

City of Cockburn
Ordinary Council Meeting
Minutes

For Thursday, 10 February 2022

These Minutes are confirmed

Presiding Member's signature

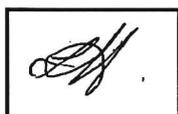
A handwritten signature in black ink, which appears to read "Leanne Spence". The signature is written in a cursive style with a large, sweeping flourish at the end. Below the signature is a solid horizontal line.

Date: 10 March 2022

CITY OF COCKBURN
Ordinary Council Meeting
Thursday, 10 February 2022 at 7pm

Table of Contents

	Page
1. Declaration of Meeting	4
2. Appointment of Presiding Member (If required)	6
3. Disclaimer	6
4. Acknowledgement of Receipt of Written Declarations of Financial Interests and Conflict of Interest (by Presiding Member).....	6
5. Apologies and Leave of Absence	6
6. Written Requests for Leave of Absence	6
7. Response to Previous Public Questions Taken on Notice	6
8. Public Question Time	7
9. Confirmation of Minutes	19
9.1 (2022/MINUTE NO 0001) Minutes of the Ordinary Council Meeting - 9/12/2021	19
10. Deputations.....	19
11. Business Left Over from Previous Meeting.....	20
12. Declaration by Members who have Not Given Due Consideration to Matters Contained in the Business Paper Presented before the Meeting.....	20
13. Built and Natural Environment.....	21
13.1 (2022/MINUTE NO 0002) Proposed Structure Plan Amendment - Cell 6 Yangebup/Beeliar - Lot 12 (No.56) Shallcross Street, Lot 22 Erceg Road and Lot 1 Simper Road, Yangebup	21
13.2 (2022/MINUTE NO 0003) Proposed Structure Plan - Lot 7 Hammond Road, Success	33
13.3 (2022/MINUTE NO 0004) Initiation of Proposed Scheme Amendment No.153 - Lot 760 (No.49) Berrigan Drive, South Lake - Additional Uses.....	66
13.4 (2022/MINUTE NO 0005) Development Application - DA21/11113 - Lot 912 (#13) Chelyrda Point, North Coogee - Use Not Listed (Display Home)	120
14. Finance	141
14.1 (2022/MINUTE NO 0006) Payments Made from Municipal Fund and Local Procurement Summary - November and December 2021.....	141
14.2 (2022/MINUTE NO 0007) Monthly Financial Reports - November & December 2021.....	190
14.3 (2022/MINUTE NO 0008) Mid-Year Budget Review 2021-22	244
15. Operations	265
15.1 (2022/MINUTE NO 0009) Cockburn Resource Recovery Precinct	265
16. Community Services	308



(2022/MINUTE NO 0010) Extension of Time..... 308
 (2022/MINUTE NO 0010) Extension of Time..... 308
 Council Decision 308
 MOVED Cr K Allen SECONDED Cr M Separovich..... 308
 That Council pursuant to Clause 4.13 of Standing Orders Local Law 2016, extend
 time for up to one hour, the time being 8.56pm, to enable the business of the
 meeting which remains unresolved to be considered. 308
 CARRIED 8/0..... 308
 16.1 (2022/MINUTE NO 0011) Investigate a Suitable On-Lead Beach Area
 For Dogs 308
 16.2 (2022/MINUTE NO 0012) Review of the Bush Fire Brigade Local Law
 2000 369
 17. Governance and Strategy..... 398
 17.1 (2022/MINUTE NO 0013) WA Local Government Association South
 Metropolitan Zone - Membership..... 398
 17.2 (2022/MINUTE NO 0014) FY22 Chief Executive Officer Corporate Key
 Performance Indicators and Corporate Business Plan Key
 Performance Indicators Progress Status Reports..... 401
 17.3 (2022/MINUTE NO 0015) FY22 Mid-Year Review Service Plans 429
 18. Corporate Affairs 433
 18.1 (2022/MINUTE NO 0016) 2021 Business Scorecard..... 433
 18.2 (2022/MINUTE NO 0017) 2022 Advocacy 488
 18.3 (2022/MINUTE NO 0018) Melville Cockburn Chamber of Commerce -
 Memorandum of Understanding Report 2021 491
 19. Office of the CEO 525
 20. Motions of Which Previous Notice Has Been Given 525
 21. Notices Of Motion Given At The Meeting For Consideration At Next Meeting..... 526
 22. New Business of an Urgent Nature Introduced by Members or Officers 528
 22.1 (2022/MINUTE NO 0019) Aligning Domestic Garden Bore Sprinkler
 Roster with the Scheme Water Roster..... 528
 23. Matters to be Noted for Investigation, Without Debate..... 532
 22.1 (2022/MINUTE NO 0019)..... 532
 23.2 Traffic Study - Berrigan Drive and Elderberry Drive, South Lake 535
 23.3 Decision to Close Woodman Point to Jervoise Bay to Dogs - Financial
 Implications 535
 23.4 Electors Meetings..... 536
 24. Confidential Business..... 537
 25. (2022/MINUTE NO 0020) Resolution of Compliance..... 537
 26. Closure of Meeting 537



City Of Cockburn
Ordinary Council Meeting
Thursday, 10 February 2022, 7pm

Minutes

Present

Elected Members

Mr L Howlett	-	Mayor (Presiding Member)
Mr T Widenbar	-	Deputy Mayor (via eMeeting)
Mr K Allen	-	Councillor
Ms P Corke	-	Councillor (via eMeeting)
Mr T Dewan	-	Councillor (via eMeeting)
Mr P Eva	-	Councillor (via eMeeting)
Mr M Separovich	-	Councillor
Ms C Stone	-	Councillor (via eMeeting)

In Attendance

Mr T Brun	-	Chief Executive Officer
Ms V Green	-	Executive Corporate Affairs (via eMeeting)
Ms J Iles	-	Executive People Experience and Transformation (via eMeeting)
Ms E Milne	-	Executive Governance and Strategy (via eMeeting)
Mr D Arndt	-	Chief Built and Natural Environment (via eMeeting)
Mrs G Bowman	-	Chief of Community Services
Mr S Downing	-	Chief Financial Officer (via eMeeting)
Mr A Lees	-	Chief of Operations (via eMeeting)
Mrs B Pinto	-	Governance Officer
Mrs S D'Agnone	-	Council Minute Officer

1. Declaration of Meeting

The Presiding Member declared the meeting open at 7pm, welcomed all in attendance at the meeting, and made the following announcements:

“Given the increasing number of COVID-19 cases and exposure sites in and around Cockburn, and the need to ensure the safety and welfare of the community, staff, and Elected Members, this meeting, the March Ordinary Council Meeting, and all Standing Committee meetings during this time will be conducted online.

Members of the community were advised to submit their questions electronically by 5pm on Wednesday 9 February 2022. Where time permits, public questions and their responses will be read out and the information captured in the meeting Minutes.



Where Councillors are connecting to the meeting from their homes, if connectivity is lost at any stage of the meeting, there will be a need for the meeting to wait until connectivity is resumed.

The majority of the Executive are also connecting to the meeting electronically, either from their home or from other parts of the Administration building.

“Kaya, Wanju Wadjuk Budjar” which means “Hello, Welcome to Wadjuk Land”

I acknowledge the Nyungar People who are the traditional custodians of the land on which this meeting is being held and pay respect to the Elders of the Nyungar Nation, both past and present and emerging, and extended that respect to Aboriginal and Torres Strait Islander Australians who are with us tonight online.

National Sorry Day

Sunday 13 February 2022 is National Sorry Day, and I ask each and every person to take a moment to reflect on this important day, where we remember and acknowledge the mistreatment of Aboriginal and Torres Strait Islander people, who were forcibly removed from their families and communities, which we now know as The Stolen Generation.

Tonight’s meeting will be electronically recorded and live streamed on the City’s website, except where Council resolves to go behind closed doors. All recordings are retained in accordance with the General Disposal Authority for Local Government Records produce by the State Records office.

A copy of the recorded proceedings will be available on the City’s website within two business days of the Council meeting and will be easy to find from the front page of the City’s website. Everybody present should be mindful of their conduct during this recorded meeting.

Live streaming meetings is a Council initiative aimed at increasing the City’s transparency and openness, as well as making Council meetings more accessible to the Cockburn community and those beyond.

As the majority of Councillors will be participating in tonight’s meeting via video link, I will be notifying Council and the administration of their votes. Elected Members in the Chamber will vote via the electronic voting button, while those online will vote with a show of hands. Elected Members will raise their hand if they wish to speak.

Transport Works and Emergency Services Workers

I take this opportunity to publicly recognise those frontline health workers, emergency services workers, others involved in keeping our community and business activities going, and also the members of the Transport Industry, who have had to adjust their procedures on numerous occasions to accommodate the border protections and closures since COVID–19 first impacted communities across Australia.



This has meant on-going adjustments to travel routes, and applications for permits in some cases, in order to keep the movement of freight that impacts each and every one of us on a daily basis. Importantly, local deliveries to our supermarkets and other shops have been enhanced by the relaxation of delivery hours through a state government directive.”

2. Appointment of Presiding Member (If required)

Nil

3. Disclaimer

Members of the public, who attend Council Meetings, should not act immediately on anything they hear at the Meetings, without first seeking clarification of Council's position. Persons are advised to wait for written advice from the Council prior to taking action on any matter that they may have before Council.

4. Acknowledgement of Receipt of Written Declarations of Financial Interests and Conflict of Interest (by Presiding Member)

Nil

5. Apologies and Leave of Absence

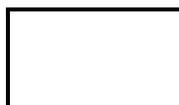
Cr L Kirkwood - Leave of Absence
Cr C Terblanche - Leave of Absence

6. Written Requests for Leave of Absence

Nil

7. Response to Previous Public Questions Taken on Notice

Nil



8. Public Question Time

Lucia Benova, Spearwood

Agenda Item 16.1 Investigate a Suitable On Lead Beach Area for Dogs

- Q1. Regarding the petition that was received on 20 December 2021 by the City Administration, was a copy of the whole petition provided to the Elected Members?
- A1. The Chief of Community Services replied yes.
- Q2. If so, on which date and was it in an electronic or paper format?
- A2. The Chief of Community Services advised the petition was provided to Elected Members on the 24 January 2022 in an electronic format.
- Q3. On Page 296 of 511, it mentions that the petition that was presented had attracted the signatures of approximately 701 residents residing within the City of Cockburn. How many signatures in total did the petition contain?
- A3. The Chief of Community Services advised the petition submitted had approximately 1,115 entries, with approximately 1,105 signed submissions.
- Q4. Why were these 420+ signatures not presented nor mentioned in the Officers Report?
- A4. The Chief of Community Services advised the report only mentioned the number of verifiable addresses of people who lived within the City of Cockburn, however, the full petition was provided to Elected Members.
- Q5. Can the City Administration explain why the 250+ QR code emails supporting reinstatement of part of the former Woodman Point on-leash area were not forwarded to Catalyse Pty Ltd (Catalyse) for inclusion with other feedback received, despite the last sentence in the email explicitly saying "I also want this feedback forwarded to Catalyse for inclusion with other feedback received."?
- A5. The Chief of Community Services advised that Catalyse were aware of the QR code emails received by the City, however these were not individually forwarded to Catalyse as the email contents were a template with no material difference between them. The consultation approved by Council allowed for residents and visitors alike to participate in the survey. Additional comments could have been provided within the survey.



Deanna Curran, Hamilton Hill

Agenda Item 16.1 Investigate a Suitable On Lead Beach Area for Dogs

Q1. How does the City administration explain that different treatment, given that on page 303 of 511 it states that of the 1,986 surveys completed, 117 were identified as visitors but were nevertheless used in the analysis and presentation of charts?

A1. The Chief of Community Services advised the chart on page 303 was provided as part of the independent community consultation completed by Catalyse. The data referring to visitors was added by Catalyse in their report, as individual submissions could have been verified by Catalyse's own processes. Accordingly, this is why the visitor submissions were included in their independent report.

Q2. Are visitors who utilise the beaches that are within the City of Cockburn less important than residents when it comes to determining this issue?

A2. The Chief of Community Services advised all residents and visitors were able to participate in the independent community consultation conducted by Catalyse. As you stated previously 117 visitors elected to do so.

Q3. Is it not correct that the beaches belong to all the WA public so all opinions offered in any consultation process need to be treated equally?

A3. The Chief of Community Services referred to her previous response.

Philip Gregory, Coolbellup

Subject; Koorilla School Site Development

Q1. At Council's meeting on 13 May 2021, I asked the following question:

In 2015, Landcorp commenced development of the Koorilla school site, which also earmarked a 2-ha parcel of land for development of an aged care facility.

Five years later, after two unsuccessful attempts to develop the site in partnership with different aged care providers, the development site remains empty, presenting a significant detraction to the local neighbourhood.

I would like to know what efforts Council is making to develop this site, given the significant role it has to play in the Coolbellup Revitalisation Strategy.

I was advised that 'The City plans to re-advertise the land opportunity this year to seek proposals for its development, consistent with the Structure Plan and title requirements.'

Could I please get an update on Council's progress with this initiative?



- A1. The Chief of Community Services advised the City has engaged with the market twice and subsequently been unsuccessful in securing an aged-care partner, for various reasons. The City is now working with an advisor to determine a methodology to secure a viable partner, to achieve the original stated outcomes.

Anthony Certoma, Coogee

Subject: Planning Matter – 4 Madras Link North Coogee

- Q1. At the 13 May 2021 Ordinary Council Meeting (2021/Minute No.0066), Council finally carried (7/2) the recommendation regarding 4 Madras Link, North Coogee after much debate and loss of Alternative Motion. Can the City Administration confirm that the owners appealed this matter to the State Administrative Tribunal (SAT)?

- A1. The Chief of Built and Natural Environment advised yes, the owners did lodge an appeal against the Council determination.

- Q2. When did the SAT hearing take place and what was the outcome?

- A2. The Chief of Built and Natural Environment advised the hearing took place on 7 September 2021. The SAT delivered its decision on 3 December 2021 in favour of the applicant. The SAT reference number is [2021] WASAT 154, and that determination is publicly available on the SAT website.

- Q3. What were the City's costs with regards to the SAT hearing?

- A3. The Chief of Built and Natural Environment advised the City's legal costs in defending the Council determination were under \$30,000. SAT did not award any costs against the City.

- Q4. Have City authorised officers had cause to interact with the owners of 4 Madras Link, North Coogee in the vicinity of their property since the outcome of the SAT hearing? If so, what was the reason?

- A4. The Chief of Built and Natural Environment advised that City's officers have been in contact with the owners following the SAT determination, however this is private matter between the owners and the City, which has since been resolved.

Subject: Community Safety and Crime Prevention Plan 2022-2027

- Q5. Community Safety and Crime Prevention Plan 2022-2027. The City used two external consultants being Edith Cowan University and Catalyse Pty. Ltd to conduct a comprehensive community engagement process. What was the cost of each of the consultants?

- A5. The Chief of Community Services advised the City paid Edith Cowan University \$18,144 and Catalyse \$550. The Catalyse fee was low as the City



was able to capitalise on data already obtained through the Community Scorecard consultation previously completed by Catalyse.

Q6. In regards to the City's current mobile fleet of CCTV cameras, how many are there in total?

A6. The Chief of Community Services advised the City has 12 transportable camera units on concrete bases, and approximately another 30 mobile units which are a combination of vehicle based and covert style cameras.

Q7. How many additional ones were commissioned in the 2020-2021 financial year and how many are planned for this current financial year?

A7. One additional mobile camera was commissioned, and no further ones are planned.

Q8. On average how often are they moved to different locations?

A8. The camera units on a concrete base are moved on a priority basis, which could range from weeks to many months. Due to contractor availability and the resourcing required, the City tends to move multiple units at the same time.

The City is proposing to address this by investing in more mobile friendly, trailer-based solutions within the proposed Community Safety and Crime Prevention Plan 2022–2027, which will be presented to Council at a future date.

Q9. How often is the footage reviewed?

A9. Review of CCTV footage is heavily dependent on the purpose of the installation. Sometimes footage is not reviewed unless there is a need for an incident, other times Officers will proactively review certain times of recorded footage.

Q10. What are the main determinants of this?

A10. The Chief of Community Services advised referred to her previous response.

Subject: Aboriginal Ranger Traineeship Program

Q11. The Proposed Funding on page 311 of 960, 9 December 2021 Ordinary Council Meeting includes a Total Project Cost of \$200,000 to provide an Aboriginal Ranger traineeship program.

Given, that the City currently employees nine fulltime rangers, one fulltime parking officer and five casual officers, in addition to five fulltime and two casual City CoSafe employees, and an external contractor provides 12 Co-Safe Security staff, can the City explain why the Aboriginal Ranger Traineeship can't be absorbed in the current structure and headcount?



A11. The Chief of Community Services advised that, as indicated in the question, all existing officers are required to be trained and qualified, whereas this role will create an opportunity to employ a suitable person and provide training and upskilling with the hopes of transitioning them into our permanent workforce.

The intention of employing an Aboriginal Ranger Trainee also aligns to the City's Reconciliation Action Plan and our extensive engagement with the Aboriginal Reference Group, the Indigenous community, and our commitment to supporting Indigenous employment.

Subject: Long Term CCTV Roll Out Plan

Q12. With respect to the Long Term CCTV Roll Out Plan (Page 310 of 960) in relation to Beeliar Drive (Shopping Precinct) and Henderson Marine Complex, what is the rationale in spending \$160,000 in ratepayers money to fund CCTV on private retail/commercial/industrial sites?

A12. The Chief of Community Services advised the proposed Community Safety and Crime Prevention Plan 2022–2027 does not propose to monitor commercial tenancy areas, but adjacent public open spaces. For example, the Beeliar Drive installation was given as a geographical name, but the cameras themselves will monitor streetscape areas near the Cockburn Bowling Club and the rail bridge underpass, in addition to nearby public open space, not private land.

As indicated in the Plan, the Henderson Marine Complex is only proposed if co-contribution is provided by the state government, however it should be noted commercial premises do pay rates, and providing such a service to commercial precincts areas does align with the City's Corporate Business Plan and the strong desire from the community to have safety initiatives reflected.

Q13. Isn't this a matter for the owners to finance or fund, if they feel the security is warranted?

A13. The Chief of Community Services referred to her previous response.

Leanne Chaproniere, Jandakot

Subject: Glen Iris Golf Course Estate - Dust

Q1. The residents of Glen Iris Golf Course Estate have been dealing with the issue of dust coming off the unwatered and unmanaged site now for two years. The dust is unbearable, in our pools, in our homes, and especially in our noses, eyes and lungs.

JRRA has had more and more reports of respiratory issues from residents this year than others. Residents have to constantly blow noses and visit doctors



for the respiratory and eye issues. Asthma and chest infections has far outweighed any other issue this year.

When is Council going to issue the landowner with an order of dust suppression on the site?

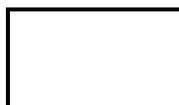
- A1. The Chief of Built and Natural Environment advised that, under the relevant legislation, the City can only undertake enforcement action or serve a directions notice where there are works or activities occurring on the site and there is clear evidence that sand or dust release has occurred on that site.

The City has conducted two detailed dust monitoring programmes, in January 2021 and February 2022. The results of the testing showed higher levels of dust upwind of the former course than downwind and the results were all below the limits set by the National Environmental Standards.

Further, when particular issues with dust generation have been identified, such as the recent chipping of branches, these have been addressed directly by the proponent as they occurred.

Stephen Greenwood, Hammond Park
Subject: Leave of Absence – Cr Terblanche

- Q1. Question to the CEO and Mayor. What due diligence was completed regarding Cr Terblanche's Leave of Absence, as it is noted that she has recently completed the sale of her house in Success.
- A1. The Executive Governance and Strategy advised there is no due diligence required under the Local Government Act. Any Elected Member may request up to six months Leave of Absence. It is then for Council to consider and either approve or reject that request.
- Q2. Will Cr Terblanche be returning when her Leave of Absence expires?
- A2. The Executive Governance and Strategy replied that Cr Terblanche has advised she intends to return to duties at the end of her Leave of Absence.
- Q3. If she is not at all meetings thereafter, will she be terminated as a Councillor and a bi-election resulting?
- A3. The Executive Governance and Strategy advised that, under the *Local Government Act 1995* Section 2.25 - Disqualification for failure to attend meetings, Part 4 outlines that "A member who is absent, without obtaining leave of the Council, throughout three consecutive Ordinary Meetings of the Council is disqualified from continuing his or her membership of the Council, unless all of the meetings are within a two-month period".
In cases where a Councillor resigns or is disqualified during his or her period of office, an extraordinary election may be held to fill the vacancy. In such



cases, a person is elected for the remainder of the term of the former Councillor.

Q4. What is the Council's plans to give the East Ward fair representation during her absence?

A4. The Executive Governance and Strategy advised that the Mayor and all Elected Members are all responsible across the entire district, irrespective of which Ward they are elected to, or reside in.

Subject: Hammond Park Development

Q5. Recently the area of Hammond Road in Hammond Park has been the subject to constant illegal dumping, 4WD use and cars burning rubber. When will the Council commit to developing this road to Wattleup Road as it is an eyesore? There is again more dumping on the waste ground.

A5. The Chief of Built and Natural Environment advised the land required to construct Hammond Road (from Frankland Avenue to Wattleup Road) is currently privately owned.

The City's Development Contribution Funds (DCA9 and DCA10) will fund the future construction of Hammond Road and credit the current landowner the land value. As there are a number of landholdings in Hammond Park still to be developed, sufficient funds to construct the road have yet to be collected.

In respect to the illegal dumping and 4WD use, as previously advised, the land is in private ownership and the City encourages residents to report any occurrences of litter and illegal dumping through the City's website for investigation. Complaints can be lodged by contacting the City's Ranger Services on 9411 3444 or emailing the details to: rangercustomerservice@cockburn.wa.gov.au.

Hazardous materials or illegal dumping can also be reported to the Department of Environment and Regulation's 24-hour Pollution Watch hotline on 1300 784 782.

Q6. The Council has recently advertised in the local paper with regards to road improvements to combat congestion in Cockburn. Whilst the north-south is well catered for by the Kwinana Freeway, there seems very limited improvements west of the freeway in the east-west routes.

Can you please go over what is planned as it now takes longer to get from Coogee to the freeway than it does from the freeway to Ellenbrook?



A6. The Chief of Natural and Built Environment explained that, by way of context in response to the question, it is noted from Google Maps, which bases travel time of real data analysis and indicates the following travel times:

- Port Coogee to Cockburn Central (Freeway) with 14 minutes
- Ocean Reef Drive entry (Freeway) to Ellenbrook with 24 minutes.

The City's Integrated Transport Strategy highlights the need for both north-south and east-west regional connectivity improvements. In summary the east-west connections are:

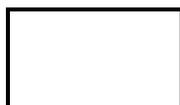
1. Beeliar Drive (between Stock Road and Cockburn Road) - with the majority of Beeliar Drive being duplicated from the freeway in recent years, this is the remaining section required to provide a coastal connection. The City is currently assembling the land needed to provide this upgrade, which will be partially funded by a Development Contribution Fund (DCA6)
2. Armadale Road and North Lake Road, which has had a major upgrade to provide a regional link without severing or impacting the Cockburn Central precinct. North Lake Road then provides a connection to a number of existing east-west roads
3. Russell Road – the City is working with the State government to prioritise the delivery of an upgraded Russell Road, including a bridge over the existing rail crossing and grade separation at the Rockingham Road intersection
4. Rowley Road – the City is working with State government to finalise the road reservation and deliver the extension of Rowley Road from the freeway to Rockingham Road. This is a key connection to provide for freight movement into the Latitude 32 development and Westport.

Jeannette Smith, Jandakot
Subject: Online Council Meetings

Q1. How is a person permitted to watch a livestream of the meeting on a large screen at Spearwood Library, adjacent to the Council Chambers, yet not be allowed to attend the Council Meeting in person, when attendance at both venues requires the same conditions for entry: sign-in, wearing a mask, hand sanitiser and social distancing?

A1. The Executive Governance and Strategy advised the Council Meeting will not operate as a normal meeting with all Elected Members and Executive in attendance in the Chambers, to mitigate mass infection or close contact isolation risks.

Only some members, including the Mayor and CEO will be present in the Chambers to run the meeting and to control the online equipment needed to have an online Council Meeting.



The livestream of the meeting at Spearwood Library is in place for people within the community who are not able to livestream from their home.

Q2. The public attended the AGM on 1 February 2022 and all abided by signing in, wearing masks, sanitising and social distancing. Is the decision to close the OCM to the public based on medical advice or simply the Mayor's sole determination?

A2. The Executive Governance and Strategy advised the recommendation to the Mayor to move to online meetings was based on a risk assessment and mitigation process to prevent mass infection or isolation imposed on the entire leadership of the City being all the Elected Members and the Executive Management.

There have already been examples in this month where large work gatherings and meetings at various workplaces have led to significant operational impacts from close contact infections.

Q3. How can the Mayor make a determination for the March OCM when this is a month away and cases and exposure sites unknown?

A3. The Executive Governance and Strategy advised that the WA Government's Chief Health Officer, as recently as Tuesday 8 February, reinforced that Covid is now in the community and will rapidly spread with numbers likely to increase significantly. There is no medical advice suggesting that the situation will be better by March.

The City is being prudent from a public health safety perspective and mitigating risk to the ongoing operations of the City.

Q4. The Mayor said "Increasing COVID cases and exposure sites in and around Cockburn..." was his reason for closing the OCM to the public. Isn't Cockburn ARC in Cockburn, with greater attendance than an OCM, yet this has remained open to the public, notwithstanding that it was an exposure site on 1 February 2022?

A4. The Executive Governance and Strategy advised that City operations, including the customer service centre and all services across the City, including the ARC, remain open to public use with relevant and appropriate mitigation and risk measures introduced to reduce risk.

As has been noted the Council Meetings moving online relates to the specific risk relating to a potential infection or close contact isolation event materially impacting the ability of the City governance and leadership to operate.



Janette Mouttet, Jandakot

Subject: Glen Iris Golf Course Estate - Dust

Q1. When contractors etc. are on the Glen Iris Golf Course there is a clear dust issue which is detrimental to residents' health.

When are the City of Cockburn going to instruct Eastcourt to reinstate the irrigation system, or have truck watering systems in place?

A1. The Chief of Built and Natural Environment advised that, as previously stated, the City conducted two detailed dust monitoring exercises in January 2021 and February 2022, the results of which showed higher levels of dust upwind of the course than downwind, and the results were all below the limits set by the National Environmental Standards.

City's officers, however, are continuing to monitor the former golf course and will continue to investigate all written dust complaints received from residents.

Where issues of dust generation are clearly identified on the former Glen Iris Golf Course the City will ensure that the owner puts in place specific dust control actions, as it has in the past, such as limitations on traffic, dust screen fencing, watering, or other dust suppression measures.

Q2. Does the City of Cockburn understand that they have a duty of care to their residents regarding dust/public health issues?

A2. The Chief of Built and Natural Environment advised yes, the City fully understands its responsibilities.

Q3. Will the City of Cockburn (LGA) Local Laws 2000, Div 4, Page 27, Clause 5.9, be equally applied to the property owner regarding the currently closed Glen Iris Course, just as it is to all other owners? (ie: 'Abatement of Sand Drift or Dust - An owner or occupier of land or premises, from which any sand or dust is released or escapes, whether by means of wind, water or any other cause, commits an offence').

A3. The Chief of Built and Natural Environment advised yes, the City is fully conversant with all its statutory obligations.

Q4. Will you abide by the meaning of dust in your own legislation? (ie: "dust" means and includes any earth or other matter in fine or coarse dry particles).

A4. The Chief of Built and Natural Environment referred to his previous responses.

Subject: Public Question Time Form and Online Meetings

Q5. Why does your public question form not allow for attachments of graphics, for cases that support public questions?



- A5. The Executive Governance and Strategy advised Public Question Time is a means by which the public can seek responses from their Council about issues affecting the local government that are of concern to them.

The regulations prescribe a minimum of 15 minutes at the start of the meeting (prior to any discussions requiring a decision). As such, questions are to be specific and not include statements or other information.

Where this does not meet the requirements of a person, a service request can be submitted instead for general enquiries, feedback, complaints, or compliments, and can include attachments or graphics. An appointment can also be booked for a longer discussion.

- Q6. Why the double-standards for Ordinary Council Meetings VS the Cockburn ARC when clearly it is much easier to control wearing masks, using sanitiser and social distancing at Ordinary Council Meetings, as per the recent Electors' meeting?

- A6. The Executive Governance and Strategy advised that City operations, including the customer service centre and all services across the City, and including the ARC, remain open to public use with relevant and appropriate mitigation and risk measures introduced to reduce risk.

The recommendation to the Mayor to move to online meetings was based on a risk assessment and mitigation process to prevent mass infection or isolation imposed on the entire leadership of the City being all the Elected Members and the Executive Management.

- Q7. Why do the same rules not apply for City of Cockburn Ordinary Council Meetings? (ie: double vaccination proof, masks etc, for anybody over 16)

- A7. The Executive Governance and Strategy advised that vaccination rules are based on the WA Government mandates which currently only apply to licensed venues, gyms and senior services and not for the administration.

- Q8. In not allowing the public at your February and March 2022 Ordinary Council Meetings, why are you still allowing them to the ARC, or the screen at the Spearwood library etc?

- A8. The Executive Governance and Strategy advised Council Meetings in February and March 2022 will not operate as normal meetings with all Elected Members and Executive in attendance in the Chambers, to mitigate mass infection or close contact isolation risks.

The Spearwood library will offer a safe space where people, who do not have access to technology at home, can watch the proceedings.



Q9. How does the City of Cockburn quantify that it is safer to be in a City of Cockburn gym, sauna, spa, library etc, than for the public to be in a large room at the City of Cockburn OCM?

A9. The Executive Governance and Strategy advised that, as noted above, the move to online meetings was based on a risk assessment and mitigation process to mitigate risk on the entire leadership of the City being all the Elected Members and the Executive Management.

Q10. Was it the Elected Member's final decision to not allow the public to attend OCM's?

A10. The Executive Governance and Strategy advised the City's Crisis Management Team made the assessment and consulted with Elected Members prior to referring the recommendation to the Mayor, who has the authority to make the decision.

Q11. Does the City of Cockburn value public attendance at OCM's, or see the public as being nuisances?

A11. The Executive Governance and Strategy advised that yes, public attendance is valued in normal times and the public is not seen as a nuisance. The Council, and the City administration appreciate the engagement and input from the community, hence why the City undertakes its extensive engagement and consultation programs.

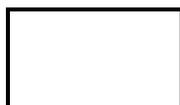
However, in this case, there is a countervailing need for public health and operational resilience imperatives that takes precedence, therefore the decision to go to online meetings.

Further, it is noted that even with an online meeting format, the public has been able to submit 47 questions.

Q12. Is City of Cockburn working within all legislation in not allowing the public to attend OCMs in person?

A12. The Executive Governance and Strategy advised Western Australia continues to act under a State of Emergency and Public Health State of Emergency in response to the pandemic caused by COVID-19. An extension of Western Australia Declaration (No.3) of Public Health State of Emergency was made on 7 February 2022. This is the eleventh extension of Declaration (No.3) of Public Health State of Emergency declared on 22 September 2021.

Due to the state of emergency in Western Australia, under Regulations 14C, 14D and 14E of the *Local Government (Administration) Regulations 1996*, meetings can be conducted and attended electronically for the management and mitigation of risk relating to the pandemic.



Q13. Will City of Cockburn be meeting up with the property owner of the Glen Iris Golf Course (or their nominated representatives) in person before 31 March 2022? If yes, how is that fair?

A13. The Chief of Built and Natural Environment advised there are no planned meetings with either the owner or their representatives at this stage.

9. Confirmation of Minutes

9.1 (2022/MINUTE NO 0001) Minutes of the Ordinary Council Meeting - 9/12/2021

Recommendation

That Council confirms the Minutes of the Ordinary Council Meeting held on Thursday, 9 December 2021 as a true and accurate record.

Council Decision

MOVED Cr K Allen SECONDED Cr M Separovich

That the recommendation be adopted.

CARRIED UNANIMOUSLY 8/0

10. Deputations

The Presiding Member invited the following deputations:

- **Anthony Certoma, Residents of Cockburn (ROC) for the Dogs Inc.** in relation to Item 16.1 Investigate a Suitable On-Lead Beach Area For Dogs.

The Presiding Member thanked the deputation for their presentation.

7.47pm The Council Minute Clerk departed the meeting and returned at 7.49pm.

- **Bryn Greenhalgh, Dynamic Planning and Developments** in relation to Item 13.3 Initiation of Proposed Scheme Amendment No.153 - Lot 760 (No.49) Berrigan Drive, South Lake - Additional Uses

The Presiding Member thanked the deputation for their presentation.



11. Business Left Over from Previous Meeting

Nil

12. Declaration by Members who have Not Given Due Consideration to Matters Contained in the Business Paper Presented before the Meeting

Nil

8.10pm The following items were carried by En Bloc resolution of Council:

13.1	14.1	17.2	18.1	23.1
13.4		17.3	18.2	
			18.3	



13. Built and Natural Environment

13.1 (2022/MINUTE NO 0002) Proposed Structure Plan Amendment - Cell 6 Yangebup/Beeliar - Lot 12 (No.56) Shallcross Street, Lot 22 Erceg Road and Lot 1 Simper Road, Yangebup

Author	G Wilkinson
Attachments	<ol style="list-style-type: none"> 1. Current Approved Structure Plan ↓ 2. Proposed Structure Plan Amendment ↓ 3. Schedule of Submissions ↓
Location	Lot 12 (No.56) Shallcross Street, Lot 22 Erceg Road and Lot 1 Simper Road, Yangebup
Owner	Antionetta Volpe, Lisa Staniscia, Maria Reynolds, Vincenzo Galati (Lot 56); Calogero Barbagiovani (Lot 22 and Lot 1); Carmela Guadagnino, Guiseppina Canciglia, Mary Maddalena, Rosario Catalano (Lot 22)
Applicant	Element Advisory Pty Ltd
Application Reference	110/231

RECOMMENDATION

That Council:

- (1) ADOPTS the Schedule of Submissions prepared in respect to the proposed Structure Plan Amendment;
- (2) Pursuant to Schedule 2, Part 4, clause 20 of the deemed provisions of the *Planning and Development (Local Planning Schemes) Regulations 2015*, RECOMMENDS to the Western Australian Planning Commission that the proposed Structure Plan amendment for Cell 6 Yangebup/Beeliar be approved, subject to modifications:
 1. amend the Structure Plan map to depict the area of Lot 12 (No.56) Shallcross Street, Yangebup, as shown on Figure 3 (proposed Lot 15), as 'R20'.
 2. amend 'Table of Amendments to Structure Plan' to reference Amendment No.5 as a 'Standard' amendment type; and
- (3) ADVISES those who made a submission of Council's decision accordingly.

Council Decision

MOVED Cr M Separovich SECONDED Cr K Allen

That the recommendation be adopted.

CARRIED UNANIMOUSLY 8/0



Background

The proposed Structure Plan amendment is being presented for a recommendation for final approval to the Western Australian Planning Commission (WAPC).

The subject site is zoned 'Development' under the City of Cockburn Town Planning Scheme No.3 (the Scheme) and 'Urban' under the Metropolitan Region Scheme.

The Cell 6 Yangebup/Beeliar Structure Plan was initially approved by the City and endorsed by the WAPC in 2005. The Structure Plan has been subject to four subsequent approved amendments.

Council resolved to recommend to the WAPC at its June 2021 meeting that Amendment No. 5 to the Structure Plan be approved, subject to modification. Amendment No. 5 is currently awaiting final approval from the WAPC.

The site is located adjacent to an existing freight line (to the east), existing light industry land uses (to the north) and existing/future residential (to the south and west).

Submission

N/A

Report

Overview

The proposed amendment seeks to modify the approved Cell 6 Yangebup/Beeliar Structure Plan to replace the existing 'R20' density coding on Lot 12 (No.56) Shallcross Street, Lot 22 Erceg Road and Lot 1 Simper Road, Yangebup with an 'R25' density coding.





Figure 1: Location Plan (Amendment Area highlighted in pink)



Figure 2: Proposed Structure Plan Map (Amendment Area)



The WAPC approved a 39 lot subdivision (WAPC Ref: 160061) over the site on 21 April 2021, which included 38 lots between 323m² and 573m² suitable for single dwelling development and one 2,384m² lot suitable for grouped dwelling development.

A consequent subdivision application for the grouped dwelling lot (WAPC Ref: 240-21) was approved for five survey-strata lots and common property on 25 May 2021.

In addition to the change in density coding, the amendment seeks a minor change to the location of one subdivision road and public open space (POS) to align with the approved subdivisions.

Although the WAPC approval was issued on the basis of applying an ‘R20’ density coding, as per the existing Structure Plan, the approved subdivision is consistent with a minimum and minimum average lot size for the ‘R25’ coding (minimum of 300m² and minimum average of 350m²), as the approved lots achieve a minimum and average lot size of 323m² and 401m² respectively.

Recoding from ‘R20’ to ‘R25’

The amendment has been proposed to enable the development of residential housing at ‘R-MD-25’ development standards, as permitted under the City’s *Local Planning Policy 1.16 – Single House Standards for Medium Density Housing in the Development Zone* (LPP 1.16).

LPP 1.16 permits variations to the deemed-to-comply requirements of *State Planning Policy 7.3 – Residential Design Codes Volume 1* (the R-Codes) through the introduction of the Residential Medium Density Codes (R-MD Codes). The R-Code variations LPP 1.16 do not apply to lots coded ‘R20’ or below.

The proponent initially discussed the preparation of a Local Development Plan (LDP) to introduce variations to the deemed-to-comply requirements of the R-Codes as permitted under LPP 1.16. As the area subject to the amendment is currently coded ‘R20’ under the approved Structure Plan, an LDP that seeks to vary the R-Codes requires the approval of the WAPC under clause 7.3.2 of the R-Codes.

The Department of Planning, Lands and Heritage previously advised it is not supportive of an LDP introducing R-MD Code provisions for lots coded ‘R20’, instead recommending that such changes be implemented through a structure plan amendment.

The changes to the Structure Plan map as proposed through this amendment are considered below:

Amendment to the Structure Plan Map	City Consideration
Relocation of a subdivisional road on Lot 1 Simper Road further south, so that the future road reserve directly	This revision is warranted to ensure that the Structure Plan is consistent with the location of the road reserve under the approved subdivision. The modification will provide greater opportunities



Amendment to the Structure Plan Map	City Consideration
abuts the currently undeveloped Lot 501 (No.33) Storey Place	for the timely subdivision and development on Lot 501 Storey Place, as it will provide the lot with direct frontage to a constructed road, when the approval on Lot 1 Simper Road is acted upon.
Increase in public open space (POS) from 5419m ² to 5854m ² across Lot 12, Lot 33, and Lot 1, due to the approval of 1773m ² reserve on Lot 1	<p>The increase in POS on Lot 1 Simper Road is warranted to ensure that the Structure Plan is consistent with the area of POS shown on the approved subdivision.</p> <p>The Structure Plan, as approved, provides for less than 10 per cent of the gross subdivisible area as POS, as generally required under the WAPC's <i>Liveable Neighbourhoods</i> policy and <i>Development Control Policy 2.3 – Public Open Space in Residential Areas</i>.</p> <p>The extra POS on Lot 1 will marginally increase the overall allocation of POS in the Structure Plan area to 8.89 per cent of gross subdivisible area (up from 8.87 per cent under the approved Structure Plan).</p>
Removal of cul-de-sac road on Lot 13 Shallcross Street	<p>This revision is warranted due to the approved subdivision on Lot 12 Shallcross Street and Lot 1 Simper Road not including lots predicated on access from a cul-de-sac on Lot 13 Shallcross Street, but instead provided with access from a constructed street within the subdivision area.</p> <p>This revision will support the timely subdivision of Lot 13 Shallcross Street, by enabling subdivision to occur without creating a smaller lot incapable of supporting residential development.</p>

The amendment proposes to include an area of Lot 12 Shallcross Street (refer to Figure 3 below) as 'R25' that is contiguous with the 'R20' area to the south. Under the approved plan of subdivision, this area of 'R25' includes an irregular shaped lot of 540m² in area (refer to proposed Lot 15 in Figure 4 below).

Although the configuration for proposed Lot 15 is approved, it is considered to be a highly constrained lot that will likely require further subdivision with Lot 13 Shallcross Street to the south, to enable the creation of a more regular shaped lot. Should proposed Lot 15 be developed as per the approved configuration, it will result in an inconsistent pattern of development when Lot 13 Shallcross Street is developed, as this will be developed at an 'R20' density coding. As such, retention of proposed Lot 15 at an 'R20' density coding is recommended.



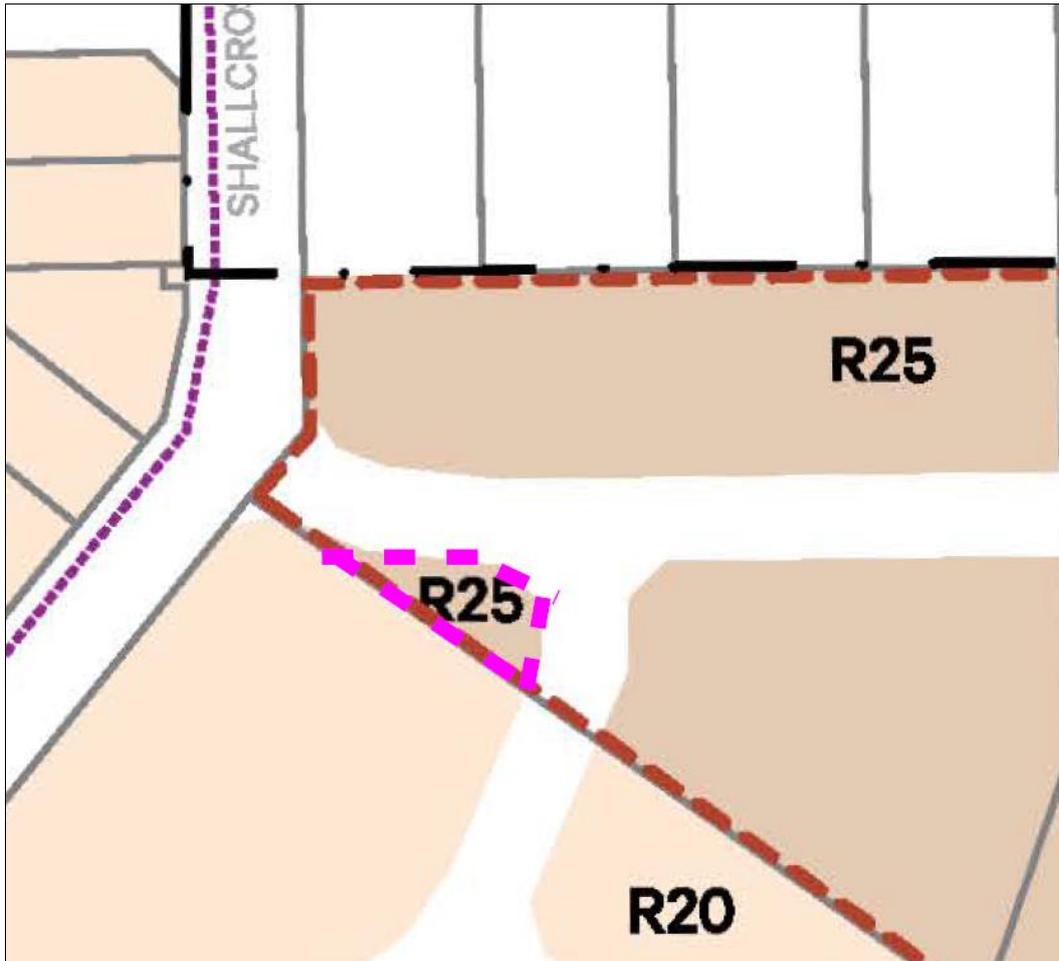


Figure 3 – Recommended Area (highlighted in pink) to be Shown as 'R20' on Structure Plan Map

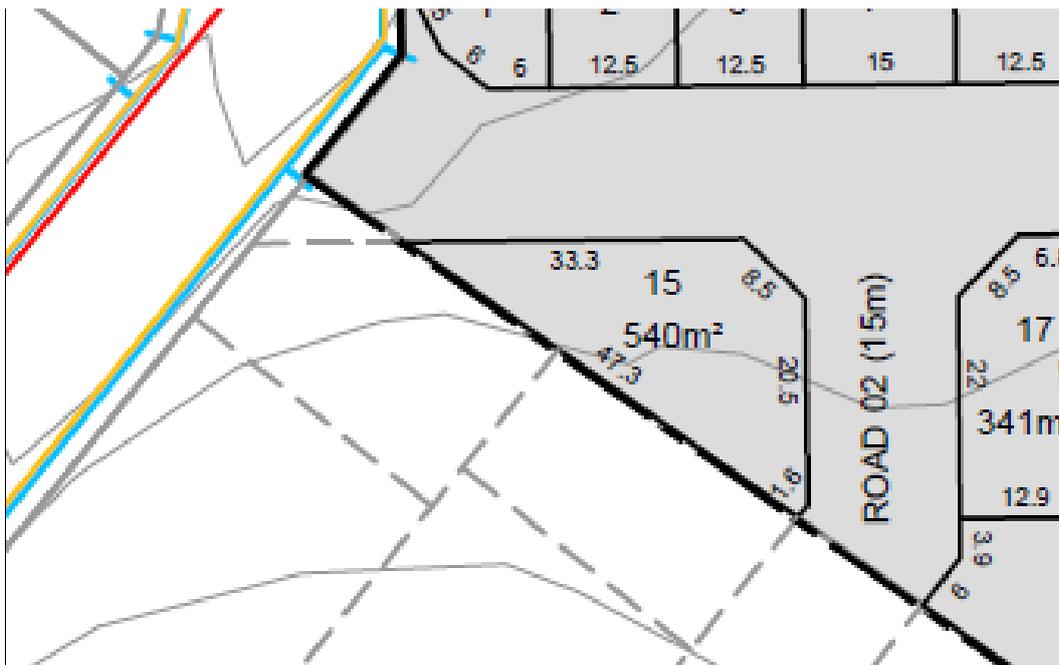


Figure 4 – Recommended 'R20' lot, as approved through subdivision



Public Open Space

In accordance with the WAPC's *Structure Plan Framework* (the Framework), amendments to structure plans which were initially approved prior to gazettal of the *Planning and Development (Local Planning Schemes) Regulations 2015* should be prepared in the manner and form specified by the Framework. The changes required resulted in the need to provide a POS Schedule, an item which did not form part of the original structure plan and consequent amendments.

The WAPC's *Liveable Neighbourhoods* policy and *Development Control Policy 2.3 – Public Open Space in Residential Areas (DC 2.3)* require that a minimum 10 per cent of the gross subdivisional area in areas zoned for residential purposes is provided as POS.

Despite a minor increase in POS as a result of the subdivision approval issued for the amendment area, the overall Structure Plan provides for approximately 8.89 per cent of the gross subdivisional area as POS.

It is recognised that the Structure Plan is substantially developed and does not provide the opportunity for further POS to be delivered, except for an area of 3198m² on Lot 13 Shallcross Street and Lot 501 Storey Place, both of which provide in excess of the 10 per cent of gross subdivisional area required. The undeveloped lots (other than Lot 13 Shallcross Street and Lot 501 Storey Place) will yield a POS contribution of approximately 1006m², which will be delivered through future cash-in-lieu contributions.

Strategic Plans/Policy Implications

Local Economy

A sustainable and diverse local economy that attracts increased investment and provides local employment.

- Increased Investment, economic growth and local employment.

Community, Lifestyle & Security

A vibrant healthy, safe, inclusive, and connected community.

- Accessible and inclusive community, recreation and cultural services and facilities that enrich our community.

City Growth & Moving Around

A growing City that is easy to move around and provides great places to live.

- An attractive, socially connected and diverse built environment.
- An integrated, accessible and improved transport network.

Budget/Financial Implications

The cost of processing the Structure Plan amendment was calculated in accordance with the *Planning and Development Regulations 2009* and has been paid by the proponent.



Legal Implications

N/A

Community Consultation

The proposed Structure Plan amendment was advertised for a period of 42 days, as required under the *Planning and Development (Local Planning Schemes) Regulations 2015*. The advertising period commenced on 11 November 2021, concluding on 23 December 2021.

Advertising included letters to nearby landowners and occupants, a notice on the 'Comment on Cockburn' website, a notice in the Perth Now (Cockburn) newspaper, and a hardcopy available for inspection at the City of Cockburn's Administration Office. Given the scope of the amendment, referral to government agencies and service authorities was not considered necessary.

Risk Management Implications

The Officer Recommendation takes into consideration all relevant planning factors associated with this proposal. It is considered that the Officer Recommendation is appropriate.

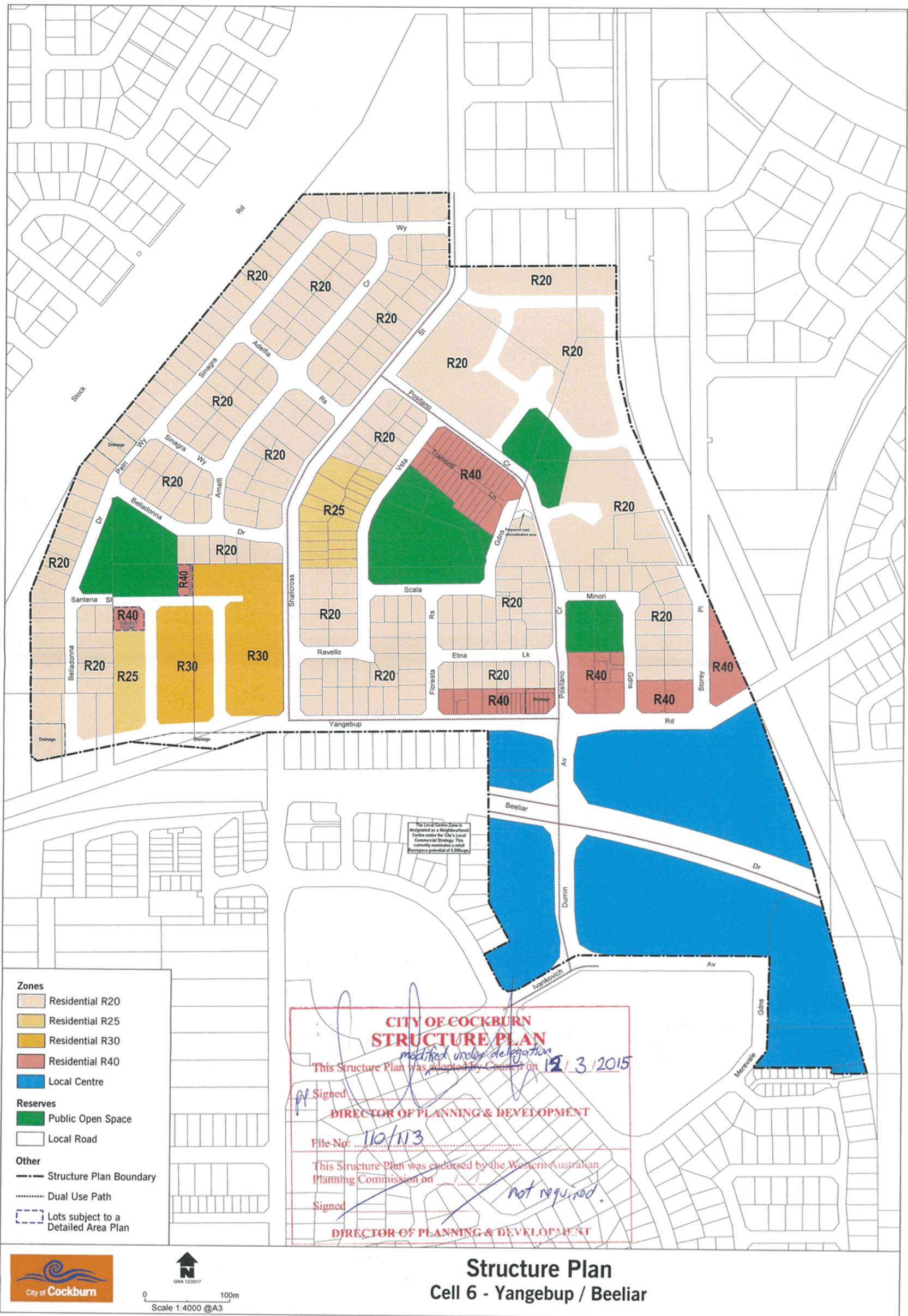
Advice to Proponent(s)/Submitters

The Proponent(s) and those who lodged a submission on the proposal have been advised that this matter is to be considered at the 10 February 2022 Ordinary Council Meeting.

Implications of Section 3.18(3) *Local Government Act 1995*

Nil





element.



Cell 6 Yangepup/Beeilar Structure Plan



File No. 110/231

SCHEDULE OF SUBMISSIONS
PROPOSED STRUCTURE PLAN: Yangebup/Beeliar Cell 6 – Amendment No.6

NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
1	Confidential Property Owner	SUPPORT: Great development for young families, close to schools, beach, shops, train station. Great location	Noted.
2	Confidential	SUPPORT: I support the proposed Amendment as it provides for the construction of bigger homes on the lots with reduced setbacks and open space requirements for the buildings. The proposed Amendment is in line with state government policies to increase residential densities in existing urban areas.	Noted. The increase in density coding to R25 will enable development to be assessed in accordance with the City’s Local Planning Policy (LPP) 1.16 – Single House Standards for Medium Density Housing in the Development Zone. LPP 1.16 varies the deemed-to-comply requirements of <i>State Planning Policy 7.3 – Residential Design Codes Volume 1</i> (the R-Codes), including building setbacks and open space, which allows for a larger dwelling to be constructed than would otherwise be permitted for an R25 coded lot under the R-Codes.
3	Confidential	SUPPORT: I support the proposed Amendment from R20 to R25 coding. - I support the proposed Amendment as it provides for the construction of bigger homes on the lots with reduced setbacks and open space requirements for the buildings. - I support the proposed Amendment is in line with state government policies to increase residential densities in existing urban areas. - The proposed R25	Noted. The increase in density coding to R25 will enable development to be assessed in accordance with the City’s Local Planning Policy (LPP) 1.16 – Single House Standards for Medium Density Housing in the Development Zone.



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		coding provides for better housing designs and therefore more desirable for buyers of the lots	LPP 1.16 varies the deemed-to-comply requirements of <i>State Planning Policy 7.3 – Residential Design Codes Volume 1</i> (the R-Codes), including building setbacks and open space, which allows for a larger dwelling to be constructed than would otherwise be permitted for an R25 coded lot under the R-Codes.



13.2 (2022/MINUTE NO 0003) Proposed Structure Plan - Lot 7 Hammond Road, Success

Author(s)	G Wilkinson
Attachments	1. Proposed Structure Plan ↓ 2. Development Concept Plan ↓ 3. Schedule of Submissions ↓
Location	Lot 7 (No.222) Hammond Road, Success
Owner	Aviation Pty Ltd
Applicant	Taylor Burrell Barnett, on behalf of Goddard Property
Application Reference	110/229

RECOMMENDATION

That Council:

- (1) ADOPTS the Schedule of Submissions prepared in respect of the proposed Structure Plan;
- (2) Pursuant to Schedule 2, Part 4, Clause 20 of *the Planning and Development (Local Planning Schemes) Regulations 2015*, RECOMMENDS to the Western Australian Planning Commission that the proposed Lot 7 Hammond Road, Success Structure Plan be approved, subject to modifications:
 1. Part One Implementation is to be amended to:
 - i. amend the Structure Plan map to replace the 'R60' density coding, as proposed west of the Calytrix Crescent extension, to an 'R40' density coding;
 - ii. amend 'Development Contribution Area No.1 (DCA6) to 'Development Area No.1 (DCA1)' under Section 6.1 Development Contributions;
 - iii. amend Section 4.1.2 Public Open Space to note that following matters are to be addressed in detailed landscape design:
 - planting densities per square metre and the area of turf;
 - the gradient of batters between the residential lots and wetland, including a maximum 1:6 gradient to irrigated turfed areas;
 - how the landscape design will act as an asset protection zone, as required by the Bushfire Management Plan;
 - arrangements for planting of verge trees;
 - a landscape plan for the proposed playground area.
 2. Part Two Explanatory is to be amended to:
 - i. amend Section 3.3.1 Residential to reference the average site area for an 'R40' dwelling as '220m²', revise the yield to reflect the removal of the 'R60' density coding, and remove the rationale for the 'R60' density code;
 - ii. amend the Public Open Space Schedule in Section 3.4.1 Public Open Space, to specify the Hammond Road widening deduction as 248m²,



consistent with approved Deposited Plan 417914.

3. The Local Water Management Strategy (Revision 1.2, December 2021) is to be amended to:
 - i. reference the available groundwater allocation for irrigation of the public open space outside of the Conservation Category Wetland buffer. The Local Water Management Strategy is to contain evidence that a Groundwater Licence has been obtained from the Department of Water and Environmental Regulation, and there is sufficient groundwater allocation to irrigate the public open space;
 - ii. amend Section 6.2 Groundwater Management to include a cross-section of the subsoil outlet area, with all critical levels. The subsoil discharge should outlet to biofiltration areas to undergo water quality treatment and should not be discharged directly into the wetland buffer; and
 - iii. amend Appendix E to provide cross-sections detailing the interface between developable area and the public open space. One cross-section should include the stormwater runoff area and illustrate how erosion will be avoided.
4. The Bushfire Management Plan (Version 1.1, 29 July 2021) is to be amended to:
 - i. reference the need for a development approval to be obtained from the Western Australian Planning Commission for construction of a fire services access route (FSAR) through Banbar Reserve (Reserve 48161);
 - ii. amend Figures 3.1.1 and 3.2 to show a 6 metre wide 'Fire Services Access Route' in lieu of a '4m Wide Limestone Track' consistent with the minimum FSAR width requirement of the *Guidelines for Planning in Bushfire Prone Areas* (the Guidelines);
 - iii. amend the location of the FSAR through Banbar Reserve and Lot 7 Hammond Road, such that it does not result in the need to clear existing vegetation within Banbar Reserve;
 - iv. amend the proposed '7m Wide Limestone Track' on Lot 106 Hammond Road to '4m Wide Limestone Firebreak' in Figures 3.1.1 and 3.2 to reflect the approved engineering design, and update the Bushfire Attack Level (BAL) contours accordingly;
 - v. amend the assessment of 'Acceptable Solution A3.7: Fire Services Access Routes' under Section 5.4 Assessment Detail to refer to a 6m wide FSAR;
 - vi. amend 'Table 6.4: Ongoing management responsibilities for Local Government' to reference 'Fire Services Access Route', in lieu of 'Fire Services Access Road';
 - vii. amend the BAL Contour Map in Figure 3.2 to extend the assessment area to 150 metres from the boundary of Lot 7, in accordance with the Guidelines.
 - viii. amend 'Table 3.3: Vegetation separation distances applied to construct



- the BAL contours' to include separation distances for Area 5 (Class A Forest) which aligns with AS 3959
- ix. amend the Developer (Landowners) implementation responsibilities under 'Table 6.1: BMP implementation responsibilities prior to the issue of titles' to refer to a 6 metre wide FSAR, constructed outside of the wetland buffer; and
 - x. amend Figure 3.1.1 to reclassify the post-development vegetation within the wetland buffer ('Vegetation Area 4') to 'Class A Forest' under AS 3959 and update the BAL contours accordingly.
5. The Wetland Conservation Area Management Plan (Version 3, 22 July 2021) is to be amended to:
- i. amend Section 3.1 Overall Objective to reference the proposed Conservation Category Wetland (CCW) buffer as being a width of between 39.7 metres and 51.7 metres, consistent with Appendix 1 – Draft Development Concept Plan;
 - ii. amend Section 3.3 Emergency Access Track to reference a FSAR of 6 metres in width, with the limestone track not encroaching into the Conservation Category Wetland buffer (as determined) on Lot 7;
 - iii. amend Section 3.5.6 Completion Criteria to include:
 - a) weed control target with a maximum of 5 weeds per square metre;
 - b) no weeds to exceeding 15cm in height; and
 - c) no Weeds of National Significance or Declared weeds to be in the buffer and landscaped zones at the end of the monitoring period.
6. The Traffic Impact Assessment (Revision 3, December 2021 is to be amended to reference the need to provide a left-turn auxiliary lane from Hammond Road of a minimum length of 70 metres, including the proposed engineering design of the lane. Where the engineering design encroaches into the adjacent 'R40' area, the Structure Plan Map is to be updated to reflect the reduction in developable area;
- (3) ENDORSES the Bushfire Management Plan, prepared by Bushfire Prone Planning in respect of the proposed Structure Plan (Version 1.1, 29 July 2021) subject to amendments being undertaken as per recommendation (2); and
- (4) ADVISES those who made a submission of Council's decision accordingly.

Council Decision

MOVED Cr T Dewan SECONDED Cr M Separovich

That the recommendation be adopted.

CARRIED UNANIMOUSLY 8/0



Background

The proposed Structure Plan is being presented for a recommendation for final approval to the Western Australian Planning Commission (WAPC).

Submission

N/A

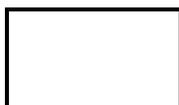
Report

The Structure Plan Area (refer Figure 1) is located at Lot 7 Hammond Road, Success (the subject site), located between the Branch Circus Wetland and Hammond Road.



Figure 1: Aerial Map (Lot 7 Hammond Road, Success Structure Plan area highlighted in red)

The subject site is located within Development Area 13 (DA13) and represents one of the few remaining lots in DA 13 that is not subject to an operative structure plan.



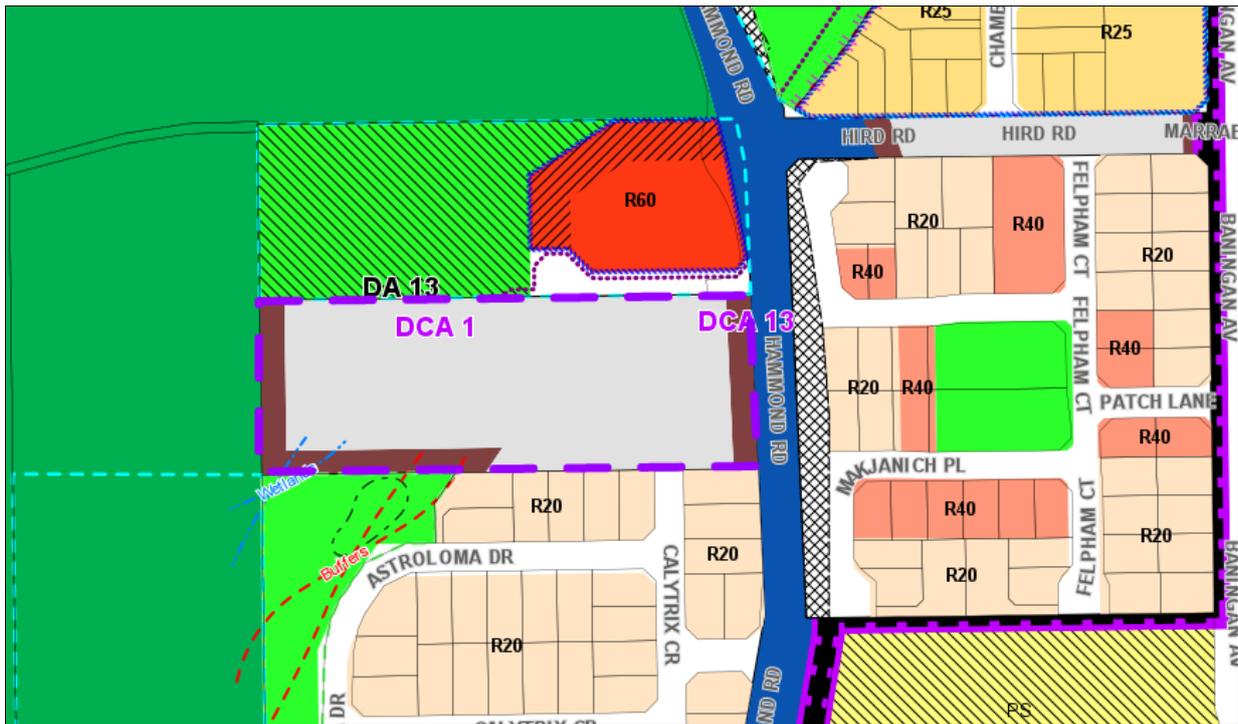


Figure 2: Zonings in the immediate locality (Lot 7 Hammond Road highlighted in purple)

The proposed Structure Plan map is included in Attachment 1.

Density Coding

The Structure Plan proposes the majority of the developable area with a density coding of 'R60', with an area between the Calytrix Crescent extension and Hammond Road proposed with a density coding of 'R40'. The developable area is estimated to deliver 62 dwellings across 23 lots, including 40 dwellings on a lot earmarked for multiple dwelling development (refer to Attachment 2 – Development Concept Plan)

The 'R60' coding is proposed by the applicant on the basis of the developable area of Lot 106 Hammond Road (formerly Lot 6, which abuts the site to the north) being approved with an 'R60' coding, and pockets of the 'R60' coding within the nearby suburb of Hammond Park.

Subdivision within the Success locality has predominantly occurred at a density coding of between 'R20' and 'R40', with pockets of 'R40' located within close proximity to Hammond Road and public open space (POS). An 'R60' coding has generally been supported in the Success locality in instances where the shape of a lot would constrain the development potential of a lot at a lower density coding.

The 'R60' density coding on Lot 106 Hammond Road is not accepted as justification for this coding being approved on Lot 7. The 'R60' coding was accepted on the basis of the development potential of the site being highly constrained by a Conservation Category Wetland (CCW).



Whilst there are residential areas in Hammond Park coded 'R60' that share some characteristics of the Subject Site (in that they are located in close proximity to POS), the nearest site is approximately 4km away.

To ensure that the scale of future subdivision and development provides an appropriate transition between the existing developed area to the south (coded 'R20') and the 'R60' coded area to the north, it is recommended that the 'R60' coded area of the Structure Plan is modified to 'R40'. In reducing the density coding, the Structure Plan will still achieve the required 15 dwellings per urban hectare required under the WAPC's *South Metropolitan Peel Sub-Regional Planning Framework*.

Wetland Buffer

The Subject Site includes a 24m² of a CCW, referred to as the Branch Circus Wetland. CCWs are considered to support a high level of ecological attributes and functions for native flora and fauna and are consequently afforded a high level of protection by the State's environmental agencies. The Environmental Protection Authority's (EPA) *Guidance Statement No.33 – Environmental Guidance for Planning and Development* (the Guidance Statement) sets out a minimum 50 metre buffer to a CCW to protect the wetland from the encroachment of urban development.

The Guidance Statement allows for an alternate site-specific buffer to be determined, when considering:

- the wetland's values
- the activities, land uses or development near the wetland (both existing and proposed)
- the threats proposed by adjacent activities, land uses or development.

The Department of Biodiversity, Conservation and Attractions (DBCA) has requested that a minimum 50 metre buffer be provided. The proponent has proposed a reduced buffer of between 39.7 metres and 51.7 metres, supported by a site-specific Wetland Conservation Area Management Plan (WCAMP).

The reduced CCW, as determined by the proponent's WCAMP is considered acceptable for the following reasons:

- it provides for the revegetation of a currently degraded area with native vegetation, including the removal of invasive weeds
- it supports additional amenity to local residents, through co-location of the wetland buffer with an active area of POS
- it supports the provision of additional POS that is capable of being managed in a low-threat condition, thereby providing greater separation distance between classified vegetation and residential development
- it provides for consistency with Lot 6 Hammond Road Structure Plan (to the north of the site), where a reduced wetland buffer was previously approved.



Bushfire Management – Emergency Access

The Bushfire Management Plan (BMP) prepared for the Structure Plan includes the provision of a four metre wide limestone firebreak, providing a link between the proposed subdivisional road (which has obtained subdivision approval) and Astroloma Drive (to the south) via the proposed POS (on Lot 7) and Banbar Reserve. The firebreak is located within the active area of POS, avoiding encroachment into the wetland buffer area.

The proposed firebreak is inconsistent with the requirement for a fire services access route (FSAR) under the *Guidelines for Planning in Bushfire Prone Areas* (the Guidelines), which requires a minimum width of six metres, to enable two-way access for emergency vehicles. An increase in the FSAR to six metres will have the effect of reducing the landscaped area within the 'active' POS, however, it will also provide an informal pedestrian link between Astroloma Drive (to the south) and future development on Lot 106 Hammond Road (to the north).

The southern portion of the FSAR, prior to its terminus with Astroloma Drive, is proposed to be located within the existing Banbar Reserve. Banbar Reserve is reserved as 'Parks and Recreation' under the Metropolitan Region Scheme (MRS), with the City responsible for its management through a Management Order.

The FSAR will utilise the existing three metre wide firebreak within the reserve, and require additional widening to accommodate the full six metre track. Under the proposed implementation actions of the BMP, the developer will be responsible for the construction of the FSAR, with City responsible for its management thereafter.

The BMP will be implemented through a condition of future subdivision approval; however, it is noted that the construction of the FSAR is dependent upon works being undertaken partially outside of Lot 7 (i.e. Banbar Reserve). This will require a development application to be submitted to the City and consequently determined by the WAPC, as such works are not considered 'permitted development' under the MRS, and therefore are not exempt from requiring development approval.

The City previously requested that the proponent consider replacing the proposed FSAR with a perimeter road, located between future residential lots and the POS, which would negate the need for an FSAR by providing emergency vehicles with a direct means of access.

The proponent has requested the retention of the FSAR, however, it is noted that since the preparation of the BMP, the WAPC has revised the Guidelines (version 1.4, December 2021). The acceptable solutions of the revised Guidelines provide for an FSAR to be proposed, in lieu of a perimeter road, for land capable of accommodating 10 or less lots.

Having regard to the revised Guidelines, the decision maker for Structure Plan (i.e. the WAPC) may be of the opinion that a perimeter road is required in lieu of an FSAR for emergency access, prior to approving the Structure Plan.



Bushfire Management – Classification of Wetland Buffer

The BMP includes an assessment of existing vegetation within 150 metres of Lot 7, with a consequent post-development assessment used to determine Bushfire Attack Level (BAL) contours. The BAL contours determine the radiant heat exposure on future development, informing the extent to which future lots and development will be exposed to a potential bushfire risk.

The BMP has assessed the existing vegetation within the wetland buffer to be 'Class D Scrub' under Australian Standard (AS) 3959, reflecting the degraded nature of the buffer and the absence of dense vegetation. The WCAMP and Landscape Concept Plan provide for the wetland to be revegetated to a similar standard to the remainder of the wetland buffer, however, the post-development assessment retains the vegetation classification as 'Class D Scrub'.

The remaining area of POS outside of the proposed buffer is classified as an 'Exclusion', reflective of future vegetation being maintained in a low-fuel state.

The Department of Fire and Emergency Services (DFES) has advised that the vegetation classification of the buffer area as 'Class D Scrub' cannot be verified, and the resultant BAL ratings may be inaccurate. In the absence of the proponent modifying the BMP to verify the post-development vegetation classification for the wetland buffer, it is considered that a precautionary approach should be applied, by requiring reclassification to 'Class A Forest'.

This classification is consistent with the classification for the vegetated buffer outside of Lot 7 and contemplates the bushfire threat from future established vegetation. The reclassification of this vegetation will require the BAL contours to be revised, due to the greater separation distance required between 'Class A Forest' and residential development.

Local Water Management

The proponent has prepared a Local Water Management Strategy (LWMS) for the structure plan area, which once endorsed by the Department of Water and Environmental Regulation (DWER) and City, will inform drainage and water management considerations for future subdivision and development.

A LWMS typically includes information relating to the source of groundwater for landscaped area in public open space, confirming that there is sufficient groundwater allocation available to irrigate vegetation. In this instance, the Structure Plan includes an area of passive POS within the wetland buffer which will not require irrigation, however, an area of active POS is proposed which will including vegetation (including turfed areas) which will required ongoing irrigation.

The LMWS notes that there is available allocation from the Perth Superficial Swan aquifer to irrigate the POS but does not provide evidence that this licence has been obtained from DWER.



The absence of a Groundwater Licence presents a potential risk for the City, in that it may be unable to maintain the POS reserve to the standard expected by local residents, as there is no guarantee that a non-potable water source can be secured. It is recommended that the LWMS is modified to demonstrate that a Groundwater Licence has been obtained, with the allocation sufficient to irrigate the POS outside of the wetland buffer.

Traffic Management

An entry road is currently being constructed into the Structure Plan area, partially located within Lot 7 and Lot 106 (formerly Lot 6) Hammond Road. The road alignment was approved through a subdivision application (WAPC Ref: 158113), with engineering drawings consequently endorsed by the City.

The Traffic Impact Assessment (TIA) prepared for the Structure Plan assesses the project traffic volumes from future development on Lot 7 and Lot 106 Hammond Road, including the impact upon the Hammond Road intersection.

Based on a design speed for Hammond Road of 80km/h, the TIA acknowledges the forecast traffic volumes provide the need for a left-turn auxiliary lane, to allow for deceleration of vehicles turning left from Hammond Road. Based on the City's analysis of the TIA, an auxiliary lane of approximately 90 metres is required.

An alternative design for the auxiliary lane has been prepared by the applicant, based on a length of 32 metres. The design is based on the presumption that drivers will already be slowing down in anticipation of a roundabout at the Hammond Road/Hird Road intersection (approximately 80 metres to the north, to be constructed as part of the City's upgrade of Hammond Road), and Main Roads WA accepting a reduction in the posted speed limit of Hammond Road (currently 70km/h, adjacent to Lot 7).

A reduction in the auxiliary lane length to 70 metres is accepted, reflecting the posted speed limit of Hammond Road (70km/h), rather than the design speed of the road (80km/h). The increase in the auxiliary lane from 32 metres to 70 metres has not been accepted by the applicant.

To ensure that a left-turn auxiliary lane is provided that provides for the safe deceleration of vehicles entering the Subject Site from Hammond Road, a modification to the TIA to provide for a minimum 70 metre auxiliary lane is recommended.

Strategic Plans/Policy Implications

Local Economy

A sustainable and diverse local economy that attracts increased investment and provides local employment.

- Increased Investment, economic growth and local employment.



Environmental Responsibility

A leader in environmental management that enhances and sustainably manages our local natural areas and resources.

- Protection and enhancement of our natural areas, bushland, parks and open spaces.

City Growth & Moving Around

A growing City that is easy to move around and provides great places to live.

- An attractive, socially connected and diverse built environment.

Budget/Financial Implications

The cost of processing the Structure Plan was calculated in accordance with the *Planning and Development Regulations 2009* and has been paid by the proponent.

Legal Implications

N/A

Community Consultation

The proposal was advertised for a period of 42 days, as per Regulation 18 (3A) of the *Planning and Development (Local Planning Schemes) Regulations 2015*, between 20 September 2021 and 4 November 2021.

The advertising consisted of an advertisement in the Perth Now (Cockburn) newspaper, notice on the City's 'Comment on Cockburn' website, letters to surrounding landowners, and letters to State Government agencies and servicing authorities.

A total of nine submissions were received, consisting of eight submissions from State Government agencies and service authorities, and one submission from a landowner. The submissions and recommended responses are contained in the attached Schedule of Submissions.

Risk Management Implications

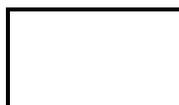
The Officer recommendation considers the relevant planning matters associated with this proposal. It is considered that the Officer recommendation is appropriate.

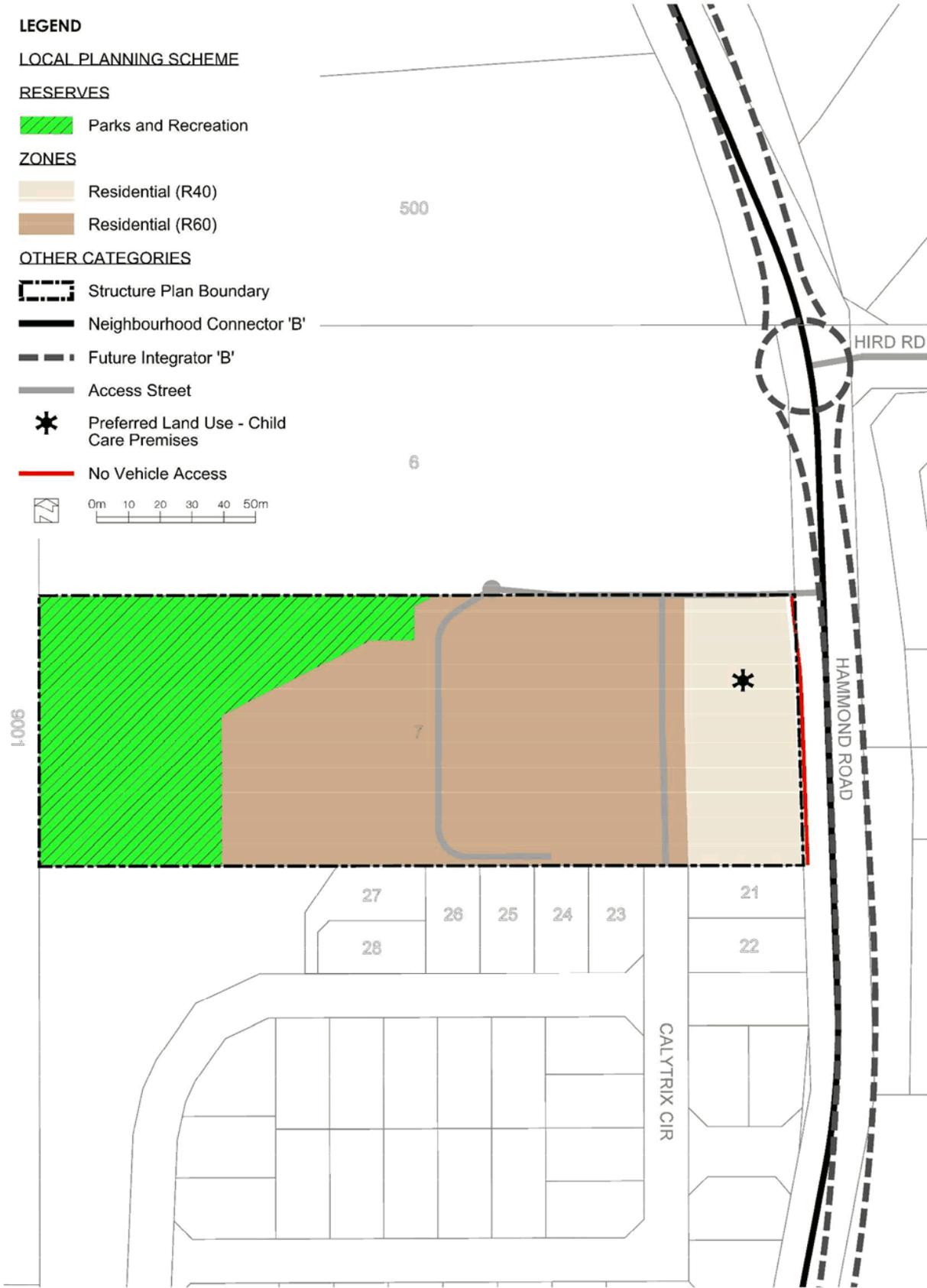
Advice to Proponent(s)/Submitters

The Proponent(s) and those who lodged a submission on the proposal have been advised that this matter is to be considered at the 10 February 2022 Ordinary Council Meeting.

Implications of Section 3.18(3) *Local Government Act 1995*

Nil





PLAN 1 - Structure Plan Map





Figure 5 Development Concept Plan

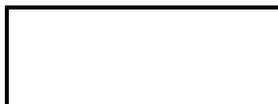
File No. 110/229

SCHEDULE OF SUBMISSIONS
PROPOSED STRUCTURE PLAN: Lot 7 (No.222) Hammond Road, Success

NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
1	Department of Water and Environmental Regulation PO Box 332 Mandurah	<p>NOT SUPPORTED: The Department has reviewed the structure plan, and the attached correspondence (including the Local Water Management Strategy) and wishes to provide the following advice.</p> <p>Issue Better Urban Water Management</p> <p>Recommendation Consistent with <i>Better Urban Water Management (BUWM)</i> (WAPC, 2008) and policy measures outlined in <i>State Planning Policy 2.9: Water Resources</i>, the proposed structure plan should be supported by an approved Local Water Management Strategy (LWMS) prior to finalising the structure plan.</p> <p>The Department has reviewed the <i>Lot 7 Hammond Road, Success - Local Water Management Strategy</i> (Urbaqua, July 2021) provided in the correspondence and it was deemed unsatisfactory to support the structure plan. Please find attached the Department's correspondence regarding the review of the LWMS. The Department cannot support the structure plan until the Department is satisfied with the LWMS. Accordingly, the proposed structure plan should not be finalised prior to the endorsement of a satisfactory LWMS by the Department and the City of Cockburn in accordance with BUWM (WAPC, 2008).</p>	<p>Noted. The proponent has responded to the comments provided by the Department of Water and Environmental Regulation (DWER) and has revised the Local Water Management Strategy.</p> <p>Prior to DWER providing its 'endorsement' of the LWMS, the following revisions have been requested:</p> <ul style="list-style-type: none"> a) Updating of LWMS to demonstrate that that the developer has a Groundwater Licence for the proposed public open space (POS), to ensure that there is sufficient groundwater allocation for irrigation purposes; and b) Confirmation from the Department of Biodiversity, Conservation and Attractions (DBCA) that a reduction in the minimum 50 metre buffer to the Conservation Category Wetland (CCW) is supported. <p>With regard to a) it is recommended that the LWMS is modified to include a copy of a</p>



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p>In the event there are modifications to the proposal that may have implications on aspects of environment and/or water management, the Department should be notified to enable the implications to be assessed.</p>	<p>DWER issued Groundwater Licence (once obtained by the proponent), with the LWMS demonstrating that the licensed allocation is sufficient to irrigate the POS outside of the wetland buffer.</p> <p>With regard to b), DBCA does not accept the reduction in the CCW buffer to a minimum of 41.1 metres, as proposed. Whilst DWER's deferral to DBCA is noted, the Environmental Protection Authority's <i>Guidance Statement No.33 – Environmental Guidance for Planning and Development</i> allows for a site-specific buffer to be determined.</p>
2	<p>Department of Planning, Lands and Heritage Locked Bag 2506 Perth</p>	<p>NO OBJECTION: Land Requirements The site abuts Hammond Road which is reserved as an Other Regional Road (ORR) in the Metropolitan Region Scheme (MRS), also reserved as Category 2 per Plan Number SP 694/4. Lot 7 is not affected by the ORR reservation.</p> <p>Access The site will obtain access from a 16 metre wide cul-de-sac intersecting with Hammond Road (Road 1). This is in accordance with the Commission's Regional Roads (Vehicular Access) Policy D.C. 5.1, which seeks to minimise the number of new crossovers onto regional roads.</p> <p>Transport Impact Assessment (TIA)</p>	<p>Noted.</p> <p>The City's analysis of the Transport Impact Assessment has determined that a left-turn auxiliary lane of a minimum length of 70 metres is required, based on the number of trips generated from proposed development on Lot 106 and Lot 7 Hammond Road, and to improve safety for drivers decelerating from Hammond Road.</p>



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p>The above report by Donald Veal Consultants (July 2021) states that the child care centre will generate 64 trips during peak hour periods or 280 trips per day. The total area to be developed (incorporating Lots 601 – 629) will generate 760 trips per day at ultimate development.</p> <p>Road 1 (left in/left out) is located 70 metres south of Hird Road which does not meet junction spacing requirements outlined within Liveable Neighbourhoods. SIDRA analysis shows satisfactory performance for the Road 1 and Hammond Road intersection to a 10 year horizon. The TIA states that a left turn deceleration lane is warranted for both AM and PM peak periods 10 years after ultimate development, however this is not considered necessary from a road safety point of view.</p> <p>Recommendation</p> <p>The Department of Planning, Lands and Heritage has no objection to the proposal on ORR planning grounds and provides the following recommendations:</p> <ul style="list-style-type: none"> • The proposed north-south local road extension should connect seamlessly with the remainder of Calytrix Crescent and reflect the same standard/width as the existing road; • No direct vehicular access is supported to the child care centre site abutting Hammond Road. 	
3	Department of Transport GPO Box C102 Perth	<p>SUPPORT: The Department of Transport (DoT) has reviewed the submitted document. DoT support the proposed structure plan and provide the following comments for consideration</p> <ul style="list-style-type: none"> • The cycling provision within the Structure Plan should consider the Long Term Cycle Network (LTCN) and should be in accordance with the WA Cycle Network 	<p>Noted.</p> <p>The City’s proposed upgrade to Hammond Road, where it abuts the structure plan area, includes provision of a cycle lane within the road reserve.</p>



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p>Hierarchy www.transport.wa.gov.au/mediaFiles/active-transport/AT_P_WA_CycleNetwork_Hierarchy.pdf. Kindly note that Hammond Road is identify as a local route in the Long Term Cycle Network (LTCN) which was endorsed by the City of Cockburn on 9 April 2020.</p> <ul style="list-style-type: none"> • Future on-street cycling lanes within the structure plan should be protected from the traffic lane. • Hammond Road is classify as an Other Regional Road in the Metropolitan Region Scheme. As such the application should be submitted to the Department of Planning, Land, and Heritage to obtain their comment. <p>Thank you for the opportunity to provide comments for the above application.</p>	<p>The proposed roads within the structure plan area are classified as 'Access Roads' under the WAPC's <i>Liveable Neighbourhoods</i> policy, which are lower traffic volume roads which do not typically require a dedicated cycle lane.</p> <p>Given the proximity of the site to Hammond Road, the Structure Plan was referred to the Department of Planning, Lands and Heritage (DPLH) for comment. DPLH's comments are provided submission (2) above.</p>
4	Water Corporation PO Box 100 Leederville	<p>COMMENT: We offer the following comments regarding this proposal.</p> <p>Water As per Section 3.10 of the Structure Plan, water supply is available to the site via extension of the existing water reticulation network. Extension shall be in accordance with Water Corporation standards.</p> <p>Wastewater As per Section 3.10 of the Structure Plan, wastewater service is available to the site via extension of the existing 150mm gravity sewer that traverses the site. Extension shall be in accordance with Water Corporation standards.</p>	<p>Noted. The proponent will be required to construct the required water and wastewater infrastructure as part of future subdivision works, including the relocation of the existing 150mm gravity sewer main which currently traverses Lot 7.</p>



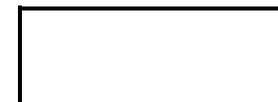
NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p>The Corporations gravity sewer shall be protected in accordance with Water Corporation requirements and provided with an easement where the pipe is not relocated to within gazetted road reserves.</p> <p>Drainage The subject area falls within the Southern Lakes Drainage catchment</p> <p>General Comments Extension of the Corporations reticulation networks are customer funded. Water, Sewerage and Drainage Infrastructure Contributions will be required to account for the additional demands on the Corporations networks.</p>	
5	Department of Fire and Emergency Services PO Box P1174 Perth	<p>NOT SUPPORTED: Regarding the submission of a Bushfire Management Plan (BMP) (Version 1.1), prepared by Bushfire Prone Planning and dated 29 July 2021, for the above Structure Plan. The BMP was included as Appendix D of the Taylor Burrell Barnet Structure Plan report, dated August 2021.</p> <p>This advice relates only to <i>State Planning Policy 3.7 Planning in Bushfire Prone Areas</i> (SPP 3.7) and the <i>Guidelines for Planning in Bushfire Prone Areas</i> (Guidelines). It is the responsibility of the proponent to ensure the proposal complies with all other relevant planning policies and building regulations where necessary. This advice does not exempt the proponent from obtaining necessary approvals applicable to the proposal including planning, building, health or any other approvals required by a relevant authority under other written laws.</p>	<p>The proponent has not revised the Bushfire Management Plan (BMP) to reflect the comments provided by the Department of Fire and Emergency Services (DFES).</p> <p>A specific response to DFES's comments, including where a modification to the BMP is required, are detailed below:</p> <p><u>Item 1 – Preparation of a BAL Contour Map</u></p> <ol style="list-style-type: none"> 1. The proponent has provided a revised Landscape Concept Plan, which supports the exclusion of low-threat vegetation within the active area of public open space (i.e. the area outside of the wetland buffer, which will



NO.	NAME/ADDRESS	SUBMISSION			RECOMMENDATION						
		<p>Assessment</p> <p>1. Policy Measure 6.3 a) (ii) Preparation of a BAL Contour Map</p> <table border="1" data-bbox="663 480 1364 1281"> <thead> <tr> <th data-bbox="663 480 848 512">Issue</th> <th data-bbox="848 480 1189 512">Assessment</th> <th data-bbox="1189 480 1364 512">Action</th> </tr> </thead> <tbody> <tr> <td data-bbox="663 512 848 1281"> <p>Vegetation Exclusion - POS areas</p> </td> <td data-bbox="848 512 1189 1281"> <p>Vegetation exclusion – not demonstrated The BMP assumes (in Figure 3.1.1) areas of POS adjacent to proposed Lot 604 will be maintained as low threat vegetation as per AS3959. However, no evidence is provided to justify the vegetation exclusion. The BMP includes a POS Landscape Management Plan (LMP) inconsistent with Appendix I of the Structure Plan Report. The BMP should be amended to address inconsistencies between the LMP, and demonstrate how and who will maintain the POS area to 'low threat' as per AS3959 (in accordance with the Guidelines Appendix 4, Element 2 and Schedule 1). This should</p> </td> <td data-bbox="1189 512 1364 1281"> <p>Modification required.</p> </td> </tr> </tbody> </table>			Issue	Assessment	Action	<p>Vegetation Exclusion - POS areas</p>	<p>Vegetation exclusion – not demonstrated The BMP assumes (in Figure 3.1.1) areas of POS adjacent to proposed Lot 604 will be maintained as low threat vegetation as per AS3959. However, no evidence is provided to justify the vegetation exclusion. The BMP includes a POS Landscape Management Plan (LMP) inconsistent with Appendix I of the Structure Plan Report. The BMP should be amended to address inconsistencies between the LMP, and demonstrate how and who will maintain the POS area to 'low threat' as per AS3959 (in accordance with the Guidelines Appendix 4, Element 2 and Schedule 1). This should</p>	<p>Modification required.</p>	<p>remain as a classifiable vegetation under Australian Standard (AS) 3959, once new planting occurs). The proponent will be required to submit detailed landscaping design, following subdivision approval, which will verify the exclusion of vegetation within the public open space area.</p> <p>2. 'Area 4' refers to the cleared area of land directly abutting Lot 7, within Lot 106 Hammond Road (formerly Lot 6 Hammond Road). Lot 106 is currently being developed, in accordance with a current subdivision approval. On the basis that Lot 106 is being developed, it is considered that this area is a vegetation exclusion under AS 3959.</p> <p>3. 'Vegetation Area 1' refers to an area of vegetation on Lot 150 Branch Circus, directly north of Lot 106 Hammond Road (a site managed by the Department of Biodiversity, Conservation and Attractions). This area of classifiable vegetation is located approximately 80 metres from the northern boundary of Lot 7, and as such, it is considered that revising the classification from the 'Class B</p>
Issue	Assessment	Action									
<p>Vegetation Exclusion - POS areas</p>	<p>Vegetation exclusion – not demonstrated The BMP assumes (in Figure 3.1.1) areas of POS adjacent to proposed Lot 604 will be maintained as low threat vegetation as per AS3959. However, no evidence is provided to justify the vegetation exclusion. The BMP includes a POS Landscape Management Plan (LMP) inconsistent with Appendix I of the Structure Plan Report. The BMP should be amended to address inconsistencies between the LMP, and demonstrate how and who will maintain the POS area to 'low threat' as per AS3959 (in accordance with the Guidelines Appendix 4, Element 2 and Schedule 1). This should</p>	<p>Modification required.</p>									



NO.	NAME/ADDRESS	SUBMISSION			RECOMMENDATION
			also be included in the implementation section of the BMP.		Woodland' to 'Class A Forest' under AS 3959 will have no impact upon the determined BAL ratings for Lot 7.
		Vegetation Exclusion	Vegetation exclusion – not demonstrated DFES accepts exclusion of non-vegetated areas and developed urban land within Area 4. However, undeveloped areas within Area 4, extending north from subject site have been excluded without justification. It is unclear in the BMP regarding the development status of vacant land immediately north of the subject site. The decision maker should be satisfied with the vegetation exclusions and vegetation management proposed. If unsubstantiated, the vegetation classification should be revised to consider AS3959, or the resultant BAL ratings may be inaccurate	Insufficient information. The decision maker to be satisfied with the vegetation exclusions and vegetation management proposed.	4. 'Vegetation Area 7' is classified as a 'Class D Scrub' in pre-development assessment (Figure 3.1), and is also shown as 'Class D Scrub' in the post-development assessment (Figure 3.1.1), despite the wetland buffer area being re-vegetated as part of future development. The Wetland Conservation Area Management Plan and Landscape Concept Plan refers to the wetland buffer being revegetated to the same standard as the existing buffer area, which is predominantly 'Class A Forest'. As a precautionary measure to ensure that the longer-term bushfire threat of the vegetated buffer is considered, pending the approval of detailed landscaping design (following subdivision approval) a modification to the BMP to classify the wetland buffer to 'Class A Forest' is recommended, with the BAL ratings updated accordingly.
		Vegetation classification	Vegetation classification – not demonstrated	Modification to	5. The BAL Contour Map is recommended to be updated as a



NO.	NAME/ADDRESS	SUBMISSION		RECOMMENDATION	
			<p>Vegetation area 1 cannot be substantiated as Class B Woodland with the limited information and photographic evidence available. The foliage cover appears to exceed 30%. The BMP should detail specifically how the Class B Woodland classification was derived as opposed to Class A Forest.</p> <p>If unsubstantiated, the vegetation classification should be revised to consider the vegetation at maturity as per AS3959, or the resultant BAL ratings may be inaccurate.</p>	<p>the BMP is required</p>	<p>modification to extend the assessment area to 150 metres from the boundary of Lot 7.</p> <p>6. Table 3.3 of the BMP is recommended to be updated, to ensure that the separation distances for 'Class 5 Forest', as applicable to 'Area 5' are modified to align with AS 3959.</p> <p><u>Item 1 – Preparation of a BAL Contour Map</u></p> <p>1. The proponent has responded to the bushfire hazard through the provision of fire services access route (FSAR) within the structure plan area. This is further discussed below.</p> <p>2. The <i>Guidelines for Planning in Bushfire Prone Areas</i> (the Guidelines) require a minimum trafficable width of 6 metres for public roads within a bushfire prone area. The proposed 6 metre and 10 metre wide road reserves can be designed to accommodate the full 6 metre trafficable width, consistent with the Guidelines.</p> <p>3. The proposed cul-de-sac road has been supported by the City and Western Australian Planning</p>
		<p>Vegetation classification</p>	<p>Vegetation classification – not demonstrated</p> <p>Vegetation area 7 (as depicted in Figure 3.1.1) cannot be substantiated as Class D Scrub with the limited information and photographic evidence available.</p> <p>The BMP references a "Wetland Conservation Management Plan" to</p>	<p>Modification to the BMP is required.</p>	



NO.	NAME/ADDRESS	SUBMISSION		RECOMMENDATION	
			<p>justify the vegetation classification. However, the reference is not included in the BMP appendices. The BMP should detail specifically how the Class D Scrub classification was derived as opposed to Class A Forest. If unsubstantiated, the vegetation classification should be revised to consider the vegetation potential as per AS3959, or the resultant BAL ratings may be inaccurate.</p>		<p>Commission (WAPC) under the Lot 6 Hammond Road, Success Structure Plan, and consequently approved under a previous subdivision for Lot 6 and Lot 7 Hammond Road (WAPC Ref: 158113). The structure plan provides for vehicular access in two directions, at the intersection with Hammond Road and the proposed extension of Calytrix Crescent.</p> <p>4. The Development Concept Plan (the Concept Plan) provides an indicative battle-axe configuration for the R40 coded lots on the eastern side of Calytrix Crescent. The Concept Plan is indicative only, with future lots provided with two-way access and access legs less than the maximum prescribed under the Guidelines.</p> <p>5. The City has expressed to the proponent its preference for a perimeter road to be constructed along the frontage of the public open space, in lieu of an FSAR. It is noted that since the preparation of the BMP, a revision to the Guidelines (version 1.4) has resulted in the acceptable solutions deeming an FSAR</p>
<p>BAL Contour Map methodology</p>	<p>The BAL Contour Map has not been prepared in accordance with Appendix 3 of the Guidelines. The assessment area should extend 150 metres from the boundary of the development site.</p>	<p>Modification to the BMP is required.</p>			
<p>BAL Contour Map - inputs</p>	<p>Table 3.3 of the BMP includes separation distances associated with Area 5 that do not align with AS3959. The BMP should be modified to include BAL inputs that align with AS3959.</p>	<p>Modification to the BMP is required.</p>			



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION						
		<p data-bbox="658 392 1368 448">2. Policy Measure 6.3 c) Compliance with the bushfire protection criteria</p> <table border="1" data-bbox="658 480 1361 1279"> <thead> <tr> <th data-bbox="658 480 837 512">Issue</th> <th data-bbox="837 480 1182 512">Assessment</th> <th data-bbox="1182 480 1361 512">Action</th> </tr> </thead> <tbody> <tr> <td data-bbox="658 512 837 1279"> <p data-bbox="658 517 837 632">Location and Siting & Design</p> </td> <td data-bbox="837 512 1182 1279"> <p data-bbox="837 517 1182 1279">A1.1 – not demonstrated The BMP recognises remnant vegetation as having an extreme bushfire hazard, yet the Development Concept Plan (figure 5 of the Structure Plan report) has not responded to this risk. Good design, including provision of hazard separation such as a perimeter road around this hazard, will ensure the proposal meets the intent of this element by ensuring lots are located in areas with the least possible risk. The Guidelines states that strategic planning proposals should be located in an area of BAL-29 or below. The strategic planning stage provides opportunity to ensure that this can be achieved.</p> </td> <td data-bbox="1182 512 1361 1279"> <p data-bbox="1182 517 1361 572">Modification required.</p> </td> </tr> </tbody> </table>	Issue	Assessment	Action	<p data-bbox="658 517 837 632">Location and Siting & Design</p>	<p data-bbox="837 517 1182 1279">A1.1 – not demonstrated The BMP recognises remnant vegetation as having an extreme bushfire hazard, yet the Development Concept Plan (figure 5 of the Structure Plan report) has not responded to this risk. Good design, including provision of hazard separation such as a perimeter road around this hazard, will ensure the proposal meets the intent of this element by ensuring lots are located in areas with the least possible risk. The Guidelines states that strategic planning proposals should be located in an area of BAL-29 or below. The strategic planning stage provides opportunity to ensure that this can be achieved.</p>	<p data-bbox="1182 517 1361 572">Modification required.</p>	<p data-bbox="1458 336 1839 392">acceptable for subdivision which results in 10 or less lots.</p> <p data-bbox="1458 416 1890 620">In the absence of a re-design to the structure plan to accommodate a perimeter road, it is accepted that the FSAR is necessary as a means to provide emergency vehicles with access the nearby bushfire hazard, when required.</p>
Issue	Assessment	Action							
<p data-bbox="658 517 837 632">Location and Siting & Design</p>	<p data-bbox="837 517 1182 1279">A1.1 – not demonstrated The BMP recognises remnant vegetation as having an extreme bushfire hazard, yet the Development Concept Plan (figure 5 of the Structure Plan report) has not responded to this risk. Good design, including provision of hazard separation such as a perimeter road around this hazard, will ensure the proposal meets the intent of this element by ensuring lots are located in areas with the least possible risk. The Guidelines states that strategic planning proposals should be located in an area of BAL-29 or below. The strategic planning stage provides opportunity to ensure that this can be achieved.</p>	<p data-bbox="1182 517 1361 572">Modification required.</p>							



NO.	NAME/ADDRESS	SUBMISSION		RECOMMENDATION
			In addition, the BAL Contour Map cannot be validated for the reasons outlined above.	
		Vehicular Access	A3.2 – does not comply The BMP states proposed public roads will meet the technical requirement of Table 6 column 2. However, figure 1.1 of the BMP depicts Laneway 1 as having a 6m reserve, and Road 2 as having a 10 meter reserve. The Guidelines require public roads meet the full technical requirements of the Guidelines and Table 6 column 1.	Modification required.
		Vehicular access	A3.3 – not demonstrated In bushfire prone areas, a cul-de-sac subdivision layout is not favoured because they do not provide access in different directions for residents. The BMP does not substantiate why the cul-de-sac design cannot be avoided.	Modification required. Further information should be provided to demonstrate compliance; or to justify a performance principle-based solution.
		Vehicular Access	A3.4– not demonstrated	Modification required.



NO.	NAME/ADDRESS	SUBMISSION		RECOMMENDATION	
			<p>The BMP states A3.4 is not applicable, however Figure 1.1 of the BMP depicts lot 628 as containing a Battle-Axe leg. Battle-axe legs should be avoided in bushfire prone areas. The BMP does not consider options to avoid the battle-axe lot, and justification has not been provided.</p>	<p>Further information should be provided to demonstrate compliance; or to justify a performance principle based solution.</p>	
		<p>Vehicular Access</p>	<p>A3.7 - not demonstrated The use of an FSAR is not accepted. A perimeter or boundary road not only provides additional physical separation between lots and areas of bushfire hazard but optimises access by allowing private and emergency vehicles to move through the proposal easily and safely at all times, particularly in the event of an emergency situation. The proposal can be redesigned to achieve this. IN addition, the FSAR does not comply with the technical requirements of the Guidelines. The BMP depicts a 4m wide</p>	<p>Modification required.</p>	



NO.	NAME/ADDRESS	SUBMISSION		RECOMMENDATION
			<p>'limestone track', and has not demonstrated the proposed FSAR will meet the full technical requirements of the Guidelines and table 6 column 5.</p>	
		<p>Recommendation – not supported modification required</p> <p>The BMP does not adequately address the policy requirements of SPP 3.7 and the Guidelines. DFES has assessed the Structure Plan and accompanying BMP. Several issues that need to be addressed prior to support of the proposal (refer to the tables above).</p>		
6	Aviation Pty Ltd 14 Weelara Rd City Beach	<p>SUPPORT: Aviation Pty Ltd (as Trustee for) The Alkimos Projects Unit Trust; is the registered landowner for Lot 6 (210) Hammond Rd, Success. As an adjacent landowner, the City of Cockburn has invited comments on the subject proposal (Letter dated: 22 September 2021). OUR POSITION: We consider the subject Structure Plan proposal consistent with our Approved Structure Plan over Lot 6 Hammond Rd, Success. The proposed Structure Plan, importantly, enables continuity of the rehabilitation of the environmentally sensitive surrounding wetlands, which has been substantially damaged</p>		Noted.



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p>since the 1950's by ignorant clearing practises, by these historical landowners.</p> <p>WETLANDS ENHANCEMENT AND CONSERVATION: We have seen over the past 18 months, since the commencement of our strategic rehabilitation and re-population process of the wetlands conservation areas, constant visual confirmation of dramatic increases in the evolution of these advanced ecosystems. The proposed buffer to the CCW which ranges from approximately 39.7m to 51.7m, which although represents a modest reduction to the recommended 50m (average) for CCW buffers, provides a consistent transition with the POS to the north on Lot 6, importantly noting the reduced buffer will be offset by the extension of advanced wetlands ecosystems, through substantial removal of existing weeds and wetlands plant & tree species revegetation, enhancing the environmental sustainability of the wetlands conservation areas.</p> <p>PUBLIC OPEN SPACE (POS): The proposed Structure Plan provides for more than adequate POS for the residents of the proposed development, and includes substantial planting of native wetlands tree & plant species, as well providing excellent facilities and opportunities for Recreation and Social functionality. Additionally, the POS proposed would again, provide continuity from our Approved Structure Plan POS area and augment the quality of lifestyle to all existing and future local residents.</p> <p>STRUCTURE PLAN DENSITY CODE: We are supportive of the proposed density and consider the density appropriate given the site's proximity to a number of</p>	



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p>amenities including the wetland system and POS, primary and high schools, the future Childcare centre, Cockburn Central Train Station and Cockburn Gateway Shopping Centre. The proposed densities provide opportunity for terrace housing, grouped dwellings or apartments, to diversify the housing typologies in this area and provide affordable living opportunities.</p> <p>COMMUNITY SERVICES AND SAFETY: A Childcare Centre will provide an important, high quality Service for the local community, with its unique locality on Hammond Road (duel carriageway after the current upgrade completion) between the 2 Primary Schools situated on Hammond Rd.</p> <p>Our project has assisted the City of Cockburn & the local community with releasing some of it's critical developable land to allow the construction of a round-a-bout at the Hird Road intersection, which will enhance road traffic safety and importantly reduce the speed of motorists between the 2 Primary Schools.</p> <p>The proposed Structure Plan submission includes a TIA report that supports and recommends the reduction of the speed limit to 60 km/p/hr along this stretch of Hammond Road. As this section of Success is fully urbanized in the coming years, it is critical to protect the safety of the Parents and their children whom attend these Primary Schools.</p> <p>The enclosed TIA Report additionally provides sufficient evidence that the Hammond Road upgrade provides effective operational capacity vehicular safety and is supportive of NO requirement for an Auxiliary Left-hand turn lane into the proposed Road 1. We also provide support for the proposed</p>	



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p>movement network, and agree with the findings of the TIA in that an auxiliary left-turn lane on Hammond Road into Road 1 is not considered necessary from an operational capacity or safety viewpoint.</p> <p>CONCLUSION:</p> <p>We are fully supportive of the proposed Structure Plan on the basis of it's proposed enhancement and continuity of environmental conversation areas, and providing improvement of local community infrastructure and safety, as well as providing critical inner city affordable housing opportunities at a point in time where the society of Perth is in critical shortage of these affordable housing opportunities and is in desperate need of them.</p>	
7	Department of Education 151 Royal St East Perth	<p>NO OBJECTION: The Department notes that Jandakot Primary School is predicted to potentially experience increased levels of enrolments due to the number of dwellings projected to be delivered within its Local Intake Area in the short to medium term. Whilst the dwelling projections contained within the draft LSP are relatively low, any increase will contribute to the school's capacity issues and potentially impact on the delivery of the educational needs of the area.</p> <p>Notwithstanding these concerns, the Department acknowledges that the draft LSP is generally consistent with the statutory and strategic planning framework for the area. As such, the Department offers no in principle objections subject to Section 3.8 of Part 2 of the LSP being revised to acknowledge the above concerns in relation to the Jandakot Primary School site. The Department will continue to monitor the situation and would welcome the opportunity to work with the City of Cockburn in the future to investigate potential</p>	Noted. It is considered that the impact of additional residential on Lot 7 will be considered at the subdivision stage, including any necessary financial contribution towards the acquisition of a primary school site, in accordance with the WAPC's Operation Policy 2.4 <i>draft Operational Policy 2.4 – Planning for School Sites</i> .



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		solutions to address the enrolment capacity concerns at Jandakot Primary School.	
8	Department of Biodiversity, Conservation and Attractions Locked bag 104 BENTLEY DC 6983	<p>COMMENT: The subject land (Lot 7) is located adjacent to Lot 9001, a private freehold property within an area of Beelii Regional Park which comprises Branch Circus Wetland and forms part of Bush Forever Site No. 391. Branch Circus Wetland extends into the north-western corner of Lot 7. DBCA has reviewed the proposed Structure Plan and supporting documentation and provides the following advice.</p> <p>Wetland management and buffers The subject land comprises part of the 50-metre buffer to a Conservation category wetland (CCW) as identified in DBCA's <i>Geomorphic Wetlands Swan Coastal Plain</i> dataset (UFI 15740). CCWs are wetlands that support a high level of ecological attributes and functions and are the highest priority for protection.</p> <p>In accordance with Environmental Protection Authority's (EPA's) <i>Guidance Statement No. 33 – Environmental Guidance for Planning and Development</i> (EPA 2008), a minimum 50 m buffer is required to protect the ecological functionality of CCWs and to protect wetlands from proposed land use change and impacts such as weed invasion. DBCA notes from Section 3.5 (page 30) of the <i>Lot 7 Hammond Road, Success - Structure Plan</i> (Taylor Burrell Barnett - August 2021) report that a partial buffer of between 39.7 m and 51.7 m is proposed as a 'Conservation' area in the structure plan, providing an extension of Local Public Open Space (POS). A <i>Wetland Conservation Area Management Plan – 222 Hammond Road, Success</i> (PGV Environmental v3 July 2021)</p>	<p>Noted.</p> <p>The Environmental Protection Authority's (EPA's) <i>Guidance Statement No. 33 – Environmental Guidance for Planning and Development</i> (Guidance Statement No.33) provides for a minimum 50 metre buffer to a wetland, however, Guidance Statement No.33 also provides for a site-specific buffer to be determined. The Wetland and Conservation Area Management Plan proposes a reduction to the buffer to between 41.1 metres and 51.7 metres, highlighting degradation of the existing buffer. The reduced buffer is considered acceptable in this instance.</p> <p>It is noted that the BMP proposes post-development vegetation within the wetland buffer as a 'Class D Scrub' under AS 3959. As a precautionary measure and noting the classification of existing vegetation within the buffer (outside of Lot 7), a modification to amend the Area 7 post-development vegetation (under Figure 3.1.1) to 'Class A Forest' is recommended.</p> <p>The proposed limestone firebreak shown on Lot 6 (now Lot 106) Hammond Road has</p>



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p>(WCAMP) has been submitted as part of the Structure Plan documentation. Specific comments regarding the WCAMP are provided below.</p> <p><i>Section 3.5.3 Revegetation Areas</i> (page 11) of the WCAMP describes how the eastern portion of the conservation area will be planted with sedges and rushes with a low density of small and medium sized shrubs, and that the final vegetation structure should also minimise the risk of bushfire to the future residential areas. Information provided in the WCAMP indicates that the intended “vegetation type” following revegetation, will be designed to achieve a vegetation classification of “Class (D) Scrub” which reduces the bushfire risk and required development setbacks. As this area falls within the 50 m buffer to the CCW, the species selection of the revegetation should be based on the historical and surrounding vegetation, notably forest and woodland vegetation classification. Two different planting zones in the areas of the wetland buffer are shown in Appendix 2 of the WCAMP i.e., the <i>POS Landscape Concept Plan</i> prepared by Goddard Property Group. A consistent approach to the revegetation of the entirety of the wetland buffer should be applied in the Local POS to achieve appropriate vegetation classifications and ecological buffer functionality. Any changes to the vegetation classifications in the conservation area should be reflected in a revised bushfire management plan.</p> <p><i>Section 3.5.4 Plant Species for Revegetation</i> (page 11). The vegetation community type that is proposed to be achieved needs to be clearly stated here. The adjacent woodland in Beeliar Regional Park was mapped as a <i>Eucalyptus rudis</i> woodland community by Syrinx in 2006.</p>	<p>received engineering approval from the City based on a reduced 4 metre wide track.</p>



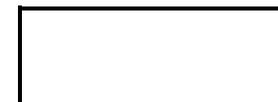
NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p><i>Section 3.5.6 Completion criteria</i> (page 13) are to comply with the City of Cockburn's Revegetation Guidelines for Revegetation and Maintenance of Natural Bushland/Wetland Areas.</p> <p>Other management actions such as site preparation, nutrient and irrigation management should be included in greater detail in the WCAMP.</p> <p>Drainage management The Structure Plan documentation includes a <i>Local Water Management Strategy</i> (LWMS) prepared by Urbaqua (July 2021) for Lot 7 Hammond Road, Success. DBCA is aware that the Department of Water and Environmental Regulation (DWER) has reviewed the document and it was found to be unsatisfactory to support the Structure Plan. DWER has requested further information prior to consideration of approval.</p> <p>DBCA concurs with the issues that have been raised in DWER's letter to the City of Cockburn dated 13 October 2021, in relation to the risk of potential hydrological change to Branch Circus Wetland. DBCA defers comment on the LWMS to DWER to provide specific comment on hydrological issues and supports revision of the LWMS to DWER's satisfaction.</p> <p>In addition, DBCA recommends Figures 9, 10 and 12 of the LWMS be amended to clearly show the position of the 50 m buffer to the CCW. Figures 10 and 12 show rock pitching at a stormwater / groundwater outflow adjoining Lot 6 to the north which may be within the 50 m buffer. DBCA notes that the</p>	



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p><i>Decision process for stormwater management in WA</i> (Department of Water, 2016) identifies that stormwater management systems (including pipes, constructed drains, detention areas and vegetated swales) should be located outside of Conservation category and Resource Enhancement category wetlands and their buffers.</p> <p>Boundary interface treatment To ensure an adequate interface between the regional park and residential development the proponent should ensure there is appropriate fencing installed along the boundary of the regional park and the boundary of the public open space. If the area is already inaccessible due to dense native wetland vegetation then fencing may not be necessary and should be avoided if possible. Additionally, there is to be no vegetation, earth spoil or any other debris disposed of within the boundary of the regional park.</p> <p>Fire management All necessary fire management requirements should be provided for within the subject land, in accordance with the provisions of <i>State Planning Policy 3.7 Planning in Bushfire Prone Areas</i> and any other relevant policies.</p> <p>DBCA has reviewed the <i>Bushfire Management Plan - Lot 7 (222) Hammond Road, Success 6164</i> (BMP) prepared by Bushfire Prone Planning (May 2021) and recommends figure 3.1.1 and 3.2 of the BMP be amended to show the position of the CCW boundary and its 50 m buffer. The buffer should be considered in a fully vegetated state with an appropriate vegetation classification (i.e. Class A Forest or Class B</p>	



NO.	NAME/ADDRESS	SUBMISSION	RECOMMENDATION
		<p>Woodland) and be included within the Classified Vegetation Boundary that is shown on figure 3.2.</p> <p>As noted in the discussion above regarding Section 3.5.4 of the WCAMP, the vegetation community type that is to be achieved within the wetland buffer needs to be clearly stated. The adjacent woodland in Beeliar Regional Park was mapped as a <i>Eucalyptus rudis</i> woodland community by Syrinx in 2006.</p> <p>In addition, DBCA notes that the BMP proposes the widening and limestoning of the track/firebreak to 7 m within Lot 6 to the north, as shown in figures 3.1, 3.1.1 and 3.2. This track intrudes into the 50 m wetland buffer and is considered excessive to the City of Cockburn’s firebreak requirements.</p>	
9	ATCO Gas 81 Prinsep Road JANDAKOT 6164	<p>NO OBJECTION: ATCO Gas Australia (ATCO) has no objection to the proposed application, based on the information and plan provided, subject to the following Advice notes:</p> <p>Advice notes:</p> <ol style="list-style-type: none"> 1. Any proposed works need to be managed in accordance with the ATCO document <u>Additional Information for Working Around Gas Infrastructure - AGA-OM-PR24</u> 2. Anyone proposing to carry out construction or excavation works must contact ‘Dial Before You Dig’ (Ph 1100) to determine the indicative location of buried gas infrastructure. 	Noted.



13.3 (2022/MINUTE NO 0004) Initiation of Proposed Scheme Amendment No.153 - Lot 760 (No.49) Berrigan Drive, South Lake - Additional Uses

Author(s)	G Wilkinson
Attachments	1. Scheme Amendment Request ↓
Location	Lot 760 (No.49) Berrigan Drive, South Lake
Owner	Arunamari Pty Ltd
Applicant	Dynamic Planning and Developments
Application Reference	109/153

RECOMMENDATION

That Council:

- (1) Pursuant to Section 75 of the *Planning and Development Act 2005* (Act), INITIATES the amendment to the City of Cockburn Town Planning Scheme No.3 (Scheme) for the following purposes:

1. Amend 'Table 6 – Table of Additional Uses' to include Additional Use 20 (AU 20) as follows:

No.	Description of Land	Additional Use	Conditions
AU 20	Lot 760 (No.49) Berrigan Drive, South Lake	Showroom (D) Funeral Parlour (D) Motor Vehicle Wash (D)	1. Development Approval. 2. A 'Showroom' land use shall be contained only within the existing shopping centre development and shall not exceed a gross lettable area of 1,850m ² in aggregate. In the event that the shopping centre is to be demolished, the 'Showroom' use will cease to apply.

2. Amend the Scheme map to designate 'AU 20' over Lot 760 (No.49) Berrigan Drive, South Lake.
3. Amend the definition given to 'Funeral Parlour' in '2. Land Use Definition' in 'Part 6 – Terms Referred to in Scheme' to accord with the Schedule 1, Part 6, Clause 38 of the *Planning and Development (Local Planning Schemes) Regulations 2015*, as follows:

Means premises used –



- a) *to prepare and store bodies for burial or cremation;*
 b) *to conduct funeral services.*

4. Amend 'Table 3 – Commercial Use Classes – Vehicle Parking' to include vehicle parking provisions for the 'Funeral Parlour' land use as follows:

Use Class	Vehicle Parking Provisions		
	Car Parking Bays	Delivery Bays	Bicycle Racks
Commercial Funeral Parlour	1:4 seats; and 1:1 staff	Not applicable	1:30 seats; or 1:100 people accommodated

- (2) NOTES that the amendment referred to in resolution (1) above is a 'standard amendment' as it satisfies the following criteria of Part 5, Regulation 34 of the *Planning and Development (Local Planning Schemes) Regulations 2015*:

an amendment that would have minimal impact on land in the scheme area that is not the subject of the amendment; and

an amendment that does not result in any significant environmental, social, economic or governance impacts on land in the scheme area; and

- (3) Upon preparation of the amending documents in support of resolution (1) above, DETERMINES the amendment is consistent with Part 5, Regulation 35 of the *Planning and Development (Local Planning Schemes) Regulations 2015* and the amendment be referred to the Environmental Protection Authority ("EPA") as required by Section 81 of the Act, and on receipt from the EPA indicating that the amendment is not subject to formal environmental assessment, be advertised for a period of 42 days in accordance with Part 5, Regulation 47 of the *Planning and Development (Local Planning Schemes) Regulations 2015*.

Council Decision

MOVED Cr C Stone SECONDED Cr P Eva

That the recommendation be adopted, with the exclusion of the funeral Parlour.

LOST ON CASTING VOTE OF THE PRESIDING MEMBER 4/4

For: Mayor L Howlett, Cr T Dewan, Cr P Eva, Cr C Stone

Against: Deputy Mayor T Widenbar, Cr K Allen, Cr P Corke,
Cr M Separovich



Council Decision

MOVED Cr M Separovich SECONDED Cr K Allen

That Council ADOPTS the Officer Recommendation.

CARRIED 6/2

For: Mayor L Howlett, Deputy Mayor T Widenbar, Cr K Allen,
Cr P Corke, Cr P Eva, Cr M Separovich

Against: Cr T Dewan, Cr C Stone

Background

Lot 760 (No.49) Berrigan Drive, South Lake (the Site) is bound by Berrigan Drive to the south, South Lake Drive to the west, community infrastructure (South Lake Child Care Centre and Bert Ottley Family Centre) and Broadwater Park to the north and the South Lake Tavern to the east.

The Site contains a local shopping centre, the Berrigan Community Shopping Centre (the Centre) which was initially developed in the late 1970s, with two further developments constructed external to the Centre building, being the current 'United' service station and 'Muzz Buzz' drive-thru coffee outlet, approved by the City in 2007 and 2012 respectively.

The Centre was formerly anchored by a supermarket tenancy, which most recently was occupied by a 'Super IGA' supermarket, and currently includes 12 minor tenancies. The minor tenancies include a pharmacist, newsagent, tobacconist, medical centre and two fast food outlets. The 'Super IGA' vacated the site in early 2019.

Submission

N/A

ReportOverview

The purpose of this report is for Council to consider initiating a standard amendment to the Scheme to facilitate development within the existing Centre at Lot 760 (No.49) Berrigan Drive, South Lake.

The 'Showroom', 'Funeral Parlour' and 'Motor Vehicle Wash' uses are 'X' uses within the 'Local Centre' zone under Town Planning Scheme No.3 (TPS3), which means that Council currently has no discretion to consider the use on the subject site.

In accordance with clause 3.5 of TPS3, an 'Additional Use' is a land use that is permitted on a specific portion of land, in addition to the uses already permissible for the zone that applies to the land. This is subject to specific conditions, as set out in Table 6 of the Scheme, which apply to that use.



The proposed amendment is considered to be a 'standard amendment', as it addresses the following criteria of Part 5, Regulation 34 of the *Planning and Development (Local Planning Schemes) Regulations 2015* (the Regulations), being:

- (a) *an amendment that would have minimal impact on land in the scheme area that is not the subject of the amendment; and*
- (b) *an amendment that does not result in any significant environmental, social, economic or governance impacts on land in the scheme area.*

The updating of the 'Funeral Parlour' land use definition to accord with the Model Scheme provisions under the Regulations would ordinarily be considered as a 'basic amendment', which would not require the proposal to be publicly advertised.

As a 'Funeral Parlour' use is being considered on Lot 760, this presents an opportunity to amend the definition concurrently to extend the use to include funeral services, consistent with the Model Scheme definition.

The updating of the land use definition of the 'Funeral Parlour' use is not intended to specifically relate to the additional use on Lot 760, but rather, will apply to all such uses under TPS3. The additional use is premised upon the funeral services being able to be conducted, which is not captured the existing use under TPS3. This amendment will bring TPS3 into conformity with the Model Scheme definition for 'Funeral Parlour' under the Regulations.

Draft Local Planning Strategy

The City's draft *Local Planning Strategy* (the draft Strategy) was endorsed by Council on 8 October 2020, for the purpose of submitting a request to the Western Australian Planning Commission to seek approval to commence public and stakeholder advertisement.

The Western Australian Planning Commission (WAPC) is yet to endorse the draft Strategy for the purpose of advertising. Notwithstanding this, the draft Strategy acknowledges that some smaller neighbourhood centres are being negatively impacted by changing shopping patterns and the closure of anchor supermarkets, which in turn is affecting the viability of these centres to provide convenience retailing.

The intent of the proposed amendment is to provide additional commercial options that support the ongoing role of the Centre to provide accessible retailing options, which is consistent with the draft Strategy.

City of Cockburn Local Commercial Strategy

The City's *Local Commercial Activity Centre Strategy* (LCACS) was adopted in December 2012, with its purpose including to establish a hierarchy of activity centres (consistent with *State Planning Policy 4.2 – Activity Centres for Perth and Peel*) and consideration of the overall performance of existing centres within the City of Cockburn.



LCACS provided an analysis of the Centre, based on work undertaken in 2011. The analysis concluded that the Centre performed effectively as a neighbourhood centre, but with scope for improvement of the Centre's employment and economic performance. Noting that this analysis was undertaken in 2011, when the 'Super IGA' supermarket still operated as the anchor tenant within the Centre, it is reasonable to assume that an analysis undertaken in 2022 would highlight a further regression in employment and economic performance.

Proposed Showroom Land Use

The proposed Scheme amendment is premised upon a 'Showroom' land use as an anchor tenant within the Centre, utilising the area covered by the vacated 'Super IGA' supermarket. The applicant contends that due to the presence of existing supermarkets in the vicinity (such as the 'Coles' and 'ALDI' at the Lake Shopping Centre on North Lake Road in South Lake, and the 'Spud Shed' in Jandakot), a local supermarket is no longer feasible within the Centre.



Figure 1: Photo of the vacant former 'Super IGA' tenancy (November 2021)

Noting the existing Centre's primary purpose as a neighbourhood centre, reflective of its 'Local Centre' zoning, permitting a 'Showroom' use could have the unintended consequence of the Centre being developed solely for bulky goods showrooms that provide a more regional retail function, such as the 'Cockburn East' commercial development in Jandakot (which is zoned 'Mixed Business', with 'Showroom' a 'P' use).



As the amendment is premised upon a showroom type use within the area vacated by the 'Super IGA' supermarket', the proponent has agreed to limit the 'Showroom' use to a gross lettable area (GLA) of 1,850m², the approximate area of the tenancy from the vacated supermarket. Additionally, the proponent has agreed to limit the use to the existing Centre only.

By placing specific conditions restricting the area and location of the 'Showroom' use within the Centre, this is considered to avoid undermining similar land uses, and ensure that convenience retailing uses are still able to be accommodated.

Proposed Funeral Parlour Land Use

Although the existing Centre abuts Broadwater Park, the existing building has a solid wall interface with the park (refer to Figure 2), with the current access from the centre being via the car park. Whilst a scheme amendment does not formalise the location for the 'Funeral Parlour' land use, the applicant's intention is to position the use such that it can leverage the proximity to the adjoining park.



Figure 2 – Northern façade of the Berrigan Community Shopping Centre, abutting Broadwater Park



It is anticipated that given the sensitive nature of the use, a future development application will need to consider appropriate screening of the current loading area. It is considered that the existing loading area for the Centre (previously used for 'Super IGA' supermarket) can be modified to ensure there are no adverse impacts for users of the South Lake Child Care Centre and Bert Ottley Family Centre.

Providing a future development application appropriately manages access arrangements that respect the nature of the intended operations and potential impact upon adjacent community uses, this land use is considered acceptable in this location.

The 'Funeral Parlour' use is premised upon leveraging the Centre's proximity to Broadwater Park by providing funeral services, however, the land use definition under TPS3 limits the use to the storage and preparation of bodies for burial or cremation, which generally encompasses morgues and mortuaries.

Funeral Parlour Car Parking Requirements

TPS 3 does not prescribe specific car parking requirements for a 'Funeral Parlour' land use, but rather, allows the City to determine a requirement based on a 'equivalent' land use. The City has previously determined parking requirements for development based on a 'Place of Worship' land use (which includes churches, mosques and temples), which establishes a minimum car parking requirement of one bay per four seats.

Whilst a 'Place of Worship' would traditionally conduct religious ceremonies (including funeral services), a 'Funeral Parlour' use generally encompasses an area for the preparation and storage of bodies for burial or cremation, and may not include an area for funeral services (such as with a morgue or mortuary).

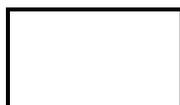
To ensure that sufficient parking is provided which takes into account staffing (involved in the preparation and storage of bodies) and persons attending funeral services, parking at a ratio of one bay per one member of staff and one bay per four seats is recommended in 'Table 3 – Commercial Use Classes – Vehicle Parking'.

Table 3 also includes reference to delivery bays and bicycle racks, which applies to all land uses with specific vehicle parking requirements. In this regard, the delivery bays and bicycle racks at the same rate of the 'Place of Worship' is considered acceptable.

Proposed Car Wash Land Use

Clause 3.2.1(d) of TPS3 provides the objective of the 'Local Centre', being: '*To provide for convenience retailing, local offices, health, welfare and community facilities, consistent with the district-serving role of the centre*'.

Given the proximity of the site to Berrigan Drive, a road that provides a regional route to the Kwinana Freeway, it is considered that a 'Car Wash' land use would attract customers from outside of South Lake locality. This would ordinarily be contrary to



the objective of the 'Local Centre' zone in supporting convenience retailing and key community services, however, the site includes an existing service station ('United') and drive-thru coffee outlet (Muzz Buzz), both of which leverage proximity to a major road (Berrigan Drive and Kwinana Freeway).

The service station and drive-thru coffee outlet are classed as 'Service Station' and 'Fast Food Outlet', which are 'A' and 'D' uses respectively under TPS3 within the 'Local Centre' zone.

The proposed 'Car Wash' land use is considered acceptable within the Site as it complements the existing uses on the Site outside of the existing Centre.

Strategic Plans/Policy Implications

Local Economy

A sustainable and diverse local economy that attracts increased investment and provides local employment.

- Increased Investment, economic growth and local employment.
- Thriving local commercial centres, local businesses and tourism industry.

Budget/Financial Implications

Nil

Legal Implications

Nil

Community Consultation

As per Part 5, Division 1, Regulation 34 of the *Planning and Development (Local Planning Schemes) Regulations 2015*, there are three amendment types: basic, standard and complex.

A standard amendment (such as that proposed) requires consultation for a period of 42 days.

Risk Management Implications

When initiating a Scheme amendment for advertising, it does not infer that it will ultimately be supported by the local government and WAPC, and consequently approved by the Minister for Planning.

Should Council resolve to not initiate this amendment, the applicant has the ability under Section 76 of the *Planning and Development Act 2005* to request that the Minister for Planning direct Council to initiate the amendment.

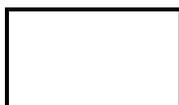


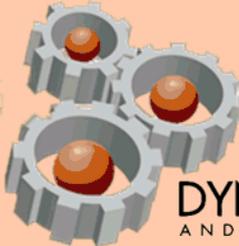
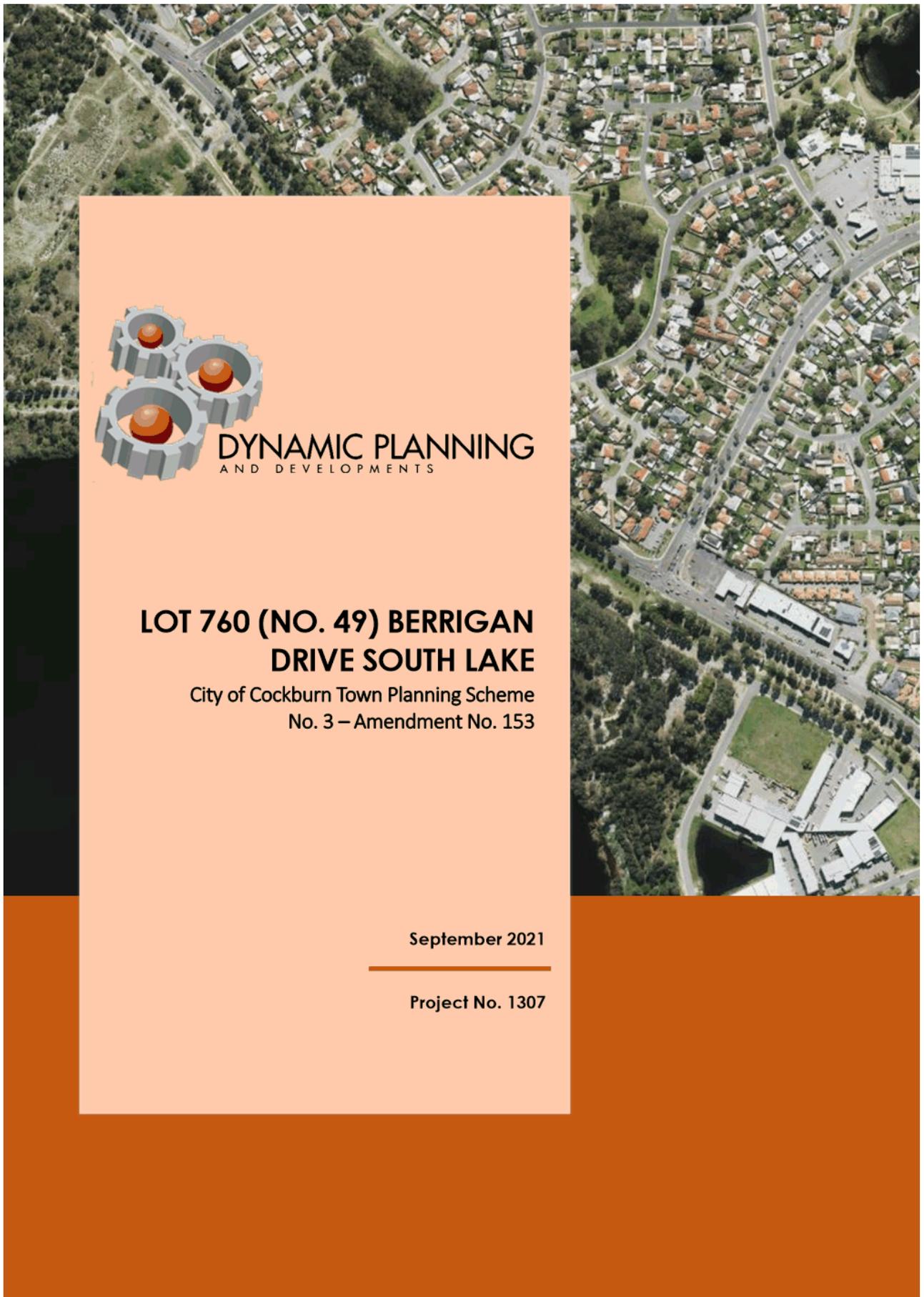
Advice to Proponent(s)/Submitters

The Proponent(s) and those who lodged a submission on the proposal have been advised that this matter is to be considered at the 10 February 2022 Ordinary Council Meeting.

Implications of Section 3.18(3) *Local Government Act 1995*

Nil





DYNAMIC PLANNING
AND DEVELOPMENTS

**LOT 760 (NO. 49) BERRIGAN
DRIVE SOUTH LAKE**

City of Cockburn Town Planning Scheme
No. 3 – Amendment No. 153

September 2021

Project No. 1307



Lot 760 (No. 49) Berrigan Drive, South Lake



Copyright Statement 2021

© Dynamic Planning and Developments

Except as permitted under the Copyright Act 1968 (Cth), the whole or any part of this report may not be reproduced by any process, electronic or otherwise, without the specific written permission of the copyright owner, Dynamic Planning and Developments. This includes the adaptation, microcopying, photocopying or recording of the report.

Neither may the information contained in this report be reproduced, transmitted or stored electronically in any form, such as in a retrieval system, without the specific prior written permission of Dynamic Planning and Developments.

This report has been exclusively drafted. No express or implied warranties are made by Dynamic Planning and Developments regarding the research findings and data contained in this report. All of the information details included in this report are based upon the existent land area conditions, research provided and obtained, and so forth as Dynamic Planning and Developments conducted its analysis into the subject proposal and/or project. Dynamic Planning and Developments will not be responsible for the application of its recommended strategies by the Client.

Please note that the strategies devised in this report may not be directly applicable towards another Client. We would also warn against adapting this report's strategies / contents to another land area which has not been researched and analysed by Dynamic Planning and Developments. Instead, please contact Dynamic Planning and Developments to provide a customised report for your specific needs. Otherwise, Dynamic Planning and Developments accepts no liability whatsoever for a third party's use of, or reliance upon, this specific report.

Direct all inquiries and correspondence to:



15/29 Collier Road
MORLEY WA 6062

PO Box 688
INGLEWOOD WA 6932

Phone: (08) 9275 4433
Fax: (08) 9275 4455
E-mail: admin@dynamicplanning.net.au
Web: www.dynamicplanning.net.au

Lot 760 (No. 49) Berrigan Drive, South Lake



TABLE OF CONTENTS

1.0 EXECUTIVE SUMMARY 4

2.0 INTRODUCTION 5

2.1 Legal Description & Land Ownership 5

 2.1.1 Local Context 5

 2.1.2 Regional Context 6

3.0 PROPOSED SCHEME AMENDMENT 12

3.1 ‘Motor Vehicle Wash’ Land Use 13

3.2 ‘Showroom’ Land Use 13

3.3 ‘Funeral Parlour’ Land Use 15

3.4 Implementation 16

4.0 REDEVELOPMENT OF EXISTING COMMERCIAL CENTRE 18

5.0 PLANNING CONTEXT 20

5.1 State Planning Framework 20

 5.1.1 Region Planning Scheme 20

 5.1.2 State Planning Policies 21

 5.1.3 State Planning Strategies 23

5.2 Local Planning Framework 25

 5.2.1 Local Planning Scheme 25

 5.2.2 Local Planning Policies 26

 5.2.3 Local Strategic Planning Framework 27

6.0 CONCLUSION 29

FIGURES

- Figure 1 – Local Context of Subject Site (Source: Metromaps)
- Figure 2 – Local Context Highlighting Proximity to Lakes Shopping Centre (Source: Metromaps)
- Figures 3 to 8 – Site Photographs (Source: Dynamic Planning and Developments)
- Figure 9 – Regional Context of Subject Site (Source: Metromaps)
- Figure 10 – Existing Scheme Map
- Figure 11 – Proposed Scheme Amendment Map
- Figure 12 – Conceptual Development Plan
- Figure 13 – Metropolitan Region Scheme Mapping (Source: DPLH)
- Figure 14 – SPP 5.4 Road Noise Mapping (Source: PlanWA)
- Figure 15 – TPS3 Mapping (Source: City of Cockburn)

APPENDICES

- Attachment 1 – Certificate of Title
- Attachment 2 – Local Planning Scheme No. 3 AU 20 Map – Scheme Amendment No. 153
- Attachment 3 – Future Concept Development Plans
- Attachment 4 – Lettable Area Survey Plan

TABLES

- Table 1 – Showroom Examples
- Table 2 – Proposed Amendment to Table 6 of TPS3
- Table 3 – LCACS Preferred ‘Local Centre’ Land Uses



Lot 760 (No. 49) Berrigan Drive, South Lake



1.0 EXECUTIVE SUMMARY

Dynamic Planning and Developments acts of behalf of the Arunamari Pty Ltd, the proponent of Lot 760 (No. 49) Berrigan Drive, South Lake (herein referred to as the 'subject site'). Dynamic Planning and Developments has prepared the following report in support of a Scheme Amendment request for an Additional Use approval to the subject site under the provisions of the City of Cockburn Town Planning Scheme No. 3 (TPS3).

In summary, the following additional land uses are proposed by way of an amendment to the City of Cockburn TPS3:

- 'Motor Vehicle Wash'.
- 'Showroom'; and
- 'Funeral Parlour'.

The following report will discuss various issues pertinent to the proposal, such as:

- Existing and surrounding land uses;
- Zoning details;
- Strategic planning considerations; and,
- Statutory planning considerations.

The subject site currently accommodates an existing Local Commercial Centre (Berrigan Quarter Commercial Centre) and is located in close proximity to public transport facilities, established residential areas, public open spaces and higher order roads.

We present a comprehensive and justified request to provide additional land uses to the subject site, primarily, in order to provide for redevelopment at the site with the key outcome of revitalizing the attractiveness of the commercial amenity offerings to surrounding residents and those within the applicable catchment area for a Local Centre.

Our proposal intends to implement such additional uses with key consideration of orderly and proper planning through a comprehensive assessment as provided throughout this report.

As such, support from the officers and Councillors of the City is respectfully requested to initiate an amendment to its TPS3.

Lot 760 (No. 49) Berrigan Drive, South Lake



2.0 INTRODUCTION

2.1 Legal Description & Land Ownership

Lot 760 (No. 49) Berrigan Drive, South Lake is described as “*Lot 760 on Diagram 71657*”, being the whole of the land contained in Certificate of Title Volume 2162, Folio 447.

The registered proprietor of the subject site is Arunamari Pty Ltd.

A copy of the Certificate of Title pertaining to the subject site is contained within the appendices as **Attachment 1**.

2.1.1 Local Context

The subject site is situated within an area of established surrounding residential developments whereby the subject site serves as a Local Commercial Centre for the surrounding catchment area, as designated per the City’s *Local Commercial and Activity Centres Strategy*. The site backs on to Broadwater Park which is designated and Parks and Recreation Reserve under TPS3 directly to the north of the site.

The subject site exists as a corner lot with frontage and existing crossovers to Berrigan Drive and South Lake Drive. Access to the Berrigan Quarter Commercial Centre primarily occurs via Berrigan Drive. It is noted that the existing crossovers on South Lake Drive provide informal access to the neighbouring South Lake Child Care Centre and South Lake Ottey Centre, which currently do not have access directly from the road reserve. A commercial premises on a separate lot by a separate and unrelated proponent to the east of the site accommodates a bottle shop and bistro bar.

It is noted that a primary driver of the request for a scheme amendment facilitating additional land uses is a result of the recently constructed Lakes Shopping Centre, which is classified as a ‘Neighbourhood Centre’ under the City’s *Local Commercial and Activity Centres Strategy 2012* and is located approximately 1km north-west of the subject site. The Lakes Shopping Centre provides for a Coles and Woolworths which have decimated visitation at the Berrigan Quarter Commercial Centre. The anchor IGA at the subject site has since closed, leaving remaining businesses in gradual economic decline as visitation continues to drop. The scheme amendment aims to facilitate a concurrent redevelopment of the premises including the desire to propose an extension at the rear, creating an outdoor alfresco and dining area with views out on to the adjacent Broadwater Park reserve. As part of this redevelopment, the notion is to inject some life and revitalisation to the centre to appeal to future tenants, further mitigating against the economic decline which has impacted the site gradually over the past several years. Details of the proposed redevelopment are briefly touched on in the succeeding sections of this report. **Figures 1 & 2** overleaf depict the subject site within its local context.



Lot 760 (No. 49) Berrigan Drive, South Lake



Figure 1 – Local Context of Subject Site (Source: Metromaps)

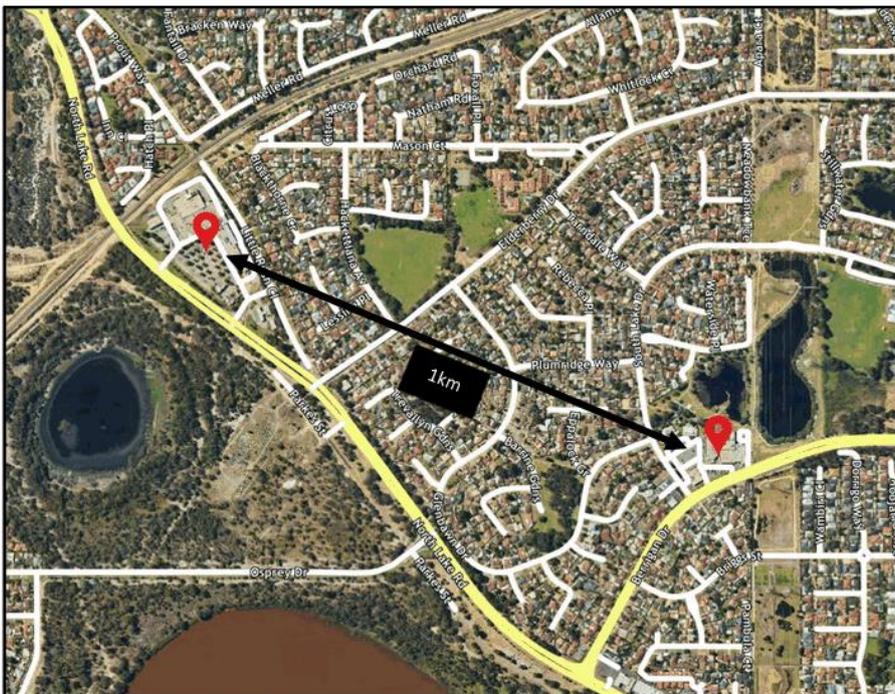


Figure 2 – Local Context Highlighting Proximity to Lakes Shopping Centre (Source: Metromaps)



Lot 760 (No. 49) Berrigan Drive, South Lake

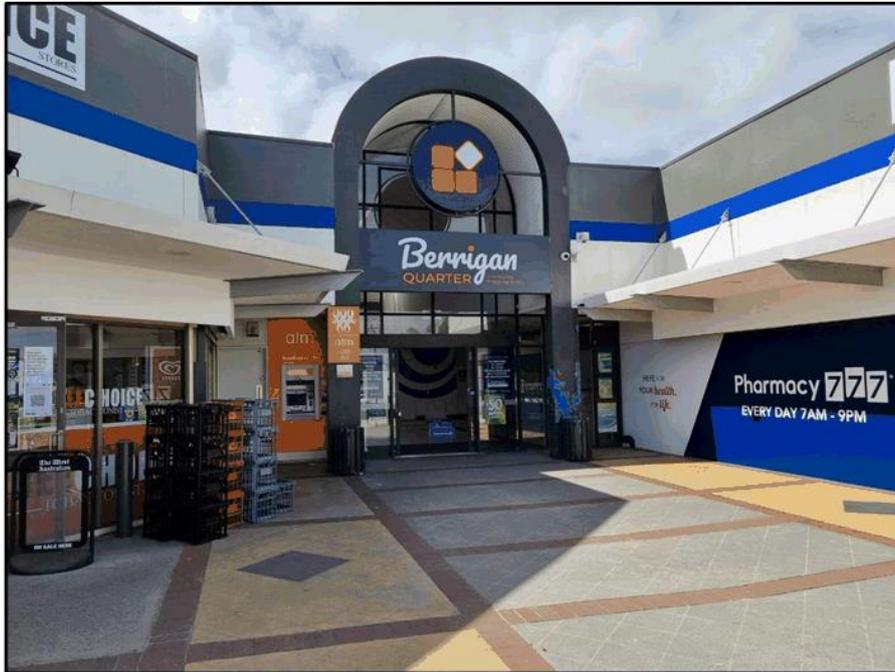


Figure 3 – Main Entrance Point

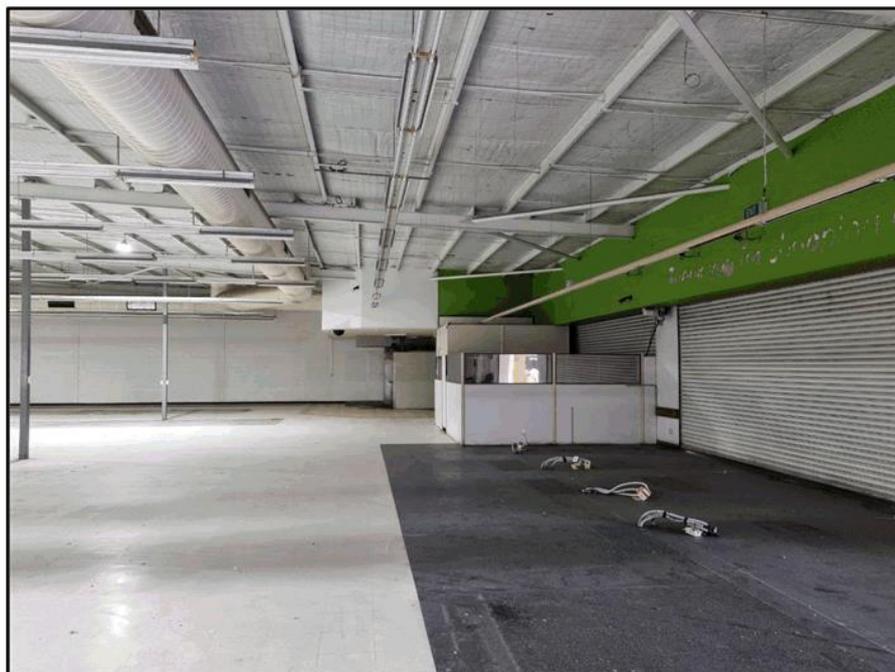


Figure 4 – Vacant IGA Tenancy



Lot 760 (No. 49) Berrigan Drive, South Lake



Figure 5 – Vacant IGA Tenancy

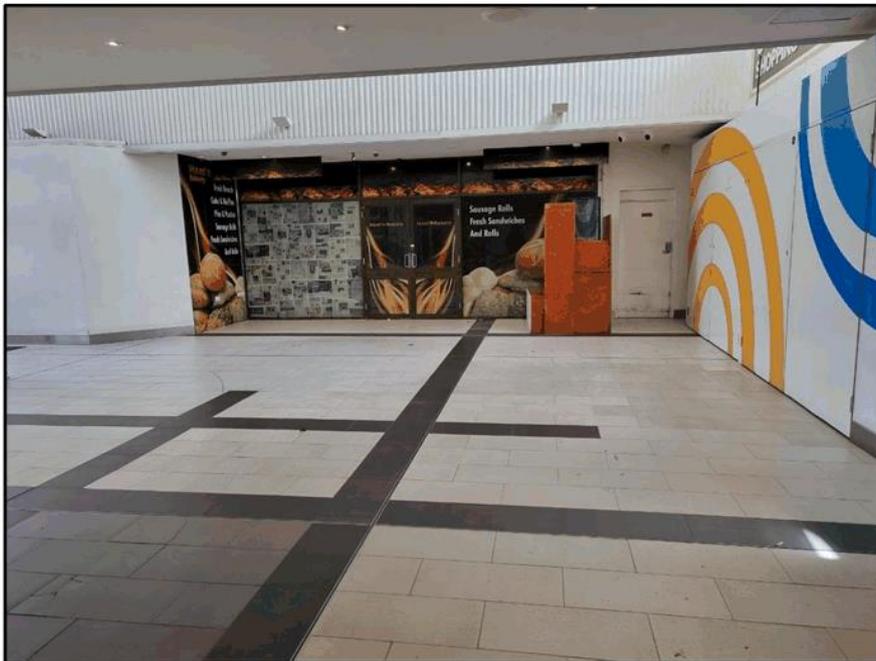


Figure 6 – Degraded and Unattractive Interior Space due to Departed IGA 'Anchor Tenancy'



Lot 760 (No. 49) Berrigan Drive, South Lake



Figure 7 – Commercial centre now exists as an 'Empty Shell' with activated exterior tenancies, but a 'dead' interior space following departure of the IGA



Figure 8 – The only remaining interior tenancies consist of a newsagent and pharmacy, however both have exterior entry points



Lot 760 (No. 49) Berrigan Drive, South Lake



With reference to figures 3 to 8 above it is noted that a factor in attempting to obtain a replacement 'anchor' tenancy for the now departed IGA is the inactivated nature of the interior, given that there is no opportunity for a street-facing façade to attract shoppers inside the centre. As the tenancy therefore is largely hidden from the main street, it has posed as a difficult task to obtain a replacement due to these concerns. Figure 2 above highlights the proximity of the subject site to the nearby Lakes Shopping Centre. It is maintained that the distance between these two centres and the development of a large-scale Coles and Woolworths at the Lakes Shopping Centre has effectively failed the centre at the subject site, and ultimately resulted in the departure of the anchor tenancy (IGA).

As such, this amendment seeks to facilitate additional options for an anchor tenancy, with the idea being to attract a Showroom land use which offers daily or weekly offerings, such as a City Farmers (for pet food etc.), an Automotive Store, Officeworks and similar. The table below gives an example summary of various types of Showroom offerings, which we believe can be split into two categories – broad and specialised offerings. It is maintained that a Showroom such as a City Farmers or Officeworks is distinctly different from a Lighting or Bedding Showroom, which we deem as more specialised and as such less foot traffic. A City Farmer or Officeworks would see residents from around the locality attending the premises on a semi-regular basis to top up on pet food, or to Officeworks general home office and work supplies.

Broad (Preferred)	Specialised
City Farmers	Lighting Showroom – Beacon Lighting etc.
Officeworks	Furniture Showroom – Empire etc.
BCF	4x4 Accessories Showroom – ARB etc.
Super Cheap Auto	Specialised Fishing/Tackle Showroom
Bicycle Shop	Plumbing and Hardware Showroom
Totally Workwear	Battery Shop – Battery World etc.
Baby Bunting	Gardening Showroom – Total Eden etc.

Table 1 – Showroom Examples

2.1.2 Regional Context

More broadly, the site is situated approximately 18km south of the Perth CBD. A variety of land uses exist in the broader locality when reviewing the regional context of the site. It is noted that the site sits approximately 4.5km from Jandakot Airport, 1.5km from Cockburn Central, 2.7km from the Bibra Lake industrial area, and 7.2km to Coogee Beach.

Berrigan Drive provides connections to North Lake Road to the west and Kwinana Freeway to the east. North Lake Road is reserved as an 'Other Regional Road', while Kwinana Freeway is reserved as a 'Primary Regional Road' under the provisions of the MRS.

Figure 3 depicts the subject site within its regional context.

Lot 760 (No. 49) Berrigan Drive, South Lake

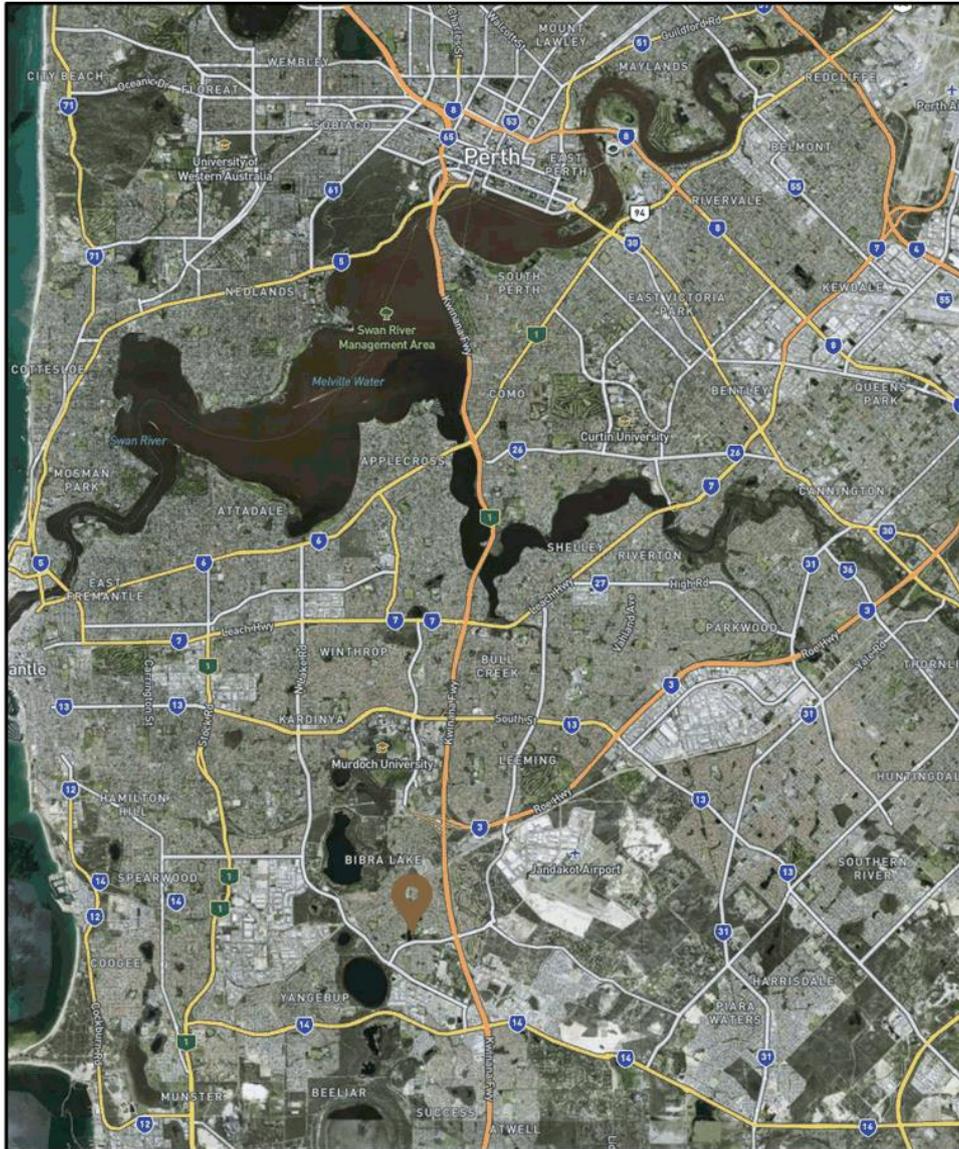


Figure 9 – Regional Context of Subject Site (Source: Metromaps)



Lot 760 (No. 49) Berrigan Drive, South Lake



3.0 PROPOSED SCHEME AMENDMENT

The proposed scheme amendment seeks an Additional Use approval for the subject site. In simple terms, as the subject site's 'Local Centre' zoning shall remain unaltered, the proposed scheme amendment is for the addition of 'Funeral Parlour', 'Showroom' and 'Motor Vehicle Wash' land uses to be permitted as an Additional Use under Table 6 of the City's TPS3.

As per Part 5 of the Planning and Development (Local Planning Schemes) Regulations 2015 (the Regulations), there several amendment types: basic, standard and complex. These are defined in Part 5, Division 1, Regulation 34.

Regulation 35(2) requires the local government to specify in their resolutions to prepare or adopt an amendment what type of amendment it is, as well as the explanation for forming that opinion.

This proposed amendment is considered to be a standard amendment, which Regulation 34 describes as:

Standard amendment means any of the following amendments to a local planning scheme —

- a) an amendment relating to a zone or reserve that is consistent with the objectives identified in the scheme for that zone or reserve;*
- b) an amendment that is consistent with a local planning strategy for the scheme that has been endorsed by the Commission;*
- c) an amendment to the scheme so that it is consistent with a region planning scheme that applies to the scheme area, other than an amendment that is a basic amendment;*
- d) an amendment to the scheme map that is consistent with a structure plan, activity centre plan or local development plan that has been approved under the scheme for the land to which the amendment relates if the scheme does not currently include zones of all the types that are outlined in the plan;*
- e) an amendment that would have minimal impact on land in the scheme area that is not the subject of the amendment;*
- f) an amendment that does not result in any significant environmental, social, economic or governance impacts on land in the scheme area;*
- g) any other amendment that is not a complex or basic amendment.*

Lot 760 (No. 49) Berrigan Drive, South Lake



It is maintained that the proposed amendment satisfies the above criteria for the following reasons:

- The proposed additional use(s) sought will increase the level of services and amenities available to residents in the locality;
- The proposed amendment is deemed to be consistent with the intent and desires of the City's Local Commercial Strategy and Local Planning Strategy as it will facilitate the continued prosperity of a neighbourhood centre, which provides an important linkage to the surrounding residential area;
- The proposal is consistent with the objectives of the 'Urban' zone under the Metropolitan Region Scheme;
- The proposal is not expected to have a significantly adverse impact upon the land in the scheme area that is not the subject of the amendment. It is maintained that the proposal will, to the contrary, provide an increase of amenity and provision of services to the surrounding locality; and
- The proposal is not expected to result in significant environmental, social, economic, or governance impacts on land in the scheme area.

Commentary on each of the proposed land uses will be provided throughout this section to give context in how these land uses were determined as appropriate and beneficial for the future of the existing commercial centre.

The proposed additional use amendment shall provide an appropriate opportunity for the subject site to be redeveloped with confidence that such additional uses could be entertained for future prospective tenants.

3.1 'Motor Vehicle Wash' Land Use

The 'Motor Vehicle Wash' land use is sought for approval within an Additional Use Scheme Amendment as it would allow for development complementary to the existing service station on site. We are inclined to suggest that the development of a car wash concurrently with a service station is not an uncommon practice throughout both the City of Cockburn area and the Greater Perth and Peel regions. It allows for the agglomeration of similar services which provides a domino effect upon other businesses within the centre. As the driver behind the proposal is primarily to revitalise the existing centre economically, the agglomeration of similar land uses was a high priority when determining which uses to include in a scheme amendment request. It is envisioned that users attending the site to purchase fuel may also consequently utilise the car wash service.

3.2 'Showroom' Land Use

A 'Showroom' land use is envisioned to complement the existing uses on site and to facilitate additional variety of offerings at the centre. A 'Showroom' land use would allow capacity for

13



Lot 760 (No. 49) Berrigan Drive, South Lake



major drawcard venues such as Super Cheap Auto, BCF, City Farmers or similar. In this regard it is proposed that the approval of an additional use amendment allowing capacity for approval of a 'Showroom' will allow for offerings not available at the nearby Lakes Shopping Centre – in revitalising the centre, it is envisioned that the approval of the proposed amendment will allow the existing centre to offer services and amenities not available at the Lakes Shopping Centre, thereby giving the site a unique drawcard for residents in the surrounding area. However, it is acknowledged that in accordance with the City's planning framework, 'Showroom' land uses are generally restricted to the 'Mixed Business' zone or similar. As such, there is an importance to the consideration of not undermining these zones which we maintain is satisfied through the implementation of floor space restrictions.

In order to prevent the undermining of the convenience retailing function of the existing centre, and to mitigate against a proliferation of the 'Showroom' land use, it is proposed that a maximum floor area restriction would be imposed as part of any additional use scheme amendment. Ultimately, this is to ensure that a 'Showroom' land use does not become the predominant use within the centre. The floor space restriction sought is 1,850sqm permitted for a 'Showroom' development. It is noted that the existing tenancy which previously accommodated for an IGA comprises approximately 2,000sqm, which is where this figure stems from. The 'Showroom' land use shall be contained only within the existing shopping centre development and shall not exceed a gross lettable area (GLA) of 1,850m² in aggregate. In the event that the shopping centre is to be demolished, the 'Showroom' use will cease to apply. Please refer to **Attachment 4** within the appendices which refers to the Lettable Area Survey plan prepared for the subject site, indicating existing tenancy floor areas.

Despite the perceived nature of a 'Showroom' land use, it is maintained that such a use would not result in greater intensification by way of traffic or patronage than the previous IGA tenancy. That is, while aimed to broaden the variety of offerings at the centre, the floor space restriction will aid in mitigating against the use undermining the convenience retailing function of the centre, and it is not expected that any such use would be of the detriment to other tenancies within the centre.

While discussed in further detail under part 5.2.1 of this report, the objective of the 'Local Centre' zoning is noted below as follows:

To provide for convenience retailing, local offices, health, welfare and community facilities which serve the local community, consistent with the local - serving role of the centre.

Acknowledging that a 'Showroom' land use does not strictly align with the notion of 'convenience retailing', it is maintained that due to the restriction in floor area that the use would not result in the undermining of other convenience retail offerings at the centre, nor is it expected to undermine 'Showroom' land uses within nearby 'Mixed Business' zones, which are generally dedicated for accommodating the 'Showroom' use. Moreover, the proposed use aligns with the provision of a use which serves the local community and is

Lot 760 (No. 49) Berrigan Drive, South Lake



consistent with the serving role of the centre in accordance with the City's Local Commercial & Activity Centres Strategy (2012) and WAPC Draft State Planning Policy 4.2 – Activity Centres (SPP 4.2).

3.3 'Funeral Parlour' Land Use

The activities undertaken via a 'Funeral Parlour' land use from an operational perspective is not all too dissimilar from the existing land uses at the subject site. That is, hours of operation are consistent with shop, restaurant or other commercial land uses; expected visitors are not to significantly exceed that which could be expected to result from a shop, café or restaurant; and there are no significantly adverse effects on the immediate surrounds by way of environmental, social or economic impacts.

As such, we submit the addition of a 'Funeral Parlour' land use to the proposed Additional Use Scheme Amendment would allow for an increased range of uses capable of approval, and as above it can be demonstrated that the operations involved with the use at a core level are not dissimilar from existing land uses at the site.

It is acknowledged that as part of the 'Funeral Parlour' land use proposal there is a nexus which exists between the adjoining Broadwater Reserve and the existing centre. The centre adjoins Broadwater Reserve however does not capitalise on the amenity offered by the reserve. As such, the opportunity exists for a future Funeral Parlour land use to utilise this area for ceremonies. The ambience offered by the reserve complements the land use and it is noted that this would be the preference as opposed to burials on site.

It is not considered orderly and proper planning to allow the development of a larger commercial centre only to result in the economic decline of an existing, smaller neighbourhood centre. There are many benefits to the retention of smaller neighbourhood centres as is provided within the draft State Planning Policy 4.2 – Activity Centres. SPP 4.2 also makes note under the policy outcomes that new activity centres should not unreasonably undermine existing centres, however that is exactly what has occurred in this situation. We therefore see the proposed Additional Use Scheme Amendment as a driver of reinvigoration for the centre in an attempt to reverse the economic decline which has been experienced since the completion of the Lakes Shopping Centre.

It is submitted that the existing centre is located in an area with excellent road connections servicing the locality and has the potential to provide a land use mix which offers a diverse range of amenities unique to the centre with the key outcome being an increase to the economic prosperity of the centre.

Facilitating the aforementioned and proposed additional land uses at the subject site shall appropriately provide the statutory environment for the existing commercial premises to be occupied or redeveloped for an establishment that would not receive operational impacts greater than the land uses currently capable of approval under the City's TPS3.

15

Lot 760 (No. 49) Berrigan Drive, South Lake



The proposed Scheme Amendment seeks to capitalise on an opportunity to refresh and revamp the existing commercial centre in light of the recent economic decline following completion of the Lakes Shopping Centre development 1km to the north of the site. In order to help facilitate the proposal, support from Officers and Councillors of the City is requested to initiate the proposed Scheme Amendment for an Additional Use at the subject site giving capability of approval for ‘Funeral Parlour’, ‘Showroom’ and ‘Motor Vehicle Wash’ land uses.

3.4 Implementation

As per the commentary above, the proposed Scheme Amendment seeks approval for the aforementioned ‘Motor Vehicle Wash’, ‘Showroom’, and ‘Funeral Parlour’ uses at the subject site. Specifically, the amendment seeks to:

1. Amending Table 6 – Table of Additional Uses in TPS3 to include the following provisions relating to AU 20 (refer table below); and

No.	Description of Land	Additional Uses	Conditions
AU 20	Lot 760 (No. 49) Berrigan Drive, South Lake	‘Motor Vehicle Wash’ (D); ‘Showroom’ (D); and ‘Funeral Parlour’ (D).	<ol style="list-style-type: none"> 1. Subject to Development Approval. 2. A ‘Showroom’ land use shall be contained only within the existing shopping centre development and shall not exceed a gross lettable area of 1,850m² in aggregate. In the event that the shopping centre is to be demolished, the ‘Showroom’ use will cease to apply.

Table 2 – Proposed Amendment to Table 6 of TPS3

2. Designate AU 20 over Lot 760 (No. 49) Berrigan Drive, South Lake as designated on the Scheme Amendment map (**Figure 11**).



Lot 760 (No. 49) Berrigan Drive, South Lake

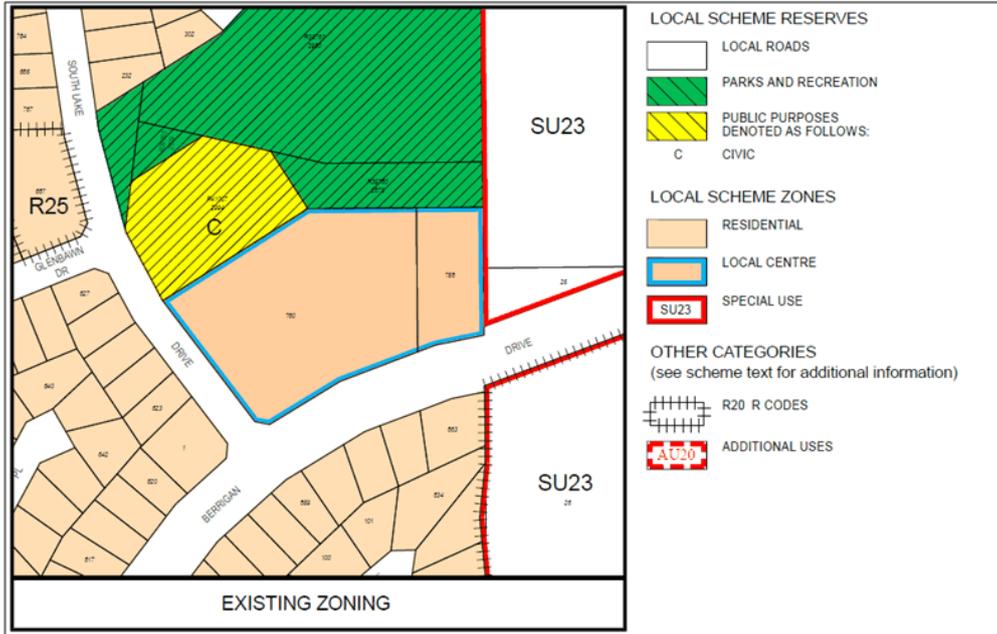


Figure 10 – Existing Scheme Map

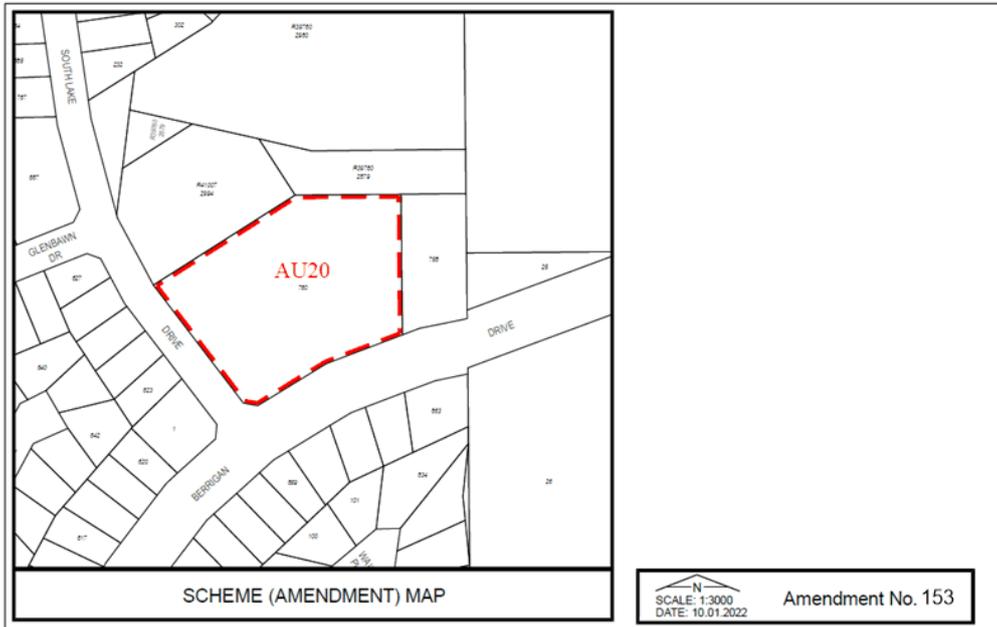


Figure 11 – Proposed Scheme Amendment Map



Lot 760 (No. 49) Berrigan Drive, South Lake



4.0 REDEVELOPMENT OF EXISTING COMMERCIAL CENTRE

Whilst not specifically included within this proposal, it is envisioned that a development application would follow approval of the proposed scheme amendment, seeking approval for a redevelopment of the existing Local Centre at the site. The conceptual development plans are contained within the appendices as **Attachment 3** and provide a preliminary illustration of the desired upgrades.

Most notably, redevelopment of the centre will seek to capitalise on the opportunity to expand the footprint of the building to the north upon Broadwater Reserve and seek approval via an appropriate agreement with the City of Cockburn. Inclusive would be the proposal to construct an outdoor dining and alfresco area for use by a restaurant, café or small bar. Facilitating the creation of an active entrance point which fronts Broadwater Reserve will also allow for pedestrians walking throughout the reserve to access the site, where currently access is primarily facilitated via an entry point fronting Berrigan Drive. This nexus that exists between the Reserve and the existing commercial centre has many benefits, and also includes the use of the area by a future ‘Funeral Parlour’ tenancy for ceremonies, as touched on briefly in previous sections of this report. **Figure 12** below depicts an illustration of the proposed extension into the public open space reserve.

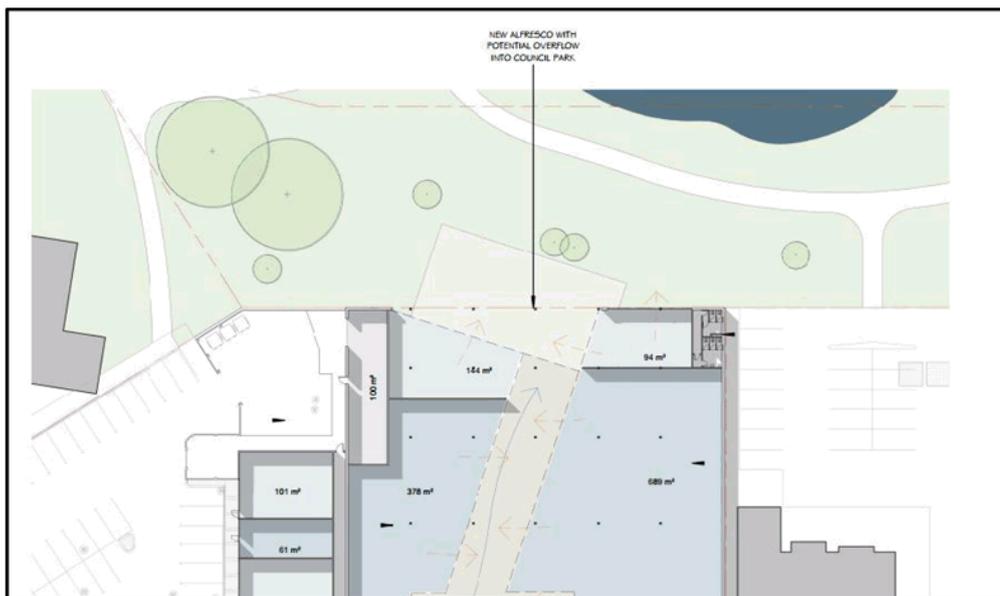


Figure 12 – Conceptual Development Plan Depicting Alfresco Extension into POS Reserve

This anticipated future proposal will require liaison with the City of Cockburn to initiate the relevant process giving the proponent the right to develop upon the adjacent Broadwater Park reserve. The desire is to make the most of the visual amenity offered by the reserve – at

Lot 760 (No. 49) Berrigan Drive, South Lake



present, the northern elevation of the building exists as a solid brick wall with no major openings. An opportunity exists to provide for a future café, restaurant or small bar premises which has the ability to offer an outdoor dining area with views to the adjacent Broadwater Park.



Lot 760 (No. 49) Berrigan Drive, South Lake



5.0 PLANNING CONTEXT

5.1 State Planning Framework

5.1.1 Region Planning Scheme

The Metropolitan Region Scheme (MRS) is the overarching statutory planning mechanism which divides land in the region into zones and reservations, ultimately guiding land use and development.

Pursuant to the provisions of the MRS, the subject site is zoned 'Urban'. The proposed scheme amendment and consequent land uses proposed are in accordance with the objectives of this zone.

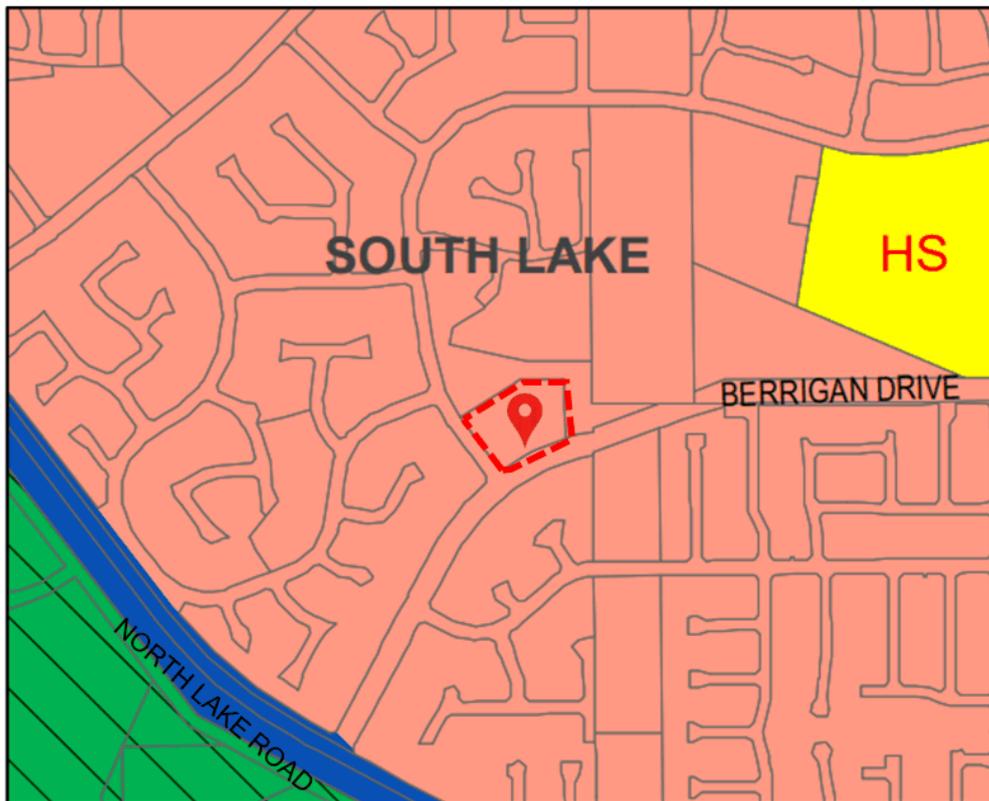


Figure 13 – Metropolitan Region Scheme Mapping (Source: Department of Planning, Lands and Heritage)



Lot 760 (No. 49) Berrigan Drive, South Lake



5.1.2 State Planning Policies

5.1.2.1 Draft WAPC State Planning Policy 4.2 – Activity Centres (SPP 4.2)

The now ‘seriously entertained; draft SPP 4.2 concerns the development of and development within activity centres, which are defined as multi-functional community focal points that vary in size and function. Application of the policy should be given due regard when preparing scheme reviews and amendments, and as such this report has considered the provisions against the proposal.

Section 9 of the draft SPP 4.2 provides for the definition of an activity centre; in accordance with the policy, we refer to the relevant definition which defines an activity centre as land zoned under a ‘Centre’ zoning or equivalent. The policy makes reference to Appendix 2 which contains details relevant to the Activity Centre Hierarchy.

In consideration of the above commentary, it is noted that the provisions of draft SPP 4.2 provides that a ‘Local Centre’ is to be designated and within the relevant strategic planning framework for the applicable locality. Accordingly, the City’s *Local Commercial & Activity Centres Strategy (2012)* (LCACS) indeed acknowledges the subject site as a ‘Local Centre’ and is discussed in greater detail in the following sections of this report.

In consideration of the above, it is noted that the policy provides for activity centre use(s), which includes but is not limited to the following:

Category	Land Use
Retail	<ul style="list-style-type: none"> • Shop • Bulky Goods Showroom • Restricted Premises
Entertainment	<ul style="list-style-type: none"> • Amusement Parlour • Educational Establishment • Nightclub
Commercial	<ul style="list-style-type: none"> • Medical Centre • Consulting Rooms;
Services	<ul style="list-style-type: none"> • Small scale automotive

Table 3 – LCACS Preferred ‘Local Centre’ Land Uses

We highlight the inclusion of a ‘Bulky Goods Showroom’ land use as well as uses consistent with a small-scale automotive offering, such as the proposed ‘Motor Vehicle Wash’. It is evident therefore that the proposed land uses have merit and can be considered appropriate for implementation via an Additional Use Scheme Amendment.

SPP 4.2 provides accompanying policy objectives which pertain to the appropriate distribution of centres so as to provide a variety of services and activities that do not undermine the existing hierarchy within the local government area.





Lot 760 (No. 49) Berrigan Drive, South Lake

The desired policy outcomes will seek to result in activity centres which meet different levels of community needs and enables employment as well as the placement of goods and services in an easily accessible fashion.

To this end, we emphasise the background behind the proposed scheme amendment and the desire to revitalise the site by providing an expanded offering of amenities to the surrounding locality. As such, we maintain that at present the existing Local Centre at the subject site is underutilised and in a state of economic decline. An opportunity therefore exists to facilitate greater interaction between surrounding residents and the subject site, which we submit can be enabled via an amendment to the planning scheme permitting additional land uses not previously capable of approval.

5.1.2.2 WAPC State Planning Policy 5.4 – Road and Rail Noise (SPP 5.4)

The purpose of SPP 5.4 is to minimise the adverse impact of road and rail noise on noise-sensitive land-use and/ or development within the specified trigger distance of strategic freight and major traffic routes and other significant freight and traffic routes. As depicted in **Figure 14** below, the subject site must give due regard to the provisions of SPP 5.4 as it is within the specified trigger distance of a major traffic route being Berrigan Drive.

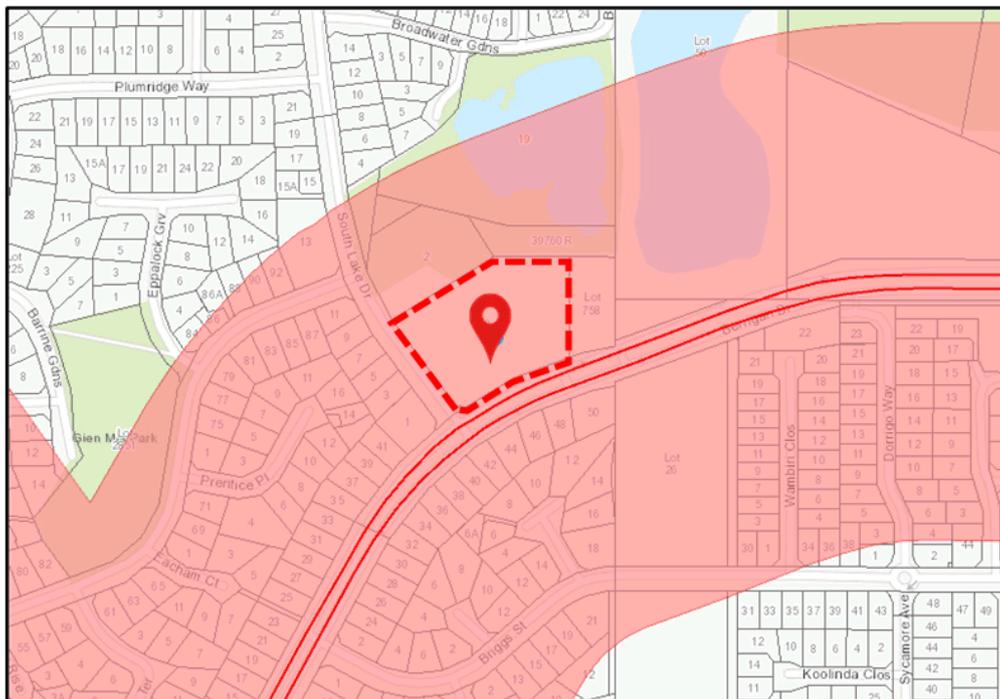


Figure 14 – SPP 5.4 Road Noise Mapping (Source: PlanWA)

Lot 760 (No. 49) Berrigan Drive, South Lake



As the proposal concerns a scheme amendment seeking approval for additional land uses at the subject site, whereby the existing building footprint is not proposed to be significantly altered, we submit that the proposal is exempt from adhering to the provisions of SPP 5.4 as it is not expected to substantially alter the existing impacts of road noise to surrounding residential areas.

5.1.3 State Planning Strategies

5.1.3.1 Directions 2031

In 2010 the Directions 2031 Spatial Framework for Perth and Peel was released and had been prepared following the Stephenson-Hepburn plan in 1995, the Corridor Plan in 1970, Metroplan in 1990 and Network City in 2004. When released, Directions 2031 superseded Network City and replaced Metroplan and all other metropolitan strategies as the highest-level spatial framework and strategic plan for the metropolitan Perth and Peel region.

While the strategic document largely focuses on the macro-scale development of residential areas and an increase in the provision of housing, due regard to the provisions contained within Directions 2031 is given considering the intent of the strategic document to provide for additional employment opportunities. As detailed within Directions 2031, it is estimated that the population in Western Australia will increase to over 2.2 million from 1.65 million by 2031, requiring an additional 353,000 jobs.

We maintain that actions taken to prevent the demise of the Local Centre at the subject site would therefore assist in the aim of Directions 2031 of providing for increased employment opportunities, with respect to the proposed scheme amendment. The additional land uses sought for the subject site would facilitate a greater variety of land use options for future tenants.

Due regard to the context of Directions 2031 is also prudent given the influence of the Perth and Peel @ 3.5 Million and the associated Sub-Regional Frameworks on the proposed Additional Use Scheme Amendment, which now supersedes Directions 2031, however due regard is still judicious given 2031 remains a decade away.

5.1.3.2 Perth and Peel @ 3.5 Million

The key principles of Directions 2031 formed the basis for the development of the Perth and Peel @ 3.5 Million framework. The Perth and Peel @ 3.5 million document provides strategic guidance to government agencies and local government on land use, land supply, land development, environmental protection, and infrastructure investment and the delivery of physical and community/social infrastructure for the Perth and Peel regions. It makes the case for a change from a business-as-usual perspective to a more considered, connected, consolidated urban form.

23



Lot 760 (No. 49) Berrigan Drive, South Lake



The Perth and Peel @ 3.5 Million framework includes four separate planning and infrastructure frameworks for the Central, North-West, North-East and South Metropolitan Peel sub-regions, of which the latter is the applicable framework pertinent to the subject site. The sub-regional framework documents guide development to deliver a more compact, connected and efficient city and the development of activity centres, corridors, and station precincts to drive employment opportunities outside the Perth CBD. Accordingly, a review of the South Metropolitan Peel Sub-Regional Framework is provided below.

5.1.3.3 South Metropolitan Peel Sub-Regional Framework

The South Metropolitan Peel Sub-regional Planning Framework (the framework) is one of three frameworks prepared for the outer sub-regions of Perth and Peel. Combined with the Central Sub-regional Planning Framework, these establish a long-term and integrated planning framework for land use and infrastructure provision.

The focus of the South Metropolitan Peel Sub-regional Planning Framework in broad terms relates to ensuring the sub-region is planned in an orderly and proper manner so as to ensure appropriate provision of jobs and housing as the population continues to rise.

Part 3.3 of the framework details the provisions pertinent to the Economy and Employment within the sub-region. The objective relates to the promotion of employment opportunities and increase the number of people who live and work within the sub-region, with a focus on attracting strategic economic and employment land uses within the identified activity centres.

One of the key ways to undertake this is to provide for urban consolidation principles, contained per Table 5 of the framework. Principle 3 refers to Activity Centres of which the subject site accommodates for a 'Local Centre'. While the sub-regional framework does not identify the subject site as a local activity centre, it is considered that the characteristics inherently render the existing centre to be consistent with the definition. Further, the subject site has previously been identified as a 'Local Centre' as per the City of Cockburn Strategic Framework, discussed in greater detail in the following sections of this report.

The objective of the Activity Centres principle is as follows, and is consistent with an outcome which would result from approval of the proposed Additional Use Scheme Amendment:

'Support urban and economic development of the activity centres network as places that attract people to live and work by optimising land use and transport linkages between centres; protecting identified employment land from residential encroachment, where appropriate, and avoiding contiguous linear or ribbon development of commercial activities beyond activity centres.'

The proposal addresses the above adequately as the proposal is anticipated to result in consolidation of similar land uses and will provide for an increased variety of land uses capable of approval for future tenants upon completion of the separately proposed

Lot 760 (No. 49) Berrigan Drive, South Lake



redevelopment of the subject site. The redevelopment in question while not a part of this proposal, will be briefly discussed in succeeding sections of this report in order to give context to the desired outcome resultant from favourable consideration of the proposal.

5.2 Local Planning Framework

5.2.1 Local Planning Scheme

Planning and development within the City of Cockburn is guided by Town Planning Scheme No. 3 (TPS3). Under the provisions of TPS3, the subject site is zoned ‘Local Centre’. The ‘Local Centre’ zoning allows for a mixture of residential and commercial uses, with some light industrial land uses also capable of approval.

As stated within TPS3, the objective of the ‘Local Centre’ zone is provided as follows:

To provide for convenience retailing, local offices, health, welfare and community facilities which serve the local community, consistent with the local - serving role of the centre.

So as to remain consistent with the above objectives, justification of the proposal is to ensure that the proposed additional uses are appropriate in addressing the aims of the ‘Local Centre’ zoning. It is maintained that the proposed additional land uses indeed align with the above objectives as they assist in providing for the local serving role of the Centre. A Copy of the TPS3 Scheme Map is contained below as **Figure 15**.

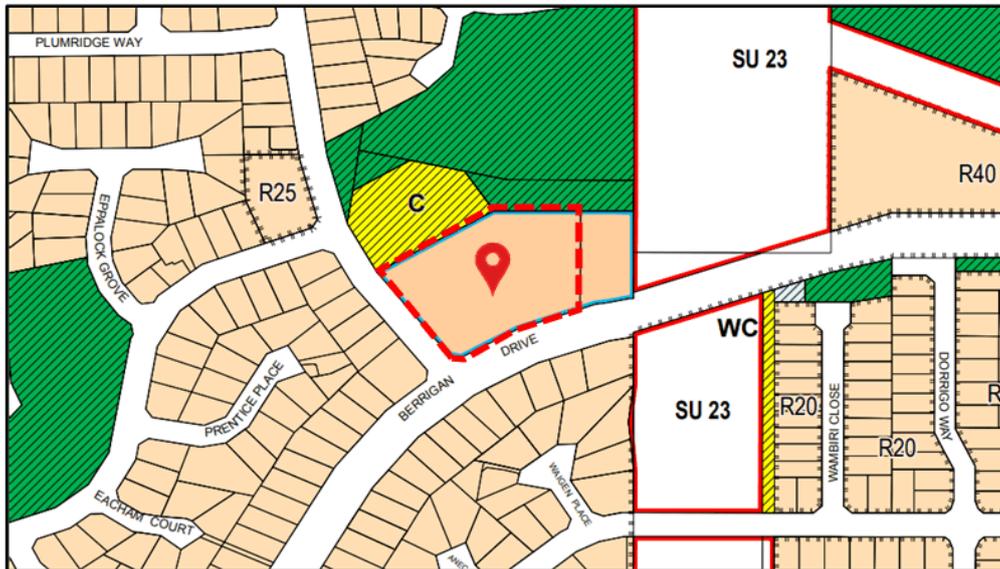


Figure 15 – TPS3 Mapping (Source: City of Cockburn)



Lot 760 (No. 49) Berrigan Drive, South Lake



5.2.2 Local Planning Policies

While fact sheets and guidelines exist, it is deemed that there are no current Local Planning Policies prepared by the City of Cockburn that are directly relevant to this proposal or the Additional Use Scheme Amendment process. However, with regard to the anticipated future redevelopment of the existing Local Centre, there are various policies which have been referred to with commentary below, noting that due regard of the listed policies will be required at such time when a development application for the aforementioned redevelopment is prepared.

5.2.2.1 Local Planning Policy 3.5 – Alfresco Dining

While not concerned with this proposal, it is acknowledged that the provisions of LPP 3.5 will require due regard concerning an application to redevelop the existing Local Centre with an alfresco dining offering extending into the adjacent Broadwater Park Reserve.

5.2.2.2 Local Planning Policy 5.1 – Open Space

Similarly to the above, while not directly applicable to this proposal, LPP 5.1 will require due regard during the future anticipated proposal to utilise a portion of the public open space reserve within the adjacent Broadwater Park.

5.2.2.3 Local Planning Policy 5.2 – Incorporating Natural Areas in POS and/or Drainage

LPP 5.2 aims to ensure the POS and drainage areas that are to include natural areas are located designed and developed in accordance with principles which protect and enhance the areas of environmental quality. The policy will therefore require due regard upon the future proposed redevelopment of the site as mentioned in the sections above.

5.2.2.4 Local Planning Policy 5.6 – Vehicle Access

As briefly mentioned in the preceding sections of this report, it is acknowledged that an informal access agreement currently exists, allowing access of patrons of the adjacent community purpose centres neighbouring the subject site to the west. As present, the community purpose centres do not have a point of direct access from the lots within which they sit, to the adjacent Berrigan Drive road reserve.

It is anticipated that as part of the future proposed redevelopment of the site, which will propose to enter an agreement to develop upon a portion of the adjacent Broadwater Reserve, the desire will be to commence discussions with the City to commence organisation of a formal arrangement, allowing use of additional car bays in return for permitting access via the subject site.

Lot 760 (No. 49) Berrigan Drive, South Lake



5.2.3 Local Strategic Planning Framework

5.2.3.1 Local Commercial & Activity Centres Strategy (2012)

The City of Cockburn's Local Commercial and Activity Centres Strategy (LCACS) is an important planning document for implementing the new direction for the planning of activity centres in Perth and Peel, informed by the provisions of Directions 2031 and State Planning Policy No. 4.2 – Activity Centres for Perth and Peel. These two documents reflect a growing recognition within the State Government and the planning profession of the complex issues relating to sustainability and planning for the urban environment.

The LCACS while now approaching a decade since release builds on the City's earlier Local Commercial Strategy (2006) and differed in that it provided guidance on the location of activity centres, the incorporation of efficient public transport service access to these areas, a focus on the centre's purpose rather than subjective population catchments and a focus on the delivery of quality employment options.

Accordingly, the provisions of the Strategy provide the designation of the subject site as a 'Local Centre' as per Table 1 – Activity Centre Hierarchy. The strategy designates the site as a centre which should aim to provide day-to-day services and amenities for the locality and offer small-scale employment opportunities. In addition, the typical intensity characteristics expected of a Local Centre as per the strategy are to align with moderate levels of local retail and household services which can provide for an employment node with similar levels of convenience and retail employment. A review of the residential density in contrast with the ratio of floor space to total land area of the Berrigan Quarter Commercial Centre identified an 'intensity score' which was below the average score for a Local Centre, indicating the need for increased activation of the centre. Similarly, a review of the economic activation levels at the centre when the strategy was prepared concluded that *"there is scope for improvement of the centres intensity, employment and economic performance"*. It is acknowledged that since the release of the strategy, the IGA at the centre noted as the 'anchor' drawcard venue has closed, largely as a result of economic decline resultant from the development of a nearby Coles and Woolworths at the Lakes Shopping Centre.

The proposed amendment rescues this centre to provide an opportunity to reignite life into a local centre for the surrounding residents and users of the abutting reserve.

It is submitted that the proposal remains consistent with the intended outcomes of the Local Centre designation and provide for both the revitalisation of local services and amenities and also for the contribution towards increased employment opportunities for the sub-region.

Lot 760 (No. 49) Berrigan Drive, South Lake



5.2.3.2 Economic Development Directions Strategy (2014)

Under the Strategy, the Berrigan Drive Local Centre being the subject site pursuant to this application is noted as not containing a relevant vision nor purpose. Only one objective is provided being that there is a need to increase employment levels at the centre. It does however specify that it is unclear whether the economic purpose of the centre has changed since the previous review three years prior (2011). As it is now 7 years since the EDDS was formally released, it is reasonable to suggest that this premise holds true, and that the centres' vision/purpose remains undefined.

It is maintained that the existing Local Centre at the subject site is underutilised and accordingly the current vision is to redevelop and economically revitalise the Centre. The desired outcome is to reverse the decline in economic growth being experienced and provide a Local Centre for the surrounding local catchment which is viewed as a unique and attractive destination for day-to-day services and amenities.

Lot 760 (No. 49) Berrigan Drive, South Lake



6.0 CONCLUSION

In light of the above, the proposed Additional Use Scheme Amendment is considered appropriate and justified given the comprehensive assessment above demonstrating the suitability against the prevailing context of the site and surrounding locality.

Specifically, the proposed Additional Land Uses sought for the subject site; 'Funeral Parlour', 'Showroom', and 'Motor Vehicle Wash' are considered to bring benefit to the future economic prosperity of the site by allowing an expanded range of offerings for both potential tenants and resultant service and amenity benefits to surrounding residents.

Accordingly, the proposed Additional Use Scheme Amendment warrants favourable consideration and subsequent approval by the City of Cockburn for the following reasons:

- 1) The proposal has been demonstrated as being consistent with the provisions of the Metropolitan Region Scheme;
- 2) The proposal is consistent with and would seek to maintain the existing character of the locality, and it is submitted that the proposed additional land uses are appropriate as supported by the provisions of the relevant State Strategic Planning Framework;
- 3) The proposal has been demonstrated consistency with the provisions of the City's Strategic Planning Framework;
- 4) If approved, the proposal assists the facilitation of a future redevelopment of the site, which is to have the same desired outcome of increasing the economic viability of the centre, ensuring longevity and retention of the existing amenities that remain; and
- 5) The proposal shall move towards achieving sustainable development practice by making better and efficient use of existing infrastructure.

As the proposal is consistent with planning principles derived from state and local levels, it is submitted that the proposed Scheme Amendment is consistent with orderly and proper planning and accordingly warrants the support of the City of Cockburn Officers and initiation by the Council of the City.

Lot 760 (No. 49) Berrigan Drive, South Lake



Attachment 1
Certificate of Title



WESTERN AUSTRALIA



REGISTER NUMBER 760/D71657	
DUPLICATE EDITION 9	DATE DUPLICATE ISSUED 12/3/2015

RECORD OF CERTIFICATE OF TITLE
UNDER THE TRANSFER OF LAND ACT 1893

VOLUME **2162** FOLIO **447**

The person described in the first schedule is the registered proprietor of an estate in fee simple in the land described below subject to the reservations, conditions and depth limit contained in the original grant (if a grant issued) and to the limitations, interests, encumbrances and notifications shown in the second schedule.



REGISTRAR OF TITLES

LAND DESCRIPTION:

LOT 760 ON DIAGRAM 71657

REGISTERED PROPRIETOR:
(FIRST SCHEDULE)

ARUNAMARI PTY LTD OF 10/24 DISCOVERY DRIVE, BIBRA LAKE

(T M432359) REGISTERED 15/10/2013

LIMITATIONS, INTERESTS, ENCUMBRANCES AND NOTIFICATIONS:
(SECOND SCHEDULE)

1. F332576 EASEMENT BENEFIT SEE SKETCH ON VOL 2162 FOL 447. REGISTERED 11/10/1993.
J208685 EASEMENT F332576 PARTIALLY SURRENDERED - SEE DEPOSITED PLAN 44464 REGISTERED 29/6/2005.
2. F332576 EASEMENT BURDEN SEE SKETCH ON VOL 2162 FOL 447. REGISTERED 11/10/1993.
3. J208686 EASEMENT BENEFIT SEE SKETCH ON DEPOSITED PLAN 44465 REGISTERED 29/6/2005.
4. L143663 LEASE TO IGA DISTRIBUTION (WA) PTY LTD OF CARE OF METCASH TRADING LIMITED, 50 WATERLOO ROAD, MACQUARIE PARK, NEW SOUTH WALES EXPIRES: SEE LEASE. AS TO PORTION ONLY REGISTERED 18/11/2009.
L143664 SUB-LEASE OF LEASE L143663 TO LOCK LANE PTY LTD OF 62 FARRINGTON ROAD, LEEMING EXPIRES: SEE SUB LEASE. AS TO PORTION ONLY REGISTERED 18/11/2009.
5. L272644 LEASE TO UNITED PETROLEUM PTY LTD OF 260 KING STREET, MELBOURNE, VICTORIA EXPIRES: SEE LEASE. AS TO PORTION ONLY REGISTERED 30/3/2010.
6. L929858 LEASE TO ANDREW KIAT MOH NGEOW OF 11 SPINAWAY CRESCENT, BRENTWOOD, MIRANDA KIN LIN CHAN OF 27 STAINSBURY TURN, CANNING VALE, SWARUP AFSAR OF 8 COTTER LOOP, SUCCESS EXPIRES: SEE LEASE. AS TO PORTION ONLY REGISTERED 8/5/2012.
7. M073501 LEASE TO VAN HUNG LY OF 93 MIRRABOOKA AVENUE, GIRRAWHEEN, SIN YIET LOW OF 4/8 BEDFORD STREET, BENTLEY EXPIRES: SEE LEASE. AS TO PORTION ONLY REGISTERED 12/10/2012.
8. *M186348 CAVEAT BY MUZZ BUZZ FRANCHISING PTY LTD AS TO PORTION ONLY. LODGED 15/2/2013.
9. *M263676 MEMORIAL. CONTAMINATED SITES ACT 2003. (NOTICE UNDER PART 4) REGISTERED 7/5/2013.
10. M932944 THIS EDITION WAS ISSUED PURSUANT TO SECTION 75 OF THE TLA. REGISTERED 9/3/2015.
11. *M963141 MORTGAGE TO NATIONAL AUSTRALIA BANK LTD REGISTERED 10/4/2015.

Warning: A current search of the sketch of the land should be obtained where detail of position, dimensions or area of the lot is required.

END OF PAGE 1 - CONTINUED OVER

LANDGATE COPY OF ORIGINAL NOT TO SCALE 27/11/2019 08:45 AM Request number: 60088509



www.landgate.wa.gov.au



RECORD OF CERTIFICATE OF TITLE

REGISTER NUMBER: 760/D71657

VOLUME/FOLIO: 2162-447

PAGE 2

* Any entries preceded by an asterisk may not appear on the current edition of the duplicate certificate of title.
Lot as described in the land description may be a lot or location.

-----END OF CERTIFICATE OF TITLE-----

STATEMENTS:

The statements set out below are not intended to be nor should they be relied on as substitutes for inspection of the land and the relevant documents or for local government, legal, surveying or other professional advice.

SKETCH OF LAND: 2162-447 (760/D71657)
PREVIOUS TITLE: 1977-901
PROPERTY STREET ADDRESS: 49 BERRIGAN DR, SOUTH LAKE.
LOCAL GOVERNMENT AUTHORITY: CITY OF COCKBURN

NOTE 1: J170171 SECTION 138D TLA APPLIES TO CAVEAT F369970
NOTE 2: J170172 SECTION 138D TLA APPLIES TO CAVEAT E135582
NOTE 3: DUPLICATE CERTIFICATE OF TITLE NOT ISSUED AS REQUESTED BY DEALING
M963141

LANDGATE COPY OF ORIGINAL NOT TO SCALE 27/11/2019 08:45 AM Request number: 60088509



www.landgate.wa.gov.au

LT.175

ORIGINAL: Not to be removed from the Department of Land Administration.

Application H118514

VOLUME FOLIO
2162 447
IN THE REGISTER

ORIGINAL CERTIFICATE OF TITLE

Volume 1977 Folio 901

WESTERN



AUSTRALIA

CERTIFICATE OF TITLE

UNDER THE "TRANSFER OF LAND ACT, 1893" AS AMENDED



ORIGINAL CERTIFICATE OF TITLE

The person described in the First Schedule hereto is the registered proprietor of the undermentioned estate in the undermentioned land subject to the easements, encumbrances and notices shown in the Second Schedule hereto.

Dated 25th May, 1999



ESTATE AND LAND REFERRED TO REGISTRAR OF TITLES

Estate in fee simple in portion of Cockburn Sound Location 626 and being Lot 760 the subject of Diagram 71657, delineated on the map in the Third Schedule hereto, together with a right of carriageway over the portions of Lot 758 on Diagram 69477 marked 'A' and 'B' on the said map hereon, together also with the right to use the said portions marked 'B' for car parking purposes all as set out in Transfer F332576.

ORIGINAL CERTIFICATE OF TITLE

FIRST SCHEDULE (continued overleaf)

Baler Pty Ltd of Level 14, 256 Adelaide Terrace, Perth.

SECOND SCHEDULE (continued overleaf)

- LEASE D776388 to Charlie Carter Pty Ltd of 11th Floor, 40 The Esplanade, Perth, for ten years from 16.12.87. Registered 8.6.88 at 10.46 hrs.

As to portion only:

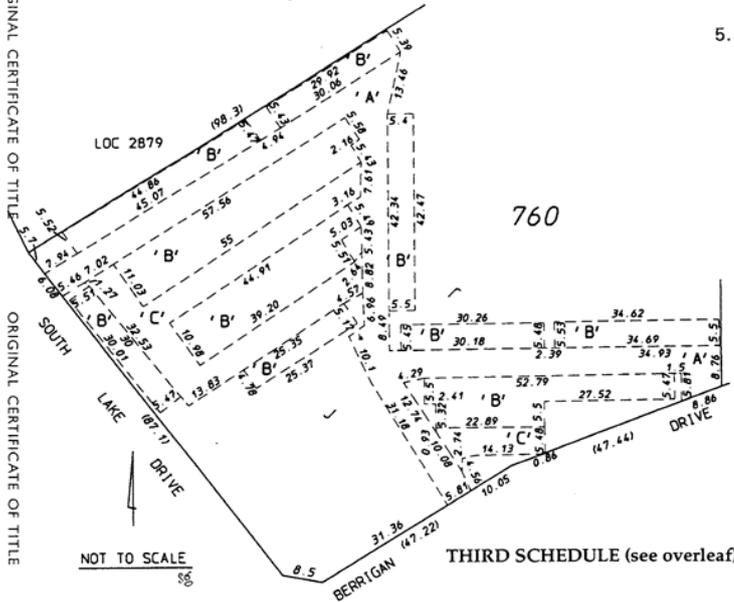
- LEASE E92043 to B.P. Australia Ltd. of 263 Adelaide Terrace, Perth, for eighteen years from 13.2.89. Registered 3.5.89 at 10.28 hrs.

As to portion only:

- CAVEAT E135582. Lodged 27.6.89 at 15.23 hrs.
- CAVEAT E227674. Lodged 6.11.89 at 10.03 hrs.

ORIGINAL CERTIFICATE OF TITLE

ORIGINAL CERTIFICATE OF TITLE



- TRANSFER F332576. A right of carriageway over the portions marked 'A', 'B' and 'C' on the map in the margin, together with the right to use the said portions marked 'B' for car parking purposes, together also with the right to use the said portions marked 'C' for the purpose of obtaining access to and egress from those portions marked 'B', all as set out in the said Transfer is reserved to the proprietor or proprietors for the time being of Lot 758 on Diagram 69477. Registered 11.10.93 at 10.53 hrs.

ORIGINAL CERTIFICATE OF TITLE

ORIGINAL CERTIFICATE OF TITLE

ORIGINAL CERTIFICATE OF TITLE

Page 1 (of 4 pages)

NOTE: Entries may be affected by subsequent endorsements.



Superseded - Copy for Sketch Only

VOLUME FOLIO
2162 447
IN THE REGISTER

FIRST SCHEDULE (continued)	NOTE : ENTRIES MAY BE AFFECTED BY SUBSEQUENT ENDORSEMENTS		REGISTERED	TIME	SEAL & INITIAL
	PARTICULARS	INSTRUMENT NATURE			

Page 2 (of 4 pages)



Superseded - Copy for Sketch Only

SECOND SCHEDULE (continued)	REGISTERED or LODGED	TIME	SEAL & INITIAL	CANCELLATION		REGISTERED or LODGED	SEAL & INITIAL
				NATURE	NUMBER		
CAVEAT F369970. Lodged 18.11.93 at 10.47 hrs.							
CAVEAT F653911. As to portion only. Lodged 25.8.94 at 14.57 hrs.							
CAVEAT F653912. As to portion only. Lodged 25.8.94 at 14.57 hrs.	5.11.96	15.05					
MORTGAGE G320532 to The National Mutual Life Association of Australasia Ltd.	3.1.97	14.43					
MORTGAGE G365006 to Nelsons Pty Ltd.							
CAVEAT H75058. As to portion only. Lodged 8.4.99 at 15.46 hrs.							

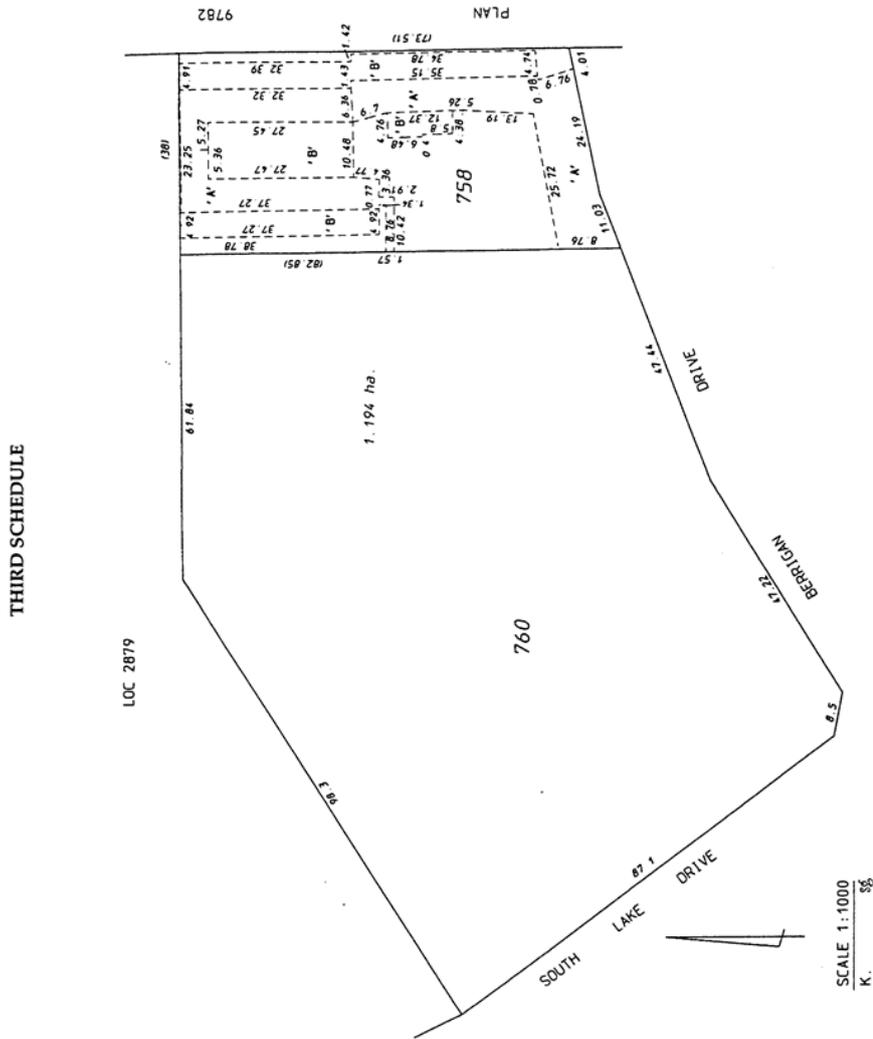
VOLUME FOLIO
2162 447
IN THE REGISTER

Page 3 (of 4 pages)

Superseded - Copy for Sketch Only

VOLUME FOLIO
2162 447
IN THE REGISTER

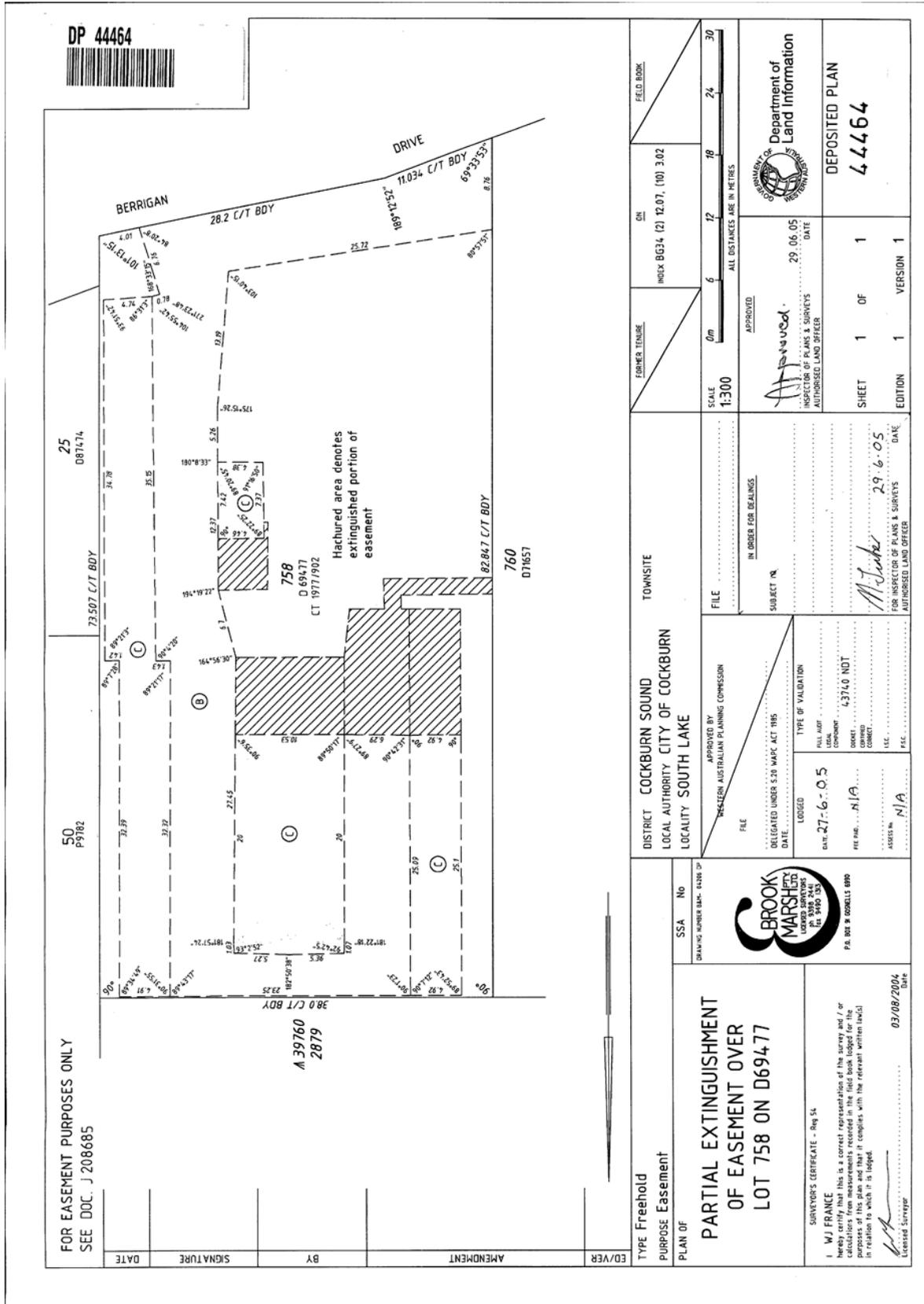
Page 4 (of 4 pages)



LANDGATE COPY OF ORIGINAL NOT TO SCALE 27/11/2019 08:45 AM Request number: 60088509



www.landgate.wa.gov.au



LANDGATE COPY OF ORIGINAL NOT TO SCALE 13/12/2019 03:03 PM Request number: 60147218

Lot 760 (No. 49) Berrigan Drive, South Lake



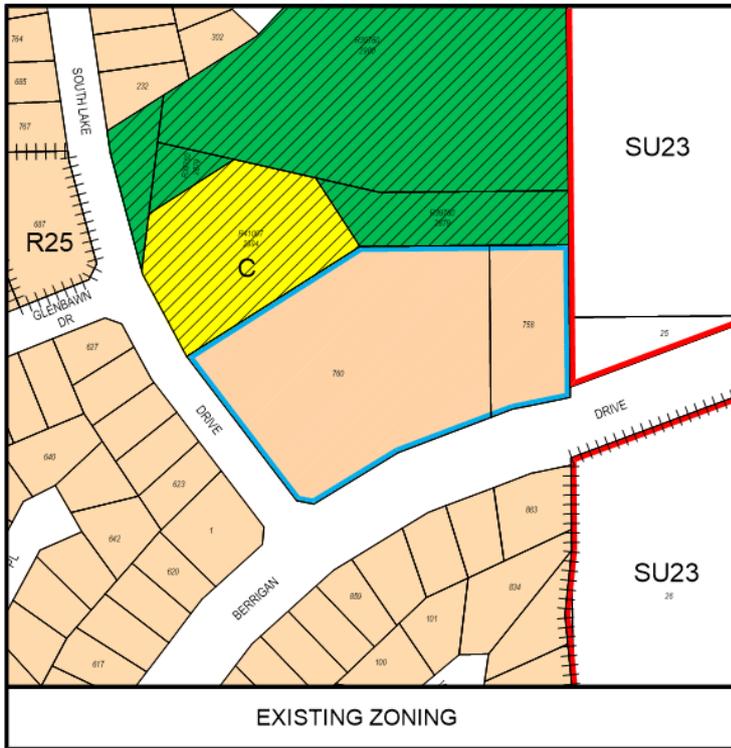
Attachment 2

Local Planning Scheme No. 3 AU 20 Map – Scheme Amendment No. 153



CITY OF COCKBURN
TOWN PLANNING SCHEME No. 3

Planning and Development Act 2005



LOCAL SCHEME RESERVES

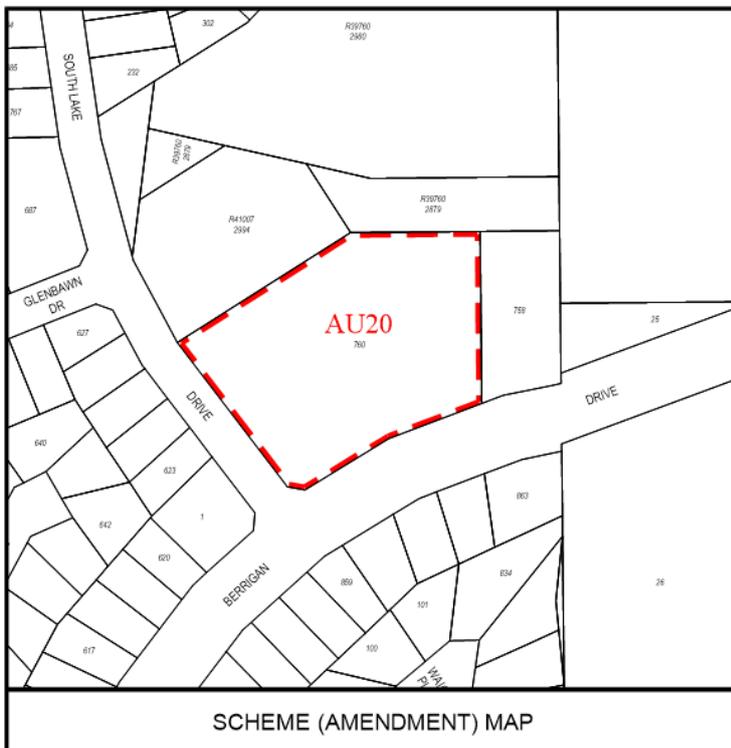
- LOCAL ROADS
- PARKS AND RECREATION
- PUBLIC PURPOSES DENOTED AS FOLLOWS:
C CIVIC

LOCAL SCHEME ZONES

- RESIDENTIAL
- LOCAL CENTRE
- SU23 SPECIAL USE

OTHER CATEGORIES
(see scheme text for additional information)

- R20 R CODES
- ADDITIONAL USES



Amendment No. 153
SCALE: 1:3000
DATE: 10.01.2022



Lot 760 (No. 49) Berrigan Drive, South Lake



Attachment 3
Concept Redevelopment Plans





a: L1, 20 olive street west perth wa 6005 w: maine.com.au
 e: info@maine.com.au p: (08) 9467 9500 abn: 29 167 319 182
 © 2016. This drawing and design are copyright and the property of Maine Architecture and must not be retained, copied or used without an expressed written authority.

Client
-

Project
SOUTH LAKES
SHOPPING CENTRE

Drawing Name
SITE PLAN

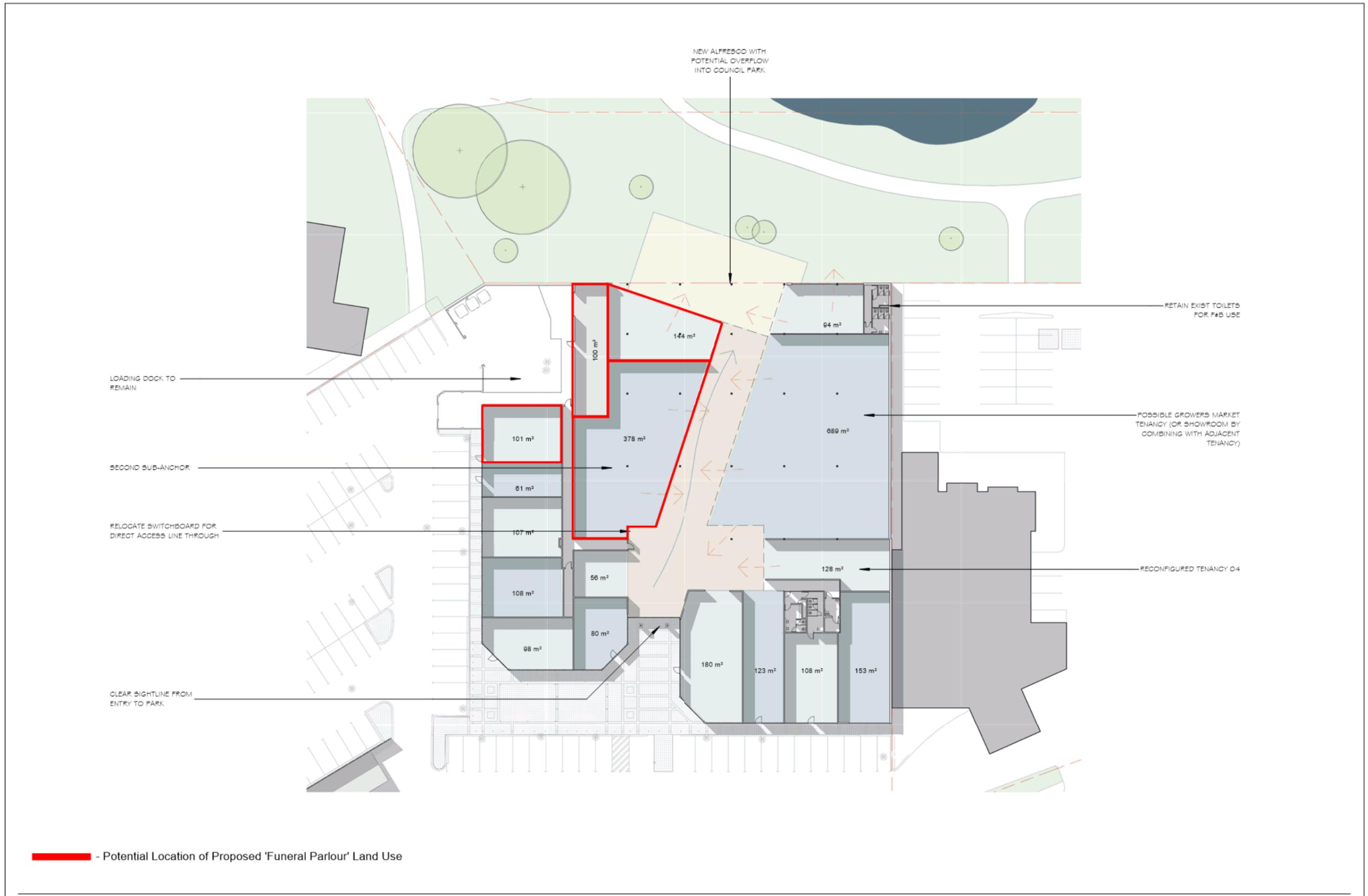


Scale
1 : 750 @ A3

Project Number
02024

Date
06.08.21

Drawing Number
SK-20



a: L1, 20 olive street west perth wa 6005 w: maine.com.au
 e: info@maine.com.au p: (08) 9467 9500 abn: 29 167 319 182
 © 2016. This drawing and design are copyright and the property of Maine Architecture and must not be retained, copied or used without an expressed written authority.

Client -

Project
 SOUTH LAKES
 SHOPPING CENTRE

Drawing Name
 PLAN



Scale
 1 : 500 @ A3

Project Number
 02024

Date
 06.08.21

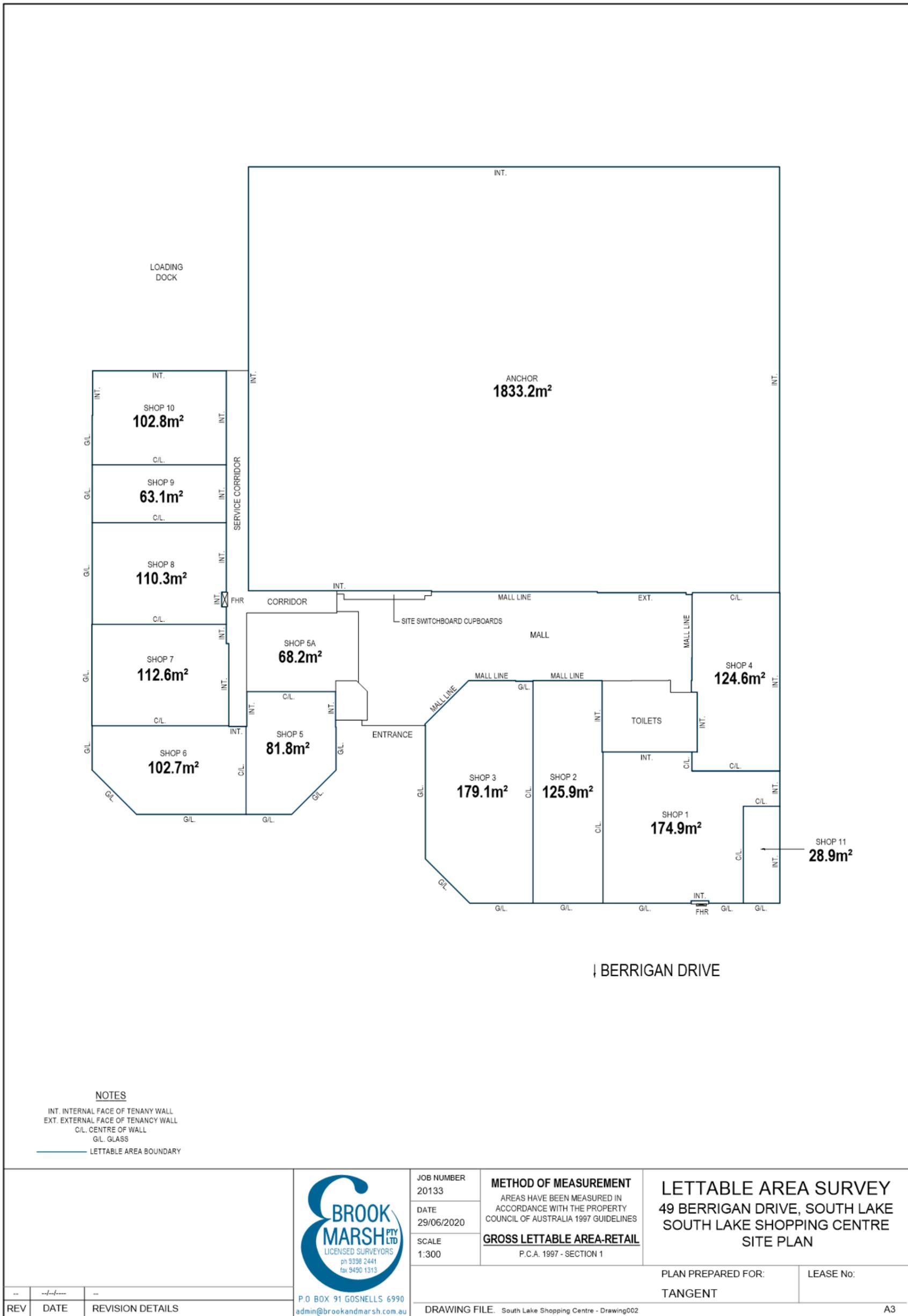
Drawing Number
 SK-21

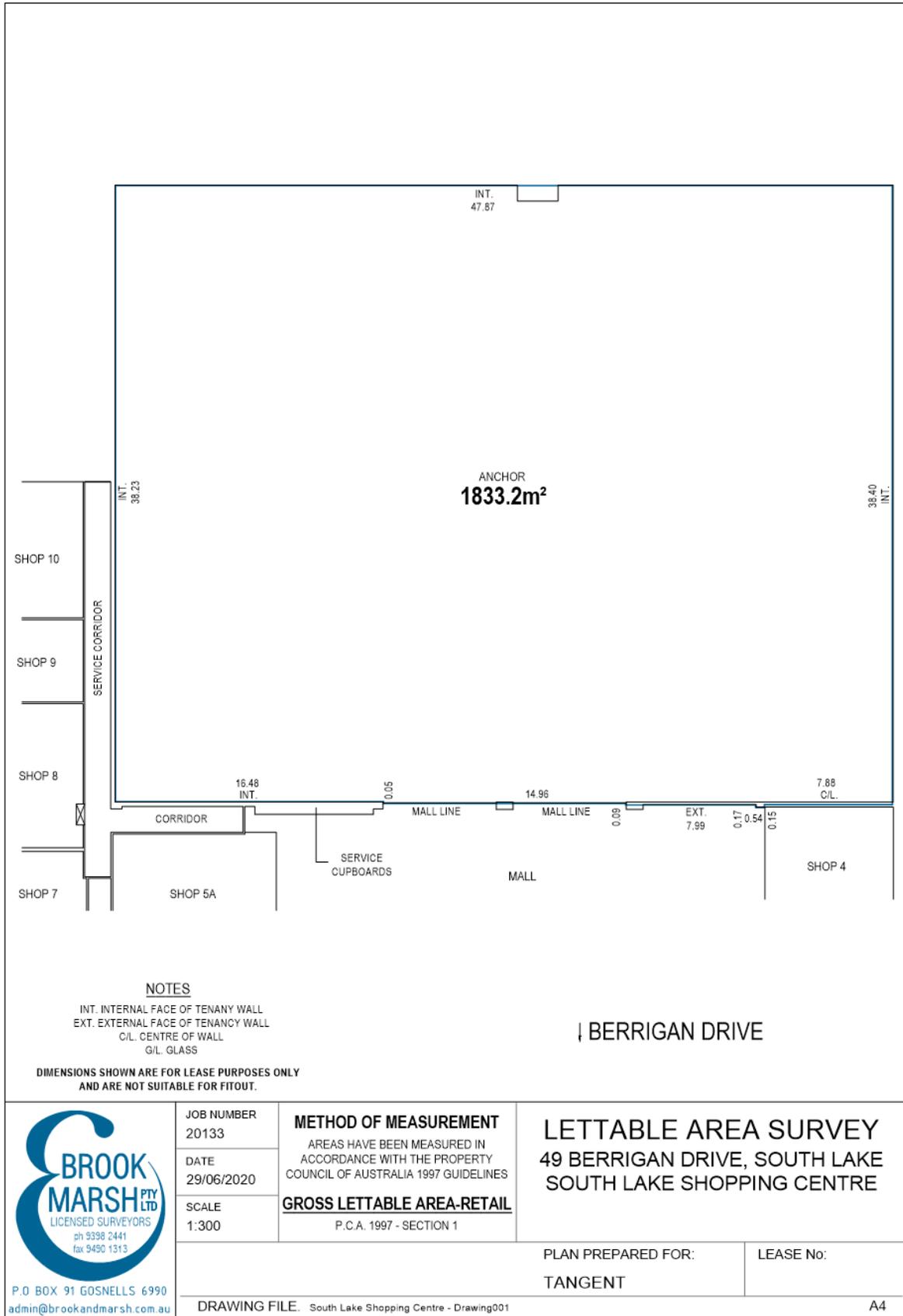
Lot 760 (No. 49) Berrigan Drive, South Lake



Attachment 4
Lettable Area Survey Plan







13.4 (2022/MINUTE NO 0005) Development Application - DA21/1113 - Lot 912 (#13) Chelydra Point, North Coogee - Use Not Listed (Display Home)

Author	R Brown
Attachments	1. Plans and Drawings ↓ 2. Pylon Signage ↓ 3. Applicant's Proposal ↓ 4. Schedule of Submissions ↓ 5. Location Plan ↓
Location	Lot 912 (#13) Chelydra Point, North Coogee
Owner	Dale Alcock and Janet Alcock
Applicant	AND Residential WA Pty Ltd T/As Webb and Brown-Neaves
Application Reference	DA21/1113

RECOMMENDATION

That Council:

- (1) APPROVES the application for a Single (R-Code) House and Use Not Listed (Display Home) at Lot 912 (#13) Chelydra Point, North Coogee, subject to the following conditions and footnotes:

Conditions

1. All stormwater being contained and disposed of on-site to the satisfaction of the City.
2. No building or construction activities shall be carried out before 7.00am or after 7.00pm, Monday to Saturday, and not at all on Sunday or Public Holidays.
3. The surface finish of the boundary wall(s) abutting the adjoining lot is to be either face brick or rendered the same colour as the external appearance of the subject dwelling unless otherwise agreed with the adjoining property owners to the satisfaction of the City.
4. All services and service-related hardware, including clothes drying areas, antennae, satellite dishes and air conditioning units, being suitably located away from public view and/or screened to the satisfaction of the City.
5. Prior to the occupation of the dwelling hereby approved, the development shall fully comply against the 'Deemed-to-Comply' provisions of Part 5.3.2 (Landscaping) of the Residential Design Codes, to the satisfaction of the City. Once installed, the required landscaping shall be maintained in perpetuity to the satisfaction of the City.
6. The street number, or where there is no street number, the lot number, shall be clearly displayed on the façade of the building prior to occupation of the building hereby approved and remain in perpetuity to the satisfaction of the City.
7. The premises shall be kept in a neat and tidy condition at all times by the



owner/occupier to the satisfaction of the City.

8. The Single House hereby approved shall be used as a display home for a period of not more than two (2) years from the completion of the construction of the dwelling, as recorded on the Notice of Completion form (BA7). The pylons sign hereby approved shall be removed once the Display Home use expires to the satisfaction of the City.
9. No bunting is to be erected on the site. Bunting includes streamers, strips, banner strips or decorations of similar kind.
10. The installation of outdoor lighting is to be in accordance with the requirements of Australian Standard AS4282-1997: 'Control of the Obtrusive of Outdoor Lighting'.
11. Within 6 months of this approval, the applicant is to submit a Traffic Management Plan to the satisfaction of the City. The plan shall be adhered to for the duration of the display home use.
12. The display home is restricted to operate on the following days and times:
 - Wednesdays 2pm-5pm
 - Saturdays 1pm-5pm
 - Sundays 12pm-5pm

Footnotes

1. This is a Planning Approval only and does not remove the responsibility of the applicant/owner to comply with all relevant building, health and engineering requirements of the City, or with any requirements of the City of Cockburn Town Planning Scheme No. 3 or with the requirements of any external agency.
2. All stormwater drainage shall be designed in accordance with the document entitled "Australian Rainfall and Runoff" 1987 (where amended) produced by the Institute of Engineers, Australia, and the design is to be certified by a suitably qualified practicing Engineer or the like, to the satisfaction of the City, and ideally designed on the basis of a 1:100 year storm event. This is to be provided with the associated Building Permit Application.
3. Crossovers are to be located and constructed to the City's specifications. Copies of crossover specifications are available from the City's Engineering Services or from the City's website www.cockburn.wa.gov.au
4. As part of transitioning Australia to the National Broadband Network (NBN), developers are encouraged to engage early with NBN, at least six months before the required service date, to understand requirements around future connections and the timing of infrastructure provision. This will ensure a connection is ready when residents move in. For more information please refer to <https://www.nbnco.com.au/develop-or-plan-with-the-nbn/new-developments> or contact NBN on newdevelopments@nbnco.com.au or 1800 687 626.
5. All earthworks and/or associated drainage details shall be in accordance AS3500 with plans and specifications certified by a suitably qualified



practicing Engineer to the satisfaction of the City.

6. Retaining walls being constructed in accordance with a suitably qualified Structural Engineer's design and a Building Permit being obtained prior to construction. Retaining walls are required for any cut and/or fill greater than 150mm in height. In this regard, any fill above or below natural ground level at the lot boundaries is to be suitably retained or have a compliant stabilised embankment.
 7. Please be advised that the development must comply with the requirements of the Building Codes of Australia.
 8. With respect to Condition 5, please be advised that the following is required to be installed to the satisfaction of the City:
 - One (x1) Tree shall be installed within a designated 'Tree Planting Area' that is with a minimum dimension of 2m by 2m
 - The primary street setback area shall not include more than 50% of impervious surfaces.
 9. With respect to Condition 11, the Traffic Management Plan shall outline the display homeowners' obligations in regard to minimising any impacts of parking, associated with the display home, on nearby residents. The plan shall provide details on the management practices during the display home opening hours. It shall outline the required personnel, resources, parking-signage, parking cones etc., the specific roles and responsibilities and a complaint handling procedure. The obligations of signage for a contact number for neighbour complaints shall be clearly articulated in the plan and displayed on site to the satisfaction of the City. The plan shall advise who will be responsible for guiding visitors to the parking areas, what signage/materials can be implemented to ensure safe parking and any other strategies that can mitigate the potential impacts of traffic and impacts on residential amenity; and
- (2) ADVISES the proponent and all submitters of Council's decision accordingly.

Council Decision

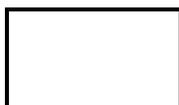
MOVED Cr M Separovich SECONDED Cr K Allen

That the recommendation be adopted.

CARRIED UNANIMOUSLY 8/0

Background

The subject site is 721m² including 168m² of canal waterway. Currently, 23 of the 36 lots located on Chelydra Point are vacant properties with 4 of the vacant lots having valid planning approvals/building permits in place (#9A, #14, #21 and #30). The subject site lies roughly in the middle of a stretch of vacant lots.



The application proposes a two-storey dwelling that will be used as a display home for a period of two years. The proposed days and hours of operation are:

- Wednesdays 2pm–5pm
- Saturdays 1pm–5pm
- Sundays 12pm–5pm

A pylon sign is also proposed within the front setback area of the dwelling. The details and dimensions of the pylon are shown in Attachment 2

Submission

N/A

Report

Planning Framework

Zoning and Land Use

The site is zoned *Urban* under the Metropolitan Region Scheme (MRS) and *Development* under the City of Cockburn's Town Planning Scheme 3 (TPS3). The Port Coogee Local Structure Plan zones the site as Residential R25. The residential lots on Chelydra Point are subject to the Port Coogee Peninsula Lots (Stage 4A) Detailed Area Plan (DAP).

TPS3 outlines the following objectives for the Residential Zone:

- To provide for a range of housing and a choice of residential densities to meet the needs of the community.
- To facilitate and encourage high quality design, built form and streetscapes throughout residential areas.
- To provide for a range of non-residential uses, which are compatible with and complementary to residential development.

The *Display Home* land use is not defined in TPS3 nor is it prescribed in the zoning table. As such the application is being treated as a *use not listed*.

Clause 18 (4) of the deemed provisions stipulate that a *use not listed* is to be assessed against the objective of the zone. The development of a dwelling as a display home is complementary to residential development and will not produce considerable amenity impacts. The use is considered to be appropriate in this setting.



Assessment

Prevailing character of the area and Amenity

Chelydra Point is home to a foreshore reserve (Chelydra Point Park) as well as a public viewing jetty. It also abuts C.Y O'Connor beach. The locality already sees visitors on account of these amenities. As such, visitors to Chelydra Point are not out of character for the locality.

The majority of lots on Chelydra Point are currently vacant (63.88%). Any street parking that may occur as a result of additional visitors to the area will not have a dramatic impact on the amenity of the area as the street remains underdeveloped. This is further discussed in the *Parking and Traffic* section of this report.

Parking and Traffic

Chelydra Point has two public car parks that are open at all times that the proposed display will operate. The applicant has noted that they will direct customers to these car parks. The western carpark (with four bays) is located 190m from the site and the eastern carpark (with seven bays) is located 156m from the site.

Utilising these bays and walking to the display home is considered suitable by the City and the applicant. This is a temporary situation and the locality is still partially developed.

TPS 3 does give parking ratios for display villages (noting that this is not technically a display village; rather a single display home). The prescribed rate is 5 bays for every 1 house. However, the TPS3 ratio is disproportionately high for the amount of traffic expected to be generated by one display home.

There is a high likelihood of overprovision of car parking based on the 5 bays per display home requirement. A reduced rate was consistently applied in previous display village applications in estates such as Calleya and Quenda Estates.

It is important to note that it is legal for cars to park on-street providing they abide by the requirements within the City's Parking Guide. It is possible to park on the street on Chelydra Point in line with the Guide. This is outlined in the *City of Cockburn Parking Guide (Street Parking)* section of this report.

City of Cockburn Parking Guide (Street Parking)

The City's Parking Guide provides direction for on-street parking within the road reserve. The Guide provides 25 points of guidance to allow for safe street parking. Chelydra Point meets all 25 of these points, indicating that it would be a suitable location for street parking. These 25 points can be found at in the City's Parking Guide and specifically relate to the absence of fire-hydrants, bike lanes, cross walks, mailboxes, double lines, cul-de-sacs and other public infrastructure/road conditions.



As Chelydra Point does not contain any of these, it is considered an appropriate location for street parking.

To supplement the City's parking guide, proposed condition 11 and advice note 9 (above) outlines the owner's obligations under a parking management plan. As part of this plan the obligations of signage for a contact number for neighbour complaints shall be clearly articulated in the plan and displayed on site to the satisfaction of the City. Should the City receive complaints the City will be obligated to take legal action in relation to the owner should they be in breach of condition 9.

This condition and associated advice note seek to compliment the below objectives to the satisfaction of the City based on any feedback from the community. It ultimately ensures that the display-home owners (and indirectly their customers) are held accountable for their actions and potential impact on the locality.

Impacts of Land Use

- Operating Times and Net Impact
 - Unlike a standard residential dwelling which could potentially operate 24/7, the display home will only be in operation for 12 hours a week. Although some traffic/visitors will be generated during these opening hours, the over impact of the display home across the week will be similar (if not less) than a standard house which could have residents/visitors coming and going at any time. Coupled with condition 11 the impacts are considered negligible.
 - Home-opens associated with real estate are considered general practice within the residential zone and operate at similar times to the proposed display home. The impacts associated with home-opens are restricted to specific days and times and can potentially occur weekly for months on end. This proposal is similar in nature to home-opens which do not require planning approval. The applicant has noted that 10-15 visitors are expected per weekend. This is consistent with general real-estate home opens.
- Frequency of visits
 - The applicant has noted they will operate the display home via a *soft launch*. This means a low level of marketing. Given the estimated cost of this display home, the visitors to the site will likely be people with prior engagement with the operator as it is not a stock-standard build. As such, the operator will have a fair understanding of when people will be visiting the site and can manage accordingly. This is not to say that visits will be by appointment only, however, visits can be controlled and managed. The applicant has noted that 10-15 visitors are expected per weekend.



- Traffic Management Plan
 - The City notes the concerns of Chelydra Point residents with regards to traffic and parking (see community consultation section). Even though the proposed parking arrangements are considered acceptable, the City has proposed to impose condition 11 which requires a Traffic Management Plan (TMP) being provided within six months of the approval.

The TMP can then be called on at a future time if parking and traffic becomes a concern in relation to the development. The TMP will outline how the proponent will guide and manage visitors to the site and can include signage that guides visitors to specific areas. As discussed, it will also include a complaint handling procedure.

Local Planning Policy 3.7 – Signs and Advertising (LPP 3.7)

The development standards of pylon signage under LPP 3.7 stipulate that pylons have a maximum area of 20m² on any face. An area of 2m² is proposed on each face of this pylon. A maximum height of 6m is permitted. A height of 2.5m is proposed.

Residential properties are permitted to have For Sale (Real Estate) Signs on site during the time of sale. There are no maximum heights or sizes prescribed for these signs. Additionally, there are no provisions relating to the amount of time these kinds of signs can be erected on site. Therefore, signage in relation to real estate, housing, and building are considered appropriate in the residential zone. Many houses at any one time with the City contain real estate signage on site.

Consultation and Referrals

Frasers Property

The applicant provided a letter of Developer's Endorsement (Frasers) to the City with the application. The letter noted a variation to the setback provisions of the Detailed Area Plan.

Community Consultation

The Planning and Development (Local Planning Scheme) Regulations 2015 define a complex application as *'an application for approval of development is a use of land if the use is not specifically referred to in the zoning table for the Scheme in respect of the zone in which the development is located'*.

Display Home is not defined in TPS3 nor does it have a permissibility prescribed within the zoning table. As such, this application is considered a Use Not Listed and therefore a 'complex application'.

Clause 64 (6) of the regulations stipulate that complex applications are to be advertised for a period of at least 28 days after the day on which the notice of the application is first published. Advertising commenced on 30 November 2021 and



concluded on 9 January 2022. This is a period of 32 days when the holiday exclusion period is considered.

A total of seven objections were received (refer Attachment 4).

Conclusion

Use of the dwelling as a display home is considered complementary to residential development. The size of the proposed signage adheres to the City local planning policy. Ample public parking is available within close proximity to the site and street parking is legal if done in accordance with the City's guidelines. The proposal is considered consistent with the objectives of the Residential Zone and can be supported by the City.

Strategic Plans/Policy Implications

City Growth & Moving Around

A growing City that is easy to move around and provides great places to live.

- An integrated, accessible and improved transport network.
- An attractive, socially connected and diverse built environment.

Listening & Leading

A community focused, sustainable, accountable and progressive organisation.

- High quality and effective community engagement and customer service experiences.

Budget/Financial/Legal/Risk Management Implications

Should Council resolve to refuse this application, the applicant has the right of review of the decision through the State Administrative Tribunal (SAT). The applicant may also seek review of any conditions associated with the approval through the SAT. Should this occur, there may be costs involved in defending the decision, particularly if legal counsel is engaged.

Community Consultation

The application was advertised for a period of 32 days (not including the holiday exclusion period). Seven objections were received and are addressed in the 'community consultation' section of the report.

These objections pertained to the traffic/parking implications as well as the amenity impact that would come with the display home land use. The applicant was advised of these objections.

Advice to Proponent(s)/Submitters

The Proponent(s) and those who lodged a submission on the proposal have been advised that this matter is to be considered at the 10 February 2022 Ordinary Council Meeting.





**PROPOSED
WEBB & BROWN-NEAVES
RESIDENCE**

LOT 912 (#13) CHELYDRA POINT
NORTH COOGEE

DATE: 1/11/21
DRAWN: JC
REP: Office
JOB No: 90226v2 PLANNING
New Display

© THE COPYRIGHT OF THIS DESIGN IS THE SOLE
PROPERTY OF WEBB & BROWN-NEAVES PTY LTD
AND THERE IS NO IMPLIED LICENCE FOR ITS USE
FOR ANY PURPOSE

Document Set ID: 10853407
Version: 1 Version Date: 06/11/2021

PERSPECTIVE
SCALE: 1:117.67, 1:149.67

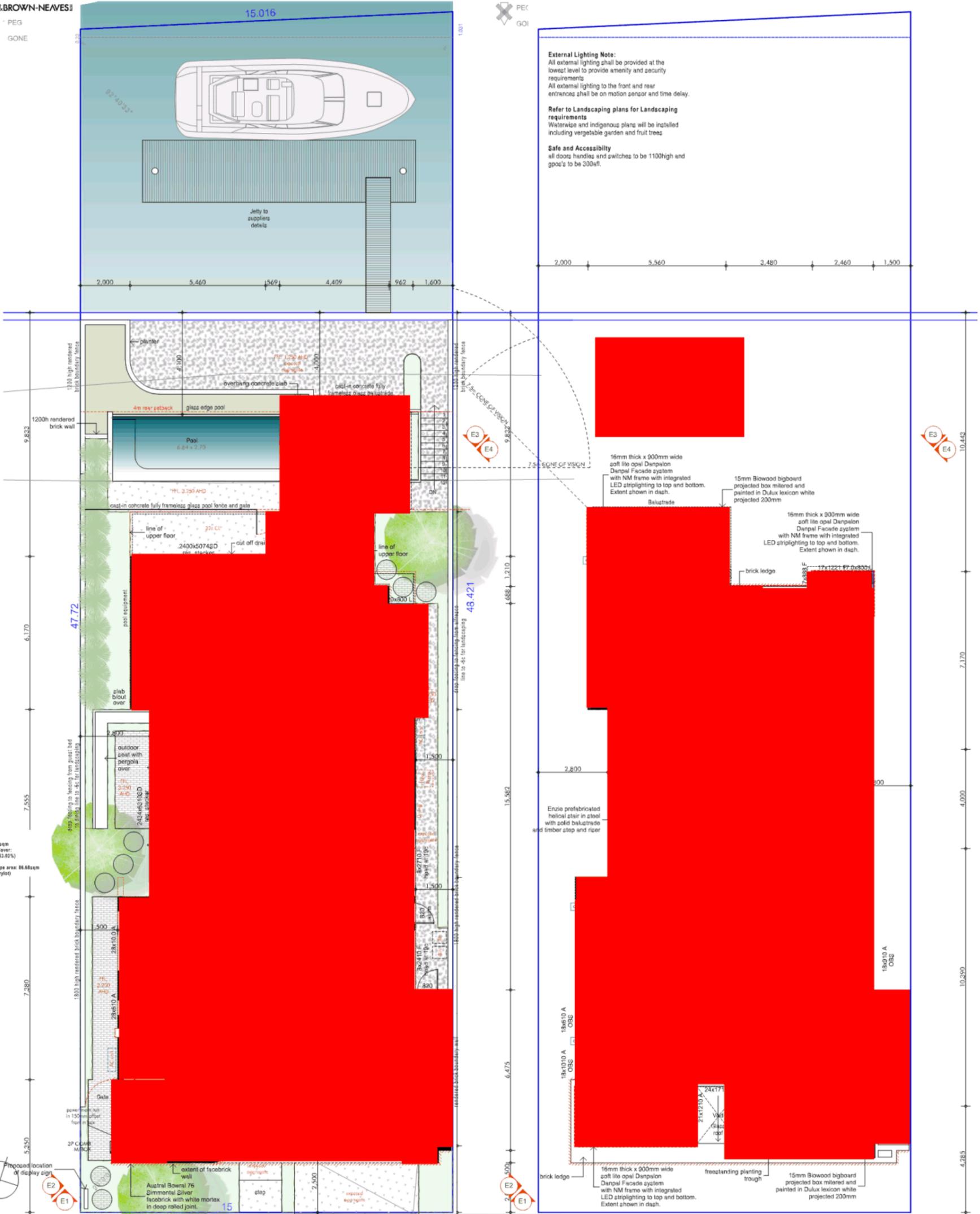




WEBB & BROWN-NEAVES

PEG
GONE

PEG
GOI



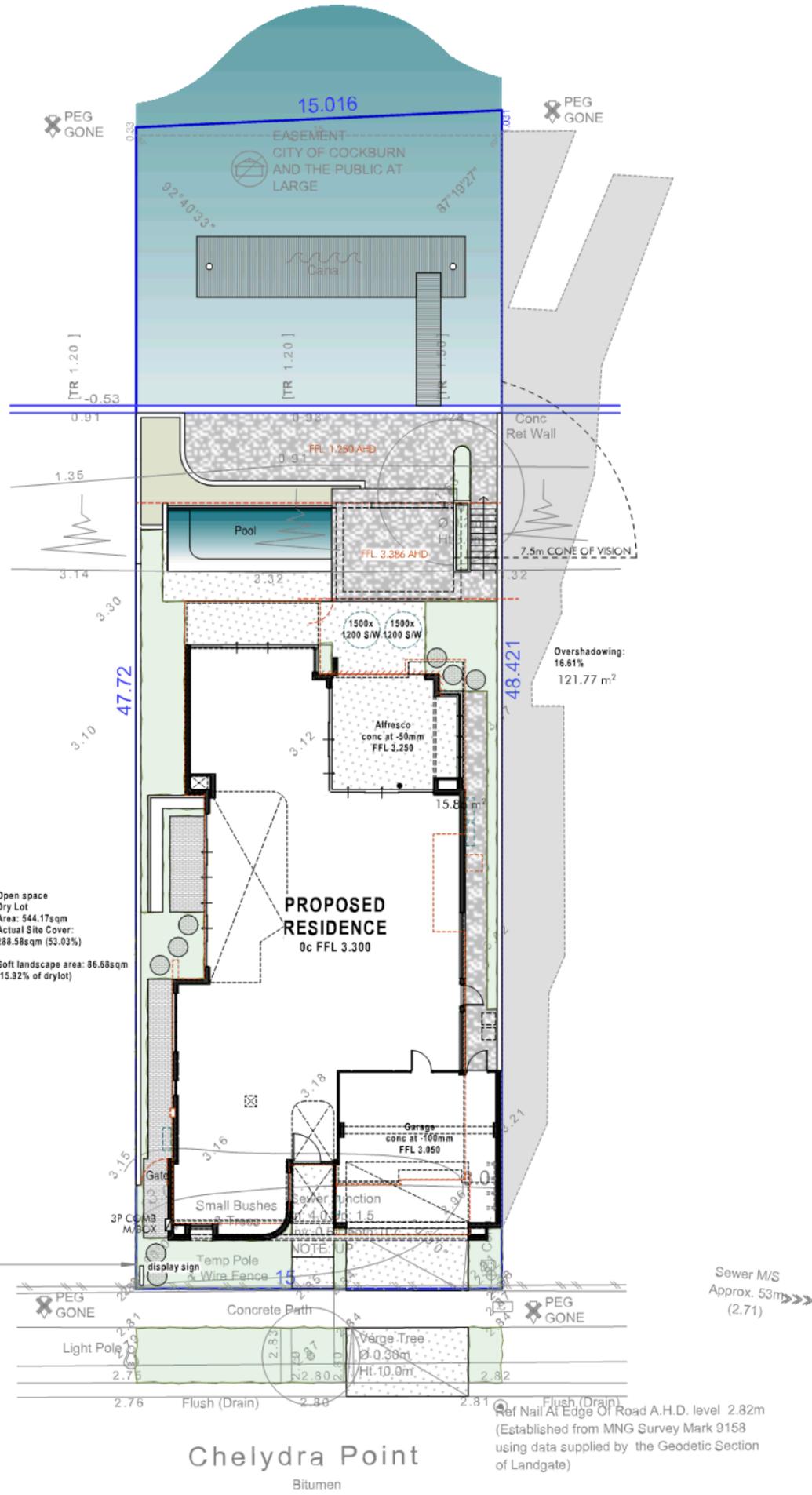
PROPOSED WEBB & BROWN-NEAVES RESIDENCE
LOT 912 (#13) CHELYDRA POINT NORTH COOGEE
DATE: 1/11/21
DRAWN: JC
REP: Office
JOB No: 90226v2 PLANNING
New Display

© THE COPYRIGHT OF THIS DESIGN IS THE SOLE PROPERTY OF WEBB & BROWN-NEAVES PTY LTD AND THERE IS NO IMPLIED LICENCE FOR ITS USE FOR ANY PURPOSE
Document Set ID: 10853407

SKETCH FLOOR PLAN
SCALE: 1:100, 1:222.40

⊕	SEC Dome
⊕	Power Pole
⊕	Phone Ptz
⊕	Water Conn.
[TP 10.00]	Top Pillar/Post
[TW 10.00]	Top Wall
[TR 10.00]	Top Retaining
[TF 10.00]	Top Fence

NOTE:
TELSTRA/COMMS. PIT NOT LOCATED
ADJACENT TO LOT AT TIME OF SURVEY.
VERIFY AVAILABILITY WITH TELSTRA.



NOTE:
RESTRICTIVE COVENANT.
REFER TO SEC 1360 T.L.A.
SEE DOCUMENT

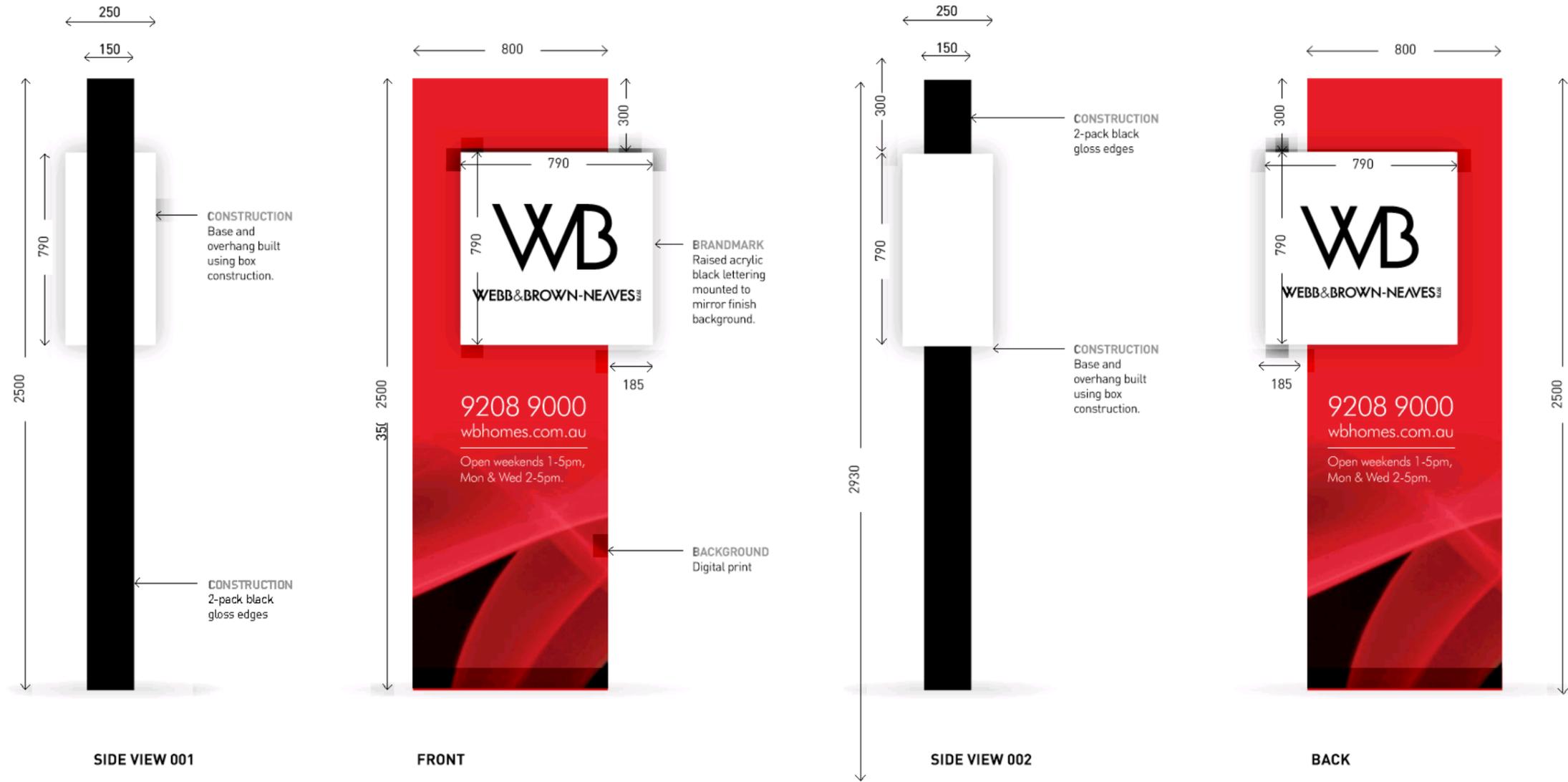
LOT MISCLOSE
0.000m

SOIL DESCRIPTION
Sand
Light Grass Cover

▲ WARNING: Plan not yet approved by titles office. Verify lot dimensions & angles with title.

BUILDING SITE INSPECTION REPORT SERVICE AND CONTOUR SKETCH MSD REF 460-14/16 SSA AREA		Road Descr. Bitumen Kerbing Flush Condition Good Footpath Concrete Condition Good Soil Sand Drainage Good Vegetation Light Grass Cover	Services: Gas polyethylene high pressure Phone Not loc. Comms. Water Yes Sewer Yes Electricity U/Ground Coastal Zone YES (Scaled from StreetSmart Directory Only - Confirm With Shire) Fencing and other improvements As Shown Special Features As Shown	COTTAGE & ENGINEERING SURVEYS Licensed Surveyors 87-89 Guthrie Street, Osborne Park, Western Australia Telephone: (08) 9446 7361 Facsimile: (08) 9445 2998 Email: perth@cottage.com.au Website: www.cottage.com.au
Client Alcock Date 19 Feb 21 House No. 13 Lot No. 912 Area 721m ² Street Chelydra Point Suburb North Coogee Shire CITY OF COCKBURN D.Plan 58338 C/T Vol. Fol	J/N: 492750 DATE: 19 Feb 21 SCALE: 1:200 DRAWN: J. Jee			

Document Set ID: 10853407
Version: 1 Version Date: 06/11/2021



© berbitta.com.au

Document Set ID: 10853408
Version: 1, Version Date: 06/11/2021





6095WBN-Bollard-001-2500x800



6095WBN-Bollard-003-2500x800



6095WBN-Bollard-002-790x790

© berbitta.com.au



Document Set ID: 10853408
Version: 1, Version Date: 06/11/2021

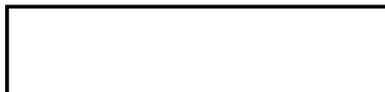




© berbitta.com.au



Document Set ID: 10853408
Version: 1, Version Date: 06/11/2021



PROPOSED DISPLAY USE

- Proposed operating hours:
We proposed to operate the display home for a period of two years with the following operating times:
Wednesday: 2-5pm
Saturday: 1-5pm
Sunday: 12-5pm
- Proposed parking areas for Display visitors:
There are allocated parking bays as shown in red on the below parking plan map. We shall direct our visitors to these parking spaces and for any overflow parking, there is verge parking available on the street. Our advertising will direct **ALL** visitors to the allocated parking bays (red).



Why

- Display homes of the calibre of the WB home offers the City of Cockburn the opportunity to display what is possible and can be achieved building a new home in the area.
- The display home also encourages visitors to the City whether it be shopping and also ultimately can result Perth locals choosing to reside in the area.
- Obviously, from WB homes perspective this is an ongoing part of our retail strategy and displaying homes allows us to promote and advertise our products for sale.
- WB homes currently have 5 homes under construction and 3 homes about to commence construction within the City of Cockburn with an aim to increase these numbers.

How

- Today we have 5 display homes across Perth, these are open Wednesday 2-5pm and Saturday & Sunday 1-5pm, we ideally look for the same in North Coogee.
- We open new display homes via a “soft launch” which means low marketing, to avoid major disruptions to neighbours.
- There is sufficient parking close by for visitors to use as indicated on the attached plan.
- Throughout the building process and prior to opening we liaise with all affected neighbours to ensure they are aware of our intentions.
- We are the ideal neighbour! We conduct maintenance on the home and gardens every fortnight to ensure the house is impeccably presented at all times.

What

- A beautifully presented home built and designed with consideration for Shire Guidelines and Policies which result displaying a benchmark of what should be achieved in the area.
- What we observe in the first weekend the home opens is we see higher traffic than normal which then subsides to approximately 10-15 people per weekend attending.

No.	TYPE OF SUBMISSION	COMMENT	OFFICER'S NOTE
1	Objection	<p>Whilst I do not oppose the building design, I do oppose the verge parking on the plan marked on Chelydra Point for visitors to the display home. I would suggest all verges in front of "existing" homes be signed for use by the home owners and their visitors only for the duration that the display home will be used for its intended purpose. It is a no brainer that visitors will park in Chelydra point as close to the display home as possible and will not use the designated parking shown on the plan. Hence we will be calling rangers and having disputes with visitors for the duration of the display home (2years). We have enough issues in the area with dogs off leashes that rangers are unable to control and we do not need another. Not to mention that during summer all bays on Caledonia and most on east side of Chelydra are taken up by visitors to Chelydra beach and Nygala Beach. Chelydra Beach visitors will no doubt look to park on Chelydra Point if bays are not available in carpark on Caledonia.</p>	<p>Noted. The locality is partially developed, and street parking is legal as long as visitors abide by the requirements of the City's Parking Guide. Due to the large number of vacant blocks, there are no foreseeable conflicts between street parkers and residents – especially given that #13 is located amongst a long row of vacant blocks. Visitors to the display home are not likely to stay parked on the street for a considerable amount of time.</p> <p>Public parking is available, and visitors will be directed to these locations.</p> <p>Issues relating to dogs are not relevant in this case.</p>
2	Objection	<p>I object to the proposed use of the property as a display home.</p> <p>A display home will increase already unwelcome traffic flow into our street, during periods where we are likely to be at home trying to quietly enjoy our home with our friends and family (the weekends). Visitors to the proposed display home will inevitably enter the street and travel west and likely travel past our home to u-turn at the end of the cul-de-sac and then pass our home again to leave. We would also expect verge parking to be overtaken and ruined through heightened usage.</p> <p>We have spent 5 years and a small fortune to move to this idyllic spot - we do not wish for it to be disturbed by this increased traffic flow and "sticky-beakers" to the area.</p> <p>Our ability to utilise on-street parking for our own visitors will be inhibited by the increased number of vehicles that come from the Saturday and Sunday rushes of people to this proposed display home.</p> <p>We would also expect that increased usage and traffic in our street will result in increased unwelcome and criminal activity in our area as the</p>	<p>Noted. Chelydra Point is a gazetted road meaning the public has the right to use the road.</p> <p>Chelydra Point does have a cul-de-sac and visitors may drive the length of the road. However, there is a public jetty as well as a large recreation reserve at the end of the street. As such, visitors driving and walking the length of the street is not uncommon.</p> <p>Criminal activity should be reported to WA police. The assumption of criminal activity is not a valid planning consideration.</p> <p>The signage will comply with the City's Local Planning Policy on Signage and Advertising. The approval is temporary, meaning the signage will be removed after 2 years. Impacts on home values are not valid planning considerations. The proposal is not for a display village. Rather, it is for 1 dwelling to be used as a display house.</p> <p>Land use within low socio-economic and high socio-economic are not valid statutory planning considerations. Under the</p>

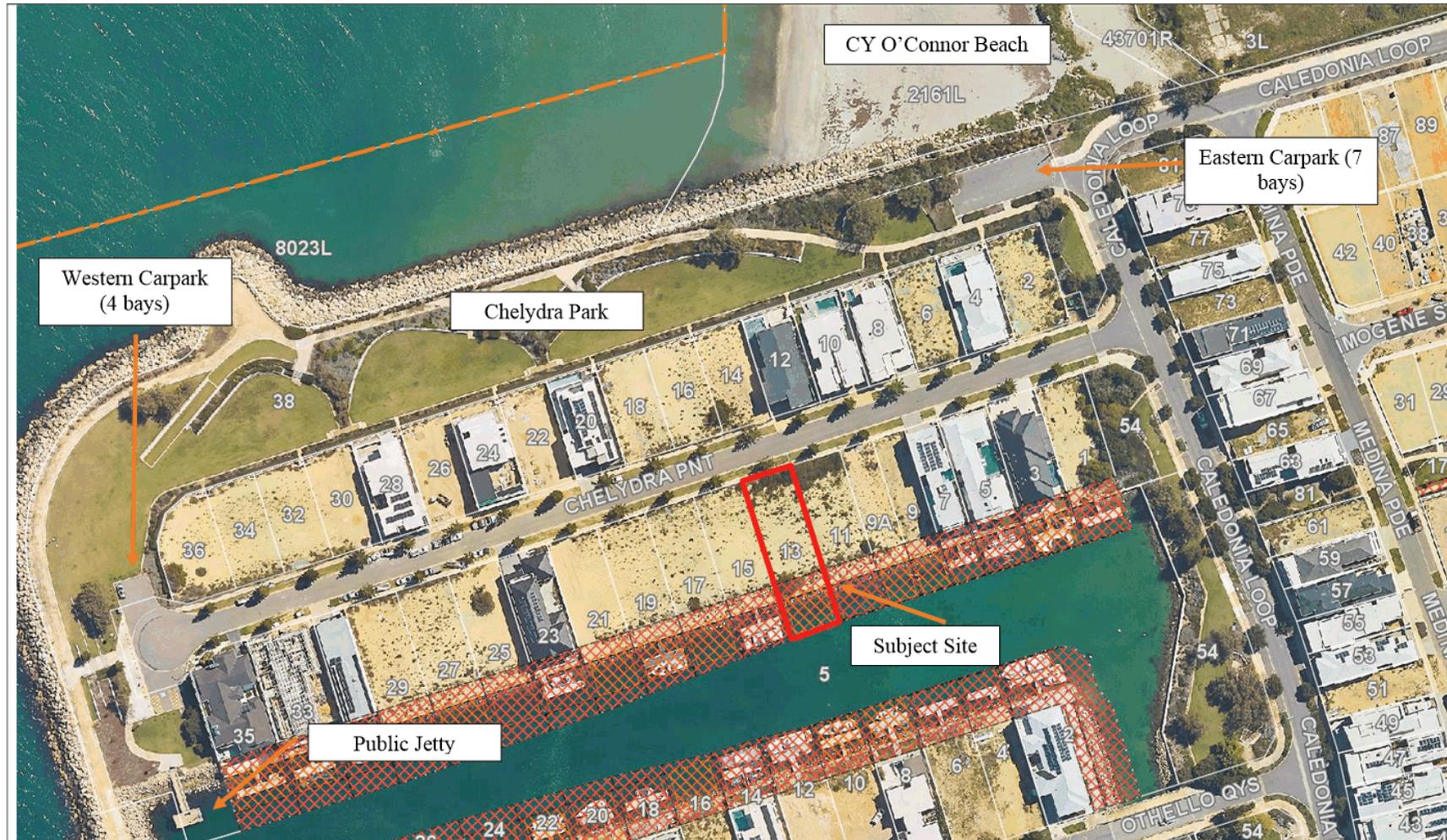


		<p>display home is used as reason to "case" other residences for criminal purposes.</p> <p>The signage proposed is gaudy and invasive, it diminishes the evolving aesthetic of the street and converts it into a cheap "display village" styled street, which will likely reduce the value of our home. A "display village" is typically associated with low socio-economic areas. Higher end residences are typically bespoke in their design and a display home of this nature has no place in a street such as this.</p> <p>The operating hours of the proposed display home will interact with the hours I am most likely to be at home, trying to enjoy my property or to receive my friends and family at my home.</p> <p>Whilst the proponent for this display home is a reputable builder - I would expect that a more appropriate time for a "display home" to be placed into an estate is when that estate is newer and less developed. It is clear to me that the various "Port Coogee" estates are developing at a rapid pace and would not benefit from a "display home" being placed in the middle of a street well under development.</p> <p>The restrictions we needed to abide by in the development of our own land and the construction of our home were detailed in a way to protect the overarching look and feel of Port Coogee and to ensure a high standard of execution and design was incorporated into the street scape to uphold the value of our respective homes. An ugly, giant sized, gaudy advertisement at the front end of the street was not part of that plan - nor should it be.</p> <p>It is akin to putting a big McDonald's sign up and saying - drive in and get your burgers (and burglars) here.</p>	<p>Western Australian Statutory Planning Framework, there is no distinction between <i>high end</i> and <i>low-end</i> residence. Chelydra Point is considerably under developed, with the majority of lots being vacant. Of the vacant lots, only 4 have valid planning approvals or building permits.</p> <p>Dwellings are assessed the R-Codes and the Detailed Area Plan (DAP). It is not appropriate to determine applications based on the physical appearance of a house as that can often be subjective. In any case, the development has received endorsement from the developer, Frasers Property.</p>
3	Objection	Inadequate parking; areas suggested do not cater current activity let alone increased traffic.	Noted. See #1
4	Objection	Provided the display home operating duration is 1 year as opposed to the 2 years proposed. Within 2 years of the completion of construction, all the land will/may be fully developed and occupied.	Noted. The application being determined is for a 2 year approval.
5	Objection	The proposed residential development being used as a display home presents a number of issues that would be detrimental to the	Noted. See #1



		residents. Parking, traffic management/movements. Chelydra Point is a dead end street.	
6	Objection	Mainly concerned with parking issues as Chelydra Point on weekends are already used by many non-residents already – e.g beach goers, fishermen and people taking dogs for walks and to the beach.	Noted. See #1
7	Objection	Street parking is already congested during building activities. Having a display home in the street will add to this problem and increase parking issues. Chelydra Point street use continues to build on weekends which (coupled to increased traffic from a display home) will cause added problems for home owners and the public alike.	Noted. See #1





	<p>Attachment 5 – Location Plan DA21/1113 – Single Dwelling and Display Home</p>	<p>PRINTED ON: 17/01/2022</p>	<p>SCALE = 1:1500</p>	 <p>NORTH</p>
		<p><small>DISCLAIMER - The City of Cockburn provides the information contained herein and bears no responsibility or liability whatsoever for any errors, faults, defects or omissions of information contained in this document.</small></p>		



14. Finance

14.1 (2022/MINUTE NO 0006) Payments Made from Municipal Fund and Local Procurement Summary - November and December 2021

Author(s) N Mauricio

- Attachments**
1. Payments Listing November 2021 [↓](#)
 2. Payments Listing December 2021 [↓](#)
 3. Credit Card Expenses Report October 2021 [↓](#)
 4. Credit Card Expenses Report November 2021 [↓](#)

RECOMMENDATION

That Council RECEIVES the list of payments made from the Municipal Fund during the months of November and December 2021, as attached to the Agenda.

Council Decision

MOVED Cr M Separovich SECONDED Cr K Allen

That the recommendation be adopted.

CARRIED UNANIMOUSLY 8/0

Background

Council has delegated its power to make payments from the Municipal or Trust fund to the Chief Executive Officer and other sub-delegates under Delegated Authority 'Local Government Act 1995 - Payment from Municipal and Trust Funds'.

Regulation 13(1) of the *Local Government (Financial Management) Regulations 1996* requires a list of accounts paid under this delegation to be prepared and presented to Council each month.

It should be noted that the City no longer holds any funds within the Trust fund, following legislative amendments requiring public open space (POS) cash in lieu contributions to now be held in Municipal reserves.

Submission

N/A

Report

Given there was no Council meeting held in January, this report includes those payments made both in November and December 2021.



November 2021

A listing of payments made from the City’s Municipal bank account totalling \$17.34 million is attached to the agenda for review. This comprises:

- EFT payments (suppliers and sundry creditors) - \$14.05 million (796 payments).
- Payroll payments - \$3.18 million (2 fortnights).
- Corporate credit cards – total of \$82,975 (73 cards); and
- Bank and credit card merchant fees - \$18,481.

December 2021

A listing of payments made from the City’s Municipal bank account totalling \$22.99 million is attached to the agenda for review. This comprises:

- EFT payments (suppliers and sundry creditors) - \$19.04 million (788 payments).
- Payroll payments - \$3.87 million (2 fortnights).
- Corporate credit cards – total of \$76,015 (62 cards); and
- Bank and credit card merchant fees - \$11,251.

The City processes two payment runs each month to ensure its trade suppliers are paid on a timelier basis. This has proven particularly beneficial for the City’s local and smaller suppliers.

Also attached are separate listings of credit card spending for the months of October and November, summarised by cardholder. The only transaction on the CEO’s credit card during this period was the annual card fee for \$32.00.

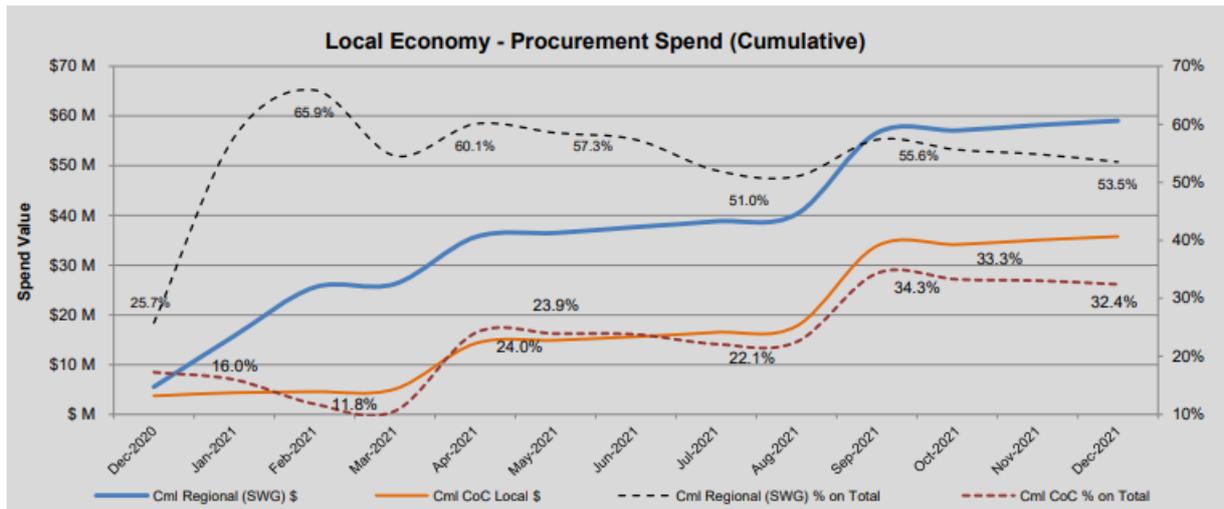
Local Procurement

Monthly statistics on local and regional procurements are summarised below, showing percentage of dollars committed (\$) and percentage of purchase orders (%):

Procurement Report - Local Buy Summary & Trends				December 2021		
Monthly Statistics	Total SWG Spend	\$872,554	CoC Local \$	16.5%	Local/Regional \$	20.5%
	CoC Local Spend	\$704,336	CoC Local %	29.6%	Local/Regional %	36.1%

The following one year rolling chart to December 2021 tracks the City’s procurement spend with businesses located within Cockburn and the South West Group (SWG) region. The rolling 12 month cumulative regional spend value decreased marginally from 55.6% to 53.5%, but still showing over half of the City’s spend was within the South West Group region and 32.4% within Cockburn:





These results track the City’s performance in achieving Council’s “local and regional economy” principle contained within its Procurement Policy (i.e. a buy local procurement preference).

Strategic Plans/Policy Implications

Local Economy

A sustainable and diverse local economy that attracts increased investment and provides local employment

- Thriving local commercial centres, local businesses and tourism industry.

Listening and Leading

A community focused, sustainable, accountable and progressive organisation

- Best practice Governance, partnerships and value for money
- High quality and effective community engagement and customer service experiences.

Budget/Financial Implications

All payments made have been provided for within the City’s Annual Budget, as adopted and amended by Council.

Legal Implications

This item ensures compliance with s6.10(d) of the *Local Government Act 1995* and Regulations 12 and 13 of the *Local Government (Financial Management) Regulations 1996*.

Community Consultation

N/A



Risk Management Implications

Council is receiving the list of payments already made by the City under delegation in meeting its contractual obligations. This is a statutory requirement and allows Council to review and clarify any payment that has been made.

Advice to Proponents/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil



November 2021 PAYMENT LISTING

MUNICIPAL FUND

PAYMENT No.	ACCOUNT No.	PAYEE	PAYMENT DESCRIPTION	DATE	VALUE \$
EF144539	10152	Aust Services Union	Payroll Deductions	1/11/2021	990.10
EF144540	10154	Australian Taxation Office	Payroll Deductions	1/11/2021	497,868.54
EF144541	10305	Child Support Agency	Payroll Deductions	1/11/2021	1,326.46
EF144542	11001	Local Government Racing & Cemeteries Employees Union Lgrceu	Payroll Deductions	1/11/2021	61.50
EF144543	19726	Health Insurance Fund Of Wa	Payroll Deductions	1/11/2021	1,385.50
EF144544	27874	Smartsalary	Salary Packaging/Leasing Administration	1/11/2021	13,650.57
EF144545	10944	Mcleods	Legal Services	1/11/2021	1,040.89
EF144546	11036	Northlake Electrical Pty Ltd	Electrical Services	1/11/2021	3,685.52
EF144547	11738	Wa Rangers Association	Conferences/Seminars	1/11/2021	2,700.00
EF144548	19533	Woolworths Ltd	Groceries	1/11/2021	199.85
EF144549	21529	Brand Success	Promotional Products	1/11/2021	2,376.00
EF144550	23457	Totally Workwear Fremantle	Clothing - Uniforms	1/11/2021	189.43
EF144551	23971	Find Wise Location Services	Locating Services - Underground	1/11/2021	929.50
EF144552	26606	Enviro Infrastructure Pty Ltd	Construction & Fabrication	1/11/2021	25,920.28
EF144553	26614	Marketforce Pty Ltd	Advertising	1/11/2021	374.02
EF144554	26919	Hale Group International Pty Ltd	Entertainment	1/11/2021	6,591.75
EF144555	26987	Cti Risk Management	Security - Cash Collection	1/11/2021	720.50
EF144556	27567	Chorus Australia Limited	Health Care Services	1/11/2021	2,214.30
EF144557	27622	Truegrade Medical Supplies	Medical Supplies	1/11/2021	195.25
EF144558	27644	Cmaktech	Ict Engineering & Consulting	1/11/2021	12,343.14
EF144559	28166	Australian Waterslides And Leisure	Welding Services	1/11/2021	385.00
EF144560	28169	Nexacu	Excel Courses	1/11/2021	440.00
EF144617	99996	Niki Reichman	Rates And Property Related Refunds	15/11/2021	10.00
EF144618	99996	Stephen Harrison	Rates And Property Related Refunds	15/11/2021	51.66
EF144619	99996	Perth Patio Magic Pty Ltd	Rates And Property Related Refunds	15/11/2021	147.00
EF144620	99996	Kiri-Ana Gilfedder	Rates And Property Related Refunds	15/11/2021	408.00
EF144621	99996	Strategic Property Conveyancing Trust Ac	Rates And Property Related Refunds	15/11/2021	729.02
EF144622	99996	Evil Mega Corporation	Rates And Property Related Refunds	15/11/2021	147.00
EF144623	99996	Brendan Watkinson	Rates And Property Related Refunds	15/11/2021	147.00
EF144624	99996	Pamela Ann Lockwood	Rates And Property Related Refunds	15/11/2021	436.65
EF144625	99996	Sarah Moore	Rates And Property Related Refunds	15/11/2021	1,827.68
EF144626	99996	Brenton Evans	Rates And Property Related Refunds	15/11/2021	480.53
EF144627	99996	Westland Settlements Trust Account	Rates And Property Related Refunds	15/11/2021	2,479.41
EF144628	99996	Bianca Lynch	Rates And Property Related Refunds	15/11/2021	30.00
EF144629	99996	Karen Lesley Trout	Rates And Property Related Refunds	15/11/2021	30.00
EF144630	99996	Neil Stuart Westmacott	Rates And Property Related Refunds	15/11/2021	25.83
EF144631	99996	Karen Lowes	Rates And Property Related Refunds	15/11/2021	150.00
EF144632	99996	Carre Paisley-Wylder	Rates And Property Related Refunds	15/11/2021	295.00



EF144633	99996	Darlene Crus	Rates And Property Related Refunds	15/11/2021	579.92
EF144634	99996	Yat Wan Eu	Rates And Property Related Refunds	15/11/2021	154.16
EF144579	26696	Chamonix Terblanche	Monthly Elected Member Allowance	4/11/2021	3,500.00
EF144580	27327	Chontelle Stone	Monthly Elected Member Allowance	4/11/2021	2,750.00
EF144635	99996	Keith Clement Read	Rates And Property Related Refunds	15/11/2021	497.00
EF144636	99996	Teven S B Quah	Rates And Property Related Refunds	15/11/2021	1,958.37
EF144584	10226	Bridgestone Australia Ltd	Tyre Services	8/11/2021	30.80
EF144585	10244	Building & Const Industry Training Fund	Levy Payment	8/11/2021	27,962.98
EF144586	10246	Bunnings Building Supplies Pty Ltd	Hardware Supplies	8/11/2021	10.02
EF144587	10375	Veolia Environmental Services	Waste Services	8/11/2021	1,749.04
EF144588	10484	Department Of Mines, Industry Regulation And Safety	Building Services Levy	8/11/2021	69,073.37
EF144589	10526	E & Mj Rosher Pty Ltd	Mower Equipment	8/11/2021	74.52
EF144590	10938	Mrp Pest Management	Pest & Weed Management	8/11/2021	409.25
EF144591	11036	Northlake Electrical Pty Ltd	Electrical Services	8/11/2021	3,830.68
EF144592	11308	Boss Industrial Formally Sba Supplies	Hardware Supplies	8/11/2021	670.00
EF144593	11773	Nutrien Ag Solutions	Chemical Supplies	8/11/2021	193.60
EF144594	13563	Green Skills Inc	Employment Services	8/11/2021	4,283.66
EF144595	20546	Pacific Biologics Pty Ltd	Insecticides/Pesticides-Mosquito Control	8/11/2021	9,121.09
EF144596	22658	South East Regional Centre For Urban Landcare Inc (Sercul)	Urban Landcare Services	8/11/2021	1,200.41
EF144597	22682	Beaver Tree Services Pty Ltd	Tree Pruning Services	8/11/2021	903.75
EF144598	23457	Totally Workwear Fremantle	Clothing - Uniforms	8/11/2021	417.90
EF144599	24275	Truck Centre Wa Pty Ltd	Purchase Of New Truck	8/11/2021	91.76
EF144600	25736	Blue Tang (Wa) Pty Ltd T/As Emerge Associates (The Trustee For The Reef Unit Trust) Emerge Associates	Consultancy Services	8/11/2021	13,970.00
EF144601	25813	Lg Connect Pty Ltd	Erp Systems Development	8/11/2021	4,291.58
EF144602	26310	Local Geotechnics	Consultancy Services	8/11/2021	8,580.00
EF144603	26470	Scp Conservation	Fencing Services	8/11/2021	649.00
EF144604	26754	Insight Call Centre Services	Call Centre Services	8/11/2021	4,713.78
EF144605	26773	Laser Corps Combat Adventruers	Entry Fees	8/11/2021	1,043.00
EF144606	26987	Cti Risk Management	Security - Cash Collection	8/11/2021	923.60
EF144607	27374	Southern Cross Cleaning	Commercial Cleaning	8/11/2021	9,455.63
EF144608	27392	Axis Maintenance Services Pty Ltd	Maintenance	8/11/2021	3,201.44
EF144609	27423	Mechanical Project Services Pty Ltd	Airconditioning Services	8/11/2021	924.00
EF144610	27547	Impressions Catering	Catering	8/11/2021	3,650.90
EF144611	27852	First 5 Minutes Pty Ltd	Training & Education	8/11/2021	649.00
EF144612	27889	Mbl Food Services	Packaging Supplies	8/11/2021	293.70
EF144613	28027	Likeable Creative Pty Ltd	Marketing/Advertising	8/11/2021	990.00
EF144614	28157	Patti The Pig (Michael Caruso)	Library Equipment/Supplies	8/11/2021	450.00
EF144615	28227	Profounder Turfmaster Pty Ltd	Turf Services	8/11/2021	62,648.30
EF144637	99996	Psf Aust Pty Ltd	Rates And Property Related Refunds	15/11/2021	1,155.80
EF144638	99996	Top Notch Fencing & Maintenance	Rates And Property Related Refunds	15/11/2021	1,853.71
EF145078	99996	Nelam Rehman	Rates And Property Related Refunds	30/11/2021	150.00
EF145079	99996	Ati-Mirage	Rates And Property Related Refunds	30/11/2021	200.00
EF145080	99996	Tracc Civil Pty Ltd	Rates And Property Related Refunds	30/11/2021	184.00

EF145081	99996	Smc Marine Pty Ltd	Rates And Property Related Refunds	30/11/2021	115.50
EF145082	99996	Thomas Building Pty Ltd	Rates And Property Related Refunds	30/11/2021	1,825.25
EF145083	99996	101 Residential Pty Ltd	Rates And Property Related Refunds	30/11/2021	817.35
EF145084	99996	Advanced Patios	Rates And Property Related Refunds	30/11/2021	171.65
EF145085	99996	Advanced Patios	Rates And Property Related Refunds	30/11/2021	171.65
EF145086	99996	Revenuewa	Rates And Property Related Refunds	30/11/2021	6.03
EF145087	99996	Scott Uttley	Rates And Property Related Refunds	30/11/2021	462.39
EF145088	99996	Julie F Mckeown	Rates And Property Related Refunds	30/11/2021	180.00
EF145089	99996	Brett Todhunter	Rates And Property Related Refunds	30/11/2021	582.45
EF145090	99996	Southside Realty	Rates And Property Related Refunds	30/11/2021	3,302.00
EF145091	99996	Samuel Gibbs	Rates And Property Related Refunds	30/11/2021	2,500.00
EF145092	99996	Angelina Gileno	Rates And Property Related Refunds	30/11/2021	538.17
EF145093	99996	Craig Ivicic	Rates And Property Related Refunds	30/11/2021	400.00
EF145094	99996	Lisa Barker	Rates And Property Related Refunds	30/11/2021	1,000.00
EF145095	99996	Matthew Hall	Rates And Property Related Refunds	30/11/2021	1,930.35
EF145096	99996	Realmark Commercial	Rates And Property Related Refunds	30/11/2021	868.00
EF145097	99996	Transit Group (Wa) Pty Ltd	Rates And Property Related Refunds	30/11/2021	1,842.48
EF144639	27326	Michael Separovich	Monthly Elected Member Allowance	15/11/2021	3,500.00
EF144640	27871	Tom Widenbar	Monthly Elected Member Allowance	15/11/2021	465.00
EF144641	27872	Phoebe Corke	Monthly Elected Member Allowance	15/11/2021	372.46
EF144644	23250	Department Of Planning, Lands & Heritage	Dap Applications & Dap Fees	15/11/2021	8,801.00
EF144645	88888	Beeliar Management Pty Ltd	Bond Refund	15/11/2021	377,877.02
EF144646	88888	Gold Estates Holdings Pty Ltd	Bond Refund	15/11/2021	5,349.09
EF144647	88888	Gary Allen	Bond Refund	15/11/2021	80.00
EF144648	88888	Kevin Allen	Bond Refund	15/11/2021	80.00
EF144649	88888	Michelle Cohen	Bond Refund	15/11/2021	80.00
EF144650	88888	Christopher Davies	Bond Refund	15/11/2021	160.00
EF144651	88888	Angela De Silva	Bond Refund	15/11/2021	80.00
EF144652	88888	Tarun Dewan	Bond Refund	15/11/2021	80.00
EF144653	88888	Hunter Eva	Bond Refund	15/11/2021	80.00
EF144654	88888	Philip Eva	Bond Refund	15/11/2021	160.00
EF144655	88888	Michael Fineberg	Bond Refund	15/11/2021	80.00
EF144656	88888	Stephen Greenwood	Bond Refund	15/11/2021	80.00
EF144657	88888	Peter Voon Kin Hoe	Bond Refund	15/11/2021	80.00
EF144658	88888	Chontelle Stone	Bond Refund	15/11/2021	80.00
EF144659	88888	Shaun Thomas	Bond Refund	15/11/2021	80.00
EF144660	88888	Badley Zarins	Bond Refund	15/11/2021	80.00
EF144661	88888	Carol Lechun Zhang	Bond Refund	15/11/2021	80.00
EF144662	88888	Logan Howlett	Bond Refund	15/11/2021	80.00
EF144663	88888	Michael Separovich	Bond Refund	15/11/2021	160.00
EF144664	88888	Chontelle Stone	Bond Refund	15/11/2021	80.00
EF144665	88888	Thomas Menezes	Bond Refund	15/11/2021	10,625.00
EF144666	88888	Beeliar Management Pty Ltd	Bond Refund	15/11/2021	6,894.59
EF145098	99996	Lana Pratt	Rates And Property Related Refunds	30/11/2021	492.55

EF145099	99996	Infinite Real Estate	Rates And Property Related Refunds	30/11/2021	411.00
EF145100	99996	Catherine Louise Little	Rates And Property Related Refunds	30/11/2021	496.30
EF145101	99996	Revenuewa	Rates And Property Related Refunds	30/11/2021	56.41
EF145102	99996	Revenuewa	Rates And Property Related Refunds	30/11/2021	66.48
EF144561	99997	Michelle Anne Scott	Crossover Contribution - Michelle Scott	1/11/2021	300.00
EF144562	99997	Melissa Scott	Crossover Claim - M Scott	1/11/2021	300.00
EF144563	99997	Sm & Ee Jan	Bird Bath Rebate - Stephen Jan	2/11/2021	49.99
EF144564	99997	David Roses	Bird Bath Rebate - David Roses	2/11/2021	49.99
EF144565	99997	Jodi Watterson	Bird Bath Rebate - Jodi Watterson	2/11/2021	50.00
EF144566	99997	Morena Lombardo	Bird Bath Rebate - Morena Lombardo	2/11/2021	50.00
EF144567	99997	Shelda Halliday	Bird Bath Rebate - Shelda Halliday	2/11/2021	50.00
EF144568	99997	Mrs Helen Swift	Bird Bath Rebate - Helen Swift	2/11/2021	50.00
EF144569	99997	Andrea Piscitelli	Payment For Being The Best Stall On The	2/11/2021	200.00
EF144570	99997	Cooby Cares Inc	Fundraising For Cooby Cares Raffle	2/11/2021	251.30
EF144571	99997	Propertyesp Pty Ltd	Invoice 00000521	2/11/2021	495.00
EF144572	99997	L. Harrington	Refund Request Ihc Laurie Harrington	2/11/2021	154.00
EF144573	99997	I, Macdonald & Co.	I Macdonald & Co Invoice - 21/10/2021	2/11/2021	229.80
EF144574	99997	Renee Zeck	Crossover Claim - R Zeck	2/11/2021	300.00
EF144575	99997	Salman Hafeez	Crossover Claim - S Hafeez	2/11/2021	300.00
EF144576	99997	Emily Mcdonald Jordan Truswell	Crossover Claim - E Truswell	2/11/2021	300.00
EF144577	99997	Joseph & Vicki Carabetta	Crossover Claim - J Carabetta	2/11/2021	300.00
EF144578	99997	S. Mclennan & M. Yoxall	Crossover Claim - S Mclennan & M Yoxall	2/11/2021	300.00
EF144581	99997	In Home Care Payments	Ihc Payments Fe 31/10/21	4/11/2021	26,081.89
EF144582	99997	Family Day Care	Fdc Payments Fe 31/10/2021	4/11/2021	48,652.15
EF144667	99997	Maree Lim	Swipe Card Refund	15/11/2021	25.00
EF144668	99997	Coogee Beach Surf Life Saving Club Inc.	Small Events Sponsorship	15/11/2021	3,300.00
EF144669	99997	Russell Kennedy Lawyers	Invoice 10382752	15/11/2021	1,650.00
EF144670	99997	Hanh Thi Ngoc Derham	Compost Bin Rebate - H Derham	15/11/2021	45.00
EF144671	99997	Sj Pa Jessop	Compost Bin Rebate - Peter Jessop	15/11/2021	50.00
EF144672	99997	Felicity Gresele	Compost Bin Rebate - F Gesele	15/11/2021	50.00
EF144673	99997	Kate Forrest	Compost Bin Rebate - Jordan Jeffray	15/11/2021	50.00
EF144674	99997	Kusum Khatkar	Cloth Nappy Rebate - K Khatkar	15/11/2021	45.48
EF144675	99997	C Maekivi	Compost Bin Rebate - C Maekivi	15/11/2021	50.00
EF144676	99997	Suan Eng Chuah	Modern Cloth Nappies Rebate - S Chuah	15/11/2021	50.00
EF144677	99997	Minterellison	Invoice 10855512	15/11/2021	4,890.60
EF144678	99997	Keziah Beard	Invoice 00000313 30% Deposit	15/11/2021	567.60
EF144679	99997	Anna Chuah	Crossover Rebate - Anna Chuah	15/11/2021	300.00
EF144680	99997	Brigid Lowry	Brigid Lowry Invoice - 28/10/2021	15/11/2021	305.00
EF144681	99997	Coolbellup Community Association Inc	October 2021 Newsletter	15/11/2021	981.20
EF144682	99997	Bibra Lake Primary School	Acs7 Donations To Schools	15/11/2021	245.00
EF144683	99997	Coolbellup Primary School	Acs7 Donations To Schools	15/11/2021	150.00
EF144684	99997	Coogee Beach Caravan Resort And Socail C	Bus Subsidy Lgacs2	15/11/2021	75.00
EF144710	10047	Alinta Energy	Natural Gas & Electricity Supply	15/11/2021	29,064.85
EF144711	11794	Synergy	Electricity Usage/Supplies	15/11/2021	351,274.59

EF144712	12025	Telstra Corporation	Communications Services	15/11/2021	1,319.17
EF144713	10058	Alsco Pty Ltd	Hygiene Services/Supplies	15/11/2021	234.45
EF144714	10207	Boc Gases	Gas Supplies	15/11/2021	820.11
EF144715	10221	Bp Australia Pty Ltd	Diesel/Petrol Supplies	15/11/2021	27,158.18
EF144716	10239	Budget Rent A Car - Perth	Motor Vehicle Hire	15/11/2021	1,190.31
EF144717	10244	Building & Const Industry Training Fund	Levy Payment	15/11/2021	795.00
EF144718	10246	Bunnings Building Supplies Pty Ltd	Hardware Supplies	15/11/2021	1,663.44
EF144719	10321	City Of Canning	Lost/Damaged Book Fees	15/11/2021	7,206.10
EF144720	10338	Cleanaway Pty Ltd	Waste Disposal Services	15/11/2021	1,752.10
EF144721	10359	Cockburn Painting Service	Painting Supplies/Services	15/11/2021	1,188.00
EF144722	10375	Veolia Environmental Services	Waste Services	15/11/2021	5,168.61
EF144723	10483	Landgate	Mapping/Land Title Searches	15/11/2021	5,361.00
EF144724	10535	Workpower Incorporated	Employment Services - Planting	15/11/2021	22,410.24
EF144725	10589	Fines Enforcement Registry	Fines Enforcement Fees	15/11/2021	4,690.50
EF144726	10590	Department Of Fire And Emergency Services	Esl Levy & Related Costs	15/11/2021	19,748.90
EF144727	10597	Flexi Staff Pty Ltd	Employment Services	15/11/2021	15,102.34
EF144728	10655	Ghd Pty Ltd	Consultancy Services	15/11/2021	11,479.60
EF144729	10683	Gronbek Security	Locksmith Services	15/11/2021	1,272.97
EF144730	10726	Holton Connor Architects & Planners	Architectural Services	15/11/2021	1,980.00
EF144731	10768	Institute Of Public Works Engeering Aust - Wa Inc	Membership Fees	15/11/2021	400.00
EF144732	10879	Les Mills Aerobics	Instruction/Training Services	15/11/2021	1,518.19
EF144733	10888	Lj Caterers	Catering Services	15/11/2021	6,853.50
EF144734	10923	Major Motors Pty Ltd	Repairs/Maintenance Services	15/11/2021	776.26
EF144735	10938	Mrp Pest Management	Pest & Weed Management	15/11/2021	4,033.19
EF144736	10944	Mcleods	Legal Services	15/11/2021	4,152.33
EF144737	10991	Beacon Equipment	Mowing Equipment	15/11/2021	1,762.50
EF144738	11028	Neverfail Springwater Ltd	Bottled Water Supplies	15/11/2021	364.32
EF144739	11036	Northlake Electrical Pty Ltd	Electrical Services	15/11/2021	42,067.02
EF144740	11077	P & G Body Builders Pty Ltd	Plant Body Building Services	15/11/2021	4,240.50
EF144741	11152	Fulton Hogan Industries Pty Ltd	Road Maintenance	15/11/2021	3,799.40
EF144742	11235	Reinforced Concrete Pipes Pty Ltd	Concrete Pipe Supplies	15/11/2021	1,175.02
EF144743	11244	Research Solutions Pty Ltd	Research Services	15/11/2021	2,022.58
EF144744	11247	Richgro Wa	Gardening Supplies	15/11/2021	198.00
EF144745	11248	Ricoh Australia	Office Equipment	15/11/2021	5.06
EF144746	11307	Satellite Security Services Pty Ltd	Security Services	15/11/2021	6,051.31
EF144747	11308	Boss Industrial Formally Sba Supplies	Hardware Supplies	15/11/2021	5,941.30
EF144748	11334	Shenton Pumps	Pool Equipment/Services	15/11/2021	27,184.79
EF144749	11337	Sheridans For Badges	Name Badges & Engraving	15/11/2021	517.55
EF144750	11387	Bibra Lake Soils	Soil & Limestone Supplies	15/11/2021	180.00
EF144751	11425	Resource Recovery Group	Waste Disposal Gate Fees	15/11/2021	1,530.00
EF144752	11447	Spearwood Dalmatinac Club Inc	Community Grant	15/11/2021	2,279.50
EF144753	11469	Sports Turf Technology Pty Ltd	Turf Consultancy Services	15/11/2021	1,485.00
EF144754	11502	State Law Publisher	Advertising Services	15/11/2021	234.00
EF144755	11511	Statewide Bearings	Bearing Supplies	15/11/2021	57.31

EF144756	11557	Technology One Ltd	It Consultancy Services	15/11/2021	8,731.80
EF144757	11625	Nutrien Water	Reticulation Supplies	15/11/2021	4,278.22
EF144758	11635	City Of Kwinana	Contribution To Lsl & Advertising	15/11/2021	2,670.61
EF144759	11701	Vibra Industrial Filtration Australasia	Filter Supplies	15/11/2021	237.38
EF144760	11702	Villa Dalmacia Association Inc.	Spical Club Activities	15/11/2021	2,110.00
EF144761	11726	Wa Limestone	Limestone Supplies	15/11/2021	7,785.14
EF144762	11739	Wa Spit Roast Company	Catering Services	15/11/2021	7,114.95
EF144763	11749	Warren's Earthmoving Contractors	Earthmoving Services	15/11/2021	1,012.00
EF144764	11789	Walga	Advertising/Training Services	15/11/2021	2,838.00
EF144765	11793	Western Irrigation Pty Ltd	Irrigation Services/Supplies	15/11/2021	38,948.17
EF144766	11795	Western Power	Street Lighting Installation & Service	15/11/2021	1,320.00
EF144767	11828	Worldwide Online Printing - O'connor	Printing Services	15/11/2021	333.00
EF144768	12018	O'connor Lawnmower & Chainsaw Centre	Mowing Equipment/Parts/Services	15/11/2021	140.00
EF144769	12153	Hays Personnel Services Pty Ltd	Employment Services	15/11/2021	24,484.46
EF144770	12249	Family Day Care Wa	Membership Renewal	15/11/2021	400.00
EF144771	12394	Mp Rogers & Associates	Consultancy Services - Marine	15/11/2021	6,746.31
EF144772	12589	Australian Institute Of Management	Training Services	15/11/2021	1,032.00
EF144773	13055	Advanced Nursery	Nursery Supplies - Plants	15/11/2021	906.00
EF144774	13102	Michael Page International (Australia) Pty Ltd	Employment Services	15/11/2021	3,714.50
EF144775	13563	Green Skills Inc	Employment Services	15/11/2021	22,605.93
EF144776	13825	Jackson Mcdonald	Legal Services	15/11/2021	1,601.60
EF144777	14350	Baileys Fertilisers	Fertiliser Supplies	15/11/2021	4,778.07
EF144778	14530	Donald Veal Consultants Pty Ltd	Consultancy Services	15/11/2021	45,765.50
EF144779	14981	Cardile International Fireworks Pty Ltd	Fireworks Services	15/11/2021	6,600.00
EF144780	15393	Stratagreen	Hardware Supplies	15/11/2021	1,388.59
EF144781	15571	Smoke And Mirrors Audio Visual	Pa Repairs	15/11/2021	7,825.00
EF144782	15588	Natural Area Consulting Management Services	Weed Spraying	15/11/2021	474.38
EF144783	15746	Western Australia Police Service	Police Clearances	15/11/2021	83.50
EF144784	15850	Ecoscape Australia Pty Ltd	Environmental Consultancy	15/11/2021	11,088.00
EF144785	16064	Cms Engineering	Airconditioning Services	15/11/2021	29,146.52
EF144786	16107	Wren Oil	Waste Disposal Services	15/11/2021	49.50
EF144787	16384	Bull Motor Bodies	Motor Bodies	15/11/2021	416.90
EF144788	16396	Mayday Earthmoving	Road Construction Machine Hire	15/11/2021	40,898.00
EF144789	16573	Fairies And Themes	Amusement Activity's	15/11/2021	650.00
EF144790	16574	Jonathon De Hadleigh	Entertainment Services	15/11/2021	1,550.00
EF144791	16653	Complete Portables Pty Ltd	Supply & Hire Of Modular Buildings	15/11/2021	502.07
EF144792	16846	Action Glass & Aluminium	Glazing Services	15/11/2021	1,743.50
EF144793	16894	Treblex Industrial Pty Ltd	Chemicals - Automotive	15/11/2021	990.00
EF144794	16979	Japanese Truck And Bus Spares Pty Ltd	Spare Parts - Automotive	15/11/2021	41.85
EF144795	16985	Wa Premix	Concrete Supplies	15/11/2021	769.12
EF144796	17624	Allsports Linemarking	Linemarking Services	15/11/2021	1,540.00
EF144797	18114	Bollig Design Group P/L	Architectural Services	15/11/2021	1,100.00
EF144798	18126	Dell Australia Pty Ltd	Computer Hardware	15/11/2021	1,122.00
EF144799	18203	Natsync Environmental	Pest Control	15/11/2021	5,380.00

EF144800	18216	Regen4 Environmental Services	Consultancy - Environmental	15/11/2021	1,863.68
EF144801	18272	Austraclear Limited	Investment Services	15/11/2021	97.90
EF144802	18533	Friends Of The Community Inc.	Donation	15/11/2021	1,950.00
EF144803	18801	Fremantle Bin Hire	Bin Hire - Skip Bins	15/11/2021	420.00
EF144804	18962	Sealanes (1985) P/L	Catering Supplies	15/11/2021	917.00
EF144805	19107	Forever Shining	Monument	15/11/2021	59,917.00
EF144806	19288	Rotary Club Of Cockburn Inc	Donation	15/11/2021	5,000.00
EF144807	19533	Woolworths Ltd	Groceries	15/11/2021	1,541.72
EF144808	19541	Turf Care Wa Pty Ltd	Turf Services	15/11/2021	5,161.20
EF144809	20321	Riverjet Pty Ltd	Educting-Cleaning Services	15/11/2021	21,697.50
EF144810	20535	Home-Grown Theatre	Drama Classes	15/11/2021	3,300.00
EF144811	20549	A1 Carpet, Tile & Grout Cleaning	Cleaning Services - Tiles/Carpet	15/11/2021	1,320.00
EF144812	20707	Claire's Creative Arts, Henna Magic	Entertainment - Tattoos	15/11/2021	140.00
EF144813	21101	Amy Warne	Compost Workshops	15/11/2021	450.00
EF144814	21291	The Worm Shed	Environmental Education	15/11/2021	140.00
EF144815	21294	Cat Haven	Animal Services	15/11/2021	1,674.75
EF144816	21371	Ld Total Sanpoint Pty Ltd	Landscaping Works/Services	15/11/2021	24,597.16
EF144817	21744	Jb Hi Fi - Commercial	Electronic Equipment	15/11/2021	6,010.00
EF144818	21747	Unicare Health	Wheelchair Hire	15/11/2021	2,957.75
EF144819	21934	Phoenix Podiatry	Podiatry Services	15/11/2021	75.00
EF144820	21946	Ryan's Quality Meats	Meat Supplies	15/11/2021	1,262.41
EF144821	22106	Intelife Group	Services - Daip	15/11/2021	6,501.75
EF144822	22119	Bindi Bindi Dreaming Marissa Verma	Consult - Aboriginal Education/Ent	15/11/2021	880.00
EF144823	22553	Brownes Food Operations	Catering Supplies	15/11/2021	666.09
EF144824	22623	Landmark Products Ltd	Landscape Infrastructure	15/11/2021	26,686.00
EF144825	22624	Aussie Earthworks Pty Ltd	Earthworks	15/11/2021	3,614.60
EF144826	22658	South East Regional Centre For Urban Landcare Inc (Sercul)	Urban Landcare Services	15/11/2021	15,330.97
EF144827	22681	Abbey Blinds & Curtains	Blinds	15/11/2021	1,214.00
EF144828	22682	Beaver Tree Services Pty Ltd	Tree Pruning Services	15/11/2021	2,737.80
EF144829	22752	Elgas Limited	Gas Supplies	15/11/2021	313.40
EF144830	22806	Chevron Australia Downstream Fuels Pty Ltd	Fuel Supplies	15/11/2021	112,320.85
EF144831	22913	Opal Australian Paper	Envelopes	15/11/2021	279.84
EF144832	23253	Kott Gunning Lawyers	Legal Services	15/11/2021	2,541.11
EF144833	23288	Ariane Roemmele	Amusement - Children's Activities	15/11/2021	1,500.00
EF144834	23298	Therapy Focus	Entertainment Services	15/11/2021	250.00
EF144835	23457	Totally Workwear Fremantle	Clothing - Uniforms	15/11/2021	3,691.16
EF144836	23549	West Oz Wildlife	Amusement Park Entry Fees	15/11/2021	929.50
EF144837	23550	Henricks Consulting Pty Ltd	Consultancy Services - Human Resources	15/11/2021	990.00
EF144838	23570	A Proud Landmark Pty Ltd	Landscape Contruction Services	15/11/2021	45,397.00
EF144839	23685	Astro Synthetic Turf Pty Ltd	Site Inspections	15/11/2021	550.00
EF144840	23808	Quik Corp Pty Ltd	Controller Boom Kits	15/11/2021	1,291.29
EF144841	23930	West Bin	Hook Truck Hire	15/11/2021	30,349.15
EF144842	23971	Find Wise Location Services	Locating Services - Underground	15/11/2021	5,628.70
EF144843	24198	Ricochet Circus	Entertainment Services	15/11/2021	3,850.00

EF144844	24298	Tanks For Hire	Equipment Hire	15/11/2021	660.00
EF144845	24527	Australian Association For Environmental Education (Wa Chapt	Course Registration	15/11/2021	825.00
EF144846	24643	Bibliotheca Rfid Library Systems Australia Pty Ltd	Purchase Of Library Tags	15/11/2021	1,114.60
EF144847	24736	Zenien	Cctv Camera Licences	15/11/2021	23,400.08
EF144848	24816	Consolidated Training Services	Training Services	15/11/2021	7,980.00
EF144849	24864	Fremantle Football Club	Merchandise Stock For Retail Sale	15/11/2021	27,250.36
EF144850	25002	Brain Ambulance Pty Ltd	Education Services	15/11/2021	1,754.50
EF144851	25121	Imagesource Digital Solutions	Billboards	15/11/2021	1,846.90
EF144852	25264	Acurix Networks Pty Ltd	Wifi Access Service	15/11/2021	6,360.20
EF144853	25415	Jandakot Stock & Pet Supplies	Pet Supplies	15/11/2021	104.80
EF144854	25418	Cs Legal	Legal Services	15/11/2021	16,467.65
EF144855	25586	Envirovap Pty Ltd	Hire Of Leachate Units	15/11/2021	22,907.50
EF144856	25733	Miracle Recreation Equipment	Playground Installation / Repairs	15/11/2021	511.50
EF144857	25736	Blue Tang (Wa) Pty Ltd T/As Emerge Associates (The Trustee For The Reef Unit Trust) Emerge Associates	Consultancy Services	15/11/2021	53,607.40
EF144858	25813	Lg Connect Pty Ltd	Erp Systems Development	15/11/2021	4,291.58
EF144859	25822	Fit2work.Com.Au Mercury Search And Selection Pty Ltd	Employee Check	15/11/2021	38.39
EF144860	25940	Leaf Bean Machine	Coffee Bean Supply	15/11/2021	660.00
EF144861	25962	All Lines	Linemarking Services	15/11/2021	1,870.00
EF144862	26114	Grace Records Management	Records Management Services	15/11/2021	1,299.82
EF144863	26195	Play Check	Consulting Services	15/11/2021	330.00
EF144864	26211	Amcom Pty Ltd	Internet/Data Services	15/11/2021	14,710.85
EF144865	26257	Paperbark Technologies Pty Ltd	Arboricultural Consultancy Services	15/11/2021	15,241.25
EF144866	26303	Gecko Contracting Turf & Landscape Maintenance	Turf & Landscape Maintenance	15/11/2021	278,013.46
EF144867	26314	Cpe Group	Temporary Employment Services	15/11/2021	884.57
EF144868	26403	Ches Power Group Pty Ltd	Engineering Solutions / Back Up Generato	15/11/2021	343.65
EF144869	26470	Scp Conservation	Fencing Services	15/11/2021	27,995.00
EF144870	26558	Healthcare Australia Pty Ltd	Temporary Employment Services	15/11/2021	632.41
EF144871	26597	West Coast Shade Pty Ltd	Shade Structures	15/11/2021	31,691.00
EF144872	26606	Enviro Infrastructure Pty Ltd	Construction& Fabrication	15/11/2021	66,883.66
EF144873	26610	Tracc Civil Pty Ltd	Civil Construction	15/11/2021	1,156,101.86
EF144874	26614	Marketforce Pty Ltd	Advertising	15/11/2021	12,661.01
EF144875	26677	Australia And New Zealand Recycling Platform Limited	Not- For-Profit Member Services Body	15/11/2021	1,261.48
EF144876	26707	A1 Mario Cotellessa	Entertainment Services	15/11/2021	750.00
EF144877	26728	Progressing Priority Projects	Consultancy - Community Services	15/11/2021	8,360.00
EF144878	26735	Shane McMaster Surveys	Survey Services	15/11/2021	2,750.00
EF144879	26743	Statewide Turf Services	Turf Renovation	15/11/2021	32,793.20
EF144880	26757	Incredible Creatures Mobile Farm	Bringing Animals To Shows For Public Int	15/11/2021	1,500.00
EF144881	26771	Instant Products Hire	Portable Toilet Hire	15/11/2021	5,462.56
EF144882	26778	Robert Walters	Recruitment Services	15/11/2021	4,859.26
EF144883	26782	Soft Landing	Recycling Services	15/11/2021	7,286.10
EF144884	26807	Transair Two Way Radio	Equipment Repairs & Maintenance Services	15/11/2021	1,114.03
EF144885	26812	Brooks Choice Removals	Removalists	15/11/2021	393.25
EF144886	26843	Ergolink	Ergonomic Office Furniture	15/11/2021	1,720.91

EF144887	26898	Spandex Asia Pacific Pty Ltd	Signage Supplier	15/11/2021	2,463.12
EF144888	26909	West Coast Profilers Pty Ltd	Road Planing Cold Services	15/11/2021	21,903.75
EF144889	26915	Focused Vision Consulting Pty Ltd	Consulting	15/11/2021	1,709.40
EF144890	26917	Cirrus Networks Pty Ltd	It Network & Telephony Services	15/11/2021	4,294.96
EF144891	26938	Majestic Plumbing	Plumbing Services	15/11/2021	48,407.97
EF144892	26940	Floorwest Pty Ltd	Floor Coverings	15/11/2021	1,320.00
EF144893	26957	Jbs & G Australia Pty Ltd	Consultancy - Enviromental	15/11/2021	15,885.38
EF144894	26960	Retro Music Box Pty Ltd	Entertainment	15/11/2021	3,245.00
EF144895	26982	Plantrite	Plants	15/11/2021	1,155.00
EF144896	26984	Commercial Aquatics Australia Pty Ltd	Pool Equipment	15/11/2021	357.70
EF144897	26985	Access Icon Pty Ltd	Drainage Products	15/11/2021	9,611.25
EF144898	26987	Cti Risk Management	Security - Cash Collection	15/11/2021	1,668.30
EF144899	27002	Cockburn Party Hire	Hire Services	15/11/2021	4,345.00
EF144900	27010	Quantum Building Services Pty Ltd	Building Maintenance	15/11/2021	29,106.44
EF144901	27031	Downer Edi Works Pty Ltd	Asphalt Services	15/11/2021	168,952.67
EF144902	27034	Adelby Pty Ltd	Firebreak Construction	15/11/2021	1,408.00
EF144903	27035	Phenomenon Creative Event Services	Event Management	15/11/2021	3,157.00
EF144904	27044	Graffiti Systems Australia	Graffiti Removal & Anti-Graffiti Coating	15/11/2021	1,460.32
EF144905	27046	Tfh Hire Services Pty Ltd	Hire Fencing	15/11/2021	1,199.00
EF144906	27047	Fremantle Asbestos Removal	Asbestos Removal	15/11/2021	4,917.00
EF144907	27052	Event Marquees	Marquee Hire	15/11/2021	3,635.50
EF144908	27054	Vocus Pty Ltd	Telecommunications	15/11/2021	2,323.20
EF144909	27059	Frontline Fire & Rescue Equipment	Manufacture-Fire Vehicles/Equipment	15/11/2021	2,774.20
EF144910	27065	Westbooks	Books	15/11/2021	2,755.21
EF144911	27082	Kulbardi Pty Ltd	Stationery Supplies	15/11/2021	1,883.31
EF144912	27093	Magnetic Automation Pty Ltd	Gates/Barriers	15/11/2021	1,056.00
EF144913	27130	Adline Media Pty Ltd	Digital Marketing & Software Service Pro	15/11/2021	709.82
EF144914	27161	Next Power	Solar Panel	15/11/2021	2,846.39
EF144915	27177	Initial Hygiene	Hygiene	15/11/2021	3,172.06
EF144916	27183	Angela Rossen	Education & Community Outreach	15/11/2021	660.00
EF144917	27211	Chris Melsom	Urban Planning And Design	15/11/2021	720.00
EF144918	27241	Landscape Elements	Landscaping Services	15/11/2021	20,550.29
EF144919	27243	Arjohuntleigh Pty Ltd	Supply, Repairs Health Equipemnt	15/11/2021	637.45
EF144920	27246	Veale Auto Parts	Spare Parts Mechanical	15/11/2021	74.40
EF144921	27252	Position Partners	Survey	15/11/2021	352.00
EF144922	27269	Integrpay Pty Ltd	Payment Processing	15/11/2021	15,013.93
EF144923	27276	Quash	Acoustic - Soundproofing	15/11/2021	2,607.00
EF144924	27308	Jatu Clothing & Ppe Pty Ltd	Clothing Ppe	15/11/2021	354.94
EF144925	27334	Westcare Print	Printing Services	15/11/2021	1,043.90
EF144926	27348	Message Media	Telecommunications	15/11/2021	571.89
EF144927	27355	Playmaster	Playground Equipment	15/11/2021	21,890.00
EF144928	27366	The Henna Leaf	Artistic - Henna	15/11/2021	1,000.00
EF144929	27379	Esri Australia Pty Ltd	Gis Software	15/11/2021	8,495.30
EF144930	27401	Emprise Mobility	Mobility Equipment	15/11/2021	286.00

EF144931	27403	Freedom Fairies Pty Ltd	Amusement	15/11/2021	3,052.50
EF144932	27404	K2 Audiovisual Pty Ltd	Audio Visual Equipment	15/11/2021	2,092.75
EF144933	27423	Mechanical Project Services Pty Ltd	Airconditioning Services	15/11/2021	3,078.35
EF144934	27427	Home Chef	Cooking/Food Services	15/11/2021	633.11
EF144935	27437	Pb Reticulation & Maintenance Services Pty Ltd	Irrigation Services	15/11/2021	4,608.19
EF144936	27439	Pumpeng Pty Ltd	Pumps	15/11/2021	1,015.30
EF144937	27455	Site Protective Services	Cctv Parts	15/11/2021	20,236.46
EF144938	27456	Securepay Pty Ltd	Payment Solutions	15/11/2021	1,017.23
EF144939	27507	Facilities First Australia Pty Ltd	Cleaning Services	15/11/2021	58,914.78
EF144940	27512	Agent Sales & Services Pty Ltd	Pool Chemicals	15/11/2021	3,408.68
EF144941	27518	Kyocera Document Solutions Australia Pty Ltd	Photocopying Machines	15/11/2021	3,913.86
EF144942	27519	Euphorium Creative	Events Management	15/11/2021	16,500.00
EF144943	27523	Robert Lawrence Toohey	High Pressure Cleaning	15/11/2021	2,508.00
EF144944	27530	Push Mobility	Beach Access Equipment	15/11/2021	440.00
EF144945	27539	Jasmin Carpentry & Maintenance	Carpentry	15/11/2021	16,572.58
EF144946	27546	Bpa Engineering	Consultancy - Engineering	15/11/2021	352.00
EF144947	27548	Standing Fork	Catering	15/11/2021	3,170.20
EF144948	27558	Enchanted Characters	Stiltwalking	15/11/2021	3,597.00
EF144949	27575	Shred X Secure Destruction	Document Destruction	15/11/2021	30.36
EF144950	27587	New Ground Water Services Pty Ltd	Irrigation/Reticulation	15/11/2021	89,215.50
EF144951	27592	Hey Jay Fix It!! Home Maintenance Service	Home Maintenance	15/11/2021	490.00
EF144952	27617	Galaxy 42 Pty Ltd	Consultancy - It	15/11/2021	12,672.00
EF144953	27622	Truegrade Medical Supplies	Medical Supplies	15/11/2021	633.31
EF144954	27631	Aquatic Services Wa Pty Ltd	Pool Equipment & Maintenance	15/11/2021	2,613.60
EF144955	27657	Positive Balance Massage	Massage Therapy	15/11/2021	200.00
EF144956	27664	Disability Awareness Training	Training Disabilities	15/11/2021	1,400.00
EF144957	27695	Qtm Pty Ltd	Traffic Management	15/11/2021	33,309.88
EF144958	27726	Jdsi Consulting Engineers	Consultancy - Engineering	15/11/2021	9,240.00
EF144959	27747	Objective Corporation Ltd	Software Products/Licences	15/11/2021	18,595.50
EF144960	27778	Culture Counts Australia	Surveying/Marketing Services	15/11/2021	2,200.00
EF144961	27779	Sports Circuit Linemarking	Linemarking	15/11/2021	8,690.00
EF144962	27827	Abc Containers	Sea Containers	15/11/2021	223.30
EF144963	27829	Smec Australia Pty Ltd	Consultancy - Engineering	15/11/2021	35,446.40
EF144964	27835	Diverseco Pty Ltd	Weighing Equipment	15/11/2021	512.60
EF144965	27842	Light House Laundry	Laundering	15/11/2021	199.05
EF144966	27850	Dowsing Group Pty Ltd	Concreting Services	15/11/2021	21,987.85
EF144967	27852	First 5 Minutes Pty Ltd	Training & Education	15/11/2021	814.00
EF144968	27855	Total Landscape Redevelopment Service Pty Ltd	Tree Watering	15/11/2021	8,547.00
EF144969	27889	Mbl Food Services	Packaging Supplies	15/11/2021	103.95
EF144970	27894	Homecare Physiotherapy	Healthcare	15/11/2021	5,286.00
EF144971	27899	Nature Calls Portable Toilets	Hire - Portable Loos	15/11/2021	925.00
EF144972	27917	Go Doors Advanced Automation	Door Maintenance & Repair	15/11/2021	17,380.00
EF144973	27953	Truckline	Spare Parts, Truck/Trailer	15/11/2021	193.98
EF144974	27965	Stantec Australia Pty Ltd	Engineering Services	15/11/2021	7,617.50

EF144975	27969	Perfect Gym Solutions	Software For Gym's	15/11/2021	61,380.00
EF144976	27984	Sabrina Fenwick	Excercise Classes	15/11/2021	560.00
EF144977	28001	Corsign Wa Pty Ltd	Sign Making Material	15/11/2021	869.00
EF144978	28003	Taylor Made Design	Graphic Design	15/11/2021	660.00
EF144979	28013	Rps Aap Consulting Pty Ltd	Project Management	15/11/2021	13,271.50
EF144980	28015	Imprint Plastic	Badges	15/11/2021	479.05
EF144981	28022	Grafton General Products	Home Safety Modifications	15/11/2021	1,864.19
EF144982	28025	The Nappy Guru	Nappy Workshops	15/11/2021	1,040.00
EF144983	28034	Visual Workwear	Ppe	15/11/2021	44.61
EF144984	28049	Copy Magic	Printing Services	15/11/2021	1,060.60
EF144985	28061	Go2cup	Paper Cups	15/11/2021	1,504.80
EF144986	28110	Dave Brewer	Musician	15/11/2021	800.00
EF144987	28118	Mccorkell Constructions (W.A.) Pty Ltd	Building Services - Construction	15/11/2021	706,146.74
EF144988	28125	Daisy Productions	Master Ceremonies	15/11/2021	650.00
EF144989	28154	Remplan	Economic & Demographic Modelling & Analy	15/11/2021	22,550.00
EF144990	28168	Sifting Sands	Sand Cleaning	15/11/2021	912.56
EF144991	28181	Seaview Rentals	Aquarium Servicing	15/11/2021	50.00
EF144992	28184	Spearwood Veterinary Hospital	Veterinary Hospital	15/11/2021	546.20
EF144993	28189	Mercury Messengers Pty Ltd	Courier Service	15/11/2021	1,926.21
EF144994	28190	People On Bicycles Pty Ltd	Bicycle Education	15/11/2021	1,101.00
EF144995	28191	Enviro Sweep	Sweeping Services	15/11/2021	4,609.00
EF144996	28197	Lite N Easy Pty Ltd	Food Supplies	15/11/2021	139.83
EF144997	28201	Select Fresh	Food Supplies	15/11/2021	291.99
EF144998	28202	Carers Plus Australia Pty Ltd	Employment Services	15/11/2021	660.00
EF144999	28215	Complete Office Supplies Pty Ltd	Stationery	15/11/2021	3,581.83
EF145000	28218	Laminar Capital Pty Ltd	Financial Services	15/11/2021	1,496.00
EF145001	28225	Cybercx Pty Ltd	It Services	15/11/2021	17,703.81
EF145002	28228	Delta Roofing Pty Ltd	Roofing Services	15/11/2021	2,714.80
EF145003	28232	Perth Digital PI	Electrical Scoreboard Repairs	15/11/2021	1,560.00
EF145004	28234	Carbon Positive Australia	Charity Land Restoration And Carbon Offs	15/11/2021	65,775.60
EF145005	28237	Galt Geotechnics	Geotechnics	15/11/2021	3,850.00
EF145006	10152	Aust Services Union	Payroll Deductions	12/11/2021	990.10
EF145007	10154	Australian Taxation Office	Payroll Deductions	12/11/2021	486,943.75
EF145008	10305	Child Support Agency	Payroll Deductions	12/11/2021	1,321.53
EF145009	11001	Local Government Racing & Cemeteries Employees Union Lgrceu	Payroll Deductions	12/11/2021	61.50
EF145010	19726	Health Insurance Fund Of Wa	Payroll Deductions	12/11/2021	1,385.50
EF145011	27874	Smartsalary	Salary Packaging/Leasing Administration	12/11/2021	13,256.80
EF145012	28117	Leaseplan Australia Limited	Payroll Deductions - Leaseplan	12/11/2021	849.52
EF145013	10375	Veolia Environmental Services	Waste Services	16/11/2021	323.51
EF145014	10888	Lj Caterers	Catering Services	16/11/2021	6,780.90
EF145015	11208	Quick Corporate Australia	Stationery/Consumables	16/11/2021	703.57
EF145016	19107	Forever Shining	Monument	16/11/2021	54,955.04
EF145017	19533	Woolworths Ltd	Groceries	16/11/2021	291.11
EF145018	26987	Cti Risk Management	Security - Cash Collection	16/11/2021	1,348.85

EF145019	27403	Freedom Fairies Pty Ltd	Amusement	16/11/2021	2,667.50
EF144685	99997	Jeff Dibb	Pen Fee Refund (C100) Jeff Dibb	15/11/2021	3,584.21
EF144686	99997	Jandakot Bushfire Brigade	Invoice Number 337	15/11/2021	176.00
EF145022	25774	Gold Estates Holdings Pty Ltd	Property Development	18/11/2021	100,000.00
EF145023	27492	Superchoice Services Pty Limited	Payroll Deductions	22/11/2021	630,193.08
EF145024	18941	Allstamps	Stationery	23/11/2021	109.39
EF145025	19776	Josh Byrne & Associates	Environmental Consultant	23/11/2021	2,261.60
EF145026	20000	Aust West Auto Electrical Pty Ltd	Auto Electrical Services	23/11/2021	26,097.66
EF145027	22682	Beaver Tree Services Pty Ltd	Tree Pruning Services	23/11/2021	40,136.52
EF145028	24595	Contemporary Image Photography Pty Ltd	Photography Services	23/11/2021	316.80
EF145029	26987	Cti Risk Management	Security - Cash Collection	23/11/2021	432.05
EF145030	27475	Lara Kirkwood	Monthly Elected Member Allowance	23/11/2021	3,059.50
EF145031	28221	Sensational Stiltwalking	Entertainer	23/11/2021	3,036.00
EF144687	99997	Jandakot Bushfire Brigade	Jandakot Bushfire Brigade Invoice 338	15/11/2021	2,526.38
EF145033	10152	Aust Services Union	Payroll Deductions	29/11/2021	964.20
EF145034	10154	Australian Taxation Office	Payroll Deductions	29/11/2021	490,048.00
EF145035	10305	Child Support Agency	Payroll Deductions	29/11/2021	1,311.79
EF145036	11001	Local Government Racing & Cemeteries Employees Union Lgrceu	Payroll Deductions	29/11/2021	61.50
EF145037	19726	Health Insurance Fund Of Wa	Payroll Deductions	29/11/2021	1,385.50
EF145038	27874	Smartsalary	Salary Packaging/Leasing Administration	29/11/2021	15,021.68
EF145039	11867	Kevin John Allen	Monthly Elected Member Allowance	30/11/2021	2,639.83
EF145040	12740	Logan Howlett	Monthly Elected Member Allowance	30/11/2021	11,439.09
EF145041	25353	Philip Eva	Monthly Elected Member Allowance	30/11/2021	2,639.83
EF145042	26696	Chamonix Terblanche	Monthly Elected Member Allowance	30/11/2021	3,640.79
EF145043	27326	Michael Separovich	Monthly Elected Member Allowance	30/11/2021	2,639.83
EF145044	27327	Chontelle Stone	Monthly Elected Member Allowance	30/11/2021	2,639.83
EF145045	27475	Lara Kirkwood	Monthly Elected Member Allowance	30/11/2021	2,639.83
EF145046	27871	Tom Widenbar	Monthly Elected Member Allowance	30/11/2021	4,509.66
EF145047	27872	Phoebe Corke	Monthly Elected Member Allowance	30/11/2021	2,639.83
EF145048	28238	Tarun Dewan	Monthly Elected Member Allowance	30/11/2021	2,639.83
EF144688	99997	Jandakot Bushfire Brigade	Jandakot Bushfire Brigade Invoice 339	15/11/2021	1,347.37
EF144689	99997	Cockburn Ses	Cockburn Ses Reimbursement	15/11/2021	20.65
EF144690	99997	Thomas James O'brien	Crossover Rebate - T O'brien	15/11/2021	300.00
EF144691	99997	Fula Alhamdan	Fula Alhamdan - Bond Pre-Authorisation	15/11/2021	500.00
EF144692	99997	4Lifeskills Inc	Refund Of Booking Br1542	15/11/2021	231.00
EF144693	99997	Mu Li	Compost Bin Rebate - Mu Li	15/11/2021	45.00
EF144694	99997	Colleen Ross	Senior Security Subsidy Scheme	15/11/2021	300.00
EF144695	99997	J And A Rochford	Senior Security Subsidy Scheme	15/11/2021	200.00
EF144696	99997	De & Mj Speedy	Senior Security Subsidy Scheme	15/11/2021	100.00
EF144697	99997	Jakica Zaknic	Senior Security Subsidy Scheme	15/11/2021	200.00
EF144698	99997	Mark S Curtis	Senior Security Subsidy Scheme	15/11/2021	300.00
EF144699	99997	Sharon Mcgrath	Senior Security Subsidy Scheme	15/11/2021	200.00
EF144700	99997	Ag & Mf Bridle	Senior Security Subsidy Scheme	15/11/2021	300.00
EF144701	99997	Af & Jm Ritchie	Senior Security Subsidy Scheme	15/11/2021	200.00

EF144702	99997	Ms Diana Blackwood	Senior Security Subsidy Scheme	15/11/2021	100.00
EF144703	99997	Hj Cray	Senior Security Subsidy Scheme	15/11/2021	100.00
EF144704	99997	Mrs Pauline Audrey Smith	Compost Bin Rebate - P Smith	15/11/2021	50.00
EF144705	99997	Luke & Genis	Modern Cloth Nappies Rebate - L Donnachi	15/11/2021	50.00
EF144706	99997	John Byrne	Compost Bin Rebate - J Byrne	15/11/2021	50.00
EF144707	99997	Yaso Ponnuthurai	Musical Performace - Celebrate Diwali	15/11/2021	600.00
EF144708	99997	Port Coogee Community Association	Small Events Sponsorship	15/11/2021	2,482.00
EF144709	99997	Andrew T Wright	Crossover Rebate - Andrew Wright	15/11/2021	300.00
EF145020	99997	In Home Care Payments	Ihc Payments Fe 14/11/21	18/11/2021	24,848.35
EF145021	99997	Family Day Care	Fdc Payments Fe 14/11/21	18/11/2021	48,789.51
EF145032	99997	Cdm Studio Pty Ltd	Inv-0066 Frog Install	23/11/2021	5,254.70
EF145103	88888	Gosh Holdings Pty Ltd	Bond Refund	30/11/2021	276,155.00
EF145104	88888	Mj And M Keep	Bond Refund	30/11/2021	500.00
EF145105	88888	Success Land-Max	Bond Refund	30/11/2021	9,738.40
EF145106	88888	Scott Berryman	Bond Refund	30/11/2021	500.00
EF145107	88888	Ash Row Pty Ltd	Bond Refund	30/11/2021	20,399.61
EF145108	88888	Kevin Allen	Bond Refund	30/11/2021	500.00
EF145109	88888	Beeliar Management Pty Ltd	Bond Refund	30/11/2021	13,680.99
EF145110	88888	Wattleup Road Property Developments Pty	Bond Refund	30/11/2021	10,635.00
EF145111	88888	Wadsa	Bond Refund	30/11/2021	300.00
EF145112	88888	Beeliar Management Pty Ltd	Bond Refund	30/11/2021	4,325.75
EF145113	99997	Ivana Janotkova	Modern Cloth Nappies Rebate -I Janotkova	30/11/2021	50.00
EF145114	99997	Daniel Da Conceicao	Invoice 0010 - Sleepfreak	30/11/2021	300.00
EF145115	99997	Servau Offcl. Departmental Recpts & Paym	Document Number : 180128121	30/11/2021	234.63
EF145116	99997	Vj Hartill & GI Maker	Petty Cash Reimbursements	30/11/2021	444.75
EF145117	99997	Adrian A Gray	Waterwise Verge Incentive Scheme Rebate	30/11/2021	457.84
EF145118	99997	Madeleine Hofmeester	Waterwise Verge Incentive Scheme Rebate	30/11/2021	500.00
EF145119	99997	Michele Armstrong	Waterwise Verge Incentive Scheme Rebate	30/11/2021	500.00
EF145120	99997	Jamie Wadey	Grants, Donations & Refunds	30/11/2021	745.56
EF145121	99997	Mr Kristian Smith	Refund Of Fio Request	30/11/2021	30.00
EF145122	99997	Qbe Insurance Ltd Workers Comp Active	Claim Pe2184862 - Inv 00056/1021	30/11/2021	288.00
EF145123	99997	Alan Skupin	Booking Refund Ref Br1303	30/11/2021	150.00
EF145124	99997	Jo Fiddes	Refund Of 50% Of Booking Br1413	30/11/2021	60.00
EF145125	99997	Scott Berryman	Pen Fee Refund	30/11/2021	1,235.00
EF145126	99997	Kevin Allen	Pen Fee Refund	30/11/2021	925.00
EF145127	99997	Scott Berryman	Pen Fee Refund (E169) Scott Berryman	30/11/2021	100.00
EF145128	99997	R Dunn & K Rae & The Raedunn Superfund	Compensation For Land Acquisition	30/11/2021	60,700.26
EF145129	99997	R Dunn & K Rae	Compensation For Land Acquisition	30/11/2021	39,307.40
EF145130	99997	Janos Perovan	Crossover Rebate - Janos	30/11/2021	300.00
EF145131	99997	Diana Machado Gomes	Crossover Rebates	30/11/2021	300.00
EF145132	99997	Robert Ambrose	Reimbursement For Prescription Safety GI	30/11/2021	299.00
EF145133	99997	James Daniel Renton And Robyn Ann Renton	Waterwise Verge Incentive Scheme Rebate	30/11/2021	250.00
EF145134	99997	Rebecca E Hodgekiss	Waterwise Verge Incentive Scheme Rebate	30/11/2021	250.00
EF145135	99997	Simone Sieber	Garden Competition Items	30/11/2021	1,026.08

EF145136	99997	Marie Jacobson & Edward Riddell	Waterwise Verge Incentive Scheme Rebate	30/11/2021	250.00
EF145137	99997	Marissa Charles	Nhw Christmas Decorations	30/11/2021	218.65
EF145138	99997	Aftab Alam Khan	Crossover Contribution - Aftab Khan	30/11/2021	300.00
EF145139	99997	Success Primary School	Donations To Schools Acs7	30/11/2021	291.50
EF145140	99997	Cockburn Cricket Club Inc	Lgacs2 - Donations	30/11/2021	200.00
EF145141	99997	Riley Ashton	Water Wise Rebate - Riley Ashton	30/11/2021	500.00
EF145142	99997	Cm Sf Mojo	Water Wise Rebate - Chelsea Mccann	30/11/2021	250.00
EF145143	99997	Melissa Logozzo	Habitat For Homes Bird Bath Rebate	30/11/2021	21.99
EF145144	99997	Nisha Shah	Bird Bath Rebate - N Shah	30/11/2021	20.00
EF145145	99997	T Irving	Bird Bath Rebate - Tarnya Irving	30/11/2021	29.99
EF145146	99997	Sascha Buttgerreit	Bird Bath Rebate - S Buttgerreit	30/11/2021	29.99
EF145147	99997	Kathleen Chambers	Bird Bath Rebate - K Chambers	30/11/2021	36.50
EF145148	99997	Niaz Pritchard	Bird Bath Rebate - N Pritchard	30/11/2021	40.00
EF145149	99997	Jieting He	Compost Bin Rebate - Jieting He	30/11/2021	45.00
EF145150	99997	Owen And Amy Cowdell	Bird Bath Rebate - O & A Cowdell	30/11/2021	47.50
EF145151	99997	Jonathon Palmer	Bird Bath Rebate - J Palmer	30/11/2021	49.99
EF145152	99997	Susan Barker	Bird Bath Rebate - S Barker	30/11/2021	50.00
EF145153	99997	Ir & Se Ball	Bird Bath Rebate - Susan Ball	30/11/2021	50.00
EF145154	99997	Nicole Padfield	Bird Bath Rebate - N Padfield	30/11/2021	50.00
EF145155	99997	M.L. Freeman And A.D. Roberts	Bird Bath Rebate - M Freeman	30/11/2021	50.00
EF145156	99997	Suzanne Johnson & Michael Leonard	Bird Bath Rebate - S Johnson	30/11/2021	50.00
EF145157	99997	Jgm Greaves	Bird Bath Rebate - J Greaves	30/11/2021	20.95
EF145158	99997	Chetan Khatokar Suresh Babu	Compost Bin Rebate Chetan Khatokar Sures	30/11/2021	50.00
EF145159	99997	Pascale Audy And Sam Kerridge	Waterwise Rebate - Sam Kerridge	30/11/2021	247.25
EF145160	99997	Karah O'brien	Waterwise Rebate - Karah O'brien	30/11/2021	500.00
EF145161	99997	City Of Cockburn Pipe Band	Cultural Grant	30/11/2021	3,000.00
EF145162	99997	East Hamilton Spanish Club Wa	Cultural Grant	30/11/2021	3,500.00
EF145163	99997	Cockburn Masters Swimming Club	Sponsorship - 25Th Anniversary Coogee Je	30/11/2021	17,000.00
EF145164	99997	Hammond Park Secondary College	Donations To Schools Acs7	30/11/2021	429.00
EF145165	99997	Hamilton Hill Community Group	Small Events Sponsorship	30/11/2021	2,023.00
EF145166	99997	Cocburn Basketball Association Tyrone Th	Seg-202206	30/11/2021	1,100.00
EF145167	99997	Jandakot Lakes Junior Cricket Club Suze	Seg-202205	30/11/2021	959.94
EF145168	99997	Phoenix Beeliar Junior Cricket Club Inc.	Seg-202204	30/11/2021	1,000.00
EF145169	99997	Nicholls Graeme & Nicholls Theresa	Senior Security Subsidy Scheme	30/11/2021	100.00
EF145170	99997	Annabelle Newbury	Senior Security Subsidy Scheme	30/11/2021	100.00
EF145171	99997	M&Me Arnold	Senior Security Subsidy Scheme	30/11/2021	200.00
EF145172	99997	Gw & Ja Sue	Senior Security Subsidy Scheme	30/11/2021	300.00
EF145173	99997	Ethel Margaret De Pinto	Senior Security Subsidy Scheme	30/11/2021	100.00
EF145174	99997	Ma & Pe Vincent	Senior Security Subsidy Scheme	30/11/2021	200.00
EF145175	99997	Gail Elizabeth Rijnhart	Senior Security Subsidy Scheme	30/11/2021	200.00
EF145176	99997	Carmela Indriolo	Senior Security Subsidy Scheme	30/11/2021	200.00
EF145177	99997	Cj And Rp Ball	Senior Security Subsidy Scheme	30/11/2021	100.00
EF145178	99997	Mrs Je Healy	Senior Security Subsidy Scheme	30/11/2021	300.00
EF145179	99997	Da And Rj Hudd	Senior Security Subsidy Scheme	30/11/2021	300.00

EF145180	99997	Pr & L Macdonald	Senior Security Subsidy Scheme	30/11/2021	200.00
EF145181	99997	Dorothy Margaret Newton	Senior Security Subsidy Scheme	30/11/2021	200.00
EF145182	99997	Julie M Knape	Senior Security Subsidy Scheme	30/11/2021	200.00
EF145183	99997	Am Sgherza	Senior Security Subsidy Scheme	30/11/2021	300.00
EF145184	99997	Henry J Winn	Senior Security Subsidy Scheme	30/11/2021	200.00
EF145185	99997	Josefa Perez-Lebron	Senior Security Subsidy Scheme	30/11/2021	40.00
EF145186	99997	Owen Booy	Refund Of Tip Fee	30/11/2021	60.00
EF145187	99997	Cockburn Ses	Cockburn Ses Reimbursement	30/11/2021	2,199.32
EF145188	99997	Dj Manic Desire	Invoice 20213	30/11/2021	300.00
EF145189	99997	Thiedeman	Lunch 'N Learn Sustainably Stylish Prese	30/11/2021	825.00
EF145190	99997	Samodya Peiris	Entertainment Services At The Spring Fai	30/11/2021	100.00
EF145191	99997	Cory Lewis	Pen Fee Refund (D127) Cory Lewis	30/11/2021	83.00
EF145192	99997	Kevin Allen	Pen Fee Refund C088	30/11/2021	100.00
EF145193	99997	The Hub 6163	Community Grant - Film Night Series	30/11/2021	2,500.00
EF145194	99997	Atwell Toy Library	Community Grant - Toy Library Merger	30/11/2021	4,660.00
EF145195	99997	Telethon Speech & Hearing	Community Grant - Bridging The Gap	30/11/2021	13,750.00
EF145196	99997	Lions Club Of Atwell	Community Grant - Santa Sleigh Project	30/11/2021	2,000.00
EF145197	99997	Port Coogee Community Association	Community Grant - Pa/Av Equipment	30/11/2021	3,000.00
EF145198	99997	Success Primary School P&C	Community Grant - Boronia Park Enhanceme	30/11/2021	5,000.00
EF145199	99997	Luke Manns	Compost Bin Rebate - L Manns	30/11/2021	45.00
EF145200	99997	Ryan Hill	Compost Bin Rebate - R Hill	30/11/2021	50.00
EF145201	99997	Cockburn Volunteer Sea Search & Rescue G	Donation	30/11/2021	12,000.00
EF145202	99997	Returned And Services League - City Of C	Donation	30/11/2021	10,000.00
EF145203	99997	St Vincent De Paul Society Yangebup	Donation	30/11/2021	5,000.00
EF145204	99997	Churches' Commission On Education Inc. (Donation	30/11/2021	20,000.00
EF145205	99997	Cockburn Community And Cultural Council	Donation	30/11/2021	10,000.00
EF145206	99997	The School Volunteer Program Trading As	Donation	30/11/2021	5,000.00
EF145207	99997	Cockburn Toy Library	Donation	30/11/2021	7,000.00
EF145208	99997	Friends Of The Community	Donation	30/11/2021	2,000.00
EF145209	99997	Yangebup Family Centre	Donation	30/11/2021	13,125.00
EF145210	99997	Cooby Cares	Donation	30/11/2021	5,000.00
EF145211	99997	Meerilinga Young Children's Services	Donation	30/11/2021	10,000.00
EF145212	99997	South Lake Ottey Family & Neighbourhood	Donation	30/11/2021	13,000.00
EF145213	99997	Volunteer Home Support	Donation	30/11/2021	6,000.00
EF145214	10058	Alsco Pty Ltd	Hygiene Services/Supplies	30/11/2021	234.45
EF145215	10082	Armandos Sports	Sporting Goods	30/11/2021	2,145.00
EF145216	10118	Australia Post	Postage Charges	30/11/2021	20,355.55
EF145217	10207	Boc Gases	Gas Supplies	30/11/2021	757.79
EF145218	10226	Bridgestone Australia Ltd	Tyre Services	30/11/2021	16,653.36
EF145219	10239	Budget Rent A Car - Perth	Motor Vehicle Hire	30/11/2021	1,402.50
EF145220	10246	Bunnings Building Supplies Pty Ltd	Hardware Supplies	30/11/2021	1,573.84
EF145221	10255	Cabcharge Australia Pty Ltd	Cabcharges	30/11/2021	209.38
EF145222	10279	Castrol Australia Pty Ltd	Grease/Lubricants	30/11/2021	7,495.13

EF145223	10321	City Of Canning	Lost/Damaged Book Fees	30/11/2021	8,494.20
EF145224	10333	Cjd Equipment Pty Ltd	Hardware Supplies	30/11/2021	7,645.03
EF145225	10338	Cleanaway Pty Ltd	Waste Disposal Services	30/11/2021	482.13
EF145226	10359	Cockburn Painting Service	Painting Supplies/Services	30/11/2021	2,728.00
EF145227	10368	Cockburn Wetlands Education Centre	Community Grant	30/11/2021	132.50
EF145228	10375	Veolia Environmental Services	Waste Services	30/11/2021	3,882.02
EF145229	10483	Landgate	Mapping/Land Title Searches	30/11/2021	8,691.07
EF145230	10485	Department Of Sport And Recreation	Accommodation Deposit	30/11/2021	34,684.75
EF145231	10526	E & Mj Rosher Pty Ltd	Mower Equipment	30/11/2021	4,396.17
EF145232	10528	Easifleet	Vehicle Lease	30/11/2021	875.72
EF145233	10535	Workpower Incorporated	Employment Services - Planting	30/11/2021	18,867.57
EF145234	10589	Fines Enforcement Registry	Fines Enforcement Fees	30/11/2021	8,824.50
EF145235	10590	Department Of Fire And Emergency Services	Esl Levy & Related Costs	30/11/2021	300.00
EF145236	10597	Flexi Staff Pty Ltd	Employment Services	30/11/2021	19,945.71
EF145237	10611	Forpark Australia	Playground Equipment	30/11/2021	19,250.00
EF145238	10679	Grasstrees Australia	Plants & Planting Services	30/11/2021	1,848.00
EF145239	10683	Gronbek Security	Locksmith Services	30/11/2021	100.00
EF145240	10787	Jandakot Accident Repair Centre	Panel Beating Services	30/11/2021	2,229.65
EF145241	10794	Jason Signmakers	Signs	30/11/2021	4,474.25
EF145242	10888	Lj Caterers	Catering Services	30/11/2021	14,954.52
EF145243	10913	Bucher Municipal Pty Ltd	Purchase Of New Plant / Repair Services	30/11/2021	2,045.40
EF145244	10923	Major Motors Pty Ltd	Repairs/Maintenance Services	30/11/2021	622.46
EF145245	10938	Mrp Pest Management	Pest & Weed Management	30/11/2021	488.95
EF145246	10942	Mcgees Property	Property Consultancy Services	30/11/2021	2,750.00
EF145247	10944	Mcleods	Legal Services	30/11/2021	24,848.06
EF145248	10991	Beacon Equipment	Mowing Equipment	30/11/2021	910.20
EF145249	11004	Murdoch University Office Of Finance, Planning & Reporting	Analysing Services	30/11/2021	764.50
EF145250	11028	Neverfail Springwater Ltd	Bottled Water Supplies	30/11/2021	180.15
EF145251	11036	Northlake Electrical Pty Ltd	Electrical Services	30/11/2021	56,685.86
EF145252	11077	P & G Body Builders Pty Ltd	Plant Body Building Services	30/11/2021	1,523.50
EF145253	11182	Premium Brake & Clutch Services Pty Ltd	Brake Services	30/11/2021	4,016.54
EF145254	11244	Research Solutions Pty Ltd	Research Services	30/11/2021	15,711.39
EF145255	11284	The Royal Life Saving Society Wa Inc Pty Ltd	Training Services	30/11/2021	2,310.00
EF145256	11307	Satellite Security Services Pty Ltd	Security Services	30/11/2021	11,608.12
EF145257	11308	Boss Industrial Formally Sba Supplies	Hardware Supplies	30/11/2021	102.36
EF145258	11333	Shelford Constructions Pty Ltd	Construction Services	30/11/2021	642,096.21
EF145259	11334	Shenton Pumps	Pool Equipment/Services	30/11/2021	880.00
EF145260	11449	Spearwood Florist Ultimate Co Pty Ltd	Floral Arrangements	30/11/2021	125.00
EF145261	11496	Stanlee Hospitality Supplies	Catering Equipment/Supplies	30/11/2021	307.99
EF145262	11511	Statewide Bearings	Bearing Supplies	30/11/2021	681.56
EF145263	11554	Taylor Marine	Marine Equipment	30/11/2021	268.95
EF145264	11625	Nutrien Water	Reticulation Supplies	30/11/2021	6,838.62
EF145265	11699	Vernon Design Group	Architectural Services	30/11/2021	3,040.00
EF145266	11701	Vibra Industrial Filtration Australasia	Filter Supplies	30/11/2021	764.94

EF145267	11722	Wa Hino Sales & Service	Purchase Of New Trucks / Maintenance	30/11/2021	428.15
EF145268	11787	Department Of Transport	Vehicle Search Fees	30/11/2021	559.55
EF145269	11793	Western Irrigation Pty Ltd	Irrigation Services/Supplies	30/11/2021	8,199.45
EF145270	11795	Western Power	Street Lighting Installation & Service	30/11/2021	4,756.00
EF145271	11806	Westrac Pty Ltd	Repairs/Mtnce - Earthmoving Equipment	30/11/2021	8,577.22
EF145272	11828	Worldwide Online Printing - O'connor	Printing Services	30/11/2021	2,172.00
EF145273	11841	Yangebup Family Centre Inc	Venue Hire / Grants & Donations	30/11/2021	1,637.00
EF145274	11873	Wattleup Tractors	Hardware Supplies	30/11/2021	578.63
EF145275	12014	Tutt Bryant Equipment Bt Equipment Pty Ltd T/As	Excavating/Earthmoving Equipment	30/11/2021	5,238.60
EF145276	12153	Hays Personnel Services Pty Ltd	Employment Services	30/11/2021	13,388.80
EF145277	12500	Ellenby Tree Farm	Plant Supplies	30/11/2021	2,095.50
EF145278	12589	Australian Institute Of Management	Training Services	30/11/2021	2,442.00
EF145279	12796	Isentia Pty Ltd	Media Monitoring Services	30/11/2021	1,496.00
EF145280	13102	Michael Page International (Australia) Pty Ltd	Employment Services	30/11/2021	3,680.42
EF145281	13558	Engineering Technology Consultants	Consultants Services	30/11/2021	2,319.90
EF145282	13563	Green Skills Inc	Employment Services	30/11/2021	12,551.64
EF145283	13671	Winc Australia Pty Ltd	Office/Stationery Supplies	30/11/2021	44.85
EF145284	13779	Porter Consulting Engineers	Engineering Consultancy Services	30/11/2021	1,100.00
EF145285	14350	Baileys Fertilisers	Fertiliser Supplies	30/11/2021	7,798.34
EF145286	15271	Ple Computers Pty Ltd	Computer Hardware	30/11/2021	25.57
EF145287	15393	Stratagreen	Hardware Supplies	30/11/2021	17,351.71
EF145288	15587	Benestar Group Pty Ltd Previously: Davidson Trahaire Corpsych	Training Services	30/11/2021	1,328.25
EF145289	15609	Catalyse Pty Ltd	Consultancy Services	30/11/2021	2,200.00
EF145290	15746	Western Australia Police Service	Police Clearances	30/11/2021	66.80
EF145291	15868	Cardno (Wa) Pty Ltd	Consultancy Services - Engineering	30/11/2021	12,215.50
EF145292	15916	1Spatial Australia Pty Ltd	Annual Software Subscription	30/11/2021	16,500.00
EF145293	16064	Cms Engineering	Airconditioning Services	30/11/2021	19,566.88
EF145294	16107	Wren Oil	Waste Disposal Services	30/11/2021	1,006.50
EF145295	16846	Action Glass & Aluminium	Glazing Services	30/11/2021	1,047.75
EF145296	16985	Wa Premix	Concrete Supplies	30/11/2021	1,663.20
EF145297	17279	Aussie Cool Shades Sails Awnings & Home Security	Shade Sails & Awnings	30/11/2021	19,185.10
EF145298	17345	Kennards Hire - Myaree	Equipment Hire	30/11/2021	2,596.76
EF145299	17471	Pirtek (Fremantle) Pty Ltd	Hoses & Fittings	30/11/2021	4,571.46
EF145300	17555	Maia Financial	Equipment Lease Payments	30/11/2021	58,860.19
EF145301	17608	Nu-Trac Rural Contracting	Beach Cleaning/Firebreak Construction	30/11/2021	10,160.50
EF145302	17927	Sharyn Egan	Artistic Services	30/11/2021	550.00
EF145303	18126	Dell Australia Pty Ltd	Computer Hardware	30/11/2021	8,877.00
EF145304	18203	Natsync Environmental	Pest Control	30/11/2021	3,227.50
EF145305	18533	Friends Of The Community Inc.	Donation	30/11/2021	150.00
EF145306	18962	Sealanes (1985) P/L	Catering Supplies	30/11/2021	1,191.51
EF145307	19107	Forever Shining	Monument	30/11/2021	2,640.00
EF145308	19496	Officer Woods Architects Pty Ltd	Architects	30/11/2021	34,012.00
EF145309	19533	Woolworths Ltd	Groceries	30/11/2021	2,443.85
EF145310	19747	Allerding & Associates	Planning Consultancy Services	30/11/2021	15,719.92

EF145311	20000	Aust West Auto Electrical Pty Ltd	Auto Electrical Services	30/11/2021	3,344.12
EF145312	20547	Garrards Pty Ltd	Insecticides / Pesticides	30/11/2021	89.89
EF145313	20549	A1 Carpet, Tile & Grout Cleaning	Cleaning Services - Tiles/Carpet	30/11/2021	220.00
EF145314	21469	John Hughes Volkswagon	Purchase Of New Vehicle	30/11/2021	17,663.16
EF145315	21529	Brand Success	Promotional Products	30/11/2021	566.50
EF145316	21665	Mmj Real Estate (Wa) Pty Ltd	Property Management Services	30/11/2021	22,785.03
EF145317	21672	Mega Music Australia Pty Ltd	Musical Instruments/Sound Equipment	30/11/2021	31,392.05
EF145318	21678	Iannello Designs	Graphic Design	30/11/2021	2,112.00
EF145319	21744	Jb Hi Fi - Commercial	Electronic Equipment	30/11/2021	1,449.00
EF145320	21747	Unicare Health	Wheelchair Hire	30/11/2021	210.00
EF145321	22376	Bci Sales Pty Ltd	Bus Sales, Repairs,Maintenance	30/11/2021	521.72
EF145322	22404	Cleverpatch Pty Ltd	Arts/Craft Supplies	30/11/2021	904.26
EF145323	22553	Brownes Food Operations	Catering Supplies	30/11/2021	501.88
EF145324	22569	Sonic Health Plus Pty Ltd	Medical Services	30/11/2021	5,041.18
EF145325	22613	Vicki Royans	Artistic Services	30/11/2021	750.00
EF145326	22619	Ksc Training	Training Services	30/11/2021	684.00
EF145327	22623	Landmark Products Ltd	Landscape Infrastructure	30/11/2021	7,370.00
EF145328	22624	Aussie Earthworks Pty Ltd	Earthworks	30/11/2021	2,337.50
EF145329	22639	Shatish Chauhan	Training Services - Yoga	30/11/2021	1,860.00
EF145330	22658	South East Regional Centre For Urban Landcare Inc (Sercul)	Urban Landcare Services	30/11/2021	6,652.26
EF145331	22682	Beaver Tree Services Pty Ltd	Tree Pruning Services	30/11/2021	70,662.24
EF145332	22806	Chevron Australia Downstream Fuels Pty Ltd	Fuel Supplies	30/11/2021	52,104.75
EF145333	22879	Remida Perth Inc	Artistic Services	30/11/2021	906.00
EF145334	22903	Unique International Recoveries Llc	Debt Collectors	30/11/2021	192.00
EF145335	22913	Opal Australian Paper	Envelopes	30/11/2021	362.28
EF145336	23298	Therapy Focus	Entertainment Services	30/11/2021	250.00
EF145337	23351	Cockburn Gp Super Clinic Limited T/A Cockburn Integrated Health	Leasing Fees	30/11/2021	3,095.33
EF145338	23450	Clever Designs	Uniforms	30/11/2021	350.25
EF145339	23457	Totally Workwear Fremantle	Clothing - Uniforms	30/11/2021	270.00
EF145340	23570	A Proud Landmark Pty Ltd	Landscape Contruction Services	30/11/2021	24,713.70
EF145341	23579	Daimler Trucks Perth	Purchase Of New Truck	30/11/2021	7,475.11
EF145342	23755	Iap2 Australasia	Training Services	30/11/2021	15,840.00
EF145343	23971	Find Wise Location Services	Locating Services - Underground	30/11/2021	891.00
EF145344	24275	Truck Centre Wa Pty Ltd	Purchase Of New Truck	30/11/2021	1,916.64
EF145345	24281	Eco Logical Australia Pty Ltd	Mapping Services	30/11/2021	14,183.40
EF145346	24506	Amaranti's Personal Training	Personal Training Services	30/11/2021	675.00
EF145347	24655	Automasters Spearwood	Vehicle Servicing	30/11/2021	7,132.50
EF145348	24734	Myriad Images	Photography Services	30/11/2021	192.50
EF145349	24874	Bibra Lake Office And Home	Furniture Supplies	30/11/2021	4,195.00
EF145350	24945	Bridge 42 Pty Ltd	Project Management Services	30/11/2021	10,976.16
EF145351	24949	Bitumen Surfacing The Trustee For Complete Road Services Trust	Bitumen Supplies	30/11/2021	613.80
EF145352	24978	Ambius	Plants Supplies	30/11/2021	741.06
EF145353	25063	Superior Pak Pty Ltd	Vehicle Maintenance	30/11/2021	14,796.53
EF145354	25121	Imagesource Digital Solutions	Billboards	30/11/2021	669.90

EF145355	25128	Horizon West Landscape & Irrigation Pty Ltd	Landscaping Services	30/11/2021	43,012.76
EF145356	25415	Jandakot Stock & Pet Supplies	Pet Supplies	30/11/2021	18.00
EF145357	25418	Cs Legal	Legal Services	30/11/2021	22,632.51
EF145358	25645	Yelakitj Moort Nyungar Association Inc	Welcome To The Country Performances	30/11/2021	1,200.00
EF145359	25733	Miracle Recreation Equipment	Playground Installation / Repairs	30/11/2021	539.00
EF145360	25736	Blue Tang (Wa) Pty Ltd T/As Emerge Associates (The Trustee For The Reef Unit Trust) Emerge Associates	Consultancy Services	30/11/2021	6,600.00
EF145361	25940	Leaf Bean Machine	Coffee Bean Supply	30/11/2021	220.00
EF145362	25962	All Lines	Linemarking Services	30/11/2021	2,640.00
EF145363	26067	Sprayking Wa Pty Ltd	Chemical Weed Control Services	30/11/2021	12,452.00
EF145364	26114	Grace Records Management	Records Management Services	30/11/2021	16.09
EF145365	26120	Ecoburbia	Environmental Waste Workshops	30/11/2021	1,430.00
EF145366	26257	Paperbark Technologies Pty Ltd	Arboricultural Consultancy Services	30/11/2021	925.00
EF145367	26303	Gecko Contracting Turf & Landscape Maintenance	Turf & Landscape Maintenance	30/11/2021	69,679.50
EF145368	26403	Ches Power Group Pty Ltd	Engineering Solutions / Back Up Generato	30/11/2021	687.30
EF145369	26470	Scp Conservation	Fencing Services	30/11/2021	85,522.80
EF145370	26549	Sharon Gregory (Koor-Kadak Consultancy)	Consultancy Services	30/11/2021	300.00
EF145371	26558	Healthcare Australia Pty Ltd	Temporary Employment Services	30/11/2021	609.83
EF145372	26574	Eva Bellydance	Entertainment - Belly Dancing	30/11/2021	225.00
EF145373	26606	Enviro Infrastructure Pty Ltd	Construction& Fabrication	30/11/2021	60,532.36
EF145374	26614	Marketforce Pty Ltd	Advertising	30/11/2021	14,268.90
EF145375	26625	Andover Detailers	Car Detailing Services	30/11/2021	1,442.87
EF145376	26641	Elizabeth Sheldon	Entertainer - Musician	30/11/2021	2,277.00
EF145377	26667	Tangelo Creative	Graphic Design	30/11/2021	8,800.00
EF145378	26677	Australia And New Zealand Recycling Platform Limited	Not- For-Profit Member Services Body	30/11/2021	1,801.12
EF145379	26735	Shane McMaster Surveys	Survey Services	30/11/2021	2,860.00
EF145380	26739	Kerb Doctor	Kerb Maintenance	30/11/2021	10,073.80
EF145381	26743	Statewide Turf Services	Turf Renovation	30/11/2021	13,535.50
EF145382	26754	Insight Call Centre Services	Call Centre Services	30/11/2021	5,767.58
EF145383	26757	Incredible Creatures Mobile Farm	Bringing Animals To Shows For Public Int	30/11/2021	1,100.00
EF145384	26778	Robert Walters	Recruitment Services	30/11/2021	7,062.12
EF145385	26782	Soft Landing	Recycling Services	30/11/2021	6,081.91
EF145386	26783	Leslie Hinton	Entertainment	30/11/2021	1,422.00
EF145387	26836	Grey Means Well	Catering - Coffee - Mobile	30/11/2021	600.00
EF145388	26888	Media Engine	Graphic Design, Marketing, Video Product	30/11/2021	1,975.00
EF145389	26898	Spandex Asia Pacific Pty Ltd	Signage Supplier	30/11/2021	1,901.72
EF145390	26909	West Coast Profilers Pty Ltd	Road Planing Cold Services	30/11/2021	67,118.10
EF145391	26929	Elan Energy Matrix Pty Ltd	Recycling Services	30/11/2021	1,328.76
EF145392	26938	Majestic Plumbing	Plumbing Services	30/11/2021	41,649.86
EF145393	26939	Udla	Landscape Architecture And Urban Design	30/11/2021	7,541.60
EF145394	26946	Av Truck Services Pty Ltd	Truck Dealership	30/11/2021	2,515.32
EF145395	26950	Walcon Marine Australasia Pty Ltd	Marine Services	30/11/2021	15,160.20
EF145396	26957	Jbs & G Australia Pty Ltd	Consultancy - Enviromental	30/11/2021	5,038.00
EF145397	26983	Hitech Sports Pty Ltd	Sporting Equipment	30/11/2021	20,870.30

EF145398	26985	Access Icon Pty Ltd	Drainage Products	30/11/2021	9,024.47
EF145399	26987	Cti Risk Management	Security - Cash Collection	30/11/2021	1,678.69
EF145400	27002	Cockburn Party Hire	Hire Services	30/11/2021	142.00
EF145401	27011	Baileys Marine Fuel Australia	Fuel	30/11/2021	770.82
EF145402	27015	Intelli Trac	Gps Tracking	30/11/2021	2,491.50
EF145403	27027	Frig Tech Wa	Refridgeration Services	30/11/2021	473.00
EF145404	27031	Downer Edi Works Pty Ltd	Asphalt Services	30/11/2021	581,091.88
EF145405	27032	Wtp Australia Pty Ltd	Quantity Surveyors	30/11/2021	7,150.00
EF145406	27034	Adelby Pty Ltd	Firebreak Construction	30/11/2021	2,955.70
EF145407	27046	Tfh Hire Services Pty Ltd	Hire Fencing	30/11/2021	1,226.22
EF145408	27059	Frontline Fire & Rescue Equipment	Manufacture-Fire Vehicles/Equipment	30/11/2021	3,072.30
EF145409	27138	Marina Industries Association Ltd	ACCREDITATION	30/11/2021	2,120.00
EF145410	27143	Embroidme Success	Embroidery Services	30/11/2021	420.75
EF145411	27154	Suez Recycling & Recovery Pty Ltd	Waste Services	30/11/2021	32,124.55
EF145412	27168	Nightlife Music Pty Ltd	Music Management	30/11/2021	465.53
EF145413	27177	Initial Hygiene	Hygiene	30/11/2021	346.50
EF145414	27179	Plunge & Co Cafe	Catering Services	30/11/2021	147.00
EF145415	27189	Healthstrong Pty Ltd	Home Care	30/11/2021	550.00
EF145416	27195	Allflow Industrial	Oil Water Separators	30/11/2021	357.45
EF145417	27209	Axis Plumbing Wa (Small Works) Pty Ltd	Plumbing	30/11/2021	405.32
EF145418	27210	Urban Design Lab	Landscape Design	30/11/2021	720.00
EF145419	27246	Veale Auto Parts	Spare Parts Mechanical	30/11/2021	2,887.90
EF145420	27355	Playmaster	Playground Equipment	30/11/2021	49,170.00
EF145421	27361	Christal Clear Training	Training	30/11/2021	105.00
EF145422	27374	Southern Cross Cleaning	Commercial Cleaning	30/11/2021	8,759.14
EF145423	27377	Accidental Health And Safety - Perth	First Aid Supplies	30/11/2021	1,039.98
EF145424	27381	Fit For Life Exercise Physiology	Exercise Classes	30/11/2021	2,160.00
EF145425	27392	Axis Maintenance Services Pty Ltd	Maintenance	30/11/2021	636.63
EF145426	27401	Emprise Mobility	Mobility Equipment	30/11/2021	3,927.00
EF145427	27420	Cygnnet Workplace Investigations	Consultancy - Human Resources	30/11/2021	3,762.00
EF145428	27423	Mechanical Project Services Pty Ltd	Airconditioning Services	30/11/2021	14,028.41
EF145429	27427	Home Chef	Cooking/Food Services	30/11/2021	1,264.99
EF145430	27455	Site Protective Services	Cctv Parts	30/11/2021	31,201.41
EF145431	27463	Agile Dogs	Dog Training	30/11/2021	1,800.00
EF145432	27499	Hodge Collard Preston Architects	Architects	30/11/2021	6,527.13
EF145433	27507	Facilities First Australia Pty Ltd	Cleaning Services	30/11/2021	10,558.43
EF145434	27512	Agent Sales & Services Pty Ltd	Pool Chemicals	30/11/2021	1,584.55
EF145435	27523	Robert Lawrence Toohey	High Pressure Cleaning	30/11/2021	140.00
EF145436	27539	Jasmin Carpentry & Maintenance	Carpentry	30/11/2021	9,278.50
EF145437	27567	Chorus Australia Limited	Health Care Services	30/11/2021	1,887.60
EF145438	27568	Ept	Ups Service/Repairs	30/11/2021	924.00
EF145439	27595	Age Developments Pty Ltd	Geothermal	30/11/2021	47,648.69
EF145440	27622	Truegrade Medical Supplies	Medical Supplies	30/11/2021	1,166.53
EF145441	27631	Aquatic Services Wa Pty Ltd	Pool Equipment & Maintenance	30/11/2021	371.25

EF145442	27644	Cmaktech	Ict Enginering & Consulting	30/11/2021	14,227.63
EF145443	27657	Positive Balance Massage	Massage Therapy	30/11/2021	100.00
EF145444	27675	Wgawa Pty Ltd	Consultancy Engineering	30/11/2021	18,554.25
EF145445	27676	Blue Force Pty Ltd	Security Services	30/11/2021	20.20
EF145446	27695	Qtm Pty Ltd	Traffic Management	30/11/2021	43,469.43
EF145447	27720	Bj Systems	Security Services	30/11/2021	825.00
EF145448	27747	Objective Corporation Ltd	Software Products/Licences	30/11/2021	675.83
EF145449	27749	Advisian	Consulting - Enginering	30/11/2021	4,633.86
EF145450	27803	Born To Sparkle	Entertainment	30/11/2021	304.00
EF145451	27809	Ra-One Pty Ltd	Software	30/11/2021	9,856.00
EF145452	27815	Adilam Technologies	Technologie Solutions	30/11/2021	24,897.40
EF145453	27827	Abc Containers	Sea Containers	30/11/2021	238.70
EF145454	27831	Butler And Brown	Event Management	30/11/2021	60,500.00
EF145455	27842	Light House Laundry	Laundering	30/11/2021	155.98
EF145456	27850	Dowsing Group Pty Ltd	Concreting Services	30/11/2021	10,910.35
EF145457	27865	Pritchard Francis Consulting Pty Ltd	Engineering Services	30/11/2021	432.30
EF145458	27875	Town Team Movement	Public Engagement	30/11/2021	1,540.00
EF145459	27886	Bbc Entertainment	Entertainment Agency	30/11/2021	2,739.00
EF145460	27917	Go Doors Advanced Automation	Door Maintenance & Repair	30/11/2021	5,267.43
EF145461	27922	Aquatic Recreation Group Wa	Training Services	30/11/2021	1,395.00
EF145462	27953	Truckline	Spare Parts, Truck/Trailer	30/11/2021	140.88
EF145463	27963	Buffalo Solutions	Training	30/11/2021	4,092.00
EF145464	27965	Stantec Australia Pty Ltd	Engineering Services	30/11/2021	3,181.75
EF145465	27984	Sabrina Fenwick	Excercise Classes	30/11/2021	720.00
EF145466	27985	Rosmech Sales & Service Pty Ltd	Road Sweeper	30/11/2021	1,478.73
EF145467	27986	Daily Living Products	Mobility Equip	30/11/2021	455.00
EF145468	28001	Corsign Wa Pty Ltd	Sign Making Material	30/11/2021	833.80
EF145469	28003	Taylor Made Design	Graphic Design	30/11/2021	1,320.00
EF145470	28015	Imprint Plastic	Badges	30/11/2021	479.05
EF145471	28022	Grafton General Products	Home Safety Modifications	30/11/2021	1,134.94
EF145472	28040	O2 Marine	Aerial Photogrammetry	30/11/2021	25,576.65
EF145473	28043	Veris Australia Pty Ltd	Survey Services	30/11/2021	2,150.50
EF145474	28049	Copy Magic	Printing Services	30/11/2021	1,243.00
EF145475	28058	Sage Consulting Engineers Pty Ltd	Consultancy - Engineering	30/11/2021	990.00
EF145476	28078	Crayon Australia Pty Ltd	Licensing	30/11/2021	416,489.49
EF145477	28080	Yacht Grot 1985 Pty Ltd	Marine	30/11/2021	303.18
EF145478	28118	Mccorkell Constructions (W.A.) Pty Ltd	Building Services - Construction	30/11/2021	935,932.98
EF145479	28136	Shore Water Marine Pty Ltd	Inspection Fees	30/11/2021	21,844.54
EF145480	28139	Advance Scanning Services	Locating Services - Cables/Pipes Etc.	30/11/2021	6,160.00
EF145481	28157	Patti The Pig (Michael Caruso)	Library Equipment/Supplies	30/11/2021	562.04
EF145482	28168	Sifting Sands	Sand Cleaning	30/11/2021	17,621.18
EF145483	28171	Smc Marine Pty Ltd	Construction Services	30/11/2021	253,232.64
EF145484	28190	People On Bicycles Pty Ltd	Bicycle Education	30/11/2021	367.00
EF145485	28191	Enviro Sweep	Sweeping Services	30/11/2021	3,707.00

EF145486	28195	Cole Corporate	Consultancy - Governance	30/11/2021	55,000.00
EF145487	28196	Brightmark Group Pty Ltd	Cleaning Services	30/11/2021	20,882.97
EF145488	28197	Lite N Easy Pty Ltd	Food Supplies	30/11/2021	557.90
EF145489	28202	Carers Plus Australia Pty Ltd	Employment Services	30/11/2021	825.00
EF145490	28214	Beyond Skateboarding	Skateboarding Clinics	30/11/2021	6,160.00
EF145491	28215	Complete Office Supplies Pty Ltd	Stationery	30/11/2021	3,297.98
EF145492	28217	Southern Cross Care (Wa) Inc	Healthcare Services	30/11/2021	1,400.00
EF145493	28222	Tcn Group Pty Ltd	Gift Vouchers	30/11/2021	3,567.42
EF145494	28225	Cybercx Pty Ltd	It Services	30/11/2021	16,500.00
EF145495	28226	Chef Kel Catering	Catering	30/11/2021	4,300.00
EF145496	10047	Alinta Energy	Natural Gas & Electricity Supply	30/11/2021	326.10
EF145497	11794	Synergy	Electricity Usage/Supplies	30/11/2021	17,791.02
EF145498	12025	Telstra Corporation	Communications Services	30/11/2021	12,354.40
		TOTAL OF 796 EFT PAYMENTS			14,054,229.83
		LESS: CANCELLED EFT PAYMENTS:			
EF143468	99997	Coc Grants, Donations & Refunds	Grants, Donations & Refunds	6/10/2021	-111.30
EF143476	99997	Coc Grants, Donations & Refunds	Grants, Donations & Refunds	6/10/2021	-250.00
		TOTAL CANCELLED EFT PAYMENT			-361.30
		TOTAL EFT PAYMENTS (EXCL. CANCELLED PAYMENTS)			14,053,868.53
		ADD: BANK FEES			
		BPAY BATCH FEE			16.59
		MERCHANT FEES COC			8,062.02
		MERCHANT FEES MARINA			77.28
		MERCHANT FEES ARC			2,861.15
		MERCHANT FEES VARIOUS OUT CENTRES			1,253.34
		NATIONAL BPAY CHARGE			3,567.36
		RTGS/ACLR FEE			-
		NAB TRANSACT FEE			2,456.42
		MERCHANDISE / OTHER FEES			187.80
					18,481.96
		ADD: CREDIT CARD PAYMENTS			82,975.15

ADD: PAYROLL PAYMENTS				
		COC-05/11/21 Pmt 000194620078 City of Cockburn	22/11/2021	54310.72
		COC-12/11/21 Pmt 000193982803 City of Cockburn	12/11/2021	742.12
		COC-21/11/21 Pmt 000194808349 City of Cockburn	24/11/2021	1535810.14
		COC-22/10/21 Pmt 000193866385 City of Cockburn	10/11/2021	1584268.9
		COC-25/11/21 Pmt 000194923349 City of Cockburn	25/11/2021	6864.32
		COC-26/11/21 Pmt 000194931550 City of Cockburn	26/11/2021	588.54
		COC-29/11/21 Pmt 000195110506 City of Cockburn	29/11/2021	742.41
			0/01/1900	0
			0/01/1900	0
			0/01/1900	0
				3,183,327.15
		TOTAL PAYMENTS MADE FOR THE MONTH		17,338,652.79



December 2021 PAYMENT LISTING

MUNICIPAL FUND

PAYMENT No.	ACCOUNT No.	PAYEE	PAYMENT DESCRIPTION	DATE	VALUE \$
EF145499	10683	Gronbek Security	Locksmith Services	2/12/2021	3,880.82
EF145500	10794	Jason Signmakers	Signs	2/12/2021	43,548.84
EF145501	10944	Mcleods	Legal Services	2/12/2021	176.49
EF145502	22569	Sonic Health Plus Pty Ltd	Medical Services	2/12/2021	209.00
EF145503	22682	Beaver Tree Services Pty Ltd	Tree Pruning Services	2/12/2021	919.36
EF145504	26303	Gecko Contracting Turf & Landscape Maintenance	Turf & Landscape Maintenance	2/12/2021	440.00
EF145505	27930	Be Projects (Wa) Pty Ltd	Construction Services	2/12/2021	108,136.08
EF145506	99997	In Home Care Payments	Ihc Payments Fe 28/11/21	2/12/2021	25,263.74
EF145507	99997	Family Day Care	Fdc Payments Fe 28/11/21	2/12/2021	48,818.92
EF145508	99996	Daniel Armstrong	Rates And Property Related Refunds	7/12/2021	714.28
EF145509	10246	Bunnings Building Supplies Pty Ltd	Hardware Supplies	7/12/2021	336.97
EF145510	11036	Northlake Electrical Pty Ltd	Electrical Services	7/12/2021	378.48
EF145511	12388	Elite Pool Covers	Pool Covers	7/12/2021	154.00
EF145512	24874	Bibra Lake Office And Home	Furniture Supplies	7/12/2021	2,100.00
EF145513	24945	Bridge 42 Pty Ltd	Project Management Services	7/12/2021	4,950.00
EF145514	25128	Horizon West Landscape & Irrigation Pty Ltd	Landscaping Services	7/12/2021	616.55
EF145515	26660	Epoch Training	Business Training	7/12/2021	450.00
EF145516	26987	Cti Risk Management	Security - Cash Collection	7/12/2021	3,040.10
EF145517	27405	Combat Clothing Australia P/L	Clothing - Protective	7/12/2021	2,252.00
EF145518	27675	Wgawa Pty Ltd	Consultancy Engineering	7/12/2021	1,270.50
EF145519	28201	Select Fresh	Food Supplies	7/12/2021	916.08
EF145520	28239	Zencity Technologies Ltd	Software	3/12/2021	40,000.00
EF145521	10152	Aust Services Union	Payroll Deductions	13/12/2021	964.20
EF145522	10154	Australian Taxation Office	Payroll Deductions	13/12/2021	492,290.00
EF145523	10305	Child Support Agency	Payroll Deductions	13/12/2021	1,323.48
EF145524	11001	Local Government Racing & Cemeteries Employees Union Lgrceu	Payroll Deductions	13/12/2021	61.50
EF145525	19726	Health Insurance Fund Of Wa	Payroll Deductions	13/12/2021	1,385.50
EF145526	27874	Smartsalary	Salary Packaging/Leasing Administration	13/12/2021	13,817.63
EF145527	28117	Leaseplan Australia Limited	Payroll Deductions - Leaseplan	13/12/2021	849.52
EF145528	26987	Cti Risk Management	Security - Cash Collection	15/12/2021	3,447.75
EF145529	27871	Tom Widenbar	Monthly Elected Member Allowance	15/12/2021	864.00
EF145532	99996	Brooke Healy	Rates And Property Related Refunds	15/12/2021	30.00
EF145533	99996	Monique Leddy	Rates And Property Related Refunds	15/12/2021	30.00
EF145534	99996	Daniel Smith	Rates And Property Related Refunds	15/12/2021	150.00
EF145535	99996	Lee Reyniers	Rates And Property Related Refunds	15/12/2021	150.00
EF145536	99996	Vicki Van T Sant	Rates And Property Related Refunds	15/12/2021	100.00
EF145537	99996	Carlee Williams	Rates And Property Related Refunds	15/12/2021	150.00
EF145538	99996	Ashley Cook	Rates And Property Related Refunds	15/12/2021	200.00

EF145539	99996	Complete Approvals	Rates And Property Related Refunds	15/12/2021	56.65
EF145540	99996	Sally Wearne	Rates And Property Related Refunds	15/12/2021	147.00
EF145541	99996	101 Residential Pty Ltd	Rates And Property Related Refunds	15/12/2021	1,588.86
EF145542	99996	Southern Style Outdoor Pty Ltd	Rates And Property Related Refunds	15/12/2021	171.65
EF145543	99996	Housing Authority	Rates And Property Related Refunds	15/12/2021	1,213.15
EF145544	99996	Andrew De Bie	Rates And Property Related Refunds	15/12/2021	397.25
EF145545	99996	Astrid Grgurich	Rates And Property Related Refunds	15/12/2021	385.00
EF145546	99996	Housing Authority	Rates And Property Related Refunds	15/12/2021	1,441.44
EF145547	99996	Doris Pederson	Rates And Property Related Refunds	15/12/2021	398.00
EF145548	99996	Primewest (Wattleup) Pty Ltd	Rates And Property Related Refunds	15/12/2021	1,167.78
EF145549	99996	Veronica Rossiter	Rates And Property Related Refunds	15/12/2021	420.00
EF145550	99996	Mallison Real Estate	Rates And Property Related Refunds	15/12/2021	816.95
EF145551	99996	T M & S M Paparone	Rates And Property Related Refunds	15/12/2021	458.97
EF145552	99996	Rosemarie Van Wyk	Rates And Property Related Refunds	15/12/2021	456.25
EF145553	99996	Burgess Rawson	Rates And Property Related Refunds	15/12/2021	2,762.08
EF145554	99996	Strategic Settlements	Rates And Property Related Refunds	15/12/2021	69.23
EF145555	23250	Department Of Planning, Lands & Heritage	Dap Applications & Dap Fees	15/12/2021	10,670.00
EF145556	88888	Sundry Creditor Eft	Bond Refund	15/12/2021	150.00
EF145557	88888	Frasers Property Ahl Limited Operating	Bond Refund	15/12/2021	1,873.18
EF145558	88888	Megan Kirwan-Ward Passion Prints	Bond Refund	15/12/2021	5,750.00
EF145559	88888	Gm Coogee Pty Ltd	Bond Refund	15/12/2021	13,500.00
EF145560	88888	Beeliar Management Pty Ltd	Bond Refund	15/12/2021	129,494.75
EF145561	88888	Shaun Thomas	Bond Refund	15/12/2021	500.00
EF145562	99997	Jennifer Patricia & Norman William Dale	Cockburn Volunteer Awards Prize Money	15/12/2021	500.00
EF145563	99997	Coc Grants, Donations & Refunds	Grants, Donations & Refunds	15/12/2021	400.00
EF145564	99997	Nicola & Ryan Bagley	Cockburn Volunteer Awards Prize Money	15/12/2021	500.00
EF145565	99997	Margaret A Zentner	Cockburn Volunteer Awards Prize Money	15/12/2021	400.00
EF145566	99997	Friend Of The Community	Cockburn Volunteer Awards Prize Money	15/12/2021	400.00
EF145567	99997	Jandakot Volunteer Bush Fire Brigade	Cockburn Volunteer Awards Prize Money	15/12/2021	500.00
EF145568	99997	Sandra Pflugmacher	Cockburn Volunteer Awards Prize Money	15/12/2021	300.00
EF145569	99997	Jane Armstrong	Cockburn Volunteer Awards Prize Money	15/12/2021	300.00
EF145570	99997	Aaron And Mikayla Orzanski	Crossover Rebate - Aaron Orzanski	15/12/2021	300.00
EF145571	99997	Matthew Olislaegers	Crossover Rebate - Matthew Olislaegers	15/12/2021	300.00
EF145572	99997	Olivia Wallis	Crossover Rebate - Olivia Wallis	15/12/2021	300.00
EF145573	99997	Rachael Blair	Invoice 210809	15/12/2021	330.00
EF145574	99997	Dawn Burke	Invoice 000034	15/12/2021	600.00
EF145575	99997	Jandakot Volunteer Bush Fire Brigade	Jandakot Bushfire Brigade, Invoice 341	15/12/2021	3,600.00
EF145576	99997	Jandakot Bushfire Brigade	Jandakot Bushfire Brigade, Invoice 342	15/12/2021	699.06
EF145577	99997	City Of Cockburn Rsl Sub-Branch	Donation From Poppies Sold At Senior	15/12/2021	195.00
EF145578	99997	Project Engineering (Wa) Pty Ltd	Tax Invoice 00005821	15/12/2021	1,471.25
EF145579	99997	Lj & Se Moore	Cockburn Volunteer Awards Prize Money	15/12/2021	300.00
EF145580	99997	Fletcher Thomas	Junior Sport Travel Assistant Grant	15/12/2021	400.00
EF145581	99997	Susan Maher	Junior Sport Travel - Lily Robinson	15/12/2021	400.00
EF145582	99997	Nicole Dagostino	Inv 1623 - Little Miss Squeezebox	15/12/2021	900.00

EF145583	99997	Sandra Tjahjani Swann	Reimbursement Of Fees	15/12/2021	1,125.00
EF145584	99997	Kathryn (Siew) Tang	Reimbursement Of Fees	15/12/2021	2,250.00
EF145585	99997	Ar Wythes And Dc Hacking	Reimbursement Of Fees - 50% Contribution	15/12/2021	1,419.00
EF145586	99997	Lakeland Senior High School Lakeland Sen	Christmas Carol Performance	15/12/2021	500.00
EF145587	99997	Caravan & Tonic	Staff Awards - Drinks Serving	15/12/2021	1,324.40
EF145588	99997	Allan Miller	Unspent Client Fees - Hcp Package	15/12/2021	442.95
EF145589	99997	Antonietta Boccardo	Unspent Clinet Fees - Hcp Package	15/12/2021	285.66
EF145590	99997	Robertta Bunce	Volunteer Reimbursement	15/12/2021	39.84
EF145591	99997	Jemma And Rhys Edwards	Waterwise Rebate - Jemma Edwards	15/12/2021	250.00
EF145592	99997	St Jeroms Seniors	Bus Subsidy	15/12/2021	75.00
EF145593	99997	St Jeroms Seniors	Bus Subsidy	15/12/2021	75.00
EF145594	99997	Coc Grants, Donations & Refunds	Grants, Donations & Refunds	15/12/2021	320.00
EF145595	99997	Committee For Perth Limited	Invoice 00002513	15/12/2021	6,600.00
EF145596	99997	Rachel Scales	Waterwise Verge	15/12/2021	179.00
EF145597	99997	K. Graham & R. Graham	Waterwise Verge Incentive Scheme	15/12/2021	250.00
EF145598	99997	Stephen Cox	Waterwise Verge Incentive Scheme	15/12/2021	250.00
EF145599	99997	Kym Bloffwitch	Waterwise Verge Incentive Scheme	15/12/2021	250.00
EF145600	99997	Llandis Barrett Pugh	Swipe Card Refund Request	15/12/2021	25.00
EF145601	99997	Jandakot Volunteer Bush Fire Brigade	Invoice 343	15/12/2021	850.00
EF145602	99997	South Coogee Vol Bush Fire Brigade	Invoice 051221001	15/12/2021	4,765.09
EF145603	99997	Yangebup Primary School	Lgacs2 Donations To School	15/12/2021	352.00
EF145604	99997	Anne Maria Luobikis	Invoice 001	15/12/2021	450.00
EF145605	99997	Laura Neesham	Crossover Claim - L Neesham	15/12/2021	150.00
EF145606	99997	Jandakot Park Cricket Club Mario Baeli	Seg-2022	15/12/2021	1,000.00
EF145607	10091	Aslab Pty Ltd	Asphalting Services/Supplies	15/12/2021	2,244.66
EF145608	10118	Australia Post	Postage Charges	15/12/2021	23,613.21
EF145609	10184	Benara Nurseries	Plants	15/12/2021	1,208.24
EF145610	10207	Boc Gases	Gas Supplies	15/12/2021	184.47
EF145611	10212	Boss Bollards	Security Products	15/12/2021	874.50
EF145612	10221	Bp Australia Pty Ltd	Diesel/Petrol Supplies	15/12/2021	28,642.58
EF145613	10226	Bridgestone Australia Ltd	Tyre Services	15/12/2021	854.44
EF145614	10239	Budget Rent A Car - Perth	Motor Vehicle Hire	15/12/2021	1,190.31
EF145615	10246	Bunnings Building Supplies Pty Ltd	Hardware Supplies	15/12/2021	1,199.86
EF145616	10255	Cabcharge Australia Pty Ltd	Cabcharges	15/12/2021	183.91
EF145617	10338	Cleanaway Pty Ltd	Waste Disposal Services	15/12/2021	810.91
EF145618	10359	Cockburn Painting Service	Painting Supplies/Services	15/12/2021	5,830.00
EF145619	10368	Cockburn Wetlands Education Centre	Community Grant	15/12/2021	3,000.00
EF145620	10375	Veolia Environmental Services	Waste Services	15/12/2021	10,572.21
EF145621	10483	Landgate	Mapping/Land Title Searches	15/12/2021	473.50
EF145622	10484	Department Of Mines, Industry Regulation And Safety	Building Services Levy	15/12/2021	56,973.49
EF145623	10535	Workpower Incorporated	Employment Services - Planting	15/12/2021	19,302.75
EF145624	10537	Edartsupplies	Art/Craft Supplies	15/12/2021	176.99
EF145625	10597	Flexi Staff Pty Ltd	Employment Services	15/12/2021	26,316.70
EF145626	10611	Forpark Australia	Playground Equipment	15/12/2021	50,930.00

EF145627	10679	Grasstrees Australia	Plants & Planting Services	15/12/2021	1,848.00
EF145628	10683	Gronbek Security	Locksmith Services	15/12/2021	27,198.79
EF145629	10699	Harmony Software	Software Support Fees	15/12/2021	1,167.00
EF145630	10726	Holton Connor Architects & Planners	Architectural Services	15/12/2021	1,980.00
EF145631	10794	Jason Signmakers	Signs	15/12/2021	9,468.80
EF145632	10850	Kpmg	Auditing Services	15/12/2021	2,750.00
EF145633	10872	Lawn Doctor	Turf Maintenance Services	15/12/2021	6,739.98
EF145634	10879	Les Mills Aerobics	Instruction/Training Services	15/12/2021	1,481.16
EF145635	10888	Lj Caterers	Catering Services	15/12/2021	9,565.06
EF145636	10913	Bucher Municipal Pty Ltd	Purchase Of New Plant / Repair Services	15/12/2021	372.82
EF145637	10938	Mrp Pest Management	Pest & Weed Management	15/12/2021	558.80
EF145638	10944	Mcleods	Legal Services	15/12/2021	20,486.94
EF145639	10991	Beacon Equipment	Mowing Equipment	15/12/2021	7,131.80
EF145640	11028	Neverfail Springwater Ltd	Bottled Water Supplies	15/12/2021	1,163.87
EF145641	11036	Northlake Electrical Pty Ltd	Electrical Services	15/12/2021	185,121.08
EF145642	11235	Reinforced Concrete Pipes Pty Ltd	Concrete Pipe Supplies	15/12/2021	2,937.55
EF145643	11248	Ricoh Australia	Office Equipment	15/12/2021	10.40
EF145644	11284	The Royal Life Saving Society Wa Inc Pty Ltd	Training Services	15/12/2021	638.00
EF145645	11307	Satellite Security Services Pty Ltd	Security Services	15/12/2021	3,623.06
EF145646	11308	Boss Industrial Formally Sba Supplies	Hardware Supplies	15/12/2021	957.00
EF145647	11334	Shenton Pumps	Pool Equipment/Services	15/12/2021	16,377.11
EF145648	11375	Slater-Gartrell Sports	Sport Supplies	15/12/2021	5,566.00
EF145649	11387	Bibra Lake Soils	Soil & Limestone Supplies	15/12/2021	396.00
EF145650	11449	Spearwood Florist Ultimate Co Pty Ltd	Floral Arrangements	15/12/2021	125.00
EF145651	11469	Sports Turf Technology Pty Ltd	Turf Consultancy Services	15/12/2021	1,452.00
EF145652	11483	St John Ambulance Aust Wa Operations	First Aid Courses	15/12/2021	4,311.05
EF145653	11502	State Law Publisher	Advertising Services	15/12/2021	109.20
EF145654	11557	Technology One Ltd	It Consultancy Services	15/12/2021	970.20
EF145655	11625	Nutrien Water	Reticulation Supplies	15/12/2021	6,642.10
EF145656	11642	Trailer Parts Pty Ltd	Trailer Parts	15/12/2021	41.98
EF145657	11699	Vernon Design Group	Architectural Services	15/12/2021	2,360.00
EF145658	11715	Wa Bluemetal	Roadbase Supplies	15/12/2021	4,531.48
EF145659	11726	Wa Limestone	Limestone Supplies	15/12/2021	5,498.20
EF145660	11787	Department Of Transport	Vehicle Search Fees	15/12/2021	128.85
EF145661	11789	Walga	Advertising/Training Services	15/12/2021	790.00
EF145662	11793	Western Irrigation Pty Ltd	Irrigation Services/Supplies	15/12/2021	9,301.23
EF145663	11795	Western Power	Street Lighting Installation & Service	15/12/2021	285,580.92
EF145664	11828	Worldwide Online Printing - O'connor	Printing Services	15/12/2021	571.65
EF145665	11854	Zipform Pty Ltd	Printing Services	15/12/2021	4,719.44
EF145666	12153	Hays Personnel Services Pty Ltd	Employment Services	15/12/2021	17,569.48
EF145667	12320	Mundaring Garden Centre	Plant Supplies	15/12/2021	266.40
EF145668	12394	Mp Rogers & Associates	Consultancy Services - Marine	15/12/2021	4,151.58
EF145669	12565	Southern Metro Regional Council - Loans	Loan Repayment	15/12/2021	403,692.16
EF145670	12589	Australian Institute Of Management	Training Services	15/12/2021	1,815.00

EF145671	12796	Isentia Pty Ltd	Media Monitoring Services	15/12/2021	1,496.00
EF145672	13102	Michael Page International (Australia) Pty Ltd	Employment Services	15/12/2021	3,642.80
EF145673	13462	Ati-Mirage Pty Ltd	Training Services	15/12/2021	1,155.00
EF145674	13825	Jackson Mcdonald	Legal Services	15/12/2021	11,080.30
EF145675	13873	Cockburn Ses	Traffic Management Services	15/12/2021	825.00
EF145676	14530	Donald Veal Consultants Pty Ltd	Consultancy Services	15/12/2021	16,516.50
EF145677	15746	Western Australia Police Service	Police Clearances	15/12/2021	33.40
EF145678	16064	Cms Engineering	Airconditioning Services	15/12/2021	9,230.56
EF145679	16107	Wren Oil	Waste Disposal Services	15/12/2021	49.50
EF145680	16396	Mayday Earthmoving	Road Construction Machine Hire	15/12/2021	110,819.50
EF145681	16574	Jonathon De Hadleigh	Entertainment Services	15/12/2021	650.00
EF145682	16653	Complete Portables Pty Ltd	Supply & Hire Of Modular Buildings	15/12/2021	532.72
EF145683	16846	Action Glass & Aluminium	Glazing Services	15/12/2021	612.15
EF145684	16985	Wa Premix	Concrete Supplies	15/12/2021	5,183.20
EF145685	17279	Aussie Cool Shades Sails Awnings & Home Security	Shade Sails & Awnings	15/12/2021	51,568.00
EF145686	17345	Kennards Hire - Myaree	Equipment Hire	15/12/2021	4,436.40
EF145687	17553	Altus Traffic Pty Ltd	Traffic Control Services	15/12/2021	8,286.11
EF145688	17600	Lightforce Asset Pty Ltd (Erections!)	Guard Rails	15/12/2021	15,434.32
EF145689	17608	Nu-Trac Rural Contracting	Beach Cleaning/Firebreak Construction	15/12/2021	10,744.86
EF145690	17624	Allsports Linemarking	Linemarking Services	15/12/2021	330.00
EF145691	18114	Bollig Design Group P/L	Architectural Services	15/12/2021	6,710.00
EF145692	18126	Dell Australia Pty Ltd	Computer Hardware	15/12/2021	16,299.80
EF145693	18203	Natsync Environmental	Pest Control	15/12/2021	385.00
EF145694	18272	Austraclear Limited	Investment Services	15/12/2021	953.15
EF145695	18533	Friends Of The Community Inc.	Donation	15/12/2021	2,225.00
EF145696	18801	Fremantle Bin Hire	Bin Hire - Skip Bins	15/12/2021	420.00
EF145697	18962	Sealanes (1985) P/L	Catering Supplies	15/12/2021	761.72
EF145698	19496	Officer Woods Architects Pty Ltd	Architects	15/12/2021	25,388.00
EF145699	19533	Woolworths Ltd	Groceries	15/12/2021	2,355.09
EF145700	19649	Telstra Network Integrity Services	Communication Services	15/12/2021	8,596.04
EF145701	19747	Allerding & Associates	Planning Consultancy Services	15/12/2021	4,803.02
EF145702	19821	Structerre Consulting	Structural Design Consultancy Services	15/12/2021	1,307.90
EF145703	20146	Data#3 Limited	Contract It Personnel & Software	15/12/2021	277.77
EF145704	20321	Riverjet Pty Ltd	Educting-Cleaning Services	15/12/2021	21,577.88
EF145705	20549	A1 Carpet, Tile & Grout Cleaning	Cleaning Services - Tiles/Carpet	15/12/2021	1,320.00
EF145706	21133	Sports Performance And Management	Recreation Equipment	15/12/2021	1,000.00
EF145707	21139	Austraffic Wa Pty Ltd	Traffic Surveys	15/12/2021	4,752.00
EF145708	21371	Ld Total Sanpoint Pty Ltd	Landscaping Works/Services	15/12/2021	26,797.16
EF145709	21665	Mmj Real Estate (Wa) Pty Ltd	Property Management Services	15/12/2021	414.17
EF145710	21697	Ict Express Pty Ltd	Consultancy Services - It	15/12/2021	2,733.50
EF145711	21744	Jb Hi Fi - Commercial	Electronic Equipment	15/12/2021	2,892.00
EF145712	21747	Unicare Health	Wheelchair Hire	15/12/2021	52.00
EF145713	21782	Westcoast Timber Flooring	Flooring Supplies	15/12/2021	2,200.00
EF145714	21934	Phoenix Podiatry	Podiatry Services	15/12/2021	75.00

EF145715	21946	Ryan's Quality Meats	Meat Supplies	15/12/2021	1,153.58
EF145716	22553	Brownes Food Operations	Catering Supplies	15/12/2021	788.30
EF145717	22624	Aussie Earthworks Pty Ltd	Earthworks	15/12/2021	13,397.45
EF145718	22658	South East Regional Centre For Urban Landcare Inc (Sercul)	Urban Landcare Services	15/12/2021	33,207.81
EF145719	22682	Beaver Tree Services Pty Ltd	Tree Pruning Services	15/12/2021	15,139.18
EF145720	22806	Chevron Australia Downstream Fuels Pty Ltd	Fuel Supplies	15/12/2021	65,225.24
EF145721	22903	Unique International Recoveries Llc	Debt Collectors	15/12/2021	512.00
EF145722	22913	Opal Australian Paper	Envelopes	15/12/2021	495.83
EF145723	23253	Kott Gunning Lawyers	Legal Services	15/12/2021	3,270.96
EF145724	23288	Ariane Roemmele	Amusement - Children's Activities	15/12/2021	1,050.00
EF145725	23351	Cockburn Gp Super Clinic Limited T/A Cockburn Integrated Health	Leasing Fees	15/12/2021	2,000.00
EF145726	23457	Totally Workwear Fremantle	Clothing - Uniforms	15/12/2021	2,017.12
EF145727	23550	Henricks Consulting Pty Ltd	Consultancy Services - Human Resources	15/12/2021	990.00
EF145728	23930	West Bin	Hook Truck Hire	15/12/2021	11,865.37
EF145729	24595	Contemporary Image Photography Pty Ltd	Photography Services	15/12/2021	2,245.65
EF145730	24643	Bibliotheca Rfid Library Systems Australia Pty Ltd	Purchase Of Library Tags	15/12/2021	658.31
EF145731	24655	Automasters Spearwood	Vehicle Servicing	15/12/2021	4,915.40
EF145732	24736	Zenien	Cctv Camera Licences	15/12/2021	2,511.30
EF145733	24816	Consolidated Training Services	Training Services	15/12/2021	1,980.00
EF145734	24945	Bridge 42 Pty Ltd	Project Management Services	15/12/2021	5,500.00
EF145735	24949	Bitumen Surfacing The Trustee For Complete Road Services Trust	Bitumen Supplies	15/12/2021	7,878.76
EF145736	24974	Scott Print	Printing Services	15/12/2021	506.00
EF145737	25121	Imagesource Digital Solutions	Billboards	15/12/2021	1,894.20
EF145738	25128	Horizon West Landscape & Irrigation Pty Ltd	Landscaping Services	15/12/2021	7,415.76
EF145739	25201	Jtagz Pty Ltd	Wriststraps	15/12/2021	460.90
EF145740	25264	Acurix Networks Pty Ltd	Wifi Access Service	15/12/2021	6,360.20
EF145741	25415	Jandakot Stock & Pet Supplies	Pet Supplies	15/12/2021	119.85
EF145742	25418	Cs Legal	Legal Services	15/12/2021	25,951.05
EF145743	25657	Lock Joint Australia The Trustee For The Gherbaz Family Trust	Locksmith Services	15/12/2021	1,155.00
EF145744	25733	Miracle Recreation Equipment	Playground Installation / Repairs	15/12/2021	3,601.40
EF145745	25813	Lg Connect Pty Ltd	Erp Systems Development	15/12/2021	2,861.06
EF145746	25940	Leaf Bean Machine	Coffee Bean Supply	15/12/2021	220.00
EF145747	25962	All Lines	Linemarking Services	15/12/2021	3,850.00
EF145748	26067	Sprayking Wa Pty Ltd	Chemical Weed Control Services	15/12/2021	27,302.00
EF145749	26114	Grace Records Management	Records Management Services	15/12/2021	1,323.89
EF145750	26195	Play Check	Consulting Services	15/12/2021	2,145.00
EF145751	26211	Amcom Pty Ltd	Internet/Data Services	15/12/2021	14,733.20
EF145752	26257	Paperbark Technologies Pty Ltd	Arboricultural Consultancy Services	15/12/2021	7,026.80
EF145753	26303	Gecko Contracting Turf & Landscape Maintenance	Turf & Landscape Maintenance	15/12/2021	173,181.02
EF145754	26310	Local Geotechnics	Consultancy Services	15/12/2021	25,960.00
EF145755	26354	Electrofen	Repair Services - Security Fences	15/12/2021	264.00
EF145756	26419	Equifax Australasia Credit Ratings Pty Ltd	Credit Reference Checks	15/12/2021	1,207.80
EF145757	26449	Eco Shark Barrier Pty Ltd	Leasing Fee For Shark Barrier	15/12/2021	22,250.00
EF145758	26470	Scp Conservation	Fencing Services	15/12/2021	15,640.68

EF145759	26510	Local Bmx Pty Ltd	Amusement Services	15/12/2021	1,000.00
EF145760	26512	Xcellerate It Pty Ltd	It Equipment - Ocr Project	15/12/2021	5,643.00
EF145761	26516	Ultimate Limestone	Construction Services	15/12/2021	3,190.00
EF145762	26558	Healthcare Australia Pty Ltd	Temporary Employment Services	15/12/2021	609.82
EF145763	26606	Enviro Infrastructure Pty Ltd	Construction& Fabrication	15/12/2021	34,657.06
EF145764	26614	Marketforce Pty Ltd	Advertising	15/12/2021	7,226.14
EF145765	26625	Andover Detailers	Car Detailing Services	15/12/2021	773.06
EF145766	26728	Progressing Priority Projects	Consultancy - Community Services	15/12/2021	8,360.00
EF145767	26732	Amare Safety	Clothing Uniforms	15/12/2021	167.48
EF145768	26735	Shane McMaster Surveys	Survey Services	15/12/2021	5,280.00
EF145769	26739	Kerb Doctor	Kerb Maintenance	15/12/2021	35,378.20
EF145770	26743	Statewide Turf Services	Turf Renovation	15/12/2021	8,514.00
EF145771	26745	Embroidme Myaree	Embroidery	15/12/2021	1,507.44
EF145772	26757	Incredible Creatures Mobile Farm	Bringing Animals To Shows For Public Int	15/12/2021	850.00
EF145773	26759	Metro Filters	Canopy, Flue And Fans Cleanind And Filte	15/12/2021	39.60
EF145774	26761	The Sand Card Company	Entertainment Services	15/12/2021	865.00
EF145775	26779	Safemaster Safety Products Pty Ltd	Safety Products	15/12/2021	12,355.20
EF145776	26782	Soft Landing	Recycling Services	15/12/2021	7,509.60
EF145777	26791	Monsterball Amusement & Hire	Amusement Hire	15/12/2021	1,990.00
EF145778	26820	Nbn Co Ltd	Telecommunications	15/12/2021	99,588.34
EF145779	26822	Cse Crosscom Pty Ltd	Communication Equipment	15/12/2021	504.33
EF145780	26888	Media Engine	Graphic Design, Marketing, Video Product	15/12/2021	440.00
EF145781	26909	West Coast Profilers Pty Ltd	Road Planing Cold Services	15/12/2021	29,555.64
EF145782	26915	Focused Vision Consulting Pty Ltd	Consulting	15/12/2021	18,866.54
EF145783	26917	Cirrus Networks Pty Ltd	It Network & Telephony Services	15/12/2021	341.00
EF145784	26923	Woodlands	Rubbish Collection Equipment	15/12/2021	18,544.85
EF145785	26929	Elan Energy Matrix Pty Ltd	Recycling Services	15/12/2021	1,447.94
EF145786	26938	Majestic Plumbing	Plumbing Services	15/12/2021	2,640.95
EF145787	26957	Jbs & G Australia Pty Ltd	Consultancy - Enviromental	15/12/2021	1,628.00
EF145788	26983	Hitech Sports Pty Ltd	Sporting Equipment	15/12/2021	510.40
EF145789	26985	Access Icon Pty Ltd	Drainage Products	15/12/2021	14,436.90
EF145790	26987	Cti Risk Management	Security - Cash Collection	15/12/2021	1,158.30
EF145791	26988	Bladon Wa Pty Ltd	Promotional Products	15/12/2021	352.00
EF145792	27002	Cockburn Party Hire	Hire Services	15/12/2021	725.00
EF145793	27006	Bibra Lake Iga Xpress	Liquor Supplies	15/12/2021	690.00
EF145794	27010	Quantum Building Services Pty Ltd	Building Maintenance	15/12/2021	154,683.00
EF145795	27031	Downer Edi Works Pty Ltd	Asphalt Services	15/12/2021	166,918.27
EF145796	27034	Adelby Pty Ltd	Firebreak Construction	15/12/2021	2,004.20
EF145797	27044	Graffiti Systems Australia	Graffiti Removal & Anti-Graffiti Coating	15/12/2021	1,749.75
EF145798	27046	Tfh Hire Services Pty Ltd	Hire Fencing	15/12/2021	681.72
EF145799	27052	Event Marquees	Marquee Hire	15/12/2021	1,738.00
EF145800	27054	Vocus Pty Ltd	Telecommunications	15/12/2021	2,323.20
EF145801	27065	Westbooks	Books	15/12/2021	3,994.54
EF145802	27082	Kulbardi Pty Ltd	Stationery Supplies	15/12/2021	1,035.27

EF145803	27093	Magnetic Automation Pty Ltd	Gates/Barriers	15/12/2021	352.00
EF145804	27133	Marindust Sales	Goal Posts	15/12/2021	517.00
EF145805	27143	Embroidme Success	Embroidery Services	15/12/2021	2,892.30
EF145806	27154	Suez Recycling & Recovery Pty Ltd	Waste Services	15/12/2021	34,344.70
EF145807	27161	Next Power	Solar Panel	15/12/2021	1,251.39
EF145808	27177	Initial Hygiene	Hygiene	15/12/2021	3,172.06
EF145809	27205	Cameron Chisholm Nicol	Architectural Services	15/12/2021	1,856.25
EF145810	27237	Lobel Events	Event Lighting	15/12/2021	16,386.10
EF145811	27241	Landscape Elements	Landscaping Services	15/12/2021	168,713.61
EF145812	27243	Arjohuntleigh Pty Ltd	Supply, Repairs Health Equipemnt	15/12/2021	644.27
EF145813	27269	Integrapay Pty Ltd	Payment Processing	15/12/2021	14,929.22
EF145814	27308	Jatu Clothing & Ppe Pty Ltd	Clothing Ppe	15/12/2021	4,388.68
EF145815	27334	Westcare Print	Printing Services	15/12/2021	792.00
EF145816	27361	Christal Clear Training	Training	15/12/2021	1,020.00
EF145817	27362	The Mighty Booths	Photobooth	15/12/2021	1,398.00
EF145818	27374	Southern Cross Cleaning	Commercial Cleaning	15/12/2021	10,901.59
EF145819	27379	Esri Australia Pty Ltd	Gis Software	15/12/2021	10,467.60
EF145820	27401	Emprise Mobility	Mobility Equipment	15/12/2021	3,136.00
EF145821	27414	Hancock Creative Pty Ltd	Training	15/12/2021	1,925.00
EF145822	27422	Little Hawk Freo	Catering	15/12/2021	275.20
EF145823	27423	Mechanical Project Services Pty Ltd	Airconditioning Services	15/12/2021	6,874.67
EF145824	27427	Home Chef	Cooking/Food Services	15/12/2021	173.03
EF145825	27444	Veev Group Pty Ltd	Consultancy	15/12/2021	1,408.00
EF145826	27448	Selectro Services Pty Ltd	Electrical	15/12/2021	209.00
EF145827	27455	Site Protective Services	Cctv Parts	15/12/2021	207,506.09
EF145828	27456	Securepay Pty Ltd	Payment Solutions	15/12/2021	543.68
EF145829	27463	Agile Dogs	Dog Training	15/12/2021	1,800.00
EF145830	27507	Facilities First Australia Pty Ltd	Cleaning Services	15/12/2021	221,712.27
EF145831	27512	Agent Sales & Services Pty Ltd	Pool Chemicals	15/12/2021	1,469.60
EF145832	27518	Kyocera Document Solutions Australia Pty Ltd	Photocopying Machines	15/12/2021	3,960.89
EF145833	27523	Robert Lawrence Toohey	High Pressure Cleaning	15/12/2021	1,551.00
EF145834	27539	Jasmin Carpentry & Maintenance	Carpentry	15/12/2021	3,850.00
EF145835	27546	Bpa Engineering	Consultancy - Engineering	15/12/2021	1,056.00
EF145836	27548	Standing Fork	Catering	15/12/2021	314.60
EF145837	27551	Incognito Catering	Catering Services	15/12/2021	17,160.00
EF145838	27575	Shred X Secure Destruction	Document Destruction	15/12/2021	10.12
EF145839	27587	New Ground Water Services Pty Ltd	Irrigation/Reticulation	15/12/2021	1,196.00
EF145840	27592	Hey Jay Fix It!! Home Maintenance Service	Home Maintenance	15/12/2021	425.00
EF145841	27617	Galaxy 42 Pty Ltd	Consultancy - It	15/12/2021	6,336.00
EF145842	27622	Truegrade Medical Supplies	Medical Supplies	15/12/2021	2,468.72
EF145843	27630	K-Line Fencing Group	Fencing	15/12/2021	11,930.60
EF145844	27631	Aquatic Services Wa Pty Ltd	Pool Equipment & Maintenance	15/12/2021	3,123.45
EF145845	27650	Datacom Systems (Au) Pty Ltd	It Sales, Consulting & Service	15/12/2021	49,125.56
EF145846	27652	Area 5 Football Pty Ltd	Training - Football	15/12/2021	4,980.00

EF145847	27655	Calamunnda Camel Events	Hire - Camel Rides	15/12/2021	1,694.00
EF145848	27657	Positive Balance Massage	Massage Therapy	15/12/2021	400.00
EF145849	27676	Blue Force Pty Ltd	Security Services	15/12/2021	665.40
EF145850	27695	Qtm Pty Ltd	Traffic Management	15/12/2021	104,875.60
EF145851	27701	Perth Better Homes	Shade Sails	15/12/2021	29,890.30
EF145852	27722	Metra Australia	Software	15/12/2021	110.00
EF145853	27825	Wespray On Paving	Concrete Works	15/12/2021	1,045.50
EF145854	27827	Abc Containers	Sea Containers	15/12/2021	2,447.50
EF145855	27829	Smec Australia Pty Ltd	Consultancy - Engineering	15/12/2021	21,301.50
EF145856	27842	Light House Laundry	Laundering	15/12/2021	140.86
EF145857	27850	Dowsing Group Pty Ltd	Concreting Services	15/12/2021	170,935.85
EF145858	27855	Total Landscape Redevelopment Service Pty Ltd	Tree Watering	15/12/2021	16,555.00
EF145859	27861	Collaborative World Consultants	Consultancy - Engineering	15/12/2021	2,820.00
EF145860	27879	Precision Badges Wa	Badges	15/12/2021	371.20
EF145861	27882	Eco Action	Environmental Workshops	15/12/2021	2,600.00
EF145862	27886	Bbc Entertainment	Entertainment Agency	15/12/2021	1,485.00
EF145863	27917	Go Doors Advanced Automation	Door Maintenance & Repair	15/12/2021	8,516.55
EF145864	27963	Buffalo Solutions	Training	15/12/2021	2,937.00
EF145865	27965	Stantec Australia Pty Ltd	Engineering Services	15/12/2021	8,574.50
EF145866	27969	Perfect Gym Solutions	Software For Gym's	15/12/2021	432.08
EF145867	27978	Frontline Safety Australia Pty Ltd	Clothing - Uniforms	15/12/2021	1,915.60
EF145868	28003	Taylor Made Design	Graphic Design	15/12/2021	330.00
EF145869	28022	Grafton General Products	Home Safety Modifications	15/12/2021	3,751.30
EF145870	28033	Jakob Wells	Event Management	15/12/2021	3,000.00
EF145871	28049	Copy Magic	Printing Services	15/12/2021	1,098.90
EF145872	28061	Go2cup	Paper Cups	15/12/2021	633.60
EF145873	28077	Ac Mobility Pty Ltd	Special Needs Equipment	15/12/2021	2,829.70
EF145874	28079	Sweet Orange Productions	Event Theming	15/12/2021	8,800.00
EF145875	28114	Crawlin Crocodile	Art And Design	15/12/2021	1,584.00
EF145876	28130	Geoffrey London Architectural Consultant	Architectural Consultant	15/12/2021	720.00
EF145877	28168	Sifting Sands	Sand Cleaning	15/12/2021	5,560.06
EF145878	28181	Seaview Rentals	Aquarium Servicing	15/12/2021	50.00
EF145879	28184	Spearwood Veterinary Hospital	Veterinary Hospital	15/12/2021	260.00
EF145880	28189	Mercury Messengers Pty Ltd	Courier Service	15/12/2021	2,142.07
EF145881	28191	Enviro Sweep	Sweeping Services	15/12/2021	1,331.00
EF145882	28197	Lite N Easy Pty Ltd	Food Supplies	15/12/2021	173.14
EF145883	28199	Acrobatach	Entertainment - Acrobat	15/12/2021	650.00
EF145884	28201	Select Fresh	Food Supplies	15/12/2021	994.20
EF145885	28202	Carers Plus Australia Pty Ltd	Employment Services	15/12/2021	3,025.83
EF145886	28211	Nordic Fitness Equipment	Fitness Equipment	15/12/2021	2,970.00
EF145887	28214	Beyond Skateboarding	Skateboarding Clinics	15/12/2021	935.00
EF145888	28215	Complete Office Supplies Pty Ltd	Stationery	15/12/2021	2,468.79
EF145889	28218	Laminar Capital Pty Ltd	Financial Services	15/12/2021	1,441.00
EF145890	28222	Tcn Group Pty Ltd	Gift Vouchers	15/12/2021	21,365.50

EF145891	28223	Nateis Contracting Pty Ltd	Demolition Services	15/12/2021	25,300.00
EF145892	28227	Profounder Turfmaster Pty Ltd	Turf Services	15/12/2021	23,276.00
EF145893	28228	Delta Roofing Pty Ltd	Roofing Services	15/12/2021	1,958.00
EF145894	28230	Cgm Communications Pty Ltd	Public Relations	15/12/2021	10,340.00
EF145895	28233	Western Maze Wa Pty Ltd	Waste Collection Services	15/12/2021	20,407.75
EF145896	28241	Swift Flow Pty Ltd	Plumbing	15/12/2021	15,213.05
EF145897	28245	Stb - Simplythebest	Mattress Manufacturer	15/12/2021	1,177.00
EF145898	28255	Cleanaway Co Pty Ltd	Waste Services	15/12/2021	206.25
EF145899	10047	Alinta Energy	Natural Gas & Electricity Supply	15/12/2021	35,241.35
EF145900	11794	Synergy	Electricity Usage/Supplies	15/12/2021	405,892.43
EF145901	99997	In Home Care Payments	Ihc Payments Fe 12/12/2021	16/12/2021	27,152.05
EF145902	99997	Family Day Care	Fdc Payments Fe 12/12/21	16/12/2021	49,974.70
EF145903	28222	Tcn Group Pty Ltd	Gift Vouchers	15/12/2021	2,981.72
EF145904	10590	Department Of Fire And Emergency Services	Esl Levy & Related Costs	21/12/2021	5,520,589.50
EF145905	26987	Cti Risk Management	Security - Cash Collection	21/12/2021	1,191.90
EF145906	11867	Kevin John Allen	Monthly Elected Member Allowance	24/12/2021	2,639.83
EF145907	12740	Logan Howlett	Monthly Elected Member Allowance	24/12/2021	11,439.09
EF145908	25353	Philip Eva	Monthly Elected Member Allowance	24/12/2021	2,639.83
EF145909	26696	Chamonix Terblanche	Monthly Elected Member Allowance	24/12/2021	2,639.83
EF145910	27326	Michael Separovich	Monthly Elected Member Allowance	24/12/2021	2,639.83
EF145911	27327	Chontelle Stone	Monthly Elected Member Allowance	24/12/2021	2,639.83
EF145912	27475	Lara Kirkwood	Monthly Elected Member Allowance	24/12/2021	2,639.83
EF145913	27871	Tom Widenbar	Monthly Elected Member Allowance	24/12/2021	4,509.66
EF145914	27872	Phoebe Corke	Monthly Elected Member Allowance	24/12/2021	2,639.83
EF145915	28238	Tarun Dewan	Monthly Elected Member Allowance	24/12/2021	2,639.83
EF145917	99996	John And Maria Lazzaro	Rates And Property Related Refunds	24/12/2021	18.20
EF145918	99996	Revenuewa	Rates And Property Related Refunds	24/12/2021	656.33
EF145919	99996	Lynette Fowler	Rates And Property Related Refunds	24/12/2021	201.46
EF145920	99996	Andantino Pty Ltd T/A Outdoor World Wang	Rates And Property Related Refunds	24/12/2021	147.00
EF145921	23250	Department Of Planning, Lands & Heritage	Dap Applications & Dap Fees	24/12/2021	5,946.00
EF145922	88888	Shorin-Ryu Pty Ltd	Bond Refund	24/12/2021	150.00
EF145923	99997	Shane & Amy Harris	Cockburn Volunteer Awards Prize Money	24/12/2021	400.00
EF145924	99997	Jandakot Primary School	Lgacs2-Donations To Schools	24/12/2021	320.00
EF145925	99997	Ap & Hm Gough	Senior Security Subsidy Scheme	24/12/2021	100.00
EF145926	99997	Rayleen Stoker	Senior Security Subsidy Scheme	24/12/2021	300.00
EF145927	99997	Le & Lm Morzenti	Senior Security Subsidy Scheme	24/12/2021	300.00
EF145928	99997	Haerminia G Faria	Senior Security Subsidy Scheme	24/12/2021	200.00
EF145929	99997	Neil Mccrudden	Senior Security Subsidy Scheme	24/12/2021	100.00
EF145930	99997	Norma Chalmers	Senior Security Subsidy Scheme	24/12/2021	100.00
EF145931	99997	Jacqueline D Vojkovic	Senior Security Subsidy Scheme	24/12/2021	100.00
EF145932	99997	Nada Pavlovich	Senior Security Subsidy Scheme	24/12/2021	200.00
EF145933	99997	N & D Vojkovic	Senior Security Subsidy Scheme	24/12/2021	300.00
EF145934	99997	Al & Ca Giglia	Senior Security Subsidy Scheme	24/12/2021	200.00
EF145935	99997	Jh & Jm Taylor	Senior Security Subsidy Scheme	24/12/2021	200.00

EF145936	99997	Mrs K L Whitley	Senior Security Subsidy Scheme	24/12/2021	100.00
EF145937	99997	Hilary Taylor	Senior Security Subsidy Scheme	24/12/2021	300.00
EF145938	99997	Marjorie Salvemini	Senior Security Subsidy Scheme	24/12/2021	140.00
EF145939	99997	K S Passmore	Senior Security Subsidy Scheme	24/12/2021	300.00
EF145940	99997	Pf & Kd Howe	Senior Security Subsidy Scheme	24/12/2021	140.00
EF145941	99997	Se Lyons	Senior Security Subsidy Scheme	24/12/2021	100.00
EF145942	99997	Kim Richard Quay	Senior Security Subsidy Scheme	24/12/2021	100.00
EF145943	99997	Vicky Hope Kelly	Senior Security Subsidy Scheme	24/12/2021	200.00
EF145944	99997	Ms M Macaulay	Senior Security Subsidy Scheme	24/12/2021	300.00
EF145945	99997	Mr & Sm Brister	Senior Security Subsidy Scheme	24/12/2021	200.00
EF145946	99997	Desmond Kevin & Beryl Marie Cox	Senior Security Subsidy Scheme	24/12/2021	200.00
EF145947	99997	PI & Sv D'alessandro	Senior Security Subsidy Scheme	24/12/2021	300.00
EF145948	99997	Pn & Bg Clucas	Senior Security Subsidy Scheme	24/12/2021	300.00
EF145949	99997	Mrs Gwynneth Eileen Lloyd	Senior Security Subsidy Scheme	24/12/2021	200.00
EF145950	99997	Jennifer Anne Barton	Senior Security Subsidy Scheme	24/12/2021	300.00
EF145951	99997	Dp & Ca Dirckze	Senior Security Subsidy Scheme	24/12/2021	300.00
EF145952	99997	Elaine Grime	Senior Security Subsidy Scheme	24/12/2021	80.00
EF145953	99997	Giacomino & Leanne K Ricci	Senior Security Subsidy Scheme	24/12/2021	200.00
EF145954	99997	F & M Moutinho	Senior Security Subsidy Scheme	24/12/2021	200.00
EF145955	99997	Dean McInroy	F207 Pen Fee Refund	24/12/2021	453.00
EF145956	99997	Shaun Thomas	F208 Pen Fee Refund	24/12/2021	512.00
EF145957	99997	Servau Offcl. Departmental Recpts & Paym	Doc Number: 180129009 Centrepay 12	24/12/2021	236.61
EF145958	99997	William Joseph Cockle	Unspent Fund Balance - Hcp Package	24/12/2021	1,209.94
EF145959	99997	Hannah Lethbridge	Reimbursement Of Fees	24/12/2021	1,489.50
EF145960	99997	Artistralia	Invoice 00011421	24/12/2021	242.00
EF145961	99997	Harvest Lakes Residents Association	Small Events Sponsorship	24/12/2021	3,000.00
EF145962	99997	Retirees Wa	Community Grant - Establishment Of Retir	24/12/2021	1,100.00
EF145963	99997	Zena Hende	Waterwise Verge Rebate	24/12/2021	474.90
EF145964	99997	Gail M Gonsalves	Bird Bath Rebate - Gail M Gonsalves	24/12/2021	50.00
EF145965	99997	Wei Sung Teo	Bird Bath Rebate - W Teo	24/12/2021	50.00
EF145966	99997	Roxanne And Marco	Bird Bath Rebate - R Comina	24/12/2021	49.99
EF145967	99997	Ms & D Burnby	Bird Bath Rebate - D Burndy	24/12/2021	50.00
EF145968	99997	Thiam Meng Tay	Bird Bath Rebate - T Ta	24/12/2021	21.99
EF145969	99997	Rebecca Hartley & Troy Bumbak	Bird Bath Rebate - R Hartley	24/12/2021	49.99
EF145970	99997	Clint And Samantha Joseph	Compost Bin Rebate - Clint Joseph	24/12/2021	50.00
EF145971	99997	Spearwood Primary School	Lgacs2 Donation To School	24/12/2021	572.73
EF145972	99997	C J Houston	Compost Bin Rebate - Chris Houston	24/12/2021	50.00
EF145973	99997	Mrs Paulin Henderson	Modern Cloth Nappies Rebate	24/12/2021	50.00
EF145974	99997	Gideon D Santoso	Cpa Membership Fee - D Santoso	24/12/2021	372.50
EF145975	99997	Deborah Evans	Water Wise Verge Rebate - D Evans	24/12/2021	250.00
EF145976	99997	Ms Hala Nasrallah	Compost Bin Rebate - Hala Nasrallah	24/12/2021	50.00
EF145977	99997	Joshua Palmer	Basketball Game Evacuation Refund	24/12/2021	71.00
EF145978	99997	Sinta Ng	Cpa Reimbursement - Sinta Ng	24/12/2021	372.50
EF145979	10047	Alinta Energy	Natural Gas & Electricity Supply	24/12/2021	39.90

EF145980	11794	Synergy	Electricity Usage/Supplies	24/12/2021	20,975.92
EF145981	12025	Telstra Corporation	Communications Services	24/12/2021	15,988.71
EF145982	10097	Blackwoods Atkins	Engineering Supplies	24/12/2021	1,515.48
EF145983	10207	Boc Gases	Gas Supplies	24/12/2021	836.83
EF145984	10220	Boya Equipment Pty Ltd	Equipment Supplies	24/12/2021	3,408.68
EF145985	10226	Bridgestone Australia Ltd	Tyre Services	24/12/2021	40,352.84
EF145986	10244	Building & Const Industry Training Fund	Levy Payment	24/12/2021	18,499.33
EF145987	10246	Bunnings Building Supplies Pty Ltd	Hardware Supplies	24/12/2021	1,736.05
EF145988	10279	Castrol Australia Pty Ltd	Grease/Lubricants	24/12/2021	293.52
EF145989	10287	Centreline Markings	Linemarking Services	24/12/2021	2,145.00
EF145990	10338	Cleanaway Pty Ltd	Waste Disposal Services	24/12/2021	494.90
EF145991	10359	Cockburn Painting Service	Painting Supplies/Services	24/12/2021	165.00
EF145992	10368	Cockburn Wetlands Education Centre	Community Grant	24/12/2021	85.00
EF145993	10526	E & Mj Rosher Pty Ltd	Mower Equipment	24/12/2021	2,873.49
EF145994	10528	Easifleet	Vehicle Lease	24/12/2021	992.68
EF145995	10535	Workpower Incorporated	Employment Services - Planting	24/12/2021	6,933.90
EF145996	10589	Fines Enforcement Registry	Fines Enforcement Fees	24/12/2021	2,623.50
EF145997	10597	Flexi Staff Pty Ltd	Employment Services	24/12/2021	5,985.25
EF145998	10611	Forpark Australia	Playground Equipment	24/12/2021	84,507.50
EF145999	10732	Horizons West Bus & Coachlines	Transportation Services	24/12/2021	1,463.00
EF146000	10787	Jandakot Accident Repair Centre	Panel Beating Services	24/12/2021	2,000.00
EF146001	10888	Lj Caterers	Catering Services	24/12/2021	737.00
EF146002	10903	Lovegrove Turf Services Pty Ltd	Turf Maintenance Services	24/12/2021	58,146.00
EF146003	10923	Major Motors Pty Ltd	Repairs/Maintenance Services	24/12/2021	1,151.22
EF146004	10938	Mrp Pest Management	Pest & Weed Management	24/12/2021	547.62
EF146005	10944	Mcleods	Legal Services	24/12/2021	23,761.23
EF146006	10991	Beacon Equipment	Mowing Equipment	24/12/2021	198.80
EF146007	11028	Neverfail Springwater Ltd	Bottled Water Supplies	24/12/2021	30.48
EF146008	11036	Northlake Electrical Pty Ltd	Electrical Services	24/12/2021	8,960.27
EF146009	11152	Fulton Hogan Industries Pty Ltd	Road Maintenance	24/12/2021	4,264.15
EF146010	11182	Premium Brake & Clutch Services Pty Ltd	Brake Services	24/12/2021	6,359.98
EF146011	11244	Research Solutions Pty Ltd	Research Services	24/12/2021	10,017.52
EF146012	11247	Richgro Wa	Gardening Supplies	24/12/2021	217.80
EF146013	11308	Boss Industrial Formally Sba Supplies	Hardware Supplies	24/12/2021	1,285.15
EF146014	11333	Shelford Constructions Pty Ltd	Construction Services	24/12/2021	995,377.30
EF146015	11483	St John Ambulance Aust Wa Operations	First Aid Courses	24/12/2021	170.00
EF146016	11511	Statewide Bearings	Bearing Supplies	24/12/2021	39.60
EF146017	11625	Nutrien Water	Reticulation Supplies	24/12/2021	1,891.61
EF146018	11701	Vibra Industrial Filtration Australasia	Filter Supplies	24/12/2021	827.86
EF146019	11702	Villa Dalmacia Association Inc.	Spical Club Activities	24/12/2021	2,370.00
EF146020	11722	Wa Hino Sales & Service	Purchase Of New Trucks / Maintenance	24/12/2021	3,229.76
EF146021	11787	Department Of Transport	Vehicle Search Fees	24/12/2021	1,209.50
EF146022	11793	Western Irrigation Pty Ltd	Irrigation Services/Supplies	24/12/2021	33,765.10
EF146023	11828	Worldwide Online Printing - O'connor	Printing Services	24/12/2021	449.00

EF146024	11854	Zipform Pty Ltd	Printing Services	24/12/2021	2,909.47
EF146025	12014	Tutt Bryant Equipment Bt Equipment Pty Ltd T/As	Excavating/Earthmoving Equipment	24/12/2021	2,443.60
EF146026	12018	O'connor Lawnmower & Chainsaw Centre	Mowing Equipment/Parts/Services	24/12/2021	239.00
EF146027	12153	Hays Personnel Services Pty Ltd	Employment Services	24/12/2021	5,316.60
EF146028	12656	Coogee Beach Surf Lifesaving Club Inc	Poore Grove Slsc Development Costs	24/12/2021	6,900.00
EF146029	13102	Michael Page International (Australia) Pty Ltd	Employment Services	24/12/2021	1,857.25
EF146030	13150	Western Australian Electoral Commission	Election Expenses	24/12/2021	309,964.28
EF146031	13563	Green Skills Inc	Employment Services	24/12/2021	13,810.17
EF146032	13779	Porter Consulting Engineers	Engineering Consultancy Services	24/12/2021	4,400.00
EF146033	13849	Mcmullen Nolan Group Pty Ltd	Surveying Services	24/12/2021	3,630.00
EF146034	15271	Ple Computers Pty Ltd	Computer Hardware	24/12/2021	338.00
EF146035	15393	Stratagreen	Hardware Supplies	24/12/2021	403.92
EF146036	15588	Natural Area Consulting Management Services	Weed Spraying	24/12/2021	2,602.88
EF146037	15868	Cardno (Wa) Pty Ltd	Consultancy Services - Engineering	24/12/2021	53,273.67
EF146038	16064	Cms Engineering	Airconditioning Services	24/12/2021	1,639.90
EF146039	16384	Bull Motor Bodies	Motor Bodies	24/12/2021	416.90
EF146040	17471	Pirtek (Fremantle) Pty Ltd	Hoses & Fittings	24/12/2021	803.45
EF146041	17553	Altus Traffic Pty Ltd	Traffic Control Services	24/12/2021	8,933.25
EF146042	18126	Dell Australia Pty Ltd	Computer Hardware	24/12/2021	2,855.60
EF146043	18203	Natsync Environmental	Pest Control	24/12/2021	774.00
EF146044	18962	Sealanes (1985) P/L	Catering Supplies	24/12/2021	2,578.60
EF146045	19533	Woolworths Ltd	Groceries	24/12/2021	1,894.01
EF146046	19541	Turf Care Wa Pty Ltd	Turf Services	24/12/2021	13,127.40
EF146047	20000	Aust West Auto Electrical Pty Ltd	Auto Electrical Services	24/12/2021	9,544.33
EF146048	21291	The Worm Shed	Environmental Education	24/12/2021	190.00
EF146049	21294	Cat Haven	Animal Services	24/12/2021	1,837.00
EF146050	21627	Manheim Pty Ltd	Impounded Vehicles	24/12/2021	2,123.00
EF146051	21665	Mmj Real Estate (Wa) Pty Ltd	Property Management Services	24/12/2021	22,767.43
EF146052	21697	Ict Express Pty Ltd	Consultancy Services - It	24/12/2021	22,859.10
EF146053	21744	Jb Hi Fi - Commercial	Electronic Equipment	24/12/2021	114.00
EF146054	21798	The Civil Group	Consultancy - Engineering	24/12/2021	3,726.80
EF146055	22106	Intelife Group	Services - Daip	24/12/2021	18,229.09
EF146056	22112	Fremantle Men's Community Shed Inc	Woodwork/Metalwork	24/12/2021	1,100.00
EF146057	22404	Cleverpatch Pty Ltd	Arts/Craft Supplies	24/12/2021	283.25
EF146058	22553	Brownes Food Operations	Catering Supplies	24/12/2021	74.57
EF146059	22613	Vicki Royans	Artistic Services	24/12/2021	450.00
EF146060	22619	Ksc Training	Training Services	24/12/2021	684.00
EF146061	22624	Aussie Earthworks Pty Ltd	Earthworks	24/12/2021	16,454.90
EF146062	22639	Shatish Chauhan	Training Services - Yoga	24/12/2021	2,235.00
EF146063	22658	South East Regional Centre For Urban Landcare Inc (Sercul)	Urban Landcare Services	24/12/2021	14,484.03
EF146064	22681	Abbey Blinds & Curtains	Blinds	24/12/2021	1,053.80
EF146065	22682	Beaver Tree Services Pty Ltd	Tree Pruning Services	24/12/2021	74,622.70
EF146066	22752	Elgas Limited	Gas Supplies	24/12/2021	999.01
EF146067	22806	Chevron Australia Downstream Fuels Pty Ltd	Fuel Supplies	24/12/2021	26,289.98

EF146068	22854	Lgiswa	Insurance Premiums	24/12/2021	156,030.60
EF146069	23254	Ibis Information Systems Pty Ltd	Computer Software	24/12/2021	4,400.00
EF146070	23457	Totally Workwear Fremantle	Clothing - Uniforms	24/12/2021	1,718.11
EF146071	23570	A Proud Landmark Pty Ltd	Landscape Construction Services	24/12/2021	14,586.00
EF146072	23579	Daimler Trucks Perth	Purchase Of New Truck	24/12/2021	806.00
EF146073	23685	Astro Synthetic Turf Pty Ltd	Site Inspections	24/12/2021	660.00
EF146074	23930	West Bin	Hook Truck Hire	24/12/2021	112,156.55
EF146075	24275	Truck Centre Wa Pty Ltd	Purchase Of New Truck	24/12/2021	3,776.88
EF146076	24655	Automasters Spearwood	Vehicle Servicing	24/12/2021	322.50
EF146077	24736	Zenien	Cctv Camera Licences	24/12/2021	66,740.36
EF146078	24816	Consolidated Training Services	Training Services	24/12/2021	490.00
EF146079	24978	Ambius	Plants Supplies	24/12/2021	585.48
EF146080	25063	Superior Pak Pty Ltd	Vehicle Maintenance	24/12/2021	4,647.52
EF146081	25121	Imagesource Digital Solutions	Billboards	24/12/2021	3,824.70
EF146082	25128	Horizon West Landscape & Irrigation Pty Ltd	Landscaping Services	24/12/2021	41,055.43
EF146083	25415	Jandakot Stock & Pet Supplies	Pet Supplies	24/12/2021	185.65
EF146084	25418	Cs Legal	Legal Services	24/12/2021	976.91
EF146085	25645	Yelakitj Moort Nyungar Association Inc	Welcome To The Country Performances	24/12/2021	800.00
EF146086	25736	Blue Tang (Wa) Pty Ltd T/As Emerge Associates (The Trustee For The Reef Unit Trust) Emerge Associates	Consultancy Services	24/12/2021	12,230.35
EF146087	25822	Fit2work.Com.Au Mercury Search And Selection Pty Ltd	Employee Check	24/12/2021	153.56
EF146088	25940	Leaf Bean Machine	Coffee Bean Supply	24/12/2021	440.00
EF146089	25962	All Lines	Linemarking Services	24/12/2021	1,430.00
EF146090	26257	Paperbark Technologies Pty Ltd	Arboricultural Consultancy Services	24/12/2021	1,370.00
EF146091	26303	Gecko Contracting Turf & Landscape Maintenance	Turf & Landscape Maintenance	24/12/2021	13,685.74
EF146092	26310	Local Geotechnics	Consultancy Services	24/12/2021	3,080.00
EF146093	26470	Scp Conservation	Fencing Services	24/12/2021	2,970.00
EF146094	26516	Ultimate Limestone	Construction Services	24/12/2021	880.00
EF146095	26549	Sharon Gregory (Koor-Kadak Consultancy)	Consultancy Services	24/12/2021	750.00
EF146096	26558	Healthcare Australia Pty Ltd	Temporary Employment Services	24/12/2021	485.60
EF146097	26574	Eva Bellydance	Entertainment - Belly Dancing	24/12/2021	225.00
EF146098	26606	Enviro Infrastructure Pty Ltd	Construction& Fabrication	24/12/2021	2,690.85
EF146099	26610	Tracc Civil Pty Ltd	Civil Construction	24/12/2021	672,541.02
EF146100	26614	Marketforce Pty Ltd	Advertising	24/12/2021	935.05
EF146101	26620	Gra Partners Pty Ltd	Consulting/Advisory	24/12/2021	25,300.00
EF146102	26625	Andover Detailers	Car Detailing Services	24/12/2021	773.06
EF146103	26677	Australia And New Zealand Recycling Platform Limited	Not- For-Profit Member Services Body	24/12/2021	2,155.77
EF146104	26722	Jenelle Russo Studio	Entertainer And Teacher	24/12/2021	490.00
EF146105	26735	Shane McMaster Surveys	Survey Services	24/12/2021	770.00
EF146106	26778	Robert Walters	Recruitment Services	24/12/2021	3,401.48
EF146107	26876	Integrity	Software Development	24/12/2021	2,200.00
EF146108	26898	Spandex Asia Pacific Pty Ltd	Signage Supplier	24/12/2021	7,199.54
EF146109	26923	Woodlands	Rubbish Collection Equipment	24/12/2021	5,528.60
EF146110	26939	Udla	Landscape Architecture And Urban Design	24/12/2021	11,312.40

EF146111	26946	Av Truck Services Pty Ltd	Truck Dealership	24/12/2021	2,346.92
EF146112	27010	Quantum Building Services Pty Ltd	Building Maintenance	24/12/2021	45,726.12
EF146113	27011	Baileys Marine Fuel Australia	Fuel	24/12/2021	230.64
EF146114	27031	Downer Edi Works Pty Ltd	Asphalt Services	24/12/2021	58,984.20
EF146115	27034	Adelby Pty Ltd	Firebreak Construction	24/12/2021	638.00
EF146116	27046	Tfh Hire Services Pty Ltd	Hire Fencing	24/12/2021	1,280.67
EF146117	27052	Event Marquees	Marquee Hire	24/12/2021	1,975.00
EF146118	27065	Westbooks	Books	24/12/2021	1,231.74
EF146119	27075	Colleagues Nagels	Printing Services	24/12/2021	4,184.82
EF146120	27130	Adline Media Pty Ltd	Digital Marketing & Software Service Pro	24/12/2021	2,887.03
EF146121	27177	Initial Hygiene	Hygiene	24/12/2021	3,172.06
EF146122	27179	Plunge & Co Cafe	Catering Services	24/12/2021	147.00
EF146123	27189	Healthstrong Pty Ltd	Home Care	24/12/2021	110.00
EF146124	27246	Veale Auto Parts	Spare Parts Mechanical	24/12/2021	825.40
EF146125	27275	Hospitality Total Services	Hospitality Consultants	24/12/2021	2,158.75
EF146126	27303	Sebel Pty Ltd	Furniture	24/12/2021	19,195.00
EF146127	27334	Westcare Print	Printing Services	24/12/2021	126.50
EF146128	27348	Message Media	Telecommunications	24/12/2021	450.96
EF146129	27351	Programmed Property Services	Property Maintenance	24/12/2021	7,315.00
EF146130	27355	Playmaster	Playground Equipment	24/12/2021	33,000.00
EF146131	27381	Fit For Life Exercise Physiology	Exercise Classes	24/12/2021	2,430.00
EF146132	27385	Programmed Electrical Technologies	Electrical Services	24/12/2021	1,402.09
EF146133	27392	Axis Maintenance Services Pty Ltd	Maintenance	24/12/2021	336.77
EF146134	27401	Emprise Mobility	Mobility Equipment	24/12/2021	4,891.00
EF146135	27403	Freedom Fairies Pty Ltd	Amusement	24/12/2021	2,106.50
EF146136	27427	Home Chef	Cooking/Food Services	24/12/2021	506.55
EF146137	27437	Pb Reticulation & Maintenance Services Pty Ltd	Irrigation Services	24/12/2021	176.00
EF146138	27448	Selectro Services Pty Ltd	Electrical	24/12/2021	209.00
EF146139	27450	Aaa Production Services	Hire Pa/Satge Systems	24/12/2021	13,811.60
EF146140	27455	Site Protective Services	Cctv Parts	24/12/2021	98,068.94
EF146141	27482	Billi Australia Pty Ltd	Water Filter Taps	24/12/2021	172.70
EF146142	27497	Taycon Group Pty Ltd	Building Surveying	24/12/2021	1,824.63
EF146143	27499	Hodge Collard Preston Architects	Architects	24/12/2021	63,031.54
EF146144	27507	Facilities First Australia Pty Ltd	Cleaning Services	24/12/2021	537.90
EF146145	27523	Robert Lawrence Toohey	High Pressure Cleaning	24/12/2021	2,673.00
EF146146	27539	Jasmin Carpentry & Maintenance	Carpentry	24/12/2021	5,125.00
EF146147	27604	Rock 'N' Toddle	Entertainment	24/12/2021	760.00
EF146148	27622	Truegrade Medical Supplies	Medical Supplies	24/12/2021	4,584.11
EF146149	27631	Aquatic Services Wa Pty Ltd	Pool Equipment & Maintenance	24/12/2021	1,584.00
EF146150	27643	Dial Before You Dig Wa Ltd	Dial Before You Dig	24/12/2021	13,353.34
EF146151	27650	Datacom Systems (Au) Pty Ltd	It Sales, Consulting & Service	24/12/2021	442.50
EF146152	27675	Wgawa Pty Ltd	Consultancy Engineering	24/12/2021	15,328.50
EF146153	27676	Blue Force Pty Ltd	Security Services	24/12/2021	100.60
EF146154	27695	Qtm Pty Ltd	Traffic Management	24/12/2021	15,335.77

EF146155	27720	Bj Systems	Security Services	24/12/2021	7,339.33
EF146156	27722	Metra Australia	Software	24/12/2021	2,303.10
EF146157	27726	Jdsi Consulting Engineers	Consultancy - Engineering	24/12/2021	20,790.00
EF146158	27741	Betty Lola	Catering - Bakery Products	24/12/2021	600.00
EF146159	27809	Ra-One Pty Ltd	Software	24/12/2021	20,416.00
EF146160	27831	Butler And Brown	Event Management	24/12/2021	71,500.00
EF146161	27850	Dowsing Group Pty Ltd	Concreting Services	24/12/2021	32,920.03
EF146162	27855	Total Landscape Redevelopment Service Pty Ltd	Tree Watering	24/12/2021	39,205.49
EF146163	27875	Town Team Movement	Public Engagement	24/12/2021	3,520.00
EF146164	27885	Stevens Mcgann Willcock And Copping Pty Ltd	Consultancy - Mechanical Engineering	24/12/2021	5,940.00
EF146165	27892	Resolve Group Pty Ltd	Consultancy - Bca Certification	24/12/2021	1,732.50
EF146166	27894	Homecare Physiotherapy	Healthcare	24/12/2021	12,023.00
EF146167	27899	Nature Calls Portable Toilets	Hire - Portable Loos	24/12/2021	935.00
EF146168	27917	Go Doors Advanced Automation	Door Maintenance & Repair	24/12/2021	600.88
EF146169	27983	Engie Mechanical Services (Wa) Pty Ltd	Mechanical & Hvac&R	24/12/2021	154,044.00
EF146170	27984	Sabrina Fenwick	Excercise Classes	24/12/2021	640.00
EF146171	28013	Rps Aap Consulting Pty Ltd	Project Management	24/12/2021	15,399.84
EF146172	28022	Grafton General Products	Home Safety Modifications	24/12/2021	3,018.92
EF146173	28027	Likeable Creative Pty Ltd	Marketing/Advertising	24/12/2021	825.00
EF146174	28031	Brandon's Shredding Boxes	Recycling	24/12/2021	60.00
EF146175	28047	Mitchell Garlett	Ceremonial Services	24/12/2021	400.00
EF146176	28049	Copy Magic	Printing Services	24/12/2021	484.00
EF146177	28061	Go2cup	Paper Cups	24/12/2021	569.25
EF146178	28082	For Blue Pty Ltd	Consultancy - Economic	24/12/2021	1,650.00
EF146179	28118	Mccorkell Constructions (W.A.) Pty Ltd	Building Services - Construction	24/12/2021	1,112,110.63
EF146180	28125	Daisy Productions	Master Ceremonies	24/12/2021	800.00
EF146181	28168	Sifting Sands	Sand Cleaning	24/12/2021	7,414.00
EF146182	28169	Nexacu	Excel Courses	24/12/2021	5,285.00
EF146183	28171	Smc Marine Pty Ltd	Construction Services	24/12/2021	1,317,127.22
EF146184	28196	Brightmark Group Pty Ltd	Cleaning Services	24/12/2021	31,503.60
EF146185	28197	Lite N Easy Pty Ltd	Food Supplies	24/12/2021	186.24
EF146186	28201	Select Fresh	Food Supplies	24/12/2021	315.02
EF146187	28202	Carers Plus Australia Pty Ltd	Employment Services	24/12/2021	1,155.00
EF146188	28207	Western Trap And Field	Firearms	24/12/2021	1,270.54
EF146189	28214	Beyond Skateboarding	Skateboarding Clinics	24/12/2021	195.00
EF146190	28215	Complete Office Supplies Pty Ltd	Stationery	24/12/2021	1,275.45
EF146191	28220	Comcare Foodservice Repairs	Catering Equipment Repairs	24/12/2021	231.00
EF146192	28225	Cybercx Pty Ltd	It Services	24/12/2021	5,802.50
EF146193	28227	Profounder Turfmaster Pty Ltd	Turf Services	24/12/2021	302.50
EF146194	28233	Western Maze Wa Pty Ltd	Waste Collection Services	24/12/2021	6,941.00
EF146195	28236	Coastal Drift	Entertainment - Band	24/12/2021	2,200.00
EF146196	28240	The People Catalyst Pty Ltd	Psychological Services And Consulting	24/12/2021	3,795.00
EF146197	28250	Midland Brick Pty Ltd	Bricks/Pavers	24/12/2021	3,107.50
EF146198	99997	In Home Care Payments	Ihc Payments We 19/12/2021	23/12/2021	11,130.86

EF146199	99997	Family Day Care	Fdc Payments We 19/12/21	23/12/2021	26,095.17
EF146200	10091	Aslab Pty Ltd	Asphalting Services/Supplies	24/12/2021	2,244.66
EF146201	10097	Blackwoods Atkins	Engineering Supplies	24/12/2021	59.36
EF146202	10246	Bunnings Building Supplies Pty Ltd	Hardware Supplies	24/12/2021	740.96
EF146203	10333	Cjd Equipment Pty Ltd	Hardware Supplies	24/12/2021	948.88
EF146204	10359	Cockburn Painting Service	Painting Supplies/Services	24/12/2021	4,356.00
EF146205	10535	Workpower Incorporated	Employment Services - Planting	24/12/2021	20,790.00
EF146206	10597	Flexi Staff Pty Ltd	Employment Services	24/12/2021	7,216.11
EF146207	10679	Grasstrees Australia	Plants & Planting Services	24/12/2021	946.00
EF146208	10888	Lj Caterers	Catering Services	24/12/2021	231.00
EF146209	11004	Murdoch University Office Of Finance, Planning & Reporting	Analysing Services	24/12/2021	858.00
EF146210	11028	Neverfail Springwater Ltd	Bottled Water Supplies	24/12/2021	194.70
EF146211	11036	Northlake Electrical Pty Ltd	Electrical Services	24/12/2021	216.98
EF146212	11308	Boss Industrial Formally Sba Supplies	Hardware Supplies	24/12/2021	73.80
EF146213	11331	Shawmac Pty Ltd	Consultancy Services - Civil	24/12/2021	1,787.50
EF146214	11625	Nutrien Water	Reticulation Supplies	24/12/2021	6,263.31
EF146215	11793	Western Irrigation Pty Ltd	Irrigation Services/Supplies	24/12/2021	595.10
EF146216	11828	Worldwide Online Printing - O'connor	Printing Services	24/12/2021	449.98
EF146217	12153	Hays Personnel Services Pty Ltd	Employment Services	24/12/2021	6,410.85
EF146218	12497	Trophy Choice	Trophy Supplies	24/12/2021	1,896.60
EF146219	13102	Michael Page International (Australia) Pty Ltd	Employment Services	24/12/2021	1,857.25
EF146220	13563	Green Skills Inc	Employment Services	24/12/2021	6,580.20
EF146221	13825	Jackson Mcdonald	Legal Services	24/12/2021	4,400.55
EF146222	14350	Baileys Fertilisers	Fertiliser Supplies	24/12/2021	868.45
EF146223	16064	Cms Engineering	Airconditioning Services	24/12/2021	2,797.00
EF146224	16107	Wren Oil	Waste Disposal Services	24/12/2021	16.50
EF146225	18126	Dell Australia Pty Ltd	Computer Hardware	24/12/2021	7,926.60
EF146226	18203	Natsync Environmental	Pest Control	24/12/2021	385.00
EF146227	19533	Woolworths Ltd	Groceries	24/12/2021	330.47
EF146228	21139	Austraffic Wa Pty Ltd	Traffic Surveys	24/12/2021	3,146.00
EF146229	21291	The Worm Shed	Environmental Education	24/12/2021	1,000.00
EF146230	21627	Manheim Pty Ltd	Impounded Vehicles	24/12/2021	319.00
EF146231	21744	Jb Hi Fi - Commercial	Electronic Equipment	24/12/2021	224.00
EF146232	22569	Sonic Health Plus Pty Ltd	Medical Services	24/12/2021	3,538.70
EF146233	22682	Beaver Tree Services Pty Ltd	Tree Pruning Services	24/12/2021	29,966.56
EF146234	22854	Lgiswa	Insurance Premiums	24/12/2021	310,235.20
EF146235	22913	Opal Australian Paper	Envelopes	24/12/2021	226.44
EF146236	23457	Totally Workwear Fremantle	Clothing - Uniforms	24/12/2021	2,706.16
EF146237	24506	Amaranti's Personal Training	Personal Training Services	24/12/2021	600.00
EF146238	24643	Bibliotheca Rfid Library Systems Australia Pty Ltd	Purchase Of Library Tags	24/12/2021	4,347.20
EF146239	24655	Automasters Spearwood	Vehicle Servicing	24/12/2021	615.00
EF146240	24816	Consolidated Training Services	Training Services	24/12/2021	1,980.00
EF146241	26257	Paperbark Technologies Pty Ltd	Arboricultural Consultancy Services	24/12/2021	330.00
EF146242	26303	Gecko Contracting Turf & Landscape Maintenance	Turf & Landscape Maintenance	24/12/2021	660.00

EF146243	26516	Ultimate Limestone	Construction Services	24/12/2021	1,650.00
EF146244	26558	Healthcare Australia Pty Ltd	Temporary Employment Services	24/12/2021	609.82
EF146245	26606	Enviro Infrastructure Pty Ltd	Construction& Fabrication	24/12/2021	6,839.61
EF146246	26662	Designer Christmas	Hire Of Christmas Trees And Decorations	24/12/2021	1,485.00
EF146247	26704	Perth Mermaids	Entertainment Services	24/12/2021	900.00
EF146248	26735	Shane McMaster Surveys	Survey Services	24/12/2021	1,320.00
EF146249	26754	Insight Call Centre Services	Call Centre Services	24/12/2021	5,255.31
EF146250	26771	Instant Products Hire	Portable Toilet Hire	24/12/2021	1,348.71
EF146251	26888	Media Engine	Graphic Design, Marketing, Video Product	24/12/2021	9,901.68
EF146252	26901	Alyka Pty Ltd	Digital Consultancy And Web Development	24/12/2021	577.50
EF146253	26929	Elan Energy Matrix Pty Ltd	Recycling Services	24/12/2021	899.33
EF146254	26964	South Metropolitan Tafe	Education	24/12/2021	117.65
EF146255	27046	Tfh Hire Services Pty Ltd	Hire Fencing	24/12/2021	1,008.42
EF146256	27059	Frontline Fire & Rescue Equipment	Manufacture-Fire Vehicles/Equipment	24/12/2021	508.20
EF146257	27082	Kulbardi Pty Ltd	Stationery Supplies	24/12/2021	692.45
EF146258	27130	Adline Media Pty Ltd	Digital Marketing & Software Service Pro	24/12/2021	709.82
EF146259	27246	Veale Auto Parts	Spare Parts Mechanical	24/12/2021	778.30
EF146260	27423	Mechanical Project Services Pty Ltd	Airconditioning Services	24/12/2021	3,203.81
EF146261	27455	Site Protective Services	Cctv Parts	24/12/2021	3,194.82
EF146262	27479	Vital Interpreting Personnel	Translating Services	24/12/2021	517.00
EF146263	27617	Galaxy 42 Pty Ltd	Consultancy - It	24/12/2021	3,168.00
EF146264	27641	Office Of The Auditor General	Auditor General	24/12/2021	2,200.00
EF146265	27650	Datacom Systems (Au) Pty Ltd	It Sales, Consulting & Service	24/12/2021	442.50
EF146266	27676	Blue Force Pty Ltd	Security Services	24/12/2021	20.00
EF146267	27695	Qtm Pty Ltd	Traffic Management	24/12/2021	3,201.58
EF146268	27712	Perth Playground And Rubber Pty Ltd	Playground Softfall/Equipment	24/12/2021	9,735.00
EF146269	27894	Homecare Physiotherapy	Healthcare	24/12/2021	4,180.00
EF146270	27965	Stantec Australia Pty Ltd	Engineering Services	24/12/2021	15,950.00
EF146271	28027	Likeable Creative Pty Ltd	Marketing/Advertising	24/12/2021	4,184.57
EF146272	28081	Pool Robotics Perth	Robotic Pool Cleaner	24/12/2021	1,537.90
EF146273	28139	Advance Scanning Services	Locating Services - Cables/Pipes Etc.	24/12/2021	7,975.00
EF146274	28157	Patti The Pig (Michael Caruso)	Library Equipment/Supplies	24/12/2021	731.28
EF146275	28168	Sifting Sands	Sand Cleaning	24/12/2021	140.48
EF146276	28202	Carers Plus Australia Pty Ltd	Employment Services	24/12/2021	660.00
EF146277	28215	Complete Office Supplies Pty Ltd	Stationery	24/12/2021	571.98
EF146278	11867	Kevin John Allen	Monthly Elected Member Allowance	23/12/2021	475.12
EF146279	25353	Philip Eva	Monthly Elected Member Allowance	23/12/2021	366.48
EF146280	27327	Chontelle Stone	Monthly Elected Member Allowance	23/12/2021	735.30
EF146281	10152	Aust Services Union	Payroll Deductions	23/12/2021	964.20
EF146282	10154	Australian Taxation Office	Payroll Deductions	23/12/2021	524,534.45
EF146283	10305	Child Support Agency	Payroll Deductions	23/12/2021	1,336.72
EF146284	11001	Local Government Racing & Cemeteries Employees Union Lgrceu	Payroll Deductions	23/12/2021	61.50
EF146285	19726	Health Insurance Fund Of Wa	Payroll Deductions	23/12/2021	1,385.50
EF146286	27874	Smartsalary	Salary Packaging/Leasing Administration	23/12/2021	16,940.17

EF146287	99997	Teigan Reilly	Catering For Animal Welfare Exercise	23/12/2021	176.00
EF146288	99997	William Alberghini	Futsal Refund	23/12/2021	71.00
EF146289	99997	Fortresss Manufacturing	City Of Cockburn Grant Mar-21-Ed-25	23/12/2021	5,500.00
		TOTAL OF 788 EFT PAYMENTS			19,037,000.67
		<u>LESS: CANCELLED EFT PAYMENTS:</u>			
EF145087	99996	Rates And Property Related Eft Refunds (Not Bonds)	Rates And Property Related Refunds	3/12/2021	-462.39
EF145414	27179	Plunge & Co Cafe	Catering Services	3/12/2021	-147.00
EF145556	88888	Sundry Creditor Eft	Refund	21/12/2021	-150.00
EF145563	99997	Coc Grants, Donations & Refunds	Grants, Donations & Refunds	21/12/2021	-400.00
EF145594	99997	Coc Grants, Donations & Refunds	Grants, Donations & Refunds	21/12/2021	-320.00
		TOTAL CANCELLED EFT PAYMENT			-1,479.39
		TOTAL EFT PAYMENTS (EXCL. CANCELLED PAYMENTS)			19,035,521.28
		<u>ADD: BANK FEES</u>			
		BPAY BATCH FEE			6.93
		MERCHANT FEES COC			2,981.26
		MERCHANT FEES MARINA			125.85
		MERCHANT FEES ARC			2,051.74
		MERCHANT FEES VARIOUS OUT CENTRES			1,146.28
		NATIONAL BPAY CHARGE			4,160.00
		RTGS/ACLR FEE			-
		NAB TRANSACT FEE			779.04
		MERCHANDISE / OTHER FEES			-
					11,251.10
		<u>ADD: CREDIT CARD PAYMENTS</u>			76,015.35
		<u>ADD: PAYROLL PAYMENTS</u>			



		COC-22/11/21 Pmt 000195415076 City of Cockburn		2/12/2021	6243.35
		COC-25/11/21 Pmt 000195414745 City of Cockburn		2/12/2021	13434.17
		COC-30/11/21 Pmt 000195413850 City of Cockburn		2/12/2021	1062.41
		COC-05/12/21 Pmt 000195835083 City of Cockburn		8/12/2021	1558580.84
		COC-09/12/21 Pmt 000195937650 City of Cockburn		9/12/2021	3904.92
		COC-13/12/21 Pmt 000196086133 City of Cockburn		13/12/2021	921.02
		COC-10/12/21 Pmt 000196374532 City of Cockburn		16/12/2021	17600.84
		COC-17/12/21 Pmt 000196518203 City of Cockburn		17/12/2021	6640.37
		COC-17/12/21 Pmt 000196916633 City of Cockburn		22/12/2021	33235.74
		COC-19/12/21 Pmt 000196914497 City of Cockburn		22/12/2021	1601198.04
		COC-23/12/21 Pmt 000197041260 City of Cockburn		23/12/2021	4833.3
		274713412092312001 SuperChoice P/L CITY OF COCKBURN		23/12/2021	626764.83
		274713412090612002 SuperChoice P/L CITY OF COCKBURN		6/12/2021	634.29
					3,875,054.12
		TOTAL PAYMENTS MADE FOR THE MONTH			22,997,841.85



Credit Card Transactions October 21 Statement						
Credit Card Holder	Amount					
ADRIAN CHESTER	850.69					
ADRIANNE VASILE	114.70					
ALEXANDRA K MORTON	2,799.99					
ALISON WATERS	1,169.20	CEO Credit Card				
ANDREW TOMLINSON	803.81	Card Holder	Amount	Budget Number	Narration 1	Narration 2
ANTHONY BRUN	32.00	Anthony Brun	32	GL120-6215	Annual Fee	Annual Fee
ANTON LEES	32.00					
ASANKA VIDANAGE	728.62					
BENJAMIN TANOA	297.38					
BIANCA BRENTON	235.52					
CAROL CATHERWOOD	32.00					
CASSANDRA COOPER	337.19					
CHRISTOPHER BEATON	645.30					
COLLEEN MILLER	1,077.76					
COURTNEE THOMSON	1,189.31					
DEAN BURTON	59.80					
DEBORAH RIGBY	233.34					
FIONA LOGAN	1,417.47					
JANE WILSON	410.70					
JAYNE MCENIRY	547.00					
JEMMA ILES	32.00					
JOSHUA L GARDNER	1,316.82					
KAREN O'REILLY	628.47					
KAROLINE JAMIESON	- 465.92					
LINDA SEYMOUR	485.25					
LINDA WALKER	1,955.00					
LORENZO SANTORIELLO	357.21					
LYNETTE SPEARING	2,831.70					
MARIE LA FRENAIS	1,849.15					
MATTHEW ARGAET	1,874.15					
MICHAEL EMERY	1,621.50					
MIJALCE DANILOV	1,006.16					
MISS JESSICA DONALD	1,964.47					
MISS KAYLA MALONEY	4,536.40					
MISS SARAH J WHITELEY	2,956.32					
MR ANTONIO NATALE	12,516.88					
MR BRETT FELLOWS	32.00					
MR C MACMILLAN	801.34					
MR CLIFFORD RYAN	- 568.77					
MR CLIVE J CROCKER	1,791.03					
MR DANIEL ARNDT	348.90					
MR DONALD M GREEN	32.00					
MR GLEN WILLIAMSON	1,352.23					
MR JOHN WEST	52.48					
MR LYALL DAVIESON	151.95					
MR NELSON MAURICIO	1,022.00					
MR NICHOLAS JONES	166.48					
MR PAUL HOGAN	32.00					
MR S ATHERTON	1,928.16					
MR TRAVIS MOORE	203.65					
MRS GLORIA ASKANDER	933.91					
MRS JULIE MCDONALD	2,765.11					
MRS KIM HUNTER	1,155.08					
MRS S SEYMOUR-EYLES	2,634.71					
MRS SANDRA TAYLOR	1,246.20					
MRS SARAH KAHLE	1,272.98					
MS BARBARA FREEMAN	1,561.73					
MS CAROLINE LINDSAY	1,032.26					
MS CLARE COURTAULD	1,987.14					
MS GAIL M BOWMAN	670.46					
MS JILL ZUMACH	532.27					
MS MICHELLE CHAMPION	1,052.84					
MS SAMANTHA STANDISH	32.00					
MS SANDRA EDGAR	1,939.29					
MS SIMONE SIEBER	2,241.97					
PAUL DANIEL NORLIN	879.26					
PIETER QUARTERMAINE	233.35					
ROGER HARIPERSAD	32.00					
SANDRA SWANN	1,461.03					
STEVEN JOHN ELLIOT	595.36					
STUART DOWNING	2,060.11					
TERRY GREEN	88.97					
WHITI GUY MAIKA	742.33					
Total	82,975.15					

Nov Credit Card Statement	
Credit Card Holder	Amount
ADRIAN CHESTER	228.66
ADRIANNE VASILE	1,241.77
ALEXANDRA K MORTON	2,657.22
ALISON WATERS	473.59
ANDREW TOMLINSON	2,440.67
ANTON LEES	2,020.75
ASANKA VIDANAGE	942.11
BENJAMIN TANOA	640.04
BIANCA BRENTON	138.48
CASSANDRA COOPER	1,836.19
CHRISTOPHER BEATON	902.95
COURTNEE THOMSON	96.60
DEAN BURTON	270.70
DEBORAH RIGBY	855.23
FIONA LOGAN	1,710.04
JANE WILSON	770.31
JOSHUA L GARDNER	929.92
KAREN O'REILLY	459.73
KAROLINE JAMIESON	853.95
LINDA SEYMOUR	348.17
LINDA WALKER	1,993.07
LORENZO SANTORIELLO	21.00
LYNETTE SPEARING	987.01
MARIE LA FRENAIS	418.41
MATTHEW ARGAET	1,068.91
MICHAEL EMERY	979.98
MISS JESSICA DONALD	1,998.24
MISS KAYLA MALONEY	4,186.45
MISS SARAH J WHITELEY	1,176.99
MR ANTONIO NATALE	7,566.29
MR BRETT FELLOWS	1,212.87
MR C MACMILLAN	616.38
MR CLIFFORD RYAN	1,131.48
MR CLIVE J CROCKER	1,890.49
MR DANIEL ARNDT	103.98
MR GLEN WILLIAMSON	410.02
MR LYALL DAVIESON	50.65
MR NICHOLAS JONES	229.27
MR S ATHERTON	969.38
MRS GLORIA ASKANDER	1,760.38
MRS JULIE MCDONALD	54.50
MRS KIM HUNTER	1,838.35
MRS S SEYMOUR-EYLES	3,263.81
MRS SANDRA TAYLOR	1,889.30
MRS SARAH KAHLE	157.95
MS BARBARA FREEMAN	1,714.64
MS CAROLINE LINDSAY	440.71
MS CLARE COURTAULD	1,315.25
MS GAIL M BOWMAN	1,278.39
MS JILL ZUMACH	2,781.48
MS MICHELLE CHAMPION	661.59
MS SAMANTHA STANDISH	288.35
MS SANDRA EDGAR	1,343.62
MS SIMONE SIEBER	4,373.47
PAUL DANIEL NORLIN	1,501.20
PIETER QUARTERMAINE	875.36
SANDRA SWANN	2,003.04
SHANE PIKE	29.33
STEVEN JOHN ELLIOT	856.47
STUART DOWNING	41.49
TERRY GREEN	2,182.25
WHITI GUY MAIKA	496.43
Total	76,015.35

14.2 (2022/MINUTE NO 0007) Monthly Financial Reports - November and December 2021

Author(s) N Mauricio

- Attachments**
1. Monthly Financial Report November 2021 [↓](#)
 2. Monthly Financial Report December 2021 [↓](#)

RECOMMENDATION

That Council:

- (1) ADOPTS the Monthly Financial Reports containing the Statements of Financial Activity and other financial information for the months of November and December 2021, as attached to the Agenda; and
- (2) AMENDS the FY22 Municipal Budget as detailed in the Monthly Financial Reports and summarised below:

Nature	Amount \$	Budget Surplus Impact
Operating Expenses	(35,673)	Decrease
Capital Expenses	6,400	Increase
Transfer from Reserves	29,273	Increase
Net Budget Surplus impact	-	None

TO BE CARRIED BY AN ABSOLUTE MAJORITY OF COUNCIL

Council Decision

MOVED Cr K Allen SECONDED Cr M Separovich

That the recommendation be adopted.

CARRIED BY ABSOLUTE MAJORITY OF COUNCIL 8/0

Background

Local Government (Financial Management) Regulations 1996 prescribe that a Local Government is to prepare each month a Statement of Financial Activity.

Regulation 34(2) requires the Statement of Financial Activity to be accompanied by documents containing:

1. Details of the composition of the closing net current assets (less restricted and committed assets);
2. Explanation for each material variance identified between YTD budgets and actuals; and
3. Any other supporting information considered relevant by the Local Government.



Regulation 34(4)(a) prescribes that the Statement of Financial Activity and accompanying documents be presented to Council within two months after the end of the month to which the statement relates.

The regulations require the information reported in the statement to be shown either by nature or type, statutory program, or business unit. The City has chosen to report the information according to nature or type and its organisational business structure.

Local Government (Financial Management) Regulations 1996 - Regulation 34 (5) states "Each financial year, a Local Government is to adopt a percentage or value, calculated in accordance with the Australian Accounting Standards, to be used in statements of financial activity for reporting material variances."

This regulation requires Council to annually set a materiality threshold for the purpose of disclosing budget variances within monthly financial reporting.

Council adopted to continue with a materiality threshold of \$300,000 for the FY22 at the August 2021 Ordinary Council Meeting. This is applied based on relevance to capital works programs, significant projects, and distinct service areas.

Remedial action is sometimes required to address budget variances, including budget cash flow timing adjustments or budget amendments (either submitted to Council each month via this standing agenda item or included in the City's mid-year budget review as legislated).

Submission

N/A

Report

The attached Monthly Financial Report for December 2021 has been prepared in accordance with the Local Government Act and Financial Management Regulations. As there was no Council meeting held in January, the November 2021 financial report is also included for adoption.

The following commentary addresses key results contained within the report and the City's budgetary performance to the end of the month.

Opening Surplus

The budgeted opening surplus is showing a value of \$8.34 million, as adopted by Council to fund the City's carry forwards.

The actual opening surplus brought forward is currently reported as \$8.59 million, showing an additional \$0.243 million of unallocated surplus. This has been included in the mid-year budget review.



Closing Surplus

The City's closing surplus to the end of December was \$75.52 million, versus the YTD budget of \$50.63 million. The surplus is at its largest in July when the annual rates revenue is recognised, then progressively reduces throughout the year with the City's net spending. The budget variance of \$24.89 million in the closing surplus represents all variances across the operating and capital programs, which are separately reviewed in this report.

Operating Revenue

Operating revenue of \$144.61 million for the half year to 31 December was \$2.03 million ahead of YTD budget. The following table summarises the operating revenue budget performance by nature:

Revenue from operating activities	Amended		YTD Actual \$	YTD Variance \$
	Full Year Budget \$	YTD Budget \$		
Rates	112,170,000	111,758,820	112,126,569	(367,749)
Specified Area Rates	555,000	555,000	584,589	(29,589)
Fees and Charges	34,480,480	18,827,552	21,348,261	(2,520,709)
Operating Grants, Subsidies, Contributions	15,589,466	7,053,551	6,663,555	389,996
Interest Earnings	1,610,000	1,000,000	1,211,076	(211,076)
Profit/(Loss) on Asset Disposals	3,628,957	3,387,495	2,674,179	713,316
Total	168,033,903	142,582,418	144,608,229	(2,025,810)

Material variances identified in the City's operating revenue were identified as follows:

- Rates
 - Part year rating was \$0.25 million ahead of the YTD budget, partly due to timing as well as a conservative budget setting.
- Fees and Charges (\$2.52 million over YTD budget)
 - Revenue from the Waste Services business unit was \$1.41 million ahead, including commercial landfill fees ahead by \$1.19 million and unbudgeted revenue from the deposit container scheme of \$0.13 million.
 - Recreation Infrastructure & Services revenue was \$0.42 million ahead of YTD budget, including the Cockburn ARC ahead by \$0.18 million.
 - Development Assessment related revenue was \$0.24 million ahead.
 - Rates administration fees are ahead of YTD budget by \$0.24 million as not allowed for in the annual budget (following previous year's rates freeze).



- Operating Grants, Subsidies, Contributions (\$0.39 million under YTD budget)
 - State funding for the Roe 8 land rehabilitation project was \$0.22 million under YTD budget.

Operating Expenditure

Operating expenditure to 31 December of \$75.25 million was under YTD budget by \$5.78 million. The following table summarises the operating expenditure budget variance performance by nature:

Expenditure from operating activities	Amended		YTD Actual \$	YTD Variance \$
	Full Year Budget \$	YTD Budget \$		
Employee Costs	65,286,668	31,084,405	29,820,203	1,264,202
Materials and Contracts	39,245,145	20,358,602	16,245,548	4,113,053
Utility Charges	6,109,826	3,055,703	2,840,314	215,389
Interest Expenses	542,341	232,358	50,154	182,204
Insurance Expenses	1,910,200	1,910,200	2,307,898	(397,698)
Other Expenditure	12,492,212	6,139,025	6,552,133	(413,108)
Depreciation/Amortisation	36,429,117	18,253,170	17,435,420	817,750
Total	162,015,509	81,033,463	75,251,670	5,781,793

Material variances identified in the City's operating expenditure were identified as follows:

- Employee Costs (\$1.26 million under YTD budget)
 - The forecast superannuation guarantee charge (SGC) liability for In Home Care providers has been budgeted at \$0.79 million, with this due to be paid in January. Other general savings in the salary budget are from vacant positions taking time to fill.
- Materials and Contracts (\$4.11 million under YTD budget):
 - Operations & Maintenance were showing a \$1.69 million underspend of their YTD budget, with the following material items:
 - contract costs for recyclables processing under by \$0.52 million.
 - landfill related contract costs under by \$0.31 million.
 - parks, streetscapes, POS & bushland maintenance collectively under by \$0.63 million.
 - The Community Development business unit was showing a collective underspend of \$0.73 million against YTD budget.
 - Sustainability & Environment was \$0.72 million under YTD budget, with the Roe 8 land rehabilitation project under by \$0.29m and coastal management related projects under by \$0.33 million.
 - Finance is showing an overspend of \$0.62 million against the YTD budget, however this is mostly due to payments related to insurance claims (Visko Park claim alone was \$0.40m).



- Insurance expenses were \$0.40 million over full year budget. This is due to significant performance-based workers compensation adjustments called in by LGIS (Local Government Insurance Scheme).
- Other Expenditure (\$0.41 million over YTD budget)
 - The waste landfill levy expense was \$0.72 million over YTD budget, in line with extra landfill tonnages and revenue received.
 - Council grants & donations program was \$0.36 million behind YTD budget.
- Depreciation and amortisation on assets was collectively under budget by \$0.82 million, largely representing lower depreciation on building assets resulting from the formal revaluation completed in June 2021.

Capital Expenditure

Council originally adopted a capital expenditure budget of \$36.19 million that has now increased to \$97.18 million with budget amendments made this year (including the carry forwards).

The following table shows the budget performance by asset class:

Capital acquisitions	Amended		YTD Actual \$	YTD Actual Variance \$
	Budget \$	YTD Budget \$		
Land	2,520,000	840,000	840,000	0
Buildings	20,357,871	11,828,023	10,255,963	1,572,060
Furniture and equipment	92,000	7,000	0	7,000
Plant and equipment	6,897,375	3,736,375	1,723,319	2,013,056
Information technology	1,604,890	1,334,890	441,294	893,596
Infrastructure - roads	30,262,399	12,959,204	8,318,360	4,640,844
Infrastructure - drainage	2,193,416	1,285,916	305,192	980,724
Infrastructure - footpath	2,913,494	2,106,918	940,403	1,166,515
Infrastructure - parks hard	17,658,982	5,281,864	1,606,333	3,675,531
Infrastructure - landscaping	2,185,641	1,161,550	923,398	238,152
Infrastructure - landfill site	3,130,709	146,679	35,761	110,918
Infrastructure - marina	6,289,234	1,805,550	2,212,830	(407,280)
Infrastructure - coastal	1,074,987	531,987	40,800	491,187
Total	97,180,998	43,025,956	27,643,656	15,382,300



The following asset classes contained projects showing material variances:

- Roads infrastructure was showing an overall budget variance of \$4.64 million under YTD budget and included the following project material variances (timing issues):

Project	Amended Annual Budget	YTD Amended Budget	YTD Actual \$	YTD Variance \$
Rockingham Road and Phoenix Roundabout	1,141,507	1,141,507	66,922	1,074,585
Jandakot Road (Berrigan to Solomon stage 1)	9,890,239	5,500,000	4,592,760	907,240
Bethesda Car Park – Design & Construct	1,435,070	575,070	43,997	531,073
Rockingham Rd Hamilton to Bailey	474,069	474,069	4,811	469,258
Rockingham Rd Paulik to Hamilton	407,871	407,871	4,200	403,671

- Buildings construction had a net budget variance of \$1.57 million over YTD budget, with most variances due to timing differences apart from Treeby Community Centre (full funding for the project commitment not allowed for in annual budget and this is addressed in the mid-year review):

Project	Amended Annual Budget	YTD Amended Budget	YTD Actual \$	YTD Variance \$
Malabar Park BMX Facility	1,541,369	1,541,369	25,143	1,516,227
Consultancy Services - Heath and Fitness Expansion	660,335	430,335	78,146	352,190
Goodchild Park Upgrades	1,305,493	381,905	59,326	322,579
Wetland Education Centre	370,369	370,369	668,017	(297,648)
Frankland Park Recreation Centre & Ovals - Design	6,421,561	2,983,545	3,979,257	(995,712)
Calleya Estate 'Treeby' Community Centre	3,051,833	1,714,154	3,738,629	(2,024,475)

- Parks hard infrastructure had a YTD budget variance of \$3.67 million, with only the two following projects showing a material variance:

Project	Amended Annual Budget	YTD Amended Budget	YTD Actual \$	YTD Variance \$
Coogee Beach Master Plan	1,443,361	1,443,361	943	1,442,418
Aubin Grove Skate Facility	575,258	575,258	25,484	549,774

- The plant replacement programs for both heavy plant and light fleet have a combined YTD budget variance of \$2.01 million, although \$2.31 million of plant is currently on order and awaiting delivery.

Non-Operating Grants, Subsidies and Contributions

The City's budget for capital grants and contributions is \$28.98 million, with only \$0.72 million accounted for against a YTD budget of \$5.34 million. The recognition of this revenue is tied to the completion of funded capital projects (as per Australian Accounting Standards).

Financial Reserves

A detailed schedule of the City's financial reserves is included in the financial report, showing total reserves held of \$167.54 million. Council funded reserves make up \$129.14 million of this balance, with the remaining \$38.40 million held for externally restricted purposes.

Transfers into reserves to the end of the month totalled \$12.59 million, including the \$8.34 million funding for last year's carried forward projects.

YTD transfers out of reserves totalled \$16.52 million, with \$15.51 million of this total funding delivery of capital projects.

Cash and Financial Assets

The City's closing cash and financial assets investment holding at month's end totalled \$239.17 million (down from \$242.64 million last month). This included financial assets (term deposits and investments) of \$228.41 million, with the balance of \$10.76 million representing cash and cash equivalent holdings.

\$172.91 million of these funds were internally and externally restricted, representing the City's financial reserves and liability for bonds and deposits. The remaining \$66.26 million represented unrestricted funding for the City's operating activities and liabilities.



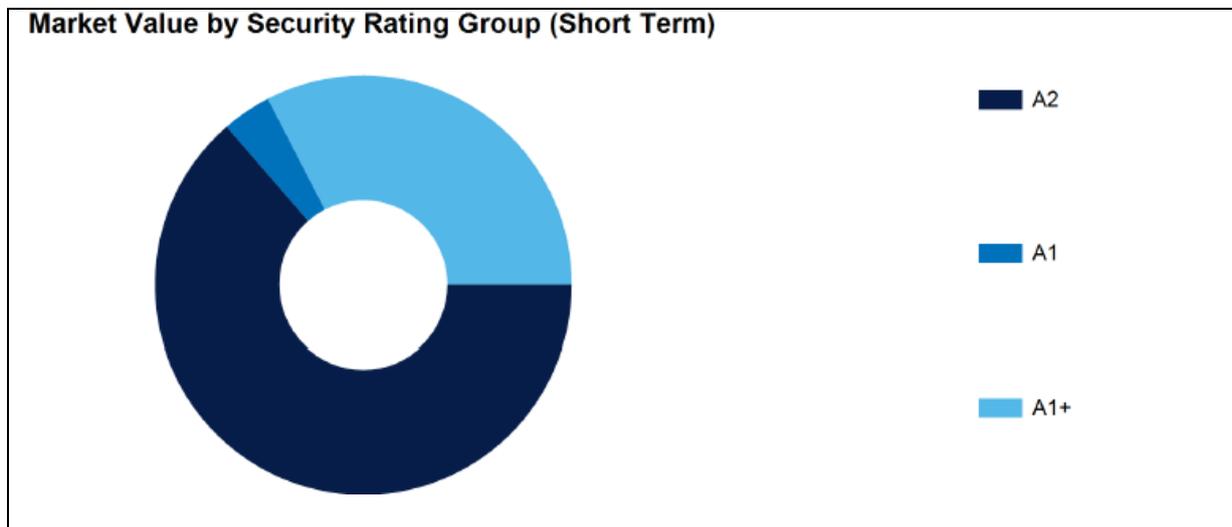
Investment Performance, Ratings and Maturity

The City’s term deposit portfolio yield continued to increase to an annualised 0.63 percent (up from 0.56% last month and 0.53% the month before that). This slightly outperformed the City’s target rate of 0.60 percent (comprising RBA cash rate of 0.10% plus a 0.50% performance margin). Interest earned on investments to the end of the month was \$0.57 million, well on track to achieve the full year budget of \$1.0 million. This budget has been revised upwards to \$1.1 million in the mid-year review.

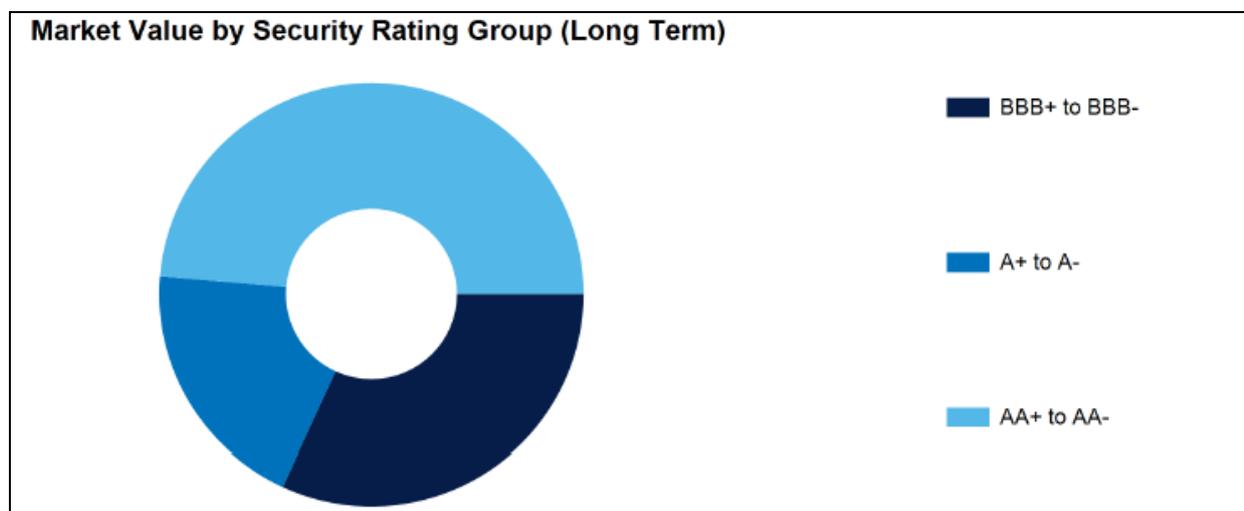
New investments for the month were placed at rates ranging from 0.70% for nine months to 1.60% for three years. Banks are showing a greater appetite for long term fixed deposits on the view that the RBA will be forced to start lifting rates well before 2024. With the City’s strong financial position and high level of reserves, this is creating opportunity for the City to improve its investment yield. The increase in yield over the past three months is expected to continue in coming months, although not to any great extent.

Current investments held are fully compliant with Council’s Investment Policy, other than some reverse mortgage securities purchased under previous policy and statutory provisions. These have a face value of \$2.48 million and market value of \$1.62 million. The City is carrying them at a book value of \$0.91 million (net of a \$1.575 million impairment provision) and continues receiving interest and capital payments, with \$0.515 million returned to date of the original \$3.0 million invested.

The City’s short-term deposits made up 69.0% (\$158.3 million) of the City’s portfolio, down from 75.0% (\$179.3 million) last month. These are classified under the following credit ratings:

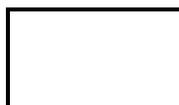


Deposits invested between 1 and 3 years made up 31.0% (\$71.2 million) of the City’s portfolio, up from 25% (\$59.7 million) last month, and classified under following credit ratings:



70.4% of the City’s portfolio currently sits with three issuers, being Commonwealth Bank (31.6%), Members Equity Bank (21.0%), and Bank of Queensland (17.8%):

Issuer	Market Value	% Total Value
AMP Bank Ltd	18,039,280.80	7.55%
Auswide Bank Limited	3,015,821.91	1.26%
Bank of Queensland Ltd	42,540,542.47	17.80%
Commonwealth Bank of Australia Ltd	75,563,550.28	31.62%
Defence Bank Ltd	3,001,849.32	1.26%
Emerald Reverse Mortgage Trust	1,620,154.74	0.68%
Macquarie Bank	24,084,915.06	10.08%
Members Equity Bank Ltd	50,108,352.05	20.97%
MyState Bank Ltd	9,007,093.14	3.77%
National Australia Bank Ltd	12,019,791.82	5.03%
Portfolio Total	239,001,351.58	100.00%



Investment in Fossil Fuel Free Banks

At month end, the City held 28% or \$63.5 million of its investment portfolio with banks considered non-funders of fossil fuel related industries (unchanged from 28% last month).

The amount invested with fossil fuel free banks fluctuates month to month, due to the attractiveness of deposit rates being offered and the capacity of fossil fuel free banks to accept funds.

Rates Debt Recovery

The collectible rates and charges for 2021-22 (comprising arrears, annual levies and part year rating) totals \$137.89 million. At the end of December, the City had \$35.4 million (25.7%) of this balance outstanding (excluding rates paid in advance).

In terms of overdue and delinquent rates accounts under formal or legal debt recovery processes, the City had 523 properties owing a total of \$1.85 million (575 properties last month owing \$1.97 million).

Formal debt recovery activities are commenced when ratepayers have not committed to instalment or other payment arrangements or sought relief under the City's Financial Hardship Policy.

Trade and Sundry Debtors

The City had \$3.51 million in outstanding debtors to the end of December. Those overdue by more than 90 days made up \$369,010 (10.5%) of this balance. The 90-day debtors included State Government related debts totalling \$129k, lease monies owing from naval base tenants totalling \$118k, and commercial debts owing from the Fremantle Football Club of \$50k (since paid).

Budget Amendments - 2021-22 Budget Year

There are several budget amendments proposed to the 2021-22 Council adopted budget as outlined below:

- Reallocate \$6,600 of white pages expenses funding towards general corporate marketing expenses.
- Allocate \$14,541 from the capital works grants program towards a jump pit run up at Botany Park.
- Consolidate \$12,000 of funding for a half basketball court at Radiata Park into the major project budget for Radiata Park.
- Allocate \$47,730 from the capital works grants program towards the function space redevelopment at Cockburn Bowling Club (Visko Park).
- Reallocate \$6,400 from savings in Atwell clubrooms bin store project to fund removal of City owned equipment stored on Quarimor Ave property being leased out.



- Consolidate \$45,000 for Frankland Park CCTV into the major project budget for Frankland Park Recreation Centre (incorporated into building contract).
- Fund LSL payments made to Family Day Care staff of \$29,273 from the Welfare Projects Employee Entitlements Reserve account.

The following table summarises the effect of these budget changes by classification (as detailed under note 8 of the attached Monthly Financial Report):

Classification	Amount \$	Budget Impact
Expenditure from operating activities	(35,673)	Decrease
Payments - property, plant & equipment, infrastructure	6,400	Increase
Transfers from reserves	29,273	Increase
Net Budget Surplus impact	-	None

Elected Member Budget Contingency

The 2021-22 Municipal Budget does not currently include a contingency provision.

Strategic Plans/Policy Implications

Listening and Leading

A community focused, sustainable, accountable and progressive organisation

- Best practice Governance, partnerships and value for money.

Budget/Financial Implications

The City's revised budgeted surplus for 2021-22 of \$37,637 will remain unchanged if the budget amendments proposed in this report are adopted.

Legal Implications

N/A

Community Consultation

N/A

Risk Management Implications

Council's adopted budget for revenue, expenditure and the closing financial position could factually misrepresent actual financial outcomes if the recommended budget amendments are not adopted.

Further, some services and projects could be disrupted if budgetary requirements are not appropriately addressed.



Advice to Proponents/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil



CITY OF COCKBURN
MONTHLY FINANCIAL REPORT
(Containing the Statement of Financial Activity)
For the period ending 30 November 2021

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

TABLE OF CONTENTS

Monthly Summary Information	2
Statement of Financial Activity by Nature or Type	4
Statement of Financial Activity by Business Unit	6
Basis of Preparation	7
Note 1 Statement of Financial Activity Information	8
Note 2 Cash and Financial Assets	9
Note 3 Disposal of Assets	10
Note 4 Capital Acquisitions	11
Note 5 Borrowings	12
Note 6 Cash Reserves	13
Note 7 Other Current Liabilities	15
Note 9 Budget Amendments	16
Note 10 Explanation of Material Variances	17

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 NOVEMBER 2021

SUMMARY INFORMATION

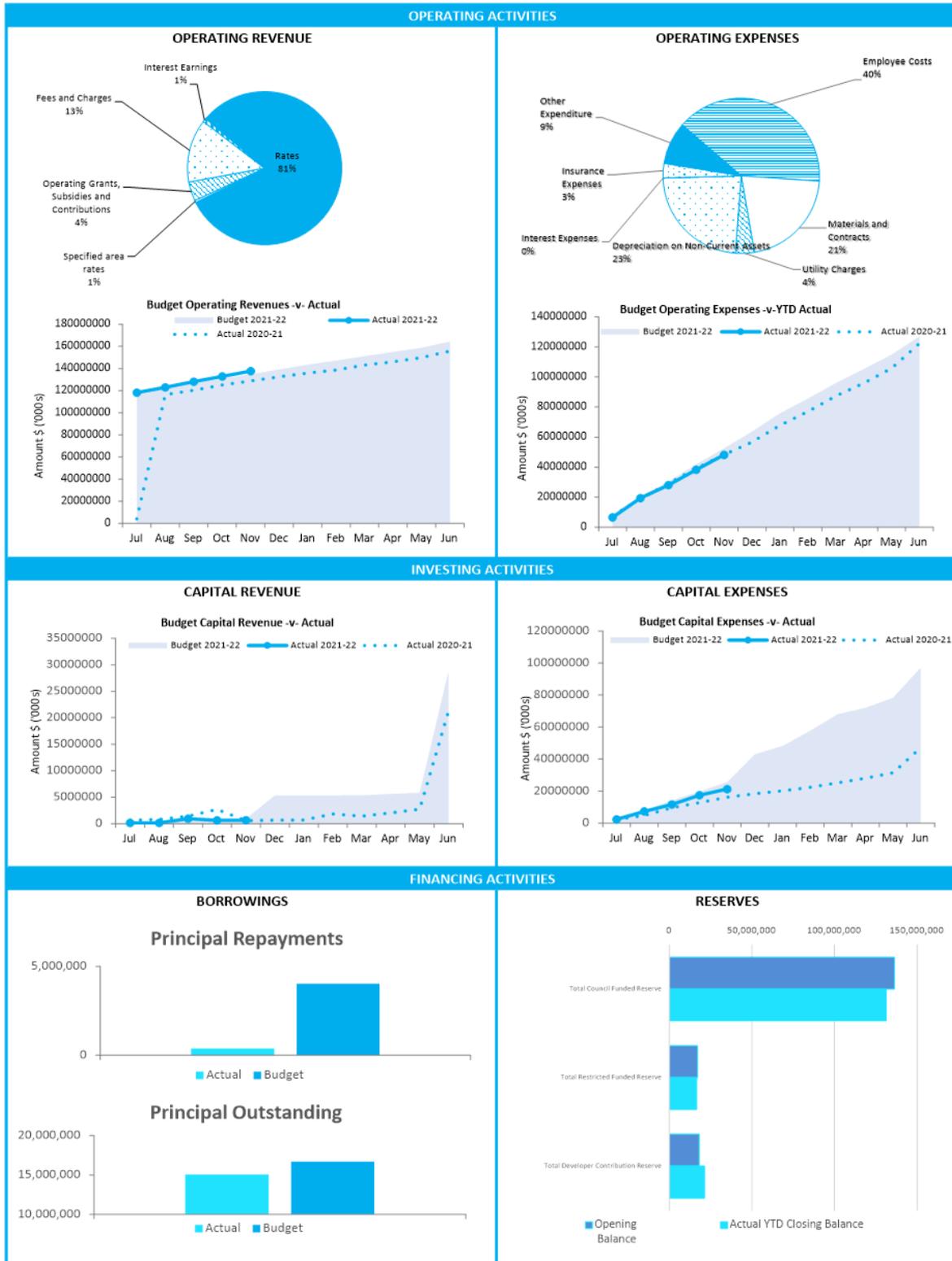
Funding surplus / (deficit) Components					
Funding surplus / (deficit)					
	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	
Opening	\$8.34 M	\$8.34 M	\$8.59 M	\$0.24 M	
Closing	\$0.04 M	\$67.09 M	\$83.76 M	\$16.67 M	
Refer to Statement of Financial Activity					
Cash and financial assets					
	\$242.64 M	% of total			
Unrestricted Cash	\$68.13 M	28.1%			
Restricted Cash	\$174.51 M	71.9%			
Refer to Note 2 - Cash and Financial Assets					
Key Operating Activities					
Amount attributable to operating activities					
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Employee Cost	
\$39.98 M	\$83.78 M	\$93.25 M	\$9.47 M	YTD Actual (\$24.70 M) % Variance	
Refer to Statement of Financial Activity				YTD Budget (\$26.22 M) (5.8%)	
				Refer to Statement of Financial Activity	
Rates Revenue		Fees and Charges		Materials & Contracts	
YTD Actual	\$112.57 M	% Variance	YTD Actual	\$18.41 M	% Variance
YTD Budget	\$112.21 M	0.0%	YTD Budget	\$16.06 M	14.6%
Refer to Statement of Financial Activity		Refer to Statement of Financial Activity		Refer to Statement of Financial Activity	
Key Investing Activities					
Amount attributable to investing activities					
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)		
(\$63.84 M)	(\$24.09 M)	(\$20.09 M)	\$4.00 M		
Refer to Statement of Financial Activity					
Proceeds on sale		Asset Acquisition		Capital Grants	
YTD Actual	\$0.51 M	%	YTD Actual	\$21.26 M	% Spent
Amended Budget	\$4.50 M	11.4%	Amended Budget	\$97.18 M	21.9%
Refer to Note 3 - Disposal of Assets		Refer to Note 4 - Capital Acquisition		Refer to Note 4 - Capital Acquisition	
Key Financing Activities					
Amount attributable to financing activities					
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)		
\$15.55 M	(\$0.95 M)	\$2.02 M	\$2.96 M		
Refer to Statement of Financial Activity					
Borrowings		Reserves			
Principal repayments	\$0.38 M	Reserves balance	\$169.02 M		
Interest expense	\$0.03 M	Interest earned	\$0.05 M		
Principal due	\$15.05 M				
Refer to Note 5 - Borrowings		Refer to Note 6 - Cash Reserves			

This information is to be read in conjunction with the accompanying Financial Statements and notes.



**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 NOVEMBER 2021**

SUMMARY INFORMATION - GRAPHS



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021

BY NATURE OR TYPE

	Ref Note	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		\$	\$	\$	\$	%	
Opening funding surplus / (deficit)	1(c)	8,344,612	8,344,612	8,588,182	243,570	2.92%	
Revenue from operating activities							
Rates		112,170,000	111,656,026	111,989,314	333,288	0.30%	▲
Specified area rates		555,000	555,000	583,911	28,911	5.21%	
Operating grants, subsidies and contributions		15,539,466	5,668,010	5,569,469	(98,541)	(1.74%)	
Fees and charges		34,480,480	16,057,755	18,410,133	2,352,378	14.65%	▲
Interest earnings		1,610,000	866,667	1,070,031	203,364	23.47%	
Profit/(loss) on disposal of assets		3,628,957	300,918	263,619	(37,299)	(12.40%)	
		167,983,903	135,104,376	137,886,477	2,782,101		
Expenditure from operating activities							
Employee costs		(65,258,852)	(26,217,997)	(24,702,848)	1,515,149	5.78%	▲
Materials and contracts		(39,085,145)	(16,370,712)	(13,201,910)	3,168,802	19.36%	▲
Utility charges		(6,109,826)	(2,549,102)	(2,413,716)	135,386	5.31%	
Depreciation on non-current assets		(36,429,117)	(15,220,225)	(14,502,957)	717,268	4.71%	▲
Interest expenses		(542,341)	(24,153)	(27,470)	(3,317)	(13.73%)	
Insurance expenses		(1,910,200)	(2,010,200)	(1,884,020)	126,180	6.28%	
Other expenditure		(12,492,212)	(4,606,647)	(5,476,156)	(869,509)	(18.88%)	▼
		(161,827,693)	(66,999,036)	(62,209,077)	4,789,959		
Non-cash amounts excluded from operating activities							
	1(a)	33,825,916	15,675,111	17,568,609	1,893,498	12.08%	▲
Amount attributable to operating activities		39,982,126	83,780,451	93,246,009	9,465,558		
Investing activities							
Proceeds from non-operating grants, subsidies and contributions		28,847,542	929,993	659,656	(270,337)	(29.07%)	
Proceeds from disposal of assets	3	4,498,033	663,033	512,463	(150,570)	(22.71%)	
Payments for property, plant and equipment and infrastructure	4	(97,180,998)	(25,680,774)	(21,262,150)	4,418,624	17.21%	▲
Amount attributable to investing activities		(63,835,423)	(24,087,748)	(20,090,031)	3,997,717		
Financing Activities							
Proceeds from new debentures	5	5,277,400	2,380,520	0	(2,380,520)	(100.00%)	▼
Transfer from reserves	6	59,551,094	8,413,724	14,438,129	6,024,405	71.60%	▲
Repayment of debentures	5	(4,020,624)	(375,270)	(378,038)	(2,768)	(0.74%)	
Transfer to reserves	6	(45,261,547)	(11,365,220)	(12,044,952)	(679,732)	(5.98%)	▼
Amount attributable to financing activities		15,546,323	(946,246)	2,015,139	2,961,386		
Closing funding surplus / (deficit)	1(c)	37,636	67,091,069	83,759,306	16,668,237		

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Actual and YTD Actual data as per the adopted materiality threshold.

Refer to Note 9 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

KEY TERMS AND DESCRIPTIONS**FOR THE PERIOD ENDED 30 NOVEMBER 2021****NATURE OR TYPE DESCRIPTIONS****REVENUE****RATES**

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refers to all amounts received as grants, subsidies and contributions that are not non-operating grants.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of identifiable non financial assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

REVENUE FROM CONTRACTS WITH CUSTOMERS

Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

FEES AND CHARGES

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST EARNINGS

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

PROFIT ON ASSET DISPOSAL

Excess of assets received over the net book value for assets on their disposal.

EXPENSES**EMPLOYEE COSTS**

All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL

Shortfall between the value of assets received over the net book value for assets on their disposal.

DEPRECIATION ON NON-CURRENT ASSETS

Depreciation expense raised on all classes of assets.

INTEREST EXPENSES

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, allowance for impairment of assets, member's fees or State taxes. Donations and subsidies made to community groups.

STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021

STATUTORY REPORTING BY BUSINESS UNIT

	Ref Note	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		\$	\$	\$	\$	%	
Opening funding surplus / (deficit)	1(c)	8,344,612	8,344,612	8,588,182	243,570	2.92%	
Revenue from operating activities							
Governance, Risk & Compliance		800	333	1,670	1,337	401.50%	
Finance		119,328,300	114,553,570	115,444,715	891,145	0.78%	▲
Information & Technology		1,500	625	91	(534)	(85.44%)	
Library & Cultural Services		153,050	57,638	51,258	(6,380)	(11.07%)	
Recreation Infrastructure & Services		13,220,658	5,603,428	6,193,552	590,124	10.53%	▲
Community Development & Services		8,518,247	3,418,181	3,208,141	(210,040)	(6.14%)	
Community Safety & Ranger Services		1,050,050	423,867	598,977	175,110	41.31%	
Development Assessment & Compliance		3,333,833	1,623,451	1,835,861	212,410	13.08%	
Planning		176,180	71,599	33,202	(38,397)	(53.63%)	
Sustainability & Environment		890,558	366,588	173,126	(193,462)	(52.77%)	
Operations & Maintenance		14,891,708	7,343,014	8,462,655	1,119,641	15.25%	▲
Projects		80,000	0	0	0	0.00%	
Property & Assets		6,041,420	1,518,082	1,721,882	203,800	13.42%	
Customer Experience		600	250	0	(250)	(100.00%)	
Human Resources		297,000	123,750	161,320	37,570	30.36%	
		167,983,904	135,104,376	137,886,477	2,782,101		
Expenditure from operating activities							
Executive Support		(3,286,274)	(1,255,773)	(1,291,693)	(35,920)	(2.86%)	
Civic Services		(2,009,227)	(693,929)	(645,595)	48,334	6.97%	
Corporate Strategy		(304,887)	(118,240)	23,083	141,323	119.52%	
Governance, Risk & Compliance		(572,053)	(240,579)	(212,120)	28,459	11.83%	
Finance		(5,929,035)	(3,547,664)	(4,048,369)	(500,705)	(14.11%)	▼
Information & Technology		(7,707,534)	(3,598,616)	(3,897,906)	(299,290)	(8.32%)	
Procurement		(857,135)	(341,574)	(305,983)	35,591	10.42%	
Library & Cultural Services		(5,596,696)	(2,235,995)	(2,005,473)	230,522	10.31%	
Recreation Infrastructure & Services		(15,699,839)	(6,371,335)	(5,615,772)	755,563	11.86%	▲
Community Development & Services		(13,447,933)	(5,660,625)	(4,470,933)	1,189,692	21.02%	▲
Community Safety & Ranger Services		(5,868,000)	(2,424,866)	(1,826,780)	598,086	24.66%	▲
Development Assessment & Compliance		(6,110,327)	(2,392,979)	(2,349,582)	43,397	1.81%	
Planning		(2,031,419)	(796,745)	(653,990)	142,755	17.92%	
Sustainability & Environment		(3,558,099)	(1,445,864)	(1,217,034)	228,830	15.83%	
Operations & Maintenance		(69,825,266)	(28,298,618)	(27,414,397)	884,221	3.12%	▲
Projects		(1,716,292)	(686,093)	(641,444)	44,649	6.51%	
Property & Assets		(12,029,099)	(4,797,736)	(3,744,017)	1,053,719	21.96%	▲
Stakeholder Management		(677,875)	(290,237)	(171,466)	118,771	40.92%	
Communications & Marketing		(1,447,171)	(569,853)	(639,031)	(69,178)	(12.14%)	
Customer Experience		(1,261,427)	(508,250)	(404,739)	103,511	20.37%	
Business & Economic Development		(442,025)	(181,745)	(26,863)	154,882	85.22%	
Grants & Research		0	0	0	0	0.00%	
Human Resources		(2,333,035)	(958,159)	(1,112,792)	(154,633)	(16.14%)	
Workplace Health & Safety		(548,922)	(230,816)	(43,177)	187,639	81.29%	
Transformation, Culture & Innovation		(240,812)	(101,657)	(35,410)	66,247	65.17%	
Internal Recharging		1,672,688	748,912	542,406	(206,506)	(27.57%)	
		(161,827,694)	(66,999,036)	(62,209,077)	4,789,959		
Non-cash amounts excluded from operating activities	1(a)	33,825,916	15,675,111	17,568,609	1,893,498	12.08%	▲
Amount attributable to operating activities		39,982,126	83,780,451	93,246,009	9,465,558		
Investing Activities							
Proceeds from non-operating grants, subsidies and contributions		28,847,542	929,993	659,656	(270,337)	(29.07%)	
Proceeds from disposal of assets	3	4,498,033	663,033	512,463	(150,570)	(22.71%)	
Payments for property, plant and equipment and infrastructure	4	(97,180,998)	(25,680,774)	(21,262,150)	4,418,624	17.21%	▲
Amount attributable to investing activities		(63,835,423)	(24,087,748)	(20,090,031)	3,997,717		
Financing Activities							
Proceeds from new debentures	5	5,277,400	2,380,520	0	(2,380,520)	(100.00%)	▼
Transfer from reserves	6	59,551,094	8,413,724	14,438,129	6,024,405	71.60%	▲
Repayment of debentures	5	(4,020,624)	(375,270)	(378,038)	(2,748)	(0.74%)	
Transfer to reserves	6	(45,261,547)	(11,365,220)	(12,044,952)	(679,732)	(5.98%)	▼
Amount attributable to financing activities		15,546,323	(946,246)	2,015,139	2,961,386		
Closing funding surplus / (deficit)	1(c)	37,636	67,091,070	83,759,306			

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Actual and YTD Actual data as per the adopted materiality threshold. Refer to threshold. Refer to Note 9 for an explanation of the reasons for the variance.

The material variance adopted by Council for the 2021-22 year is \$300,000 or 0.00% whichever is the greater.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.



**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 NOVEMBER 2021**

BASIS OF PREPARATION

BASIS OF PREPARATION

REPORT PURPOSE

This report is prepared to meet the requirements of *Local Government (Financial Management) Regulations 1996, Regulation 34*. Note: The statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government (Financial Management) Regulations 1996* take precedence over Australian Accounting Standards. Regulation 16 prohibits a local government from recognising as assets Crown land that is a public thoroughfare, such as land under roads, and land not owned by but under the control or management of the local government, unless it is a golf course, showground, racecourse or recreational facility of State or regional significance. Consequently, some assets, including land under roads acquired on or after 1 July 2008, have not been recognised in this financial report. This is not in accordance with the requirements of *AASB 1051 Land Under Roads paragraph 15* and *AASB 116 Property, Plant and Equipment paragraph 7*.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 30 November 2021

SIGNIFICANT ACCOUNTING POLICES

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021

NOTE 1
STATEMENT OF FINANCIAL ACTIVITY INFORMATION

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

	Notes	Amended Budget	YTD Budget (a)	YTD Actual (b)
Non-cash items excluded from operating activities				
		\$	\$	\$
Adjustments to operating activities				
Less: (Profit)/loss on asset disposals	3	(3,628,957)	(663,033)	(263,619)
Less: Movement in liabilities associated with restricted cash		1,025,756	1,117,919	3,197,926
Less: Movement in leased liabilities			0	1,816
Movement in pensioner deferred rates (non-current)		0	0	67,922
Movement in employee benefit provisions (non-current)		0	0	22,893
Add: Public Open Space payment (non-current)		0	0	38,714
Add: Depreciation on assets		36,429,117	15,220,225	14,502,957
Total non-cash items excluded from operating activities		33,825,916	15,675,111	17,568,609

(b) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

		Last Year Closing 30 June 2021	This Time Last Year 30 November 2020	Year to Date 30 November 2021
Adjustments to net current assets				
Less: Reserves - restricted cash	6	(171,410,639)	(152,020,205)	(169,017,461)
Less: Bonds & deposits		(5,720,406)	(4,683,626)	(5,491,805)
Less: POS Payment		0	(5,764,971)	0
Add: Borrowings	5	4,020,624	2,864,372	3,642,586
Add: Lease liabilities		218,182	421,881	219,998
Add: Financial assets at amortised cost - non-current	2	941,521	941,521	910,452
Total adjustments to net current assets		(171,950,718)	(158,241,028)	(169,736,230)
Cash and cash equivalents	2	4,606,858	13,872,551	4,728,895
Financial assets at amortised cost	2	197,500,000	204,900,000	237,000,000
Rates receivables		2,153,253	47,015,241	41,301,354
Receivables		4,604,250	5,081,419	6,263,597
Other current assets		5,436,822	741,451	2,726,924
Less: Current liabilities				
Payables		(13,471,132)	(16,153,470)	(17,704,273)
Borrowings	5	(4,020,624)	(2,864,372)	(3,642,586)
Contract liabilities	7	(6,552,672)	(4,403,363)	(7,363,570)
Lease liabilities		(218,182)	(421,881)	(219,998)
Provisions	7	(9,499,673)	(8,972,448)	(9,594,805)
Less: Total adjustments to net current assets	1(b)	(171,950,718)	(158,241,028)	(169,736,230)
Closing funding surplus / (deficit)		8,588,182	80,554,100	83,759,308

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021

OPERATING ACTIVITIES
NOTE 2
CASH AND FINANCIAL ASSETS

Description	Classification	Unrestricted	Restricted	Total Cash	Trust	Institution
		\$	\$	\$	\$	
Cash on hand						
Cash at bank	Cash and cash equivalents	4,701,622	0	4,701,622		NATIONAL AUSTRALIA BANK
Cash on hand	Cash and cash equivalents	27,273	0	27,273		
Term deposits - current	Financial assets at amortised cost	6,500,000	36,000,000	42,500,000		BANK OF QUEENSLAND
Term deposits - current	Financial assets at amortised cost	0	24,000,000	24,000,000		MACQUARIE BANK
Term deposits - current	Financial assets at amortised cost	0	50,000,000	50,000,000		MEMBERS EQUITY BANK
Term deposits - current	Financial assets at amortised cost	5,500,000	6,500,000	12,000,000		NATIONAL AUSTRALIA BANK
Term deposits - current	Financial assets at amortised cost	3,000,000	0	3,000,000		DEFENCE BANK
Term deposits - current	Financial assets at amortised cost	9,000,000	0	9,000,000		MYSTATE BANK
Term deposits - current	Financial assets at amortised cost	13,000,000	5,000,000	18,000,000		AMP
Term deposits - current	Financial assets at amortised cost	25,490,734	50,009,266	75,500,000		COMMONWEALTH BANK
Term deposits - current	Financial assets at amortised cost	0	3,000,000	3,000,000		AUSWIDE BANK
Other investment - non current	Financial assets at amortised cost	910,452	0	910,452		BARCLAYS BANK
Total		68,130,080	174,509,266	242,639,346	0	
Comprising						
		Unrestricted	Restricted	Total Cash	Trust	
		\$	\$	\$	\$	
Cash and cash equivalents		4,728,895	0	4,728,894	0	
Financial assets at amortised cost		63,401,186	174,509,266	237,910,452	0	
		68,130,081	174,509,266	242,639,346	0	

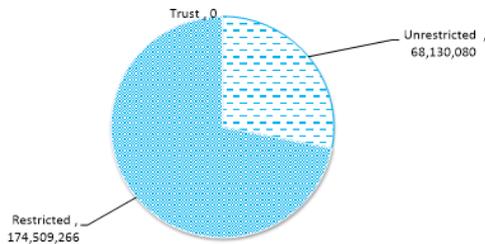
KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

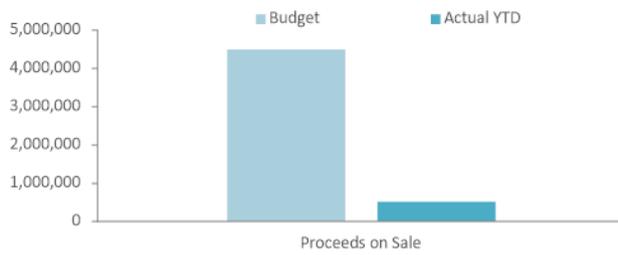
Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021

OPERATING ACTIVITIES
NOTE 3
DISPOSAL OF ASSETS

Asset Ref.	Asset description	Budget				YTD Actual			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
	Plant and equipment	869,076	1,398,033	528,957	0	248,844	512,463	263,619	0
	Freehold Land	0	3,100,000	3,100,000	0	0	0	0	0
		869,076	4,498,033	3,628,957	0	248,844	512,463	263,619	0



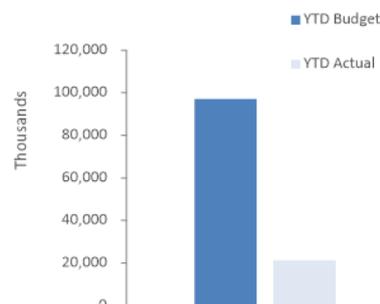
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021

INVESTING ACTIVITIES
NOTE 4
CAPITAL ACQUISITIONS

Capital acquisitions	Amended		YTD Actual	YTD Actual Variance
	Budget	YTD Budget		
	\$	\$	\$	\$
Land	2,520,000	840,000	840,000	0
Buildings	20,357,871	6,395,501	7,655,030	1,259,529
Furniture and equipment	92,000	7,000	0	(7,000)
Plant and equipment	6,897,375	2,235,997	1,723,319	(512,678)
Information technology	1,604,890	516,644	407,746	(108,898)
Infrastructure - roads	30,262,399	9,460,073	6,521,679	(2,938,394)
Infrastructure - drainage	2,193,416	1,145,406	250,948	(894,458)
Infrastructure - footpath	2,913,494	1,289,848	745,791	(544,057)
Infrastructure - parks hard	17,658,982	1,422,350	1,338,651	(83,699)
Infrastructure - parks landscaping	2,185,641	676,061	717,395	41,334
Infrastructure - landfill site	3,130,709	117,845	31,394	(86,451)
Infrastructure - marina	6,289,234	1,205,749	989,397	(216,352)
Infrastructure - coastal	1,074,987	368,300	40,800	(327,500)
Payments for Capital Acquisitions	97,180,998	25,680,774	21,262,150	(4,418,624)
Total Capital Acquisitions	97,180,998	25,680,774	21,262,150	(4,418,624)
Capital Acquisitions Funded By:				
	\$	\$	\$	\$
Capital grants and contributions	(28,847,542)	(929,993)	(659,656)	270,337
Borrowings	(5,277,400)	(2,380,520)	0	2,380,520
Other (disposals & C/Fwd)	(4,498,033)	(663,033)	(512,463)	150,570
Cash backed reserves				
Plant & Vehicle Replacement	(4,536,264)	(1,555,691)	(913,028)	642,664
Information Technology	(285,000)	0	(96,620)	(96,620)
Major Building Refurbishment	(834,157)	0	(256,160)	(256,160)
Waste & Recycling	(3,590,709)	(117,845)	(31,394)	86,451
Land Development and Investment Fund	(12,346,982)	(461,358)	(1,729,184)	(1,267,826)
Roads & Drainage Infrastructure	(8,344,632)	(936,479)	(728,194)	208,285
Community Infrastructure	(3,990,851)	(290,402)	(1,168,394)	(877,992)
Greenhouse Action Fund	(35,300)	0	0	0
Aged and Disabled Asset Replacement	(46,213)	0	0	0
Port Coogee Special Maintenance - SAR	(37,907)	(37,907)	(4,190)	33,717
Community Surveillance	(220,000)	0	0	0
Bibra Lake Management Plan	(191,882)	0	(13,076)	(13,076)
Restricted Grants & Contributions	(34,936)	0	(34,937)	(34,937)
CIHCF Building Maintenance	(300,000)	0	0	0
Carry Forward Projects	(17,372,231)	(5,381,500)	(8,644,864)	(3,263,364)
Port Coogee Marina Assets Replacement	(174,000)	(28,000)	0	28,000
Public Open Space - Various	(631,082)	0	(26,517)	(26,517)
Contribution - operations	(5,585,877)	(12,898,046)	(6,443,474)	6,454,572
Capital funding total	(97,180,998)	(25,680,774)	(21,262,150)	4,418,624

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021

FINANCING ACTIVITIES
NOTE 5
BORROWINGS

Repayments - borrowings

Information on borrowings Particulars	Loan No.	1 July 2021	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	
Governance										
To assist fund the stage 2 of Marina infrastructure expansion	9	0	0	5,277,400	0	0	0	5,277,400	0	0
Community amenities										
SMRC		2,929,222	0	0	378,038	1,520,624	2,551,184	1,408,598	25,654	105,000
Recreation and culture										
To assist fund the Cockburn Central West development	8	12,500,000	0	0	0	2,500,000	12,500,000	10,000,000	0	434,500
C/Fwd Balance		15,429,222	0	5,277,400	378,038	4,020,624	15,051,184	16,685,998	25,654	539,500
Total		15,429,222	0	5,277,400	378,038	4,020,624	15,051,184	16,685,998	25,654	539,500
Current borrowings		3,226,983					3,642,586			
Non-current borrowings		12,202,239					11,408,598			
		15,429,222					15,051,184			

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021

OPERATING ACTIVITIES
NOTE 6
CASH RESERVES

Reserve name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Council Funded									
Staff Payments & Entitlements	1,593,128	0	0	0	0	(831,092)	(337)	762,036	1,592,791
Plant & Vehicle Replacement	11,869,994	0	0	2,000,000	0	(4,536,264)	(913,028)	9,095,948	10,956,966
Information Technology	926,599	0	0	1,000,000	0	(285,000)	(96,620)	1,732,034	829,979
Major Building Refurbishment	17,341,289	0	0	1,500,000	0	(834,157)	(256,160)	18,954,255	17,085,130
Waste & Recycling	12,523,659	0	0	2,980,000	0	(3,590,709)	(31,394)	9,156,599	12,492,264
Land Development and Investment Fund	12,863,720	0	0	3,368,114	132,747	(12,456,982)	(1,729,184)	4,086,350	11,267,283
Roads & Drainage Infrastructure	12,203,545	0	0	3,421,864	0	(8,644,632)	(737,899)	6,275,841	11,465,646
Naval Base Shacks	1,242,899	0	0	18,287	18,287	0	0	1,198,213	1,261,186
Community Infrastructure	21,757,381	0	0	12,027,695	0	(3,990,851)	(1,168,394)	26,825,711	20,588,987
Insurance	2,672,674	0	0	300,000	0	0	0	2,959,263	2,672,674
Greenhouse Action Fund	708,938	0	0	200,000	0	(35,300)	0	1,053,734	708,938
HWRP Post Closure Management & Contan	2,915,674	0	0	500,000	0	(70,000)	(14,980)	3,869,276	2,900,694
Municipal Elections	151,420	0	0	150,000	0	(150,000)	0	151,420	151,420
Community Surveillance	932,870	0	0	200,000	0	(365,000)	(83,697)	789,480	849,173
Waste Collection	6,512,856	0	0	1,073,123	0	0	0	7,246,651	6,512,856
Environmental Offset	248,759	0	0	0	0	0	0	308,011	248,759
Bibra Lake Management Plan	192,968	0	0	0	0	(191,882)	(13,076)	161,243	179,892
CIHCF Building Maintenance	10,688,137	0	0	720,779	272,491	(300,000)	0	10,822,499	10,960,629
Cockburn ARC Building Maintenance	5,218,365	0	0	1,500,000	0	(50,000)	(43,317)	6,668,365	5,175,048
Carry Forward Projects	11,867,222	0	0	8,344,612	8,344,612	(17,573,471)	(8,704,554)	1,553,818	11,507,280
Port Coogee Marina Assets Replacement	1,784,887	0	0	300,000	0	(174,000)	0	1,610,887	1,784,887
Total Council Funded Reserve	136,216,987	0	0	39,604,474	8,768,137	(54,079,340)	(13,792,641)	115,281,634	131,192,483
Restricted Funded									
Aged and Disabled Asset Replacement	422,872	4,257	674	76,596	31,915	(46,213)	0	452,140	455,461
Welfare Projects Employee Entitlements	1,850,773	18,465	821	0	0	0	0	2,308,736	1,851,593



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021

OPERATING ACTIVITIES
NOTE 6
CASH RESERVES

Reserve name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Port Coogee Special Maintenance - SAR	1,980,900	22,245	2,996	360,000	0	(388,380)	(151,748)	1,645,236	1,832,148
Port Coogee Waterways - SAR	146,257	1,291	228	95,000	0	(50,000)	0	149,222	146,484
Family Day Care Accumulation Fund	11,560	0	18	0	0	0	0	11,549	11,578
Naval Base Shack Removal	792,815	7,998	1,259	30,477	30,477	0	0	725,695	824,551
Restricted Grants & Contributions	5,174,134	0	0	0	0	(325,651)	(422,656)	691,434	4,751,478
Public Open Space - Various	5,458,078	0	8,487	0	0	(631,082)	(26,517)	4,886,388	5,440,049
Port Coogee Waterways - WEMP	1,246,537	15,831	1,940	0	0	(234,755)	(34,755)	1,091,612	1,213,721
Cockburn Coast SAR	50,644	465	73	35,000	0	(11,429)	(9,812)	39,043	40,905
Total Restricted Funded Reserve	17,134,568	70,551	16,496	597,073	62,392	(1,687,510)	(645,488)	12,001,055	16,567,968
Developer Contribution Plans									
Community Infrastructure DCP 13	6,832,991	17,282	11,427	3,000,000	1,616,190	(3,137,613)	0	5,492,335	8,460,608
Developer Contribution Plans - Various	11,226,093	162,167	17,932	1,810,000	1,552,377	(646,631)	0	12,079,115	12,796,402
Total Developer Contribution Reserve	18,059,084	179,449	29,358	4,810,000	3,168,567	(3,784,244)	0	17,571,451	21,257,010
Total Cash Reserve	171,410,639	250,000	45,854	45,011,547	11,999,097	(59,551,094)	(14,438,129)	144,854,139	169,017,461



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021

OPERATING ACTIVITIES
NOTE 7
OTHER CURRENT LIABILITIES

Other current liabilities	Note	Opening Balance 1 July 2021	Liability Increase	Liability Reduction	Closing Balance 30 November 2021
		\$	\$	\$	\$
Contract liabilities					
Unspent grants, contributions and reimbursements - non-operating		6,552,672	1,333,680	(522,782)	7,363,570
Total unspent grants, contributions and reimbursements		6,552,672	1,333,680	(522,782)	7,363,570
Provisions					
Annual leave		5,078,573	25,800,728	(25,705,597)	5,173,705
Long service leave		4,421,100	0	0	4,421,100
Total Provisions		9,499,673	25,800,728	(25,705,597)	9,594,805
Total other current assets		16,052,345	27,134,408	(26,228,379)	16,958,375
Amounts shown above include GST (where applicable)					

KEY INFORMATION

Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee benefits

Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021**

**NOTE 8
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
	Budget adoption		Opening surplus				160,114
GL 445	Adjustment to grant income	09/09/21 0150	Operating Revenue			(666,212)	(506,098)
GL 445	Adjustment to Home Care Packages due to reduction in grant income	09/09/21 0150	Operating Expenses		8,961		(497,137)
GL 445	Adjustment to transfer to reserve from Home Care Packages due to reduction in grant income	09/09/21 0150	Transfer to Reserve		657,251		160,114
GL 414	Unspent grant carried forward from 20/21	09/09/21 0150	Transfer from Reserve		25,000		185,114
GL 414	Increase in NDIS expenditure from unspent grant	09/09/21 0150	Operating Expenses			(25,000)	160,114
GL 505	Strategic Planning recoup of DCA admin fee	09/09/21 0150	Operating Revenue		153,980		314,094
OP9080/1	Reduction in DCA review fees recouped	09/09/21 0150	Operating Revenue			(97,972)	216,122
OP9080/1	Reduction in DCA review fees	09/09/21 0150	Operating Expenses		97,972		314,094
CW1678	Transfer Executives mobile phones to OP as they are under the capitalisation threshold.	09/09/21 0150	Capital Expenses		40,000		354,094
OP4941	Purchase of Executives mobile phones	09/09/21 0150	Operating Expenses			(40,000)	314,094
CW6128	Release of partial quarantined fund for Santich Park	09/09/21 0150	Transfer from Reserve		100,000		414,094
CW6128	Development at Santich Park	09/09/21 0150	Capital Expenses			(100,000)	314,094
OP4991/2/4	Water and electricity cost at Bibra Lake Scouts, Cockburn						
OP4991/2/4	Wetlands Centre and Native Arc	09/09/21 0150	Operating Expenses			(132,000)	182,094
OP4991/2/4	Reimbursements from community groups for water and electricrty costs	09/09/21 0150	Operating Revenue		132,000		314,094
OP4944	WALGA Urban Canopy Grant grant #2	09/09/21 0150	Operating Revenue		18,723		332,817
OP4944	Urban canopy expenditure	09/09/21 0150	Operating Expenses			(18,723)	314,094
OP7696	Lease revenue at Success Fire Station from DFES for 6 months	09/09/21 0150	Operating Revenue		32,010		346,104
OP9503	Volunteer Week Events is a recurrent project	09/09/21 0150	Operating Expenses			(3,000)	343,104
CW4971	Removal of LRCI grant to LED Lighting project	09/09/21 0150	Operating Revenue			(3,723,182)	(3,380,078)
CW4971	LED Lighting project funded from Road Reserve	09/09/21 0150	Transfer from Reserve		3,723,182		343,104
CW3917	Removal Road Reserve funding to Jandakot Road (Berrigan to Solomon)	09/09/21 0150	Transfer from Reserve			(3,723,182)	(3,380,078)
CW3917	Jandakot Road (Berrigan to Solomon) funded from LRCI grant	09/09/21 0150	Operating Revenue		3,723,182		343,104



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021**

**NOTE 8
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
CW4149	Reduce expenditure to fund for Community Engagement salary	09/09/21 0150	Capital Expenses		110,000		453,104
CW4149	Reduce transfer from Land Development Reserve	09/09/21 0150	Transfer from Reserve			(110,000)	343,104
OP4939	Community Engagement salary and on-cost	09/09/21 0150	Operating Expenses			(110,000)	233,104
OP4939	Community Engagement salary funded from Land Development Reserve	09/09/21 0150	Transfer from Reserve		110,000		343,104
OP8190	Works on slip road between Warton & Jandakot Roads	09/09/21 0150	Operating Expenses			(300,000)	43,104
OP8190	Funding works on Warton & Jandakot Roads	09/09/21 0150	Transfer from Reserve		300,000		343,104
OP4942	Works on Woodman Point	09/09/21 0150	Operating Expenses			(24,760)	318,344
OP4942	Fairy Tern grant to fund works on Woodman Point	09/09/21 0150	Operating Revenue		24,760		343,104
OP9576	Mitigation works on CY O'Connor	09/09/21 0150	Operating Expenses			(53,667)	289,437
OP9576	Coastwest grant to fund works on CY O'Connor	09/09/21 0150	Operating Revenue		53,667		343,104
GL 965	DCP 4 Repmt for prefunded cost for Beeliar Drive [Spearwood/Stock]	14/10/21 0173	Transfer to Reserve			(190,000)	153,104
GL 895	Recognising the payment received from developer and reducing the City's liability	14/10/21 0173	Operating Revenue		190,000		343,104
GL 965	DCP5 Repmt for prefunded cost for Beeliar Drive [Spearwood/Stock]	14/10/21 0173	Transfer to Reserve			(231,864)	111,240
GL 896	Recognising the payment received from developer and reducing the City's liability	14/10/21 0173	Operating Revenue		231,864		343,104
GL 485	Waste income and levy adjustment	14/10/21 0173	Operating Revenue		1,480,000		1,823,104
GL 485	Transfer waste income to Waste Reserve	14/10/21 0173	Transfer to Reserve			(1,480,000)	343,104
GL 400	Grant adjustment and indexation	14/10/21 0173	Operating Revenue		4,244		347,348
GL 400	Expenditure adjustments due to increase in grant	14/10/21 0173	Operating Expenses			(4,244)	343,104
GL 330	Grant adjustment	14/10/21 0173	Operating Revenue		3,871		346,975
GL 330	Expenditure adjustments due to increase in grant	14/10/21 0173	Operating Expenses			(3,871)	343,104
CW4937	Jean Willis kitchen refurbishment funded from Reserve	14/10/21 0173	Capital Expenses			(20,000)	323,104
CW4937	Transfer from Asset Replacement Reserve to fund refurbishment at Jean Willis Centre	14/10/21 0173	Transfer from Reserve		20,000		343,104
CW3950	Reducing grant income due to change in funding source	14/10/21 0173	Capital Revenue			(566,403)	(223,299)
CW3950	Transfer from Road Reserve	14/10/21 0173	Transfer from Reserve		566,403		343,104
CW6300	Cockburn ARC temporary carpark funded from surplus	14/10/21 0173	Capital Expenses			(20,000)	323,104

CITY OF COCKBURN | 17

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021**

**NOTE 8
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
OP4940	Bore cleaning at Cockburn ARC	14/10/21 0173	Operating Expenses			(50,000)	273,104
OP4940	Transfer from ARC maintenance reserve to fund bore cleaning	14/10/21 0173	Transfer from Reserve		50,000		323,104
CW7318	Missed from carry forward - Welfare trailer for Jandakot Fire Brigade	11/11/21 0198	Capital Expenses			(7,032)	316,072
CW7318	Welfare trailer for Jandakot FB funded from proceeds of sale	11/11/21 0198	Capital Revenue		6,669		322,741
CW7318	Welfare trailer for Jandakot FB funded from reserve	11/11/21 0198	Transfer from Reserve		363		323,104
CW7710	Missed from carry forward - Refurbish IVECO Compactor Truck	11/11/21 0198	Capital Expenses			(232,943)	90,161
CW7710	Refurbish IVECO Compactor Truck funded from proceeds of sale	11/11/21 0198	Capital Revenue		109,091		199,252
CW7710	Refurbish IVECO Compactor Truck funded from reserve	11/11/21 0198	Transfer from Reserve		123,852		323,104
CW7746	Missed from carry forward - Low Profile Rear Loading Waste Truck	11/11/21 0198	Capital Expenses			(235,866)	87,238
CW7746	Low Profile Rear Loading Waste Truck funded from proceeds of sale	11/11/21 0198	Capital Revenue		59,091		146,329
CW7746	Low Profile Rear Loading Waste Truck funded from reserve	11/11/21 0198	Transfer from Reserve		176,775		323,104
CW7785	Missed from carry forward - Hino Sideload Recycle Truck	11/11/21 0198	Capital Expenses			(345,756)	(22,652)
CW7785	Hino Sideload Recycle Truck funded from proceeds of sale	11/11/21 0198	Capital Revenue		68,182		45,530
CW7785	Hino Sideload Recycle Truck funded from reserve	11/11/21 0198	Transfer from Reserve		277,574		323,104
CW6301	Shelter refurbishment at Omeo North funded from Frazer Development handover funds	11/11/21 0198	Capital Expenses			(41,585)	281,519
CW6301	Frazer Development handover funds	11/11/21 0198	Capital Revenue		41,585		323,104
CW2364	Transfer to OP Project for demolishing Ethel Cooper Kindy	11/11/21 0198	Capital Expenses		20,000		343,104
OP4933	Ethel Cooper Kindy demolition	11/11/21 0198	Operating Expenses			(20,000)	323,104
CW6026	Building accessible playground at Lucretia Park	11/11/21 0198	Capital Expenses			(15,000)	308,104
OP8930	Transfer to CW to build accessible playground at Lucretia Park	11/11/21 0198	Operating Expenses		15,000		323,104



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021**

**NOTE 8
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
OP7966	COVID-19 related expenditure and preparation for Delta variance	11/11/21 0198	Operating Expenses			(20,000)	303,104
OP9775	IAP2 Engagement Essentials training for 20 staff	11/11/21 0198	Operating Expenses			(15,225)	287,879
OP4934	Resourcing costs on administrative review	11/11/21 0198	Operating Expenses			(23,000)	264,879
Various	Balancing budget variances due to restructure	11/11/21 0198	Operating Expenses			(227,242)	37,637
CW4714	Fremantle Football Club contribution to ARC expansion project	11/11/21 0198	Capital Revenue		230,000		267,637
CW4714	ARC Expansion project attached to Kailis Oval	11/11/21 0198	Capital Expenses			(230,000)	37,637
GL 152	Transfer underspent in salaries to fund Advocacy Initiative and Community Engagement projects	to OCM 09/12/21	Operating Expenses		55,000		92,637
GL 518	Transfer underspent in salaries to fund Advocacy Initiative and Community Engagement projects	to OCM 09/12/21	Operating Expenses		55,000		147,637
OP4937	Advocacy Initiative and Community Engagement projects funded by underspent in Stakeholder Management and Business & Economic Development salaries	to OCM 09/12/21	Operating Expenses			(110,000)	37,637
GL 853	Recruiting 2.0 FTE as Community Infrastructure Planners funded by DCA	to OCM 09/12/21	Operating Expenses			(137,816)	(100,179)
Various	Transfer from distributed DCA's to fund 2.0 FTE Community Infrastructure Planners	to OCM 09/12/21	Transfer from Reserve		137,816		37,637
Various	Withdrawal from DCA Reserves to fund 2.0 FTE Community Infrastructure Planners	to OCM 09/12/21	Operating Revenue		137,816		175,453
Various	Reduction in DCA liabilities due to the funding of 2.0 FTE Community Infrastructure Planners	to OCM 09/12/21	Contract Liabilities			(137,816)	37,637
OP4932	Contribution received from WAPC to build footpath on crownland	to OCM 09/12/21	Operating Revenue		50,000		87,637
OP4932	Footpath construction on crownland	to OCM 09/12/21	Operating Expenses			(50,000)	37,637
OP4988	Renaming and repurposing CSRFP Projects to Port Coogee Centre Fit Out Design	to OCM 09/12/21	Non Cash Item				37,637
GL 136	Reallocate white pages cost to OP	to OCM 10/02/22	Operating Expenses		6,600		44,237
OP9702	White pages cost reallocation	to OCM 10/02/22	Operating Expenses			(6,600)	37,637
CW1484	Transfer to fund construction of jump pit at Botany Park	to OCM 10/02/22	Capital Expenses		14,541		52,178
CW1705	Construction of Jump Pit Run Ups at Botany Park	to OCM 10/02/22	Capital Expenses			(14,541)	37,637

CITY OF COCKBURN | 19

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021**

**NOTE 8
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
CW5893	Project completed. Transfer unspent budget to fund construction of youth facility at Radiata Park	to OCM 10/02/22	Capital Expenses		12,000		49,637
CW5893	Project completed. Transfer unspent reserve funding to fund construction of youth facility at Radiata Park	to OCM 10/02/22	Transfer from Reserve			(12,000)	37,637
CW6039	Construction of Youth Facility at Radiata Park	to OCM 10/02/22	Capital Expenses			(12,000)	25,637
CW6039	Reserve funding to fund the construction of Youth Facility at Radiata Park	to OCM 10/02/22	Transfer from Reserve		12,000		37,637
CW1484	Transfer to fund function space redevelopment at Cockburn Bowling and Recreation Club	to OCM 10/02/22	Capital Expenses		47,730		85,367
CW6289	Function space redevelopment at Cockburn Bowling and Recreation Club	to OCM 10/02/22	Capital Expenses			(47,730)	37,637
CW4938	Transfer unspent capital budget to fund operating cost on Quarimor Ave	to OCM 10/02/22	Capital Expenses		6,400		44,037
OP4929	Furniture removal on Quarimor Ave	to OCM 10/02/22	Operating Expenses			(6,400)	37,637
CW1664	Transfer unspent CCTV budget to fund design cost at Frankland Recreation Centre oval	to OCM 10/02/22	Capital Expenses		45,000		82,637
CW1664	Transfer unspent reserve funding to fund design cost at Frankland Recreation Centre oval	to OCM 10/02/22	Transfer from Reserve			(45,000)	37,637
CW4676	Design cost of Frankland Recreation Centre oval	to OCM 10/02/22	Capital Expenses			(45,000)	(7,363)
CW4676	Reserve funding to fund the design cost of Frankland Recreation Centre oval	to OCM 10/02/22	Transfer from Reserve		45,000		37,637
				0	13,610,156	(13,732,633)	



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2021**

**NOTE 9
EXPLANATION OF MATERIAL VARIANCES**

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.

The material variance adopted by Council for the 2021-22 year is \$300,000 or 0.00% whichever is the greater.

Reporting Program	Var. \$	Var. %	Timing/ Permanent	Explanation of Variance
Revenue from operating activities				
Finance	891,145	0.78%	▲ Timing	Revenue brought forward
Recreation Infrastructure & Services	590,124	10.53%	▲ Timing	Revenue brought forward
Operations & Maintenance	1,119,641	15.25%	▲ Timing	Revenue brought forward
Expenditure from operating activities				
Finance	(500,705)	(14.11%)	▼ Timing	Insurance claim reimbursement delayed
Recreation Infrastructure & Services	755,563	11.86%	▲ Timing	Expenditure delayed
Community Development & Services	1,189,692	21.02%	▲ Timing	Expenditure delayed
Community Safety & Ranger Services	598,086	24.66%	▲ Timing	Expenditure delayed
Operations & Maintenance	884,221	3.12%	▲ Timing	Expenditure delayed
Property & Assets	1,053,719	21.96%	▲ Timing	Expenditure delayed
Investing activities				
Financing activities				
Transfer from reserves	6,024,405	71.60%	▲ Timing	Expenditure delayed
Transfer to reserves	(679,732)	(5.98%)	▼ Timing	Revenue brought forward (DCP13)
Payments for property, plant and equipment and infrastructure	4,418,624	17.21%	▲ Timing	Expenditure brought forward
Proceeds from new debentures	(2,380,520)	(100.00%)	▼ Timing	Revenue delayed

CITY OF COCKBURN
MONTHLY FINANCIAL REPORT
(Containing the Statement of Financial Activity)
For the period ending 31 December 2021

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

TABLE OF CONTENTS

Monthly Summary Information	2
Statement of Financial Activity by Nature or Type	4
Statement of Financial Activity by Business Unit	6
Basis of Preparation	7
Note 1 Statement of Financial Activity Information	8
Note 2 Cash and Financial Assets	9
Note 3 Disposal of Assets	10
Note 4 Capital Acquisitions	11
Note 5 Borrowings	12
Note 6 Cash Reserves	13
Note 7 Other Current Liabilities	15
Note 9 Budget Amendments	16
Note 10 Explanation of Material Variances	17



MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 31 DECEMBER 2021

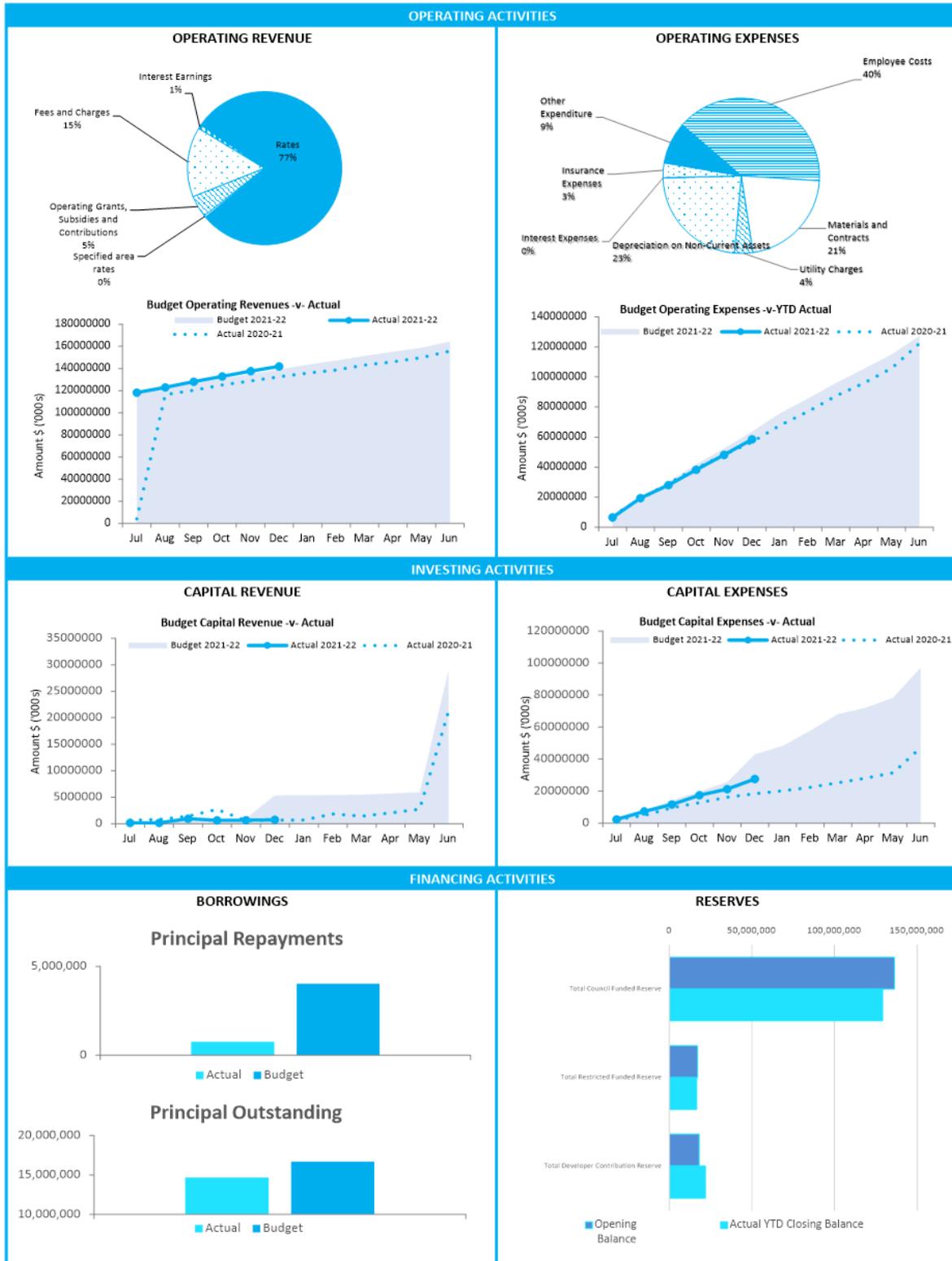
SUMMARY INFORMATION

Funding surplus / (deficit) Components				
Funding surplus / (deficit)				
	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
Opening	\$8.34 M	\$8.34 M	\$8.59 M	\$0.24 M
Closing	\$0.04 M	\$50.63 M	\$75.52 M	\$24.89 M
Refer to Statement of Financial Activity				
Cash and financial assets				
	\$239.18 M	% of total		
Unrestricted Cash	\$66.26 M	27.7%		
Restricted Cash	\$172.92 M	72.3%		
Refer to Note 2 - Cash and Financial Assets				
Key Operating Activities				
Amount attributable to operating activities				
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	
\$39.84 M	\$77.10 M	\$87.82 M	\$10.72 M	
Refer to Statement of Financial Activity				
				Employee Cost
				YTD Actual (\$29.82 M) % Variance
				YTD Budget (\$31.08 M) (4.1%)
				Refer to Statement of Financial Activity
Rates Revenue		Fees and Charges		Materials & Contracts
YTD Actual	\$112.71 M % Variance	YTD Actual	\$21.35 M % Variance	YTD Actual (\$16.25 M) % Variance
YTD Budget	\$112.31 M 0.0%	YTD Budget	\$18.83 M 13.4%	YTD Budget (\$20.36 M) (20.2%)
Refer to Statement of Financial Activity		Refer to Statement of Financial Activity		Refer to Statement of Financial Activity
Key Investing Activities				
Amount attributable to investing activities				
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	
(\$63.70 M)	(\$33.86 M)	(\$24.00 M)	\$9.86 M	
Refer to Statement of Financial Activity				
Proceeds on sale		Asset Acquisition		Capital Grants
YTD Actual	\$2.92 M %	YTD Actual	\$27.64 M % Spent	YTD Actual (\$0.72 M) % Received
Amended Budget	\$4.50 M 65.0%	Amended Budget	\$97.18 M 28.4%	Amended Budget (\$28.85 M) 2.5%
Refer to Note 3 - Disposal of Assets		Refer to Note 4 - Capital Acquisition		Refer to Note 4 - Capital Acquisition
Key Financing Activities				
Amount attributable to financing activities				
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	
\$15.55 M	(\$0.95 M)	\$3.11 M	\$4.06 M	
Refer to Statement of Financial Activity				
Borrowings		Reserves		
Principal repayments	\$0.76 M	Reserves balance	\$167.54 M	
Interest expense	\$0.05 M	Interest earned	\$0.05 M	
Principal due	\$14.67 M			
Refer to Note 5 - Borrowings		Refer to Note 6 - Cash Reserves		

This information is to be read in conjunction with the accompanying Financial Statements and notes.

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 31 DECEMBER 2021**

SUMMARY INFORMATION - GRAPHS



This information is to be read in conjunction with the accompanying Financial Statements and Notes.



STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021

BY NATURE OR TYPE

	Ref Note	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		\$	\$	\$	\$	%	
Opening funding surplus / (deficit)	1(c)	8,344,612	8,344,612	8,588,182	243,570	2.92%	
Revenue from operating activities							
Rates		112,170,000	111,758,820	112,126,569	367,749	0.33%	▲
Specified area rates		555,000	555,000	584,589	29,589	5.33%	
Operating grants, subsidies and contributions		15,589,466	7,053,551	6,663,555	(389,996)	(5.53%)	▼
Fees and charges		34,480,480	18,827,552	21,348,261	2,520,709	13.39%	▲
Interest earnings		1,610,000	1,000,000	1,211,076	211,076	21.11%	
Profit/(loss) on disposal of assets		3,628,957	3,387,495	2,674,179	(713,316)	(21.06%)	▼
		168,033,903	142,582,418	144,608,229	2,025,811		
Expenditure from operating activities							
Employee costs		(65,286,668)	(31,084,405)	(29,820,203)	1,264,202	4.07%	▲
Materials and contracts		(39,245,145)	(20,358,602)	(16,245,548)	4,113,054	20.20%	▲
Utility charges		(6,109,826)	(3,055,703)	(2,840,314)	215,389	7.05%	
Depreciation on non-current assets		(36,429,117)	(18,253,170)	(17,435,420)	817,750	4.48%	▲
Interest expenses		(542,341)	(232,358)	(50,154)	182,204	78.42%	
Insurance expenses		(1,910,200)	(1,910,200)	(2,307,898)	(397,698)	(20.82%)	▼
Other expenditure		(12,492,212)	(6,139,025)	(6,552,133)	(413,108)	(6.73%)	▼
		(162,015,509)	(81,033,463)	(75,251,670)	5,781,793		
Non-cash amounts excluded from operating activities							
	1(a)	33,825,916	15,549,056	18,466,417	2,917,361	18.76%	▲
Amount attributable to operating activities		39,844,310	77,098,011	87,822,976	10,724,965		
Investing activities							
Proceeds from non-operating grants, subsidies and contributions		28,985,358	5,341,835	717,468	(4,624,367)	(86.57%)	▼
Proceeds from disposal of assets	3	4,498,033	3,822,033	2,923,023	(899,010)	(23.52%)	▼
Payments for property, plant and equipment and infrastructure	4	(97,180,998)	(43,025,956)	(27,643,656)	15,382,300	35.75%	▲
Amount attributable to investing activities		(63,697,607)	(33,862,088)	(24,003,165)	9,858,923		
Financing Activities							
Proceeds from new debentures	5	5,277,400	2,380,520	0	(2,380,520)	(100.00%)	▼
Transfer from reserves	6	59,551,094	8,413,724	16,518,271	8,104,547	96.33%	▲
Repayment of debentures	5	(4,020,624)	(375,270)	(759,337)	(384,067)	(102.34%)	▼
Transfer to reserves	6	(45,261,547)	(11,365,220)	(12,646,005)	(1,280,785)	(11.27%)	▼
Amount attributable to financing activities		15,546,323	(946,246)	3,112,929	4,059,176		
Closing funding surplus / (deficit)	1(c)	37,636	50,634,289	75,520,929	24,886,640		

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Actual and YTD Actual data as per the adopted materiality threshold.

Refer to Note 9 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

**KEY TERMS AND DESCRIPTIONS
FOR THE PERIOD ENDED 31 DECEMBER 2021**

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refers to all amounts received as grants, subsidies and contributions that are not non-operating grants.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of identifiable non financial assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

REVENUE FROM CONTRACTS WITH CUSTOMERS

Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

FEES AND CHARGES

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995*. *Regulation 54 of the Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST EARNINGS

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

PROFIT ON ASSET DISPOSAL

Excess of assets received over the net book value for assets on their disposal.

EXPENSES

EMPLOYEE COSTS

All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL

Shortfall between the value of assets received over the net book value for assets on their disposal.

DEPRECIATION ON NON-CURRENT ASSETS

Depreciation expense raised on all classes of assets.

INTEREST EXPENSES

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, allowance for impairment of assets, member's fees or State taxes. Donations and subsidies made to community groups.

STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021

STATUTORY REPORTING BY BUSINESS UNIT

	Ref Note	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		\$	\$	\$	\$	%	
Opening funding surplus / (deficit)	1(c)	8,344,612	8,344,612	8,588,182	243,570	2.92%	
Revenue from operating activities							
Governance, Risk & Compliance		800	400	2,157	1,757	439.25%	
Finance		119,328,300	114,845,154	115,767,280	922,126	0.80%	▲
Information & Technology		1,500	750	91	(659)	(87.87%)	
Library & Cultural Services		153,050	73,725	70,662	(3,063)	(4.15%)	
Recreation Infrastructure & Services		13,220,658	6,740,104	7,248,776	508,672	7.55%	▲
Community Development & Services		8,518,247	4,290,779	4,148,138	(142,641)	(3.32%)	
Community Safety & Ranger Services		1,050,050	599,499	668,955	69,456	11.59%	
Development Assessment & Compliance		3,333,833	1,863,308	2,100,776	237,468	12.74%	
Planning		176,180	86,253	45,351	(40,902)	(47.42%)	
Sustainability & Environment		888,118	449,168	222,353	(226,815)	(50.50%)	
Operations & Maintenance		14,894,148	8,611,628	9,789,874	1,178,246	13.68%	▲
Projects		80,000	0	0	0	0.00%	
Property & Assets		6,091,420	4,872,851	4,293,661	(579,190)	(11.89%)	▼
Customer Experience		600	300	0	(300)	(100.00%)	
Human Resources		297,000	148,500	250,128	101,628	68.44%	
		168,033,904	142,582,419	144,608,229	2,025,810		
Expenditure from operating activities							
Executive Support		(3,286,274)	(1,592,602)	(1,543,869)	48,733	3.06%	
Civic Services		(2,009,227)	(1,162,036)	(1,079,336)	82,700	7.12%	
Corporate Strategy		(304,887)	(142,054)	13,665	155,719	109.62%	
Governance, Risk & Compliance		(572,053)	(280,247)	(254,552)	25,695	9.17%	
Finance		(5,929,035)	(3,907,738)	(4,771,243)	(863,505)	(22.10%)	▼
Information & Technology		(7,707,534)	(4,132,649)	(4,259,280)	(126,631)	(3.06%)	
Procurement		(857,135)	(403,595)	(366,465)	37,130	9.20%	
Library & Cultural Services		(5,596,696)	(2,730,209)	(2,438,872)	291,337	10.67%	
Recreation Infrastructure & Services		(15,699,839)	(7,621,826)	(6,675,247)	946,579	12.42%	▲
Community Development & Services		(13,532,933)	(7,312,922)	(5,325,801)	1,887,121	27.17%	▲
Community Safety & Ranger Services		(5,868,000)	(2,927,016)	(2,456,348)	470,668	16.08%	▲
Development Assessment & Compliance		(6,110,327)	(2,875,283)	(2,843,934)	31,349	1.09%	
Planning		(2,169,235)	(983,551)	(801,582)	181,969	18.50%	
Sustainability & Environment		(3,502,478)	(1,833,588)	(1,385,426)	448,162	24.44%	▲
Operations & Maintenance		(69,880,887)	(34,152,405)	(33,385,163)	767,242	2.25%	▲
Projects		(1,716,292)	(818,134)	(782,772)	35,362	4.32%	
Property & Assets		(12,079,099)	(5,808,057)	(4,540,773)	1,267,284	21.82%	▲
Stakeholder Management		(647,875)	(258,844)	(215,426)	43,418	16.77%	
Communications & Marketing		(1,447,171)	(683,940)	(755,475)	(71,535)	(10.46%)	
Customer Experience		(1,261,427)	(606,545)	(489,362)	117,183	19.32%	
Business & Economic Development		(387,025)	(161,307)	(39,023)	122,284	75.81%	
Grants & Research		0	0	0	0	0.00%	
Human Resources		(2,333,035)	(1,127,386)	(1,391,523)	(264,137)	(23.43%)	
Workplace Health & Safety		(548,922)	(274,457)	(51,390)	223,067	81.28%	
Transformation, Culture & Innovation		(240,812)	(120,182)	(72,963)	47,219	39.29%	
Internal Recharging		1,672,688	883,107	660,489	(222,618)	(25.21%)	
		(162,015,510)	(81,033,466)	(75,251,671)	5,781,795		
Non-cash amounts excluded from operating activities	1(a)	33,825,916	15,549,056	18,466,417	2,917,361	18.76%	▲
Amount attributable to operating activities		39,844,310	77,098,009	87,822,975	10,724,966		
Investing Activities							
Proceeds from non-operating grants, subsidies and contributions		28,985,358	5,341,835	717,468	(4,624,367)	(86.57%)	▼
Proceeds from disposal of assets	3	4,498,033	3,822,033	2,923,023	(899,010)	(23.52%)	▼
Payments for property, plant and equipment and infrastructure	4	(97,180,998)	(43,025,956)	(27,643,656)	15,382,300	35.75%	▲
Amount attributable to investing activities		(63,697,607)	(33,862,088)	(24,003,165)	9,858,923		
Financing Activities							
Proceeds from new debentures	5	5,277,400	2,380,520	0	(2,896,880)	(100.00%)	▼
Transfer from reserves	6	59,551,094	8,413,724	16,518,271	8,104,547	96.33%	▲
Repayment of debentures	5	(4,020,624)	(375,270)	(759,337)	(384,067)	(102.34%)	▼
Transfer to reserves	6	(45,261,547)	(11,365,220)	(12,646,005)	(1,280,785)	(11.27%)	▼
Amount attributable to financing activities		15,546,323	(946,246)	3,112,929	4,059,176		
Closing funding surplus / (deficit)	1(c)	37,636	50,634,288	75,520,928			

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Actual and YTD Actual data as per the adopted materiality threshold. Refer to threshold. Refer to Note 9 for an explanation of the reasons for the variance.

The material variance adopted by Council for the 2021-22 year is \$300,000 or 0.00% whichever is the greater.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 31 DECEMBER 2021**

BASIS OF PREPARATION

BASIS OF PREPARATION

REPORT PURPOSE

This report is prepared to meet the requirements of *Local Government (Financial Management) Regulations 1996, Regulation 34*. Note: The statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government (Financial Management) Regulations 1996* take precedence over Australian Accounting Standards. Regulation 16 prohibits a local government from recognising as assets Crown land that is a public thoroughfare, such as land under roads, and land not owned by but under the control or management of the local government, unless it is a golf course, showground, racecourse or recreational facility of State or regional significance. Consequently, some assets, including land under roads acquired on or after 1 July 2008, have not been recognised in this financial report. This is not in accordance with the requirements of *AASB 1051 Land Under Roads paragraph 15* and *AASB 116 Property, Plant and Equipment paragraph 7*.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 31 December 2021

SIGNIFICANT ACCOUNTING POLICES

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021

NOTE 1
STATEMENT OF FINANCIAL ACTIVITY INFORMATION

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

	Notes	Amended Budget	YTD Budget (a)	YTD Actual (b)
Non-cash items excluded from operating activities				
		\$	\$	\$
Adjustments to operating activities				
Less: (Profit)/loss on asset disposals	3	(3,628,957)	(3,822,033)	(2,674,179)
Less: Movement in liabilities associated with restricted cash		1,025,756	1,117,919	3,789,339
Less: Movement in leased liabilities			0	(138,603)
Movement in pensioner deferred rates (non-current)		0	0	71,021
Movement in employee benefit provisions (non-current)		0	0	(55,295)
Add: Public Open Space payment (non-current)		0	0	38,714
Add: Depreciation on assets		36,429,117	18,253,170	17,435,420
Total non-cash items excluded from operating activities		33,825,916	15,549,056	18,466,417

(b) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation* 32 to agree to the surplus/(deficit) after imposition of general rates.

		Last Year Closing 30 June 2021	This Time Last Year 31 December 2020	Year to Date 31 December 2021
Adjustments to net current assets				
Less: Reserves - restricted cash	6	(171,410,639)	(152,020,205)	(167,538,372)
Less: Bonds & deposits		(5,720,406)	(4,683,626)	(5,377,172)
Less: POS Payment		0	(5,764,971)	0
Add: Borrowings	5	4,020,624	2,864,372	3,261,287
Add: Lease liabilities		218,182	421,881	79,579
Add: Financial assets at amortised cost - non-current	2	941,521	941,521	910,452
Total adjustments to net current assets		(171,950,718)	(158,241,028)	(168,664,226)
Cash and cash equivalents	2	4,606,858	13,872,551	10,764,601
Financial assets at amortised cost	2	197,500,000	204,900,000	227,500,000
Rates receivables		2,153,253	47,015,241	34,796,268
Receivables		4,604,250	5,081,419	7,221,455
Other current assets		5,436,822	741,451	2,717,843
Less: Current liabilities				
Payables		(13,471,132)	(16,153,470)	(14,012,028)
Borrowings	5	(4,020,624)	(2,864,372)	(3,261,287)
Contract liabilities	7	(6,552,672)	(4,403,363)	(11,819,741)
Lease liabilities		(218,182)	(421,881)	(79,579)
Provisions	7	(9,499,673)	(8,972,448)	(9,642,377)
Less: Total adjustments to net current assets	1(b)	(171,950,718)	(158,241,028)	(168,664,226)
Closing funding surplus / (deficit)		8,588,182	80,554,100	75,520,929

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021

OPERATING ACTIVITIES
NOTE 2
CASH AND FINANCIAL ASSETS

Description	Classification	Unrestricted	Restricted	Total Cash	Trust	Institution
		\$	\$	\$	\$	
Cash on hand						
Cash at bank	Cash and cash equivalents	10,738,728	0	10,738,728		NATIONAL AUSTRALIA BANK
Cash on hand	Cash and cash equivalents	25,873	0	25,873		
Term deposits - current	Financial assets at amortised cost	6,500,000	39,000,000	45,500,000		BANK OF QUEENSLAND
Term deposits - current	Financial assets at amortised cost	0	8,000,000	8,000,000		MACQUARIE BANK
Term deposits - current	Financial assets at amortised cost	0	45,000,000	45,000,000		MEMBERS EQUITY BANK
Term deposits - current	Financial assets at amortised cost	10,500,000	13,000,000	23,500,000		NATIONAL AUSTRALIA BANK
Term deposits - current	Financial assets at amortised cost	3,000,000	0	3,000,000		DEFENCE BANK
Term deposits - current	Financial assets at amortised cost	11,000,000	0	11,000,000		MYSTATE BANK
Term deposits - current	Financial assets at amortised cost	13,000,000	5,000,000	18,000,000		AMP
Term deposits - current	Financial assets at amortised cost	10,584,456	57,915,544	68,500,000		COMMONWEALTH BANK
Other investment - non current	Financial assets at amortised cost	910,452	0	910,452		BARCLAYS BANK
Term deposits - current	Financial assets at amortised cost	0	2,000,000	2,000,000		Suncorp
Term deposits - current	Financial assets at amortised cost	0	3,000,000	3,000,000		Westpac
Total		66,259,509	172,915,544	239,175,053	0	

Comprising	Unrestricted	Restricted	Total Cash	Trust
	\$	\$	\$	\$
Cash and cash equivalents	10,764,601	0	10,764,601	0
Financial assets at amortised cost	55,494,908	172,915,544	228,410,452	0
	66,259,509	172,915,544	239,175,053	0

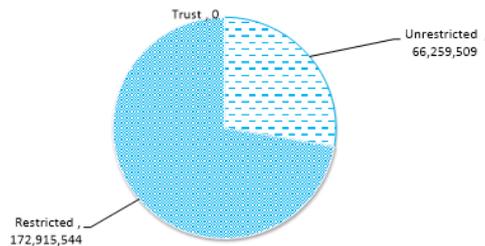
KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

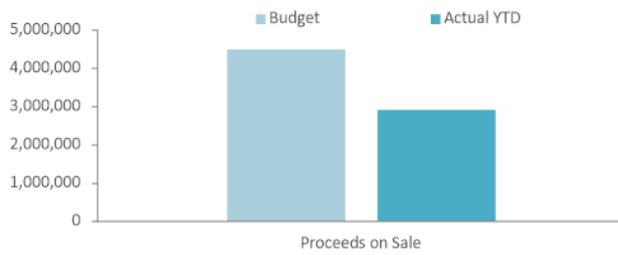
Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021

OPERATING ACTIVITIES
NOTE 3
DISPOSAL OF ASSETS

Asset Ref.	Asset description	Budget				YTD Actual			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
	Plant and equipment	869,076	1,398,033	528,957	0	248,844	512,463	263,619	0
	Freehold Land	0	3,100,000	3,100,000	0	0	2,410,560	2,410,560	0
		869,076	4,498,033	3,628,957	0	248,844	2,923,023	2,674,179	0



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021

FINANCING ACTIVITIES
NOTE 5
BORROWINGS

Repayments - borrowings

Information on borrowings Particulars	Loan No.	1 July 2021	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	
Governance										
To assist fund the stage 2 of Marina infrastructure expansion	9	0	0	5,277,400	0	0	0	5,277,400	0	0
Community amenities										
SMRC		2,929,222	0	0	759,337	1,520,624	2,169,885	1,408,598	48,047	105,000
Recreation and culture										
To assist fund the Cockburn Central West development	8	12,500,000	0	0	0	2,500,000	12,500,000	10,000,000	0	434,500
C/Fwd Balance		15,429,222	0	5,277,400	759,337	4,020,624	14,669,885	16,685,998	48,047	539,500
Total		15,429,222	0	5,277,400	759,337	4,020,624	14,669,885	16,685,998	48,047	539,500
Current borrowings		3,226,983					3,261,287			
Non-current borrowings		12,202,239					11,408,598			
		15,429,222					14,669,885			

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021

OPERATING ACTIVITIES
NOTE 6
CASH RESERVES

Reserve name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Council Funded									
Staff Payments & Entitlements	1,593,128	0	0	0	0	(831,092)	(1,337)	762,036	1,591,791
Plant & Vehicle Replacement	11,869,994	0	0	2,000,000	0	(4,536,264)	(1,094,665)	9,095,948	10,775,328
Information Technology	926,599	0	0	1,000,000	0	(285,000)	(96,620)	1,732,034	829,979
Major Building Refurbishment	17,341,289	0	0	1,500,000	0	(834,157)	(263,960)	18,954,255	17,077,330
Waste & Recycling	12,523,659	0	0	2,980,000	0	(3,590,709)	(35,761)	9,156,599	12,487,898
Land Development and Investment Fund	12,863,720	0	0	3,368,114	134,546	(12,456,982)	(1,738,709)	4,086,350	11,259,558
Roads & Drainage Infrastructure	12,203,545	0	0	3,421,864	0	(8,644,632)	(869,148)	6,275,841	11,334,397
Naval Base Shacks	1,242,899	0	0	18,287	18,287	0	0	1,198,213	1,261,186
Community Infrastructure	21,757,381	0	0	12,027,695	0	(3,990,851)	(2,408,268)	26,825,711	19,349,113
Insurance	2,672,674	0	0	300,000	0	0	0	2,959,263	2,672,674
Greenhouse Action Fund	708,938	0	0	200,000	0	(35,300)	0	1,053,734	708,938
HWRP Post Closure Management & Contan	2,915,674	0	0	500,000	0	(70,000)	(14,980)	3,869,276	2,900,694
Municipal Elections	151,420	0	0	150,000	0	(150,000)	(150,000)	151,420	1,420
Community Surveillance	932,870	0	0	200,000	0	(365,000)	(145,000)	789,480	787,870
Waste Collection	6,512,856	0	0	1,073,123	0	0	0	7,246,651	6,512,856
Environmental Offset	248,759	0	0	0	0	0	0	308,011	248,759
Bibra Lake Management Plan	192,968	0	0	0	0	(191,882)	(13,896)	161,243	179,072
CIHCF Building Maintenance	10,688,137	0	0	720,779	271,091	(300,000)	0	10,822,499	10,959,229
Cockburn ARC Building Maintenance	5,218,365	0	0	1,500,000	0	(50,000)	(43,317)	6,668,365	5,175,048
Carry Forward Projects	11,867,222	0	0	8,344,612	8,344,612	(17,573,471)	(8,972,520)	1,553,818	11,239,315
Port Coogee Marina Assets Replacement	1,784,887	0	0	300,000	0	(174,000)	0	1,610,887	1,784,887
Total Council Funded Reserve	136,216,987	0	0	39,604,474	8,768,537	(54,079,340)	(15,848,181)	115,281,634	129,137,342
Restricted Funded									
Aged and Disabled Asset Replacement	422,872	4,257	798	76,596	38,298	(46,213)	(35,159)	452,140	426,809
Welfare Projects Employee Entitlements	1,850,773	18,465	965	0	0	0	0	2,308,736	1,851,737



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021

OPERATING ACTIVITIES
NOTE 6
CASH RESERVES

Reserve name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Port Coogee Special Maintenance - SAR	1,980,900	22,245	3,494	360,000	0	(388,380)	(153,956)	1,645,236	1,830,438
Port Coogee Waterways - SAR	146,257	1,291	268	95,000	0	(50,000)	0	149,222	146,524
Family Day Care Accumulation Fund	11,560	0	21	0	0	0	0	11,549	11,581
Naval Base Shack Removal	792,815	7,998	1,484	30,477	30,477	0	0	725,695	824,776
Restricted Grants & Contributions	5,174,134	0	0	0	0	(325,651)	(422,656)	691,434	4,751,478
Public Open Space - Various	5,458,078	0	9,969	0	0	(631,082)	(29,867)	4,886,388	5,438,180
Port Coogee Waterways - WEMP	1,246,537	15,831	2,271	0	0	(234,755)	(18,101)	1,091,612	1,230,706
Cockburn Coast SAR	50,644	465	84	35,000	0	(11,429)	(10,350)	39,043	40,378
Total Restricted Funded Reserve	17,134,568	70,551	19,354	597,073	68,775	(1,687,510)	(670,090)	12,001,055	16,552,607
Developer Contribution Plans									
Community Infrastructure DCP 13	6,832,991	17,282	13,598	3,000,000	2,162,825	(3,137,613)	0	5,492,335	9,009,414
Developer Contribution Plans - Various	11,226,093	162,167	21,149	1,810,000	1,591,768	(646,631)	0	12,079,115	12,839,009
Total Developer Contribution Reserve	18,059,084	179,449	34,746	4,810,000	3,754,593	(3,784,244)	0	17,571,451	21,848,423
Total Cash Reserve	171,410,639	250,000	54,100	45,011,547	12,591,905	(59,551,094)	(16,518,271)	144,854,139	167,538,372

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021

OPERATING ACTIVITIES
NOTE 7
OTHER CURRENT LIABILITIES

Other current liabilities	Note	Opening Balance 1 July 2021	Liability Increase	Liability Reduction	Closing Balance 31 December 2021
		\$	\$	\$	\$
Contract liabilities					
Unspent grants, contributions and reimbursements - non-operating		6,552,672	5,837,472	(570,403)	11,819,741
Total unspent grants, contributions and reimbursements		6,552,672	5,837,472	(570,403)	11,819,741
Provisions					
Annual leave		5,078,573	31,035,917	(30,893,213)	5,221,277
Long service leave		4,421,100	0	0	4,421,100
Total Provisions		9,499,673	31,035,917	(30,893,213)	9,642,377
Total other current assets		16,052,345	36,873,389	(31,463,616)	21,462,118
Amounts shown above include GST (where applicable)					

KEY INFORMATION

Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee benefits

Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021**

**NOTE 8
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
	Budget adoption		Opening surplus				160,114
GL 445	Adjustment to grant income	09/09/21 0150	Operating Revenue			(666,212)	(506,098)
GL 445	Adjustment to Home Care Packages due to reduction in grant income	09/09/21 0150	Operating Expenses		8,961		(497,137)
GL 445	Adjustment to transfer to reserve from Home Care Packages due to reduction in grant income	09/09/21 0150	Transfer to Reserve		657,251		160,114
GL 414	Unspent grant carried forward from 20/21	09/09/21 0150	Transfer from Reserve		25,000		185,114
GL 414	Increase in NDIS expenditure from unspent grant	09/09/21 0150	Operating Expenses			(25,000)	160,114
GL 505	Strategic Planning recoup of DCA admin fee	09/09/21 0150	Operating Revenue		153,980		314,094
OP9080/1	Reduction in DCA review fees recouped	09/09/21 0150	Operating Revenue			(97,972)	216,122
OP9080/1	Reduction in DCA review fees	09/09/21 0150	Operating Expenses		97,972		314,094
CW1678	Transfer Executives mobile phones to OP as they are under the capitalisation threshold.	09/09/21 0150	Capital Expenses		40,000		354,094
OP4941	Purchase of Executives mobile phones	09/09/21 0150	Operating Expenses			(40,000)	314,094
CW6128	Release of partial quarantined fund for Santich Park	09/09/21 0150	Transfer from Reserve		100,000		414,094
CW6128	Development at Santich Park	09/09/21 0150	Capital Expenses			(100,000)	314,094
OP4991/2/4	Water and electricity cost at Bibra Lake Scouts, Cockburn						
OP4991/2/4	Wetlands Centre and Native Arc	09/09/21 0150	Operating Expenses			(132,000)	182,094
OP4991/2/4	Reimbursements from community groups for water and electricity costs	09/09/21 0150	Operating Revenue		132,000		314,094
OP4944	WALGA Urban Canopy Grant grant #2	09/09/21 0150	Operating Revenue		18,723		332,817
OP4944	Urban canopy expenditure	09/09/21 0150	Operating Expenses			(18,723)	314,094
OP7696	Lease revenue at Success Fire Station from DFES for 6 months	09/09/21 0150	Operating Revenue		32,010		346,104
OP9503	Volunteer Week Events is a recurrent project	09/09/21 0150	Operating Expenses			(3,000)	343,104
CW4971	Removal of LRCI grant to LED Lighting project	09/09/21 0150	Operating Revenue			(3,723,182)	(3,380,078)
CW4971	LED Lighting project funded from Road Reserve	09/09/21 0150	Transfer from Reserve		3,723,182		343,104
CW3917	Removal Road Reserve funding to Jandakot Road (Berrigan to Solomon)	09/09/21 0150	Transfer from Reserve			(3,723,182)	(3,380,078)
CW3917	Jandakot Road (Berrigan to Solomon) funded from LRCI grant	09/09/21 0150	Operating Revenue		3,723,182		343,104

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021**

**NOTE 8
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
CW4149	Reduce expenditure to fund for Community Engagement salary	09/09/21 0150	Capital Expenses		110,000		453,104
CW4149	Reduce transfer from Land Development Reserve	09/09/21 0150	Transfer from Reserve			(110,000)	343,104
OP4939	Community Engagement salary and on-cost	09/09/21 0150	Operating Expenses			(110,000)	233,104
OP4939	Community Engagement salary funded from Land Development Reserve	09/09/21 0150	Transfer from Reserve		110,000		343,104
OP8190	Works on slip road between Warton & Jandakot Roads	09/09/21 0150	Operating Expenses			(300,000)	43,104
OP8190	Funding works on Warton & Jandakot Roads	09/09/21 0150	Transfer from Reserve		300,000		343,104
OP4942	Works on Woodman Point	09/09/21 0150	Operating Expenses			(24,760)	318,344
OP4942	Fairy Tern grant to fund works on Woodman Point	09/09/21 0150	Operating Revenue		24,760		343,104
OP9576	Mitigation works on CY O'Connor	09/09/21 0150	Operating Expenses			(53,667)	289,437
OP9576	Coastwest grant to fund works on CY O'Connor	09/09/21 0150	Operating Revenue		53,667		343,104
GL 965	DCP 4 Repmt for prefunded cost for Beeliar Drive [Spearwood/Stock]	14/10/21 0173	Transfer to Reserve			(190,000)	153,104
GL 895	Recognising the payment received from developer and reducing the City's liability	14/10/21 0173	Operating Revenue		190,000		343,104
GL 965	DCP5 Repmt for prefunded cost for Beeliar Drive [Spearwood/Stock]	14/10/21 0173	Transfer to Reserve			(231,864)	111,240
GL 896	Recognising the payment received from developer and reducing the City's liability	14/10/21 0173	Operating Revenue		231,864		343,104
GL 485	Waste income and levy adjustment	14/10/21 0173	Operating Revenue		1,480,000		1,823,104
GL 485	Transfer waste income to Waste Reserve	14/10/21 0173	Transfer to Reserve			(1,480,000)	343,104
GL 400	Grant adjustment and indexation	14/10/21 0173	Operating Revenue		4,244		347,348
GL 400	Expenditure adjustments due to increase in grant	14/10/21 0173	Operating Expenses			(4,244)	343,104
GL 330	Grant adjustment	14/10/21 0173	Operating Revenue		3,871		346,975
GL 330	Expenditure adjustments due to increase in grant	14/10/21 0173	Operating Expenses			(3,871)	343,104
CW4937	Jean Willis kitchen refurbishment funded from Reserve	14/10/21 0173	Capital Expenses			(20,000)	323,104
CW4937	Transfer from Asset Replacement Reserve to fund refurbishment at Jean Willis Centre	14/10/21 0173	Transfer from Reserve		20,000		343,104
CW3950	Reducing grant income due to change in funding source	14/10/21 0173	Capital Revenue			(566,403)	(223,299)
CW3950	Transfer from Road Reserve	14/10/21 0173	Transfer from Reserve		566,403		343,104
CW6300	Cockburn ARC temporary carpark funded from surplus	14/10/21 0173	Capital Expenses			(20,000)	323,104



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021**

**NOTE 8
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
OP4940	Bore cleaning at Cockburn ARC	14/10/21 0173	Operating Expenses			(50,000)	273,104
OP4940	Transfer from ARC maintenance reserve to fund bore cleaning	14/10/21 0173	Transfer from Reserve		50,000		323,104
CW7318	Missed from carry forward - Welfare trailer for Jandakot Fire Brigade	11/11/21 0198	Capital Expenses			(7,032)	316,072
CW7318	Welfare trailer for Jandakot FB funded from proceeds of sale	11/11/21 0198	Capital Revenue		6,669		322,741
CW7318	Welfare trailer for Jandakot FB funded from reserve	11/11/21 0198	Transfer from Reserve		363		323,104
CW7710	Missed from carry forward - Refurbish IVECO Compactor Truck	11/11/21 0198	Capital Expenses			(232,943)	90,161
CW7710	Refurbish IVECO Compactor Truck funded from proceeds of sale	11/11/21 0198	Capital Revenue		109,091		199,252
CW7710	Refurbish IVECO Compactor Truck funded from reserve	11/11/21 0198	Transfer from Reserve		123,852		323,104
CW7746	Missed from carry forward - Low Profile Rear Loading Waste Truck	11/11/21 0198	Capital Expenses			(235,866)	87,238
CW7746	Low Profile Rear Loading Waste Truck funded from proceeds of sale	11/11/21 0198	Capital Revenue		59,091		146,329
CW7746	Low Profile Rear Loading Waste Truck funded from reserve	11/11/21 0198	Transfer from Reserve		176,775		323,104
CW7785	Missed from carry forward - Hino Sideload Recycle Truck	11/11/21 0198	Capital Expenses			(345,756)	(22,652)
CW7785	Hino Sideload Recycle Truck funded from proceeds of sale	11/11/21 0198	Capital Revenue		68,182		45,530
CW7785	Hino Sideload Recycle Truck funded from reserve	11/11/21 0198	Transfer from Reserve		277,574		323,104
CW6301	Shelter refurbishment at Omeo North funded from Frazer Development handover funds	11/11/21 0198	Capital Expenses			(41,585)	281,519
CW6301	Frazer Development handover funds	11/11/21 0198	Capital Revenue		41,585		323,104
CW2364	Transfer to OP Project for demolishing Ethel Cooper Kindy	11/11/21 0198	Capital Expenses		20,000		343,104
OP4933	Ethel Cooper Kindy demolition	11/11/21 0198	Operating Expenses			(20,000)	323,104
CW6026	Building accessible playground at Lucretia Park	11/11/21 0198	Capital Expenses			(15,000)	308,104
OP8930	Transfer to CW to build accessible playground at Lucretia Park	11/11/21 0198	Operating Expenses		15,000		323,104



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021**

**NOTE 8
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
OP7966	COVID-19 related expenditure and preparation for Delta variance	11/11/21 0198	Operating Expenses			(20,000)	303,104
OP9775	IAP2 Engagement Essentials training for 20 staff	11/11/21 0198	Operating Expenses			(15,225)	287,879
OP4934	Resourcing costs on administrative review	11/11/21 0198	Operating Expenses			(23,000)	264,879
Various	Balancing budget variances due to restructure	11/11/21 0198	Operating Expenses			(227,242)	37,637
CW4714	Fremantle Football Club contribution to ARC expansion project	11/11/21 0198	Capital Revenue		230,000		267,637
CW4714	ARC Expansion project attached to Kailis Oval	11/11/21 0198	Capital Expenses			(230,000)	37,637
GL 152	Transfer underspent in salaries to fund Advocacy Initiative and Community Engagement projects	to OCM 09/12/21	Operating Expenses		55,000		92,637
GL 518	Transfer underspent in salaries to fund Advocacy Initiative and Community Engagement projects	to OCM 09/12/21	Operating Expenses		55,000		147,637
OP4937	Advocacy Initiative and Community Engagement projects funded by underspent in Stakeholder Management and Business & Economic Development salaries	to OCM 09/12/21	Operating Expenses			(110,000)	37,637
GL 853	Recruiting 2.0 FTE as Community Infrastructure Planners funded by DCA	to OCM 09/12/21	Operating Expenses			(137,816)	(100,179)
Various	Transfer from distributed DCA's to fund 2.0 FTE Community Infrastructure Planners	to OCM 09/12/21	Transfer from Reserve		137,816		37,637
Various	Withdrawal from DCA Reserves to fund 2.0 FTE Community Infrastructure Planners	to OCM 09/12/21	Operating Revenue		137,816		175,453
Various	Reduction in DCA liabilities due to the funding of 2.0 FTE Community Infrastructure Planners	to OCM 09/12/21	Contract Liabilities			(137,816)	37,637
OP4932	Contribution received from WAPC to build footpath on crownland	to OCM 09/12/21	Operating Revenue		50,000		87,637
OP4932	Footpath construction on crownland	to OCM 09/12/21	Operating Expenses			(50,000)	37,637
OP4988	Renaming and repurposing CSRFP Projects to Port Coogee Centre Fit Out Design	to OCM 09/12/21	Non Cash Item				37,637
GL 136	Reallocate white pages cost to OP	to OCM 10/02/22	Operating Expenses		6,600		44,237
OP9702	White pages cost reallocation	to OCM 10/02/22	Operating Expenses			(6,600)	37,637
CW1484	Transfer to fund construction of jump pit at Botany Park	to OCM 10/02/22	Capital Expenses		14,541		52,178



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021**

**NOTE 8
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
CW1705	Construction of Jump Pit Run Ups at Botany Park Project completed. Transfer unspent budget to fund	to OCM 10/02/22	Capital Expenses			(14,541)	37,637
CW5893	construction of youth facility at Radiata Park Project completed. Transfer unspent reserve funding to fund	to OCM 10/02/22	Capital Expenses		12,000		49,637
CW5893	construction of youth facility at Radiata Park	to OCM 10/02/22	Transfer from Reserve			(12,000)	37,637
CW6039	Construction of Youth Facility at Radiata Park Reserve funding to fund the construction of Youth Facility at	to OCM 10/02/22	Capital Expenses			(12,000)	25,637
CW6039	Radiata Park	to OCM 10/02/22	Transfer from Reserve		12,000		37,637
CW1484	Transfer to fund function space redevelopment at Cockburn Bowling and Recreation Club	to OCM 10/02/22	Capital Expenses		47,730		85,367
CW6289	Function space redevelopment at Cockburn Bowling and Recreation Club	to OCM 10/02/22	Capital Expenses			(47,730)	37,637
CW4938	Transfer unspent capital budget to fund operating cost on Quarimor Ave	to OCM 10/02/22	Capital Expenses		6,400		44,037
OP4929	Furniture removal on Quarimor Ave	to OCM 10/02/22	Operating Expenses			(6,400)	37,637
CW1664	Transfer unspent CCTV budget to fund design cost at Frankland Recreation Centre oval	to OCM 10/02/22	Capital Expenses		45,000		82,637
CW1664	Transfer unspent reserve funding to fund design cost at Frankland Recreation Centre oval	to OCM 10/02/22	Transfer from Reserve			(45,000)	37,637
CW4676	Design cost of Frankland Recreation Centre oval Reserve funding to fund the design cost of Frankland	to OCM 10/02/22	Capital Expenses			(45,000)	(7,363)
CW4676	Recreation Centre oval	to OCM 10/02/22	Transfer from Reserve		45,000		37,637
GL230	Transfer from Family Day Care reserve for LSL Pay	to OCM 10/02/22	Transfer from Reserve		29,273		66,910
GL230	Transfer from Family Day Care reserve for LSL Pay	to OCM 10/02/22	Operating Expenses			(29,273)	37,637
				0	13,639,429	(13,761,906)	



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 DECEMBER 2021**

**NOTE 9
EXPLANATION OF MATERIAL VARIANCES**

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.

The material variance adopted by Council for the 2021-22 year is \$300,000 or 0.00% whichever is the greater.

Reporting Program	Var. \$	Var. %	Timing/ Permanent	Explanation of Variance
Revenue from operating activities				
Finance	922,126	0.80%	▲ Timing	Revenue brought forward
Recreation Infrastructure & Services	508,672	7.55%	▲ Timing	Revenue brought forward
Operations & Maintenance	1,178,246	13.68%	▲ Timing	Revenue brought forward
Expenditure from operating activities				
Finance	(863,505)	(22.10%)	▼ Timing	Insurance claim reimbursement delayed
Recreation Infrastructure & Services	946,579	12.42%	▲ Timing	Expenditure delayed
Community Development & Services	1,987,121	27.17%	▲ Timing	Expenditure delayed
Community Safety & Ranger Services	470,668	16.08%	▲ Timing	Expenditure delayed
Operations & Maintenance	767,242	2.25%	▲ Timing	Expenditure delayed
Property & Assets	1,267,284	21.82%	▲ Timing	Expenditure delayed
Investing activities				
Financing activities				
Transfer from reserves	8,104,547	96.33%	▲ Timing	Expenditure delayed
Transfer to reserves	(1,280,785)	(11.27%)	▼ Timing	Revenue brought forward (DCP13)
Payments for property, plant and equipment and infrastructure	15,382,300	35.75%	▲ Timing	Expenditure brought forward
Proceeds from new debentures	(2,380,520)	(100.00%)	▼ Timing	Revenue delayed



14.3 (2022/MINUTE NO 0008) Mid-Year Budget Review 2021-22

Author(s) N Mauricio

Attachments 1. Mid-Year Budget Review 2021-22 [↓](#)

RECOMMENDATION

That Council:

- (1) AMENDS its Municipal Budget for 2021-22 as set out in the Schedule of Budget Amendments attached to the Agenda and summarised below:

Operating Revenue	+\$3,510,510	Increased operating revenue
Operating Expenditure	-\$2,779,690	Increased operating expenditure
Capital Revenue	-\$323,372	Decreased capital revenue
Capital Expenditure	+\$12,340,372	Decreased capital expenditure
Asset sale proceeds	+\$2,478,560	Increased asset sales
T/F from Reserves	-\$9,529,633	Decreased transfer from Reserves
T/F to Reserves	-\$5,807,610	Increased transfer to Reserves
Surplus B/F from 2020-21	+\$243,570	Increased surplus from last year
Net mid-year budget review adjustment	+\$132,707	Increase to 2021-22 Budget Surplus

- (2) AMEND the FY22 Corporate Business Plan by removing the following projects:

Strategic Outcome	Strategic Objective	Informing Strategy/Corporate Project
Local Economy	1.1	Work with businesses and the community to expand the use of smart technology to improve resource efficiency and affordability
Environmental Responsibility	2.1	Provide accessible high-quality open spaces and parks for community benefit – Nicholson Reserve Skate Park
Environmental Responsibility	2.1	Provide accessible high-quality open spaces and parks for community benefit – Dixon Skate Park
Community, Lifestyle and Security	3.1	Provide accessible high-quality open spaces and parks for community benefit – Malabar Park design
Community, Lifestyle and Security	3.1	Provide accessible high-quality open spaces and parks for community benefit – Cockburn Coast Oval Construction
Community,	3.3	Review the Reconciliation Plan 2018-



Lifestyle and Security		2021
City Growth and Moving Around	4.3	Review and implement the Trails Master Plan
Listening and Leading	5.3	Develop and implement two Smart City Projects in partnership with the South West Group

TO BE CARRIED BY AN ABSOLUTE MAJORITY OF COUNCIL

Council Decision

MOVED Cr K Allen SECONDED Cr P Eva

That the recommendation be ADOPTED, subject to amending the Operating Executive and Capital Expenditure as follows:

- (1) AMENDS Operating Expenditure by increasing it from -\$2,779,690 to \$2,784,690 to reinstate the Cat Sterilisation Program for a value of \$5,000; and
- (2) AMENDS the capital expenditure from \$12,340,372 to \$12,290,372, to install two CCTV cameras at the northern point (intersecting with the off-leash area) and the southern part of Calendonia Loop, Port Coogee noting the net mid-year budget adjustment will decrease from \$132,707 to \$77,707.

CARRIED BY ABSOLUTE MAJORITY OF COUNCIL 8/0

Reason

1. The Cat Sterilisation Program helps prevent the birth of unwanted kittens which can lead to a greater feral cat problem.

The Council staunchly support protecting our wildlife yet losing this subsidy endangers that progress. An ongoing \$5000 subsidy helps prevent the problem from beginning all over again. Cutting this subsidy has significant ongoing consequences, which is likely to be detrimental to managing our Environment.

Many people do struggle to afford sterilisation of cats. Sterilisation of females costs about \$175.

The City provides a \$50 subsidy for bird baths, but we cannot provide a \$50 subsidy to prevent bird catching cats from being born?

It's a smart move. The City will be advertising this subsidy going into this year.

I have had conversations with the Chief of Community Services around policing of the area, and this is an idea that Ranger and Community Services have advised. The City is keen for the installation of CCTV in this area.



Background

Council adopted its annual Municipal Budget at the 24 June 2021 Special Council Meeting, and in accordance with statutory provisions, a formal report on the performance of the budget to the end of December 2021 is presented to the February 2022 Ordinary Council Meeting.

Section 33A (1) of the *Local Government (Financial Management) Regulations 1996* requires that Council reviews the six-monthly performance of its annual budget between 1 January and 31 March each year.

Submission

N/A

Report

The objective of the budget review exercise is to identify and address any significant variations to Council's adopted budget. The City's budget managers assessed their budget performance to 31 December and made submissions based on identified financial requirements for the remainder of the year.

The detailed schedule attached to the agenda consolidates the submissions made and this includes brief explanations for the changes requested. Budget submissions were also reviewed by the Finance and Executive teams.

While the mid-year review is a formal process driven by a statutory requirement, it is worth noting that Council also progressively amends its budget throughout the year via the monthly financial report presented to Council each month.

The results of the budget review undertaken and its impact on the City's closing municipal budget position for 2021-22 is demonstrated in the following summary table. This is showing a net increase in the closing budget surplus from \$37,636 to \$170,343 (increase of \$132,707).



Projected Budget Position for 2021-22 following budget review:

Adopted Closing Municipal Surplus	\$160,114	Surplus
LESS net budget adjustments before statutory budget review	(\$122,478)	Reported in monthly Agendas
Closing Municipal Position before mid-year review	\$37,636	Surplus
Mid-year budget review items:		
Opening Surplus from 2020-21	+\$243,570	Increase
Operating Revenue	+\$3,510,510	Increase
Operating Expenditure	-\$2,779,690	Increase
Capital Revenue	-\$323,372	Decrease
Capital Expenditure	+\$12,340,372	Decrease
Asset sale proceeds	+\$2,478,560	Increase
T/F from Reserves	-\$9,529,633	Decrease
T/F to Reserves	-\$5,807,610	Increase
Net mid-year budget review adjustment	+\$132,707	Increase
Closing Municipal Position after mid-year review	\$170,343	Surplus

Opening Surplus

The City's opening surplus is currently budgeted at \$8.34 million, as adopted by Council in September 2021 to fund the City's carry forward works program. Following audit completion, the actual surplus brought forward has been confirmed at \$8.59 million, providing an additional \$0.243 million to the City's budget.

This additional surplus amount has been added to the mid-year budget review, resulting in an increased closing budget surplus when combined with the other budget review adjustments.

Operating Revenue

The net increase to operating revenue of \$3.51m includes the following significant items:

- Increased commercial landfill fees due to much higher volumes of waste being received (+\$2.507m or +23%)
- Increase revenue from gas, salvaged materials and recycle shop sales at the landfill (+\$0.185m or +31%)
- Increased interest on term deposit investments (+\$0.10m or +10%)
- Additional revenue from the Container Deposit Scheme (CDS) of (+\$0.20m)
- Increased insurance claim revenue due to a large claim at Visko Park (+\$0.485m)



- Additional rates related revenue for administration and interest charges (+\$0.33m)
- Reduced revenue from the Cockburn ARC due to expected pandemic impacts in the latter half of this financial year (-\$0.246m or -3%)
- Reduced revenue on leasehold property originally overbudgeted (-\$0.162m)

Operating Expenditure

The net increase to operating expenditure of \$2.78m includes the following significant items:

- The landfill levy payable has increased due to the higher tonnages going to landfill (+\$1.58m).
- A restructure of the City's Project Services team requires additional salaries (+\$0.44m).
- Workers compensation adjustment claims for past years has added extra insurance cost (+\$0.50m).
- Gas expenses at Cockburn ARC require additional budget due to the extended down time in the geothermal system (+\$0.14m)
- Additional budget for insurance claims (+\$0.485m) offset by reimbursement revenue.
- Reduce budget for recyclables processing due to improved commodity prices (-\$0.71m).

Capital Revenue

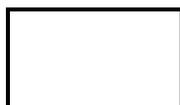
Capital related revenue has decreased by a net \$0.323m, mostly due to the removal of \$0.66m black spot funding for the Progress Drive (Hope to Gwilliam) road project unable to be completed this year. This is offset by Main Roads direct grant funding of \$0.44m allocated to several existing road resurfacing projects (funded from Municipal). This allowed the Municipal funding to be reallocated in balancing the mid-year budget review.

The sale of land on Semple Court will settle this financial year, with proceeds of \$2.41m included in the mid-year review (to be transferred into the Land Development & Investment Fund Reserve).

Capital Expenditure

The City's capital program will be reduced by a net \$12.34m, with the following noteworthy items included:

- Smart LED Street Lighting Project (-\$10.63m) not commencing until next year.
- Coogee Beach Master Plan (-\$1.44m) will not be spent this year.
- Reduce funding for Jandakot Road project (-\$1.53m), representing land acquisition costs accounted for in the previous year due to audit (funds transferred back into Roads & Drainage Reserve).



- Funding required to complete Treeby Community Centre (+\$2.0m). This is allowed for in the City's Long-Term Financial Plan (LFTP) and was advised to Council upon tender award (not fully budgeted in annual budget but provided for in the Community Infrastructure Reserve).
- Extra funding for the Bethesda Car Park project (+\$0.50m)
- Additional funding needed for the Wetlands wildlife facility (+\$0.50m)
- Approved variations on the Port Coogee marina expansion project require additional funding (+\$0.30m).
- Increased funding (+\$0.30m) required for the landscaping/courtyard and cladding replacement projects at the Cockburn Integrated Health & Community Facility.
- Additional funding needed to complete Treeby oval (+\$0.31m).
- New Omeo Park toilet block service connections (+\$0.15m).
- Extra funding needed for the Farrington Rd/North Lake intersection project due to project complexities (+\$0.37m).
- Funding required to replace flooring at Memorial Hall (+\$0.20m).
- Deferment of the Malabar BMX park project due to contaminated site issues (-\$1.51m).
- A number of projects will be deferred until next year due to incapacity to complete this year (-\$2.0m).

Amendments to the Corporate Business Plan and KPIs

As a result of the Mid-Year Budget Review, a number of projects listed for action in the Corporate Business Plan and their associated KPI's will need to be amended. The table below has a list of projects to be deferred from FY22 to FY23 or later years.

Strategic Outcome & Objective Relevant Executive	Informing Strategy/Corporate Project	KPI and Target	Comment
Local Economy Objective 1.1 Executive: Victoria Green	Work with businesses and the community to expand the use of smart technology to improve resource efficiency and affordability	Facilitate two events for the business and community to promote smart technology	Insufficient resourcing or budget to achieve this KPI. There are other priorities that have emerged that require a greater focus, resourcing and budget.
Environmental Responsibility Objective 2.1 Executives: Anton Lees & Gail Bowman	Provide accessible high-quality open spaces and parks for community benefit – Nicholson Reserve Skate Park	Develop concept plans for Nicholson Reserve by June 2022	Deferral – this project was incorrectly listed in the Corporate Business Plan actions. Project timeframe to be reviewed in accordance with the review of the Community Sport and Recreation Facilities Plan 2018-2033 (5 year review)
Environmental Responsibility Objective 2.1 Executives: Anton Lees &	Provide accessible high-quality open spaces and parks for community benefit – Dixon Skate Park	Develop concept plans for Dixon by June 2022	Deferral – this project will be delivered with the overall redevelopment of Wally Hagan / Dixon park project



Gail Bowman			
Community, Lifestyle and Security Objective 3.1 Executives: Anton Lees & Gail Bowman	Provide accessible high-quality open spaces and parks for community benefit – Malabar Park design	Complete Malabar Park design and commence construction June 22 subject to funding and resourcing	Design delays due to contaminated site issues will delay this till 2022/33 at the earliest
Community, Lifestyle and Security Objective 3.1 Executives: Anton Lees & Gail Bowman	Provide accessible high-quality open spaces and parks for community benefit- Cockburn Coast Oval Design and construction	Cockburn Coast oval construction complete by Jun 22, subject to funding and resourcing	Design complete however pre-tender cost estimate over budget so recommend to not proceed until FY24 to coincide with club room design
Community, Lifestyle and Security Objective 3.1 Executives: Anton Lees & Gail Bowman	Lifelong Learning Centre – Spearwood. Feasibility Study & Business Case	Feasibility complete by Jun 22, subject to funding and resourcing	Funding for feasibility not included in FY22 Budget. Funding to be provided in FY24
Community, Lifestyle and Security Objective 3.3 Executive: Gail Bowman	Review the Reconciliation Plan 2018-2021	Review and complete by June 2022	Will be delayed due to Covid-19 risk of consultation with the Aboriginal Community during this time.
City Growth & Moving Around Objective 4.3 Executive: Daniel Arndt	Review and implement the Trails Master Plan	Develop new plan by June 2022	Insufficient resourcing and budget to achieve this KPI. Due to the organisational changes and restructure a lead for this project has not yet been determined.
Listening and Leading Objective 5.3 Executives: Stuart Downing Jemma Iles	Develop and implement two Smart City Projects in partnership with the South West Group	Review and complete by June 2022	The first project, LoraWan was completed but the Smart LED Streetlight project will be delivered in FY23

Strategic Plans/Policy Implications

Listening and Leading

A community focused, sustainable, accountable and progressive organisation

- Best practice Governance, partnerships and value for money.

Budget/Financial Implications

The Municipal Budget will be amended in accordance with the recommended changes as contained in the report attachment. The result is an increase of \$132,707 in the municipal budget surplus to \$170,343.



Legal Implications

N/A

Community Consultation

N/A

Risk Management Implications

The City is required to prepare and adopt a Mid-Year Budget Review as part of the financial reporting requirements of the *Local Government Act 1995*. Failure to adopt the results of the review process in the attached report will make the City non-compliant with this legislative requirement. It could also impair the City's financial capacity to deliver budgeted works and services.

Advice to Proponents/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
210 - Finance Business Unit	123-6299 Software Support Expenses	GL	50,000	0	0	0	0	50,000	Additional funds required for systems development consulting for PPM (Project Portfolio Management), EMR (Executive Management Reporting) and CBP (Corporate Business Plan) project reporting.
211 - Management Accounting	105-5915 Forfeited Deposits	GL	0	0	1,000	0	0	(1,000)	Add budget for forfeited deposit revenue
211 - Management Accounting	105-5990 Interest Earnings - Municipal	GL	0	0	100,000	0	0	(100,000)	Interest rates on investments increasing slightly
211 - Management Accounting	105-6230 Consulting - Investment Advice	GL	(13,000)	0	0	0	0	(13,000)	Lower cost for new investment advisory service
211 - Management Accounting	120-6299 Software Support Expenses	GL	50,000	0	0	0	0	50,000	Include cost of CAMMS KPI solution and software upgrade for AP automation solution.
211 - Management Accounting	855-6703 Insurance - Property	GL	(20,000)	0	0	0	0	(20,000)	Lower premium on property insurance
211 - Management Accounting	855-6704 Insurance - Public Liability	GL	(35,000)	0	0	0	0	(35,000)	Lower premium on public liability insurance
211 - Management Accounting	855-6705 Insurance - Workers Compensation	GL	500,000	0	0	0	0	500,000	Prior years workers comp performance based adjustments (to be funded from Reserve)
211 - Management Accounting	855-6711 Insurance - Plant	GL	(65,000)	0	0	0	0	(65,000)	Lower premium on plant insurance
211 - Management Accounting	855-6719 Rebate – Insurance Premium	GL	35,000	0	0	0	0	35,000	Lower rebate from LGIS this financial year
211 - Management Accounting	855-7222 TF to Res - Insurance	GL	0	(300,000)	0	0	0	(300,000)	No capacity to reserve savings (due to workers comp adjustments).
211 - Management Accounting	OP8735 - Ins Claim Visko Park – Well Investigation & Rectifica	OP	485,000	0	485,000	0	0	0	OP Insurance claim 8735 - Visko Park Well investigation Rectification
211 - Management Accounting	OP9768 - Asset Valuation	OP	(8,000)	0	0	0	0	(8,000)	Valuation cost reduced by LGIS rebate
212 - Rates and Revenue	100-5020 Rate Interest	GL	0	0	75,000	0	0	(75,000)	
212 - Rates and Revenue	100-5021 ESL Penalty	GL	0	0	(15,000)	0	0	15,000	
212 - Rates and Revenue	100-5030 Specified Area Rate Port Coogee	GL	0	20,000	20,000	0	0	0	
212 - Rates and Revenue	100-5037 Specified Area Cockburn Coast	GL	0	10,000	10,000	0	0	0	
212 - Rates and Revenue	100-5038 Rates Concession Improved Residentials	GL	0	0	(23,418)	0	0	23,418	
212 - Rates and Revenue	100-5039 SAR - Waterways	GL	0	3,000	3,000	0	0	0	
212 - Rates and Revenue	100-5040 Rates Concession COVID-19	GL	0	0	6,757	0	0	(6,757)	
212 - Rates and Revenue	145-5301 Administration Fees	GL	0	0	206,500	0	0	(206,500)	Not included in 21/22 budget
212 - Rates and Revenue	145-5302 Bank Charges Recovered	GL	0	0	7,000	0	0	(7,000)	Not included in 21/22 budget
212 - Rates and Revenue	145-5581 Admin Fee - ESL	GL	0	0	5,950	0	0	(5,950)	
212 - Rates and Revenue	145-5772 Reimbursement - Legal Fees	GL	0	0	50,000	0	0	(50,000)	Corresponding income - increase due to sale of properties
212 - Rates and Revenue	145-6267 Legal Expenses	GL	50,000	0	0	0	0	50,000	Corresponding expenditure - increase due to sale of properties



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
222 - Information Management	130-6286 Postage Expenses	GL	15,000	0	0	0	0	15,000	Currently over budget – total spend YTD is \$21,251 (first 5 months). Averaging \$4,250/mth YTD. If this trend continues, it is estimated year end budget will be approx. \$51,000. Information Management pays for the majority of outgoing mail for the organisation and fluctuations in volume of outgoing mail is out of our control. Therefore, increase budget to \$55,000 to ensure sufficient funds for the remainder of the year.
222 - Information Management	OP8870 - Knowledge Management Project	OP	(30,000)	0	0	0	0	(30,000)	Used to pay casuals to assist with the project. Currently well under budget as we lost the 2 casuals that had been working on the project this year. Jeanette Harding is now doing some casual work on the project but has not been able to fill many hours to date. Thus, it is anticipated that we can reduce the current budget to \$32,000, but recommend we request the full \$62,000 for next year as Maryse Sinclair has indicated she will return as a casual post retirement to also work on the project.
224 - Business Systems	CW1683 - Optimo development	CW	75,000	0	0	0	0	75,000	Return to market and implementation of Optimo replacement, also, this should be an OP not a CW
231 - Procurement	122-6110 Conferences & Seminars	GL	(2,000)	0	0	0	0	(2,000)	TC training not required
231 - Procurement	122-6256 Entertainment (FBT)	GL	(200)	0	0	0	0	(200)	
231 - Procurement	122-6287 Printing & Stationery	GL	(2,429)	0	0	0	0	(2,429)	
231 - Procurement	122-6299 Software Support Expenses	GL	(10,000)	0	0	0	0	(10,000)	360 software mods deferred
231 - Procurement	122-6304 Sundry Minor Expenses	GL	(300)	0	0	0	0	(300)	
231 - Procurement	122-6381 Refreshments (Non FBT)	GL	(500)	0	0	0	0	(500)	
231 - Procurement	122-6600 Telecommunication Expenses	GL	(500)	0	0	0	0	(500)	
314 - Cultural Services	138-6000 Salaries	GL	23,230	0	0	0	0	23,230	request to fill approved by exco, 4th august 2021 submitted by Linda Seymour
314 - Cultural Services	138-6100 Superannuation	GL	2,730	0	0	0	0	2,730	request to fill approved by exco, 4th august 2021 submitted by Linda Seymour
321 - Recreation Services	CW4676 - Frankland Park Recreation Centre & Ovals - Design	CW	150,000	0	150,000	0	0	0	Transfer from CW6279 - State Election Commitment Income Balance of Funds to be quarantined, LRCI Grant funding moved to CW4969
321 - Recreation Services	CW4712 - Malabar Park BMX Facility - Design	CW	(1,516,226)	0	(204,157)	(1,312,069)	0	0	
321 - Recreation Services	CW4830 - Dixon Park Business Case	CW	22,860	0	0	0	0	22,860	To support IA funding application
321 - Recreation Services	520-5345 Facility Hire Revenue	GL	0	0	(5,000)	0	0	5,000	Minor reduction in YTD revenue
321 - Recreation Services	522-5345 Facility Hire Revenue	GL	0	0	10,000	0	0	(10,000)	Increased revenue due to one off new hirer from Jul - Dec 2021
321 - Recreation Services	530-5351 Hall Hire Revenue - Coogee Community Cen	GL	0	0	12,000	0	0	(12,000)	New hirer for financial year
321 - Recreation Services	555-6000 Salaries	GL	(19,000)	0	0	0	0	(19,000)	Savings due to staff changes and backfill
321 - Recreation Services	555-6206 Advertising Expenses	GL	(1,500)	0	0	0	0	(1,500)	Revised forecast



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
321 - Recreation Services	564-5565 Hire Botany Reserve	GL	0	0	8,000	0	0	(8,000)	Increased membership for sports clubs using reserve
321 - Recreation Services	564-5566 Hire Success Reserve	GL	0	0	14,000	0	0	(14,000)	Increased membership for sports clubs using reserve
321 - Recreation Services	OP4988 - Port Coogee Centre Fit Out Design	OP	70,000	0	0	70,000	0	0	Contingency funds required for Port Coogee project and further funds for Davilak Park Business Case to enable CSRFF application
322 - Cockburn ARC	599-6000 Salaries	GL	(109,679)	0	0	0	0	(109,679)	Salary moved due to ARC Transformation
322 - Cockburn ARC	599-6100 Superannuation	GL	(13,814)	0	0	0	0	(13,814)	Salary moved due to ARC Transformation
322 - Cockburn ARC	599-6110 Conferences & Seminars	GL	(6,000)	0	0	0	0	(6,000)	COVID
322 - Cockburn ARC	599-6112 Training Expenses	GL	1,500	0	0	0	0	1,500	Internal training in place of conferences
322 - Cockburn ARC	599-6215 Bank Charges	GL	25,000	0	0	0	0	25,000	EFT charges, means we're making more transactions
322 - Cockburn ARC	599-6226 Cleaning Expenses - Contract	GL	(48,925)	0	0	0	0	(48,925)	Periodical cleaning budgeted incorrectly
322 - Cockburn ARC	599-6229 Professional Services	GL	5,000	0	0	0	0	5,000	Staff upskilling re: ARC Transformation
322 - Cockburn ARC	599-6234 Consumables	GL	(15,639)	0	0	0	0	(15,639)	Member bands, less with COVID
322 - Cockburn ARC	599-6278 Minor Furniture & Equipment	GL	10,000	0	0	0	0	10,000	Laptops and screens for staff
322 - Cockburn ARC	599-6282 Photocopying Expenses	GL	972	0	0	0	0	972	
322 - Cockburn ARC	599-6297 Services & Contracts	GL	(7,347)	0	0	0	0	(7,347)	No Traffic management required
322 - Cockburn ARC	599-6299 Software Support Expenses	GL	14,200	0	0	0	0	14,200	Perfect Gym Development
322 - Cockburn ARC	599-6319 First Aid Supplies	GL	2,900	0	0	0	0	2,900	COVID masks
322 - Cockburn ARC	599-6354 Functions	GL	(45,000)	0	0	0	0	(45,000)	Unable to run with COVID
322 - Cockburn ARC	599-6620 Gas Expenses	GL	140,201	0	0	0	0	140,201	Geothermal delay, back to normal operating from Feb
322 - Cockburn ARC	600-5603 Admission Fee	GL	0	0	(158,665)	0	0	158,665	20% decrease expected with COVID and ongoing effect of July closure
322 - Cockburn ARC	600-5604 Membership Fee	GL	0	0	(28,888)	0	0	28,888	20% decrease expected with COVID
322 - Cockburn ARC	600-5618 Other Hire and Rental Charges	GL	0	0	(13,746)	0	0	13,746	20% decrease expected with COVID
322 - Cockburn ARC	600-6040 C ARC Salaries - Casual	GL	(13,929)	0	0	0	0	(13,929)	Casual conversions
322 - Cockburn ARC	600-6110 Conferences & Seminars	GL	(1,655)	0	0	0	0	(1,655)	
322 - Cockburn ARC	600-6234 Consumables	GL	(2,720)	0	0	0	0	(2,720)	
322 - Cockburn ARC	600-6257 Equipment Maintenance	GL	16,125	0	0	0	0	16,125	Unexpected filter pad replacement
322 - Cockburn ARC	600-6278 Minor Furniture & Equipment	GL	(13,900)	0	0	0	0	(13,900)	Current condition of equipment ok
322 - Cockburn ARC	600-6285 Pool Chemicals	GL	(2,700)	0	0	0	0	(2,700)	
322 - Cockburn ARC	600-6297 Services & Contracts	GL	4,224	0	0	0	0	4,224	Additional reactive call outs
322 - Cockburn ARC	601-5605 Learn to Swim Revenue	GL	0	0	160,872	0	0	(160,872)	Enrolments solid, cautious with COVID
322 - Cockburn ARC	601-6040 C ARC Salaries - Casual	GL	(11,862)	0	0	0	0	(11,862)	Reduce instructor hours
322 - Cockburn ARC	601-6110 Conferences & Seminars	GL	(1,500)	0	0	0	0	(1,500)	not required
322 - Cockburn ARC	601-6278 Minor Furniture & Equipment	GL	(4,000)	0	0	0	0	(4,000)	not required
322 - Cockburn ARC	603-5603 Admission Fee	GL	0	0	(13,726)	0	0	13,726	July lockdown and future COVID impact



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
322 - Cockburn ARC	603-5604 Membership Fee	GL	0	0	(42,146)	0	0	42,146	July lockdown and future COVID impact
322 - Cockburn ARC	603-6000 Salaries	GL	8,251	0	0	0	0	8,251	HR, payroll and collective agreement issues
322 - Cockburn ARC	603-6112 Training Expenses	GL	(5,640)	0	0	0	0	(5,640)	Expansion project delay
322 - Cockburn ARC	603-6278 Minor Furniture & Equipment	GL	(18,300)	0	0	0	0	(18,300)	Expansion project delay
322 - Cockburn ARC	603-6303 Subscriptions	GL	(25,537)	0	0	0	0	(25,537)	30k saving with change in policy with one music
322 - Cockburn ARC	608-6000 Salaries	GL	(15,918)	0	0	0	0	(15,918)	Delay filling positions
322 - Cockburn ARC	608-6040 C ARC Salaries - Casual	GL	(5,313)	0	0	0	0	(5,313)	
322 - Cockburn ARC	641-5318 Creche Fees	GL	0	0	(11,206)	0	0	11,206	Numbers down, offset by staffing reduction
322 - Cockburn ARC	641-5547 Birthday Parties	GL	0	0	16,726	0	0	(16,726)	Bookings looking strong
322 - Cockburn ARC	641-5617 Term Program Revenue	GL	0	0	(2,945)	0	0	2,945	
322 - Cockburn ARC	641-6000 Salaries	GL	26,287	0	0	0	0	26,287	Children's Program Supervisor as per ARC Transformation
322 - Cockburn ARC	641-6040 C ARC Salaries - Casual	GL	(29,653)	0	0	0	0	(29,653)	Creche attendance down
322 - Cockburn ARC	641-6278 Minor Furniture & Equipment	GL	(4,500)	0	0	0	0	(4,500)	
322 - Cockburn ARC	645-5606 Netball Revenue	GL	0	0	(11,032)	0	0	11,032	Netball teams down
322 - Cockburn ARC	645-5607 Soccer Revenue	GL	0	0	3,722	0	0	(3,722)	
322 - Cockburn ARC	645-5608 Basketball Revenue	GL	0	0	28,003	0	0	(28,003)	Basketball teams up
322 - Cockburn ARC	645-5610 Sports General revenue	GL	0	0	26,536	0	0	(26,536)	New Volleyball competition
322 - Cockburn ARC	645-5618 Other Hire and Rental Charges	GL	0	0	(15,296)	0	0	15,296	Bookings down with restructure of court use
322 - Cockburn ARC	645-6000 Salaries	GL	16,827	0	0	0	0	16,827	Additional workload to facilitate additional usage / income
322 - Cockburn ARC	645-6040 C ARC Salaries - Casual	GL	71,289	0	0	0	0	71,289	Additional workload to facilitate additional usage / income
322 - Cockburn ARC	645-6112 Training Expenses	GL	(2,500)	0	0	0	0	(2,500)	
322 - Cockburn ARC	645-6257 Equipment Maintenance	GL	12,000	0	0	0	0	12,000	Unplanned equipment failures
322 - Cockburn ARC	645-6278 Minor Furniture & Equipment	GL	(2,194)	0	0	0	0	(2,194)	Limit spending due to equipment failures
322 - Cockburn ARC	646-5619 Sale of Merchandise and Retail Items	GL	0	0	(15,100)	0	0	15,100	Forecast less spend due to less numbers re COVID
322 - Cockburn ARC	648-5603 Admission Fee	GL	0	0	(15,401)	0	0	15,401	Down since July COVID closure
322 - Cockburn ARC	648-5604 Membership Fee	GL	0	0	(150,956)	0	0	150,956	Down since July COVID closure, expect significant cancellations as we hit omicron the peak in March/April before resuming covid normal in 2023
322 - Cockburn ARC	648-5700 Contributions, Donations & Reimbursement	GL	0	0	(2,566)	0	0	2,566	Staff memberships slightly down also
322 - Cockburn ARC	648-6000 Salaries	GL	(14,609)	0	0	0	0	(14,609)	This would have offset the increase in casual salaries however the HC Supervisor has started now as per ARC Transformation
322 - Cockburn ARC	648-6040 C ARC Salaries - Casual	GL	50,003	0	0	0	0	50,003	Due to multiple permanent roles remaining unfilled
322 - Cockburn ARC	648-6266 Equipment Leasing Expenses	GL	20,000	0	0	0	0	20,000	20k not budgeted for as equipment lease was renegotiated



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+/-	+/-	+/-	+/-	+/-		
322 - Cockburn ARC	648-6304 Sundry Minor Expenses	GL	7,061	0	0	0	0	7,061	Additional cleaning wipes - COVID
323 - Port Coogee Marina	836-5599 Marina Pen Fees - Direct	GL	0	0	(65,294)	0	0	65,294	Original revenue based on 90% occupancy with 50% take up of marina expansion berths from December 2021. Figures adjusted to reflect 96% occupancy with 50% take up of expansion berths from May 2022 due to marina expansion project delays.
323 - Port Coogee Marina	836-6000 Salaries	GL	30,000	0	0	0	0	30,000	Increase salaries by \$30k to account for Exco approved FTE from mid Jan 2022 to support Marina Expansion. OP decreased to cover additional salary
323 - Port Coogee Marina	836-6100 Superannuation	GL	4,000	0	0	0	0	4,000	Increase to cover approved FTE from mid Jan 2022 at 10.5%
323 - Port Coogee Marina	OP6254 - Port Coogee Marina Pens	OP	(10,000)	0	3,505	0	0	(13,505)	\$10k reduction to support additional FTE
323 - Port Coogee Marina	OP6261 - Marina Specific Carpark Leasing and Maintenance	OP	(6,000)	0	0	0	0	(6,000)	Frasers to terminate lease early for continuation of Chieftain Esplanade. \$6k reduction to support additional FTE
323 - Port Coogee Marina	OP7858 - Marina Fire and Safety Compliance	OP	(6,000)	0	0	0	0	(6,000)	\$6k reduction to support additional FTE
323 - Port Coogee Marina	OP7859 - Fuel Facility	OP	(5,000)	0	0	0	0	(5,000)	\$5k reduction to support additional FTE
330 - Community Development & Services Business Unit	CW4715 - Calleya Estate 'Treeby' Community Centre	CW	2,000,000	0	0	2,000,000	0	0	Increase budget \$2M DCA 13 Funding
332 - Family and Community Development	267-6000 Salaries	GL	21,370	0	0	0	0	21,370	The Volunteer Resource Centre position was approved in the Volunteer Strategy adopted in 2021 and the ExCo meeting noted this position was needed at mid-year review. It needs to be funded from a cost saving from this year, that is, the Cultural Diversity role not being filled yet.
332 - Family and Community Development	267-6100 Superannuation	GL	2,244	0	0	0	0	2,244	The Volunteer Resource Centre position was approved in the Volunteer Strategy adopted in 2021 and the ExCo meeting noted this position was needed at mid-year review. It needs to be funded from a cost saving from this year, that is, the Cultural Diversity role not being filled yet.
340 - Community Safety and Ranger Business Unit Management	185-6000 Salaries	GL	44,353	0	0	0	0	44,353	Actuals tracking over Budget
341 - Rangers	165-6223 Cat Sterilisation Program	GL	(5,000)	0	0	0	0	(5,000)	Funds not required as no program in place.
342 - CoSafe Security Services	OP8178 - CCTV Annual Maintenance	OP	15,000	0	0	0	0	15,000	Due to increase preventative repairs required
343 - Fire & Emergency Services	OP9355 - Fire Hydrants	OP	(3,000)	0	0	0	0	(3,000)	
422 - Transport & Traffic	CW2375 - TRAFFIC SAFETY MANAGEMENT - Traffic calming & minor works	CW	(17,243)	0	0	0	0	(17,243)	To Cover CW3684,CW4893,CW4889
422 - Transport & Traffic	CW3624 - Bike network review	CW	(12,227)	0	0	(12,227)	0	0	Carry forward from the 2020/21 FY. Close the project.
422 - Transport & Traffic	CW3684 - Operational Centre Staff Parking	CW	6,328	0	0	0	0	6,328	Carry forward from the 2020/21 FY. Close the project.
422 - Transport & Traffic	CW3860 - Coleville Cr - Bike boulevard	CW	(15,009)	0	(20,000)	0	0	4,991	Carry forward from the 2020/21 FY. Close the project.



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+/-	+/-	+/-	+/-	+/-		
422 - Transport & Traffic	CW3996 - RAC Healy Road	CW	100,000	0	0	100,000	0	0	Extra funds required as the cost of public art installation are quoted to \$83,000. Further funds are needed to cover Road Safety Audit and public workshops.
422 - Transport & Traffic	CW4857 - DoT/Bike Boulevard Demonstration Projects	CW	(3,827)	0	0	(3,827)	0	0	Carry forward from the 2020/21 FY. Close the project.
422 - Transport & Traffic	CW4889 - ROAD SAFETY IMPROVEMENTS AROUND SCHOOLS	CW	383	0	0	0	0	383	Carry forward from the 2020/21 FY. Close the project.
422 - Transport & Traffic	CW4890 - ROCKINGHAM ROAD PED CROSSING IMPROVEMENTS	CW	(3,964)	0	0	(3,964)	0	0	Carry forward from the 2020/21 FY. Close the project.
422 - Transport & Traffic	CW4893 - Shallcross Street - Yangebup - Traffic Calming	CW	10,532	0	0	0	0	10,532	
422 - Transport & Traffic	CW4894 - Install signage to create "mini roundabout"	CW	(911)	0	0	(911)	0	0	Carry forward from the 2020/21 FY. Close the project.
422 - Transport & Traffic	CW4969 - Urban Forest Crossing	CW	138,000	0	138,000	0	0	0	LRCI grant reallocation to the following projects from Phase One funding: <ul style="list-style-type: none"> Project 1 - Malabar Park Playground – reallocate full project budget of \$73,000 to Urban Forrest Crossing Project Project 2 - Malabar Park Shade Structure and Seating - reallocate full project budget of \$42,000 to Urban Forrest Crossing Project Project 4 - Coogee Beach Surf Lifesaving Club – project completed. Relocate \$23,000 to Urban Forrest Crossing Project
422 - Transport & Traffic	CW6135 - Double left turn lanes from Jandakot Road into Berrigan Driv	CW	(4,040)	0	0	(4,040)	0	0	Carry forward from the 2020/21 FY. Close the project.
422 - Transport & Traffic	CW6136 - Right Turn Slip Lane from Cockburn Road to Rollinson Road	CW	(12,458)	0	0	(12,458)	0	0	Carry forward from the 2020/21 FY. Close the project.
422 - Transport & Traffic	CW6137 - Beelihar Primary School – Pedestrian links	CW	(537)	0	0	(537)	0	0	Carry forward from the 2020/21 FY. Close the project.
422 - Transport & Traffic	CW6198 - Macquarie Boulevard Shared Path	CW	80,000	0	0	0	0	80,000	Extra funds are needed to cover additional Children Crossing Safety Group requests to provide dedicated children crossing. Service relocations are also required.
423 - Strategic Planning	505-5421 Structure Plan Fees	GL	0	0	30,000	0	0	(30,000)	Larger number of applications received then forecast (in particular Glen Iris)
423 - Strategic Planning	505-5425 Zoning Amendment Fees	GL	0	0	25,000	0	0	(25,000)	Larger number of applications received then forecast (in particular Glen Iris)
423 - Strategic Planning	505-6299 Software Support Expenses	GL	(9,000)	0	0	0	0	(9,000)	REMPPLAN engaged for at least 3 years with an annual saving of \$9k.
423 - Strategic Planning	892-5757 DCA Contributions TF to Liability	GL	0	0	(500,000)	0	0	500,000	
423 - Strategic Planning	892-5762 Owners Contributions	GL	0	0	500,000	0	0	(500,000)	unexpected development within this area due to Government Stimulus
423 - Strategic Planning	895-5757 DCA Contributions TF to Liability	GL	0	0	10,000	0	0	(10,000)	
423 - Strategic Planning	895-5762 Owners Contributions	GL	0	0	(10,000)	0	0	10,000	development slower than expected in this area
423 - Strategic Planning	896-5757 DCA Contributions TF to Liability	GL	0	0	(115,000)	0	0	115,000	
423 - Strategic Planning	896-5762 Owners Contributions	GL	0	0	115,000	0	0	(115,000)	unexpected development within this area due to Government Stimulus



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
423 - Strategic Planning	897-5757 DCA Contributions TF to Liability	GL	0	0	(30,000)	0	0	30,000	
423 - Strategic Planning	897-5762 Owners Contributions	GL	0	0	30,000	0	0	(30,000)	unexpected development within this area due to Government Stimulus
423 - Strategic Planning	902-5757 DCA Contributions TF to Liability	GL	0	0	200,000	0	0	(200,000)	
423 - Strategic Planning	902-5762 Owners Contributions	GL	0	0	(200,000)	0	0	200,000	development slower than expected in this area
423 - Strategic Planning	903-5757 DCA Contributions TF to Liability	GL	0	0	90,000	0	0	(90,000)	
423 - Strategic Planning	903-5762 Owners Contributions	GL	0	0	(90,000)	0	0	90,000	development slower than expected in this area
423 - Strategic Planning	905-5757 DCA Contributions TF to Liability	GL	0	0	(10,000)	0	0	10,000	
423 - Strategic Planning	905-5762 Owners Contributions	GL	0	0	10,000	0	0	(10,000)	unexpected development within this area due to Government Stimulus
423 - Strategic Planning	906-5757 DCA Contributions TF to Liability	GL	0	0	400,000	0	0	(400,000)	
423 - Strategic Planning	906-5762 Owners Contributions	GL	0	0	(400,000)	0	0	400,000	development slower than expected in this area
423 - Strategic Planning	907-5757 DCA Contributions TF to Liability	GL	0	0	(80,000)	0	0	80,000	
423 - Strategic Planning	907-5762 Owners Contributions	GL	0	0	80,000	0	0	(80,000)	New DCP
423 - Strategic Planning	907-6203 Administration	GL	8,679	0				8,679	
423 - Strategic Planning	907-6213 AuditExternal	GL	420	0				420	
423 - Strategic Planning	907-6229 Professional Services	GL	1,800	0				1,800	
433 - Coastal Management & Planning	CW6266 - Visitor Moorings Coogee Maritime Trail	CW	21,725	0	21,725	0	0	0	521,725 state grant funding grant from DoT RBFS scheme awarded to add to project budget
433 - Coastal Management & Planning	OP6266 - Ngarkal Beach – Beach Maintenance	OP	12,913	0	0	12,913	0	0	Substantial earthworks required to restore beach profile after a heavy winter storm season
433 - Coastal Management & Planning	OP7860 - Reactive Works - Coastal Beaches and Structures	OP	(20,000)	0	0	0	0	(20,000)	Minimal reactive works required in first half of year, anticipate this budget can be reduced to cover remainder of FY and pass on savings to fund OP8597 overspend.
433 - Coastal Management & Planning	OP8597 - C Y O'Connor Beach Nourishment Works	OP	70,000	0	40,000	0	0	30,000	CoastWest grant funding secured for FY22, of which \$40K contributes to temp sand bag wall works under this OP. Additional budget required due to construction cost escalation as quotes received now higher than previous years plus reactive erosion work was required after heavy winter season. Overspend to be mostly offset by savings from OP7860.
433 - Coastal Management & Planning	OP8966 - Port Coogee Sand Bypass	OP	10,000	0	0	10,000	0	0	Actual contractor rates slightly higher than budgeted for, increase budget slightly to cover this. Funding from Port Coogee WEMP fund (4913)
511 - Environment, Parks & Streetscapes	CW1701 - Anning Park Irrigation Renewal	CW	(245,125)	0	0	(245,125)	0	0	Quote \$400K above allocated funds, project deferred



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
511 - Environment, Parks & Streetscapes	CW4971 - Smart LED Street Light Trial	CW	(10,628,812)	0	0	(10,628,812)	0	0	Project to commence 22/23 FY - funds to be quarantened
511 - Environment, Parks & Streetscapes	CW5407 - Park Development - Coogee Beach Master Plan	CW	(1,442,418)	0	0	(1,443,361)	0	943	Project on hold, funds to be quarantened
511 - Environment, Parks & Streetscapes	CW5808 - Plumosa Park Developments	CW	(78,872)	0	0	(78,872)	0	0	Project will not proceed this FY, developer contributions will not be utilised this FY
511 - Environment, Parks & Streetscapes	CW5832 - Manning Park Master Plan, Hamilton Hill	CW	97,237	0	0	84,679	0	12,558	Transfer 84679 from CW 5990
511 - Environment, Parks & Streetscapes	CW5929 - Lakeridge Park, Cockburn Central Park Upgrade	CW	(51,441)	0	0	(51,441)	0	0	Project complete (CIL Funds)
511 - Environment, Parks & Streetscapes	CW5956 - Port Coogee Water Play Refurbishment.	CW	(50,000)	0	0	(50,000)	0	0	Project on hold, funds to be quarantened
511 - Environment, Parks & Streetscapes	CW5990 - Manning Park Mountain Bike Trails Design	CW	(84,679)	0	0	(84,679)	0	0	Funds to be transferred to CW 5832
511 - Environment, Parks & Streetscapes	CW6100 - Lucretia Park North Coogee, metal planter box renewal	CW	(13,877)	0	0	(13,877)	0	0	Project Savings
511 - Environment, Parks & Streetscapes	CW6102 - Beelihar Lake Water Management Project	CW	(100,000)	0	0	(100,000)	0	0	Project on hold, funds to be quarantened
511 - Environment, Parks & Streetscapes	CW6123 - Turtle Conservation Initiatives	CW	(6,981)	0	0	(6,981)	0	0	No longer required
511 - Environment, Parks & Streetscapes	CW6140 - Koorilla Boundary Wall	CW	(178,810)	178,810	0	0	0	0	Design costs to be accessed 21/22 remaining funds to be quarantened and accessed once designs and fully realised
511 - Environment, Parks & Streetscapes	CW6156 - Mervyn Bond Park, Lake Coogee playground renewal.	CW	12,385	0	0	12,385	0	0	Under budgetted, budget did not include rubber softfall (CIL Funding)
511 - Environment, Parks & Streetscapes	CW6163 - Yarra Vista Park, Jandakot playground renewal.	CW	21,000	0	0	0	0	21,000	Incorrect budget assigned (\$14,000) due to a park naming issue in the playground renewal schedule. True cost of renewing the Yarra Vista playground is estimated at \$35,000 so an increase is required to deliver a suitable replacement.
511 - Environment, Parks & Streetscapes	CW6184 - CY O'Connor Reserve, North Coogee install replacement shade	CW	(40,000)	0	0	0	0	(40,000)	as only the design component of the project will be delivered this FY.
511 - Environment, Parks & Streetscapes	CW6193 - Macrozamia Reserve Solar Lighting	CW	(13,077)	0	0	0	0	(13,077)	Works complete.
511 - Environment, Parks & Streetscapes	CW6194 - Construction of Turtle Underpass at Bibra Lake	CW	(30,000)	0	0	0	0	(30,000)	Project aligned with Progress Drive Black Spot Funding which is not going ahead. Return \$30,000 and use \$20,000 for project works at Yangebup Lake (New CW required)
511 - Environment, Parks & Streetscapes	CW6279 - Frankland Park - Turf	CW	(150,000)	0	(150,000)	0	0	0	Transferred to CW4676 as per comment on CW4676
511 - Environment, Parks & Streetscapes	CW6280 - Treeby Community Centre Oval	CW	311,858	0	0	311,858	0	0	Project not properly scoped, insufficient grant funds Balance of funds determined
512 - Civil Infrastructure	CW3917 - Jandakot Road (Berrigan to Solomon stage 1)	CW	(1,528,429)	0	(1,528,429)	0	0	0	transfer \$1,528,429 of regional road grant funding budget from CW 3917-5132 to OP 7863. This is to recoup the municipal budget surplus that was reduced during audit from the accrual of costs into the previous year
512 - Civil Infrastructure	CW4852 - Cockburn Road Jessie Lee to Zedora	CW	12,056	0	0	0	0	12,056	Carried forward expenditure
512 - Civil Infrastructure	CW4858 - Farrington and North Lake	CW	370,828	0	0	370,828	0	0	Overexpenditure complexity of design and service, OHS left no alternative but nightworks
512 - Civil Infrastructure	CW4885 - Car parking Bays Randazo and Salina	CW	(18,000)	18,000	0	0	0	0	Environmental requested not proceeding



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
512 - Civil Infrastructure	CW4887 - Rockingham Road Spearwood to Phoenix	CW	(498,100)	0	0	(498,100)	0	0	Full budget to be quarantined as resources to progress the land acquisition are not available to advance the project during 21/22
512 - Civil Infrastructure	CW4899 - 273 Spearwood Avenue Sump	CW	(364,743)	250,000	0	(114,743)	0	0	Project not deliverable 2021, Delivery 22,23 budget
512 - Civil Infrastructure	CW4906 - Postans Road underground storage	CW	198,702	0	0	199,510	0	(808)	Quotations received exceeded budget AP 360 process
512 - Civil Infrastructure	CW4991 - Jackovich Circuit roundabout	CW	(6,000)	0	0	0	0	(6,000)	cover overexpenditure CW4852
512 - Civil Infrastructure	CW4992 - Foiland Parade Roundabout	CW	(6,006)	0	0	0	0	(6,006)	cover overexpenditure CW4852
512 - Civil Infrastructure	CW6201 - Progress Drive Hope to Gwilliam	CW	(951,224)	0	(657,333)	(293,891)	0	0	The project was cancelled as we were unable to deliver and fully acquit the funds for the project within 2021/22
512 - Civil Infrastructure	CW6203 - Rollinson Road	CW	0	0	26,174	0	0	(26,174)	Direct Grant Fund Allocation. Muni funds to cover Project Unit Restructure
512 - Civil Infrastructure	CW6207 - Elderberry Drive Hackettianna to Apar	CW	0	0	170,817	0	0	(170,817)	Direct Grant Fund Allocation. Muni funds to cover Project Unit Restructure
512 - Civil Infrastructure	CW6212 - Waverley Road	CW	0	0	100,000	0	0	(100,000)	Direct Grant Fund Allocation. Muni funds to cover Project Unit Restructure
512 - Civil Infrastructure	CW6215 - Boronia Road	CW	0	0	142,637	0	0	(142,637)	Direct Grant Fund Allocation. Muni funds to cover Project Unit Restructure
512 - Civil Infrastructure	CW6231 - Rowley & Lyon relaign wall	CW	(16,245)	0	0	0	0	(16,245)	Savings
512 - Civil Infrastructure	CW6235 - Kwinna Freeway underbore design	CW	(100,000)	100,000	0	0	0	0	Full Budget to be quarantined as Project resources are not available to advance the project during 21/22
512 - Civil Infrastructure	CW6300 - Cockburn ARC drainage at carpark	CW	(8,730)	0	0	0	0	(8,730)	Savings
513 - Fleet Management	CW7257 - 4x4 Ford Ranger - Ranger Svcs PL2571	CW	7,410	0	0	7,410	0	0	Higher Animal Pod changeover costs PL257
513 - Fleet Management	CW7265 - Light Fleet Parks Retic PL2652	CW	9,106	0	0	9,106	0	0	Higher body changeover costs
513 - Fleet Management	CW7285 - Light Fleet Ranger Svcs Extracab 4x4 Ute PL285	CW	7,516	0	0	7,516	0	0	Higher Animal Pod changeover costs PL285
513 - Fleet Management	CW7705 - Heavy Fleet - Roads Mits. FM65H1RFAE PL7052	CW	17,380	0	0	17,380	0	0	Higher purchase price PL705
513 - Fleet Management	CW7709 - Heavy Fleet - Roads Mits. FM65H1RFAE PL7092	CW	17,380	0	0	17,380	0	0	Higher purchase price PL709
513 - Fleet Management	CW7720 - MacDonald Johnston VT605 Sweeper PL7201 Roads	CW	21,000	0	0	21,000	0	0	Higher purchase price PL720
513 - Fleet Management	CW7722 - MacDonald Johnston VT605 Sweepers PL 7221 Roads	CW	21,000	0	0	21,000	0	0	Higher purchase price PL722
513 - Fleet Management	CW7772 - Roads Front End Loader PL772	CW	115,000	0	0	115,000	0	0	Larger model required for operational reasons (L110 loader vs L70 loader) As requested by Roger Haripersad
513 - Fleet Management	New Internal Cage Rangers Van	CW	6,000	0	0	6,000	0	0	Internal cage to suit new Rangers Transit Van currently on order.
513 - Fleet Management	PL223	CW	42,000	0	0	19,000	23,000	0	PL223 brought forward due to high kilometer usage. Increasing budget over standard amount (\$35k) due to vehicle requiring offroad specifications for operational needs.
513 - Fleet Management	PL255	CW	34,000	0	0	15,000	19,000	0	Bringing forward replacement of Lyall's vehicle PL255 due to high kilometers usage.



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
513 - Fleet Management	PL296	CW	35,000	0	0	17,000	18,000	0	Bringing forward replacement of Cliff's vehicle PL296 due to high kilometers.
513 - Fleet Management	PL5344	CW	40,000	0	0	32,000	8,000	0	PL5342 Bring forward replacement due to not suitable for beach operations and ageing.
514 - Waste Services	Temporary Staff Building upgrades	CW	100,000	0	0	100,000	0	0	Temporary staff building upgrades Henderson Landfill - as approved by Exco
514 - Waste Services	480-7592 TF to Res - Waste Collection	GL	0	726,877	0	0	0	726,877	Balancing Waste Collection
514 - Waste Services	485-5414 Sale - Salvaged Recyclable Materials	GL	0	0	211,841	0	0	(211,841)	Forecasting 2 more sales
514 - Waste Services	485-5501 Sale of Gas - Waste Gas Resources	GL	0	0	14,705	0	0	(14,705)	Based on current Gas trends/Income
514 - Waste Services	485-5560 Landfill Fees	GL	0	0	2,507,346	0	0	(2,507,346)	Attractive reduced gate fees for major customers
514 - Waste Services	485-5593 Recycle Shop Income	GL	0	0	(41,000)	0	0	41,000	Adjusted based and current actual expenditure
514 - Waste Services	485-6811 Landfill Levy	GL	1,584,765	0	0	0	0	1,584,765	Increase Landfill Levy based on Increased Major customers
514 - Waste Services	485-7142 TF to Res - Waste & Recycling	GL	0	861,934	0	0	0	861,934	Balancing Waste Disposal
514 - Waste Services	OP8259 - Waste Education & Promotion	OP	19,093	0	19,093	0	0	0	Increase for grants applied and received
514 - Waste Services	OP8268 - Public Place Recycling Stations	OP	50,000	0	0	0	0	50,000	Carry forward \$50k not included
514 - Waste Services	OP9556 - Entry Fee For Recyclables	OP	(711,934)	0	200,000	0	0	(911,934)	Better than budgeted rates for Recycle entry fees
520 - Projects Business Unit	860-6000 Salaries	GL	439,521	0	0	0	0	439,521	Restructure of Projects unit. Funds reallocated from resurfacing projects.
531 - Land & Leasing	CW1625 - Settlement 1 Semple Court Southlake	CW	0	2,410,560	0	0	2,410,560	0	CW1625 - Settlement 1 Semple Court Southlake
531 - Land & Leasing	475-5345 Facility Hire Revenue	GL	0	0	4,287	0	0	(4,287)	
531 - Land & Leasing	475-5359 Lease Revenue - Bunnings Warehouse	GL	0	0	(1,560)	0	0	1,560	Duplicate Revenue OP6802
531 - Land & Leasing	475-5360 Lease Revenue - Coogee Beach Cafe	GL	0	0	(51,829)	0	0	51,829	Duplicate Revenue OP6803
531 - Land & Leasing	475-5508 Lease Revenue - Lots 22 & 24 Imlah Crt	GL	0	0	(10,920)	0	0	10,920	Duplicate Revenue OP6807
531 - Land & Leasing	475-5523 Lease Revenue - Lot 10 Rivers Street, Bibra Lake	GL	0	0	(71,534)	0	0	71,534	Duplicate Revenue OP6809
531 - Land & Leasing	475-5529 Lease Revenue - Lease Portion Prinsep Road, Jandakot -	GL	0	0	(31,359)	0	0	31,359	Duplicate Revenue OP6810
531 - Land & Leasing	OP7863 - Purchase of Jandakot/Solomon Road – Crown land	OP	0	1,528,429	1,528,429	0	0	0	transfer \$1,528,429 of regional road grant funding budget from CW 3917-5132 to OP 7863. This is to recoup Municipal funding that was reduced during audit from the accrual of costs into the previous year (funds will be sent to Community Infrastructure Reserve).
532 - City Facilities	CW4109 - Civic & Community Buildings - Signage Replacement/Upgrade	CW	(53,226)	0	0	0	0	(53,226)	budget total rolled over from last FY, works completed to 50%. Reduced budget.
532 - City Facilities	CW4686 - Civic and Community Buildings - Furniture Replacement	CW	(30,000)	0	0	0	0	(30,000)	budget reduction to offset CW6250 Admin office expenditure
532 - City Facilities	CW4924 - Santich Clubrooms - Minor Refurbishments	CW	14,297	0	0	0	0	14,297	Project complete. Can be closed at end of FY.
532 - City Facilities	CW4927 - Civic and Community Buildings - Key and Padlock Replacement	CW	164,245	0	0	164,245	0	0	Significant costs not identified during project planning and initiation. Project is 50% complete. High priority for completion.



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
532 - City Facilities	CW4935 - Integrated Health Facility - Cladding Replacement	CW	146,330	0	0	146,330	0	0	Cladding to be replaced as per DMIRS Cladding Audit. Original allowance was not intended to cover the construction phase of the project hence the significant shortfall. New budget is based on a estimate provided by a QS and includes contingency.
532 - City Facilities	CW4944 - Integrated Health - External tiling replacement	CW	300	0	0	0	0	300	completed. Can be closed at end of FY
532 - City Facilities	CW4946 - Marina Expansion - Stage 1	CW	296,242	0	0	296,242	0	0	Original approved budget by 13/05/2021 OCM was \$5,837,000 (not \$5,603,758). Split out \$190k for MSB upgrades to CW6286. Projected project overspend \$253k due to variations and time delays, VO's currently sitting at \$206k
532 - City Facilities	CW4964 - Replacement of evaporative air conditioning system at the	CW	(41,235)	0	(41,235)	0	0	0	Project is complete CW can be closed
532 - City Facilities	CW4976 - Kumon Tenancy works	CW	100,000	0	0	100,000	0	0	Project not fully scoped at initiation. DDA compliance issues require significant budget increase.
532 - City Facilities	CW4980 - Bethesda Car Park – Design & Construct	CW	500,000	0	0	500,000	0	0	Revised cost estimate(Consultant) extra \$900k, it is expected the developer will be contributing \$478,411.25 (awaiting confirmation from Stautory Planning with the JDAP being scheduled for 21/01/2022) to assist with their parking requirements (funded from Land Dev Reserve)
532 - City Facilities	CW6241 - Coolbellup Library	CW	(160,000)	0	0	0	0	(160,000)	Project scope to be investigated by library and project team. Building and furniture budget to be quarantined pending investigation. Remaining budget to cover internal fees and potential design consultants
532 - City Facilities	CW6243 - Integrated Health Centre - Landscaping and Courtyard	CW	150,000	0	0	150,000	0	0	Critical building issues identified during project initiation requiring significant further expenditure.
532 - City Facilities	CW6250 - Administration Building - Staff workstation area alterations	CW	30,000	0	0	0	0	30,000	Current expenditure \$69k, increase in scope. Further works requested by ExCo. Consultants engaged for Admin and Ops Centre floor plans.
532 - City Facilities	CW6259 - Bakers Square - Court Resurface	CW	(57,500)	0	0	0	0	(57,500)	Following a review of the scope (which uncovered a series of draining and retaining wall issues) and budget the existing budget is not sufficient to deliver the works effectively. The proposal is to carry out a design and this FY and add additional funds into the 22/23 budget to carry out a complete project and rectification of the drianage issues on site. At this stage the anticipated budget for 22/23 is expected to be inteh region of \$400k.
532 - City Facilities	Memorial Hall Flooring Rectification	CW	200,000	0	0	0	0	200,000	New Project - Memorial Hall Flooring requires urgent rectification
532 - City Facilities	OP4933 - Demolition of Ethel Cooper Kindy	OP	(1,968)	0	0	0	0	(1,968)	works completed. Remaining funds not required.
532 - City Facilities	OP4946 - Malabar Park BMX Centre	OP	(8,000)	0	0	0	0	(8,000)	site closed for refurbishment. Minor repairs only.
532 - City Facilities	OP4947 - Frankland Community Centre	OP	(20,000)	0	0	0	0	(20,000)	site closed for redevelopment. Minor maintenance and cleaning required post PC



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
532 - City Facilities	OP4948 - Treeby Community Centre	OP	(15,000)	0	0	0	0	(15,000)	site closed for redevelopment. Minor maintenance and cleaning required post PC
532 - City Facilities	OP6014 - Malabar Park	OP	(40,000)	0	0	0	0	(40,000)	Site closed for redevelopment. Small budget required for minor maintenance.
532 - City Facilities	OP6021 - Ethel Cooper Kindergarten	OP	(5,577)	0	0	0	0	(5,577)	building demo'd. Small budget required to maintain vacant block
532 - City Facilities	OP6033 - 13 Kent st (house)	OP	(1,808)	0	158	0	0	(1,966)	building demo'd. Small budget required to maintain vacant block
532 - City Facilities	OP6034 - Native ark (hope rd)	OP	14,428	0	341	0	0	14,087	Redevelopment project significant issues with defect period. CoC potentially taking maintenance on. Terry Green to discuss with Anton.
532 - City Facilities	OP6036 - Starling street health clinic	OP	2,494	0	0	0	0	2,494	overspend requires top up
532 - City Facilities	OP6038 - Coolbellup Family Day Care Centre	OP	(1,294)	0	0	0	0	(1,294)	remove and delete. OP to be included into main site budget.
532 - City Facilities	OP6048 - 5th Coogee Agricultural Hall	OP	15,580	0	0	0	0	15,580	significant maintenance works undertaken this FY.
532 - City Facilities	OP6051 - Wattleup Hall	OP	(1,016)	0	0	0	0	(1,016)	remove demo'd
532 - City Facilities	OP6064 - Len Packham Tennis Courts	OP	(4,678)	0	0	0	0	(4,678)	full budget not required
532 - City Facilities	OP6065 - Jandakot Tennis Courts	OP	3,982	0	0	0	0	3,982	further budget required for repairs
532 - City Facilities	OP6071 - Lake Coogee Walkway Maintenance	OP	(127)	0	0	0	0	(127)	delete not required
532 - City Facilities	OP6072 - SPEARWOOD LIBRARY	OP	20,000	0	0	0	0	20,000	Committed over YTD . Overspent 2020/21 by \$16k
532 - City Facilities	OP6077 - 219 Winterfold rd	OP	(42,044)	0	0	0	0	(42,044)	full budget not required
532 - City Facilities	OP6084 - Old Council Chambers Building	OP	(18,808)	0	0	0	0	(18,808)	remove. Main roads responsible for building
532 - City Facilities	OP6085 - Manning Park Music Shell	OP	(5,385)	0	0	0	0	(5,385)	full budget not required
532 - City Facilities	OP6095 - NAVAL BASE TOILETS South Block	OP	(45,000)	0	182	0	0	(45,182)	Decrease to offset Naval base North increase
532 - City Facilities	OP6117 - Rollinson Rd Toilets (C Y O connor)	OP	(30,600)	0	0	0	0	(30,600)	full budget not required
532 - City Facilities	OP6184 - Scout Shed (Hope rd)	OP	11,072	0	0	0	0	11,072	Redevelopment project significant issues with defect period. CoC taking maintenance on.
532 - City Facilities	OP6193 - Coogee Beach SLC	OP	40,393	0	0	0	0	40,393	\$82,849 committed. Major breakdowns this FY.
532 - City Facilities	OP6205 - Bibra Lake Toilets West	OP	(22,238)	0	0	0	0	(22,238)	full budget not required
532 - City Facilities	OP6222 - Manning Reserve Toilets South	OP	20,019	0	0	0	0	20,019	extra cleaning required due to high usage.
532 - City Facilities	OP6223 - Naval Base - Ablution Block - North	OP	45,000	0	0	0	0	45,000	Increased cleaning. Budget offset from Naval Base South budget
532 - City Facilities	OP6240 - New Success Library & Common Areas	OP	10,000	0	0	0	0	10,000	Facilities Team taking on more maintenance works at Integrated Health building
532 - City Facilities	OP6241 - ClubHouse Coogee Beach.	OP	(6,696)	0	0	0	0	(6,696)	OP can be deleted site has been demo. Costs to be journalled to OP6193 Surf Lifesaving Club
532 - City Facilities	OP6247 - Henderson Landfill - Demountable Office	OP	15,000	0	0	0	0	15,000	Repeat breakdowns on critical equipment
532 - City Facilities	OP6269 - Yangebup Child Health Clinic	OP	(6,559)	0	2,573	0	0	(9,132)	full budget not required
532 - City Facilities	OP6272 - 159 Phoenix Road - House	OP	(10,302)	0	0	0	0	(10,302)	demo'd
532 - City Facilities	OP8963 - Visko Park - Bowling club & Recreational Facility	OP	21,188	0	0	0	0	21,188	defect rectifications.
532 - City Facilities	OP8973 - EV Charge Station	OP	(14,081)	0	0	0	0	(14,081)	full budget not required
532 - City Facilities	OP9883 - Manning Reserve Toilets North	OP	22,017	0	0	0	0	22,017	extra cleaning required due to high usage.
532 - City Facilities	OP9889 - Davilak Public Toilets	OP	(2,668)	0	0	0	0	(2,668)	journal to OP 9911 and delete



City of Cockburn
Mid-Year Budget Review 2021-22

Service Unit	Account Number	Ledger	Expenditure	Transfer to	External	Reserve	Proceeds	Muni Cash Impact	Justification
			+ / (-)	+ / (-)	+ / (-)	+ / (-)	+ / (-)		
532 - City Facilities	OP9909 - Coogee First Aid Rooms	OP	52	0	0	0	0	52	demo'd. Delete at end of FY
532 - City Facilities	OP9914 - Tempest Park Changerooms	OP	7,755	0	0	0	0	7,755	multiple breakdowns requires extra budget
533 - Asset Management	CW4156 - Wetlands Education Ctr	CW	500,000	0	0	500,000	0	0	Project cost increases (from Community Infrastructure Reserve)
533 - Asset Management	CW4717 - Ormeo Park Toilet Block, Port Coogee	CW	150,000	0	0	150,000	0	0	Funds to facilitate service connections to the new toilet facility. Approved by Exco (from Community Infrastructure Reserve)
533 - Asset Management	CW4718 - Hamilton Hill Community Centre	CW	(33,500)	0	0	(33,500)	0	0	Project delayed, funds to be quarantined
533 - Asset Management	CW4720 - Shoreline Pedestrian Bridge, North Coogee - Design	CW	(120,000)	0	0	(120,000)	0	0	Project on hold, funds to be quarantined
611 - Advocacy & Engagement	Minor Furniture & Equipment for New Staff	GL	12,500	0	0	0	0	12,500	(Minor Furniture & Equipment) -Purchase of 3 desks, ipads and phones
621 - Communications and Marketing	OP9161 - Corporate signs maintenance	OP	20,000	0	0	0	0	20,000	More billboards were damaged in 2021 due to the bad storms which were out of our control, and their have been more gaps to fill in between paid re-skins due to the nature and timing of bookings/ events - again something out of our control.
621 - Communications and Marketing	OP9702 - Corporate Marketing	OP	96,300	0	0	0	0	96,300	More funding is required for the City's Marketing Campaign
631 - Customer Experience	OP9712 - Customer Satisfaction Survey	OP	15,000	0	0	0	0	15,000	\$10K for Marketforce CX Audit \$5k to cover changes to CS Surveys due to new Org structure and changes to reporting requirements.
641 - Business and Economic Development	OP7999 - Business Engagement	OP	30,000	0	0	0	0	30,000	Training/Upskilling projects to identify gap in MSME sector. Allocate from salary saving of \$110k as discussed with Victoria Green
711 - People Experience	140-6263 Employee Assistance Program	GL	20,000	0	0	0	0	20,000	Increased number of employees requiring third party support
711 - People Experience	140-6303 Subscriptions	GL	20,000	0	0	0	0	20,000	WALGA subscription was not budgeted for but approved by Acting Exec PXT. Additional funds also required for EBA process.
			0	0	0	0	0	0	
			0	0	0	0	0	0	
			(9,560,682)	5,807,610	3,187,138	(9,529,633)	2,478,560	110,863	



15. Operations

15.1 (2022/MINUTE NO 0009) Cockburn Resource Recovery Precinct

Author(s) L Davieson

Attachments 1. Cockburn Resource Recovery Precinct Business Case



RECOMMENDATION

That Council:

- (1) ENDORSES the Cockburn Resource Recovery Park Business Case;
- (2) ENDORSES Option 3 – Relocation and Full Site Development (include leased areas) as outlined in the business case at an estimate cost of \$22.5m;
- (3) INCLUDE funds commencing FY23 budget for Option 3 in accordance with the implementation program; and
- (4) ENDORSE the renaming of the Henderson Waste Recovery Park to Cockburn Resource Recovery Precinct.

Council Decision

MOVED Deputy Mayor T Widenbar SECONDED Cr C Stone

That Council:

1. DEFERS the business case to a later Ordinary Council Meeting, pending a comprehensive briefing to Elected Members on the business case and underlying assumptions, and correction of the Business Case of inaccuracies as identified;
2. INSTRUCTS the City to engage a suitably qualified independent third party, that has not been involved with preparation of the Business Case, to conduct an operational review on the efficiency and profitability of the business unit, including but not limited to:
 1. Leachate management
 2. Cover utilisation and efficiency (daily, intermediate, and final cover)
 3. Compaction rates
 4. Regulatory Licence Compliance; and
3. AMENDS the 2021-2022 Municipal budget by transferring \$30,000 from the Waste and Recycling Reserve to a new OP account – Operational Review of Henderson Waste Recovery Park.
- 4.

CARRIED BY ABSOLUTE MAJORITY 7/1

For: Mayor L Howlett, Deputy Mayor T Widenbar, Cr K Allen,
Cr P Corke, Cr T Dewan, Cr M Separovich, Cr C Stone

Against: Cr P Eva



Reason

The current Business Case is incomplete. There are concerns on the strength of the assumptions that the Business Case relies on. The report contains multiple inaccuracies. Ultimately, Council should be presented a thorough briefing on this Business Case, which despite being written in FY21 and authorised by the Executive in November 2021, has not yet occurred.

There are concerns on the operational efficiency at Henderson, identified through assessment of the assumptions that the Business Case relies on, and information provided by the administration in response to numerous questions previously provided.

As a result, a request for an independent review be conducted by a suitably qualified, independent third party, who has not been involved with the Business Case, as a set of fresh eyes, to ensure the City is delivering value for money for its ratepayers and meeting industry best practice.

Officer Comment

Deferral of the proposed Cockburn Resource and Recovery project will result in the earthworks being delayed until winter 2023, along with further leachate aggregation. Additional works will also be required during winter 2022 to prevent further leachate escape and impacting operation efficiencies and cost implications.

Engaging a consultant to undertake an operational review can be completed in parallel to the earthworks schedule for this winter should Council determine this to be warranted. The review is separate to the construction of the new community facility which enables the release of airspace on Cells 4 and 5 by the relocation of the transfer station and ensuring the continued operation of the landfill.

Compliance with our landfill licence issued by Department of Water and Environmental Regulations have been and will continue to be a priority of the site. Delaying the project will potentially increase the risk of leachate non-compliance.

8.37pm The Chief of Built and Natural Environment departed the meeting and returned at 8.39pm.

Background

The Henderson Waste Recovery Park currently receives commercial, industrial, development and residential waste along with green waste for reuse and a recycle shop. The park has seven Cells with Cells 1,2,3 and 6 being capped in accordance with our licence issued by the Department of Water and Environmental Regulation (DWER) and three remaining uncapped cells - 4,5 and 7.



Cell 7 is the current active Cell receiving waste and has a projects economic life of 3.8 years at current receivable rates. Cells 4 and 5 ceased receiving waste in 2006, however remained uncapped to allow the decomposition and settlement to create additional airspace for future landfill.

These two cells now have capacity to receive more waste, with a projected life of 6.3 years based on current waste receivable rates. However, they are constrained by the Domestic Transfer station.

With Cells 4, 5 and 7 available airspace and the requirement to cap the cells post capacity to mitigate leachate accumulation and ground contamination an opportunity to redevelopment the park was proposed in the Waste Strategy 2020-2030. A business case has been prepared to support the redevelopment of the park which will results in maximising the available airspace to receive waste along with returning an economic benefit to the Community.

Submission

N/A

Report

The Henderson Waste Recovery Park was constructed in 1990 and one of the first landfills to line waste cells with leachate management material to mitigate leachate leaking into the ground. Since commencement the park has received various waste streams at competitive market price to recoup a state imposed a landfill levy and annualised returns to the City. The park has also provided the additional benefit to property owners in the City with annual trailer passes included in the rates notice.

The City has actively managed the park by structuring the site with an arrangement of cells to maximise the horizontal and vertical space.

Officers have also diligently and strategically met the annual licence conditions issued by the DWER. Cells 1,2,3 and 6 have been filled and capped, Cells 4,5 and 7 require a new direction as maintaining current business practices will result in the park closing in 3.8 years. The closure will result in the cells being capped along with no annualised returns and ceasing the issue of trailer passes.

As a result of the impending closure a new strategic direction for the remaining cells has been prepared as outlined in the Waste Strategy 2020-2030. Its proposed to construct a new Cockburn Resource Recovery Precinct which will maximise the available airspace and release future revenue streams for the City.



This new facility will create a sustainable and long-term community asset. Based on current gate rates and available airspace there is a return on investment of \$35.5m. The business case, attached, provides details on the proposed development including opportunities, risks, assumptions, cost implications, revenue streams, post closure costs of the facility and resourcing implications. The key points include the following:

- Removing the Transfer Station from Cells 4 and 5 to receive 549,440 tons of waste
- Cell 7 to receive a further 748,496 tons of waste
- Combined potential income for Cell 4, 5, and 7 of \$84M.
- Projected life of the landfill 2040
- Maintaining trailer passes
- Bulk earthworks will create 400,000 tonnes of material, resulting in over 8 years of daily cover and avoiding the waste levy as its site derived
- Emerging Waste to Energy Plants and the potential impact on waste tonnages
- Future tonnages in an ever-changing market
- Financial modelling on each option
- Implementation plan

Three options have been identified within the business plan:

Option 1 – Business as Usual

Cell 7 will be filled in 3.8 years and then all uncapped cells (Cells 4, 5 and 7) will be capped at a cost of \$15m to meet our licence conditions and the park closed. This will result in no residential trailer passes post 2026.

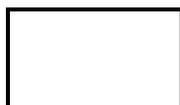
Option 2 – Relocation and Partial Site Development (No Leased Areas)

Construction of new \$16.5m facility on the southern section of the site with access off Dalison Avenue. The facility would see a separate entry point for commercial vehicles and domestic vehicles, weighbridge, staff amenities, administration building, covered recycling and disposal area, reuse shop, education and interpretive centre and green waste decontamination site. This option enables the transfer station to be removed off Cells 4 and 5 releasing available airspace and maintaining trailer passes until 2040.

Option 3 – Relocation and Full Site Development (Leased Areas)

Construction of new \$22.5m facility on the southern section of the site with access off Dalison Ave. The facility would see a separate entry point for commercial vehicles and domestic vehicles, weighbridge, staff amenities, administration building, covered recycling and disposal area, reuse shop, education and interpretive centre and green waste decontamination site.

The options also provide for 4 x leased area which will be constructed to facilitate complimentary waste processes to further recover material from the various waste streams. These leased spaces will be incoming generating during the remaining life



of the landfill and post closure. This option also enables the transfer station to be removed off Cells 4 and 5 releasing available airspace and the retention of the trailer passes to 2040

An overview of the costs implications and Net Present Value (NPV) is provided in the table below:

Financial Impact of Options	Option 1	Option 2	Option 3
Development Capex	Nil	\$16,255,012	\$22,509,149
Capping Capex/Opex	\$29,752,698	\$29,752,698	\$29,752,698
Op Revenue Landfill	\$102,543,557	\$218,601,816	\$218,601,816
Op Lease Rental	\$0	\$0	\$45,642,706
NPV	\$7,453,347	\$10,998,880	\$20,136,859

Table note: The current landfill gate rate of \$145.45/t includes the WA State Government's landfill levy of \$70 (2021) leaving a balance of \$75.45. This gate rate will need to be adjusted to remain competitive when the Waste to Energy facilities enter the market, a weighted average of \$64.70 has been used in the financial modelling.

Options 3 has been selected as the most advantageous investment for the City based on maximising the available airspace, returning an economic benefit to the City (highest NPV), enabling the retention of the residential trailer passes and generating future returns post closure of the precinct.

In parallel with the develop it was proposed to rename the Henderson Waste Recovery Centre to the Cockburn Resource Recovery Precinct. The renaming provides greater connectivity with the City and the Waste Strategy 2020-2030 vision - To lead and support a community that avoids waste generation, reduces environmental impacts and considers the waste that is produced as a valuable resource to be recovered, reused and recycled utilising the latest technologies available. A detailed marketing campaign will be undertaken during the redevelopment which will coincide with the opening of the new facility.

Strategic Plans/Policy Implications

Environmental Responsibility

A leader in environmental management that enhances and sustainably manages our local natural areas and resources.

- Sustainable resource management including waste, water and energy.
- Address Climate Change.

City Growth and Moving Around

A growing City that is easy to move around and provides great places to live.

- An attractive, socially connected and diverse built environment.



Listening and Leading

A community focused, sustainable, accountable and progressive organisation.

- Employer of choice focusing on equity, innovation and technology.
- Best practice Governance, partnerships and value for money.

Budget/Financial Implications

The Long-Term Financial Plan 2020 -2030 includes a provision for the redevelopment of the precinct subject to endorsement of the business plan. Option 3 has an overall capital investment of \$22.5m which includes buildings (\$4.7m), contingency (\$5.5m), site development (\$6.8m), external roads (\$0.5m) and developer contributions (\$5m).

The funding model for options 3 is outlined below:

- Waste and Recycling Reserve \$12m
- Waste Collection Reserve \$5.5m
- Loan and/or land swap \$5m
- **Total** **\$22.5m**

It is proposed to draw funds from the two reserve accounts as the project transitions through the project lifecycle. A \$5m loan will furnish the balance of the project should the City be unable to facilitate a land agreement with Development WA for the City's land portfolio in the Latitude 32 Industry Zone development.

Legal Implications

N/A

Community Consultation

No community Consultation has been undertaken on the business case however consultation will be undertaken to inform the design if the new facility.

Risk Management Implications

The business case provides an overview of the projects risks which can be managed in accordance with the City's risk management framework. Should Council not support the business case there is a potential risk to the City's brand and reputation.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil



Business Case for the Cockburn Resource Recovery Precinct

The Redevelopment of the Henderson
Waste Recovery Park

Document Set ID: 10985229
Version: 3, Version Date: 26/01/2022



Table of Content

1	Introduction.....	7
2	Organisational Objective / Alignment with the Strategic Community Plan	9
3	Situational Assessment and Problem Statement	9
4	Assumptions and Constraints.....	12
	4.1 Assumptions	12
	4.2 Constraints	13
5	Target Benefits	13
6	Assessment of Risks	14
7	Identification of Stakeholders	18
	7.1 Internal	18
	7.2 External	19
8	Identification, Analysis and Comparison of Options	20
9	Resources – Financial and Human	24
10	Implementation Strategy	30
11	Recommended Option.....	31
12	ExCo and Council Review and Endorsement.....	31
13	Appendices	32

Executive Summary

The Issue

All remaining landfill cells at HWRP need to be capped as are cells 1,2,3 & 6. Capping consists of placing a heavy-duty liner on top of the cell in order to minimise leachate which is rainfall leaching through the waste in the cell contaminating the ground under the cell. This is a requirement of the licence issued by the State Government.

HWRP currently has three remaining uncapped cells. Cell 7 is currently taking waste and has 3.8 years of economic life. Cells 4 & 5 have capacity to take more waste, with a life of 10 years. Adding waste to cells 4 & 5 can't be achieved as the current building infrastructure is situated on top of cells 4 & 5.

The solution is to relocate the infrastructure thus allowing additional landfilling on cells 4 & 5 then capping. The cost to cap the three cells is estimated at \$15m in today's dollars.

Project Scope

This Business Case recommends the construction of the Cockburn Resource Recovery Precinct (CRRP – proposed renaming of Henderson Waste Recovery Park) to include

- Weighbridges, Reuse Shop, Admin Building, Education & Interpretive Centre
- Covered recycling and disposal areas
- Leased areas for complimentary waste processors - min 13,000sqM/ max 21,000sqM

Project Cost

The recommended option will cost \$22.5m. This is made up of:

- building (\$4.7m),
- Construction contingency - (\$5.5m)
- Site development works - (\$6.8m)
- External roadworks (\$0.5m) and
- Potential developer contribution costs to Development WA (\$5m) (Option 3 only).

Options being considered

Option 1 – Business as usual

Option 2 - Relocation to Dalison Avenue and Partial Site Development with no leased areas. (Cells 4 and 5 airspace released with potential income generation)

Option 3 - Relocation to Dalison Avenue and Full Site Development including leased areas. (Cells 4 and 5 airspace released with potential for income generation)

Financial Impact of Options	Option 1	Option 2	Option 3
Development Capex	Nil	\$16,255,012	\$22,509,149
Capping Capex/Opex	\$29,752,698	\$29,752,698	\$29,752,698
Op Revenue Landfill	\$102,543,557	\$218,601816	\$218,601816
Op Lease Rental	\$0	\$0	\$45,642,706
NPV	\$7,453,347	\$10,998,880	\$20,136,859

Funding

The proposed funding for the business case

- Waste and Recycling Reserve \$12m
- Waste Collection Reserve \$5.5m (including \$2.5m from FY23)
- Loan or land swap \$5m
- Total Investment \$22.5m

Available Landfill Airspace

Should the City continue with business as usual, Cell 7 will be filled in 3.8 years as the available airspace currently quarantined by the temporary Transfer Station will remain unavailable. Cells 4 & 5 can take additional landfill

All uncapped cells (Cells 4, 5 and 7) must then be capped and the Site will be closed. The total lineal area required to be capped will be 173,000m2 (plus 5.3% to account for the batter slopes = 182,000m2) at today's rate of \$82/m2 The cost is \$15m in today dollars or for cell 7 - \$7.2m in 2032 dollars and \$14.1m for Cells 4&5 in 2040 dollars .

Date	Cell No.	Available Airspace M3	Conversion Rate	Available Tonnes	Tonnes/Yea	Years Remaining	Model Start Date	Post Closure Commencing
11/01/2022	7	766,462	0.85	651,493	185,760	3.5	2022	2026
6/04/2020	4 & 5	646,400	0.85	549,440	87,766	6.3	2022	2035
TOTALS 8/07/2021	Total 1 - 5 & 7	1,412,862	0.85	1,200,933	87766	9.8	2022	2032

Income Generation

The gate fee on the day the waste arrives at the landfill weighbridge is the only opportunity to plan for the costs associated with daily expenditure and the 30-40 years of post-closure management.

The Waste and Recycling Reserve currently contains \$12M. The Landfill Financial Model identifies post closure costs as follows

- Post Closure Capital Expenditure \$17.9M (Completion 2071)
- Post Closure Operational Costs \$11.8M.

These expenses will remain independently of the CRRP construction.

It should be noted that all calculations in the model and the Business Case are based on 70,000t of waste is received annually. Variations in the incoming waste tonnages will affect calculations and lifespan predictions.

Landfill Closure

Landfill Closure could precipitate the cancellation of all trailer passes to residents who deliver on average 15,000 tonnes pa to the Temporary Transfer Station. The City collects 5,000tpa as part of the bulk hard and greenwaste service from verges currently. The City could attempt to collect this additional 15,000tpa from verges at an additional cost to ratepayers.

Unmanageable Leachate Volumes

The Henderson landfills are flooded with leachate because of our failure to cap cells as they are completed. Each year the levels have increased and have continued to do so to a point now where leachate is spilling outside the lined cell area. This issue poses a huge environmental and financial risk to the City. 3 leachate spills occurred in July 2021.

Daily Cover

The model documents that there is currently sufficient daily cover for the next five years and after that, HWRP will switch to an approved landfill surface spray. The capital cost is \$350,000 with recurrent costs of \$750,000 annually. The spray process will replace an annual outlay of \$3m in purchasing daily cover material if we do not proceed with Option 3.

Development WA

HWRP is part of the Hope Valley/Wattleup land precinct governed by the Hope Valley-Wattleup Development Act 2000 with Development WA having carriage of the development into a future industrial precinct. The first part of the development is underway in the section within the boundaries of the City of Kwinana. The precinct is 75% in Cockburn and 25% in Kwinana.

It is forecast that a development contribution scheme will be created by Development WA with any future development required to make a contribution for infrastructure. The scheme

has not been enacted. Discussions with the City's Strategic Planning Business Unit (who have carriage of Cockburn's development schemes) indicate the City could have a liability of \$5m. This has been factored into the business case costing model. This may be mitigated by the various land parcels the City holds in Wattleup. A financial accommodation may be able to be reached with Development WA offsetting this liability. The land in Wattleup would be valued at approximately the same amount.

Risks

- Leachate management by capping cells 4,5 and 7
- Development WA DCP scheme
- Landfill levy and Waste to Energy
- Removal of trailer passes from COC residents

Peer Review of Business Case. (Ernst Young)

Their review recommended the following considerations/changes.

- ARC Infrastructure land sale to be removed. (\$7.2M)
- Cover material generated and used as daily cover from the bulk earth works be included as cost savings.
- Cost for cover material to end of life – only 400,000m3 from earthworks
- Base case (BAU) scenario created. (changes to salaries and costs)
- Increments of low and high lease rates. (80%, 90% and 100%) be included in sensitivity analysis as below.
- Discount rate set at 6% rather than the COC rate of 2.8% (borrowing rate).

Recommendation

Proceed with Option 3

1 Introduction

The City's landfill was constructed in 1990 on Lot 2 Moylan Road, Wattleup. The landfill was the first lined cell with leachate management infrastructure in Western Australia. Since this inception landfill practices and processes have changed significantly in the waste industry.

The Waste Strategy 2020-2030 set out the vision for a sustainable waste future:

To lead and support a community that avoids waste generation, reduces environmental impacts and considers the waste that is produced as a valuable resource to be recovered, reused and recycled utilising the latest technologies available

The strategy has three key objectives with actions identified for delivery over the life of the plan:

1. Avoid: Generate less waste
2. Recover: Recover more value and resources from waste
3. Protect: Protect the environment by managing waste responsibly

One of the key components of the "Recover" objective is the redevelopment of the existing Henderson Waste Recovery Park (HWRP) into a modern Community Resource Recovery Precinct (CRRP). The new precinct will enable customers to recycle waste materials, safely dispose of hazardous materials, access free mulch, divert waste from landfill, learn about waste recovery and purchase recycled goods.

Since 1990, the Henderson Waste Recovery Park (HWRP) has operated under a sustainable financial model resulting in funds for investment in City projects. These funds have been used primarily to fund community infrastructure projects (sporting facilities, parks equipment, libraries and public health care developments). The model also outlined the quarantining of any funds surplus to expenditure, to be placed into a reserve account for the redevelopment of the HWRP, Capital costs associated with cell capping and future land management activities onsite. These expenses are required to fund landfill activities, regardless of the construction of the CRRP.

From 2016, the City's waste tonnages were lost to private waste contractors, particularly with the construction of the North Banister Landfill built by Perth Waste (subsequently purchased by Suez). This reduction in waste has resulted in a significant loss of market share and income, resulting in the need for the financial model to be amended. An initial step to counter this loss of waste volume has resulted in the City recently introduced discounted landfill rates for major customers. However further adjustments to the fixed costs and operational efficiencies are required to adapt to this

changing economic environment. In EOY position in 20-21 for the Waste Disposal business was

- Transfer to Post Closure Reserve - \$250K
- Transfer to Waste and Recycling Reserve - \$1.464M
- Site under budget - \$940,696.

With the loss of waste tonnes and therefore market share, the City chose not to purchase land to the north of the HWRP for the construction of new landfill cells in 2016. This decision extinguished any opportunity for the creation of new landfill cells.

Site History

Cells 1, 2 and 3 were filled in the first decade and capped. In 2002, Cell 4 was constructed, followed by Cells 5 and 6 in 2004 and 2006 respectively. Cells 4 and 5 were never capped and over time, decomposition resulted in subsidence producing airspace that could be again filled with waste to the approved levels. (Appendix 1)

In 2008 the then Department of Environment and Conservation determined that the only place the City could construct a Transfer Station was on top of the existing Cells 4 and 5. The construction of the Transfer Station quarantined Cells 4 and 5 from further landfilling and capping. Cell 7 was constructed and commissioned in 2012, following Cell 6 reaching its maximum capacity.

It was decided, at the time, to leave Cell 6 uncapped and allow it to decompose and settle, creating still further airspace for landfill over the ensuing years. Whilst this decision compounded the leachate management problems on site to a total of 16 hectares or 4 uncapped cells, it also created a second opportunity to fill the airspace created by the waste decomposition. Cell 6 was capped in 2020.

With the available airspace on Cell 4 and 5 of 646,400m³ the Transfer Station needs to be decommissioned to enable the full utilisation of this space. The construction of the new Cockburn Resource Recovery Precinct will enable access to this airspace and release additional potential income along with creating a sustainable and long-term community asset. At a gate rate of \$64.70, that additional airspace equates to a potential income of \$35.5m

Cell 7 is the current active cell and is therefore uncapped. By the time the new CRRP facility is constructed in 2023 and assuming consistent landfilling rates continue, the airspace available will accommodate 748,496 tonnes. (25% could be added to this amount for decomposition and steel removal that would equate to 854,137 tonnes. This correction factor however will not be included for the purposes of this calculation). At a gate rate of \$64.70, that equates to a potential income of \$48.4m. (Refer Appendix 2)

The combined potential income for Cell 4, 5, & 7 is \$84M

As the Site has a projected landfill life until 2040, the construction of modern community drop-off facility, that can utilise a functional landfill has a sound and sustainable community purpose.

2 Organisational Objective / Alignment with the Strategic Community Plan

The centerpiece to the recently revised and Council endorsed (October 2020) Waste Strategy 2020 - 2030 is the redevelopment of the Henderson Waste Recovery Park and the construction of a modern Community Resource Recovery Precinct.

These objectives and specifically, the CRRP, are incorporated in the Strategic Community Plan 2020-2030 and the Long-Term Financial Plan 2020-2030

The construction of the \$17m (\$22.5m if the DCP costs are included) facility off Dalison Avenue will match the City's existing modern and distinctive facilities as well as supporting 3 objectives in the Strategic Community Plan.

- City Growth – Planning for the future.
A modern CRRP will create a safe and comprehensive facility to manage all residential waste streams. It will consolidate its position as a highly valued, waste infrastructure location for the City and surrounding areas in the south metropolitan region.
- Leading and Listening – Customer Service.
The quality of the customer experience and service will be enhanced immeasurably.
- Social and Environmental Responsibility – Sustainability.
The reduction in potential for environmental contaminants to be released from the facility will be improved substantially.

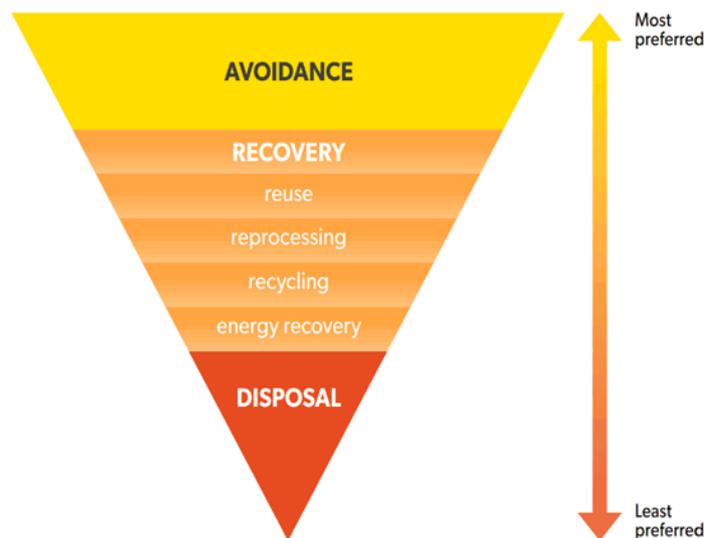
3 Situational Assessment and Problem Statement

The current Transfer Station or the Community Drop – Off Facility was built as a temporary facility in 2009 (see appendix 3). This facility receives waste from residential and small business owners only. It has been designed to separate users from

operational plant to reduce risk of injury and incident. Positioned on top of 28m of waste of Cells 4 and 5, the tarmac subsides unevenly resulting in the constant creation of potholes and puddles. The facility is totally inadequate and outdated for domestic patrons and staff due to the following;

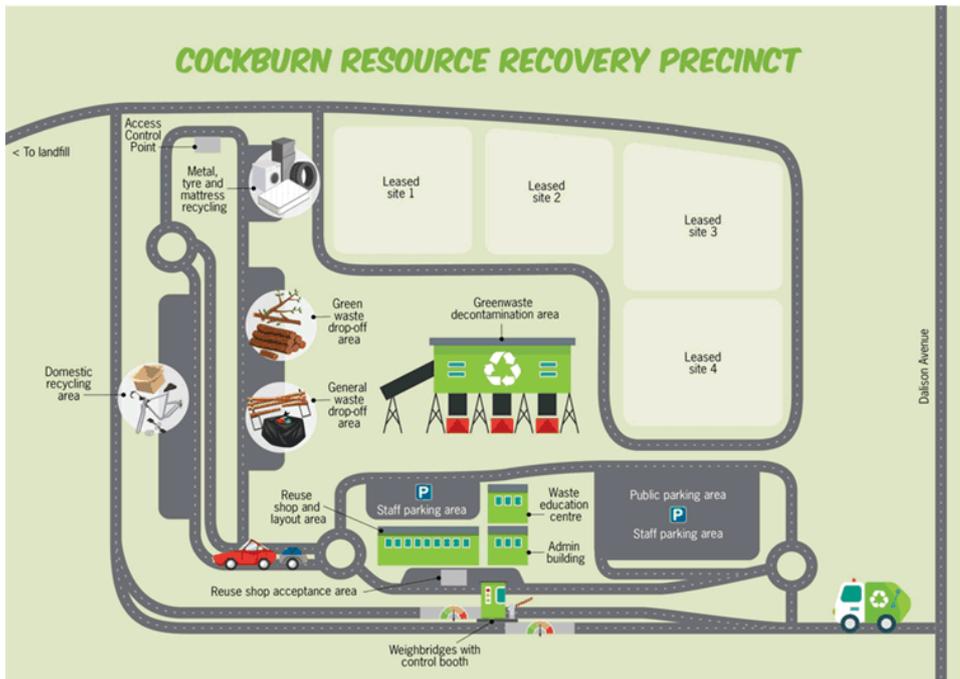
- The unsafe environment to successfully separate plant from patrons,
- Difficult to manage and operate efficiently and effectively
- Labour intensive,
- Strong winds make unloading waste dangerous –corrugated iron,
- Elevated such that litter, odour and noise is not easily contained,
- Lacking basic services - drinking water, power and ablution facilities.
- Rudimentary and recycled site buildings are dilapidated,
- No covered areas resulting in staff and patrons exposed to the elements.
- The existing temporary transfer station quarantines the potential for 686,800 tonnes to be landfilled. At a current gate fee of \$64.70, the potential income associated with the currently airspace in Cells 4 and 5 is \$35.5M.
- Should the City continue with business as usual, Cell 7 will be filled in 3.8 years as the available airspace currently quarantined by the temporary Transfer Station will remain unavailable. All uncapped cells (Cells 4, 5 and 7) must then be capped and the site will be closed.

The new facility has been carefully designed to eliminate all these current issues as well as aligning the traffic movements to match the Waste Hierarchy.



The new Community Resource Recovery Precinct will include a new;

- Weighbridge, (Gate house is a sea container - circa 1990)
- Reuse Shop, (circa 2010)
- Covered Recycling and disposal areas
- Administration Building (demountable - circa 1998) and
- Education Centre and Interpretive Center – currently undertaken in the open air.
- Leased areas for complimentary waste processors



Refer to Appendix 4 for Locality and Access Plan

The redevelopment off Dalison Avenue will support all 5 of the City's values of

1. Customer Service
2. Safety
3. Accountability
4. Sustainability
5. Excellence.

4 Assumptions and Constraints

Few projects begin with absolute certainty. That's why assumptions and constraints are so important when used as key defining factors to ensure timely, realistic project results.

This section is included to ensure both assumptions and constraints are identified in project documentation and are to be revisited throughout the project life cycle. Assumptions are those things that the author believes to be true based on knowledge, experience, and information provided by the Team Members or other stakeholders. It is important to document the project assumptions (including those considered when estimating the project's scope, schedule, and costs) so that as the project progresses, the Project Manager is able to verify and validate the accuracy of those assumptions and capture lessons learned. Assumptions also feed into risk management, as each assumption can be tested to make determinations on its potential to be documented as a risk.

Constraints are limitations placed upon the project that the Project Manager and Team must work within. Typical constraints are scope, schedule, and cost. In addition, the project may be further constrained by quality requirements, resources and risk tolerances. The constraints are related in that if one constraint changes, there will most likely be an impact on the other constraints. The constraints also dictate the perceived quality of the project.

A summary below of assumptions and constraints provides the context under which the CRRP development would or could proceed.

4.1 Assumptions

- The Department of Water and Environmental Regulations (DWER) approve the Environmental Assessment and Management Plan - Complete
- An agreement will be reached on the preferred site levels that compliment Development WA's Structure Plan. Complete
- A Development Application (DA) will be submitted and endorsed.
- The application for a permanent facility will be approved by WAPC on the grounds that it *"does not adversely affect the long term planning of the area"*.
- Negotiation with the adjoining landowners to secure land or address batter slopes will eliminate the need for the construction of expensive retaining walls.
- A package of works to include bulk earthworks, detailed design and construction will be prepared in accordance with the project plan timeline.

4.2 Constraints

- Funds may not be available to complete the leased area.
- A recent geotechnical survey found portions of Lot 235 Dalison Avenue to be contaminated from historical dumping of inert material containing asbestos.
- The Developer Contribution Plan will not prevent the site works required to be undertaken to complete the leased areas.
- The DCP charge is not known and may be a considerable future liability. Refer to Section 6 when this subject is further analysed.
- WAPC may refuse the application due to delays in decisions relating to the State's long-term state infrastructure options relating to the intermodal facility and the outer harbour.
- The DWER revoke their clearing permit approval due to the delays associated with gaining WAPC consent for the project to proceed.
- The CRRP Facility is required to be constructed as soon as possible so that Cells 4 and 5 can be capped to prevent increased quantities of leachate accumulation on site.
- If the new CRRP Facility is not constructed, the landfill operation must close as Cell 7 will be filled in 3.8 years and the available airspace currently quarantined by the temporary Transfer Station will remain unavailable.

5 Target Benefits

To identify the operational improvements for the City that a new facility would provide and to assist in supporting the significant financial, social and environmental benefits of delivery of this project, refer to the list below;

Community

- A safer environment to successfully separate operational vehicles from patrons,
- Continue to provide a comprehensive location for hazardous and non-hazardous residential and commercial generated waste.
- Provision of a facility for use by the whole of the City's residences and businesses.
- A facility that is easier, safer and more intuitive to use for customers,
- Sun and rain protection for customers and users alike.

New Assets

- A new Education and Interpretive Center.
- A new Reuse Shop,
- A new weighbridge and secondary internal gatehouse,
- New Administration Buildings and

Using Available Assets

- Bulk earthworks will create 400,000 tonnes of material for use as daily cover. The site uses 48,000 tonnes pa thus providing 8.3 years of material. 400,000 tonnes of cover material across the weighbridge will attract a levy of \$28M (\$70x400,000t) without including any potential for the Landfill Levy to increase or transport costs. With 10 years to closure, the site requires 5.28m tonnes of daily cover. Previously untouched stockpiles are currently being accessed to ensure the site does not import daily cover to compliment the material generated by the bulk earthworks on Lot 235.

Environmental

- Bulk earthworks during site development will render Lot 235 Dalison Avenue usable by the remediating the asbestos contamination through burial in landfill.
- Structures to protect users and staff against the prevailing winds along with controlling litter, dust and odours not escaping beyond the site boundary,
- All domestic operations will be on concrete hardstand to prevent contaminants from polluting natural ground.

Landfill Operation

- Allows for the utilisation of available airspace in Cell 4 and 5 so as to be capped to reduce the leachate load on site and the post closure management costs.
- A facility that is efficient and inexpensive to operate allowing reduced labour costs,
- Improved staff working conditions by providing basic services - running water, power and ablution facilities,

6 Assessment of Risks

Operational Risks

- Serious injury or incident is more likely in the temporary transfer station if the facility is not upgraded.
- The full income potential of the available landfill space will not be realised if the redevelopment does not proceed.
- Cells 4 and 5 must be filled and capped to prevent ongoing increase to leachate volumes.
- The Temporary Transfer Station will have to be eventually decommissioned for capping to occur over the fully utilised landfill airspace or over the incomplete landfill Cells 4 and 5.
- If an alternative for domestic customers is not constructed, the City will have to

- discontinue the issue of residential Trailer Passes for HWRP.
- Staff complaints on working conditions continue to escalate.
 - Potential for remediation work or “Show Cause” notices issued by the DWER for non-compliance to Licence (leachate spills become more difficult and expensive to contain and complaints relating to litter, dust, odour, noise)
 - The waste management industry is continually evolving and therefore annual tonnages may vary which will affect the potential lifespan of the Site.
 - The City may lose customers to W2E in 2022 when the plants south of Perth are completed.
 - Cap rock may be encountered in the bulk earthworks and hard digging may result in additional costs.

Development Risks

- The DWER may attempt to apply the landfill levy in moving the contaminated asbestos material excavated during the bulk earthworks into the City’s adjacent landfill.
- Developer Contribution Plan
The redevelopment of the Henderson Waste Recovery Park and the construction of the new Community Recycling Centre is a significant capital investment for the City.
Lot 235 Dalison Avenue falls in the DA5 Latitude 32 Structure Plan area. Development WA has identified a few infrastructure improvements in order that the area can be developed and lots sold. The City’s permanent facility on Lot 235 Dalison, according to Development WA, will trigger a DCP charge and to date an exemption for the construction has not been found.

Such a charge would apply to Options 2 and 3. Option 1 would be exempt from DCP charges as it only requires upgrading to existing facilities and no construction work would occur on Lot 235 Dalison Avenue. Therefore, the DCP analysis below applies to the proposed CRRP.

Development WA has also indicated that, at this stage of the structure planning, the DCP rate is not known. It is therefore likely that a DA condition would be to sign an agreement to pay the DCP charge when it is known. This therefore represents a significant financial risk to the City of Cockburn in the medium to long term, depending on when DA5 is developed.

- Hope Valley Wattleup Redevelopment (Latitude 32) Master Plan
Appendix 3 of this Master Plan designates the boundaries of the development contribution areas (‘DCA’). The current DCA designations are VIII and VII, which are described as Resource Recovery and Northern Transport respectively.

Development WA are progressively modifying the boundaries with at least a portion of the site now intended to be part of Development Area (DA5) and Development Contributions Area 5 (DCA5). Those amendments, despite being earmarked for many years have not been formally progressed for a number of reasons.

The provisions specific to the current DCA boundaries are set out in Schedule 12 of the Master Plan. They have been in the Master Plan since its introduction in 2005 and they are reflective of that time in their very simple construction which is not aligned to the current day expectations and principles of infrastructure contributions established under State Planning Policy 3.6 (SPP3.6). It is expected that this simplistic approach will need to be revised along with the DCA boundaries in due course. While the development controls for this area do not emanate from the P&D Act, there is an expectation for this area to 'normalise' back into the local government local planning schemes eventually. With an ongoing control such as a DCA, without general alignment to the SPP6.6 principles, this renders them difficult to rationalise into a future local planning scheme as they fail to meet a number of the principles for infrastructure contributions.

Most of the City's facility is within DCA VIII where the provisions read:
In applying for development approval in accordance with Part 6 of the Master Plan, all owners within DCA VIII shall make a proportional contribution to the cost of common infrastructure. Common infrastructure items are to be nominated as part of the Structure Planning process. The contribution is to be based on proportion of land area and is to be in accordance with the provisions of clause 6.3 of the Master Plan and the Development Contribution Plan.

The southern portion of the facility (portion of Lot 2 and all of Lot 235) falls within DCA VII where the provisions read the same as the above but with this addition:

Widening and upgrading of Phillips Road within DCA VII including:

- *100% of the total cost of ultimate road reserve,*
- *100% of the total cost of full earthworks, full carriageway, dual use path (one side only), pedestrian crossings, drainage associated with roadworks, landscaping and lighting*

When reading the provisions, it must be remembered, structure planning is not resolved for much of the area, road costs are not known and the other infrastructure needs have not been quantified either (such as ecological linkages or sites for substations and pump stations).

The current methodology uses the proportion of land area a property is in relation to the rest of the DCA. There is no Cost Apportionment Schedule (despite being required by clause 6.3.10 of the Masterplan).

However, it is likely this would simply be the land area of the City's land as a proportion of the total DCA. There are no exemptions given to non-developable land (such as the landfill cells which realistically have much less prospect of further development). There is no exemption given to existing uses to ensure costs are only levied on properties where contributions will be liable and mitigate against shortfalls. There is also no specific allowance for staging of a development.

Development WA

Development WA do have the ability under clause 6.3.9 of the masterplan to exclude land from DCA, however the intent based on recent discussions seems to be to include the City's land.

The proposal primarily relates to Lot 235 Dalison, which is approximately 28% of the City's Facility. At the very most, it would only be this portion of land (~20ha) which is redeveloped which may be considered to have some degree of liability. The remainder of the land should be disregarded as there is no likelihood of future development to 'trigger' any DCA liability. The nature of the degree of liability should take into account the lack of development potential this land has. The Facility, although it is not reserved land and vested as such, is effectively a public purpose. Given the site's history, there are very few potential uses for this land.

Utilising clause 6.3.9, Development WA does have the ability to recognise the present use of the land on the structure plan as required for public purposes even though it is not a reserve. The City would consider this to be a reasonable use of this exemption, providing the same benefit as other servicing agencies will be given. This is an avenue that should be explored at an executive level between Development WA and the City. The City could also take the position that the DCP charge is so prohibitive so as to discourage development and request the State Government DCP charges.

A Revised Developer Contribution Area

For many years, there has been an intention to move to a revised DCP framework. It is envisaged this would include Regional items (which all or several DCA may contribute towards) and Local items (which arise from the structure plan area). Several years ago, some initial work had commenced on the assessment of the road network items, however this stalled just before a key meeting to workshop the matter with Main Roads and has not progressed since.



There has been no formal consultation and no indicative schedule of DCA costs made available.

Voluntary Agreements

Development WA's approach to permanent approvals (such as contemplated here) has been to require a legal agreement to be entered into to make DCA payment when the liability is known and able to be calculated (following the revision of the DCA framework). Such agreements are generally secured but the matter of most risk is the amount is not quantifiable. In fact, there is not even an estimated rate or the list of infrastructure items available to the City. Signing of such an agreement would commit a future Council to an unknown debt which would need to be paid upon the agreement being called upon.

As there are no figures from Development WA available, a crude estimate by City officers has been made below of the potential DCP charge;

Roads construction costs - \$200m divided by 1,100ha = \$181,818 x 20 ha site = \$3,636,363.

This estimate does not include sewer to sites, powerline and transformer upgrades, gas or water infrastructure which could raise the DCP charge to \$5m in total.

7 Identification of Stakeholders

Identifying and liaising with individuals and organizations that are actively involved in the project, or whose interests may be positively or negatively affected because of project execution or successful project completion, is critical to the project's success.

Key stakeholders can provide requirements or constraints based on information from their knowledge and experience that are important to understand project constraints and risks. The more stakeholders are engaged, the more project risks are uncovered and reduced.

All these stakeholders will be impacted to varying degrees by all 3 options under consideration.

7.1 Internal

- **Management Accounting** – provide the financial information and scenario predictions for all options considered in this project.
- **Waste Disposal Staff** – Provide practical operational guidance on design and function

- **Executive** – make gateway decisions, the assessment of the total project and recommendations to Elected Members
- **Elected Members** – providing the interface between the City’s administration and the community needs, the EM will be the final arbiters on the project’s extent (option) and future
- **Assets and Infrastructure Project Team** – Tasked with delivering the project
- **Statutory Planning** – provide the necessary expertise in assessing the project’s planning compliance and make recommendation on changes that will result in approval from external regulators.

7.2 External

- **CoC Community** – are critical in determining how their needs (convenience and function) can be met in the design. Elected Members may determine that a community consultation process be undertaken.
- **Talis Consultants** – provide the technical information and consultant expertise. Talis have been involved in the process since its inception and have substantial waste industry experience and knowledge.
- **Development WA** – have provided their development guidelines for the Latitude 32 area. The City has negotiated with Development WA extensively to agree on a project design and level that will potentially allow the construction of a permanent facility in an area where the structure plan has not yet been developed. Development WA is also an adjoining landowner to the south and west. They have interests to the west of the City’s land with the proposed duplication of the rail line by the Public Transport Authority and the potential for an east west connector road via an over rail link.
- **WAPC** – the approving agency that will be guided by Development WA’s recommendations and an assessment that the CRRP “*will not adversely affect the long-term planning of the area*”.
- **Occupants in sensitive adjoining premises** – Local residents will need to know that the CRRP will not adversely affect the enjoyment of their land.
- **Department of Water and Environmental Regulation** - The approval agency for the environmental protection parameters in the design of the CRRP.
- **Owners of Lot 20 Rockingham Road David Rosenberg** – An adjoining owner to the west who is keen to ensure the best interface between our two properties.
- **City’s Planning Consultants Allering and Associates** – Prepared the Planning Report for the CRRP and the Development Assessment Document for submission to all agencies.



8 Identification, Analysis and Comparison of Options

Option 1 - Business as Usual

Should the City continue with business as usual, Cell 7 will be filled in 3.8 years and all uncapped cells (Cells 4 and 5) must then be capped, the site will be closed. The total lineal area required to be capped will be 173,000m² (plus 5.3% to account for the batter slopes = 182,000m²) at today's rate of \$82/m² (\$15m). The cost associated with capping these remaining cells in 2032 will be \$17.2M.

This would result in the cancellation of all trailer passes to residents who deliver on average 15,000 tonnes pa to the Temporary Transfer Station. The City collects 5,000tpa as part of the bulk hard and greenwaste service from verges currently. The City could attempt to collect this additional 15,000tpa from verges at an additional cost to ratepayers.

The Henderson landfills are flooded with leachate because of our failure to cap cells as they are completed. Each year the levels have increased and have continued to do so to a point now where leachate is spilling outside the lined cell area. This issue poses a huge environmental and financial risk to the City. This issue is further exacerbated because the levels of PFAS in the leachate are concentrated to a point where it cannot be transported off site for disposal in the Water Authority's Wastewater Treatment Plant. The result is the all leachate must be treated on site.

Consequently, in the first Waste Forum with Elected Members in March 2016, the proposed redevelopment of the HWRP was presented with agreement to commence concept design development.

The first concept designs for the Cockburn Resource Recovery Precinct date back to May 2017. The City's consultant (Talis) undertook an extensive analysis of the options available to the City by first establishing the existing site costs. They were;

- Upgrading Existing Facilities (Theoretical desktop option only)
- Relocation to Dalison Avenue and Partial Site Development (no leased areas)
- Relocation to Dalison Avenue and Full Site Development (including leased areas)

For each of these scenarios, a building and a site operation cost was developed. These costs are presented in the attached spreadsheet entitled "HWRP Scenario Costing".

This option will still quarantine available airspace from becoming utilised and would prevent the capping of cells 4 and 5. This would further lead to an ongoing accumulation of leachate and the associated cost of managing this toxic liquid. This could ultimately

lead to leachate spilling over the anchor bund and polluting ground water. Remediation polluted aquifer is difficult and expensive.

Option 2 - Relocation to Dalison Avenue and Partial Site Development (no leased areas)

Relocation to Dalison Avenue would serve to resolve the issues highlighted above in option 1. This option would allow the available airspace to be filled which would generate the income required to eventually cap Cells 4 and 5. This option will allow the renewal of the dilapidated and temporary facilities that currently exist on site. This option would also allow the City to claim that the development is a community asset so as to be exempt from DCA contributions. Failing to build the leased areas robs this option of a revenue stream, as the Community Drop Off facilities does not generate an external income.

Option 3 - Relocation to Dalison Avenue and Full Site Development (including leased areas)

Ongoing negotiations and inquiry in the preceding years, lead to the current proposed layout below which represents the most advantageous option for the City;

Option 3 not only generates an income to offset the costs of construction and relocation but delivers on the long term Waste Strategy 2020-2030 to allow complimentary waste processes to establish on the site to further recover material delivered in the various waste streams. Option 3 further enhances the vision to establish the Cockburn Renewable Energy Park which will provide inexpensive solar and wind power to propel hydrogen or electric waste trucks and other City facilities. Development WA is eager to collaborate with the City in their goals to build micro grids in Latitude 32.

This option may well eliminate the City's ability to argue that it is a community facility and as a consequence, may attract additional DCA payments.



Lot 235 Dalison Avenue Wattleup – Proposed Site

The proposed new Community Resource Recovery Precinct will be located on the southern portion of the current lot, see aerial image above.

The City had sought an exemption for the construction of the redevelopment of the HWRP and the construction of the new Cockburn Resource Recovery Park. Section 6 of the Planning Bulletin 94 – (Approval Requirements for Public Works and Development by Public Authorities), which exempts public authorities from the requirement to obtain development approval for a public work under a local planning scheme. This interpretation was not supported by Development WA under the Hope Valley Wattleup Act 2000. This Act allows for temporary approvals to be granted. The City's proposal is a permanent facility and therefore could not be exempt.

As a consequence, extensive negotiations with Development WA resulted in an agreed position and site levels that allow for the rail duplication, redevelopment of the Wattleup Townsite/Dalison Ave and complimentary site levels that *"do not adversely affect the long term planning of the area"*. Development WA now support the proposed levels planned for the construction of the Cockburn Resource Recovery Park

Upon advice from our Planning Department, a Planning consultant was engaged in order to prepare the DA. The City’s Planning Officers in Statutory and Strategic are supportive of this development proposal. They have been instrumental in providing advice to ensure that the DA receives a smooth passage through all relevant authorities.

The Proposed Cockburn Resource Recovery Park will require approval by the Council, the City Planners, Development WA, WAPC, DWER (already obtained), ARC Infrastructure and neighbours.

SWOT Analysis

This analysis helps identify opportunities that the City HWRP or CRRP business could use to advantage. The SWOT analysis balances the internal factors (strengths and weaknesses) that will influence the City’s ability to take up the advantage that the construction of a new CRRP will deliver. There is risk with any project. On balance, the City cannot continue with Business As Usual in the light of this winter’s extreme storm events that resulted 4 leachate spills in July. With the changing climate and resulting extreme weather events, the City must position itself with a significant buffer to avoid an environmental catastrophe. The removal of the temporary transfer station from Cell 5 and the capping of these cells (filled or underutilised) is an absolute imperative.

	Helpful To achieving the objective	Harmful To achieving the objective
Internal origin (attributes of the organisation)	<ul style="list-style-type: none"> Existing DWER licenced premises. Releases 646,400m3 of unused landfill airspace. Releases the potential for \$51.8m income. Delivers a modern, safe facility that separates plant from patrons. Ensure greater separation of waste streams. Delivers a facility that is efficient and less expensive to operate. Provides improved OH&S facilities and working environment for staff. 	<ul style="list-style-type: none"> Significant financial outlay Inability to fund proposal from the Waste and Recycling Reserve. Cells 4 and 5 are to filled and capped to manage site leachate levels. The operation of the new facility does not cover the operational costs. Executive or Council shelve the project permanently. Internal building, health and planning conditions prohibit construction. Staff disharmony prevents transition to new facility.
External origin (attributes of the environment)	<ul style="list-style-type: none"> Trailer Passes are a highly valued Resident Asset. Offers safe disposal of non-hazardous and hazardous waste alike. Updates existing temporary, rudimentary facilities. Worksafe and the Unions support the improved working conditions. Development WA has provided assistance to ensure the City’s DA meets their Latitude 32 strategic levels and goals. 	<ul style="list-style-type: none"> DCP Contribution Charges could add \$5m to the cost of the project. Development WA or WAPC may refuse to approve the construction of this permanent Facility. DWER refuse clearing permit Subdivision of CoC land to swap for batter access into Lot 20 is delayed or refused. Adjoining owners renege on their agreement for the City to batter into their land. The landfill loses customers to W2E that would offset the CW or OP costs of the facility



9 Resources – Financial and Human

Workforce Plan 2016/17-2021/22 will not be affected by the proposed changes as the funding will be sourced through normal operational expenditure and the income from the precinct. (Please refer to the Business Case for the Restructure of the HWRP).

Financial Considerations Prior to Option Evaluations

The current landfill gate rate of \$145.45/t includes the WA State Government's landfill levy of \$70 (currently in 2021) leaving a balance of \$75.45. Given the gate rate will need to be adjusted to remain competitive when WtE enters the market, a weighted average of \$64.70 has been used in the financial modelling.

Under current average waste delivery rates of 70,000 tonnes pa, the site will have a landfill airspace total lifespan up until 2032 (with the airspace created from the relocation of the transfer station on Cell 4 and 5) and Cell 7.

To utilise the available landfill airspace in all cells and to ensure the cells can be capped, a marketing strategy to attract addition waste tonnes was created. The reduced gate fee charges in the table below were adopted in the 20-21 Budget and were offered to major waste suppliers. To date Cleanaway, City of Canning, Veolia and Eco Resources have chosen to formalise an agreement with the City to reduce their disposal costs.

Gate Fee Discount Matrix

Standard gate fee (ex GST)	145.45	% Discount Margin Added	Maximum discount rate	% Disc on Gate Rate
Gate Fee for 10,000 tpa	122.32	0.04	128.14	12%
Gate Fee for 20,000 tpa	116.08	0.04	121.90	16%
Gate Fee for 30,000 tpa	111.08	0.04	116.90	20%
Gate Fee for 40,000 tpa	106.99	0.04	112.81	22%
Gate Fee for 50,000 tpa	103.59	0.04	109.41	25%
Gate Fee for 60,000 tpa	100.71	0.04	106.53	27%
Gate Fee for 70,000 tpa	98.24	0.04	104.06	28%
Gate Fee for 80,000 tpa	96.10	0.04	101.92	30%

This marketing strategy was adopted because of the two Energy from Waste Facilities that are currently under construction in Kwinana and East Rockingham. The commissioning of both these facilities will change the Perth Metropolitan area's waste industry significantly. (The City has a 20-year contract to deliver the contents of our red lid kerbside bins to the facility in East Rockingham in January 2022). The Waste to Energy facility gate rates are anticipated to be well under the HWRP's current tonnage rate of \$163.

The potential for further waste tonnes to be drawn to Energy from Waste is a significant and likely disruptor for landfills. This would result in a potential for the available landfill airspace at the HWRP to remain unutilised. The HWRP’s gate rate is to be competitive to ensure waste is delivered to Site and the airspace is consumed.

The City would then to decide to pursue the following options

1. Leave three remaining landfill cells uncapped which leads to excessive leachate aggregation and potential aquifer contamination with the associated remediation costs or
2. Cap incomplete cells and thereby failing to generate revenue to adequately fund the capping costs and suffer significant loss in return on investment.

As neither of these outcomes is desirable, the prudent strategy is to attract commercial waste customers to the HWRP before and after the Energy from Waste facilities are operational.

Further Financial Considerations in Evaluating Options 2 and 3

The construction of the new CRRP will release the 646,400m3 of available airspace to be filled with waste in Cells 4 and 5. This equates to 549,440 tonnes of waste. At a current gate fee of \$64.70, the potential income associated with the currently quarantined airspace in cells 4 and 5 is \$35.5M.

Cell 7 is our active cell and is therefore uncapped. By the time the facility is constructed in 2023 and assuming consistent landfilling rates continue, the airspace available will accommodate 748,496 tonnes. At a gate rate of \$64.70, that equates to a potential income of \$48.4M.

The combined potential income for Cell 4, 5, & 7 is \$84M

Income Potential Table

Cell	AvailableTonnes	Current Gate Rate (\$75.45)	Potential Income
4 & 5	549,440	\$64.70	\$35.5M
7	748,496	\$64.70	\$48.4M
Total	1,297,936	\$64.70	\$84M



The gate fee on the day the waste arrives at the landfill weighbridge is the only opportunity to plan for the costs associated with daily expenditure and the 30-40 years of post-closure management.

Any surplus funds, beyond annual expenditure, have been quarantined in the Waste and Recycling Reserve (currently \$15m) for post closure expenditure and to fund community infrastructure projects, i.e. sporting facilities, parks equipment, libraries, ARC, etc.

The construction of the new Community Resource Recovery Precinct will be funded through leased area income, loans and municipal funding and the Waste and Recycling Reserve. This Reserve account contains funds quarantined solely for the capping of remaining cells, post closure management and to cover remediation costs in the event of contamination of the environment.

The Waste and Recycling Reserve will require replenishing from elsewhere in the organisation to successfully perform this fundamental function at the HWRP.

A Post Closure Financial Model has been developed to ensure that adequate funds are available for the life of the landfill and is updated annually to ensure there are no financial liabilities in 2062.

Post Closure Capital Expenditure \$17.9M (Completion 2062)

Post Closure Operational Costs \$11.8M

Historically the Waste and Recycling Reserve has been utilised extensively for numerous community infrastructure projects. There are inadequate reserves to cover the cost of capping and post closure. The funds to cover liabilities until 2062 will be drawn from reserves elsewhere in the organisation.

This model is attached for further reference.

Long Term Financial Plan 2020 - 2030

The Long-Term Financial Plan 2020-2030 refers to the operation of the HWRP and includes provision for the construction of the new Community Recycling Centre. The 3 options are interrogated here to assist in decision making. All financial options carry a contingency component. \$3m is already budgeted in this financial year for bulk earthworks. There is a 10% increase for "Preliminary Work" (This relates to the contractor costs that are not included the other unit rates for works. These include project insurances, superintendent costs, preparation of project plans like OH&S Plan, Construction Environmental Management Plan, Quality Plan and Project Management

Plan.) and a 40% contingency built into all Options. The “equipment” costs have been removed in all 3 options, as these will simply be relocated from the existing temporary Transfer Station to the new CRRP.

Option 1 – Business as Usual

Should the City continue with business as usual, Cell 7 will be filled in 3.8 years and all uncapped cells (Cells 4 and 5) must then be capped, the site will be closed. The total lineal area required to be capped will be 173,000m² (plus 5.3% to account for the batter slopes = 182,000m²) at today’s rate of \$82/m² (\$15m). The cost associated with capping these remaining cells in 2032 will be \$17.2M.

Option 2 – Relocation and Partial Site Development (No Leased Areas) \$15,669,052.

This Option is similar to Option 1 except for the \$8.3m of site development costs. It differs from Option 3 in that the leased areas are not developed resulting in this lower site development cost.

Item	Description	Unit	Quantity	Rate	Base Cost (\$ ea. GST)	Amount (\$ ea. GST)	Estimated Cost (\$)	Depreciation	
								Life (Years)	Depreciation
1	Structures								
1.1	Administration Office (Administration Office - single storey)	m ²	245	\$ 2,510	\$	614,950	\$ 947,023	20	\$ 47,351
1.2	Weightbridge Booth (Administration Office - single storey)	m ²	12	\$ 2,510	\$	30,120	\$ 46,383	20	\$ 2,318
1.3	Community Education Centre (Primary - single storey)	m ²	990	\$ 1,510	\$	388,900	\$ 906,806	20	\$ 45,345
1.4	Reuse Shop - enclosed area (Industrial Warehouse - single storey for owner occupation)	m ²	1,185	\$ 1,080	\$	1,279,800	\$ 1,970,892	20	\$ 98,545
1.5	Reuse Shop - shelter only drop off area (May shed open all round)	m ²	180	\$ 205	\$	32,800	\$ 50,512	20	\$ 2,526
1.6	Weightbridge	ea	2	\$ 200,000	\$	400,000	\$ 616,000	20	\$ 30,800
1.7	Community Drop off area Covered concrete areas (slabs and thickening on fill 150/300mm thick)	m ²	2,830	\$ 271	\$	552,160	\$ 850,326	20	\$ 42,516
1.8	Community Drop off area Covered concrete areas (concrete strength 40MPa)	m ²	2,830	\$ 18	\$	32,755	\$ 50,488	20	\$ 2,524
1.9	Community Drop off area Covered concrete areas (Machinery Shed) - partially covered drop-off area	m ²	4,870	\$ 245	\$	1,193,150	\$ 1,837,451	20	\$ 91,873
2	Community Drop off area Covered concrete areas (Machinery Shed) - fully covered drop-off area	m ²	4,870	\$ 245	\$	1,193,150	\$ 1,837,451	20	\$ 91,873
						Fully covered Shed Sub-total	\$ 4,724,665	\$ 7,275,983	\$ 363,799
2	Equipment								Annual Costs
2.1	30m ³ RoRo	ea	0	\$ 10,000	\$	-		7	\$ -
2.2	Battery Box (350L)	ea	0	\$ 400	\$	-		7	\$ -
2.3	Charity Bin (3m ³)	ea	0	\$ 1,000	\$	-		7	\$ -
2.4	Half iso 10m ³	ea	0	\$ 10,000	\$	-		7	\$ -
2.5	Cage 1m ³	ea	0	\$ 1,500	\$	-		7	\$ -
2.6	1,000L double bunded container	ea	0	\$ 2,000	\$	-		7	\$ -
2.7	Bottle Bank (30 cubic yards)	ea	0	\$ 12,000	\$	-		7	\$ -
2.8	Half height RoRo	ea	0	\$ 9,000	\$	-		7	\$ -
						Sub-total	\$ -		\$ -
3	Site Development Costs		1	\$ 8,393,068			\$ 8,393,068	20	\$ 419,653
	Sub-total (fully covered)								
	Preliminaries			10%					
	Local Loading								
	Contingency			40%					
	Total Cost (fully covered community drop-off area)						\$ 15,469,052		

Option 3 – Relocation and Full Site Development (Leased Areas) \$16,923,118.

This Option results in an increase to the site development cost to the leased areas to \$9.6m

This figure does not include the external roadwork costs of \$0.5M or the DCA contribution cost of \$5M.



Item	Description	Unit	Quantity	Rate	Base Cost (\$ ex GST)	Amount	Estimated Cost (\$)	Depreciation	
								Life (Years)	Depreciation
1	Structures								
1.1	Administration Office (Administration Office - single storey)	m ²	249	\$ 2,510	\$ 614,950	\$ 947,023	20	\$ 47,351	
1.2	Weighbridge Booth (Administration Office - single storey)	m ²	12	\$ 2,510	\$ 30,120	\$ 46,385	20	\$ 2,319	
1.3	Community Education Centre (Primary - single storey)	m ²	390	\$ 1,510	\$ 588,900	\$ 906,906	20	\$ 45,345	
1.4	Reuse Shop - enclosed area (Industrial Warehouse - single storey for owner occupation)	m ²	1,183	\$ 1,080	\$ 1,279,800	\$ 1,970,892	20	\$ 98,545	
1.5	Reuse Shop - shelter only drop off area (Hay shed open all round)	m ²	160	\$ 205	\$ 32,800	\$ 50,512	20	\$ 2,526	
1.6	Weighbridge	ea	1	\$ 200,000	\$ 400,000	\$ 616,000	20	\$ 30,800	
1.7	Community Drop off area Covered concrete areas (steps and thickening on fill 150/300mm thick)	m ²	2,030	\$ 272	\$ 552,160	\$ 830,326	20	\$ 42,516	
1.8	Community Drop off area Covered concrete areas (concrete strength 40MPa)	m ²	2,030	\$ 16	\$ 32,783	\$ 50,488	20	\$ 2,524	
1.9	Community Drop off area Covered concrete areas (Machinery Shed) - partially covered drop-off area	m ²	4,870	\$ 245	\$ 1,193,150	\$ 1,837,451	20	\$ 91,873	
2	Community Drop off area Covered concrete areas (Machinery Shed) - fully covered drop-off area	m ²	4,870	\$ 245	\$ 1,193,150	\$ 1,837,451	20	\$ 91,873	
				Sub-total	\$ 4,724,665	\$ 7,275,988		\$ 363,799	
2	Equipment							Annual Costs	
2.1	30m ² RoRo	ea	0	\$ 10,000	\$ -		7	\$ -	
2.2	Battery Box (850L)	ea	0	\$ 400	\$ -		7	\$ -	
2.3	Charity Bin (3m ³)	ea	0	\$ 1,000	\$ -		7	\$ -	
2.4	Half iso 10m ³	ea	0	\$ 10,000	\$ -		7	\$ -	
2.5	Cage 1m ³	ea	0	\$ 1,500	\$ -		7	\$ -	
2.6	1,000L double banded container	ea	0	\$ 2,000	\$ -		7	\$ -	
2.7	Botle Bank (30 cubic yards)	ea	0	\$ 12,000	\$ -		7	\$ -	
2.8	Half height RoRo	ea	0	\$ 9,000	\$ -		7	\$ -	
				Sub-total	\$ -			\$ -	
3	Site Development Costs		1	\$ 9,647,205		\$ 9,647,205	20	\$ 482,360	
	Sub-total (fully covered)				\$ 16,923,188				
	Preliminaries		10%						
	Local Loading								
	Contingency		40%						
	Total Cost (fully covered community drop-off area)				\$ 16,923,188				

In developing the "Whole of Life Cost Model" for the Option 3, the assumptions are;

- Total cost \$22.5M
- Building \$4.7M
- External Roadworks \$0.5M
- Contingency - Building \$2.5M
- Contingency - Site Development \$2.7M
- Site development costs \$9.6M
- Developer Contributions \$5M
- Post Closure Capital costs \$17.9M (until 2062)
- Post Closure Operating costs \$11.8M
- Reserve Funding of \$15M
- Loan \$5M at 3.08% including 0.7% loan tax
- Model life 40 years
- Discount Rate 6.00%
- Inflation 2%
- Income from leased areas \$59.44/m2 at 31,041m2 increasing by CPI.
- Sale of Recyclable Material - based on the annual average
- Landfill incomes based on 68,335tpa (excluding greenwaste)
- Recycle Shop - No income as operated by social enterprise
- Gas sales remain constant at \$200K
- Internal Disposal Charges - MSW will go to WTE
- City of Canning will contribute 18K tonnes in FY 2023 prior to WTE

- Cleanaway remain at CoC with 10,000tpa (Average or most likely case)
- Landfil gate rate of \$64.70 (excl GST and landfill levy) will increase by 2% annually on a weighted average
- Landfill Levy - Constant - assuming that gate rate will increase in line with Levy
- Savings generated from Land Development creating \$6.2m (\$750K x 8.33 years) of cover material.
- Tenancy rental occupancy/income based on the table below

RENTAL SENSITIVITY				
SQM	13,041m2			
RATE	\$59.44	Low	Mid	Upper
Tenancies		80%	90%	100%
	25%	\$155,031	\$174,410	\$193,789
	50%	\$310,063	\$348,821	\$387,579
	75%	\$465,094	\$523,231	\$581,368
	100%	\$620,126	\$697,641	\$775,157

Building Maintenance Costs for Options 2 and 3

The estimated ongoing facility maintenance costs are listed in Appendix 5;

Relocation Costs for Options 2 and 3

It is anticipated that there will be no interruptions which would cause revenue loss for the Site. Refer to Appendix 6 for Relocation Costs

10 Implementation Strategy



Item	Action	Timeframe	Responsible Officer	Completed or Outstanding
1	An agreement on the preferred site levels that compliments Development WA's Structure Plan	Jan 2021 – Mar 2021	Waste Manager Talis Consultants	Completed
2	Business Case Approval	November 2021	Waste Manager Engineering Management Accountant	Completed
3	The submission of the DA prepared by the Planning Consultant	February 2022	Allerding and Associates	Outstanding
4	Procurement issues the bulk earthworks, detailed design tenders in a timely manner conditional on Planning approval. (Decision gateway)	February 2022	Procurement Waste Manager	Outstanding
5	Negotiation with the adjoining landowners will eliminate their need for the construction of expensive retaining walls.	February 2022	Waste Manager. City's Land Administration Officers	Outstanding
6	Approval from the COC Statutory Planning Department.	April 2022	Statutory Planning	Outstanding
7	The application for a permanent facility approved by WAPC on the grounds that it "does not adversely affect the long term planning of the area".	April 2022	WAPC	Outstanding
8	Construction Tender advertised	April 2022	Procurement Waste Manager	Outstanding
9	Bulk Earthworks commences	May 2022	Superintendent and Waste Coordinator Officer	Outstanding
10	Construction Tender	July 2022	TBA	

	awarded			
11	Construction commences	August 2022	Contractors TBA	Outstanding
12	DWER commissioning.	April 2023	DWER	Outstanding
13	Trial Facility	May 2023	Waste Manager	Outstanding
14	Open to public	July 2023		Outstanding

11 Recommended Option

The City of Cockburn continues to direct any organisational benefit to its community. Businesses and visitors can safely dispose of hazardous materials, access free mulch, divert waste from landfill and purchase recycled goods.

The proposed redevelopment of the facilities at the Cockburn Resource Recovery Precinct will provide yet another essential, highly valued and environmentally responsible facility for the City.

The proposal to construct Option 3, the new Cockburn Resource Recovery Precinct is endorsed.

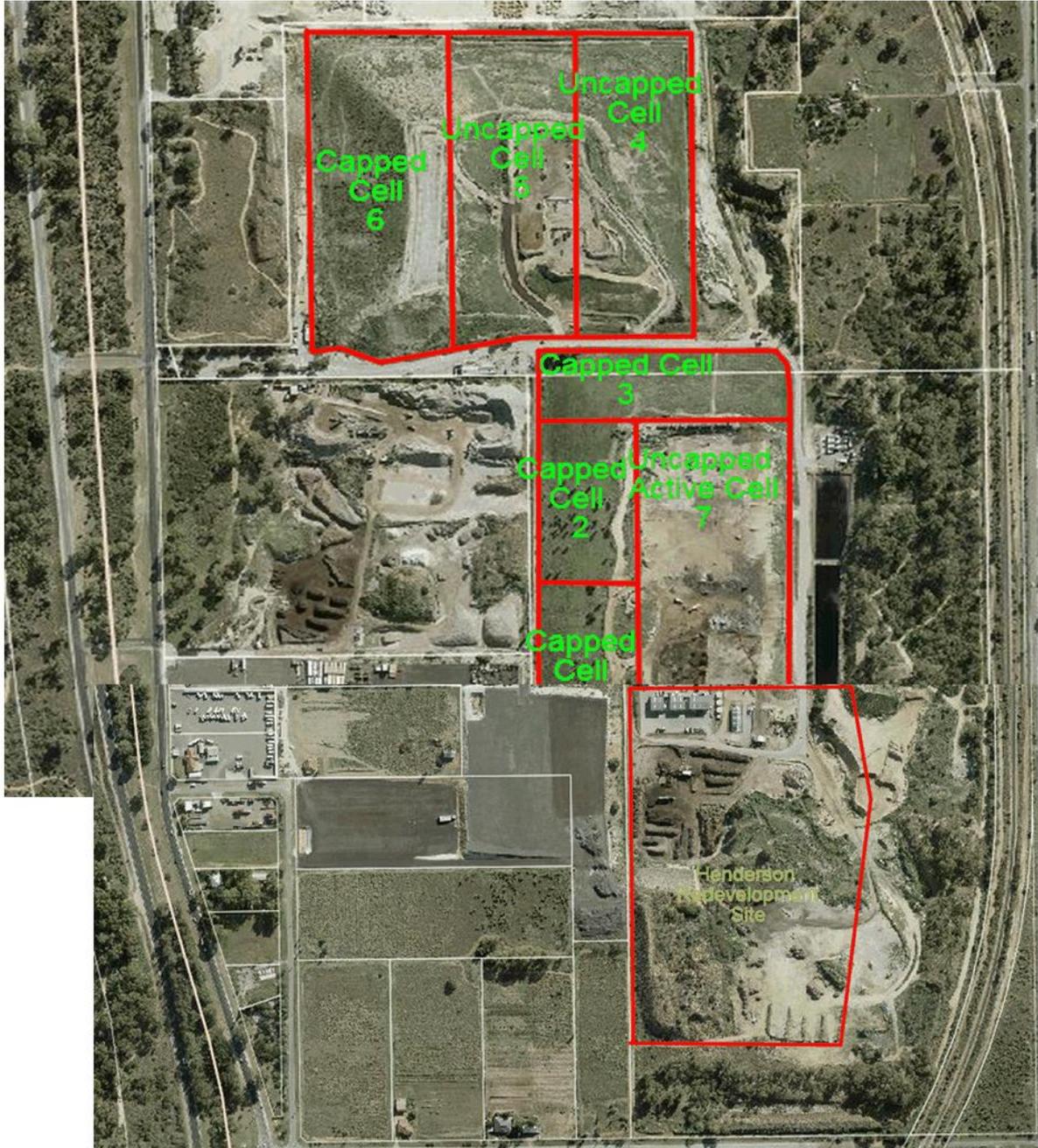
12 ExCo and Council Review and Endorsement

1. ExCo – November 2021
2. Council – OCM February 2022



13 Appendices

Appendix 1 : Cell Layout - Capped and Uncapped



Appendix 2

Available Landfill Airspace and Lifespan

Date	Cell No.	Available Airspace M3	Conversion Rate	Available Tonnes	Tonnes/Year	Years Remaining	Model Start Date	Post Closure Commencing
8/07/2021	7	880,583	0.85	748,496	70,000	10.7	2021	2032
6/04/2020	4 & 5	646,400	0.85	549,440	70,000	7.8	2021	2036
TOTALS 8/07/2021	Total 1 - 5 & 7	1,526,983	0.85	1,297,936	87766	18.5	2021	2040



Appendix 3

Existing Transfer Station/Community Drop-Off Facility Photo



Appendix 4

Locality Plan and Access Route



Appendix 5

Building Maintenance Costs for Options 2 and 3

Maintenance Item	Minimum Cost PA	Maximum Cost PA
Air Conditioning	\$10,000	\$12,000
Cleaning	\$10,000	\$13,000
Fire Compliance Offices	\$3,000	\$5,000
Fire Compliance Covered Drop- off	\$3,000	\$5,000
Electrical	\$3,000	\$5,000
Solar	\$5,000	\$7,000
Security	\$1,800	\$2,000
Roof and Gutter Cleaning	\$1,000	\$1,200
Window Cleaning	\$800	\$1,000
Plumbing & Alternat Treatment Units	\$12,000	\$15,000
Carpark, Drains, Road Sweeping	\$20,000	\$25,000
Roller Door and Boom Gates	\$5,000	\$7,000
Incidental and Incident Repairs	\$25,000	\$30,000
Mowing	\$4,680	\$5,000
Retic 26 hrs pa	\$3,510	\$4,000
Landscape	\$5,850	\$6,000
Bores (bore dosing, pump service)	\$4,000	\$4,500
Total	\$117,640	\$147,700

Appendix 6**Relocation Costs for Options 2 and 3.**

Communications Plan	\$1,000
Entry statement	\$2,500
Building Signage	\$7,000
Wayfinding signage	\$5,000
30,000 lt fuel tank relocation	\$5,000
Electrical for fuel tank relocation	\$2,000
Removal costs	\$4,000
IT hardware relocation and set up	\$150,000
Office down time (5 staff x \$40x 8.5 hrs)	\$1,750
Variable message board (\$74/day)	\$4,440
MRWA sign relocation	\$ 3,000
Total	



16. Community Services

(2022/MINUTE NO 0010) Extension of Time

Council Decision

MOVED Cr K Allen SECONDED Cr M Separovich

That Council pursuant to Clause 4.13 of Standing Orders Local Law 2016, extend time for up to one hour, the time being 8.56pm, to enable the business of the meeting which remains unresolved to be considered.

CARRIED UNANIMOUSLY 8/0

16.1 (2022/MINUTE NO 0011) Investigate a Suitable On-Lead Beach Area For Dogs

Author M Emery

Attachments

1. Community Consultation Findings [↓](#)
2. ROC for the Dogs Inc. Response [↓](#)
3. Coogee Beach Progress Association Response [↓](#)
4. Port Coogee Community Association Response [↓](#)
5. Woodman Point Regional Park Community Advisory Committee Response [↓](#)

RECOMMENDATION

That Council:

- (1) PROVIDES 28 days public notice (as defined in section 1.7 of the *Local Government Act 1995*) of its intention to remove the dog prohibited area (beach only) of Lot 2161 McTaggart Cove (Chelydra Point Beach) North Coogee;
- (2) NOTES that if the above clause is adopted it will result in the beach area of Lot 2161 McTaggart Cove becoming a dog on leash only area; and
- (3) NOTES a petition was received from Mr Anthony Certoma on the 20 December 2021, regarding an alternative option.

TO BE CARRIED BY AN ABSOLUTE MAJORITY OF COUNCIL

Council Decision

MOVED Cr P Eva SECONDED Cr T Dewan

That the recommendation be adopted.

CARRIED BY ABSOLUTE MAJORITY OF COUNCIL 6/2

For: Mayor L Howlett, Deputy Mayor T Widenbar, Cr K Allen, Cr P Corke, Cr T Dewan, Cr P Eva

Against: Cr M Separovich, Cr C Stone



Background

On 18 February 2021, Cr Stone submitted a Matter for Investigation as follows:

'The City investigates options for a suitable on-lead beach area for dogs that is separate to existing off lead dog beaches, and provides the report to Council by July 2021.'

At the 8 July 2021 Ordinary Council Meeting, Council received a report prepared by the City with options for a possible on-leash dog beach and commence community consultation recommendations. Council resolved the following;

That Council:

- (1) ENDORSES Options 1, 3 and 4 listed within this report to be released for community consultation;*
- (2) ADDS Option 5: Designate up to 400 metres of the southern end of CY O'Connor dog beach area (currently dog off-leash) as an on-leash dog beach (recommended for community consultation);*
- (3) REQUIRES that a final recommendation be presented to Council inclusive of the community consultation results by December 2021; and*
- (4) NOTES that Option 2 has been discounted due to the Department of Biodiversity, Conservation and Attractions not being supportive*

Submission

N/A

Report

As a result of the Council's decision at the 8 July 2021 Ordinary Council Meeting, the City's Officers commenced community consultation on the possible establishment of a new dog on-leash beach. As per Council's decision, four options were approved for consultation.

The City engaged an external consultancy firm - Catalyse Pty Ltd, to independently oversee and conduct the consultation, assess submissions and provide a final report (Attachment 1) on the community's views and sentiment.

The community consultation methodology was based on a quantitative survey assessment sent via mail and a publicly accessible survey online.

The survey was sent to most households in Port Coogee (approximately 820 dwellings) due to their proximity to two approved options. Additionally, 4,000 households were randomly selected to participate in the 'control group' with a unique code so that responses could be verified. 1,000 of these were by post, and the remainder were sent via email from Catalyse Pty Ltd.



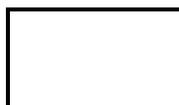
The survey was open for public comment between 11 October to 5 November 2021. The City promoted the survey through its communication channels to give all community members an opportunity to opt-in to the consultation. The City is also aware that many local community groups shared the survey link on their social media accounts, further adding reach and awareness.

The survey attracted 1,986 responses, of which 1,682 self-identified themselves as ratepayers of the City of Cockburn.

Overall, most community support was for Option A, to establish approximately 200m of Chelydra Point Beach (currently dog prohibited) and up to 400m of the southern end of C.Y. O'Connor Beach dog exercise area, as a dog on-leash only area. 63% of respondents support this option, and 45% prefer this option.



Option A (Note: Red dashed line outlines the current dog exercise area)



The community preferred Option A for six principal reasons:

1. The safety and comfort of on-leash dogs and beach users.
2. Some dogs can only be exercised on a leash, such as anxious and reactive dogs.
3. Dog owners want more flexible options for exercising their dogs.
4. This area of the beach can be delineated more clearly to avoid conflict between on-leash and off-leash dogs.
5. This area provides sufficient space.
6. It is the fairest option to accommodate all types of beach users.

When responses were weighted against the ratio of dog owners vs. non-dog owners, 60% of the respondents still preferred to have a dog on-leash beach.

Option A was preferred (37%) over Option B (13%) and Option C (10%). Roughly 4% of those surveyed provided an unsure response.

The City's officers have also reviewed Option A and support the area being redesignated as a dog on-leash beach.

Option A's natural landscape allows for more straightforward compliance checks and access for dog owners to Port Coogee and CY O'Connor Beach dog exercise area.

In addition to the survey, the City has received responses from the following groups;

ROC for the Dogs Inc.

- ROC provided a timeline of their advocacy efforts relating to the former Woodman Point on-leash area. ROC did not indicate a preferred option approved by Council for consultation.
- ROC's response was critical of the City's consultation process, insisting that the pro forma email responses should be considered as a fifth option to have Council reinstate the former Woodman Point On-leash dog beach. See Attachment for their detailed response.

Coogee Beach Progress Association

- 60% of CBPA members supported Option B.



Port Coogee Community Association

- The PCCA has not chosen a preferred option but did not support Option A. The below table outlines the City's response to the Association's concerns;

PCCA Concern	City's Response
<i>Limited size</i>	Option A provides approximately 600 metres of designated dog on-leash space, with a further 1.6km of dog accessible beach available to the north.
<i>A family-friendly, all ages beach</i>	Dog on-leash only access is not likely to change the demographic use of the existing dog prohibited section. If anything, the extension of the dog on-leash area into the current dog off-leash area will provide greater access to coastal areas that are currently dog off-leash.
<i>Insufficient parking</i>	Adjacent to the proposed on-leash dog beach is an existing 12 bay car park. The City believes this existing infrastructure would be adequate for the expected usage of the on-leash area.
<i>Dog owner negligence</i>	The City's Rangers will patrol the area and do not foresee any significant increase in non-compliance or negligence.
<i>Difficult to control</i>	On-leash dog beaches are difficult to ensure continued compliance. However, due to the passive surveillance and increased Ranger presence, the risk of this concern is manageable.
<i>Power Station development unknown</i>	At this time, the City does not believe the redevelopment of the Power Station would impact access to the beach areas.

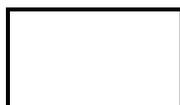
Woodman Point Regional Park Community Advisory Committee

The WPRPCAC confirmed they did not support Option C, and due to the careful assessment that has been to date on this item, the Committee supported Option D. However, the WPRPCAC also confirmed that as neither C.Y. O'Connor Beach nor Chelydra Point Beach are located within the Regional Park the CAC has no comments on options A and B.

ROC for the Dogs Inc. QR Code Campaign

During the community consultation process, the City received approximately 140 pro forma emails objecting to the options approved by Council and sought the reinstatement of the former Woodman Point on-leash area.

The pro forma email was established by the ROC for the Dogs Inc. and based on a member of the community scanning a QR code, taking them to a prefilled email ready for sending to the City's customer service email address.



The pro forma emails could not be verified and raised concerns about possible duplications by the same person submitting the email. Additionally, there is no way to confirm if the same respondent took part in the City's consultation process.

Petition with Alternative Option Proposed

Asides from the approved Council community consultation mentioned above, the City has received a petition initiated by Mr Anthony Certoma as below;

The decision (of September 2020) to make the area between Woodman Point and "Ammunition Jetty" a Dog Prohibited Beach be revoked. We ask that the beach between Ammunition Jetty (extending 1.5 kilometres South) and Cockburn Jetty be returned to a Permanent "On Lead" Dog Beach for the community to enjoy.

On assessment by the City, it is unclear how long the petition was circulating within the community prior to being presented to Council, but it has attracted the signatures of approximately 701 residents residing within the City of Cockburn.

Furthermore, it is unclear if the petitioners also completed the survey undertaken by Catalyse.

Asides from the above considerations, a review of all 1,986 community responses (as part of the City's Consultation) showed Option A as the preferred option based on the number of responses.

Procedurally, reverting Woodman Point to a non-dog prohibited area (i.e a dog on-leash area by default) will require Council to undertake a revocation process for part of a previous Council decision.

The relevant statutory provisions are Section 5.25(1) (e) of the *Local Government Act 1995* and Regulation 10 of the *Local Government (Administration) Regulations 1996*.

In practice, this requires a Notice of Motion to be provided, signed by at least four (4) Elected Members. Such a Motion would require an Absolute Majority of the Council (i.e. six (6) Elected Members) to vote in favour of the revocation to take effect; otherwise, the motion will be declared lost.

Should the revocation motion be passed (by an Absolute Majority of Council), an additional motion will need to be considered by Council and passed, again by an Absolute Majority of Council, pursuant to the provisions of the *Dog Act 1976* (Section 31 (3A)).

Once the 28 days public notice period lapses, the section of beach between Ammunition Jetty and Cockburn Cement Jetty would permit dogs on-leash. Although revocation of this decision would be possible, such a decision by Council will go against the Woodman Point Regional Management Plan and the responses received by DBCA, DLGSCI and DPLH.



Strategic Plans/Policy Implications

Community, Lifestyle & Security

A vibrant healthy, safe, inclusive and connected community.

- Accessible and inclusive community, recreation and cultural services and facilities that enrich our community.
- A safe and healthy community that is socially connected.

Listening & Leading

A community focused, sustainable, accountable and progressive organisation.

- High quality and effective community engagement and customer service experiences.

Budget/Financial Implications

The redesignation of the Chelydra Point Beach to a dog permitted area may have some initially increased service demands on the Ranger Services team to monitor. At present, there are sufficient financial resources within the allocated budget for 2022 - 23 to manage this increase.

If ongoing compliance checks are required, Council may need to consider a budget increase for the Ranger Services team as part of the normal budget deliberation process for the 2023 – 24 municipal budget.

Legal Implications

Procedural legal implications for revoking a previous Council decision are Sections 5.33, 5.25(1)(e) and 1.7 of the Local Government Act 1995, Regulations 10 and 3A of the Local Government (Administration) Regulations 1996.

Additionally, the City is required to operate per the Dog Act 1976 should Council decide to adopt any changes to the current dog accessible/ prohibited areas.

Community Consultation

The City of Cockburn commissioned Catalyse to conduct an independent survey to evaluate community preferences for four options for a dog on-lead beach along the City of Cockburn coastline.

Background information and survey invitations were sent to most households in Port and (approximately 826 dwellings) being in close proximity to the beaches under consideration, plus 4,000 randomly selected households across the City of Cockburn (1,000 by mail and 3,000 by email). Contacts received a unique code so that responses could be verified.

The City supported promotions through its communication channels to give all community members an opportunity to opt-in to participate in the study. The survey was open from 11 October to 5 November 2021.



The community consultation relating to this item has been summarised within the body of the report. The external report is provided as attachment 1.

As a result of the consultation, Option A was clearly seen as the preferred option.

Risk Management Implications

Creating a dog on-leash beach has been a localised but divisive issue for community members. The matter has been a motion at previous annual elector's meetings and special elector's meetings. Failing to decide on this item is highly likely going to result in continued advocacy from interest groups and alienate the community members that participated in the City's consultation process.

As a result of the risks mentioned above, the item has a low-level compliance risk but a moderate reputational risk.

Advice to Proponent(s)/Submitters

The Proponent(s) and those who lodged a submission on the proposal have been advised that this matter is to be considered at the 10 February 2022 Ordinary Council Meeting.

Implications of Section 3.18(3) *Local Government Act 1995*

Nil.





Prepared for:

City of Cockburn

Prepared by:

CATALYSE 

3 December 2021

© CATALYSE® Pty Ltd, 2021

Should there be a dog on-leash only beach in the City of Cockburn?

Community Survey Results



Contents

Introduction	3
Strategic insights	6
Dog ownership and beach visitation	8
Dog exercise frequency and leash preferences	11
Importance of having a dog on-leash only section of beach	14
Community support and preferences for options A, B, C and D	16
Preferred day and time for Jervoise Bay to be designated as a dog on-leash only beach (option C)	22
Overall preference for options A, B, C or D weighted by dog ownership in the general population	25
Community drivers for preferring option A	27
Community drivers for preferring option B	30
Community drivers for preferring option C	33
Community drivers for preferring option D	35

Introduction



Introduction



Should there be a dog on-leash only beach in the City of Cockburn?

Background Information

Why is a dog on-leash only beach being considered?

Between 2016 and 2020, dogs were permitted on-leash only at Woodman Point Beach. This area is managed by state government agencies which do not support dogs accessing the beach.

Since changing to a dog prohibited beach in 2020, some members of the community have requested the City of Cockburn explore options for a potential dog on-leash only beach.

Council has approved four options for community feedback.

Which Cockburn beaches are dog accessible?

The City of Cockburn's coastline extends approximately 15km. Approximately 9km is publicly accessible or walkable, of which 3km of beaches are dog accessible.

The following beaches are dog exercise areas, which means they are accessible to dogs either on or off-leash:

- C. Y. O'Connor Beach north of South Fremantle Power Station to the Catherine Point groyne
- Jervoise Bay Beach facing south to the Henderson shipbuilding area, accessible via Jervoise Bay Cove Road.

What does Council need to consider when making a decision?

With limited coastal areas within the City of Cockburn, Council must consider competing views, needs and risks associated with mixed and single use areas. Community feedback will be considered, alongside other factors, as part of the decision-making process.

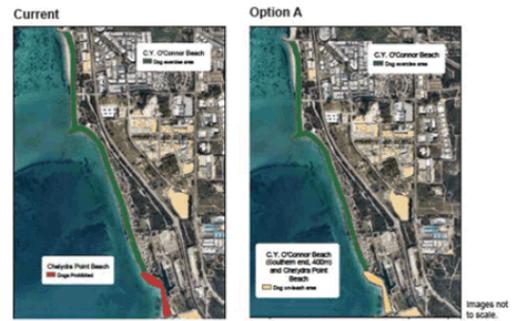
When will Council make its decision?

The findings of this community consultation will form part of a report being prepared for Council. The aim is to present this report to Council at the February 2022 Ordinary Council Meeting.

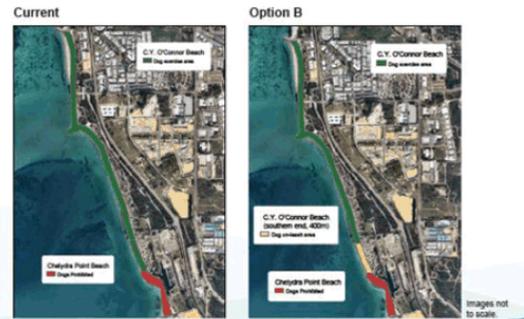
What options are being considered?

There are four options:

- A** Establish approximately 200m of Chelydra Point Beach (currently dog prohibited) and up to 400m of the southern end of C. Y. O'Connor Beach dog exercise area, as a dog on-leash only area



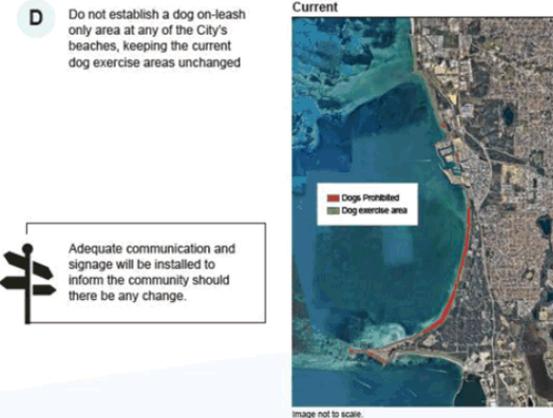
- B** Keep Chelydra Point Beach as a dog prohibited area and establish up to approximately 400m of the southern end of C. Y. O'Connor Beach dog exercise area as a dog on-leash only area



- C** Within the Jervoise Bay Beach dog exercise area, establish a dog on-leash only area during certain times of the day and maintain it as a dog exercise area for the remainder of the time



- D** Do not establish a dog on-leash only area at any of the City's beaches, keeping the current dog exercise areas unchanged



www.catalyse.com.au/dogbeach

Approach

The City of Cockburn commissioned CATALYSE® to conduct an independent survey to evaluate community preferences for four options for a dog on-lead beach along the City of Cockburn coastline.

Background information and survey invitations were sent to all households in Port and North Coogee (n = 826) being in close proximity to the beaches under consideration, plus 4,000 randomly selected households across the City of Cockburn (n = 1,000 by mail and 3,000 by email). Contacts received a unique code so that responses could be verified.

The City supported promotions through its communication channels to give all community members an opportunity to opt-in to participate in the study.

The survey was open from 11 October to 5 November 2021 and was completed by **1,986 community members**:

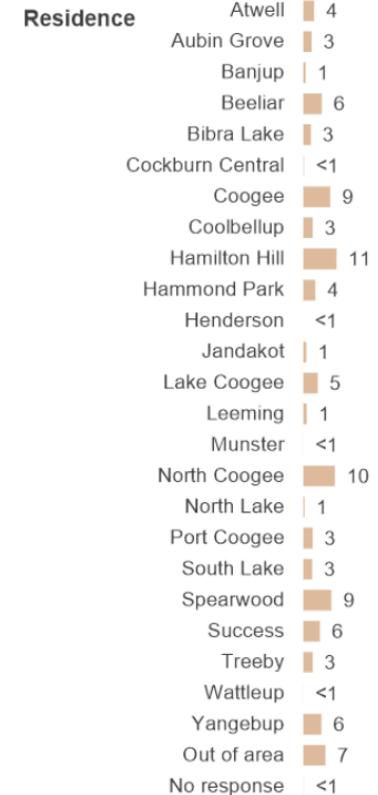
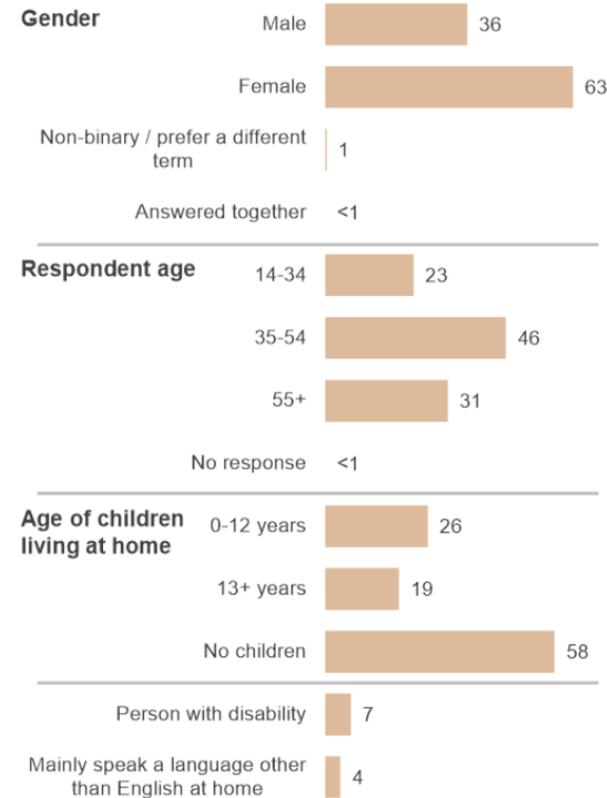
- 1,682 ratepayers, including 27 out of area ratepayers
- 1,842 residents, including 268 residents in close proximity to the beaches under consideration (i.e. Port Coogee and North Coogee)
- 117 visitors

This report shows overall results plus results for different community groups, including dog owners versus non-dog owners.

Where sub-totals add to ±1% of the parts in this report, this is due to rounding errors to zero decimal places.

Sample profile

% of respondents



Strategic insights



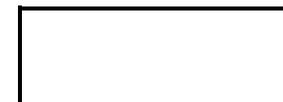
Strategic insights

- Dog owners were more interested in taking part in this survey than non-dog owners, with 74% of survey respondents owning a dog. In Australia, it is estimated that 48% of people have a dog.
- Among all respondents, C.Y. O'Connor Beach is the most popular beach to visit (77%), followed by Jervoise Bay Beach (55%) then Chelydra Point Beach (44%). For beach visitation with a dog, C.Y. O'Connor Beach is also the most popular beach (54%), again followed by Jervoise Bay Beach (35%) then Chelydra Point Beach (18%).
- Among dog owners, 64% exercise their dogs at the beach at least once per week, 55% prefer to exercise their dog off-leash at the beach, while 38% prefer to exercise their dog on-leash at the beach. Preference for exercising dogs on-leash at the beach is highest among people with disability (54%) and females (43% vs 28% for males).
- 40% of respondents rate the importance of having a dog on-leash only section of beach along the City of Cockburn coastline as very high. Perceived importance is highest among people with disability (52% rated importance very high), and is higher among dog owners (43% vs 29% non-dog owners) and females (43% vs 34% males). 44% of residents in Port Coogee also rated importance very high.
- When presented with four options (3 options with a proposed dog on-leash area and 1 option without a dog on-leash area), 67% of respondents preferred an option with a dog on-leash only section of the beach.
- **Overall, there was greatest support for Option A, to establish approximately 200m of Chelydra Point Beach (currently dog prohibited) and up to 400m of the southern end of C.Y. O'Connor Beach dog exercise area, as a dog on-leash only area. 63% of respondents support this option, and 45% prefer this option.**
- When responses were weighted to reflect dog ownership in the general population, 60% of overall respondents prefer to have a dog on-leash only section of beach along the coast (Options A, B or C) vs 35% who would prefer no dog on-leash only area (Option D). With the dog on-leash beach options, Option A was preferred (37%) over Option B (13%) and Option C (10%).
- Option A is preferred for six main reasons:
 1. The **safety and comfort** of on-leash dogs and beach users.
 2. Some dogs can only be exercised on-leash, such as **anxious and reactive dogs**.
 3. Dog owners want more **flexible options** for exercising their dogs.
 4. This area of beach can be delineated more clearly to **avoid conflict** between on-leash and off-leash dogs.
 5. This area provides **sufficient space**.
 6. It is the **fairest option** to accommodate all types of beach users.

% of all respondents	Support	Prefer
Option A: Establish approximately 200m of Chelydra Point Beach (currently dog prohibited) and up to 400m of the southern end of C.Y. O'Connor Beach dog exercise area, as a dog on-leash only area.	63%	45%
Option B: Keep Chelydra Point Beach as a dog prohibited area and establish up to approximately 400m of the southern end of C.Y. O'Connor Beach dog exercise area as a dog on-leash only area.	41%	11%
Option C: Within the Jervoise Bay Beach dog exercise area, establish a dog on-leash only area during certain times of the day and maintain as a dog exercise area for the remainder of the time.	38%	11%
Option D: Do not establish a dog on-leash only area at any of the City's beaches, keeping the current dog exercise areas unchanged.	37%	29%
Unsure	NA	4%



Dog ownership and beach visitation



Dog ownership among survey respondents

% of respondents



74%

Dog Owner



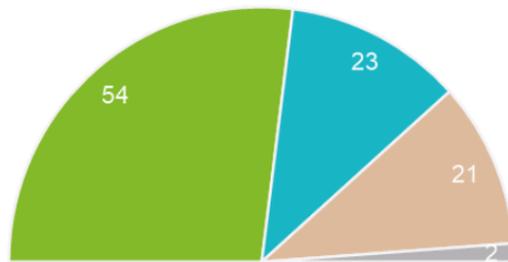
26%

Non Dog Owner

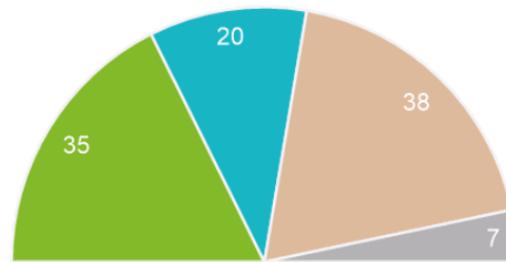
Beach visitation over past 12 months

% of respondents

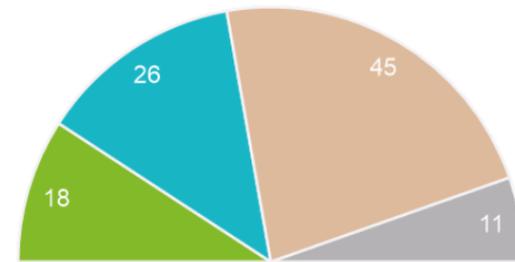
■ Visited with a dog
 ■ Visited without a dog
 ■ Did not visit
 ■ Do not recall



C. Y. O'Connor Beach



Jervoise Bay Beach



Chelydra Point Beach

Q. Do you own a dog? Base: All respondents, excludes no response (n = 1915)

Q. In the past 12 months, which of the following beaches have you visited with or without a dog? Base: All respondents, excludes no response (n = varies from 1965 to 1969)



Dog ownership and beach visitation over past 12 months

% of respondents

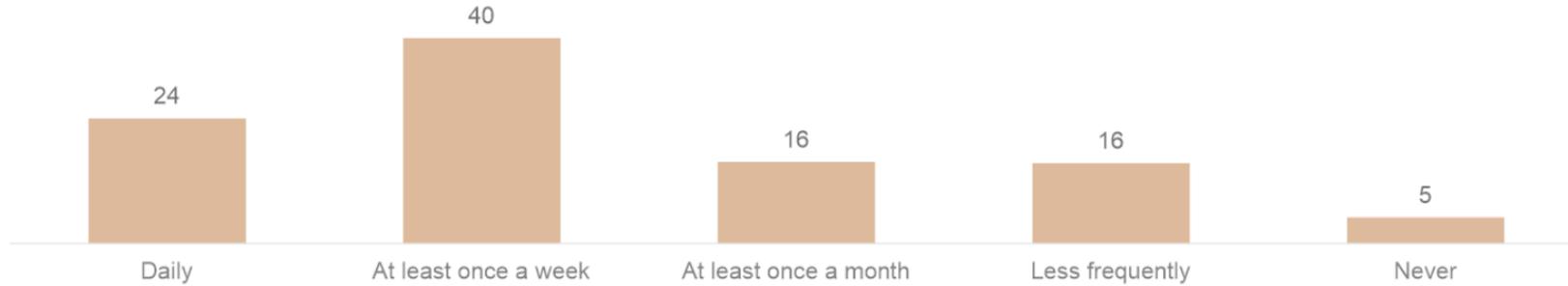
	All respondents	Close proximity	Random sample	Opt-in sample	Port Coogee	North Coogee	West Ward	Central Ward	East Ward	Ratepayer	Resident	Visitor	Dog owner	Non-dog owner	Male	Female	14-34	35-54	55+	Have child 0-12	Have child 13+	No child at home	Disability	Mainly speak LOTE
Dog ownership																								
Dog owner	74	52	62	81	59	50	69	82	78	72	74	84	-	-	66	80	88	81	55	79	81	70	73	64
Non-dog owner	26	48	38	19	41	50	31	18	22	28	26	16	-	-	34	20	12	19	45	21	19	30	27	36
C. Y. O'Connor Beach																								
Visited with a dog	54	45	42	60	44	45	56	54	46	51	53	72	69	10	49	57	67	57	39	55	57	52	47	53
Visited without a dog	23	43	27	20	36	46	27	19	21	24	23	15	12	55	30	19	15	21	31	23	20	24	25	25
Did not visit	21	12	28	18	20	10	16	23	30	23	21	9	17	32	19	22	14	20	28	20	21	22	24	20
Do not recall	2	0	3	2	0	0	1	4	4	2	2	3	2	3	2	3	4	2	2	2	2	3	4	1
Chelydra Point Beach																								
Visited with a dog	18	20	15	20	29	18	22	16	11	18	18	22	24	2	20	17	22	19	15	16	22	18	19	19
Visited without a dog	26	60	24	27	67	58	37	16	15	28	27	22	19	51	32	23	18	26	32	26	24	27	23	24
Did not visit	45	16	51	42	3	20	33	56	59	45	45	41	46	40	40	48	44	45	46	47	43	44	46	42
Do not recall	11	3	10	11	2	3	8	12	14	10	10	15	11	7	8	12	16	10	7	10	11	11	12	15
Jervoise Bay Beach																								
Visited with a dog	35	19	26	40	20	18	36	39	31	35	36	28	46	4	36	35	43	37	27	37	38	33	33	35
Visited without a dog	20	38	21	19	35	39	26	14	14	21	20	19	11	46	25	17	11	20	27	19	18	21	23	16
Did not visit	38	41	46	34	45	40	34	40	43	38	38	41	36	44	34	41	35	37	42	37	38	39	38	44
Do not recall	7	2	7	6	0	3	4	7	11	6	6	11	6	6	5	7	11	6	4	7	7	6	6	5



Dog exercise frequency and leash preferences



Frequency of exercising dogs at the beach % of respondents



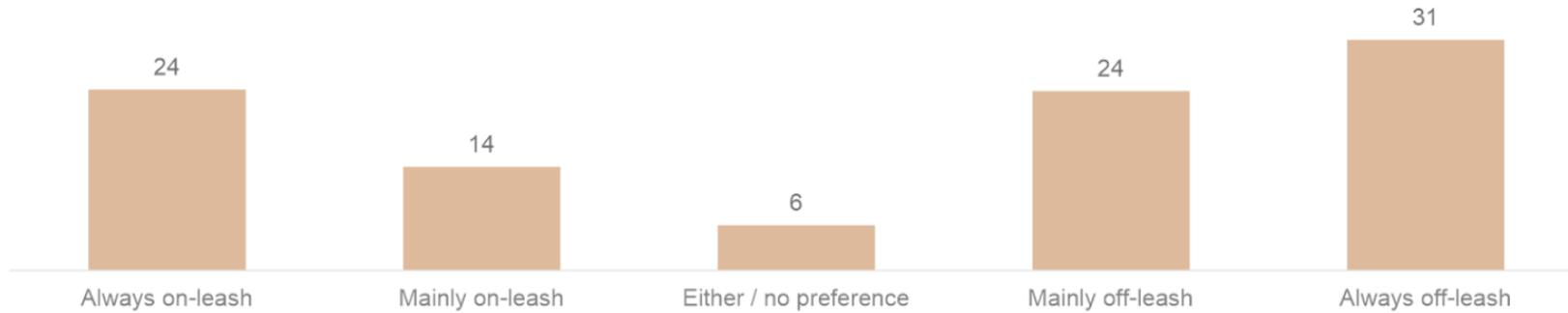
	All respondents	Close proximity	Random sample	Opt-in sample	Port Coogee	North Coogee	West Ward	Central Ward	East Ward	Ratepayer	Resident	Visitor	Dog owner	Non-dog owner	Male	Female	14-34	35-54	55+	Have child 0-12	Have child 13+	No child at home	Disability	Mainly speak LOTE
Daily	24	35	18	27	35	34	35	19	7	23	24	32	24	-	29	22	24	22	29	23	24	25	17	31
At least once a week	40	35	36	41	35	35	39	44	36	40	39	42	40	-	41	39	41	40	36	39	40	39	45	40
At least once a month	16	12	19	14	8	14	11	14	28	16	16	11	16	-	14	16	17	18	10	17	18	14	16	10
Less frequently	16	12	20	14	14	12	11	16	25	16	16	11	16	-	13	17	14	15	17	16	14	16	14	15
Never	5	6	6	5	8	5	4	7	4	5	5	4	5	-	3	6	4	5	7	6	4	5	9	4

Q. On average, how often do you exercise your dog/s at the beach?
Base: Respondents who are dog owners, excludes no response (n = 1419)



Preference for exercising dogs on-leash or off-leash at the beach

% of respondents



	All respondents	Close proximity	Random sample	Opt-in sample	Port Coogee	North Coogee	West Ward	Central Ward	East Ward	Ratepayer	Resident	Visitor	Dog owner	Non-dog owner	Male	Female	14-34	35-54	55+	Have child 0-12	Have child 13+	No child at home	Disability	Mainly speak LOTE
Always on-leash	24	17	17	28	14	19	19	28	30	23	24	29	24	-	16	28	27	25	21	22	24	26	40	23
Mainly on-leash	14	19	13	14	24	18	12	13	19	14	14	13	14	-	12	15	14	15	12	16	14	14	14	10
Either / no preference	6	11	9	5	8	12	7	7	6	7	7	0	6	-	6	6	6	6	7	6	8	6	4	6
Mainly off-leash	24	27	30	22	27	26	27	21	24	25	25	16	24	-	27	23	24	22	29	24	23	24	26	23
Always off-leash	31	26	30	32	27	25	35	31	22	31	30	42	31	-	39	27	29	33	31	33	31	30	16	38

Q. At the beach, would you prefer to exercise your dog/s on-leash or off-leash?

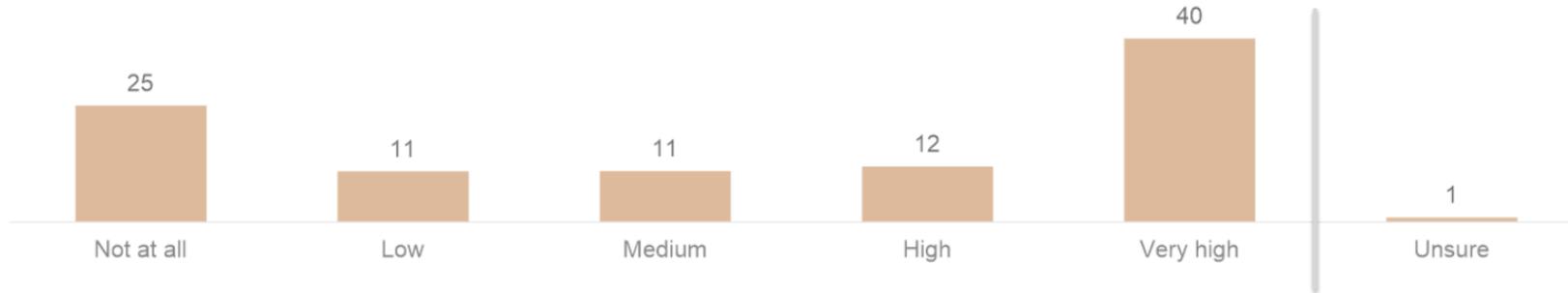
Base: Respondents who are dog owners, excludes no response (n = 1419)



Importance of having a dog on-leash only section of beach



Importance of having a dog on-leash only section of beach along the City of Cockburn coastline
 % of respondents



	All respondents	Close proximity	Random sample	Opt-in sample	Port Coogee	North Coogee	West Ward	Central Ward	East Ward	Ratepayer	Resident	Visitor	Dog owner	Non-dog owner	Male	Female	14-34	35-54	55+	Have child 0-12	Have child 13+	No child at home	Disability	Mainly speak LOTE
Not at all	25	29	24	26	22	31	29	20	17	24	24	44	23	32	29	23	23	30	23	22	27	15	25	
Low	11	9	14	9	13	8	11	12	11	11	11	6	11	11	11	11	9	11	12	11	11	11	12	15
Medium	11	9	15	9	11	9	11	12	12	12	11	5	11	13	11	11	12	11	10	12	13	10	8	14
High	12	9	14	11	10	9	11	12	14	13	12	11	12	12	13	11	11	13	12	15	13	11	13	18
Very high	40	41	32	44	44	40	38	42	44	39	40	33	43	29	34	43	44	41	35	39	41	40	52	29
Unsure	1	2	1	1	0	2	1	1	1	1	1	0	1	2	1	1	1	1	2	1	1	1	1	0

Q. How important is it to you that there is a dog on-leash only section of beach along the City of Cockburn’s coastline (where all dogs would be required to be on-leash)?
 Base: All respondents, excludes no response (n = 1983)



Community support and preferences for options A, B, C and D



Level of community support for options A, B, C and D

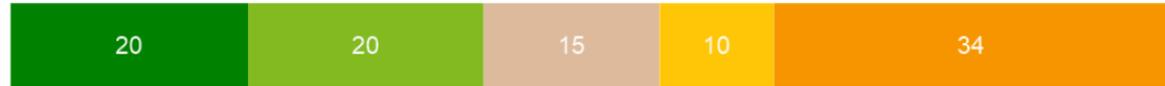
% of respondents

■ Strongly support
 ■ Somewhat support
 ■ Neutral
 ■ Somewhat oppose
 ■ Strongly oppose

Option A: Establish approximately 200m of Chelydra Point Beach (currently dog prohibited) and up to 400m of the southern end of C.Y. O'Connor Beach dog exercise area, as a dog on-leash only area.



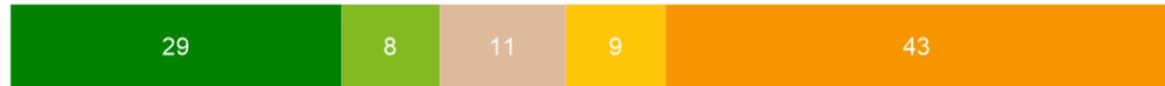
Option B: Keep Chelydra Point Beach as a dog prohibited area and establish up to approximately 400m of the southern end of C.Y. O'Connor Beach dog exercise area as a dog on-leash only area.



Option C: Within the Jervoise Bay Beach dog exercise area, establish a dog on-leash only area during certain times of the day and maintain as a dog exercise area for the remainder of the time.



Option D: Do not establish a dog on-leash only area at any of the City's beaches, keeping the current dog exercise areas unchanged.



Q. How strongly do you support or oppose:

Base: All respondents, excludes unsure and no response (n = varies from 1925 to 1955)



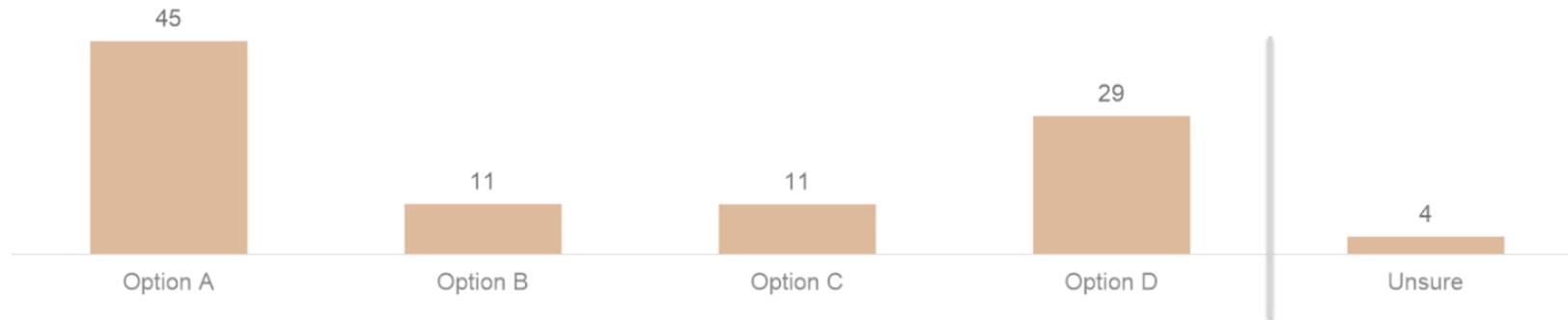
Level of community support for options A, B, C and D

% of respondents

	All respondents	Close proximity	Random sample	Opt-in sample	Port Coogee	North Coogee	West Ward	Central Ward	East Ward	Ratepayer	Resident	Visitor	Dog owner	Non-dog owner	Male	Female	14-34	35-54	55+	Have child 0-12	Have child 13+	No child at home	Disability	Mainly speak LOTE
Option A																								
Support	63	46	63	64	48	45	58	71	71	63	64	54	73	36	57	67	76	66	51	66	64	62	67	68
Neutral	9	4	13	7	2	5	8	9	10	9	9	10	8	10	11	8	8	8	11	8	11	9	8	13
Oppose	28	49	24	30	50	49	35	20	19	28	27	35	19	54	32	25	16	26	38	26	25	29	25	19
Option B																								
Support	41	39	42	40	38	39	37	42	51	41	41	38	41	42	36	44	44	42	36	41	44	40	53	35
Neutral	15	13	21	12	20	11	12	18	19	16	15	9	14	17	17	14	15	13	18	15	17	15	18	20
Oppose	44	48	37	47	42	50	51	40	30	43	44	52	45	41	47	42	41	45	45	45	39	45	29	44
Option C																								
Support	38	40	40	37	45	39	36	39	41	38	38	35	36	41	38	38	34	38	41	36	40	37	41	36
Neutral	19	26	25	16	31	25	20	16	19	19	19	22	18	22	20	19	18	20	20	19	22	19	23	16
Oppose	43	34	35	47	24	36	44	45	41	43	43	42	46	36	42	43	48	42	40	45	38	43	36	49
Jervoise Bay Beach																								
Support	37	46	37	37	42	48	42	33	29	38	37	41	30	56	44	33	26	33	50	32	35	40	28	37
Neutral	11	10	18	7	15	9	10	10	13	11	11	11	10	14	13	10	11	12	10	12	14	10	11	18
Oppose	52	44	45	55	44	44	48	57	58	51	53	48	60	30	43	57	63	55	40	57	51	51	61	45



Overall preference for options A, B, C or D % of respondents

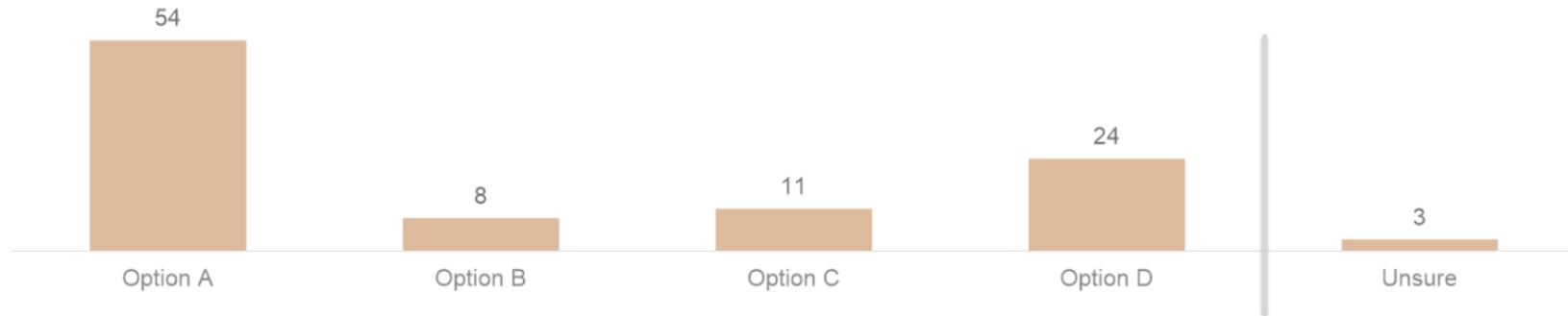


	All respondents	Close proximity	Random sample	Opt-in sample	Port Coogee	North Coogee	West Ward	Central Ward	East Ward	Ratepayer	Resident	Visitor	Dog owner	Non-dog owner	Male	Female	14-34	35-54	55+	Have child 0-12	Have child 13+	No child at home	Disability	Mainly speak LOTE
Option A	45	40	41	48	43	39	45	47	48	45	46	38	54	22	39	49	57	48	33	49	47	43	52	46
Option B	11	16	13	10	14	17	10	10	13	11	11	10	8	17	10	11	12	10	12	11	13	10	14	15
Option C	11	7	12	10	11	6	9	14	12	11	11	9	11	10	12	10	9	11	11	10	10	11	8	5
Option D	29	36	28	30	32	37	34	25	22	29	29	41	24	46	36	26	19	27	39	27	27	31	22	29
Unsure	4	1	6	3	0	1	3	4	5	4	4	3	3	6	4	4	3	4	5	4	4	4	5	5

Q. Overall, which option do you prefer the most?
Base: All respondents (n = 1986)



Overall preference for options A, B, C or D | Dog owners
% of respondents

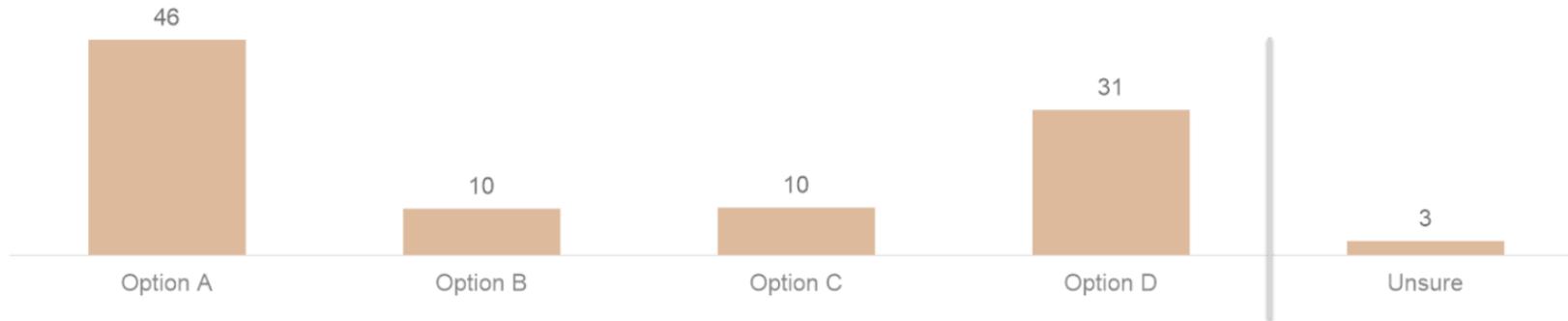


	Dog owners	On average, how often do you exercise your dog/s at the beach?					At the beach, would you prefer to exercise your dog/s on-leash or off-leash?				
		Daily	At least once a week	At least once a month	Less frequently	Never	Always on-leash	Mainly on-leash	Either / no preference	Mainly off-leash	Always off-leash
Option A	54	45	57	60	54	55	65	63	55	60	36
Option B	8	5	6	13	15	11	15	14	13	6	2
Option C	11	11	9	13	13	10	12	16	9	11	8
Option D	24	37	25	13	12	18	3	6	18	22	51
Unsure	3	1	3	2	5	6	6	2	5	2	2

Q. Overall, which option do you prefer the most?
Base: Respondents who are dog owners (n = 1425)



Overall preference for options A, B, C or D | Beach visitors
% of respondents



	All beach visitors over past 12 months	Beach visitation over past 12 months					
		C. Y. O'Connor Beach		Chelydra Point Beach		Jervoise Bay Beach	
		Visited with a dog	Visited without a dog	Visited with a dog	Visited without a dog	Visited with a dog	Visited without a dog
Option A	46	54	31	54	35	52	30
Option B	10	7	18	5	13	5	13
Option C	10	8	11	8	11	11	11
Option D	31	28	35	31	39	29	44
Unsure	3	2	5	3	3	3	3

Q. Overall, which option do you prefer the most?
Base: Respondents who have visited any of the beaches under consideration over the past 12 months (n = 1721)

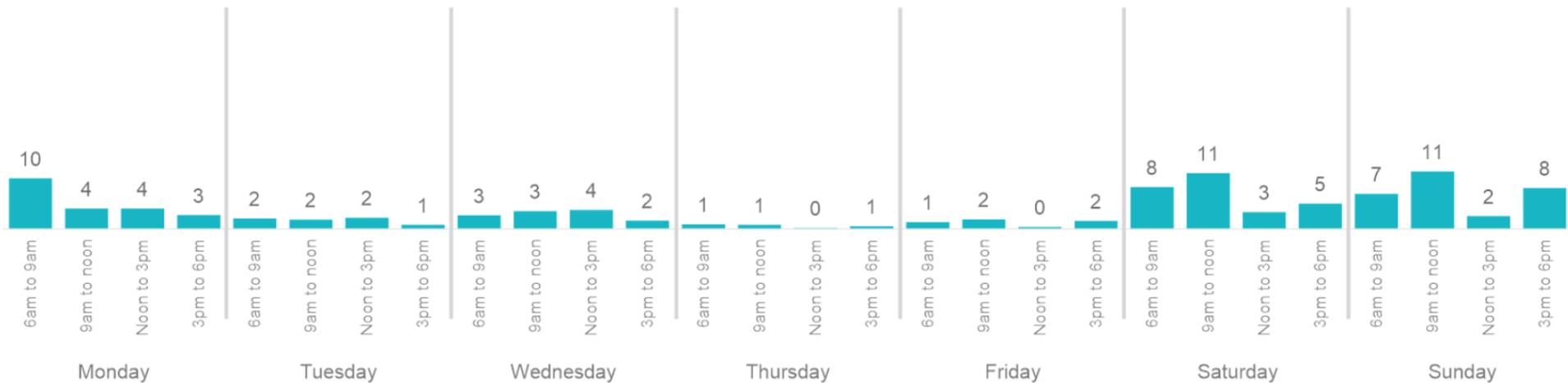
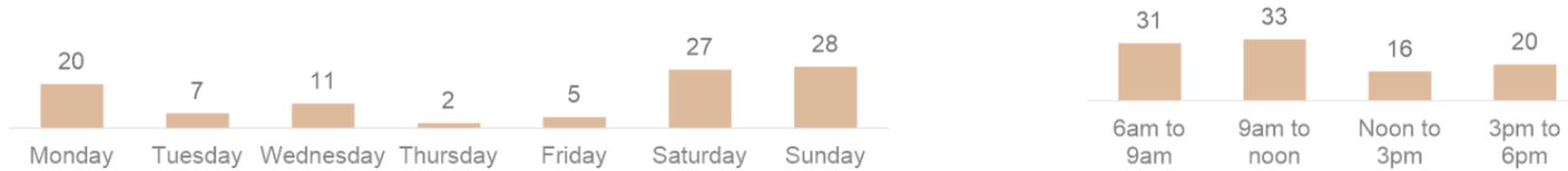


Preferred day and time for Jervoise Bay to be designated as a dog on-leash only beach

if Option C preferred



Preferred day and time for Jervoise Bay to be a dog on-leash only beach | 1st preference
% of respondents

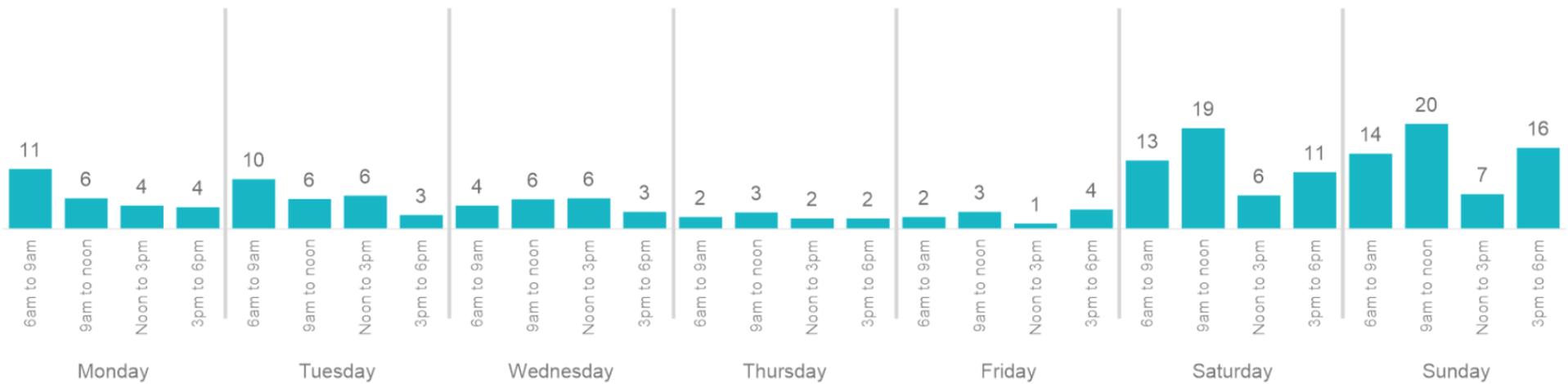
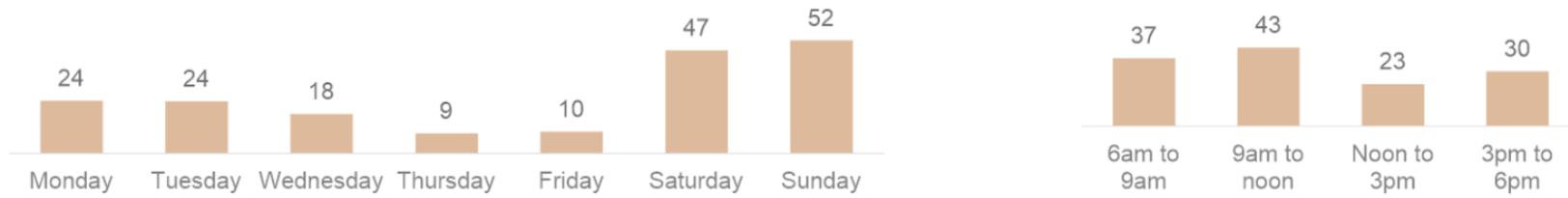


Q. If Jervoise Bay dog beach was designated as a dog on-leash only beach during certain times, if you had to choose two preferences, when would you prefer it was designated as a dog on-leash only beach? First preference (single response). Base: All respondents, excludes no response and invalid responses (n = 1592)



Preferred day and time for Jervoise Bay to be a dog on-leash only beach | 1st + 2nd preference

% of respondents



Q. If Jervoise Bay dog beach was designated as a dog on-leash only beach during certain times, if you had to choose two preferences, when would you prefer it was designated as a dog on-leash only beach? First OR second preference. Base: All respondents, excludes no response and invalid responses (n = 1592)



Overall preference for options A, B, C or D weighted by dog ownership in the general population*



48%
Dog Owner



52%
Non Dog Owner

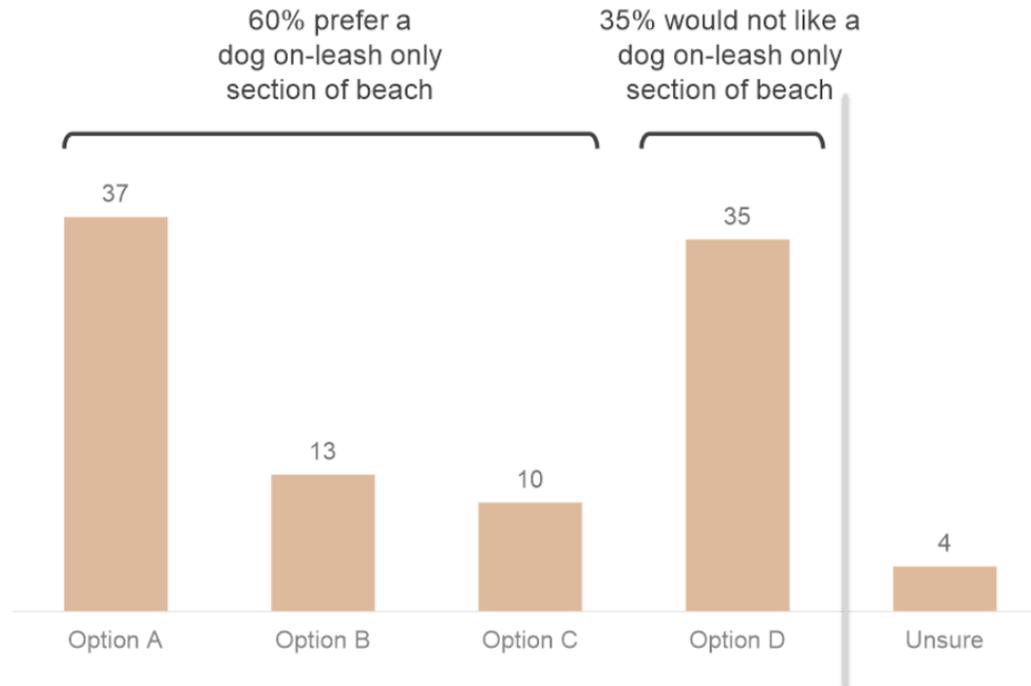
* Roger Wilkins, Ferdi Botha, Esperanza Vera-Toscano and Mark Wooden (2020) *The Household, Income and Labour Dynamics in Australia Survey: Selected Findings from Waves 1 to 18*. Melbourne Institute: Applied Economic & Social Research, University of Melbourne.



Overall preference for options A, B, C or D, weighted to reflect dog ownership in the City of Cockburn
 % of respondents

It is estimated that 48% of the population owns a dog*.

This chart shows survey responses when weighted to reflect estimated dog ownership in the population.



Q. Overall, which option do you prefer the most? Base: All respondents, weighted to reflect dog ownership in the general population, excludes non-responses for dog ownership (n = 1,915)
 * Roger Wilkins, Ferdi Botha, Esperanza Vera-Toscano and Mark Wooden (2020) *The Household, Income and Labour Dynamics in Australia Survey: Selected Findings from Waves 1 to 18*. Melbourne Institute: Applied Economic & Social Research, University of Melbourne.



Community drivers for preferring option A



OPTION A

Preferred by 45% of respondents

Establish approximately 200m of Chelydra Point Beach (currently dog prohibited) and up to 400m of the southern end of C.Y. O'Connor Beach dog exercise area, as a dog on-leash only area.



Main supporting reasons	Sample of community voices
<p>On-leash only section of beach needed for safety and comfort of on-leash dogs and other beach users</p> <p>26%</p>	<p>"We want an area to take our dog on a leash at the beach without unrestrained dogs coming up to her."</p> <p>"It would be nice to be able to take kids and dog to the beach at the same time instead of doing 2 separate trips. Dogs on-leash only beach would be perfect as it is less chance of big dogs jumping or running into my small kids."</p> <p>"My main focus is to establish on leash areas. To minimize attacks, anxiety of other owners, maintain surrounding wildlife but to allow dogs to enjoy and socialise on the beach environment."</p>
<p>Some dogs can only be exercised on-leash, such as anxious and reactive dogs</p> <p>16%</p>	<p>"I have a dog that I would walk on leash down the beach, but I cannot take her to an off-leash beach due to her anxiety with other dogs off leash."</p> <p>"I have reactive dogs I have to keep on a lead and I'm really tired of out of control off lead dogs getting in our space and causing my dogs to react."</p> <p>"My dog is nervous around other dogs. Currently I have to travel outside the City of Cockburn to a different location for him to enjoy the beach. Too many off leash beaches, I was devastated when the Council took away the only on leash beach."</p>
<p>Dog owners want more areas and flexible options for exercising their dogs</p> <p>16%</p>	<p>"As a growing population of pet owners, I believe it is important to create larger dog walking areas for residents."</p> <p>"I would like to see more areas on the beach where I and others can enjoy time with their dogs. I do prefer off the leash but understand that some dogs need more time on the leash so having another area for this will be better than having less beach for our dogs to be on."</p> <p>"Extending areas where dogs on leash accepted spreads the options out. You don't always need to have fur babies running rampant but being able to take them to more places is more user friendly."</p>



OPTION A

Preferred by 45% of respondents

Establish approximately 200m of Chelydra Point Beach (currently dog prohibited) and up to 400m of the southern end of C.Y. O'Connor Beach dog exercise area, as a dog on-leash only area.



Main supporting reasons	Sample of community voices
<p>Any on-leash area needs to be clearly delineated to avoid conflict between on-leash and off-leash dogs</p> <p>13%</p>	<p>"Seems to be the best option in terms of delineation using physical boundaries."</p> <p>"Kinda dangerous to be mixing on-leash dogs with off-leash dogs. On-leash dogs can be reactive to off-leash dogs approaching them. People won't necessarily follow times on Jervoise. Best to keep them apart as much as possible."</p> <p>"This option seems to provide the biggest buffer for people who want to take their dogs to an on-leash only beach. It's important the risk of encountering of-lead dogs from the dog exercise areas is minimised."</p>
<p>Provides the largest and best area for on-leash dogs</p> <p>11%</p>	<p>"Best location for dog walking."</p> <p>"The continuing dog exercise area (even on leash) would encourage us as a family to exercise (walk/swim more) with our dog. CY is a wonderful beach to bring the dog and is very popular so could benefit from the area being extended."</p> <p>"A larger area gives more room for all the dogs...and allows space for those dogs who are reactive but still want to enjoy a beach environment."</p> <p>"I think 600m is more realistic than 400m. These dogs obviously need space."</p>
<p>Fairest option to accommodate all types of beach users</p> <p>11%</p>	<p>"My dog exercise area is not reduced but the dogs who require leash walking do not miss out either."</p> <p>"I feel it will allow everyone to enjoy the beach, those who are wary of dogs can enjoy the on-leash area and those who are happy to mingle can enjoy all areas."</p> <p>"Compromise, all dogs and responsible dog owners have a right to visit the beach and ocean, some dogs however are not great with other dogs approaching them, which can lead to issues. Having designated on lead sections gives responsible owners the freedom to take their dogs to a part of the beach with out fear of issues arising. Those who want their dogs to be off lead, also have an option without fear of their dog approaching a reactive dog and issues arising. Win-win situation."</p>



Community drivers for preferring option B



OPTION B

Preferred by 11% of respondents

Keep Chelydra Point Beach as a dog prohibited area and establish up to approximately 400m of the southern end of C.Y. O'Connor Beach dog exercise area as a dog on-leash only area.



Main supporting reasons	Sample of community voices
<p>An on-leash only section of beach is needed for the safety and comfort of on-leash dogs and other beach users</p> <p>25%</p>	<p>"Some people prefer the security of having their and other dogs on leash. Not everyone is comfortable mixing with dogs that can run free with potential of not being supervised or restrained."</p> <p>"I would love to be able to take my dogs to an on-lead beach knowing that they will be protected as well as other dogs."</p> <p>"I think it's important to accommodate people who are afraid of dogs and aren't comfortable with them around as well as dogs who need to be on lead for various reasons."</p>
<p>Dislike or fear of dogs</p> <p>21%</p>	<p>"Chelydra Beach is small. Interaction between people and dogs could present problems with them mixing. Some owners notoriously do not pick up their dog poop so this could be a problem for beach users. We take our grandchildren regularly to the beaches around Port Coogee and would not like to directly interact with dogs"</p> <p>"I am afraid of dogs whether they are on or off the leash, so I would prefer the current prohibited areas to remain unchanged. Option B converts some of the already established dog area into an on-lead only option which I think would satisfy those owners who prefer to keep their dogs on a leash"</p> <p>"We need some areas to remain dog free for those with phobias, and to support wildlife. There is a lot of dog off lead areas - having a little retained for on lead seems reasonable."</p>
<p>On-leash areas are needed to control dogs and prevent dog attacks</p> <p>17%</p>	<p>"Nervous dogs and owner. Been attacked before and wary of off lead dogs"</p> <p>"People have poorly mannered dogs and they run out of control. They don't pick up their dog s***. Dogs attacking other dogs. All beaches where dogs are allowed should be on lead."</p> <p>"Safety of members of the public and control of any or potentially aggressive dogs towards them or other dogs."</p>



OPTION B

Preferred by 11% of respondents

Keep Chelydra Point Beach as a dog prohibited area and establish up to approximately 400m of the southern end of C.Y. O'Connor Beach dog exercise area as a dog on-leash only area.



Main supporting reasons	Sample of community voices
<p>Fairest option to accommodate all types of beach users</p> <p>14%</p>	<p><i>"Keeps dogs away from those people who would rather enjoy beach free of dogs whilst providing an on-leash area for those owners seeking such an area."</i></p> <p><i>"Seems the most balanced. Important to keep the exercise option but not all people feel comfortable with dogs off the leash, so the dogs on-leash option is a good balance."</i></p> <p><i>"From the aerial shots it looks to be the better option for all. The area currently off limits to dogs can remain so."</i></p> <p><i>"Community members sometimes don't clean up after dogs. Many cultures are particular about animals and dogs - for their comfort keep no dog area, but important for dog owners to be able to exercise and stimulate dogs with beach walks if they want."</i></p>
<p>Dogs that can only be exercised on-leash, for example anxious and reactive dogs, need a separate on-leash only area</p> <p>13%</p>	<p><i>"I have a dog who is social however anxious. With the new restrictions I can't take him to the beach due to the general public with untrained off leash dogs who would run up to him or approach him without permission. I've not perfected recall with my dog and don't want to be an irresponsible dog owner also."</i></p> <p><i>"I haven't been able to take my dogs to the beach since the City of Cockburn decided to make all accessible beaches off-leash. When dealing with dogs with anxiety it's extremely important to have on-leash areas. My dogs love the water and I can't wait to let them get back to the beach. The 400m would be a great size for on-leash dogs to feel safe and have space they need."</i></p> <p><i>"My dog is reactive and needs to be well away from dog exercise areas."</i></p>



Community drivers for preferring option C



OPTION C

Preferred by 11% of respondents

Within the Jervoise Bay Beach dog exercise area, establish a dog on-leash only area during certain times of the day and maintain as a dog exercise area for the remainder of the time.



Main supporting reasons	Sample of community voices
<p>An on-leash only area is needed for people to exercise their dogs</p> <p>22%</p>	<p>"It gives owners who prefer their dogs to be on a leash an option to feel safe and exercise their dogs in a different location than the suburbs."</p> <p>"A more central beach with better access and with on leash restrictions will be able to enjoy without random dogs interfering with on leash dogs. We should be able to choose who we are approached by, so should our dogs."</p> <p>"Some dog owners need an area to walk their dogs on leash and I think it is important that there is a beach in Cockburn area that supports them. In saying that, I definitely do not want Chelydra beach to allow dog access in any form. This is a beautiful small beach which is used by families and in the future will be needed to spread the crowds of people accessing Ngarkal Beach."</p>
<p>Avoids interaction between on and off-leash dogs</p> <p>16%</p>	<p>"Having set times means people can go with their dogs then and be safe from off leash dogs, but off leash dogs are still able to access the beach."</p> <p>"Having an on-leash beach near an off-leash area will not work, so best of very poor choices will be to have limited access to a totally on-leash area."</p> <p>"Clear separation of on-leash dogs from off-leash dogs in Option C (separated by time of the day) makes it the preferred option for me. In options A & B, there would be issues with off-leash dogs approaching on-leash dogs without permission, that would cause too much stress and risk."</p>
<p>Simplest and fairest option</p> <p>13%</p>	<p>"The simplest. Away from residents and will not upset the free reign of dogs at C.Y. O'Connor which has a lot of usage. This is underused anyway."</p> <p>"This makes the most sense. Chelydra beach is too small, and too close to high rate paying people for this not to be a problem."</p> <p>"It gives a chance to every dog owner to take their dog to a beach where he and his dog or dogs feel safe."</p>
<p>Works best for anxious and reactive dogs and other dogs that need to be kept on-leash</p> <p>11%</p>	<p>"My dog has to be on a lead due to being aggressive towards other dogs. So would be good if other dogs were on leads as well so there would be less chance of a confrontation."</p> <p>"I don't want to take my dog to an area where dogs who are off lead will run up to him, he is easily scared and responds poorly when larger dogs run up to him. It would be preferable for me to simply have all dogs on leads, that way they are under control."</p>



Community drivers for preferring option D



OPTION D

Preferred by 29% of respondents

Do not establish a dog on-leash only area at any of the City's beaches, keeping the current dog exercise areas unchanged.



Main supporting reasons	Sample of community voices
<p>Prefer to have my dog off-leash at the beach</p> <p>37%</p>	<p>"As a responsible dog owner who has invested in the correct training and socialisation of my pet, I would feel cruel taking my dog to beach and not allowing her to run free. To me, it is akin to taking a child to a play area and not allowing them to play freely on the swings and slides."</p> <p>"The point of taking a dog to the beach is to let it run free. I understand people's concerns about safety but there are enough other no-dog beaches to enjoy."</p> <p>"Dogs love the freedom and ability to swim. If dogs are on-leash we are cautious and keep our dogs away giving the dog room without feeling intimidated."</p>
<p>Fear or dislike of dogs – dogs should not be allowed to take over any more beaches</p> <p>28%</p>	<p>"Children are rushed at by dogs, people let them off-lead, they do not clean up after their dogs."</p> <p>"Dog owners do not take any notice of the current rules, I walk every day and most people let the dog off leash at some stage to allow their dog to poo and it's not picked up. Not everyone loves your dog."</p> <p>"My family are avid beach lovers and use them regularly and we find it a scary experience being approached by dogs. We have had several incidents where dogs have jumped at us or growled and it's not nice having to constantly look at the ground to avoid excrement."</p>
<p>Current arrangement works well; no need to change it</p> <p>22%</p>	<p>"I believe the current arrangements work fine and provide dog owners with a number of options to exercise their dogs on a beach."</p> <p>"Dogs that are in their owner's control and good natured should be permitted to be off-lead in dog beach areas. Dogs that are not can be leashed in dog beach areas. I like the current balance of dog accessible beaches. I'm not understanding the problem or why this is being proposed?"</p> <p>"Further restrictions and rules just infuriate people and encourage people not to follow the rules. What we have now works, stop changing things because one person complains."</p>



OPTION D

Preferred by 29% of respondents

Do not establish a dog on-leash only area at any of the City's beaches, keeping the current dog exercise areas unchanged.



Main supporting reasons	Sample of community voices
<p>Dog owners will not obey on-leash rules and they are difficult to police</p> <p>11%</p>	<p>"Dog leash beaches create problems as owners always take them off lead."</p> <p>"Because this is very hard to police, most people won't take notice of the changes. Therefore, the dogs on leads will cause a stir for the dogs off-lead."</p> <p>"Unfortunately, as witnessed in the past, dog owners refuse to follow rules when in "on-leash areas". I have seen dogs attacked, I have personally been attacked when exercising and I have watched owners let their dogs excrete in the sand and then just walk away. Cockburn is a family area, please let it continue to be family first."</p> <p>"If the dog on-leash is a founding premise for this proposal then the Council must commit to monitoring this through regular Ranger presence and follow-through. If Rangers do not have the power to enforce Council rules, then a means to enforce penalties must be applied."</p>
<p>Dog owners want more off-leash areas, with more flexibility for walking and exercising dogs; not less.</p> <p>11%</p>	<p>"I think there needs to be more options for dogs off-leash areas as they get so busy, also need to have more dog off-leash parks around the City of Cockburn. If you start taking away options of dog off-leash areas, the current ones will get even busier and there will be more issues such as fights."</p> <p>"There are not a lot of dog off-leash areas available. Good to be able to have a couple of options so that if the wind is on shore at one it might be protected at the other. There are plenty of no dog areas for people that don't want dogs."</p> <p>"There are not enough dog exercise areas, especially dogs off-leash. Dogs are supposed to RUN for exercise. Owners should be more responsible for their dog's behaviour."</p>



CATALYSE 



R.O.C (RESIDENTS OF
COCKBURN) FOR THE
DOGS INC



Registered Address:
6 THE OUTLOOK
COOGEE 6166
WESTERN AUSTRALIA

IARN: A1040062T

Date: 5th November 2021

Mr Mike Emery,

**POTENTIAL ON-LEASH ONLY BEACH IN COCKBURN
COMMUNITY CONSULTATION Monday 11th October- Friday 5th November
R.O.C. (RESIDENTS OF COCKBURN) FOR THE DOGS INC. RESPONSE**

R.O.C. for the Dogs in conjunction with members of the wider community have been instrumental in requesting the City of Cockburn to explore options for a dog on-leash only beach since Woodman Point beach became a dog prohibited beach on the 21st October, 2020.

In the 12 months since then, we have taken a systematic approach in trying to determine the reasons for the ban and possible barriers to a re-instatement of a section of the beach as dog on-leash only.

This has included asking numerous questions and making statements at each subsequent Ordinary Council Meeting on topics such as:

- environmental impacts of on-leash dogs at Woodman Point Beach to Fairy Terns and other shore line birds,
- compliance and enforcement issues,
- number of dog attacks recorded on the beach,
- complaints re dogs on the beach and
- confirming the reasons for the need for an on-leash beach separate to off-leash beaches.

Please find our full response in the following pages, which covers our various interactions, research findings and representations to Council over the period of our involvement. Also included are the pertinent points we would like to raise in relation to the options presented and another option which the Community strongly supports.

Should there be any enquiries regarding this information above, please contact me directly on 0418 331 215.

Anthony Certoma

Regards
Anthony Certoma
President
R.O.C. (Residents of Cockburn) for the Dogs



The following is the R.O.C. (Residents of Cockburn) for the Dogs full response to the City of Cockburn Community Consultation process on the options for an on-leash dog. The content covers our various interactions, research findings and representations to Council over the period of our involvement and the pertinent points we would like to raise in relation to the options presented and others which the Community strongly support.

Timeline

AGM of Electors Meeting February 24th 2021

We have also explicitly asked, via a Motion at the AGM of Electors Meeting held on 24th February, 2021):

“That the City of Cockburn Council reinstate access to the beach for that section from Ammunition Jetty (extending approx. 1.5kms south) to Cockburn Cement Jetty for Dogs and designate it as On Leash. This will allow the area to be returned to a safe On-Leash space for the community to utilise and enjoy.”

This Motion was strongly supported and passed by the public gallery present.

The rationale behind our ongoing attempts to secure an on-leash only beach separate to current off leash dog beach areas include:

- Woodman Point beach is one of the few beaches with suitable parking (including ACROD), amenities and easy beach access making it suitable for people with disabilities, mobility issues, the elderly, people with mental health issues as well as families with children.
- The original decision was not a fair decision nor a justified ecological decision.
- There was a level of confusion in the original “public consultation” process conducted in August 2020 as the public was only asked their opinion on the beach going to an off leash designation. The possibility that dogs would be banned was not included in the 2020 public consultation options.
- The Environmental Impact Assessment (EIA) study relating to dogs on the beach, released in 2020, only focussed on an “OFF LEASH” scenario, it did not consider any impacts of dogs ON LEASH.
- In addition, the EIA talks about a 2.7klm stretch of beach, south of Ammunition Jetty to the Woodman Point Groyne near the carpark. Our Motion wants reinstatement of a **1.5klm stretch** as an On-Leash dog beach, using the Cockburn Cement Jetty as a natural barrier and ending well before the Fairy Tern nesting area thus eliminating any potential impact on the birds.

OCM April 2021

Following the February 2021 AGM of Electors, Council Administration prepared a report indicating no change to the ban should occur. This was put to the meeting of the April OCM and the Motion was Received and Noted with no further action taken.

Special Electors Meeting 28th July 2021

As a result of this continued ban, a further Special Electors Meeting was called and subsequently held on the 28th July, 2021, at which the following Motion was passed by the public present:

“That” the City of Cockburn council revokes the decision made at the Council Meeting conducted on 10th September, 2020 in relation to item 17.1 (3) (a) and reinstate access to the beach, for the section from “ammunition jetty” (extending approx. 1.5 kms south) to “Cockburn cement jetty”, for dog walkers and their dogs and designate the area as “dogs on leash only” Including that

- (I) Dogs on leash would not be allowed above the high-water line
- (II) Dogs will not be permitted off leash on this beach and will not be permitted on, or within, the primary dune system, unless utilizing designated signed official access points provided by the City of Cockburn along the footpath that cut through the dunes to the beach.
- (III) This will allow the area to be returned to a safe “On Leash” space for the community to utilize and enjoy.
- (IV) It will also endorse the principal that dog owners who have their dogs “on leash” under their effective control are treated the same as walking along a footpath or park with their dog “on leash” and that they are equal to other members of the public and not treated as “second class” citizens.
- (V) This option be opened up for public consultation along with those options approved at the OCM of 8th July 2021.

The supporting information provided for this Motion, specifically addressed the Council’s rejection of the Motion of February 2021, and included:

- Detailed information regarding no evidence of fairy tern nesting in the specific area being advocated for. This was based on the 550 bird surveys conducted over the last 35years along the whole of the Woodman Point area, as extracted from Birdlife’s own database. With Dr Nic Dunlop (in a submission on behalf of the Conservation Council of WA and the Fairy Tern Network), it was stated that Fairy Terns have not attempted to nest at Woodman Point since 2009 and that “The area of beach between the Woodman Point Groyne near the car park and Cockburn Cement is, historically, an important breeding area for this species.”

Again, this is supported by Birdlife's own data that showed that in at least the last 10 years, there were no record of fairy terns nesting or attempting to nest south of Ammunition Jetty up to the Jervoise Bay Sailing Club, with any nesting activity being limited to around Wapet Groyne and Woodman Point Groyne region.

This casts doubt on using the destruction/degradation of fairy tern nesting as a reason, let alone the primary reason for deciding to change dog access to the beach for the 1.5kms south of Ammunition Jetty.

- Numerous measures were highlighted to overcome and penalize any non-compliance of a reinstated "On-Leash beach including Geo Fencing, general fencing, educational Drone, installation of CCTV, doubling of existing fines, educational signs and the use of Snap Send Solve App.
- F.O.I obtained for the two year period preceding the dog ban on Woodman Point beach showed that at most there were 3 dog attacks that caused injury to person or dog on that stretch of beach with all three likely being off lead. In summary, from 1st Nov. 2018 to 31st October, 2020, there is no documented evidence of an "On-Leash" dog under the control of their handler being involved in an attack causing injury to either dog or person.

OCM September 2021

The second Motion passed at the Special Electors' Meeting on the 28th July, 2021, was presented at the O.C.M. 9/09/2021 - where once again, it was simply "Noted", "Received" with an additional "Noted" comment relating to State Government correspondence received as part of the report.

Meeting with CEO 9th August 2021

On the 9th August, 2021 R.O.C. for the Dogs met with the C.E.O., Mr Tony Brun to discuss the wide range of matters covered by this issue. From that meeting it was ascertained that the 3 main stumbling blocks to moving forward were:

1. Who is responsible for making the final decision on the designation of the piece of beach that ROC is advocating for as an on-leash beach.
2. Would the relevant Departments allow access to the beach along existing thoroughfares?
3. Is the City permitted to police and enforce the beach area and Woodman Point as a whole for non-compliance?

At the meeting, Mr Tony Brun advised that he would be writing to the State Government Departments concerned to get clarity on these questions and a number of other sub issues. These letters were sent out on the 11th August, 2021.

Return correspondence received from DBCA on the 26th August, 2021 confirms:

1. That the majority of the land tenure within the park is managed by DBCA and that the conservation park extends to the High Water Mark, with the remaining beach area managed by the City.

The DBCA's response also made it clear (as did Local State Member David Scaife when asked about the issue by R.O.C.) that "As the manager of the beaches adjoining Woodman Point Regional Park, and the body responsible for administering the Dog Act 1976, **ULTIMATELY** a decision on this proposal is one for the City of Cockburn to make. And that **SHOULD the City** re-introduce dogs to this section of beach adjacent to the park, adequate **COMPLIANCE and EDUCATION** programs will also need to be introduced.

This confirms, it is up to the elected members to make this final decision, and that the decision should no longer be deflected to the DBCA.

2. The DBCA also stated that "if the City declared a dog on-leash beach adjacent to the park, dogs would be able to access it by existing pathways provided they were on a leash and under effective control of their owners.

This means dog owners could access the beach using existing thoroughfares.

3. In addition, the DBCA stated they "would be pleased to request, and consent to, the City's officers enforcing relevant state legislation" such as the provisions of the Dog Act 1976 on DBCA managed lands within the municipality.

That is, the Council can police and enforce compliance.

The letter from the DBCA did indicate that they did not support additional access by dogs to beaches adjoining the park, HOWEVER they did not explicitly OBJECT either.

This absence of an outright objection indicates that there is still an opportunity for discussion of possible options. As an example, you may not SUPPORT someone having a particular view but you cannot OBJECT to it if it is their right to hold that view.



The DBCA's response also highlighted that the current designated off-leash dog exercise area along the southern side of Woodman Point View (Jervois Bay) is supported by DBCA to remain..."as it is located away from the nature reserve and foreshore areas that supports the migratory and shorebird population. This dog exercise area has already been extended from what was originally proposed in the park's management plan."

ROC for the Dogs has argued, with supporting documentation, that this is also the case for their proposal of an on-leash beach between Ammunition Jetty and Cockburn Cement Jetty.

On the issue of Controlled Action, the DBCA cannot pre-empt any decision made by DAWE and DWE but they administer the BC Act in that "the take and disturbance of vulnerable threatened species carries significant penalties". We believe that the City Administration will be able to demonstrate through the Environmental Impact Assessment conducted last year and especially graphically through the map shown on page 651 of 833 of OCM 10/09/2020 which shows that the Primary Fairy Tern and shorebird habitat is as noted by Dr. Dunlop in our previous comment.

In fact, it should also be highlighted that our proposal actually introduces the Cockburn Cement Jetty as a 'buffer' area between any dog activity and nesting areas and moves north to Ammunition Jetty, again, away from Fairy Tern nesting habitat. By utilizing the available data, the City Administration can make a decision regarding on leash dogs and at the same time show the other agencies that their decision has no negative impact on the flora and fauna in the area that dogs will be allowed. This is confirmed by the EIA presented to the OCM 10/9/2020 P651. So why would this request trigger a new EIA or controlled action?

>Finally, DBCA would continue working with the City to ensure WPRP continues to support and protect biodiversity values AND provide a range of **RECREATIONAL** opportunities.

[Additional Representations – Deputations July 2021 & September 2021](#)

Further to the two Motions passed at Electors' Meetings this year, R.O.C for the Dogs has put forward two Deputations on the subject, one being at the OCM 8/07/2021 and the other at OCM 9/09/2021. The one in September argued that if we were going to have a Community Consultation process then an additional two options should be added giving a total of six options. The additional options were:

1. Reinstating Ammunition Jetty south to Cockburn Cement Jetty (approx. 1.5klms) as an "On Leash Dog Beach as per the two Motions at the Electors Meetings and
2. "Timesharing" Ammunition Jetty north to Coogee Main Jetty.

This we felt would provide the community with all the options to make an informed choice and allow the Elected Members to properly gage community sentiment before making a final decision. These additional two options were unfortunately rejected for inclusion in the Community Consultation process.

Community Consultation Process – 11th October to 5th November

Whilst Council has approved only four options for community feedback, R.O.C for the Dogs Inc. believes that the City Administration has received approx. 250 emails from respondents that don't support any of those four suggested options (one can only imagine the magnitude of the response for this if it were an official option) but in fact want the Council to reinstate that section of beach from Ammunition Jetty extending approx. 1.5klms south to Cockburn Cement Jetty for dog walkers and their dogs and designate the area as "Dogs on leash only". They also wanted their feedback forwarded to Catalyse Pty. Ltd. for inclusion with other feedback received. The City Administration in return sent an email back to the respondents. We acknowledge that the City's customer service charter advises that you need to acknowledge emails within 5 working days, and have no issue with that part of the email.

However, we believe that it is quite explicit from the opening remark that the respondents make in their email that:

"I don't support any of the options suggested for an on-leash dog beach as part of the Community Consultation."

So, they have already had **their say on the four approved options** and decided it wasn't for them and have in fact recommended and advocated a fifth option.

Hence, we believe the return email by the City Administration as it is currently worded back to the respondents is **"interfering with the community consultation process"** and if it isn't amended, we strongly believe it tries to lead people a certain way and thus potentially taints the whole process.

As the community members are already aware of the four options approved by the Council, repeated references to it, can be perceived as trying to "lead" the respondents in a certain direction. In the end, all we want is to have ALL the options on the table for the Community Consultation and thus see what the broader community sentiment is, then based on that we can move forward and finally put this issue to bed. However, it appears that we have been blocked at every turn and not given the opportunity to put our option on the table along with the others. A contrived "community consultation" process is just that and a large section of the community see through that. All we want is a fair go and if in the end the wider community don't agree we can then desist and move on to other things as democracy has spoken but if we don't get that opportunity then we will continue to push, probe and advocate for those that can't fight themselves. The community expectation is that community consultation is run in an Accountable and Transparent way, incorporating the highest level of Good Governance. Sadly, on this occasion it appears to be well short of that high standard.



Finally, as the City Administration and Elected Members are aware, there is a Petition out in the Community that says:

"We, the undersigned electors of the City of Cockburn request that the decision (of Sept 2020 OCM) to make the area between Woodman Point and Ammunition Jetty a Dogs Prohibited Beach be Revoked. We ask that the beach between Ammunition Jetty (extending 1.5 kilometres South) and Cockburn Cement Jetty be returned to a permanent "On Lead" Dog Beach for the Community to enjoy."

That Petition currently has over 1,100 signatories and will be presented to the C.E.O and a copy to the Elected Members by early January 2022. In our opinion, that is a very significant number of community members wanting that beach to be re-instated as on-leash only dog beach and by being "on-leash" any perceived risks associated with mixed use would be substantially minimized.

Other Community Concerns with Council Options

During the Community Consultation process, R.O.C. for the Dogs were involved in two large Community events – the Fur Run and Spring Fair. At these events we had numerous R.O.C. members interacting with the public and discussing the Council's dog beach options.

Some of the specific public feedback revolved around several areas (these are presented in no particular order and are simply representations of what people told us):

- That utilizing part of existing dog exercise area beaches for use as "on-leash" beaches or timesharing those beaches is not the answer. Nor is doing nothing, as that is akin to saying that the events of the last 12 months were just "white noise".
- How will you stop off-leash dogs going into on-leash areas?
- Wont his be extremely difficult to ensure compliance and to police?
- Wont the people using the beaches be at risk of owner confrontations when off-leash dogs transgress to on-leash areas?
- Democracy and fairness should dictate the principle that dog owners who have their dogs "On Leash" and under their effective control on the beach are treated the same as walking along a footpath, or park or near a school with their dog "on leash" and that they are equal to other members of the public and not treated as "second class" citizens on the beach by prohibiting their dogs.

Summary

R.O.C. for the Dogs strongly feel that it is incumbent on the City Administration and Elected Members to listen to what the Community has been saying via:

- the two Motions presented at Electors Meetings,
- hundreds of questions at OCM's,
- 250+ responses to Community Consultation that want another option,
- a Petition with 1,100+ signatures,
- confirmation that the City has the final say on making a decision on the beach.

All of these point to the fact that the Community is not satisfied with what the Council is offering up and instead want re-instatement of a part of the previously designated on-leash dog beach, specifically that area between Ammunition Jetty south to Cockburn Cement Jetty (approx. 1.5 klms).

As the City of Cockburn continues to grow in population: on average 40% of the additional households will have a dog and in addition as a result of the Covid-19 pandemic, dog ownership has also increased to help with mental health and exercise. These factors over time mean that we need more dog beaches not less.

The role of Councilors is to represent the interests of electors, ratepayers and residents. They are also required to facilitate communication between the community and the council and to provide leadership and guidance to the community. What better way to do this than to listen to what the community is directly saying on this issue?



From: [Daryll Smith](#)
To: [City of Cockburn](#)
Cc: [Simone Sieber](#); [Michael Emery](#); coogeebeachpa@gmail.com; "[geohar123](#)"
Subject: Dogs on Leashes on Cockburn Beaches - CBPA SUBMISSION
Date: Thursday, 21 October 2021 7:36:41 AM
Attachments: [imageed27a8.PNG](#)



External Email: Do not click any links or open any attachments unless you trust the sender and know the content is safe.

The Coogee Beach Progress Association at its October General Meeting considered the four 'Dog on Leash Beach' options proposed by the City for public comment. After extensive discussion on the options, the following views have been expressed by CBPA Members:

Option A: Establish approximately 200m of Chelydra Point Beach (currently dog prohibited) and up to 400m of the southern end of C.Y. O'Connor Beach dog exercise area, as a dog on-leash only area.

CBPA Response: *No support for this option in view of the negative impact upon Port Coogee Families on the approx. 200m of Chelydra Point Beach south of Chelydra Point.*

Option B: Keep Chelydra Point Beach as a dog prohibited area and establish up to approximately 400m of the southern end of C.Y. O'Connor Beach dog exercise area as a dog on-leash only area.

CBPA Response: *This option was well supported with 60% of the Members votes*

Option C: Within the Jervoise Bay Beach dog exercise area, establish a dog on-leash only area during certain times of the day and maintain it as a dog exercise area for the remainder of the time.

CBPA Response: *This option was not well supported with only 13% of members votes, and it was noted that the anecdotal feedback from existing Dog off lead users at the Jervoise Bay dog exercise area was that they did not support any dogs on leash areas in the Jervoise Bay/Woodman Point area including the existing dog exercise beach.*

Option D: Do not establish a dog on-leash only area at any of the City's beaches, keeping the current dog exercise areas unchanged.

CBPA Response: *This option was reasonably well supported with 27% of the members votes.*

In summary, CBPA Members had majority support for OPTION B: *Keep Chelydra Point Beach as a dog prohibited area and establish up to approximately 400m of the southern end of C.Y. O'Connor Beach dog exercise area as a dog on-leash only area.*

It was also suggested that more signage was required and that education on the rules needed to be introduced, and possibly increased fines for those who disregarded the rules.

Regards
 Daryll Smith
 Vice President
 Coogee Beach Progress Association



TO : CITY OF COCKBURN from THE PORT COOGEE COMMUNITY ASSOCIATION
COMMENT ON COCKBURN – DOGS ON LEASH BEACH
1 November, 2021

Dear City of Cockburn, The PCCA has taken feedback from a range residents at Port Coogee and discussed the matter at our AGM 27th October 2021. Members have requested that we provide the following input to Comment-on-Cockburn regarding the Dogs-on-Leash beach proposals.

While PCCA has not chosen a preferred option we are strongly against Option A which is to create a Dogs-on-Leash beach at Chelydra beach. We ask the Council to carefully consider our objections to this option and the impact it would have on Port Coogee. Chelydra beach is highly valued by the Port Coogee community as a swimming beach as it is unique on our coastline being protected from the South West winds. Our concerns are -

- **Limited Size.** The beach is too small to mix dogs comfortably with non-dog people especially those afraid of dogs, children, frail elderly and disabled.
- **A family-friendly, all ages beach.** The intention of PCCA's successful submission to the City of Cockburn's community budget for steps to be built at Chelydra was for it to be a family-friendly, all ages beach that everyone could enjoy. We believe it will take some pressure off Ngarkal beach if families with children are able to use it.
- **Insufficient Parking.** There is insufficient parking there and it is unlikely to be increased due to the ownership of the Power Station land or by removing more of Chelydra Park. If Chelydra Beach were to be opened up to the whole of Cockburn and publicised as a dog beach the impact of illegal parking on Caledonia Loop and Chelydra Point road is likely to become even more difficult than it already is at times. Dog walkers already park on the verge in this area and it is likely to impact the new houses which are yet to be constructed at the northern end of Port Coogee.
- **Dog owner negligence.** While many dog owners are responsible it only takes one or two negligent owners to ruin a pristine environment as a visit to other dog friendly areas will quickly reveal. This is a significant problem when the beach is used by little children and families generally.
- **Difficult to control.** The Council's resources and powers are limited to be able to control the usage and parking. The constant monitoring that would be necessary to ensure compliance does not seem the best use of Co-safe or Ranger resources.
- **Powerstation development unknown.** Under the Master Plan for the Powerstation, a board walk and cycle path is planned for that area but as new owners of the land are unknown declaring Chelydra Beach a dog beach could be detrimental to future planning.

We know that our small population is likely to be overwhelmed by the whole of Cockburn who have been invited to make comment but we would hope that The City of Cockburn will take particular note of the people who live at Port Coogee and our request.

Please don't hesitate to contact me if you require any further information.

Kind regards
Debra
Chair



The Port Coogee Community Association (Inc) is a community based, not-for-profit organisation managed by volunteers from the Port Coogee community. This e-mail and any attachments to it (the "Communication") is, unless otherwise stated, confidential, may contain copyright material and is for the use only of the intended recipient. If you receive the Communication in error, please notify the sender immediately by return e-mail, delete the Communication and the return e-mail, and do not read, copy, retransmit or otherwise deal with it.

**WOODMAN POINT REGIONAL PARK
COMMUNITY ADVISORY COMMITTEE**

C/- 19 Commercial Street
SOUTH FREMANTLE
WA 6162

Chief Executive Officer
City of Cockburn
PO Box 1215
BIBRA LAKE WA 6965

Dear Mr Brun,

DOGS ON LEASH ONLY BEACH IN COCKBURN

Thank you for your invitation to comment on the 4 options before Council for a dogs on leash only beach in Cockburn.

The Woodman Point Regional Park (WPRP) Community Advisory Committee (CAC) do not support any changes to the current dog prohibited and dog exercise area within the Woodman Point Regional Park. The CAC therefore do not support Option C.

As neither C.Y. O'Connor Beach nor Chelydra Point Beach are located within the Regional Park the CAC has no comments on options A and B.

Given the amount of attention and careful assessment to the issue over the past few years and the very satisfactory outcome by the City of Cockburn that established the current dog prohibited beaches and current dog exercise beaches, the CAC supports Option D. The CAC notes that dogs on leash are free to use the extensive current dog exercise beaches and paths within the Regional Park except the areas below.

Dogs are not permitted in the Woodman Point nature reserve, on the Woodman Point headland nor the beaches adjoining the Park. Dogs are not permitted on the grassed areas of John Graham Recreation Reserve because they may cause a nuisance to visitors. The exception to this is guide dogs. Dogs on leads are permitted elsewhere in the Park, where kept under effective control at all times and the Jervoise Bay dog exercise beach is available for dogs off leash.

The Woodman Point Regional Park (WPRP) Community Advisory Committee (CAC) was established to provide a regular forum for the community to provide input to the Department of Biodiversity, Conservation and Attractions (DBCA) and Local Government regarding the management and planning of the WPRP. The committee includes representatives from the community as well as members of relevant state agencies and local governments. The Minister for the Environment endorses the appointment of the community representatives to the committee.

Yours sincerely

A handwritten signature in black ink, appearing to read 'J. W. Robinson', written over a light blue horizontal line.

James Robinson
Chair, Woodman Point Regional Park Community Advisory Committee



16.2 (2022/MINUTE NO 0012) Review of the Bush Fire Brigade Local Law 2000

Author(s) M Emery

Attachments

1. Repeal of Bush Fire Brigade Local Law 2000 [↓](#)
2. Proposed Bush Fire Brigade Local Law 2022 [↓](#)
3. Proposed Bush Fire Brigade Rules [↓](#)

RECOMMENDATION

That Council:

- (1) ADOPTS the Bush Fire Brigade Rules;
- (2) PROPOSES to make the City of Cockburn Bush Fire Brigade Local Law 2022, for the purpose and effect of which is summarised in the notice, pursuant to Section 3.12 of the *Local Government Act 1995*, shown in the attachment to the Agenda;
- (3) ADVERTISES the proposal to make the City of Cockburn Bush Fire Brigade Local Law 2022 for a period of six (6) weeks giving public notice, calling for public submissions to be made before the day specified in the public notice, being not less than six weeks after the Notice is given, in accordance with s3.12(3) of the *Local Government Act 1995*; and
- (4) PROVIDES copies of the proposed City of Cockburn Bush Fire Brigade Local Law 2022, together with the Public Notice to the Minister for Local Government and the Minister of Emergency Services.

TO BE CARRIED BY AN ABSOLUTE MAJORITY OF COUNCIL

Council Decision

MOVED Cr P Eva SECONDED Cr P Corke

That the recommendation be adopted.

CARRIED BY ABSOLUTE MAJORITY OF COUNCIL 8/0

Background

At the September 2021 Ordinary Council Meeting (OCM), Council resolved to make a Bush Fire Brigade Local Law 2021.

As part of the statutory process (and Council decision) in creating this Law, the City wrote to the Minister for Local Government and the Minister of Emergency Services.

The City received feedback from both Ministers, and subsequently amended the draft local law to incorporate both Ministers' feedback, then created the draft City of Cockburn Bush Fire Brigade Local Law 2022, which is presented as part of this report.



Submission

N/A

Report

Creation of the Local Law

In 2020, the City commenced a review of the existing Bush Fire Brigade Local Law 2000 in consultation with the City's Bush Fire Advisory Reference Group (BFARG).

Feedback from the BFARG was incorporated into the proposed law presented at the September 2021 Ordinary Council Meeting.

Subsidiary legislation, such as local laws, are subject to scrutiny by the WA Parliamentary Joint Standing Committee on Delegated Legislation (JSCDL). Accordingly, any feedback provided by consulted Ministers must be seriously considered before any local law is created by Council.

Minister of Local Government Feedback

The Minister recommended minor changes to wording and structure.

Minister for Emergency Services Feedback

On behalf of the Minister, the Department of Fire and Emergency Services (DFES) provided an in-depth review, including advice based on a report by the JSCDL regarding a recently disallowed Bush Fire Brigade Local Law.

Salient feedback provided was:

1. The Local Law would need to prescribe the respective duties of legally required roles (per Section 43 of the Bush Fires Act 1954) of office bearers; and
2. Review the use of 'Rules' to insure there is careful consideration to the deletion of items from the local law and managed by policy.

The City has created the proposed City of Cockburn Bush Fire Brigade Local Law 2022 incorporating the feedback provided by the above Ministers.

In accordance with Section 3.12 of the *Local Government Act 1995*:

The **purpose** is to ensure the City of Cockburn Bush Fire Brigade Local Law 2000 is repealed and City of Cockburn Volunteer Bush Fire Brigades have laws applicable to current standards and industry trends, ensuring good governance and effective management of an important service to the community.

The **effect** is to ensure Council can establish, maintain and disband Bush Fire Brigades in accordance to best practice and local circumstances. The Bush Fire Brigade Local Law 2022 will allow for the development of operational rules, ensuring overall better governance and creation of rules to address safety and operational matters efficiently and effectively.



Adoption of Bush Fire Brigade Rules

Aside from the ongoing process of reviewing the Bush Fire Brigade Local Law, the current Local Law allows Council (per Clause 10) to adopt rules governing the operation of the City's registered Bush Fire Brigades. To date, rules under the existing local law have not been adopted by Council.

In recent months the City's officers have worked with the management teams of each Brigade and the BFARG to draft the rules presented within this report.

Due to impending introduction of the *Work Health and Safety Act 2020* and the overall good governance of the Brigade's activities, it is recommended Council adopts these rules under the existing Local Law clause.

Strategic Plans/Policy Implications

Community, Lifestyle & Security

A vibrant healthy, safe, inclusive and connected community.

- Accessible and inclusive community, recreation and cultural services and facilities that enrich our community.

Listening & Leading

A community focused, sustainable, accountable and progressive organisation.

- Best practice Governance, partnerships and value for money.

Budget/Financial Implications

N/A

Legal Implications

The procedure for making local laws is outlined in section 3.12 of the *Local Government Act 1995*. Relevant to this Local Law is also section 42 and 62 of the *Bush Fires Act 1954*.

Community Consultation

A six-week advertising period for public comment is provided for under the Act. Additional feedback will be sought by the City's two existing volunteer Bush Fire Brigades, the Volunteer City of Cockburn Bushfire Control Officers, and DFES. Members of the City's Bush Fire Advisory Reference Group have been continually involved in development of the proposed Local Law and Rules.

A Copy of the proposed City of Cockburn Bush Fire Bridge Local Law 2022 is required to be provided to the Minister for Local Government and Minister for Emergency Services.



Risk Management Implications

The JSCDL routinely disallow local laws that conflict with State legislation. If Council refer the existing proposed City of Cockburn Bush Fire Brigade Local Law 2021 to the JSCDL, it is highly probable the local law will be disallowed. Accordingly, Council will need to reintroduce the existing local law until a revised version is adopted by Council.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Management of volunteer Bush Fire Brigades is a legislative function of local governments within Western Australia.



BUSH FIRE ACT 1954
LOCAL GOVERNMENT ACT 1995
City of Cockburn
BUSH FIRE BRIGADES REPEAL LOCAL LAW 2022

Under the powers conferred by the *Bush Fire Act 1954*, *Local Government Act 1995*, and all other powers enabling it, the Council of the City of Cockburn resolved on _____ to make the following local law.

1. Citation

This local law may be cited as the *City of Cockburn Bush Fire Brigades Repeal Local Law 2022*.

2. Purpose and Effect

The **purpose** is to ensure the City of Cockburn Bush Fire Brigade Local Law 2000 is repealed and City of Cockburn Volunteer Bush Fire Brigades have laws applicable to current standards and industry trends, ensuring good governance and effective management of an important service to the community.

The **effect** is to ensure Council can establish, maintain and disband Bush Fire Brigades in accordance to best practice and local circumstances.

The Bush Fire Brigade Local Law 2022 will allow for the development of operational rules, ensuring overall better governance and creation of rules to address safety and operational matters efficiently and effectively.

3. Commencement

This local law comes into operation on the 14th day after it is published on the *Government Gazette*.

4. Repeal

The Cockburn Bush Fire Brigade Local Law 2000 published in the *Government Gazette* on 2 February 2001 is repealed.

Dated this _____

The Common Seal of the City of Cockburn was affixed in to the presence of;

Mayor
Chief Executive Officer





LOCAL GOVERNMENT ACT 1995

BUSH FIRE BRIGADE LOCAL LAW 2022

DRAFT

XX XXX 2022

...

1



Table of Contents

	Page
PART 1 – PRELIMINARY	1
Short Title.....	1
Commencement.....	1
Application.....	1
Content and Intent	1
Repeal.....	1
Interpretation	1
PART 2 – ESTABLISHMENT OF BUSH FIRE BRIGADES.....	2
Division 1 – Establishment of a Bush Fire Brigade.....	2
Establishment of a Bush Fire Brigade	2
Name and Officers of Bush Fire Brigade.....	2
Division 2 – Command at a Fire	3
Seniority of Personnel.....	3
Division 3 – Application of Rules to a Bush Fire Brigade	4
Rules	4
Variation of Rules.....	4
Division 4 – Transitional.....	4
Existing Bush Fire Brigades.....	4
Division 5 – Dissolution of a Bush Fire Brigade.....	4
Dissolution of a Bush Fire Brigade.....	4
New Arrangement After Dissolution.....	4
PART 3 – ORGANISATION AND MAINTENANCE OF BUSH FIRE BRIGADES.....	5
Division 1 – Local Government Responsibility	5
Local Government Responsibility	5
Officers to be Supplied with the Act.....	5
Division 2 – Chief Bush Fire Control Officer.....	5
Managerial Role of the Chief Bush Fire Control Officer	5
Chief Bush Fire Control Officer May Attend Meetings.....	5
Duties of the Chief Bush Fire Control Officer.....	5
Division 3 – Annual General Meetings of Bush Fire Brigades.....	6
Holding of Annual General Meeting.....	6
Division 4 – Bush Fire Advisory Reference Group	6
Functions of the Bush Fire Advisory Reference Group	6
PART 4 – TYPES OF BUSH FIRE BRIGADE MEMBERSHIP	6
Types of Membership of Bush Fire Brigades.....	6



Fire-Fighting Member.....6
Auxiliary Member6
Honorary Life Member7
Notification of Membership7
PART 5 – APPOINTMENT DISMISSAL AND MANAGEMENT OF MEMBERS7
Rules to Govern7
PART 6 – EQUIPMENT OF BUSH FIRE BRIGADES7
Policies of Local Government7
Equipment Under Brigade Responsibility7
Funding from Local Government7

DRAFT



BUSH FIRES ACT 1954**BUSH FIRE BRIGADE LOCAL LAW 2021**

Pursuant to the powers under the Bush Fires Act 1954 and all other powers enabling it, the Council of the City of Cockburn hereby records having resolved on the XX XXXX 2022 to make the following local law.

PART 1 – PRELIMINARY**Short Title**

1. This is the *City of Cockburn Bush Fire Brigade Local Law 2022*.

Commencement

2. This local law comes into operation on the fourteenth day after the day on which it is published in the *Government Gazette*.

Application

3. This local law shall apply to the whole of the district.

Content and Intent

4. The purpose and effect of this local law is to provide for the regulation, control and management of Bush Fire Brigades within the district.

Repeal

5. The Bush Fire Brigade Local Law 2000 adopted by Council on the 21 November 2000 and published in the *Government Gazette* on 2 February 2001 is repealed.

Interpretation

6. In this local law, unless the context otherwise requires:

“Act” means the Bush Fires Act 1954;

“brigade area” is defined in clause 4 (14);

“brigade member” means a fire-fighting member, auxiliary member or an honorary life member of a bush fire brigade;

“brigade officer” means a person holding a position referred to in clause 8 (2), whether or not he or she was appointed by the local government or elected at an annual general meeting of a bush fire brigade or otherwise appointed to the position;

“Bush Fire Advisory Reference Group” means a reference group established by the local government;

“bush fire brigade” has the same meaning as given to it by the Act;

“Chief Bush Fire Control Officer” means a person appointed under section 38 or 38A. of the Act;

“Bush Fire Control Officer” means a person appointed under section 38 of the Act;

“Council” means the Council of the City of Cockburn;

“Deputy Chief Fire Control Officer” means a person appointed under section 38 of the Act;

“fire-fighting member” is defined in clause 23;

“local government” means the City of Cockburn;

“normal brigade activities” has the same meaning given to it in the Act;

“Regulations” means Regulations made under the Act; and

“Rules” means the Rules Governing the Operation of Bush Fire Brigades as adopted by Council.

PART 2 – ESTABLISHMENT OF BUSH FIRE BRIGADES

Division 1 – Establishment of a Bush Fire Brigade

Establishment of a Bush Fire Brigade

7. (1) The local government may by resolution establish, maintain and equip a bush fire brigade for the purpose of carrying out normal brigade activities.
- (2) A bush fire brigade is established on the date of the decision of the local government in accordance with sub-clause (1).

Name and Officers of Bush Fire Brigade

8. (1) On establishing a bush fire brigade in accordance with clause 7 the local government is to:
 - (a) name the bush fire brigade; and
 - (b) specify the area in which the bush fire brigade is primarily responsible for carrying out the normal brigade activities.

• • •

- (2) The local government is to appoint the following officers;
 - i. a Captain;
 - ii. a First Lieutenant; and
 - iii. a Second Lieutenant.
- (3) When considering the appointment of persons to the positions in sub-clause (2), the local government is to have regard to the qualifications and experience, which may be required to fill each position.
- (4) A person appointed to a position mentioned in sub-clause (2) is to be taken to be a brigade member.
- (5) The appointments referred to in sub-clause (2) expire at the completion of the annual general meeting of the bush fire brigade.
- (6) If a position referred to in sub-clause (2) becomes vacant prior to the completion of the first annual general meeting, then the local government is to appoint a person to fill the vacancy in accordance with sub-clause (3).

Division 2 – Command at a Fire

Seniority of Personnel

- 9.
 - (1) Where in accordance with the Act and the Rules, the most senior members of the bush fire brigade has command of a bush fire, unless a Bush Fire Control Officer is in attendance at the fire.
 - (2) The Captain has full control over other persons fighting the fire, and is to issue instructions as to the methods to be adopted by the fire-fighters. In the absence of the Captain, the First Lieutenant, and in the absence of the First Lieutenant, the Second Lieutenant and so on, in the order of seniority determined, is to exercise all the powers and duties of the Captain.
 - (3) Where a Bush Fire Control Officer is in attendance at a fire which the members of the bush fire brigade have command of under the Act and the Rules, the most senior Bush Fire Control Officer has full control over other persons fighting the fire and is to issue instructions as to the methods to be adopted by the fire-fighters.
 - (4) The Bush Fire Control Officer seniority, is based on the Chief Bush Fire Control Officer being of most senior and in the absence of the Chief Bush Fire Control Officer, a Deputy Chief Bushfire Control Officer and in the absence of a Deputy Chief Bushfire Control Officer a Bush Fire Control Officer.
 - (5) Where in accordance with the Act and Rules, a bush fire brigade is in command of fire, the local government must be informed as soon as possible by the most senior member of the bush fire brigade or the most senior Bush Fire Control Officer in attendance at the fire.



Division 3 – Application of Rules to a Bush Fire Brigade

Rules

10. (1) The Rules made under this local law by the Council govern the operation of a bush fire brigade.
- (2) A bush fire brigade and each brigade member is to comply with the Rules.

Variation of Rules

11. (1) The Council may vary the Rules in their application to all bush fire brigades.
- (2) The Rules, as varied, have effect on and from the date of a decision under sub-clause (1).
- (3) The local government is to notify a bush fire brigade of any variation to the Rules as soon as practicable after making a decision under sub-clause (1).

Division 4 – Transitional

Existing Bush Fire Brigades

12. Where the local government has established a bush fire brigade prior to the commencement date of this local law, then on and from the commencement day:
 - (a) the bush fire brigade is to be taken to be a bush fire brigade established under and in accordance with this local law;
 - (b) the provisions of this local law apply to bush fire brigade save for clause 8; and
 - (c) any Rules governing the operation of the bush fire brigade are to be taken to have been repealed and substituted with the Rules.

Division 5 – Dissolution of a Bush Fire Brigade

Dissolution of a Bush Fire Brigade

13. In accordance with section 41 (3) of the Act, the local government may cancel the registration of a bush fire brigade if the need arises due to the extension of the metropolitan fire district, or if Council is of the opinion that the bush fire brigade is not complying with the Act, this local law or the Rules, or is not achieving the objectives for which it was established.

New Arrangement After Dissolution

14. If the local government cancels the registration of a bush fire brigade, alternative fire control arrangements are to be made in respect of the brigade area.

PART 3 – ORGANISATION AND MAINTENANCE OF BUSH FIRE BRIGADES**Division 1 – Local Government Responsibility****Local Government Responsibility**

15. The local government is to maintain and equip the bush fire brigade.

Officers to be Supplied with the Act

16. The local government is to supply each brigade Captain with a copy of the Act, the Regulations, this local law, the Rules and any other written laws which may be relevant to the performance of the brigade officer's functions, and any amendments which are made thereto from time to time.

Division 2 – Chief Bush Fire Control Officer and Brigade Officers**Managerial Role of the Chief Bush Fire Control Officer**

17. Subject to any directions by the local government the Chief Bush Fire Control Officer has primary managerial responsibility for the organisation and maintenance of bush fire brigades.

Chief Bush Fire Control Officer May Attend Meetings

18. The Chief Bush Fire Control Officer or his or her nominee (who is to be a Bush Fire Control Officer) may attend as a non-voting representative of the local government at any meeting of a bush fire brigade.

Duties of the Chief Bush Fire Control Officer and Brigade Officers

19. The duties of the Chief Bush Fire Control Officer and Brigade Officers include:
- (a) providing leadership to volunteer bush fire brigades;
 - (b) monitor bush fire brigades' resourcing, equipment (including protective clothing) and training levels and report thereon with recommendations to the local government;
 - (c) liaising with the local government concerning fire prevention and suppression matters generally and directions to be issued by the local government to Bush Fire Control Officers (including those who issue permits to burn) bush fire brigades or Brigade Officers; and
 - (d) ensuring that bush fire brigade members are registered with the local government and that lists of brigade members are maintained.

Division 3 – Annual General Meetings of Bush Fire Brigades

Holding of Annual General Meeting

20.

- (1) A bush fire brigade is to hold an annual general meeting during the month of July or August of each year.
- (2) A bush fire brigade, at its annual general meeting, is by a simple majority resolution (accessible to all members) nominate members for the roles outlined within clause (8) sub-clause 2; and
- (3) The bush fire brigade is to provide details of the nominated members as soon as practical to the local government.

Division 4 – Bush Fire Advisory Reference Group

Functions of the Bush Fire Advisory Reference Group

21. The Bush Fire Advisory Reference Group is to have the functions as set out in the Terms of Reference adopted by the Council. From time to time the local government may elect to hold a Bush Fire Advisory Reference Group meeting.

PART 4 – TYPES OF BUSH FIRE BRIGADE MEMBERSHIP

Types of Membership of Bush Fire Brigades

22. The membership of a bush fire brigade consists of the following:
 - (a) Fire-fighting member;
 - (b) Auxiliary member; and
 - (c) honorary life member.

Fire-Fighting Member

23. Fire-fighting members are those persons being at least 18 years of age who undertake all normal bush fire brigade activities, unless prior approval from the local government is obtained by the perspective member.
24. People under the age of 18 must have written parental consent prior to local government approval.
25. People under the age of 18 are admitted for the purpose of training and are not to attend or be in attendance at an uncontrolled fire or other emergency incident while under the direction of the bush fire brigade.

Auxiliary Member

26. Auxiliary members are those persons who are willing to render other support assistance required by the bush fire brigade.

Honorary Life Member

27. The bush fire brigade may appoint a person as an honorary life member in recognition of services by that person to the bush fire brigade. The way an honorary life member is appointed may be governed by the Rules.

Notification of Membership

28. No later than 30 September in each year, the bush fire brigade is to report to the Chief Bush Fire Control Officer the name, contact details and type of membership of each brigade member.

PART 5 – APPOINTMENT DISMISSAL AND MANAGEMENT OF MEMBERS**Rules to Govern**

29. The appointment, dismissal and management of brigade members by the bush fire brigade are governed by the Rules.

PART 6 – EQUIPMENT OF BUSH FIRE BRIGADES**Policies of Local Government**

30. The local government may make policies under which it:
- (a) provides funding to bush fire brigades for the purchase of protective clothing, equipment and appliances; and
 - (b) keeps bush fire brigades informed of opportunities for funding from other bodies.

Equipment Under Brigade Responsibility

31. No later than 30 September in each year, the bush fire brigade is to report to the local government the nature, quantity and quality of all protective clothing, equipment and appliances of the bush fire brigade which are generally available within the brigade area (or at a station of the bush fire brigade).

Funding from Local Government

- 32.
- (1) A request to the local government from the bush fire brigade for funding of protective clothing, equipment and appliances need is to be received by the local government by 1 January in order to be considered in the next following local government budget.
 - (2) Subject to Council consideration, the local government may approve or refuse an application for funding.

Dated this _____ day of _____ 2022.

The Common Seal of the City of Cockburn
Was hereunto affixed in the presence of:

.....
His Worship the Mayor
Logan K Howlett, JP

.....
Anthony Brun
Chief Executive Officer

DRAFT





City of Cockburn Bush Fire Brigade Rules

DRAFT



Table of Contents

Part 1 - INTRODUCTION	3
PART 2 - BFB STRUCTURE.....	3
PART 3 - MEMBERSHIP.....	4
PART 4 - ADMINISTRATION.....	6
PART 5 - PERSONAL PROTECTIVE EQUIPMENT/CLOTHING.....	8
PART 6 - VEHICLE USAGE	9
PART 7 - OPERATIONS.....	11
PART 8 – TRAINING	11
PART 9 - MEDIA.....	12
PART 10 - MEETINGS.....	12

DRAFT



Part 1 - INTRODUCTION

1.1 Code of Conduct

- (1) Members of the City of Cockburn Bush Fire Brigade(s) are to adhere to the City of Cockburn Code of Conduct.
- (2) To avoid all doubt, any references to Employee(s) will be taken as reference to a volunteer Bush Fire Brigade member.

1.2 Use of State Doctrine and Procedures

- (1) Where there is an absence in City of Cockburn policy, rules or guidance, the Bush Fire Brigades must undertake actions in accordance with the *Department of Fire and Emergency Services (DFES) Operational Doctrine, State Operating Procedures (SOP) and Standard Administrative Procedures (SAP)*.
- (2) Where the City has developed its own Policy, Procedure, Formal Working Instruction or Instruction and there is duplication or inconsistency with the DFES protocols, the City directive shall be the overriding document.

PART 2 - BFB STRUCTURE

2.1 Reporting Structure

- (1) The Captain of each Brigade is the primary point of contact for requests and issues for their members.
- (2) The Captain may delegate some functions throughout his/her leadership team. Delegation of these tasks shall not conflict with City of Cockburn's Bush Fire Brigade Local Law.

2.2 Office Bearers

- (1) Bush Fire Brigades will have the following mandatory office bearers:
 - a) Captain;
 - b) 1st Lieutenant; (Deputy Captain)
 - c) 2nd Lieutenant;
 - d) Additional Lieutenant(s) as required;
 - e) Equipment Officer;
 - f) Secretary;
 - g) Treasurer; and
 - h) Training Officer.

- (2) Office Bearers will be appointed in the process outlined by the City's Bush Fire Brigade Local law. These Office Bearers will form the Management Team of the brigade.

2.3 Office Bearer Roles and Responsibilities

- (1) To assist the business continuity of the City of Cockburn Bush Fire Brigades and to enable them to efficiently undertake their duties in alignment with *Bush Fire Act 1954*, City's Local laws and relevant State emergency plans or documents.
- (2) Each Office Bearer's position has a unique position description developed by the City of Cockburn and each proposed incumbent must agree to the conditions prior to their appointment.

2.4 Non-Mandatory Positions

- (1) In consultation with the Brigade's membership, the Captain may at any time create non-mandatory positions with the purpose of assisting in the administration of the brigade. Non-mandatory positions are not part of the Brigade's Management Team.

PART 3 - MEMBERSHIP

Membership categories are as defined by the City of Cockburn's Bush Fire Local law. To ensure the appropriate level of training is provided prior to a member advancing in their operational capacity, the following classes of Fire Fighting member have been developed.

3.1 Trainee Firefighter

- (1) A Trainee Firefighter is a member of the brigade who has yet to successfully complete the requisite training as stipulated by the brigade.
- (2) A Trainee Firefighter is not allowed to be unsupervised at any time whilst performing any brigade duties, and is prohibited in attending any fires or drive any operational appliances.
- (3) With the approval of the Chief Bush Fire Control Officer (CBFCO) or brigade officers, non-members may be included in the firefighter training course.

3.2 Probationary Firefighter

- (1) A Probationary Firefighter is a member who has completed the prerequisite initial training to the standard set by the CBFCO.

- (2) During the period as a Probationary Firefighter, the member may be periodically assessed as competent to perform other duties as their level of training and experience increases.

3.3 Application Process

- (1) The City Bush Fire Brigades are to comply with the Formal Work Instruction relevant to this process.

3.4 Member Detail Updates

- (1) Without contradiction to the City's Bush Fire Brigade Local Law. All brigade members are required to notify the Captain and Secretary of the following personal details within fourteen (14) days;
- a) Change of next of Kin (NoK) contact details;
 - b) Change of name;
 - c) Change of address;
 - d) Change of contact number(s);
 - e) Change of email address(s);
 - f) Change of driver's license status (loss, upgrade, expiry);
 - g) Being charged with a crime and prosecuted; or
 - h) Resignation of membership.

3.5 Abandonment of Role

- (1) In the event a Brigade member becomes inactive as decided by the Captain the member will be provided fourteen (14) days to show cause.
- (2) If the Captain determines the nonoperational member does not show cause to continue as a member, they may cancel the member's registration with the Brigade. The Captain must report their decision to the CBFCA as soon as reasonably practical.
- (3) In addition to 3.5 (1), the City may at any time reserve the right to decide a member or a class of members have been inactive and cancel the members registration with any Bush Fire Brigade registered with the City.

3.6 Brigade Disciplinary Action

- (1) In the event of a grievance or a breach in conduct, it is the responsibility of the Captain or officer with delegated authority to arrange a grievance meeting.
- (2) As a minimum, the grievance meeting will comprise of the Captain, 1st Lieutenant and Secretary.
- (3) Any member subject to a grievance meeting must be provided in writing the accusations of the breach and be given 14 days' notice of the meeting. The

member may be restricted from certain brigade activities. Any restrictions put in place by the Captain must be documented and provided to the CBFCO.

- (4) The member subject to the grievance meeting may have a support person present at any meetings.
- (5) Members who refuse to attend the grievance meeting may have the allegations heard in their absence.
- (6) On finalisation of the grievance review, the Captain is to provide an outcome to the investigation, to the grievance meeting members and the member within 14 days. The discipline action may include;
 - a) Counselling;
 - b) Retraining;
 - c) Demotion from elected position of authority;
 - d) Removal of Privileges;
 - e) Official warning; or
 - f) Dismissal from the Brigade.
- (7) In the event the member's actions put the City into disrepute, or was caused by a complaint by the community, the Captain must refer the matter to the Local Government. The City of Cockburn will then investigate as appropriate.
- (8) All correspondence will be provided in writing to the member.
- (9) Any member subject to a disciplinary outcome has the right of appeal within 14 days to the CBFCO.
- (10) Matters relating to the Captain of a Local Government City Bush Fire Brigade or a Fire Control Officer will be investigated by the CBFCO and the City.

PART 4 - ADMINISTRATION

Subject to the provisions set out in the *Bushfire Act 1954* and the City of Cockburn Bush Fire Brigade Local Law, the responsibilities for administration and management of the affairs of the Bush Fire Brigade is vested in the members appointed under the roles detailed in section 2.2 of these Rules.

4.1 Brigade Internal Communication

- (1) The brigade Secretary shall support the distribution of communication to brigade member.

4.2 DFES Circulars

- (1) Relevant DFES circulars shall be emailed to all brigade members by the Secretary, as the CBFCO makes them aware of them.

4.3 Licence Checks

- (1) The brigade will undertake Driver licence checks every year in accordance with the City's Bush Fire Brigade Local Law.
- (2) The Secretary will monitor the expiry dates of the licence and follow up directly with members to ensure that they have a valid driver licence when utilising brigade appliances.
- (3) If a member is unable to present a valid driver's licence, they are not permitted to drive any brigade appliance under any circumstances until a valid licence is provided.

4.4 Official Correspondence Out – Letters

- (1) Official letters are to be produced by the Secretary on the approved brigade letterhead. Letters shall be drafted by the Secretary and approved by the Captain prior to distribution.
- (2) Official letters out shall be given a unique correspondence number and recorded in the correspondence out register.
- (3) The Secretary at the next brigade meeting shall report relevant correspondence out.
- (4) Copies of official letters out are to be sent to the City of Cockburn for record management upon sending.

4.5 Official Correspondence In

- (1) All applicable correspondence in shall be reported by the Secretary at the next brigade meeting. Copies of this correspondence are to be sent to the City of Cockburn for record management.

4.6 Reimbursements and Invoicing

- (1) Invoices for all payments by the brigade shall be provided to the Treasurer via an approved form. This shall be provided prior to the receipt of monies.
- (2) Where a formal itemised receipt cannot be provided, the person requesting the reimbursement is to complete a statutory declaration.
- (3) Where reimbursements for expenses from the City of Cockburn are required, the Treasurer shall submit a request at the end of each month to the City of Cockburn with receipts or statutory declaration for expenses to be claimed.

4.7 Station Key/Swipe Card Access

- (1) Once a brigade member has been registered and has progressed from Probationary Firefighter to Firefighter, they may request a station access key from the management team.
- (2) It is the responsibility of the Secretary to maintain an up-to-date key register and they must be able to produce such register to the City on request.

PART 5 - PERSONAL PROTECTIVE EQUIPMENT/CLOTHING

5.1 Personal Protective Equipment/Clothing Basis of Allocation

- (1) Members of the Bush Fire Brigades may be issued with Personal Protective Equipment/Clothing (PPE/C) on successful completion of their required training. The City of Cockburn will provide all volunteers with the following minimum PPE/C;
 - a) 1 x Helmet; (Inc. LED Torch, Visor, Goggles and approved relevant identifying stickers)
 - b) 1 x Level 1 Tunic;
 - c) 1 x Level 1 Over Trousers, or Cargo Pants;
 - d) 1 x Level 2 Fire Fighting Boots;
 - e) 1 x Level 1 Fire Fighting Gloves;
 - f) 1 x Full Face Respirator or half face
 - g) 2 x Turnout Shirts
 - h) 1 x Set of rank specific Epaulets
- (2) Brigade members may also be issued with additional PPE/C at the discretion of the Management Team.
- (3) PPE/C shall always be stored on station unless prior permission has been granted by the brigade Captain.
- (4) All PPE/C will be issued by the Equipment Officer and replaced on a fair wear and tear basis.

5.2 Returning of PPE/C

- (1) On termination of membership from a Bush Fire Brigade, regardless of circumstances, all issued PPE/C and formal dress is to be returned to the brigade no later than twenty (20) working days from cessation.
- (2) Failure to comply with this clause may result in the City of Cockburn undertaking collection action against the member for recoup of costs allocated.

5.3 Acceptable Use of PPE/C

- (1) Brigade issued PPE/C shall only be worn on brigade sanctioned activities. This does not include merchandise that has been sourced and funded by the brigade/members.

5.4 Epaulettes

- (1) The brigade utilises an epaulette to denote operational leadership. The approved epaulette styles are shown within Figure 3 (below).

					
Firefighter	Senior Firefighter	Lieutenant	Captain	FCO	DCBFCO

Figure 3: City of Cockburn endorsed epaulette design (Navy Blue)

PART 6 - VEHICLE USAGE

6.1 Provisions of Driving

- (1) All drivers must have an appropriate class of driving license for the type of vehicle being used. The license must be current and not suspended.
- (2) Authorisation must be obtained before using any brigade vehicle.
- (3) Members are to be "endorsed" by an authorised member for each appliance following the DFES Drive Operate Appliance (DOA) process.
- (4) Members are not permitted to drive any brigade vehicle when they have consumed alcohol.
- (5) Drivers must have a blood alcohol content of zero (0).
- (6) Members holding Red 'P' plates are not authorised to drive brigade vehicles under any circumstances.
- (7) Nothing within these Rules limit the City or its delegates from using any of City's Fire-fighting appliances.



6.2 Vehicle Use

- (1) Any person driving a brigade vehicle must observe all traffic and parking laws whilst not engaged in operations.
- (2) Payment of fines levied under any traffic and or parking regulations is the personal responsibility of the driver of the vehicle.
- (3) Brigade vehicles and associated equipment shall only be used for brigade business.
- (4) Only brigade members should be carried in brigade vehicles unless authorised by the captain.

6.3 Ensuring Vehicles Remain Operational

- (1) Drivers (with assistance from crew members) are responsible for the completion of vehicle checks and ensuring the vehicle is left in a safe, clean and operational state prior to those members departing station for other duties.
- (2) On return to station all fuels, water and general checks are to be completed and any defects are to be reported to the Officer in-Charge (OIC) who will then report it to the Equipment Officer, in addition to completing a Vehicle Fault Report form.
- (3) All vehicles are the property of the City of Cockburn and any faults and or breakdowns are to be reported to the Captain, or delegate immediately.
- (4) Regardless of the damages, when a vehicle is involved in an accident the City of Cockburn procedure must be followed.

6.4 Vehicle Administration

- (1) Drivers and crew are responsible for reasonable cleanliness of the interior and exterior of the vehicle whilst it is in their control.
- (2) As a minimum, 'VPOWER' or equivalent checks are to be completed once a month. Records of these checks are to be stored in the nominated file, with defects to be reported to the Captain or delegate and inscribed in the Vehicle Fault Report Book.

PART 7 - OPERATIONS

7.1 Deployments

- (1) From time to time there may be requests via the CBFCO to provide qualified, current and competent members to be in a pool of personnel suitable for deployment intrastate, interstate and international for fire or emergency response.

7.2 Completing Incident Reports

- (1) The OIC is required to complete a post incident fire report on return to the station.
- (2) Only trained and endorsed members are to input reports into the DFES online Incident Report System.
- (3) Reports shall be entered within a period no more than 28 days after the incident has been closed or unless approved by the CBFCO.

PART 8 – TRAINING

8.1 Training Competency Framework

- (1) To provide succession planning and opportunity for member development the DFES training program should be used.
- (2) Members must become familiar with the programs located on the DFES eAcademy.
- (3) Any training requests should be in accordance with the member's progression plan and requested through the training team by completing the appropriate online application.

8.2 Community Events

- (1) All requests for brigade attendance at community engagement events shall be forward to the Management Team or delegate for consideration as soon as practicable.
- (2) Each request will be considered on merits, availability of members to attend, operational readiness of the brigade and potential positive social impact of the brigade's attendance.

PART 9 - MEDIA

9.1 Media Requests

- (1) No members are to provide comment to any media organisation at any time.
- (2) Media enquiries must be actioned in accordance with City of Cockburn Media policy.

9.2 Social Media

- (1) Brigade members are to abide by the City of Cockburn and Department of Fire and Emergency Service Social Media Policies.
- (2) Where a discrepancy between the two documents occurs the City of Cockburn Policy will be the overriding document.

PART 10 - MEETINGS

10.1 General Meetings

- (1) The brigade Captain shall preside over the general meetings of the brigade. In the absence of the Captain, the 1st Lieutenant shall preside over the meeting.
- (2) Each brigade member shall be treated in accordance with the Code of Conduct.
- (3) Members should not consider the outcomes of a meeting as stated until the minutes of the meeting are published.
- (4) The Management Team will provide a report of their portfolio to the brigade membership.
- (5) Agenda items shall be sent to the secretary in writing no less than seven (7) days before the next general meeting unless agreed to by the Management Team.
- (6) All apologies shall be directed to the Captain or Secretary prior to the meeting. Brigade members shall provide an apology on behalf of other brigade members during the meeting if requested.

10.2 Brigade Management Team Meetings

- (1) The brigade management team shall meet to discuss strategic level management issues concerning the brigade. In particular:
 - a) Overview of upcoming training sessions;
 - b) Overview of equipment conditions, station condition and upcoming developments;
 - c) Overview of the brigade financial status;

- d) Review issues identified from brigade debriefs;
- e) Review any issues adversely affecting the operations of the brigade;
- f) Review any required changes to the operating policy; and
- g) Any other business submitted.

(2) The Captain shall preside over these meetings. In the absence of the Captain, the 1st Lieutenant shall preside over the meeting.

END

DRAFT



17. Governance and Strategy

17.1 (2022/MINUTE NO 0013) WA Local Government Association South Metropolitan Zone - Membership

Author E Milne

Attachments N/A

RECOMMENDATION

That Council:

- (1) NOTES Cr Terblanche’s resignation from the WA Local Government Association South Metropolitan Zone Committee; and
- (2) APPOINTS Cr _____ as its representative to the WA Local Government Association South Metropolitan Zone Committee.

Council Decision

MOVED Cr P Corke SECONDED Cr C Stone

That Council:

- (1) NOTES Cr Terblanche’s resignation from the WA Local Government Association South Metropolitan Zone Committee;
- (2) APPOINTS Deputy Mayor Widenbar as a representative to the WA Local Government Association South Metropolitan Zone Committee; and
- (3) APPOINTS Cr Corke and Cr Separovich as deputy representatives to the WA Local Government Association South Metropolitan Zone Committee.

CARRIED 6/2

For: Mayor L Howlett, Deputy Mayor T Widenbar, Cr K Allen, Cr P Corke, Cr M Separovich, Cr C Stone

Against: Cr T Dewan, Cr P Eva

Reason

Deputy Mayor Widenbar is currently a deputy representative and has expressed his desire and willingness to be a full member of the Committee.

Cr Separovich was recently appointed as a deputy and would like to remain as a deputy. Cr Corke would greatly appreciate the chance to attend as a deputy should the opportunity arise.



Background

On 12 January 2022 Cr Terblanche advised her resignation from the WA Local Government Association (WALGA) South Metropolitan Zone Committee. Accordingly, it is recommended that Council appoint another representative to this Committee.

Submission

N/A

Report

Role of Zones

State Councillors are elected to State Council from one of 17 Zones, which are groupings of Local Governments convened together based on population, commonalities of interest and geographical alignment.

The relationship between State Council and Zones within the Western Australian Local Government Association is a critical one in the political representation of Local Government at the State and Federal levels.

Zones have an integral role in shaping the political and strategic direction of WALGA. Not only are Zones responsible for bringing relevant local and regional issues to the State Council decision making table, they are a key player in developing policy and legislative initiatives for Local Government.

WALGA's Constitution outlines that the functions of Zones are to:

- Elect one or more State Councillors.
- Consider the State Council agenda.
- Provide direction and feedback to their State Councillor; and,
- Any other function deemed appropriate by the Zone.

Additional activities undertaken by Zones include:

- Developing and advocating on positions on regional issues affecting Local Government
- Progressing regional Local Government initiatives
- Identifying relevant issues for action by WALGA
- Networking and information sharing
- Contributing to policy development through policy forums and other channels.

Zones provide input into State Council's advocacy agenda in two critical ways: by passing resolutions on items contained in the State Council agenda, and by generating new agenda items for consideration by State Council.



Role of Zone Delegates

Zone delegates are elected or appointed to represent their Council on the Zone and make decisions on their Council's behalf at the regional level. In fulfilling their role as Council's delegate, the Zone delegate should give regard to their Council's positions on policy issues.

There is also an expectation that Zone delegates will report back to their Council about decisions made by the Zone.

Strategic Plans/Policy ImplicationsListening & Leading

A community focused, sustainable, accountable and progressive organisation.

- Best practice Governance, partnerships and value for money.

Budget/Financial Implications

N/A

Legal Implications

N/A

Community Consultation

N/A

Risk Management Implications**Advice to Proponent(s)/Submitters**

Cr Terblanche has been advised that this matter is to be considered at the 10 February 2022 Ordinary Council Meeting.

Implications of Section 3.18(3) *Local Government Act 1995*

Nil



17.2 (2022/MINUTE NO 0014) FY22 Chief Executive Officer Corporate Key Performance Indicators and Corporate Business Plan Key Performance Indicators Progress Status Reports

Author C Thomson

Attachments

1. Corporate KPIs Progress Status Report [↓](#)
2. Corporate Business Plan KPIs Progress Status Report [↓](#)

RECOMMENDATION

That Council NOTES the second FY22 quarterly status report on the progress of the Chief Executive Officer Corporate Key Performance Indicators and Corporate Business Plan Key Performance Indicators.

Council Decision

MOVED Cr M Separovich SECONDED Cr K Allen

That the recommendation be adopted.

CARRIED UNANIMOUSLY 8/0

Background

At the 22 July 2021 Chief Executive Officer Performance Review and Key Projects Appraisal Committee and 12 August 2021 Ordinary Council Meeting, Council endorsed the FY22 Chief Executive Officer (CEO) Corporate Key Performance Indicators and Corporate Business Plan (CBP) Key Performance Indicators.

Part of the recommendation requires that a quarterly status update be included in a report to an Ordinary Council Meeting on the progress of the Key Performance Indicators (KPIs).

Submission

N/A

Report

The CEO and Executive Team (ExCo) identified the series of KPIs which involved associating each strategic objective with an accountable ExCo member. In addition, where required, these further cascade to a Senior Leadership Team (SLT) member, being a direct report to an ExCo officer.

The second quarterly status report on the progress of the KPIs for FY22 (1 October 2021 to 31 December 2021) has been provided (refer Attachments 1 and 2).

The KPIs, as listed in the attachments, reflect more contemporary management measures of success and are also more easily measurable and defined.



The KPI framework is based on three key principles:

- Ensuring that all objectives have a defined measure of success (KPI)
- All objectives and KPIs have an assigned executive who is accountable for its delivery
- Reporting of the KPIs become transparent and reported publicly via a quarterly update contained in a report to an Ordinary Council Meeting.

Attachment 1 is colour coded to indicate the progress and status of the CEO Corporate KPIs:

- Green indicates the KPI is complete
- Blue indicates the KPI is on track.

Progress notes are included in the report by the relevant ExCo or direct report.

Attachment 2 is colour coded to indicate the progress and status of the CBP KPIs:

- Green indicates the KPI is complete
- Yellow indicates the KPI is on track
- Red indicates the KPI is delayed/not commenced.

Progress notes are included in the report by the relevant ExCo or direct report.

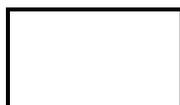
In summary, the second quarterly status report identifies that majority of the Corporate and CBP KPIs are on track. Please see summary in the table below:

Corporate KPIs

Status	No	Percentage
Completed	1	7%
On track	13	93%
Delayed/not commenced	0	0%

CBP KPIs

Status	No	Percentage
Completed	23	16%
On track	106	76%
Delayed/not commenced	11	8%

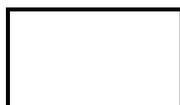


The eleven CBP KPIs that are delayed/not commenced are due to implications of COVID-19, funding and resource allocation. As a result, it is recommended that nine CBP KPIs be deferred, additional details of the delayed/not commenced and recommended deferred KPIs has been summarised below:

Strategic Objective	Corporate Project/Projects	KPI and Target	Outperformance	Reason for delay/deferral
1.1	Work with businesses and the community to Expand the use of smart technology to improve resource efficiency and affordability	Facilitate two events for the business and community to promote smart technology	Facilitate three events for the business and community to promote smart technology	To be deferred - Insufficient resourcing or budget to achieve this KPI. There are other priorities that have emerged that require a greater focus, resourcing, and budget.
1.1	Strategic research and partnerships focused on new investments	Undertake one strategic research project to inform Economic Development Action plan and advocacy for new investment	N/A	Delayed - appointment of Lead Business & Economic Development. KPI to commence in 2022
2.1	Provide accessible high-quality open spaces and parks for community benefit - Develop Nicholson Reserve Skate Park	Develop concept plans for Nicholson June 22 (subject to funding & resources)	Mar 2022	To be deferred - no funds were allocated in the FY22 budget and project was incorrectly listed in the CBP actions. Project timeframe to be reviewed in accordance with the review of the Community Sport and Recreation Facilities Plan 2018-2033 (5-year review)
2.1	Provide accessible high-quality open spaces and parks for community benefit - Develop Dixon Skate Park	Develop concept plans for Dixon by June 2022 (subject to Wally Hagan Redevelopment and availability of funding & resources)	Mar 2022	To be deferred - this project will be delivered with the overall redevelopment of Wally Hagan / Dixon park project and no funds were allocated in the FY22 budget
3.1	Undertake feasibility study for	Feasibility Study commenced by	Commence by February 22.	Delayed - Work is scheduled to start at



	arts and cultural spaces in Cockburn	June 22 subject to resources and funding	Subject to resources & funding	the beginning of 2022. To engage with Lisa Lough from Catalyse as she was involved in the original enquires
3.1	Lifelong Learning Centre Spearwood Feasibility Study and Business Case	On Hold due to Administration building review	Subject to resource allocation and on hold due to Administration Building deferral	To be deferred - Funding for feasibility not included in FY22 Budget. Funding to be provided in FY24
3.1	Provide accessible high-quality open spaces and parks for community benefit - Malabar Park Design	Complete Malabar Park design and commence construction June 22, subject to funding and resourcing	Early delivery May 22	To be deferred - Design delays due to contaminated site issues will delay this till 2022/23 at the earliest
3.1	Provide accessible high- quality open spaces and parks for community benefit - Cockburn Coast Oval Design and construction	Cockburn Coast oval construction complete by Jun 22, subject to funding and resourcing	Early delivery May 22	To be deferred - Design complete however pre-tender cost estimate over budget so recommend to not proceed until FY24 to coincide with club room design
3.3	Review the Reconciliation Action Plan 2018-2021	Review completed by Jun 22	Early Delivery by Apr 22	To be deferred - due to the community spread of Covid-19 in WA in 2022 and the potential border opening this KPI will not be completed by June 22. Aboriginal people are identified as a vulnerable group at high risk to Covid-19 and community priority will be focussed on Aboriginal people's health and wellbeing during this period
4.3	Review and implement the Trails Master Plan	Develop new Plan by June 22	Mar 2022	To be deferred - Insufficient resourcing or budget to achieve this KPI. Due to the organisational



				changes and restructure a lead for this project has not yet been determined
5.3	Develop and implement two Smart Cities Projects in partnership with South West Group	Smart Street Light Project complete, and LoraWAN project trialled	Site based trial completed by end of FY22	To be deferred - The first project, LoraWan was completed but the Smart LED Streetlight project will be delivered in FY23

As per earlier item **14.3 – Mid Year Budget Review 2021-22** and subject to Council approval, the above Strategic Objectives 1.1, 2.1, 3.1, 3.3, 4.3 and 5.3 are impacted by the deferral of these items from the 2021-22 budget.

Strategic Plans/Policy Implications

Listening & Leading

A community focused, sustainable, accountable, and progressive organisation.

- Best practice Governance, partnerships and value for money.
- Employer of choice focusing on equity, innovation and technology.

Budget/Financial Implications

Nil

Legal Implications

Sections 5.38 and 5.39A (1) (b) of the *Local Government Act 1995* and Division 3 Schedule 2 of Regulation 18FA of the *Local Government (Administration) Regulations 1996* refer.

Community Consultation

N/A

Risk Management Implications

There is a “Low” level of “Compliance” risk associated with this item.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil



Corporate KPI

As of date: 24/01/2022

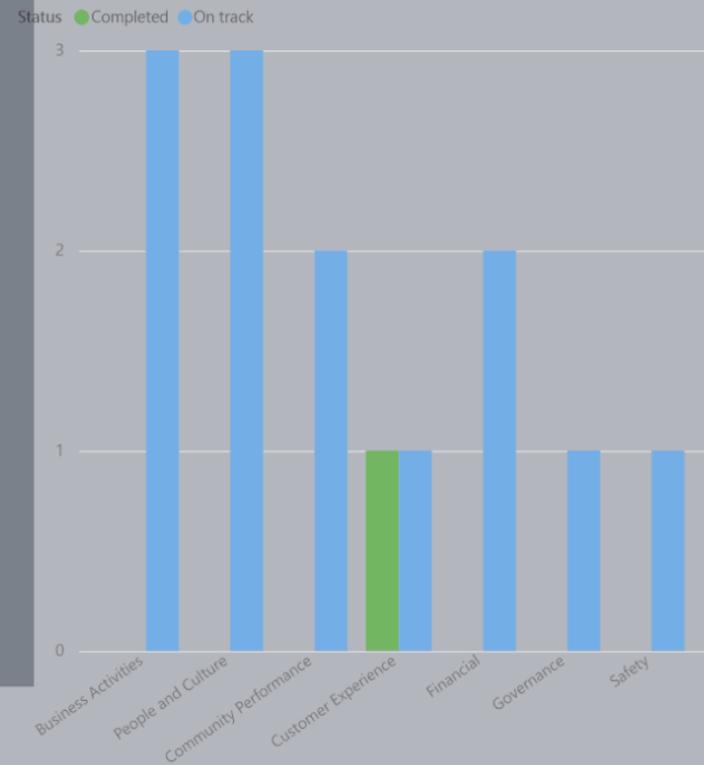


7
Services

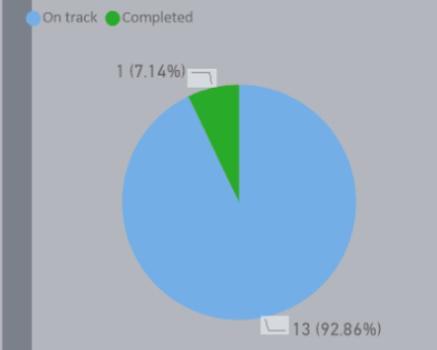
14
Corporate KPI

Services	Completed	On track	Total
Business Activities		3	3
Delivery of Business Outputs		2	2
Service Plans		1	1
Community Performance		2	2
Business Scorecard Results		1	1
Community Scorecard Results		1	1
Customer Experience	1	1	2
Customer Satisfaction with services		1	1
Stakeholder Plan	1		1
Financial		2	2
Budget versus actual Operating Expenditure		1	1
Budget versus actual Operating Revenue		1	1
Governance		1	1
Governance Framework		1	1
People and Culture		3	3
Diversity Strategy		1	1
Employee Engagement score		1	1
Organisational Review		1	1
Safety		1	1
Safety Program		1	1
Total	1	13	14

KPI by Services and Status



Services by Status



Corporate KPI

Services	Measure	KPI Target	FY22 KPI Target	Outperformance	Executive Accountable	Executive Direct Report To	Due date	Progress	Notes
Business Activities	Service Plans		By decision of Council	N/A	Emma Milne	Courtnee Thomson	01/04/2022	Delivery	Mid-year service plans with SLT for review and updating. Report to Feb 22 Council Meeting.
Business Activities	Delivery of Business Outputs	Delivery of major (> \$500k) projects against targets (Registered in PPM)	0.8	5% improvement	Anton Lees	Terry Green	01/04/2022	Delivery	Major projects progressing in accordance with approved internal or grant timelines
Business Activities	Delivery of Business Outputs	Delivery of planned services against targets (CAMMS)	0.55	0.7	Emma Milne	Courtnee Thomson	01/04/2022	Delivery	Mid-year service plans with SLT, updating YTD progress against targets. Report to Feb 22 Council Meeting.
Community Performance	Community Scorecard Results	Performance Scorecard results (place to live and governing organisation) maintained	73 performance indicator score	Additional 1 point	Victoria Green	Samantha Seymour-Eyles	01/04/2022	Planning	questionnaire being finalised; databases being collated
Community Performance	Business Scorecard Results	Performance Scorecard results (place to work or operate a business and as a governing organisation) maintained	71 performance indicator score	Additional 2 points	Victoria Green	Michael Faulkner	01/04/2022	Planning	Feedback on Community Scorecard undertaken. Planning for proactive promotion of community services.
Customer Experience	Customer Satisfaction with services	Average customer satisfaction levels maintained from the Customer Satisfaction surveys (internal and external), internal Customer satisfaction levels maintained	External average 89.1%, and, internal average 81.5% on KPI of 7	additional 2%	Victoria Green	Colleen Miller	01/04/2022	Delivery	External research provider briefed. All surveys infield as planned throughout the year. Seniors survey - complete 07/10/2021, research provider analysing results Intercept and phone surveys in field Oct/Nov 2021 : Youth Services survey - commence week of 19/10/2021 HWRP Commercial and Domestic survey - commenced week 9/10/2021 (subject to weather conditions) Sports Field Hire / Bookings Management / Casual & Regular hirers Winter season survey - commence week 19/10/2021 Front counter - commence 04/11/2021 Strategic Planning - commence week 19/10/2021
Customer Experience	Stakeholder Plan		By decision of Council	N/A	Victoria Green	Daniel Newman	01/04/2022	Complete	

Services	Measure	KPI Target	FY22 KPI Target	Outperformance	Executive Accountable	Executive Direct Report To	Due date	Progress	Notes
Financial	Budget versus actual Operating Expenditure	No Budget Variance	+ or – 2% Variance	+ or - 1% Variance	Stuart Downing	Nelson Mauricio	01/04/2022	Delivery	The actual KPI for the Dec 21 half year is -7.3%. This is under spending, which should increase operating budget surplus
Financial	Budget versus actual Operating Revenue	No Budget Variance	+ or – 2% Variance	+ or - 1% Variance	Stuart Downing	Nelson Mauricio	01/04/2022	Delivery	The actual KPI for the Dec 21 half year is 2.0%. Additional income is outperformance
Governance	Governance Framework	Ensure the Council and City's governance and communication processes provide a best practice framework and are supported with appropriate training.	By decision of Council	N/A	Emma Milne	Joseph Fiori	01/04/2022	Delivery	The City of Cockburn Governance Framework has been developed and accepted by Council [ECM Doc Set ID 10281746]. Conflict of Interest training was conducted by the in-house for all staff by the Public Sector Commission in November 2020. Fraud Awareness training was conducted in-house by LGIS in November 2020. CoC inductions for all staff in conflict of interest and governance are currently being reviewed. Following the 14 April 2020 authorised inquiry into the City of Cockburn by the Department of Local Government, Sport and Cultural Industries, the City commissioned Cole Corporate to conduct an independent governance review in 2021. An interim report was presented to Elected Members on 30 September 2021, with the final report presented to Elected Members on 28 October 2021 for their consideration.
People and Culture	Employee Engagement score	Employees promote the City as the Employer of choice from the Culture Scorecard	0.75	additional 2%	Jemma Iles	Michael Swanepoel	01/04/2022	Delivery	Culture Roadmap initiatives in development through SLT. Manager Transformation (Culture and Innovation) commenced Nov 2021. Research into different employee survey options. 12.01.22 Research into different employee survey options to be completed January 2022. A proposed approach will be developed by end of January 2022.
People and Culture	Diversity Strategy	Increased senior leadership gender diversity	30% composition of either gender in leadership roles	additional 5%	Jemma Iles	Chantelle Hanrahan	01/04/2022	Delivery	ExCo has met 50/50 gender diversity.
People and Culture	Organisational Review	Completion of organisational review and implementation of appropriate training.	By decision of Council	N/A	Jemma Iles	Chantelle Hanrahan	01/04/2022	Delivery	Organisational Review in progress. ExCo and SLT appointments completed. Relevant SLT's have commenced business unit transformation processes with a number of structure proposals being presented to ExCo.

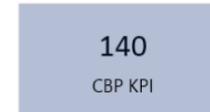
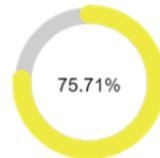
Services	Measure	KPI Target	FY22 KPI Target	Outperformance	Executive Accountable	Executive Direct Report To	Due date	Progress	Notes
Safety	Safety Program	Deliver Safety program against targets	5<LTI	3<LTI	Jemma Iles	Cheryl Taveira	01/04/2022	Delivery	Current 24 month rolling LTIFR is 3.77.





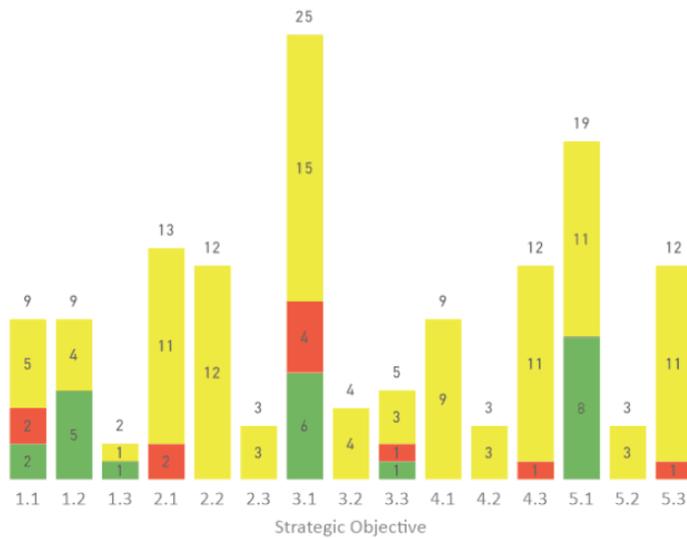
CBP KPI

As of date: 01/02/2022



Strategic Objective by Status

● Complete ● Delayed/not commenced ● On track



Strategic Objective	Completed	On track	Delayed/not commenced	Total KPI
1.1	22.22%	55.56%	22.22%	9
1.2	55.56%	44.44%	0.00%	9
1.3	50.00%	50.00%	0.00%	2
2.1	0.00%	84.62%	15.38%	13
2.2	0.00%	100.00%	0.00%	12
2.3	0.00%	100.00%	0.00%	3
3.1	24.00%	60.00%	16.00%	25
3.2	0.00%	100.00%	0.00%	4
3.3	20.00%	60.00%	20.00%	5
4.1	0.00%	100.00%	0.00%	9
4.2	0.00%	100.00%	0.00%	3
4.3	0.00%	91.67%	8.33%	12
5.1	42.11%	57.89%	0.00%	19
5.2	0.00%	100.00%	0.00%	3
5.3	0.00%	91.67%	8.33%	12
Total	16.43%	75.71%	7.86%	140

Strategic Outcome by Status

● Complete ● Delayed/not commenced ● On track



- Anton Lees
- Daniel Arndt
- Emma Milne
- Gail Bowman
- Jemma Iles
- Stuart Downing
- Victoria Green



CBP KPI

Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
Complete	Local Economy	1.1	Develop the Economic Development Framework and Action Plan	Economic Development Framework and Action plan is adopted by Council	N/A	Victoria Green	Complete	Michael Faulkner	
On track	Local Economy	1.1	Review and update the Local Commercial and Activity Centres Strategy 2011	Local Commercial and Activity Centres Strategy is presented for consideration by Council	OCM report drafted (with working draft LCACS for consultation)	Daniel Arndt	Delivery	Carol Catherwood	will not longer remain a strategy centre assessment tool made and being applied/tested
Delayed/not commenced	Local Economy	1.1	Strategic research and partnerships focused on new investments	Undertake one strategic research project to inform Economic Development Action plan and advocacy for new investment - subject to commencement of the Economic Development & Business Manager with adequate time to deliver	N/A	Victoria Green	Delayed	Michael Faulkner	Research project will be begin in 2022.
On track	Local Economy	1.1	Progress planning and advocacy to support development Latitude 32 and Australian Marine Complex	Advocacy plan developed - subject to commencement of Stakeholder Management Manager with adequate time to deliver	One piece of collateral developed to progress advocacy plan	Victoria Green	Delivery	Daniel Newman	Draft of advocacy plan and collateral developed. Awaiting prioritisation and ExCo sign-off
On track	Local Economy	1.1	Leverage off national defence programs to position Cockburn as the destination of choice for investment	Develop destination marketing plan, subject to commencement of Economic Development & Business Manager with adequate time to deliver	Produce at least one piece of printed collateral and information on website	Victoria Green	Planning	Michael Faulkner	Initial activities underway.
On track	Local Economy	1.1	Work with South West Group, innovators, community and industry to explore development of clusters, innovation and co-working hubs	Undertake one strategic research project to assess existing programs and opportunities for collaboration and support	Develop a partnership proposal to support development of clusters, innovation and co-working hubs	Victoria Green	Planning	Michael Faulkner	Discussions underway with South West Group.



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
Complete	Local Economy	1.1	Provision of new Economic Development area to support the Economic Development Framework	Economic Development & Business Manager is recruited	Economic Development & Business Manager commences in 2021	Victoria Green	Complete	Michael Faulkner	
On track	Local Economy	1.1	Prepare an infrastructure and funding advocacy plan that underpins economic and growth strategic priorities for Cockburn	An infrastructure and funding advocacy plan is developed, subject to commencement of Economic Development & Business Manager with adequate time to deliver	Two pieces of collateral relating to priority projects are developed	Victoria Green	Delivery	Michael Faulkner	Draft advocacy strategy and plans received and a number of activities underway. Awaiting prioritisation and ExCo sign-off
Delayed/not commenced	Local Economy	1.1	Work with businesses and the community to Expand the use of smart technology to improve resource efficiency and affordability	Facilitate two events for the business and community to promote smart technology	Facilitate three events for the business and community to promote smart technology	Victoria Green	Delayed	Michael Faulkner	To be deferred - Insufficient resourcing or budget to achieve this KPI. There are other priorities that have emerged that require a greater focus, resourcing and budget
Complete	Local Economy	1.2	Advocate for education and training opportunities to support business and industry	Undertake or facilitate research to determine business & industry requirements - subject to commencement of Stakeholder Management Manager with adequate time to deliver	Undertake at least one advocacy piece	Victoria Green	Complete	Daniel Newman	Part of Business Scorecard research
Complete	Local Economy	1.2	Promote programs to build innovation skills and pathways	Sponsorship of two Cockburn businesses in existing innovation program (ie. Curtin Ignition) (subject to funding)	Sponsorship of three Cockburn businesses in existing innovation programs (ie. Curtin Ignition or other) (subject to funding)	Victoria Green	Complete	Michael Faulkner	
On track	Local Economy	1.2	Identify general education and training gaps in Children and Families Strategy	Included in scope of the review process and reviewed Strategy (not due until 2023/24)	N/A	Gail Bowman	Delivery	Karoline Jamieson	
Complete	Local Economy	1.2	Promote the revised Procurement Policy which supports the City buying locally.	At least 35% of the City's procurement spend is within the City and SWG region.	At least 40% of the City's procurement spend is within the City and SWG region.	Stuart Downing	Complete	Tony Natale	Oct 21 - 52.6% Nov 21 - 50.8% Dec 21 - 47.8%



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Local Economy	1.2	Develop a Tourism Plan as part of the Economic Development Framework.	Engagement is undertaken to develop a Tourism Plan - subject to commencement of Economic Development & Business Manager with adequate time to deliver	A Tourism plan is developed	Victoria Green	Planning	Michael Faulkner	Planning underway
On track	Local Economy	1.2	Develop the City's new Visitor Information Service as part of the Aboriginal Cultural and Visitors Centre (ACVC).	ACVC Centre design and management plan includes Visitor Information Service (2022/23) in conjunction with Tourism Plan	Visitor Information Service plan begins when construction commences.	Gail Bowman	Delivery	Karoline Jamieson	Due to be completed when Aboriginal Cultural and Visitors Centre design is completed and in parallel with construction in 2022/23 FY
Completed	Local Economy	1.2	Support buying local through policies and practices	An annual campaign to buy local is run in the community	N/A	Victoria Green	Complete	Michael Faulkner	
On track	Local Economy	1.2	Deliver grants to support Economic Development Policy and Guidelines	Take up of 80% of budget provision for business grants to support Local Economic Development	Take up of 100% of budget provision for business grants to support Local Economic Development	Victoria Green	Planning	Michael Faulkner	Risk - admin required for facilitation of grant applications Updates to Guidelines will go to GAD committee 2/11/21. Once endorsed by OCM (2/12/21) we will be able to launch new round of grants. Given Christmas etc. we will be looking at Feb/March launch.
Completed	Local Economy	1.2	Embed economic development principles into the Grants and Donations sponsorship program	Economic development principles are embedded into the Grants and Donations sponsorship program	N/A	Victoria Green;Gail Bowman	Complete	Michael Faulkner	ED principles provided to Community Development to feed in to grants and sponsorship process
On track	Local Economy	1.3	Ensure the City is 'easy to do business with' through improved business focused processes.	Review community events approvals and processes and Small Business Friendly Approvals Project	Implement new processes	Victoria Green;Daniel Arndt	Delivery	Nick Jones	Small Business Friendly Approvals project complete and review of events approvals undertaken
Completed	Local Economy	1.3	Develop a new commercial food waste collection service	Completed	Completed	Anton Lees	Complete	Lou Vieira	Project complete.
On track	Environmental Responsibility	2.1	Sustainably manage our environment by protecting and enhancing our unique natural areas, coast, bushland, wetlands and native wildlife.	Annually report progress against the 10 Strategic Community Plan Objectives for biodiversity.	6 objectives achieved with 4 in progress.	Daniel Arndt	Delivery	Christopher Beaton	Sustainability actions continue to be implemented. 5/1/22
On track	Environmental Responsibility	2.1	Construct Wetlands Education Centre/Native Arc	Complete by September 2021	Aug 2021	Anton Lees	Delivery	Terry Green	Project construction 95% complete, Practical completion scheduled for December 2021



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Environmental Responsibility	2.1	Review and Implement Natural Areas Management Strategy 2012-2022	Complete a minimum of 10 actions annually. Review strategy every 5 years	18 actions completed in FY22. Review due 2022.	Daniel Arndt	Delivery	Christopher Beaton	Actions continue to be implemented. Review to take place in 2022. 5/1/22
On track	Environmental Responsibility	2.1	Review City's Bushfire Risk Management Plan 2015-2022	Plan review complete by 30 Jun 2022	Early delivery	Gail Bowman	Delivery	Michael Emery	Risk areas have been assessed against the DFES framework and the plan is final drafting stages. Early delivery is planned.
On track	Environmental Responsibility	2.1	Review and Implement Urban Forest Plan 2018-2028	3 actions completed	5 actions completed	Daniel Arndt	Delivery	Christopher Beaton	Actions continue to be implemented. 5/1/22
On track	Environmental Responsibility	2.1	Develop and Implement Citywide Entry Statement Program	Program developed by 30 June 2022	Mar 2022	Anton Lees	Planning	Lou Vieira	Project concept designs are complete, including a peer review by Cardno. Waiting on comment from Main Roads on concept design and locations.
On track	Environmental Responsibility	2.1	Improve our urban forest and streetscapes across the City	375 street trees planted	500 street trees planted	Anton Lees	Delivery	Lou Vieira	513 trees have been planted YTD since 1 July 2021.
On track	Environmental Responsibility	2.1	Implement and Review Cash in Lieu Plan 2017-2020 for Public Open Spaces	Completed by July 2022.	Mar 2022	Anton Lees	Delivery	Lou Vieira	Projects on target
On track	Environmental Responsibility	2.1	Provide accessible high-quality open spaces and parks for community benefit - Develop Aubin Grove Youth Facilities	Delivery Aubin Grove Youth Facility by June 2022 (subject to Council adoption of plan)	Mar 2022	Anton Lees;Gail Bowman	Delivery	Terry Green	Tender awarded. Construction scheduled to commence February / March 2022. Construction scheduled for completion late June 2022
On track	Environmental Responsibility	2.1	Provide accessible high-quality open spaces and parks for community benefit - Undertake Yandjet Park Yangebup Improvements	Develop detailed designs for Yandjet Park by June 2022 (subject to availability of resources)	Mar 2022	Anton Lees;Gail Bowman	Delivery	Terry Green	Project transitioning to Project Services ongoing. Schematic design scheduled for November to January with detailed design to commence in April
Delayed/not commenced	Environmental Responsibility	2.1	Provide accessible high-quality open spaces and parks for community benefit - Develop Nicholson Reserve Skate Park	Develop concept plans for Nicholson June 22 (subject to funding & resources)	Mar 2022	Anton Lees;Gail Bowman	Not commenced	Terry Green	To be deferred - no funds were allocated in the FY22 budget and project was incorrectly listed in the CBP actions. Project timeframe to be reviewed in accordance with the review of the Community Sport and Recreation Facilities Plan 2018-2033 (5-year review).
Delayed/not commenced	Environmental Responsibility	2.1	Provide accessible high-quality open spaces and parks for community benefit - Develop Dixon Skate Park	Develop concept plans for Dixon by June 2022 (subject to Wally Hagan Redevelopment and availability of funding & resources)	Mar 2022	Anton Lees;Gail Bowman	Not commenced	Terry Green	To be deferred – this project will be delivered with the overall redevelopment of Wally Hagan / Dixon park project and no funds were allocated in the FY22 budget.



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Environmental Responsibility	2.1	Implement and Review Public Open Space Strategy 2014-2024	Implement actions and Review every 5 Years	Due to review 2024	Daniel Arndt	Planning	Carol Catherwood	Scoping stage - unlikely to stay as a strategy Document review indicates much is operational rather than strategy
On track	Environmental Responsibility	2.2	Sustainably manage water, energy and other resources and promote the use of environmentally responsible technologies.	Annually report progress against 14 SCP Strategic Objectives.	11 objectives completed and 3 in progress.	Daniel Arndt	Delivery	Christopher Beaton	Ongoing. 5/1/22
On track	Environmental Responsibility	2.2	Plan and Implement initiatives to reduce building and facility and plant non-renewable energy consumption and greenhouse gas emissions,	Annually report progress against 14 SCP Strategic Objectives.	2 Objectives achieved, 1 in progress.	Daniel Arndt	Delivery	Christopher Beaton	Ongoing. 5/1/22
On track	Environmental Responsibility	2.2	Research and develop position on alternative fuelled waste trucks	Green Hydrogen feasibility study completed by June 2022	Mar 2022	Daniel Arndt	Delivery	Christopher Beaton	Milestone 5 draft of Green Hydrogen Feasibility Study completed. With D of JTSI for final review. 5/1/22
On track	Environmental Responsibility	2.2	Water Efficiently Action Plan 2018-2028	Complete required number of actions identified within the Water Efficiency Action Plan to maintain annual Gold Waterwise Council Accreditation	Platinum Waterwise Council accreditation achieved in 21/22. This is a level above Gold.	Daniel Arndt	Delivery	Christopher Beaton	Report on progress of actions currently being finalised for Water Corporation to maintain Gold Waterwise accreditation. 5/1/22
On track	Environmental Responsibility	2.2	Undertake feasibility study for use of hydrogen powdered waste trucks	Green Hydrogen feasibility study completed by June 2022	Mar 2022	Anton Lees	Delivery	Lou Vieira	Jobs, Tourism, Science and Innovation (JTSI), the State Gov Dept that funded the Green Hydrogen Project have requested that Milestone 4 be reviewed by their department before GHD release Milestone 5 (final report). The project finalisation is pending the JTSI review
On track	Environmental Responsibility	2.2	Invest in Henderson Waste Recovery Park onsite renewable energy generation	Green Hydrogen feasibility study completed by June 2022	Mar 2022	Anton Lees	Planning	Lou Vieira	The HWRP green waste generation project will be informed by the results of Hydrogen Power feasibility study.
On track	Environmental Responsibility	2.2	Minimise the City's waste to landfill through reducing, reusing, re-purposing, re-gifting and recycling of waste.	2% diverted from landfill	5% diverted	Anton Lees	Delivery	Lou Vieira	Current diversion rate at 5.2%
On track	Environmental Responsibility	2.2	Henderson Waste Recovery Park Leachate Evaporation Plan	3 activities completed	5 activities completed	Anton Lees	Planning	Lou Vieira	Two new accelerated evaporation units are due for installation in early 2022.



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Environmental Responsibility	2.2	Review and Implement Waste Strategic Plan 2020-2030	2 activities completed	3 activities completed	Anton Lees	Delivery	Lou Vieira	2 activities complete; Consultation on pre-booked verge collection services and conversion on the Commercial Food Waste Trial to a commercial service.
On track	Environmental Responsibility	2.2	Final Capping of Northern Landfill Cell, Final Capping of Southern Landfill Cell	Cell will not be capped until the airspace is fully utilised.	N/A	Anton Lees	Delivery	Lou Vieira	Southern section capping planned for 2032, northern section capping due 2040.
On track	Environmental Responsibility	2.2	Deliver general waste to East Rockingham Energy from Waste Facility	Facility Project completion date Jun 2022, waste commencing Jan 2022.	N/A	Anton Lees	Delivery	Lou Vieira	General waste is on track to be delivered to East Rockingham Waste to Energy facility from January 2022.
On track	Environmental Responsibility	2.2	Construct a new community drop-off facility at Henderson Waste Recovery Park	Business case and Financial Model completed by Jun 2022	Mar 2022	Anton Lees	Delivery	Lou Vieira	Business case is under review, Development Application documentation is complete and waiting lodgement.
On track	Environmental Responsibility	2.3	Address climate change through planning, adaptation, mitigation, infrastructure and ecological management.	Number of actions identified within the Climate Change Strategy that are complete or in progress.	80 Actions identified in the Climate Change Strategy are completed or in progress	Daniel Arndt	Delivery	Christopher Beaton	Actions continue to be implemented. 5/1/22
On track	Environmental Responsibility	2.3	Review and implement City's Coastal Management and Adaption Plan,	Number of actions completed or in progress and review completed.	Of the 20 actions 1 is complete and 5 are in progress. Review due 2024.	Daniel Arndt	Delivery	Christopher Beaton	Actions continue to be implemented. Fringing reef contract negotiations expected to be completed week ending 7/1/22. 5/1/22
On track	Environmental Responsibility	2.3	Develop and Implement Climate Change Strategy 2020-2030	Implement 4 actions, subject to resource and funding allocations	6 resourced actions implemented	Daniel Arndt	Delivery	Christopher Beaton	Strategy complete. Actions being implemented. Ongoing. 5/1/22
On track	Community, Lifestyle and Security	3.1	Provide a diverse range of accessible, inclusive and targeted community services, recreation programs, events and cultural activities that enrich our community.	Customer satisfaction results included in Corporate KPI	N/A	Gail Bowman	Delivery	Brittany Cover;Michael Emery;Karoline Jamieson;Andrew Tomlinson	Review of Community Safety and Crime Prevention Plan has included a number of proposed activities accessible to the community. The Plan is scheduled to be presented to Council at the December OCM. 1,628 members of the public attended library events just in December with an additional 51,318 loans actioned across Library services. In relation to events, approximately 4000 people attended Christmas on the green.
On track	Community, Lifestyle and Security	3.1	Review Age Friendly Strategy 2016-2021	2 of resourced actions completed and Strategy review commenced by Jun 2022	4 of resourced actions completed	Gail Bowman	Complete	Karoline Jamieson	



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Community, Lifestyle and Security	3.1	Review Children and Families Strategy 2016-2021	3 of resourced actions completed	6 of resourced actions completed	Gail Bowman	Complete	Karoline Jamieson	
On track	Community, Lifestyle and Security	3.1	Implement and review Disability Access and Inclusion Plan 2017-2022	4 FY22 resourced actions completed	6 of resourced actions completed	Gail Bowman	Delivery	Karoline Jamieson	
On track	Community, Lifestyle and Security	3.1	Implement Youth Services Strategy 2017-2022	4 resourced actions completed for FY22	100% of resourced actions completed	Gail Bowman	Complete	Karoline Jamieson	100% complete
On track	Community, Lifestyle and Security	3.1	Review Cultural Strategy (Art, Culture and Heritage & Events) 2016-2020,	Strategy Review commenced by Jun 22 for Council consideration	Consolidate into Library and Culture Plan	Gail Bowman	Delivery	Brittany Cover	Draft review is complete with further revisions required.
On track	Community, Lifestyle and Security	3.1	Implement Libraries Strategic Plan 2020-2025.	4 resourced actions completed for FY22	Consolidate into Library and Culture Plan	Gail Bowman	Delivery	Brittany Cover	Library strategy continues to be rolled out with a review scheduled for 2022 to align with new leadership and potential restructure.
On track	Community, Lifestyle and Security	3.1	Map the application and approval process for external run events and implement improvements	Process review complete. With Environmental Health to develop application process by Dec 21	Amalgamate with 1.3.1	Daniel Arndt	Delivery	Lorenzo Santoriello	
Delayed/not commenced	Community, Lifestyle and Security	3.1	Undertake feasibility study for arts and cultural spaces in Cockburn	Feasibility Study commenced by June 22 subject to resources and funding	Commence by February 22. Subject to resources & funding.	Gail Bowman	Delayed	Brittany Cover	Work is scheduled to start at the beginning of 2022. To engage with Lisa Lough from Catalyse as she was involved in the original enquires.
On track	Community, Lifestyle and Security	3.1	Foster local community identity and connection through social inclusion, community development, and volunteering opportunities. Review and Implement Community Development Strategy 2016-2020, Develop Volunteering Strategy	Development / Review of Strategies Completed for Council adoption by July 2021	4 FY22 resourced actions complete by Jun 2021	Gail Bowman	Complete	Karoline Jamieson	
On track	Community, Lifestyle and Security	3.1	Facilitate and support health and well-being outcomes for our community. Develop a Public Health Plan	Local Public Health Plan is set for completion at the end of the 21/22 FY (Pushed back due to Covid)	N/A	Daniel Arndt	Planning	Nick Jones	In progress



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Community, Lifestyle and Security	3.1	Provide community, sport, recreational, and cultural facilities and infrastructure to meet community needs.	Current community needs identified in the review of the Community, Sport and Recreation Facilities plan and integrated into the City-Wide infrastructure plan	Early completion of reviewed plan by Jun 22	Gail Bowman;Daniel Arndt;Anton Lees	Planning	Carol Catherwood;Terry Green;Andrew Tomlinson	Project plan and community engagement plan being developed
On track	Community, Lifestyle and Security	3.1	Review Community, Sport and Recreation Facilities Plan 2018-2033,	Community, Sport and Recreation Facilities Plan review commenced by June 2022	Early completion of reviewed plan by Jun 22	Gail Bowman	Planning	Andrew Tomlinson	Project Plan and Community Engagement Plan being developed Demographic analysis underway and community consultation being planned
Delayed/not commenced	Community, Lifestyle and Security	3.1	Lifelong Learning Centre Spearwood Feasibility Study and Business Case	On Hold due to Administration building review	Subject to resource allocation and on hold due to Administration Building deferral	Gail Bowman	Not commenced	Andrew Tomlinson	To be deferred - funding for feasibility not included in FY22 Budget. Funding to be provided in FY24
On track	Community, Lifestyle and Security	3.1	Port Coogee Community Space Concept Design	Concept completed by June 22, subject to resourcing and funding	Early delivery March 22	Gail Bowman	Planning	Andrew Tomlinson	Functional brief developed and provided to Frasers to inform the development of the concept design
Complete	Community, Lifestyle and Security	3.1	Wally Hagan Recreation Centre Development (concept development and business case)	Complete business case, subject to resourcing and funding	Complete business case and concept plan subject to resourcing and funding allocation	Gail Bowman	Complete	Andrew Tomlinson	Business Case submit to Pracsys for feedback on 21 December
On track	Community, Lifestyle and Security	3.1	Provide accessible high-quality open spaces and parks for community benefit - Treeby Community Centre Construction	Complete construction of Treeby Community and Sport Centre Jun 22, subject to funding and resourcing	Early delivery May 22	Gail Bowman;Anton Lees	Delivery	Karoline Jamieson;Terry Green	Project construction 90% complete, practical completion scheduled for March 2022
Complete	Community, Lifestyle and Security	3.1	Complete peer review of the draft design of Coogee Golf Course	Completed Jun 2022 ready for ExCo and Council briefing	Early delivery March 22	Anton Lees;Gail Bowman	Complete	Andrew Tomlinson	Peer Review completed
On track	Community, Lifestyle and Security	3.1	Investigate opportunities to repurpose the Roe 9 corridor for community infrastructure and development.	Prepare draft concept for ExCo consideration by February2022	Early delivery of draft concept	Daniel Arndt;Gail Bowman	Planning	Carol Catherwood;Terry Green;Andrew Tomlinson	Scoping and data collection occurring draft white paper in preparation draft RFQ obtained for related traffic impact assessment
Delayed/not commenced	Community, Lifestyle and Security	3.1	Provide accessible high-quality open spaces and parks for community benefit - Malabar Park Design	Complete Malabar Park design and commence construction June 22, subject to funding and resourcing	Early delivery May 22	Gail Bowman;Anton Lees	Delayed	Terry Green;Andrew Tomlinson	To be deferred - design delays due to contaminated site issues will delay this till 2022/23 at the earliest. Finalisation of design to incorporate requirements to negate the issues which the contaminated site presents.



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Community, Lifestyle and Security	3.1	Provide accessible high-quality open spaces and parks for community benefit - Beale Park		Early delivery May 22	Gail Bowman;Anton Lees	Delivery	Terry Green;Andrew Tomlinson	Community consultation of concept design underway. Environment assessments ongoing
Delayed/not commenced	Community, Lifestyle and Security	3.1	Provide accessible high-quality open spaces and parks for community benefit - Cockburn Coast Oval Construction	Cockburn Coast oval construction complete by Jun 22, subject to funding and resourcing	Early delivery May 22	Gail Bowman;Anton Lees	Delayed	Terry Green;Andrew Tomlinson	To be deferred - Design complete however pre-tender cost estimate over budget so recommend to not proceed until FY24 to coincide with club room design
On track	Community, Lifestyle and Security	3.1	Provide accessible high-quality open spaces and parks for community benefit - Extension of Port Coogee Marina	Construction of Port Coogee Marina expansion complete Jun 22, subject to funding and resources	Early delivery May 22	Gail Bowman;Anton Lees	Delivery	Terry Green;Andrew Tomlinson	Piling & boardwalk fabrication 100% complete, floating jetties 80%, services install 50%. Boardwalk delivery/assembly and gatehouse fabrication commencing. Practical completion estimated for late April 2022
On track	Community, Lifestyle and Security	3.1	Provide accessible high-quality open spaces and parks for community benefit - Frankland Park Construction	Construction of Frankland Park complete Jun 22, subject to funding and resourcing	Early delivery May 22	Gail Bowman;Anton Lees	Delivery	Terry Green;Andrew Tomlinson	Project construction 90% complete, PC date scheduled for mid February 2022
On track	Community, Lifestyle and Security	3.1	Provide accessible high-quality open spaces and parks for community benefit - Design Cockburn ARC Expansion	Detailed design complete Cockburn ARC expansion Jun 22, subject to funding and resourcing	Early delivery May 22	Gail Bowman;Anton Lees	Delivery	Terry Green;Andrew Tomlinson	Concept design sign off now including FFC community component included. Finalising program and commencing detailed design.
On track	Community, Lifestyle and Security	3.2	Facilitate and advocate for increased community safety	Customer satisfaction results included in Corporate KPI	Exceeded by 5%	Gail Bowman	Delivery	Michael Emery	Facilitated working groups with Cockburn Gateways, Crime Prevention Reference Group. Commenced advocacy for more Policing resources to be located in Cockburn.
On track	Community, Lifestyle and Security	3.2	Review City's Community Safety and CCTV Strategy 2017-2022	Review completed by Jun 22	Early Delivery by Apr 22	Gail Bowman	Delivery	Michael Emery	Draft Plan has been finalised and will be added the December OCM. Early delivery is to be expected.
On track	Community, Lifestyle and Security	3.2	Review City's Local Emergency Management Arrangements 2018 (not due for review until 2023)	Continue to implement LEMA subject to resourcing and funding allocations	Assist with Covid-19 response and lead Recovery phase.	Gail Bowman	Delivery	Michael Emery	Annual exercise being prepared and review to ensure SEMP compliance is underway. Outperformance activities are currently being finalised and seeking a review of the internal CMT structure.
On track	Community, Lifestyle and Security	3.2	Design and construct the Aboriginal Cultural and Visitors Centre	Tender awarded and rollout of system commences by Jun 22, subject to funding and resource allocation	Roll out ahead of program	Gail Bowman	Delivery	Karoline Jamieson	Design underway, construct aims to commence June 2022



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Community, Lifestyle and Security	3.3	Recognise and celebrate the significance of cultural, social and built heritage including local indigenous and multicultural groups	Implement 4 Reconciliation Action Plan Recognition actions and provide a range of cultural events, subject to funding and resources.	Raise awareness of Sorry Day and other culturally significant days	Gail Bowman	Complete	Karoline Jamieson	
On track	Community, Lifestyle and Security	3.3	Design and construct the Aboriginal Cultural and Visitors Centre	Design completed and funding secured by June 2022 (subject to funding and resource allocation)	Early delivery March 22	Gail Bowman;Anton Lees	Delivery	Karoline Jamieson;Terry Green	Detailed design phase commenced November with completion of phase scheduled for end of January 2022.
On track	Community, Lifestyle and Security	3.3	Azelia Ley Museum management model (and tenure) review	Review complete by Jun 22, subject to land tenure issues	Early delivery April 22	Gail Bowman	Delivery	Brittany Cover	Consultant appointed and review commenced but delayed.
Delayed/not commenced	Community, Lifestyle and Security	3.3	Review the Reconciliation Action Plan 2018-2021	Review completed by Jun 22	Early Delivery by Apr 22	Gail Bowman	Delayed	Karoline Jamieson	To be deferred - due to the community spread of Covid-19 in WA in 2022 and the potential border opening this KPI will not be completed by June 22. Aboriginal people are identified as a vulnerable group at high risk to Covid-19 and community priority will be focussed on Aboriginal peoples health and wellbeing during this period.
On track	Community, Lifestyle and Security	3.3	Commence operation of the new Aboriginal Cultural and Visitors Centre Services (not due until 22/23 financial year)		Commence by February 22. Subject to resources & funding.	Gail Bowman	Delivery	Karoline Jamieson	Planning underway for Staffing and operational plan developed, not due to commence operation until 2023
On track	City Growth & Moving Around	4.1	Plan to provide residents with great places to live, activated social connections and high quality open spaces	Draft Local Planning Strategy – receive advertising consent from WAPC by Jun 22C by Jun 22	Early Delivery by June 2022	Daniel Arndt	Delivery	Carol Catherwood	2 rounds of feedback from DPLH has been responded to, now escalated to management to seek advertising consent given delay not acceptable
On track	City Growth & Moving Around	4.1	Review and Implement the Land Management Strategy	Review completed Jun 22	April 2022	Anton Lees	Planning	Joe Saraceni	Previous strategy under review and project plan for new strategy being prepared
On track	City Growth & Moving Around	4.1	Prepare the new Local Planning Strategy and Scheme for the District	Draft Local Planning Strategy – receive advertising consent from WAPC by Jun 22C by Jun 22	Early consent by Jun 2022	Daniel Arndt	Delivery	Carol Catherwood	2 rounds of feedback from DPLH has been responded to, now escalated to management to seek advertising consent given delay not acceptable
On track	City Growth & Moving Around	4.1	Australian Building Cladding Audit	Target for Jun 22	Early delivery March 2022	Daniel Arndt	Delivery	Lorenzo Santoriello	
On track	City Growth & Moving Around	4.1	Sustainably revitalise urban areas to deliver high levels of amenity and to cater for population growth	Draft Local Planning Strategy – receive advertising consent from WAPC by Jun 22C by Jun 22	Early consent by Jun 2022	Daniel Arndt	Delivery	Carol Catherwood	2 rounds of feedback from DPLH has been responded to, now escalated to management to seek advertising consent given delay not acceptable

Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	City Growth & Moving Around	4.1	Implement the Phoenix Central, Hamilton Hill, Coolbellup, the Lakes Revitalisation Strategies, Review City's approach to future revitalisation strategies	Draft Local Planning Strategy – receive advertising consent from WAPC by Jun 22C by Jun 22	Early consent by Jun 2022	Daniel Arndt	Delivery	Carol Catherwood	2 rounds of feedback from DPLH has been responded to, now escalated to management to seek advertising consent given delay not acceptable
On track	City Growth & Moving Around	4.1	Undertake stage 2 of the My Best Home project (disability focus)	Draft Local Planning Strategy – receive advertising consent from WAPC by Jun 22C by Jun 22	Early consent by Jun 2022	Daniel Arndt	Delivery	Carol Catherwood	2 rounds of feedback from DPLH has been responded to, now escalated to management to seek advertising consent given delay not acceptable
On track	City Growth & Moving Around	4.1	Plan and facilitate diverse and affordable housing choices for residents and vulnerable communities. Implement and Review the Housing Affordability and Diversity Strategy	Draft Local Planning Strategy – receive advertising consent from WAPC by Jun 22C by Jun 22	Early consent by Jun 2022	Daniel Arndt	Delivery	Carol Catherwood	2 rounds of feedback from DPLH has been responded to, now escalated to management to seek advertising consent given delay not acceptable
On track	City Growth & Moving Around	4.1	Progress planning and advocacy for the redevelopment of the South Fremantle Power Station site (and the associated electrical sub-station).	Prepare discussion (white) paper for ExCo consideration by May 2022	Early delivery	Daniel Arndt;Victoria Green	Delivery	Carol Catherwood	draft white paper prepared and circulated scheduled meeting Corp Affairs in Jan , final updates then present to Exco approx March
On track	City Growth & Moving Around	4.2	Develop Cockburn Central as our City centre and strengthen local area localities through planning and activation.	Draft Local Planning Strategy – receive advertising consent from WAPC by Jun 22C by Jun 22	Early consent by Jun 2022	Daniel Arndt	Delivery	Carol Catherwood	2 rounds of feedback from DPLH has been responded to, now escalated to management to seek advertising consent given delay not acceptable
On track	City Growth & Moving Around	4.2	Prepare an intervention framework to promote growth, good design and viable outcomes in our activity centres	Draft Local Planning Strategy – receive advertising consent from WAPC by Jun 22C by Jun 22	Early consent by Jun 2022	Daniel Arndt	Delivery	Carol Catherwood	2 rounds of feedback from DPLH has been responded to, now escalated to management to seek advertising consent given delay not acceptable
On track	City Growth & Moving Around	4.2	Design of the New Council and Administration Centre	Concept by June 22 (Subject to funding, resources and confirmation of relocation)	March 2022	Anton Lees	Planning	Joe Saraceni	High level plan for Future Accommodation Strategy presented to ExCo in Nov 21, further steps to be implemented by April 22
On track	City Growth & Moving Around	4.3	Advocate and plan for reduced traffic congestion	Elevate advocacy actions to State Government as per Integrated Transport Strategy by June 2022	Early delivery by Dec 2021	Daniel Arndt	Planning	Carol Catherwood	Planning advocacy approach
On track	City Growth & Moving Around	4.3	Review and update the City's District Traffic Study 2018	Review by June 2022	March 2022	Daniel Arndt	Planning	Carol Catherwood	Planning advocacy approach

CBP KPIs - 2/1/2022 7:17:40 AM

Page 11 of 18



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	City Growth & Moving Around	4.3	Advocate for the analysis and planning to support the delivery of the Fremantle to Cockburn Transit Link	Elevate advocacy actions to State Government as per Integrated Transport Strategy by June 2022	Early delivery by Dec 2021	Daniel Arndt;Victoria Green	Delivery	Carol Catherwood	Undertaken as part of South West Group mid-tier transport advocacy program white paper also in preparation
On track	City Growth & Moving Around	4.3	Develop information campaigns and education resources about traffic congestion, road safety and alternative transport mode	Communication plan and material developed and implemented for broader community	Two priority areas are targeted specifically	Victoria Green;Daniel Arndt	Delivery	Samantha Seymour-Eyles	This KPI was subject to budget allocation. There is currently no budget allocation.
On track	City Growth & Moving Around	4.3	Plan, develop and advocate for safe, sustainable, integrated local transport networks, public transport and regional transport networks. Road Projects 2019-2033	Elevate advocacy actions to State Government as per Integrated Transport Strategy by June 2022	Early delivery by Dec 2021	Daniel Arndt	Planning	Carol Catherwood	Planning advocacy approach
On track	City Growth & Moving Around	4.3	Advocate for improvements to public transport	Elevate advocacy actions to State Government as per Integrated Transport Strategy by June 2022	Early delivery by Dec 2021	Daniel Arndt	Planning	Carol Catherwood	Planning advocacy approach
On track	City Growth & Moving Around	4.3	Review and implement the Integrated Transport Strategy	Provide status report of achievement of ITS objective areas by June 2022 (note significant review not due till 2030)	Early Delivery by March 2022 - Note significant review not due till 2030	Daniel Arndt;Anton Lees	Planning	Carol Catherwood	Planning stage
On track	City Growth & Moving Around	4.3	Continue to complete the coverage of accessible cycleways, footpaths, parking and end of trip facilities, and trail networks across the City	Provide status report of achievement of ITS objective areas by June 2022 (note significant review not due till 2030)	Early Delivery by March 2022 - Note significant review not due till 2030	Daniel Arndt;Anton Lees	Delivery	Carol Catherwood;Lou Vieira	Recent independent audit indicates good progress
On track	City Growth & Moving Around	4.3	Construct new and refurbished footpaths	75% FY22 program completed	95% completed	Anton Lees	Delivery	Lou Vieira	Program is approximately 30% complete YTD.
On track	City Growth & Moving Around	4.3	Complete Bicycle Network Infrastructure 2017-2026	Input provided into City Wide Plan to align to growth areas and availability of DCP funding (where applicable)	Input provided into City Wide Plan to align to growth areas and availability of DCP funding	Daniel Arndt	Delivery	Carol Catherwood	Recent independent audit indicates good progress
Delayed/not commenced	City Growth & Moving Around	4.3	Review and implement the Trails Master Plan	Develop new Plan by June 22	March 2022	Daniel Arndt	Not commenced	Christopher Beaton	To be deferred - Insufficient resourcing or budget to achieve this KPI. Due to the organisational changes and restructure a lead for this project has not yet been determined.

Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	City Growth & Moving Around	4.3	Progress concept development and advocacy for coastal corridor & east-west public transport options.	Prepare discussion (white) paper for ExCo consideration by May 2022	Early delivery of discussion paper	Daniel Arndt	Delivery	Carol Catherwood	white paper drafted and listed for discussion with Corp Affairs (meeting in Jan)
On track	Listening and Leading	5.1	Ensure good governance through transparent and accountable planning, processes, reporting, policy and decision making.	Complete Review of Policies and Delegated Authorities by November 2021	Review completed by September 2021	Emma Milne	Planning	Joseph Fiori	Governance Team is gathering the documentation required to assign owners of specific documents for review.
On track	Listening and Leading	5.1	Knowledge Management Project	Complete KMP for Management Accounting and Corporate Affairs by EOY 21/22	Completion of another department as determined by project steering committee by end of EOY 21/22	Stuart Downing	Delivery	Brett Fellows	Weekly clean-up sessions continue, folder size reporting will commence in September 17/11/2021 - two weeks remaining with Corp Affairs and Mgmt Accounting. Management Accounting: Location 11/05/2021 16/11/2021 S Drive 48.9 GB 20.8 GB H Drives 22.6 GB 15.5 GB Outlook Mailboxes 90.2 GB 52.4 GB Corporate Affairs: Location 17/05/2021 16/11/2021 S Drive 660 GB 787 GB H Drives 92.1 GB 45.4 GB Outlook Mailboxes 108 GB 79.5 GB
On track	Listening and Leading	5.1	Develop, implement and maintain a four-year corporate planning cycle and new Strategy Software System (SSC)	Complete Review of SCP by June 2024, Complete input of data into new SSC and verify by December 2021	Review completed earlier, Data input and verification achieved earlier	Emma Milne	Planning	Courtnee Thomson	Issues identified with SSC. Negotiations currently underway between the City's Procurement Manager and the SSC Regional Manager. Temporary solution developed using M365 Lists and Power BI. Review currently underway for a new SSC - Investigating where M365 or any current systems the City has could be utilised.
On track	Listening and Leading	5.1	Consolidate the existing strategies and strategic documents into a cohesive framework of strategies	Plan completed to consolidate existing strategies and strategic documents by December 2021	Plan completed earlier	Emma Milne	Planning	Courtnee Thomson	Draft plan is currently being developed and discussions with ExCo to commence shortly.
Complete	Listening and Leading	5.1	Review and continual management of the Enterprise Risk Management Framework	Review of Framework completed by August 2021	N/A	Emma Milne	Complete	Joseph Fiori	At its 15 July 2021 meeting, Audit and Strategic Finance Committee adopted the ERM Framework - subsequently adopted at Council's 12 August 2021 meeting.



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Listening and Leading	5.1	Organisational Risk Management Maturity Review	Review completed by December 2021	Review completed earlier	Emma Milne	Planning	Joseph Fiori	Risk maturity review will be planned after the new RMSS solution is implemented across the organisation.
On track	Listening and Leading	5.1	Deliver value for money through sustainable financial management, planning and asset management.	Financial Health Indicator (FHI) score of at least 70% representing sound financial health	Financial Health Indicator (FHI) score greater than 80%	Stuart Downing;Gail Bowman;Anton Lees	Complete	Nelson Mauricio	FHI being calculated as part of annual financial reporting process and will also be audited. The FHI is 77 compared with 62 last year
On track	Listening and Leading	5.1	Review and Implement Asset Management Strategy 2017	2 Action completed	3 Actions completed	Anton Lees	Delivery	Joe Saraceni	
On track	Listening and Leading	5.1	Create and Review an Asset Management Plan for Marine and Coastal assets	Completed	N/A	Anton Lees	Complete	Joe Saraceni	Adopted OCM June 2021
On track	Listening and Leading	5.1	Create and review the Asset Management Plan for Cockburn ARC	Developed June 22	March 22	Anton Lees	Complete	Joe Saraceni	Adopted OCM September 2021
On track	Listening and Leading	5.1	Office of the Auditor General performance audits	Local Government performance audit findings are considered by the City and reported to the Audit & Strategic Finance Committee 2021	N/A	Emma Milne	Delivery	Joseph Fiori	These types of audits are presented to A&SFC meetings when the OAG finalises an audit.
On track	Listening and Leading	5.1	Refine the long-term financial planning methods to integrate with the City's SCP objectives, Implement COVID-19 financial measures	LTFP is integrated with and aligned to the City's 4-year corporate business plan (CBP) annually	N/A	Stuart Downing;Emma Milne	Planning	Nelson Mauricio;Courtne e Thomson	Initial discussions to capture SCP and COVID19 implications. Review base case assumptions Awaiting the review of the CSRFP Plan and WFP update.
On track	Listening and Leading	5.1	Actively advocate and seek regional collaboration focused on growing the wellbeing and self-sufficiency of the community to better meet their social, environmental and economic needs	Advocacy plan focussed on growing the wellbeing and self-sufficiency of the community is developed, subject to engagement of the Stakeholder Management Manager	N/A	Victoria Green;Gail Bowman	Delivery	Daniel Newman	Advocacy plan for 21/22 developed and being implemented
On track	Listening and Leading	5.1	Apply for areas to be included in funding for underground power	Applications lodged as appropriate to funding rounds and internal resourcing	Applications lodged as appropriate to funding rounds and internal resourcing	Daniel Arndt	Planning	Carol Catherwood	Scoping stage
On track	Listening and Leading	5.1	Participate in the Westport Local Government Reference Group	City attendance at meetings as scheduled	N/A	Daniel Arndt	Delivery	Carol Catherwood	Attendance as required is occurring - or proxy sent (next meeting is December update)



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
Completed	Listening and Leading	5.1	Develop and implement a Stakeholder Management Plan	Plan developed subject to resourcing and funding allocation	N/A	Victoria Green	Complete	Daniel Newman	
Completed	Listening and Leading	5.1	Review and implement the Corporate Governance Framework	Review completed by September 2021.	Review completed by August 2021	Emma Milne	Complete	Joseph Fiori	At its 27 May 2021 meeting the Delegated Authorities and Policies Committee adopted the Governance Framework. The current Governance review will look to determine if the framework requires any further amendment.
Completed	Listening and Leading	5.1	Five year review and update of the Drainage Management and Maintenance Strategy 2018-2028.	Completed	N/A	Daniel Arndt	Complete	Lorenzo Santoriello	
Completed	Listening and Leading	5.1	Review, access and apply new or amended legislative requirements from the LG Act Review	Any requirements completed by December 2021	Requirements completed earlier	Emma Milne	Complete	Bernadette Pinto	All statutory requirements for publication are available on the City's website.
On track	Listening and Leading	5.2	Listen to, communicate, consult and engage with our residents, businesses and community in a timely, open and collaborative manner	Review the Community Engagement Policy and Framework	N/A	Victoria Green	Planning	Daniel Newman	Engaged Aha! Consulting to review policy inline with EM recommendations and IAP2 principles. Stage two review and consultation to be undertaken in 2022.
On track	Listening and Leading	5.2	Undertake research to review the Communication Strategy 2017-2022 and incorporate City's new vision	Undertake research for the strategy subject to Council funding and resources	N/A	Victoria Green	Planning	Samantha Seymour-Eyles	This KPI was subject to budget allocation. There is currently no budget allocation.
On track	Listening and Leading	5.2	Provide high quality accessible customer service and experiences for all our community - undertake requirements gathering for a single view of the customer /CRM and implement a solution	Research options for a CRM using the requirements gathering information	N/A	Victoria Green	Planning	Colleen Miller	Defining CRM and single view of the customer requirements has been. Reviewing current work that has been undertaken by Veev through IT
On track	Listening and Leading	5.3	Attract, engage, develop, support and retain our employees to provide exceptional services for the community	70% satisfaction with the City as a place to work	80% satisfaction	Jemma Iles	Delivery	Chantelle Hanrahan	Employee Engagement and Culture Survey scheduled May 2022
On track	Listening and Leading	5.3	Review and implement Workforce Plan 2017-2022	Engage with stakeholders and review WFP for endorsement by May 2022	Endorsement by March 2022	Jemma Iles	Planning	Chantelle Hanrahan	Directorate Restructures in progress to determine workforce needs for future. Business Unit consultation to commence Feb 2022

CBP KPIs - 2/1/2022 7:17:40 AM

Page 15 of 18



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Listening and Leading	5.3	Focus on providing a workplace that supports diversity	Meet 80% diversity targets as per WFP	Meet 100% diversity targets as per WFP	Jemma Iles	Delivery	Chantelle Hanrahan	50/50 gender diversity target met at ExCo level.
On track	Listening and Leading	5.3	Build an organisational culture that encourages innovation in both digital and non-digital mediums, and utilisation of technology to increase efficiency and effectiveness	Form working group to develop initiatives by June 2022	Implement 2 initiatives to organisation by Jun 22	Jemma Iles	Delivery	Michael Swanepoel	Manager Transformation commenced Nov 21. Review of Task Teams being undertaken, expected to be completed end of December ready to be implemented in January 2022. 12.01.22 - Review of Task teams completed. Implementation commences Jan 2022. Transformation Framework is also being drafted expected to be finalised end of January 2022.
On track	Listening and Leading	5.3	Implement and review Sustainability Strategy 2017-2022	Annually report progress towards the 16 Sustainability Objectives contained within the SCP. Review in 2022.	All objectives are in progress with Sustainability becoming further imbedded in the organisation across all services. Strategy to be reviewed in 2022	Daniel Arndt	Delivery	Christopher Beaton	Actions from existing strategy continue to be implemented. Strategy to be incorporated into overall division strategy in 2022
On track	Listening and Leading	5.3	Review and implement the Information Services Strategy 2016-2020	Draft the Information & Technology Strategy 2020+ by Dec 2021	Complete 25% of objective actions listed in the 2020+ plan	Stuart Downing	Delivery	Brett Fellows	Currently working on new I&T Strategy which will be designed to be reviewed biennially to maintain currency with City direction and goals. 17/11/2021 - Draft strategy presented to CEO. To be raised at next SLT Forum.
On track	Listening and Leading	5.3	Review and update the existing customer request system to meet current business processes	Review of customer request system requirements completed by Dec 2021	New customer request system categories and pre-work completed ready to start CIA project in Jul 2022	Stuart Downing	Planning	Brett Fellows	Discussions on efficacy of current CR system. Meeting the basic needs of Customer Services SU. Actively seeking to expedite the rollout of the CR System in Ci-A.
Delayed/not commenced	Listening and Leading	5.3	Develop and implement two Smart Cities Projects in partnership with South West Group	Smart Street Light Project complete, and LoraWAN project trialled.	Site based trial completed by end of FY22	Stuart Downing;Jemma Iles	Delayed	Michael Swanepoel	To be deferred - smart LED Streetlight project awaiting Minister for Energy sign off to RAB 50/50 proposal. WP appear to have approved the "Smart's" investment. Council have approved the project. To be delivered in FY23. LoraWAN project is completed.



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Listening and Leading	5.3	Develop an Innovation Framework and Culture	Framework drafted, with new Executive to review and then implement Jun 2022	Framework drafted, with new Executive to review and then implement Mar 2022	Jemma Iles	Planning	Michael Swanepoel	<p>Research being conducted into Innovation Programs. Trialling innovation process with new Wellbeing and Social Committee.</p> <p>12.01.22 Review of Task Teams completed December 2021. Changes being implemented in January 2022. A draft Transformation Framework will be finalised end of January 2022. This framework should be considered the building block of having the organisation prepared for establishing an Innovation culture.</p>
On track	Listening and Leading	5.3	Review and Implement Digital Strategy 2019-2024	Strategy reviewed for relevance and currency in a COVID environment by Sep 21, 50% implementation of objective actions where still relevant	75% implementation of objective actions where still relevant	Stuart Downing	Delivery	Brett Fellows	<p>1.Implemented "Sherlock" for the Single view of our customer. This was implemented for and is used by Customer Services. This covers, Tech One data bases and Intelliesure. Further work is being planned to integrate with Spydus (Library).</p> <p>2.Implemented LoRaWan gateway.</p> <p>3.Working on an open data framework.</p> <p>4. Implemented ESRI (GIS) solutions to assist staff to work smart</p> <p>5. Continue to support free public WiFi.</p>
On track	Listening and Leading	5.3	Transformation Projects	Undertake organisational analysis to determine future needs by Jun 2022	Develop plan stating key projects, outcomes and resourcing requirements by June 2022	Jemma Iles	Delivery	Michael Swanepoel	<p>Manager Transformation commenced Nov 21. Review of Transformation Teams being completed, which will finalised Dec 21. Transformation Framework being developed to clarify scope and process for initiating transformation projects.</p> <p>12.01.22 Review of Task Teams completed end of December 2021. Changes to be implemented in January 2022. A draft Transformation Framework to be completed by end of January 2022.</p>



Status	Strategic Outcome	Strategic Objective	Informing Strategies/Corporate Project/Projects	KPI and Target	Outperformance	Executive (Accountable)	Progress	Executive direct report (Responsible)	Notes
On track	Listening and Leading	5.3	Undertake 3 Strategic service reviews	3 Reviews completed and presented for Council consideration by Jun 22	Reviews completed and endorsed by Council earlier in 2022	Emma Milne	Delivery	Courtnee Thomson	Strategic service reviews completed for Corporate Affairs (Business and Economic Development & Advocacy and Engagement), People Experience and Transformation (People Experience, Workplace Health and Safety and Transformation, Culture and Innovation) and Community Safety and Rangers during the Community Safety and Crime Prevention Strategy Review. Structure for Administering the City of Cockburn Policy updated and adopted at 25 Nov DAPPS. Up for adoption by Council at the 9 Dec OCM.



17.3 (2022/MINUTE NO 0015) FY22 Mid-Year Review Service Plans**Author(s)** C Thomson**Attachments** 1. FY22 Mid-year Review Service Plans (**Confidential**)**RECOMMENDATION**

That Council ADOPTS the FY22 Mid-year Review report for the Service Plans as attached to the Agenda.

Council Decision

MOVED Cr M Separovich SECONDED Cr K Allen

That the recommendation be adopted.

CARRIED UNANIMOUSLY 8/0

Background

Following the implementation of service plans into the FY22 business planning process, Council adopted at the 25 November 2021 Delegated Authorities and Policies (DAP) Committee and 9 December 2021 Ordinary Council Meeting the reviewed 'Corporate Strategic Planning and Budget' Policy. Part of this review covered the updating of the budget management timetable to include a 'mid-year review of service plans to Council for decision (adoption)' in February.

Submission

N/A

Report

The purpose of this report is to provide Council with a mid-year review of the service plans. There are 41 service plans covering the seven organisational divisions. The service plans include the service role and purpose, sub-services, strategic link, informing strategies, an annual key performance indicator (KPI), FTE, financials (including the FY22 budget and FY22 mid-year actual) and resourcing and/or funding requirements to achieve the FY22 ask.

During the FY22 Corporate Business Plan (CBP) annual review and Annual Budget process, the service plans were first circulated to Council. They inform sustainable financial planning of the annual budget, improve transparency, and ensure strategic alignment and accountability.

To effectively monitor the delivery of the service plans, they form part of the fourteen Corporate KPIs that were endorsed by Council at the 12 August 2021 Ordinary Council Meeting. A status update on the Corporate KPIs is included in a report to an Ordinary Council Meeting on a quarterly basis.



In summary, the mid-year review report identifies that majority of the annual KPIs for FY22 are on track. Please see summary in the table below:

KPIs – 40 Total		
Status	No	Percentage
On track	25	61%
Delayed/under target	6	15%
Not available due to annual survey timing/restructure of service units	10	24%

COVID-19 has impacted the KPIs and caused some delays to outcomes.

As per the reviewed 'Corporate Strategic Planning and Budget' Policy that Council adopted at the 25 November 2021 DAP Meeting, the service plans mid-year review report and quarterly progress reports on the Corporate KPIs and CBP KPIs replaced the Corporate Business Plan mid-year review.

By increasing the frequency of the progress reports and introducing the mid-year review of the service plans, Council is provided with improved transparency and visibility of services and delivery of the planned outcomes.

As per earlier Finance item **14.3 – Mid Year Budget Review 2021-22** and subject to Council approval, these items have been deferred from the 2021-22 budget and have been included in the Mid-Year Service Plan Review.

Strategic Outcome & Objective Relevant Executive	Informing Strategy/Corporate Project	KPI and Target	Comment
Local Economy Objective 1.1 Executive: Victoria Green	Work with businesses and the community to expand the use of smart technology to improve resource efficiency and affordability	Facilitate two events for the business and community to promote smart technology	Insufficient resourcing or budget to achieve this KPI. There are other priorities that have emerged that require a greater focus, resourcing, and budget.
Environmental Responsibility Objective 2.1 Executives: Anton Lees & Gail Bowman	Provide accessible high- quality open spaces and parks for community benefit – Nicholson Reserve Skate Park	Develop concept plans for Nicholson Reserve by June 2022	Deferral – this project was incorrectly listed in the Corporate Business Plan actions. Project timeframe to be reviewed in accordance with the review of the Community Sport and Recreation Facilities Plan 2018-2033 (5 year review)



Environmental Responsibility Objective 2.1 Executives: Anton Lees & Gail Bowman	Provide accessible high- quality open spaces and parks for community benefit – Dixon Skate Park	Develop concept plans for Dixon by June 2022	Deferral – this project will be delivered with the overall redevelopment of Wally Hagan / Dixon park project
Community, Lifestyle and Security Objective 3.1 Executives: Anton Lees & Gail Bowman	Provide accessible high- quality open spaces and parks for community benefit – Malabar Park design	Complete Malabar Park design and commence construction June 22 subject to funding and resourcing	Design delays due to contaminated site issues will delay this till 2022/23 at the earliest
Community, Lifestyle and Security Objective 3.3 Executive: Gail Bowman	Review the Reconciliation Plan 2018-2021	Review and complete by June 2022	Will be delayed due to Covid-19 risk of consultation with the Aboriginal Community during this time

Strategic Plans/Policy Implications

Listening & Leading

A community focused, sustainable, accountable and progressive organisation.

- Best practice Governance, partnerships and value for money.
- Employer of choice focusing on equity, innovation and technology.

Budget/Financial Implications

N/A

Legal Implications

N/A

Community Consultation

N/A

Risk Management Implications

There is a “Low” level of “Compliance” risk associated with this item.



Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil



18. Corporate Affairs

18.1 (2022/MINUTE NO 0016) 2021 Business Scorecard

Author S Kahle

Attachments 1. 2021 Business Scorecard Report [↓](#)

<p>RECOMMENDATION</p> <p>That Council NOTES the 2021 Business Scorecard Report.</p>
<p>Council Decision</p> <p>MOVED Cr M Separovich SECONDED Cr K Allen</p> <p>That the recommendation be adopted.</p> <p style="text-align: right;"><u>CARRIED UNANIMOUSLY 8/0</u></p>

Background

In October 2021, the City engaged Catalyse to undertake the biannual MARKYT® Business Scorecard to evaluate business priorities and measure Council's performance in relation to engagement and support for the more than 8,500 businesses within Cockburn.

Data was collected via an online portal which was open to all businesses in Cockburn. Businesses in the City's customer databases were invited to participate via direct email and e-newsletter. The City also promoted the opportunity to participate through our own communication channels.

The data gained by this consultation is used to determine the focus points and priorities of business engagement and economic development activities for the future.

Submission

N/A

Report

There are currently 8,617 businesses in the City of Cockburn (ABR data, June 2021). A total of 535 businesses operating within the City took part in the study, a significant increase from the 2019 survey, which had 138 respondents. As a result, data was captured from several businesses who were not registered on the Business eNewsletter database, giving us a broader view of the business community.



The highlights of the report are:

- An increase in the perception of the City as a “**governing organisation**” score from 73% to **74% positive**. This is 5 index points above industry average and up one point since 2019
- 58% of businesses see **the City as providing excellent/good value for money**, which is 10% above industry average, **up 10% since 2019**
- **65%** of businesses expressed a **high-level of economic confidence** for the year ahead.

Issues and Challenges

The top 4 issues and challenges for local businesses identified in the report are:

1. Attracting, retaining, and training of staff – accommodation and food service providers
2. Sales and marketing – retail stores, followed by accommodation and food service providers
3. Managing the supply chain – mining, manufacturing, and construction
4. Financial management - Cash flows, accounting, taxation, and access to finance.

Awareness of business support programs

57% of respondents were **familiar with City programs**. This is a focus area for the Economic Development Implementation Plan (EDIP) and the Business Grants review for the next 12 months.

Respondent priorities for the needs of business is for increased business training and development activities, with an emphasis on:

- Marketing, sales, and social media
- TAFE/trade qualifications
- Health and Safety
- IT (eg: computer/internet skills, coding, web design).

These priority requests have been included in the draft EDIP and Business Grant review currently being developed.

Service performance levels

Business respondents mostly rated local services and facilities positively.

The top 3 performers were:

- Waste collection and management
- Business in Cockburn monthly e-newsletter
- Maintenance of local roads



The lowest performing areas were:

- How the business community is consulted about local issues
- Support for start-up businesses
- Efforts to support and retain existing businesses

The Business and Economic Development business unit has recently been allocated additional resources, with work underway to develop and implement a new EDIP. The plan will address the lower performing priority areas identified in the MARKYT® Business Scorecard.

Strategic Plans/Policy Implications

Local Economy

A sustainable and diverse local economy that attracts increased investment and provides local employment.

- Increased Investment, economic growth and local employment.
- Thriving local commercial centres, local businesses and tourism industry.
- A City that is 'easy to do business with'.

Listening & Leading

A community focused, sustainable, accountable and progressive organisation.

- High quality and effective community engagement and customer service experiences.

Budget/Financial Implications

N/A

Legal Implications

N/A

Community Consultation

See attached 2021 MARKYT® Business Scorecard results. The outcome of this Report will be communicated to those who took part in the consultation.

Risk Management Implications

The City has asked the business community about sector priorities to enable future improvement and delivery of its services to the business community. Failure to act on these report outcomes may have a negative impact on the City's reputation.

All these factors can be addressed in the new Economic Development Implementation Plan currently being developed for Council consideration.

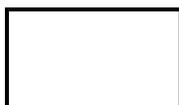


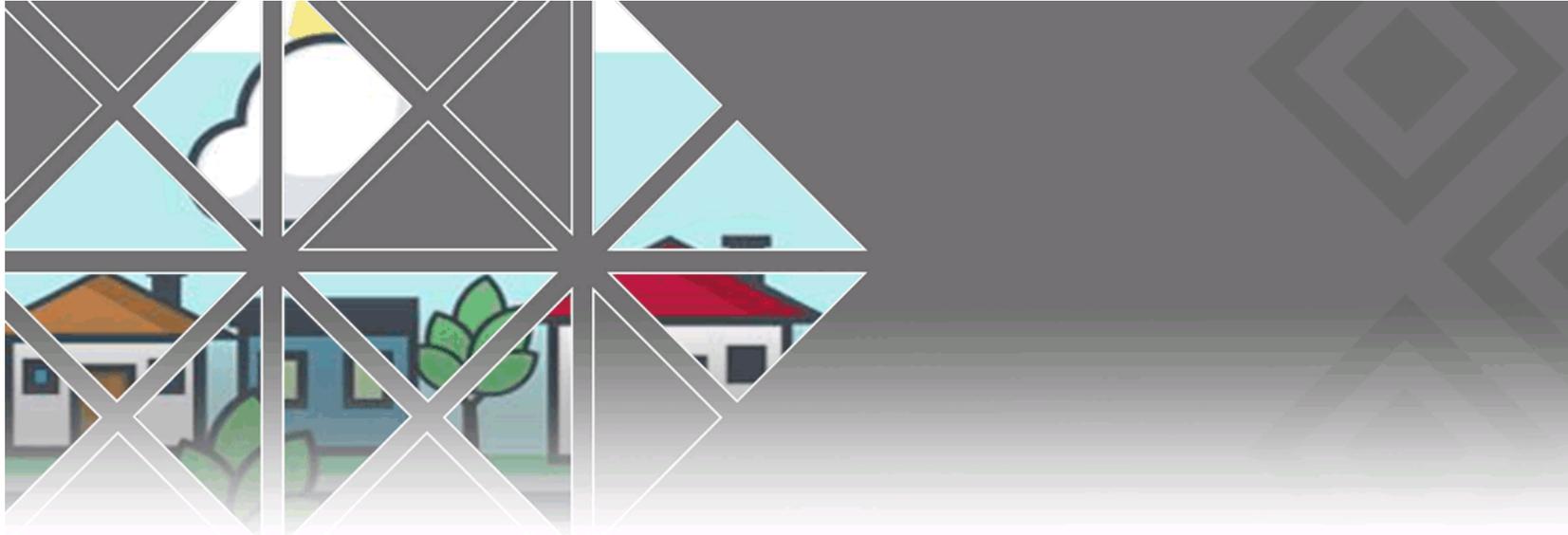
Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil





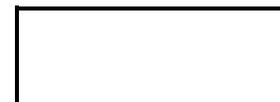
MARKYT  Business Scorecard ©

Prepared for: City of Cockburn

Prepared by: CATALYSE® Pty Ltd ©

November 2021

© Copyright CATALYSE® Pty Ltd 2021



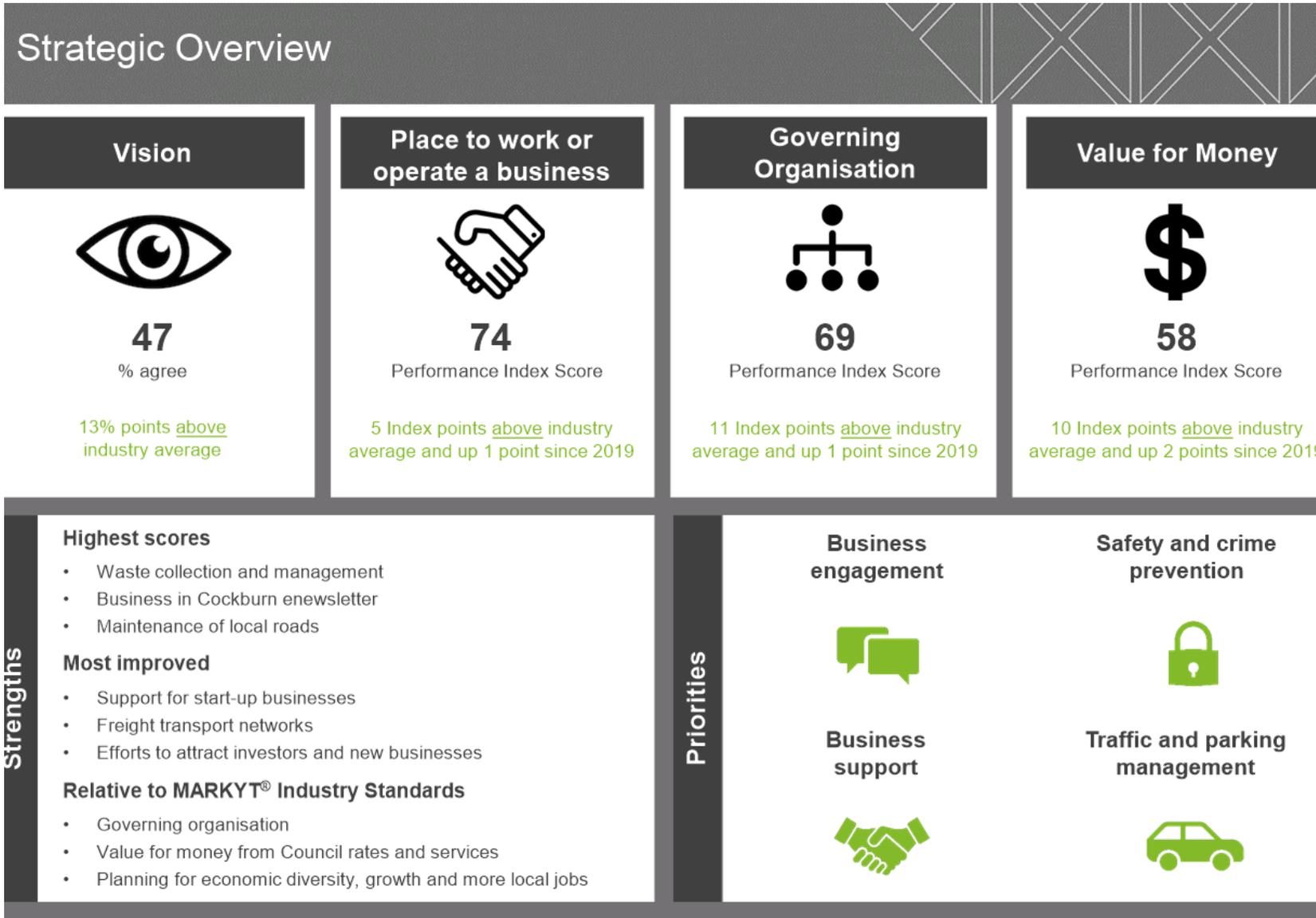
Contents

Strategic overview	3
The study	5
Business performance and economic confidence	8
Main issues and challenges	11
Overall performance	16
Value and engagement	20
Awareness of business support programs	24
Education and training needs	30
Service area performance	32
MARKYT® business trends	35
MARKYT® business priorities	38
Addressing business priorities	41
MARKYT® industry comparisons	46



Strategic Overview





The study



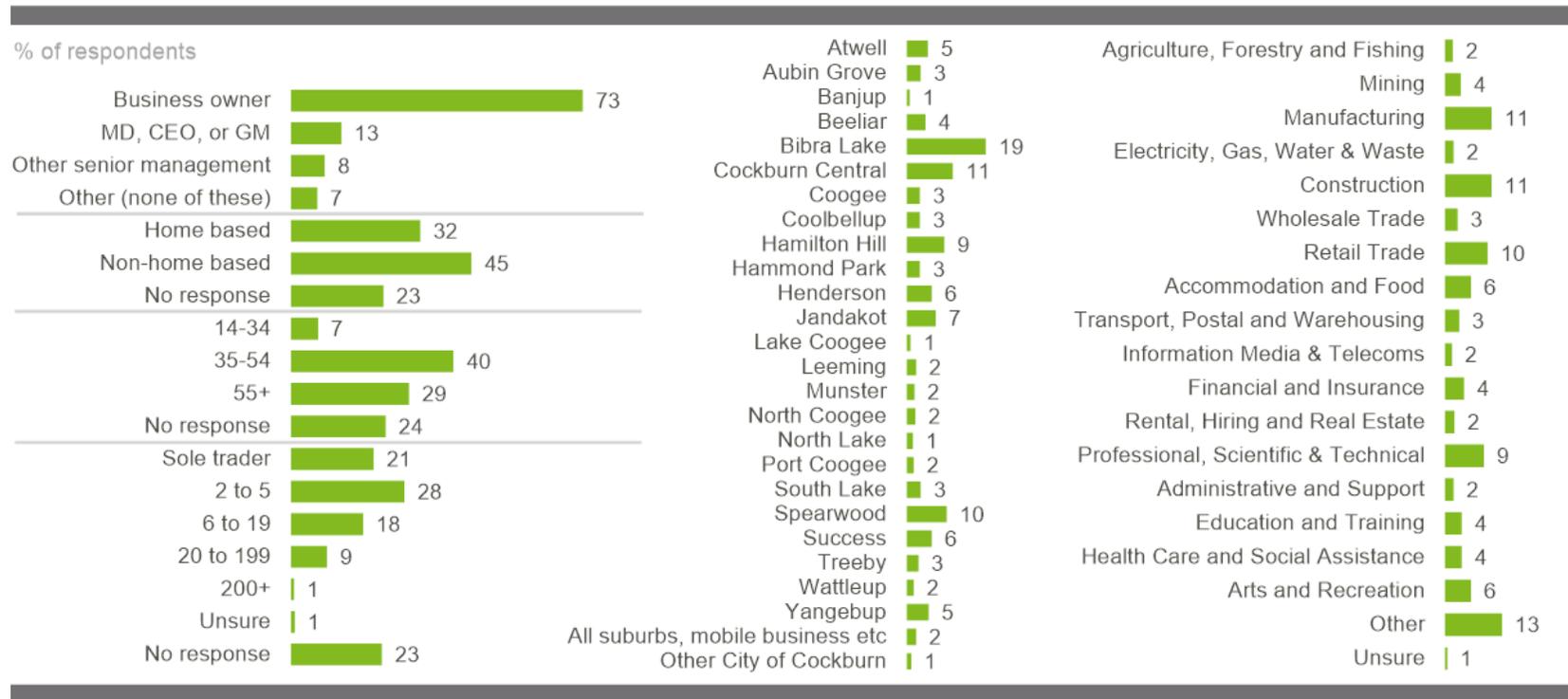
The Study

In October-November 2021, the City of Cockburn administered a **MARKYT® Business Scorecard** to evaluate business priorities and measure Council’s performance.

Data was collected using an online scorecard that was open to all businesses in the area. Businesses on the City’s customer databases were invited to participate via email and the City promoted the scorecard through their communication channels.

535 businesses operating within the City of Cockburn took part in the study.

Data has been analysed using SPSS. Where sub-totals add to ±1% of the parts, this is due to rounding errors to zero decimal places.



MARKYT Industry Standards

When three or more councils have asked a comparable question, we publish the high score to enable participating councils to recognise and learn from the industry leaders. In this report, the 'high score' is calculated from councils that have completed an accredited study with CATALYSE® **within the past two years**. Participating councils are listed below.

Businesses may have completed a dedicated MARKYT® Business Scorecard or, in some of the smaller or regional councils, they may have completed a MARKYT® Community Scorecard and business responses were reported separately.

Metropolitan



Regional



 Dedicated MARKYT® Business Scorecard.



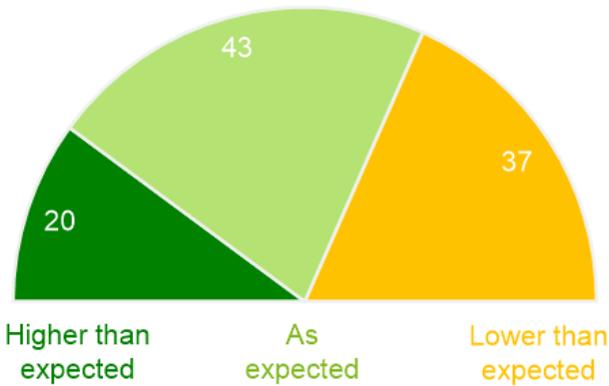
Business performance and
economic confidence



Business performance over past 12 months

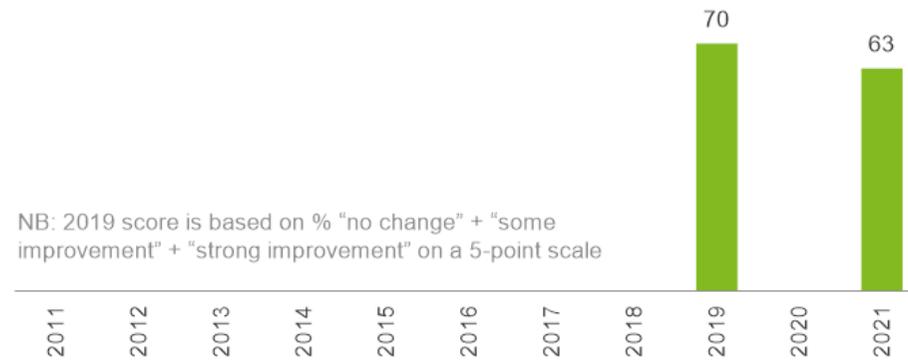
Business Performance

% of respondents



Trend Analysis

% steady or improved



NB: 2019 score is based on % "no change" + "some improvement" + "strong improvement" on a 5-point scale

Variations across the business community

% steady or improved

Total	Business Owner	MD/CEO /GM	Other senior position	Other	14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward
63	59	71	81	75	71	67	56	55	62	52	73	75	66	71	57	77	50	60	61	56	66	66

Q. For the 2020/21 financial year (1 July 2020 to 30 June 2021), was total revenue for your business; lower than expected, as expected or higher than expected?

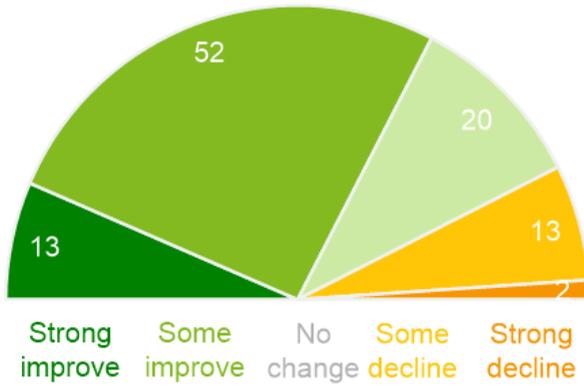
Base: All respondents. excludes unsure and no response (n = 482)



Economic confidence over next 12 months

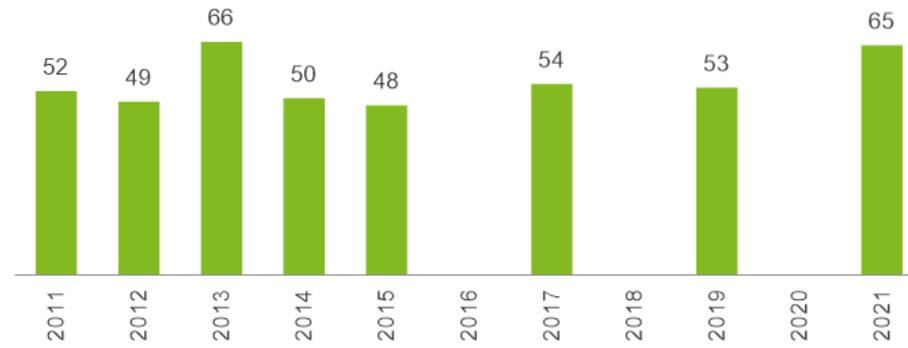
Economic confidence

% of respondents



Trend Analysis

% expecting improvement



Variations across the business community

% expecting improvement

Total	Business Owner	MD/CEO /GM	Other senior position	Other	14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward
65	64	69	73	52	77	70	59	74	73	63	69	60	63	60	70	63	65	70	68	63	66	68

Q. Over the next 12 months, what is your expectation for the economic situation for your organisation?

Base: All respondents, excludes unsure and no response (n = 471)

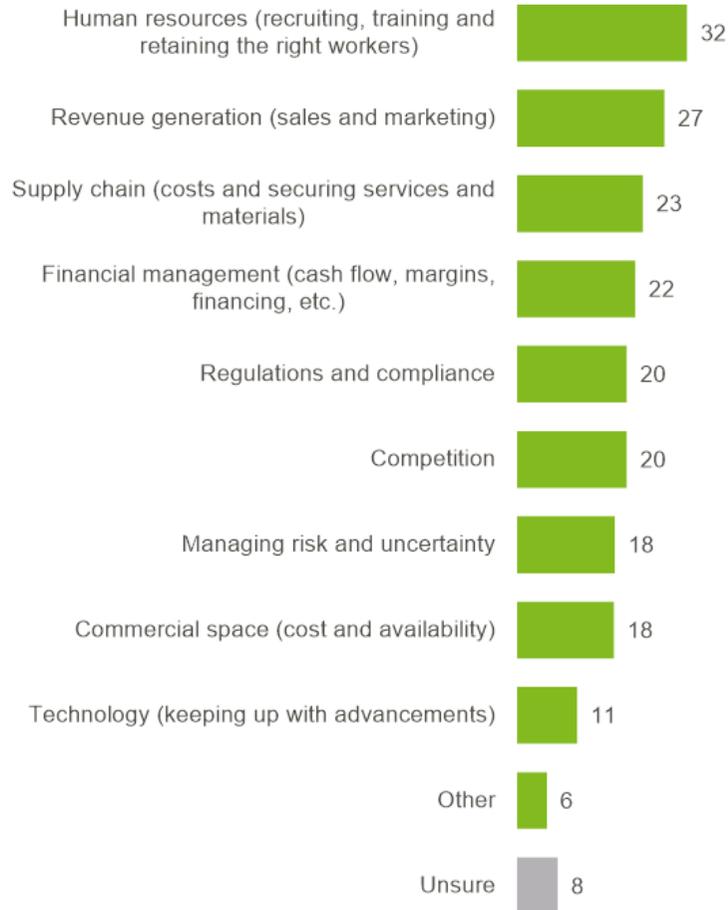


Main issues and challenges



Main issues and challenges facing local businesses

% of respondents



The top 4 issues and challenges for local businesses are:

1. Attracting, retaining and training staff – in particular for accommodation and food service providers.
2. Sales and marketing – mostly for retail stores, followed by accommodation and food service providers.
3. Managing the supply chain – mostly in mining, manufacturing and construction.
4. Financial management

Q. What are the main issues or challenges facing your business?

Base: All respondents, excludes 'no response' (n = 499)



Main issues and challenges facing local businesses

Business variances

Variances across the business community % of respondents	Total	Business Owner				MD/CEO /GM			Other senior position				Other				Wards						
		14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward				
Human resources	32	29	37	54	21	42	36	25	15	8	26	58	55	37	43	29	25	42	28	19	29	35	28
Revenue generation	27	28	32	15	21	25	29	31	31	31	32	30	20	29	39	33	18	33	33	29	30	31	24
Supply chain	23	19	37	37	32	22	23	24	15	15	23	26	45	28	37	9	54	28	20	13	21	25	24
Financial management	22	24	23	15	4	31	22	22	26	19	27	24	16	28	11	24	18	19	24	23	19	25	22
Regulations and compliance	20	21	17	22	18	19	20	21	19	19	17	20	31	19	22	22	21	33	20	16	24	19	19
Competition	20	23	8	20	21	33	19	19	26	32	17	18	14	24	24	22	11	14	41	23	19	22	24
Managing risk and uncertainty	18	17	18	27	21	17	20	17	18	18	19	20	16	19	17	24	25	11	13	29	18	17	22
Commercial space	18	19	18	10	18	22	25	10	16	13	23	23	16	18	20	22	18	22	24	16	14	19	20
Technology	11	12	14	7	4	8	9	14	17	17	11	3	10	7	7	20	11	11	4	13	13	8	13

Q. What are the main issues or challenges facing your business?
 Base: All respondents, excludes 'no response' (n = 499)



Main issues and challenges facing local businesses

Business variances

	Total	Agriculture, Forestry and Fishing [#]	Mining	Manufacturing	Electricity, Gas, Water & Waste Services [#]	Construction	Wholesale Trade [#]	Retail Trade	Accommodation and Food Services	Transport, Postal and Warehousing [#]	Information Media & Telecommunications [#]	Financial and Insurance Services	Rental, Hiring and Real Estate Services [#]	Professional, Scientific & Technical Services	Administrative and Support Services [#]	Education and Training	Health Care and Social Assistance	Arts and Recreation Services	Other
Human resources	32	56	35	46	27	39	33	28	62	31	0	25	10	19	20	35	41	19	22
Revenue generation	27	11	18	29	27	14	47	42	38	13	43	25	40	34	20	30	18	32	21
Supply chain	23	33	41	38	18	38	60	32	14	13	29	13	10	13	0	20	12	3	18
Financial management	22	33	0	27	27	20	20	28	21	31	43	4	10	32	20	5	18	29	19
Regulations and compliance	20	22	41	21	36	29	27	6	10	38	0	46	50	13	0	40	6	13	13
Competition	20	11	12	11	36	9	27	30	7	31	14	38	50	23	10	20	24	10	28
Managing risk and uncertainty	18	22	29	18	18	11	7	15	21	19	14	8	10	21	20	30	29	26	16
Commercial space	18	22	6	20	18	13	40	28	21	13	0	4	0	17	10	5	29	32	16
Technology	11	22	6	7	9	11	0	11	0	6	0	38	10	28	30	10	18	6	3

Q. What are the main issues or challenges facing your business?

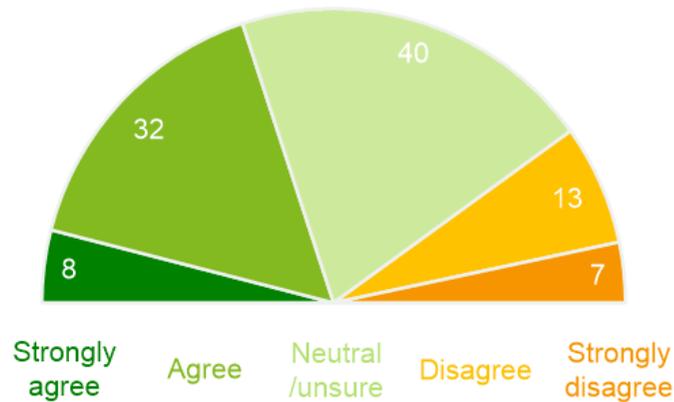
Base: All respondents, excludes 'no response' (n = 499) * small base size (<20 respondents)



The City has a good understanding of issues and challenges facing business

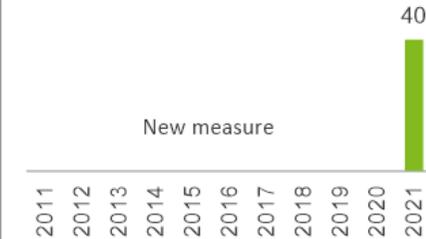
Level of agreement

% of respondents



Trend Analysis

% agree



MARKYT Industry Standards

% agree



Variations across the business community

% agree

Total	Business Owner	MD/CEO /GM	Other senior position	Other	14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward
40	41	41	34	37	40	42	39	46	48	41	41	27	37	42	36	17	22	41	41	38	45	33

Q. How strongly do you agree or disagree: The City has a good understanding of issues and challenges facing business
 Base: All respondents, excludes 'no response' (n = 514).

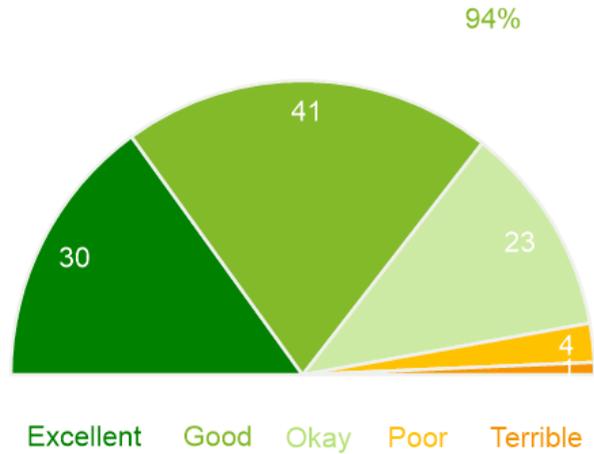




Place to work or operate a business

Performance ratings

% of respondents



Total Positive Rating

(excellent + good + okay)

94%

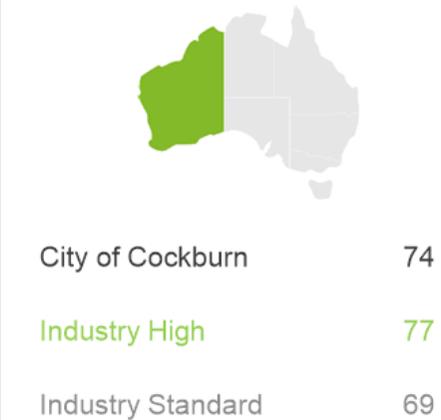
Trend Analysis

Performance Index Score



MARKYT Industry Standards

Performance Index Score



Variations across the business community

Performance Index Score

Total	Business Owner	MD/CEO /GM	Other senior position	Other	14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward
74	73	75	78	68	80	74	74	74	75	72	78	71	77	76	74	77	70	72	76	72	75	74

Q. Overall, how would you rate the City of Cockburn in the following areas?

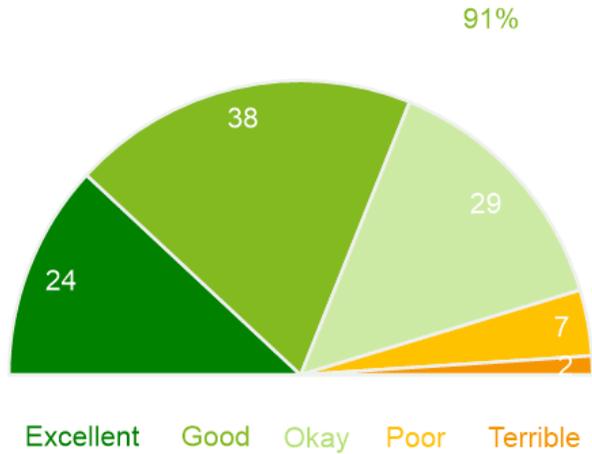
Base: All respondents, excludes 'unsure' and 'no response' (n = 516).



Governing organisation

Performance ratings

% of respondents



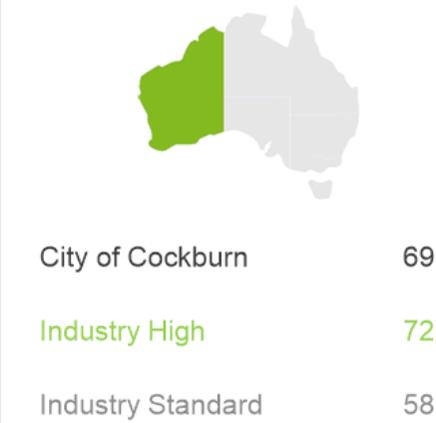
Trend Analysis

Performance Index Score



MARKYT Industry Standards

Performance Index Score



Variations across the business community

Performance Index Score

Total	Business Owner	MD/CEO /GM	Other senior position	Other	14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward
69	69	69	69	66	73	69	67	70	69	69	70	63	69	69	72	66	59	68	74	67	70	69

Q. Overall, how would you rate the City of Cockburn in the following areas?

Base: All respondents, excludes 'unsure' and 'no response' (n = 484).



Overall Performance | industry comparisons

The 'Overall Performance Index Score' is a combined measure of the City of Cockburn as a 'place to work or operate a business' and as a 'governing organisation'. The City of Cockburn's overall performance index score is 71 out of 100, 7 index points above the local government industry average.

Overall Performance Index Score

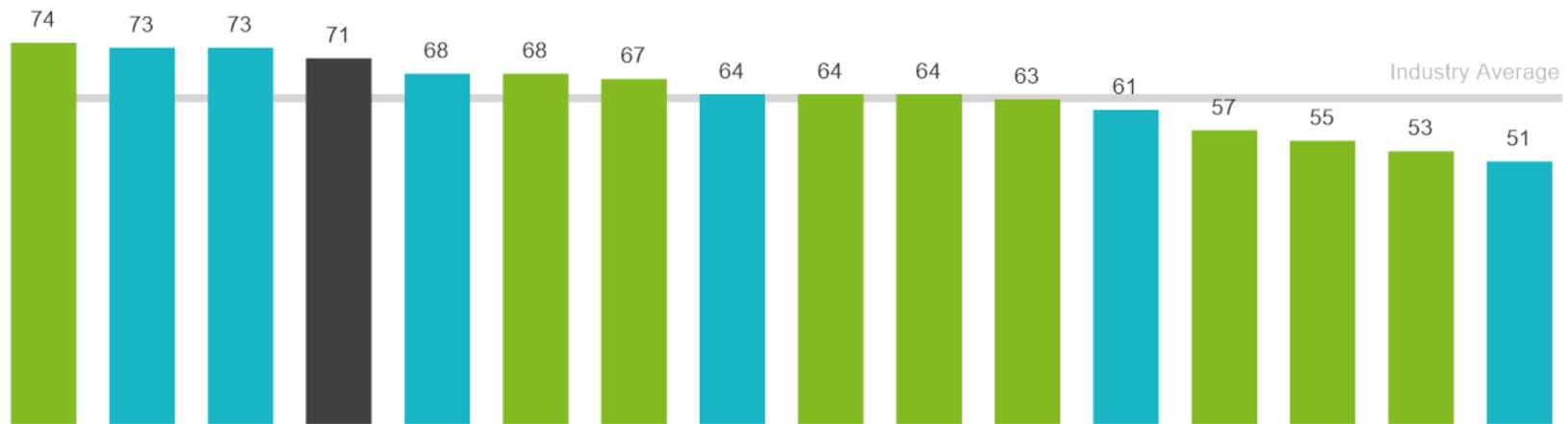
average of 'place to work or operate a business' and 'governing organisation'

- City of Cockburn
- Metropolitan Councils
- Regional Councils

MARKYT **Industry Standards**
Performance Index Score



City of Cockburn	71
Industry High	74
Industry Average	64



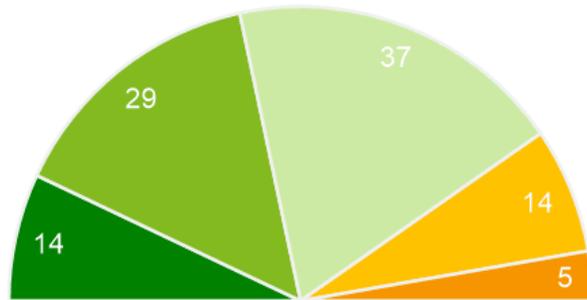
Value and engagement



Value for money from Council rates and services

Performance ratings

% of respondents



Total Positive Rating

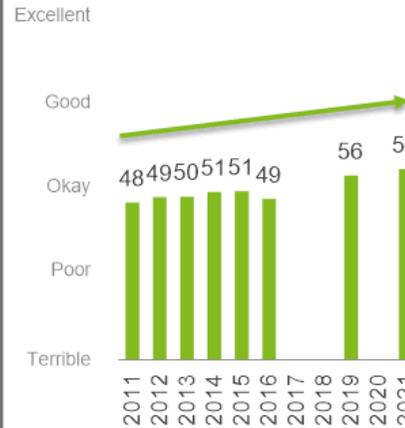
(excellent + good + okay)

81%

Excellent Good Okay Poor Terrible

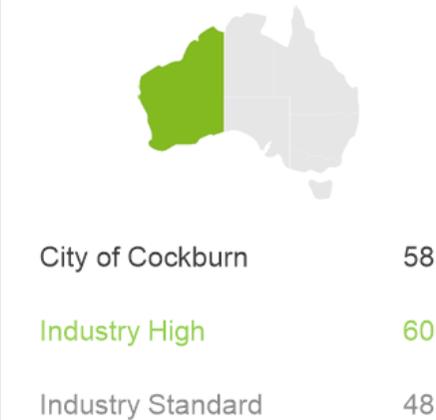
Trend Analysis

Performance Index Score



MARKYT Industry Standards

Performance Index Score



Variations across the business community

Performance Index Score

Total	Business Owner	MD/CEO /GM	Other senior position	Other	14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward
58	58	61	61	53	64	60	58	62	61	59	63	50	58	58	65	50	47	61	62	56	59	60

Q. Overall, how would you rate the City of Cockburn in the following areas?

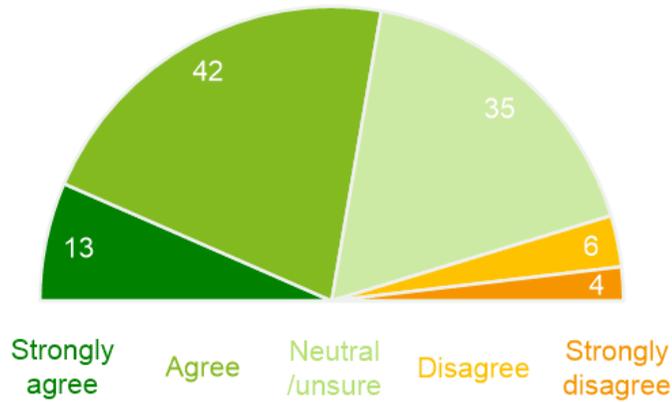
Base: All respondents, excludes 'unsure' and 'no response' (n = 478).



The City behaves ethically

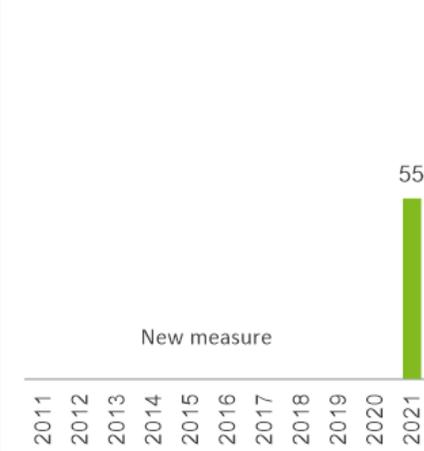
Level of agreement

% of respondents



Trend Analysis

% agree



MARKYT Industry Standards

% agree



Variations across the business community

% agree

Total	Business Owner	MD/CEO /GM	Other senior position	Other	14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward
55	55	55	59	53	56	59	54	60	61	56	57	54	49	60	57	48	36	52	50	50	57	56

Q. How strongly do you agree or disagree: The City behaves ethically

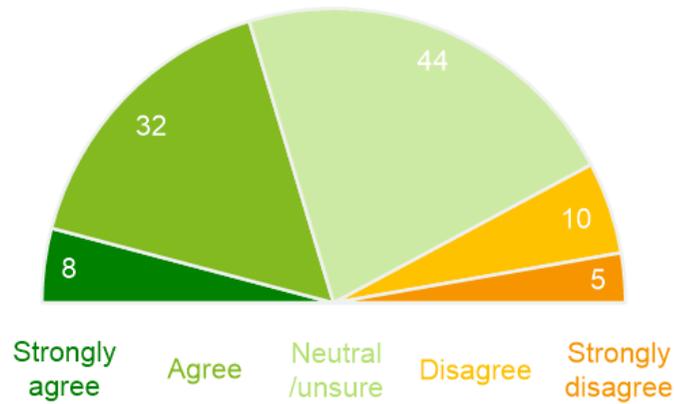
Base: All respondents, excludes 'no response' (n = 514).



The City listens to and respects business views

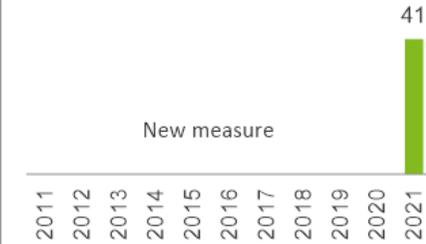
Level of agreement

% of respondents



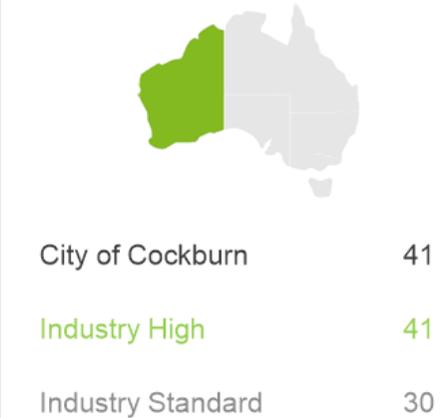
Trend Analysis

% agree



MARKYT Industry Standards

% agree



Variations across the business community

% agree

Total	Business Owner	MD/CEO /GM	Other senior position	Other	14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward
41	40	42	41	43	50	44	37	46	49	40	46	29	38	44	41	28	17	37	44	37	44	36

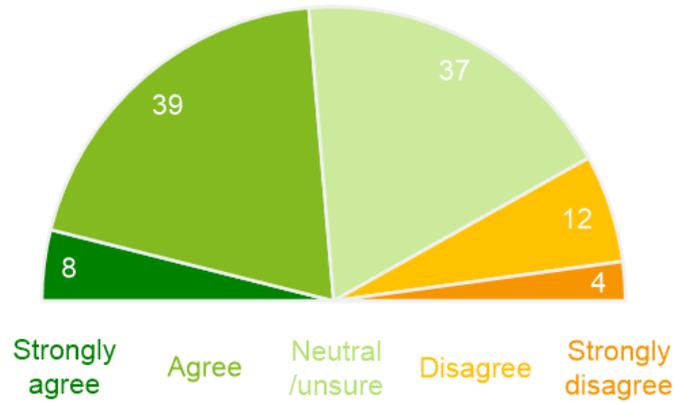
Q. How strongly do you agree or disagree: The City of Cockburn listens to and respects business views
 Base: All respondents, excludes 'no response' (n = 514).



The City has developed and communicated a clear vision for the area

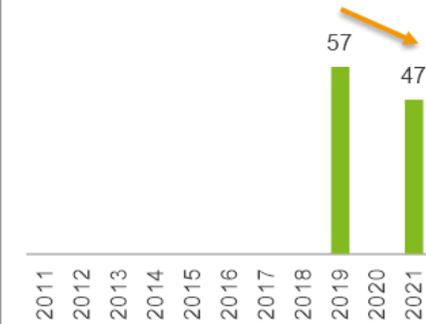
Level of agreement

% of respondents



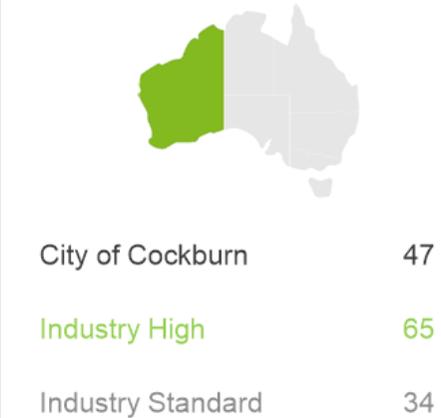
Trend Analysis

% agree



MARKYT Industry Standards

% agree



Variations across the business community

% agree

Total	Business Owner	MD/CEO /GM	Other senior position	Other	14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward
47	45	50	53	55	54	49	46	53	51	47	51	42	39	54	52	48	37	57	59	48	46	48

Q. How strongly do you agree or disagree: The City has developed and communicated a clear vision for the area?

Base: All respondents, excludes 'no response' (n = 514).



Communications | channel and messages

Channel preferences

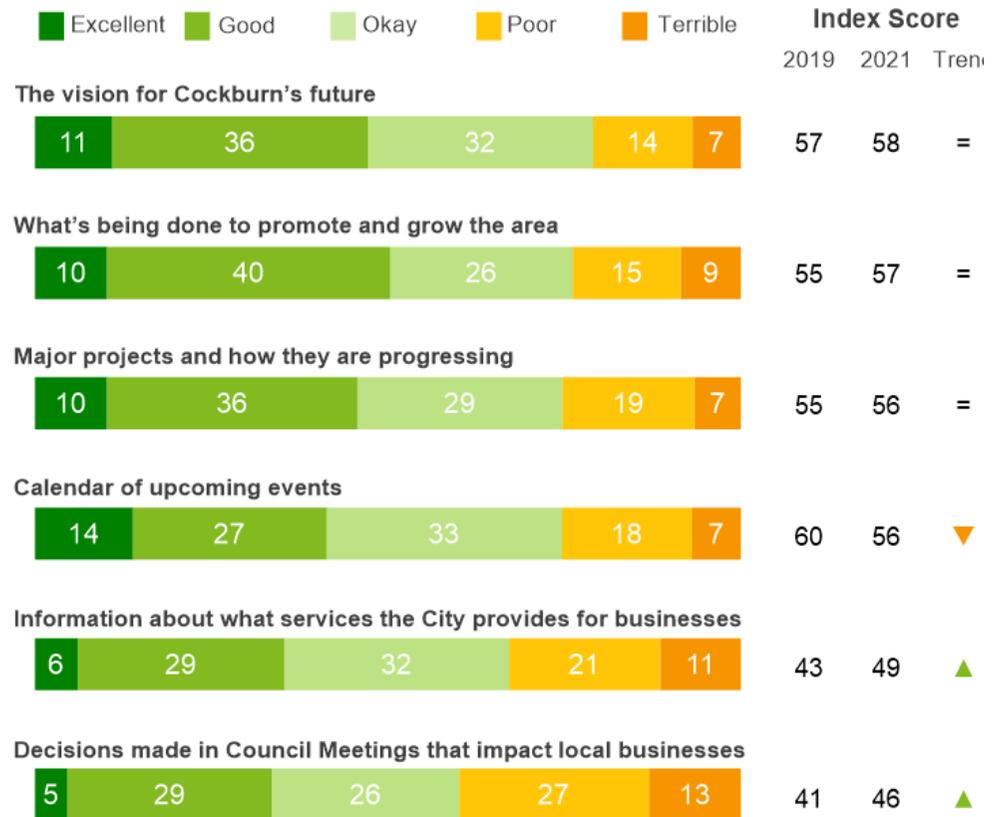
% of respondents

Top 3 preferences

City newsletters	56
City website	32
Social media notifications	27
<u>Other preferences</u>	
Printed newsletters	15
Short presentation at business events and networking sessions	15
Local community newspaper	15
Quarterly Business Breakfast Briefings	14
Online business forums	14
App	11
Individual meeting	6
Other	2

Key messages | effectiveness of delivery

% of respondents



Q. How would you prefer to receive business information and updates from the City of Cockburn? Select top 3.

Base: All respondents, excludes 'no response' (n = xxx).

Q. How well do you think the City is communicating the following information? Base: All respondents, excludes 'no response' (n = xxx).



25



Awareness of business support programs



Awareness of business support programs

% of respondents aware



There are opportunities to raise the profile of the City's support programs.

Many businesses (43%) have not heard of any City programs before.

- Awareness is lowest among businesses with more than 20 employees, senior workers in non-Executive roles, and those aged up to 34 years.

There is greatest awareness of the City's grants and financial support programs, and the business advisory service.

- Awareness tends to be higher among CEOs, sole traders, and for businesses operating in accommodation and food services, and in arts and recreation services.

Q. The City of Cockburn has a dedicated Business Engagement team focused on increasing business opportunities and providing business support programs? Which of the following City of Cockburn services have you heard of before?
 Base: All respondents. excludes 'no response' (n = 465)



Awareness of business support programs

Business variances

Variances across the business community % of respondents aware	Total	Business Owner				MD/CEO /GM			Other senior position				Other				Age				Home based				Employment				Wards			
		Business Owner	MD/CEO /GM	Other senior position	Other	14-34 years	35-54 years	55+ years	Home based	Sole trader	2-5 employees	6-19 employees	20+ employees	Bibra Lake	Cockburn Central	Hamilton Hill	Henderson	Jandakot	Spearwood	Success	East Ward	Central Ward	West Ward									
Business grants and financial	25	24	30	32	22	29	31	22	29	33	26	30	20	25	35	30	8	13	23	30	22	29	21									
Business Advisory Program	25	26	30	15	9	6	29	28	30	33	26	26	20	24	29	38	12	19	16	27	23	29	20									
Advice on business licences	21	21	29	15	9	9	25	21	21	30	19	20	20	25	23	13	32	25	16	17	18	25	17									
Business waste and recycling	18	18	21	20	13	11	20	16	15	17	14	27	18	19	19	33	8	16	14	13	15	20	17									
Free financial counselling	14	15	17	7	0	14	17	13	20	19	17	12	8	10	17	20	4	3	12	13	12	16	14									
Volunteers business directory	11	12	10	7	4	9	15	8	12	13	12	14	4	7	13	13	4	9	12	13	12	12	11									
Environmental sustainability	10	10	14	5	13	11	10	11	9	9	10	10	12	6	13	8	8	9	14	13	11	10	10									
Temporary parklet advice	1	1	2	0	0	0	1	2	1	2	1	2	0	3	0	0	0	0	0	0	1	2	0									
None of these	43	41	37	51	61	54	38	43	38	38	39	40	55	45	37	38	48	44	49	43	44	36	51									

Q. The City of Cockburn has a dedicated Business Engagement team focused on increasing business opportunities and providing business support programs? Which of the following City of Cockburn services have you heard of before?
 Base: All respondents. excludes 'no response' (n = 465)



Awareness of business support programs Business variances

	Total	Agriculture, Forestry and Fishing [#]	Mining	Manufacturing	Electricity, Gas, Water & Waste Services [#]	Construction	Wholesale Trade [#]	Retail Trade	Accommodation and Food Services	Transport, Postal and Warehousing [#]	Information, Media & Telecommunications [#]	Financial and Insurance Services	Rental, Hiring and Real Estate Services [#]	Professional, Scientific & Technical Services	Administrative and Support Services [#]	Education and Training	Health Care and Social Assistance	Arts and Recreation Services	Other
Business grants and financial	25	29	6	27	36	12	13	27	48	15	0	30	40	19	30	40	13	46	22
Business Advisory Program	25	14	6	21	18	18	13	27	31	23	0	52	30	33	30	40	13	46	16
Advice on business licences	21	14	18	19	27	16	13	22	34	46	0	22	0	12	20	30	6	25	25
Business waste and recycling	18	14	12	15	18	18	27	27	34	23	40	22	10	9	10	15	25	25	10
Free financial counselling	14	14	0	6	18	8	7	16	34	15	0	17	30	14	10	10	19	25	13
Volunteers business directory	11	0	6	2	9	12	7	14	17	0	0	13	20	9	30	20	6	21	11
Environmental sustainability	10	0	0	10	27	8	13	8	21	23	20	9	10	5	0	15	0	29	6
Temporary parklet advice	1	0	0	0	0	0	0	2	0	0	0	0	0	2	0	0	0	11	0
None of these	43	43	59	40	45	53	47	33	24	46	40	39	40	56	50	40	63	11	44

Q. The City of Cockburn has a dedicated Business Engagement team focused on increasing business opportunities and providing business support programs? Which of the following City of Cockburn services have you heard of before?

Base: All respondents. excludes 'no response' (n = 465) # small base size (<20 respondents)



Education and training needs



Education and training needs



“Marketing strategies.” “Sales & marketing.”
“Marketing - Social Media Brand Awareness and Promotion.”
“Skills training and apprenticeship in specialised fields.”
“TAFE Courses locally instead of having to travel to Thornlie or Rockingham campuses.”
“Safety training. Civil and building construction qualifications, including high risk licences, transport and logistics. Business leadership.”
“Safety and compliance with complex safety laws.”
“Management training, health and safety.”
“First aid. Workplace HSE.”
“Computer skills updates (e.g. new MS office workshops etc). Mental health workshops.”
“Basic computer skills.” “Coding & Web-design.”
“In my case would be SEO, social media, marketing and pricing/revenue/markup.”
“Internet and social media.”
“Social media marketing skills, website management skills, SEO.”
“Finance, bookkeeping, marketing, tax.”
“Barista and hospitality. Basic business training, covering Occupational and safety training, covid training, how a business model is run.”

Q. Which education and training courses would be most useful for your employees?
 Base: All respondents, excludes 'no response' (n = 156)

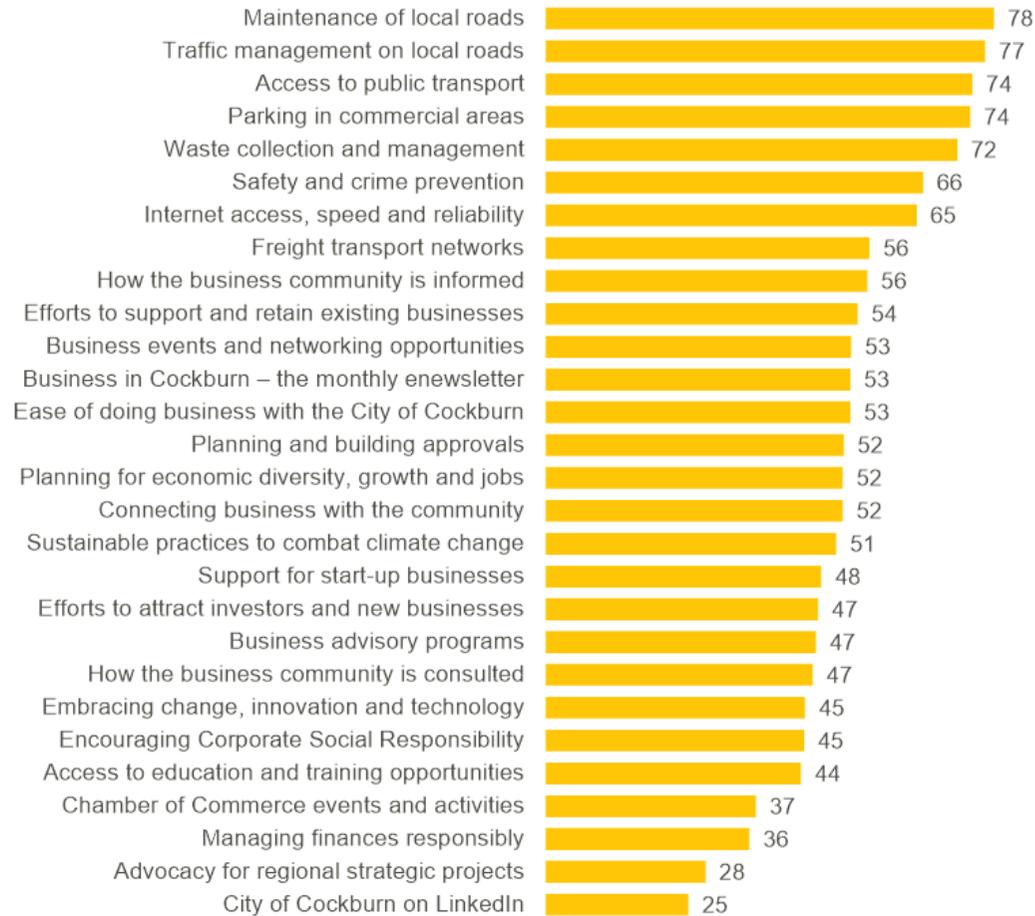


Service Area Performance



Familiarity with Council services

% of respondents who were familiar with service area

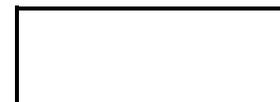


There is opportunity to improve knowledge and understanding of key services provided in and by the City of Cockburn.

While there is **high familiarity** with key City services, such as local roads, traffic management and access to public transport;

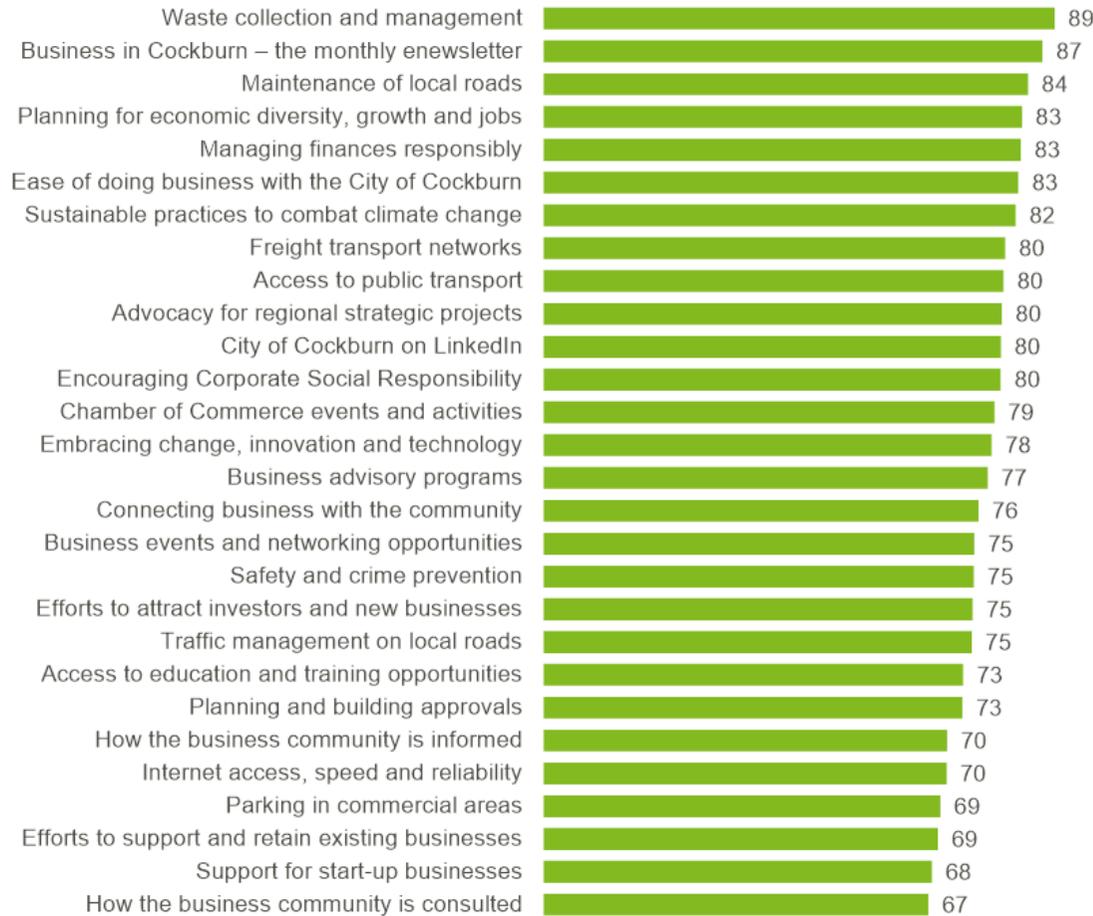
There is **lower familiarity** with the City's presence on LinkedIn, advocacy for regional strategic projects, managing finances responsibly and events and activities hosted by Melville Cockburn Chamber of Commerce.

Chart shows proportion of respondents who were familiar enough with the service area to rate performance.



Service performance levels

% of respondents who gave a positive rating (excellent + good + okay)



Business respondents mostly rated local services and facilities positively.

The **top 3 performers** were:

- Waste collection and management
- Business in Cockburn monthly enewsletter
- Maintenance of local roads

The **lowest performing areas** were:

- How the business community is consulted about local issues
- Support for start-up businesses
- Efforts to support and retain existing businesses

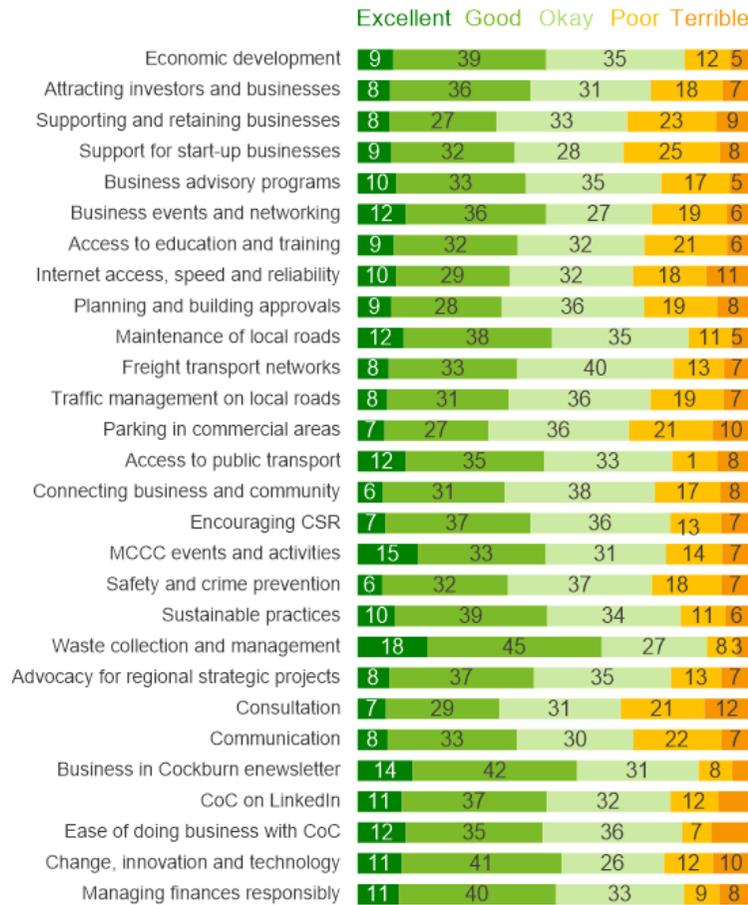
Chart shows proportion of respondents who rated performance positivity (excellent + good + okay)



Service performance levels | detailed analysis

Performance ratings

% of respondents



Trend Analysis

Performance Index Score

	11	12	13	14	15	16	17	19	21	Trend
Economic development	46	51	54	49	53	47	53	51	59	▲
Attracting investors and businesses	NA	46	55	▲						
Supporting and retaining businesses	NA	45	51	▲						
Support for start-up businesses	NA	41	52	▲						
Business advisory programs	NA	56	-							
Business events and networking	NA	61	57	▼						
Access to education and training	53	48	55	53	53	54	53	56	54	=
Internet access, speed and reliability	NA	52	57	50	49	47	45	55	52	▼
Planning and building approvals	44	45	49	48	49	50	45	50	53	▲
Maintenance of local roads	NA	NA	54	56	57	57	55	58	60	=
Freight transport networks	NA	46	56	▲						
Traffic management on local roads	48	44	43	47	48	42	49	51	53	=
Parking in commercial areas	NA	46	47	43	50	47	51	51	50	=
Access to public transport	50	45	52	52	56	56	59	60	58	=
Connecting business and community	NA	50	53	▲						
Encouraging CSR	NA	55	56	=						
MCCC events and activities	NA	57	59	=						
Safety and crime prevention	50	49	53	51	55	50	55	53	53	=
Sustainable practices	NA	58	58	=						
Waste collection and management	62	62	63	63	67	65	NA	68	66	=
Advocacy for regional strategic projects	NA	49	56	▲						
Consultation	43	42	48	40	47	45	43	53	50	▼
Communication	45	41	49	45	50	46	50	58	53	▼
Business in Cockburn e-newsletter	NA	65	63	=						
CoC on LinkedIn	NA	59	58	=						
Ease of doing business with CoC	NA	NA	NA	NA	NA	57	57	60	58	=
Change, innovation and technology	NA	58	-							
Managing finances responsibly	NA	59	-							

MARKYT Standards

Performance Index Score

CoC	Industry Avg	Industry High
59	49	63
55	NA	NA
51	47	58
52	NA	NA
56	NA	NA
57	57	61
54	51	64
52	47	59
53	46	54
60	53	64
56	NA	NA
53	52	60
50	50	55
58	58	76
53	NA	NA
56	NA	NA
59	NA	NA
53	53	69
58	51	65
66	63	73
56	NA	NA
50	46	57
53	50	63
63	60	65
58	57	66
58	58	62
58	53	64
59	NA	NA

Q. How would you rate performance in the following areas?

Base: All respondents, excludes 'no response' and 'unsure' (n = varies from 133 to 418).



Service performance levels | industry variances

Performance Index Score / 100	Total	Agriculture, Forestry and Fishing [#]	Mining	Manufacturing	Electricity, Gas, Water & Waste Services [#]	Construction	Wholesale Trade [#]	Retail Trade	Accommodation and Food Services	Transport, Postal and Warehousing [#]	Information Media & Telecommunications [#]	Financial and Insurance Services	Rental, Hiring and Real Estate Services [#]	Professional, Scientific & Technical Services	Administrative and Support Services [#]	Education and Training	Health Care and Social Assistance	Arts and Recreation Services	Other
Economic development	59	65	54	54	63	53	48	64	67	69	38	70	71	56	70	73	69	55	53
Attracting investors and businesses	55	50	43	50	68	51	43	55	62	67	38	66	67	59	75	79	64	41	54
Supporting and retaining businesses	51	67	50	42	71	50	39	57	58	50	38	67	50	49	60	50	54	39	52
Support for start-up businesses	52	45	56	41	46	53	38	56	57	54	38	70	54	55	75	58	50	45	53
Business advisory programs	56	45	56	49	58	51	43	57	63	47	63	75	50	57	75	72	58	57	58
Business events and networking	57	55	52	53	68	53	40	60	58	56	50	70	56	54	70	73	58	57	60
Access to education and training	54	55	50	45	60	48	35	61	66	50	50	73	54	49	70	75	58	46	55
Internet access, speed and reliability	52	54	45	45	50	51	46	60	49	50	55	59	56	52	71	68	63	46	50
Planning and building approvals	53	65	50	46	45	53	50	57	53	69	63	55	56	53	70	39	54	46	53
Maintenance of local roads	60	58	58	56	70	55	61	64	62	63	69	64	65	58	63	63	67	59	61
Freight transport networks	56	64	57	45	63	48	53	61	65	50	50	71	61	54	75	66	58	50	58
Traffic management on local roads	53	47	51	51	55	49	52	62	50	58	56	59	53	55	66	54	54	50	53
Parking in commercial areas	50	47	44	45	63	48	42	57	51	50	50	54	40	51	54	50	67	47	49
Access to public transport	58	56	53	45	70	54	56	64	71	60	70	66	58	52	84	50	60	54	59
Connecting business and community	53	50	55	42	68	50	33	56	58	58	63	66	53	45	38	62	64	54	58
Encouraging CSR	56	71	50	45	56	52	43	58	64	50	63	73	54	48	75	63	79	55	61
MCCC events and activities	59	45	56	49	81	57	53	62	65	56	63	67	46	55	63	69	81	66	59
Safety and crime prevention	53	59	54	49	67	46	50	53	50	56	67	61	50	54	75	60	53	55	54
Sustainable practices	58	81	55	52	60	52	53	61	63	61	70	65	64	58	81	69	63	60	55
Waste collection and management	66	75	62	57	73	63	50	68	71	67	63	74	75	66	79	75	75	67	67
Advocacy for regional strategic projects	56	75	58	43	38	47	42	54	66	50	75	60	69	60	100	71	75	47	61
Consultation	50	46	43	45	50	49	28	52	53	42	50	68	64	44	75	55	63	46	52
Communication	53	54	44	46	54	51	31	52	57	58	67	71	71	47	67	58	63	53	53
Business in Cockburn eNewsletter	63	75	56	62	71	56	50	67	72	58	67	72	71	62	69	63	63	65	62
CoC on LinkedIn	58	75	33	58	50	56	35	62	81	44	75	78	50	56	75	50	75	50	54
Ease of doing business with CoC	58	50	44	53	64	58	42	60	75	65	50	66	64	60	75	58	75	53	55
Change, innovation and technology	58	58	42	50	70	54	43	60	73	81	42	73	75	52	81	68	75	53	55
Managing finances responsibly	59	69	40	48	63	49	50	63	72	67	0	75	67	60	81	56	80	60	57

small base size (<20 respondents)

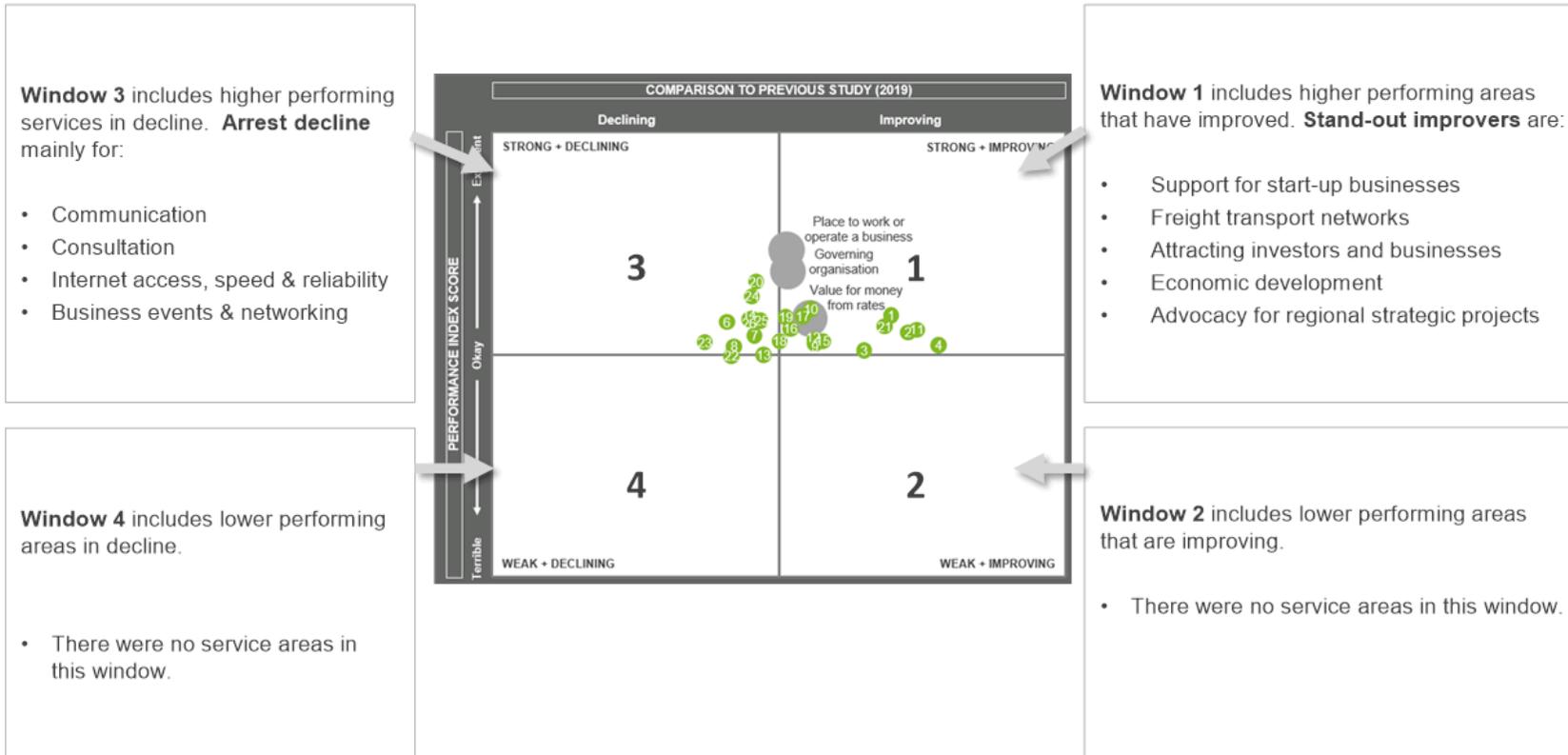


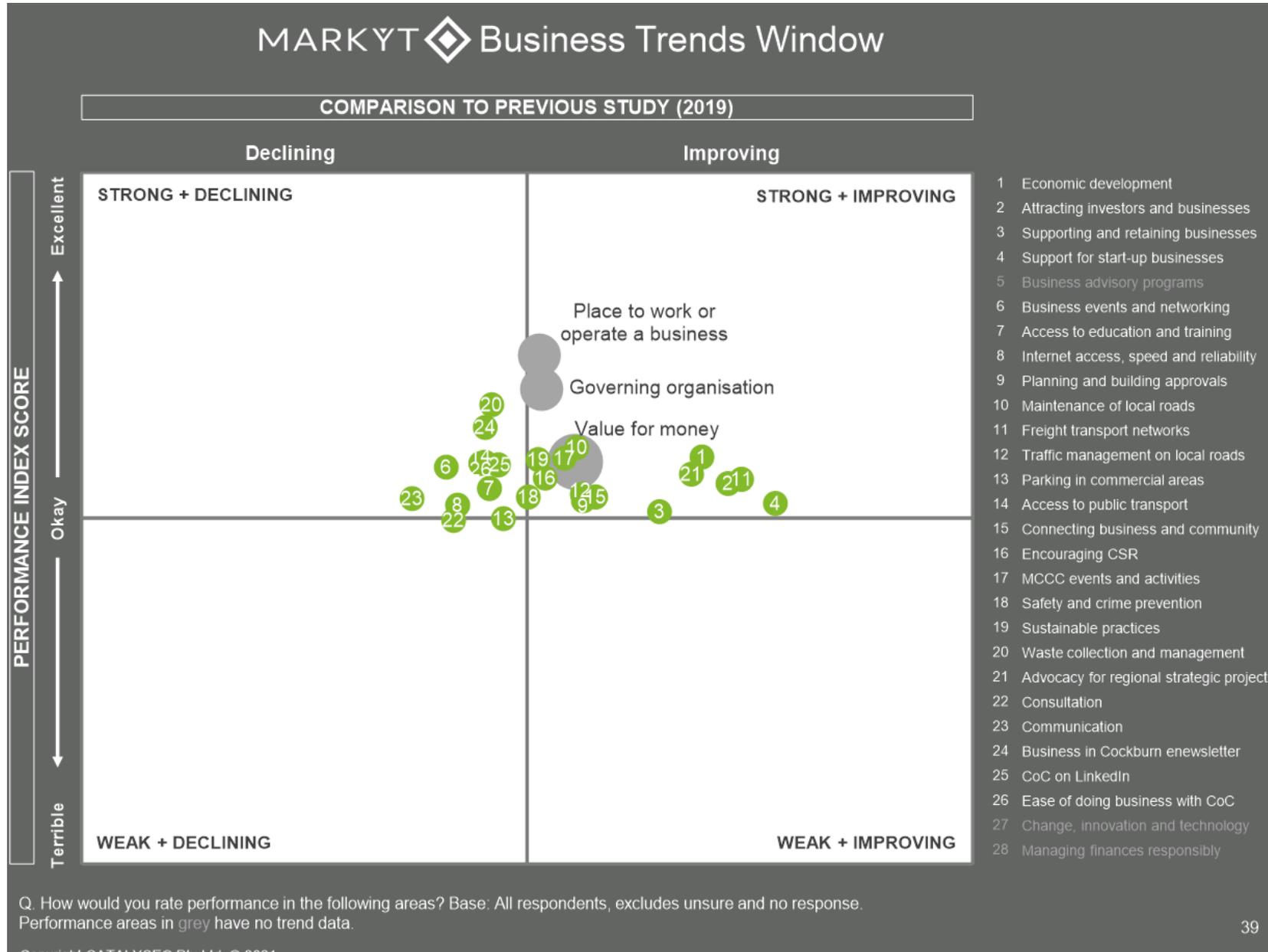
MARKYT  business trends



MARKYT Business Trends Window™

The MARKYT® Business Trends Window shows trends in performance over the past 2 years.





MARKYT  business priorities



How to read the MARKYT Business Priorities

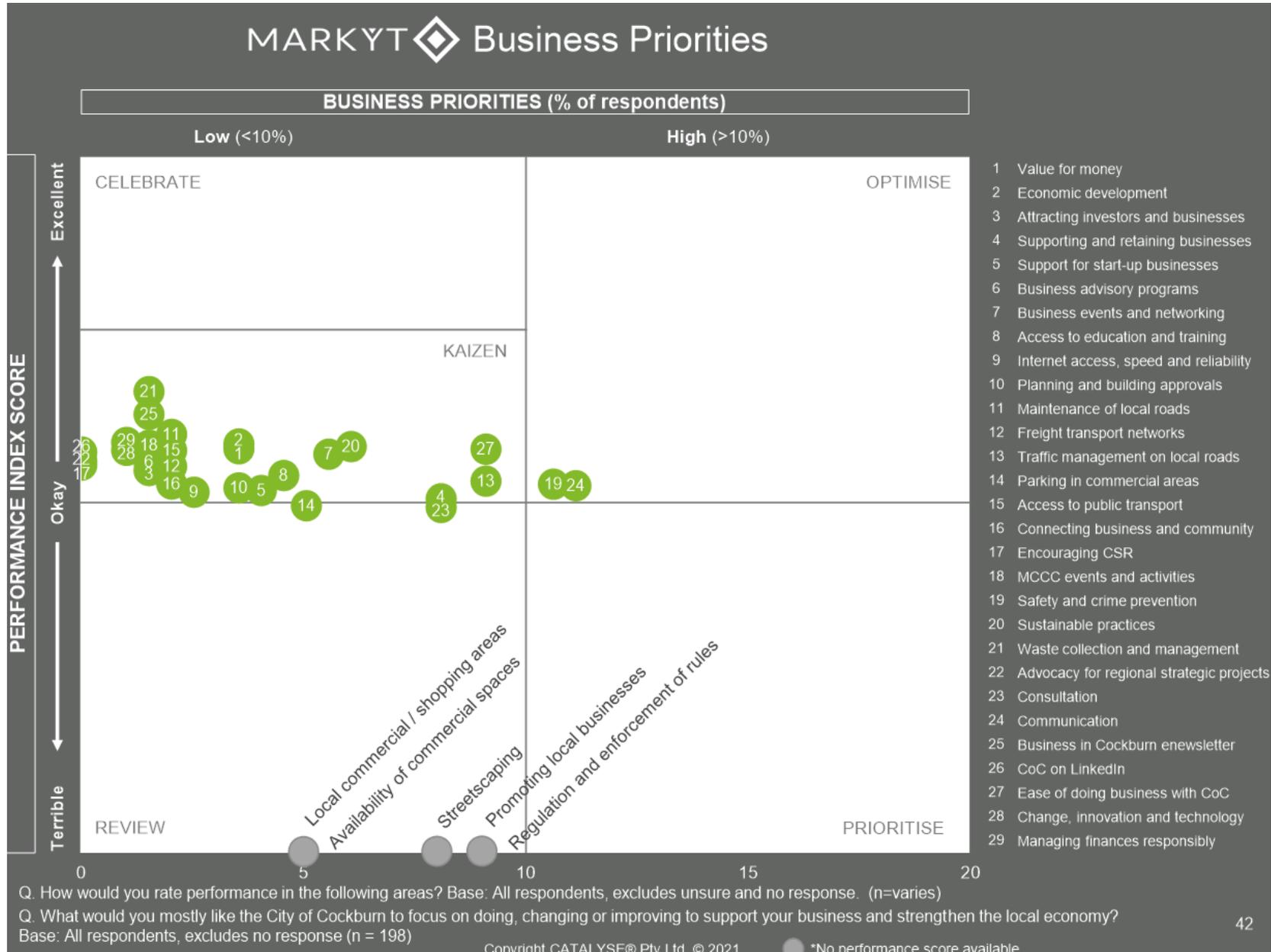
The MARKYT® Business Priorities chart maps priorities against performance in all service areas.

CELEBRATE the Shire's highest performing areas.

KAIZEN: consider ways to continuously improve services with average ratings between okay and good to strive for service excellence

REVIEW lower performing areas.





Addressing business priorities



Community Action Plan Business engagement

Challenges

- Small businesses are unaware of programs and support available
- Limited opportunities for consultation and interaction between the City and business
- Local businesses would like a greater share of City contracts awarded to them
- Local businesses find doing business with the City to be complicated and bureaucratic

Community Driven Actions

1. More communications with the business community
2. Provide more opportunities for engagement with the City, such as a business advisory committee
3. Support and encourage local businesses to tender for City business
4. Review and streamline approval processes

Community Voices

“Seek businesses out and inform them of all of your services, especially in the areas of education and assisting local businesses to grow”

“I’ve been part of the community for 26 years and I have no idea of what the Council offers for small business. Not a good effort getting the message out there”

“There is a distinct lack of listening to the local community on a wide variety of issues”

“My business has almost zero engagement with the City of Cockburn, so maybe could start with improved engagement”

“Establish a business advisory committee to advise Council on business related matters and be a consultative forum for policies that may impact the local business community”

“Giving local business a better chance of doing business with the Council, advise local business of opportunity to work with and tender to the City of Cockburn, sort out your tendering system . . .”

“Allow local businesses to do business with the City of Cockburn, without all the red tape and bureaucracy. If a business is insured and local they should be the first port of call”

“As small business I cringe when I know I need to engage with the Council about any kind of building, planning or occupancy permits. It is often a lengthy process with different advice from each staff member you speak to. There is little consideration for each individual small business, and very little support. It has felt like I have had to fight to try and grow my business, rather than receive support from the Council in the application process”



Community Action Plan Safety and crime prevention

Challenges

- Crime around commercial areas
- Poorly lit areas are unsafe and prone to crime

Community Driven Actions

1. Increase security patrols
2. Provide street lighting in dark areas

Community Voices

“Continue focusing on security and safety to do business”

“The amount of crime in the Hamilton Hill area is appalling and nothing is ever done about it. Not only that but the aesthetics of the area need a huge upgrade. There is barely any lighting during the evening and roadsides look awful and Phoenix Shopping Centre looks like it’s never had an upgrade. All of this turns potential clients away from the area”

“Improving crime rate and security, reducing graffiti, vandalism, theft, burglaries, car break-ins, better lit streets and roads (there are still many dark spots in Cockburn), reducing vagrancy”

“. . . Also crime and antisocial behaviour around shopping centres and train/bus stations needs a focus and is a deterrent for families to use these areas as inappropriate behaviour is increasing and youth behaviour seems to flout the law”



Community Action Plan Support for local businesses

Challenges

- Access to grants and other financial assistance for existing businesses and start-ups
- More business events and networking opportunities are needed
- Not enough promotion and advertising of local businesses by the City

Community Driven Actions

1. Support local businesses by providing:
 - Access to grants and financial incentives
 - Business events and networking opportunities
 - Advertising and promotion of local businesses
 - Affordable work spaces, eg shared office space and artist studios

Community Voices

“Looking after long-standing businesses with grants and concessions”

“Support local businesses, not work against them and listen to what they want to do and be a bit lenient and flexible with the rules and regulations dependent on each businesses”

“Would love to see more support for start-ups in the local area. Assistance with office space for start-ups (the library is starting to get very full!)”

“Grants for start-ups in the first 2 years. Incremental consistent grants for signage, equipment and marketing signage, especially for women in business with children starting over and experiencing financial inequality”

“Wherever possible support local businesses, eg incentivise citizens to buy local, reach out to local businesses first before asking bigger companies to tender, giving local businesses the chance to offer services. Create a vibrant business community and start-up culture – consider services and tech businesses too, not just coffee shops, retail and tradies”

“Have the opportunity for more large scale networking and advertising events”

“Have a list of local businesses online and networking opportunities”

“Not enough promotion of local artists, not enough events. No arts hubs. No studio spaces available at affordable rates”

“Clearer information on how local business can engage with and use Cockburn business channels in promoting their services (eg newsletter)”

“Create hubs to level out opportunities for smaller business to compete with bigger business”



Community Action Plan Traffic and parking management

Challenges

- Traffic congestion on key roads including North Lake Rd, Discovery Dve, Sudlow Rd, Spearwood Ave, Hammond Road, and Beeliar Dve
- Insufficient parking

Community Driven Actions

1. Reduce traffic congestion
2. Provide more parking in commercial and industrial areas

Community Voices

“Access into and out of the Bibra Lake commercial precinct (Discovery Park) is difficult and dangerous. They should be working extremely hard with Main Roads to address key intersections eg North Lake Rd/Discovery Dve, Spearwood Avenue/Discovery Dve, Sudlow Rd/Pheonix Ave, Sudlow Rd/Spearwood Ave”

“Improve the infrastructure to allow simplified traffic flow and reduce congestion”

Making traffic flows on North Lake Road, Hammond Road and Beeliar Drive by having more appropriate light changes . . . Congestion is a huge problem at present and parkig on Hammond Road needs to be addressed urgenly by adding large numbers of angel parking bays in between the slip road and Hammond Road”

“More businesses are coming up at Cockburn Central area and yet there are not enough parking spaces created for customers, visitors to these areas. They would certainly go to other places which have ample parking space”

“On street parking is out of control due to lack of planning, new developments do no have enough off street parking for the size of the business, impacting access”

“Provide allowance for verge parking in industrial areas”

“Provide additional parking at the Eliza Ponds entrance road businesses”

“Parking on Hammond road needs to be addressed urgently by adding large numbers of angel parking bays in between the slip road and Hammond Road”



MARKYT  industry comparisons



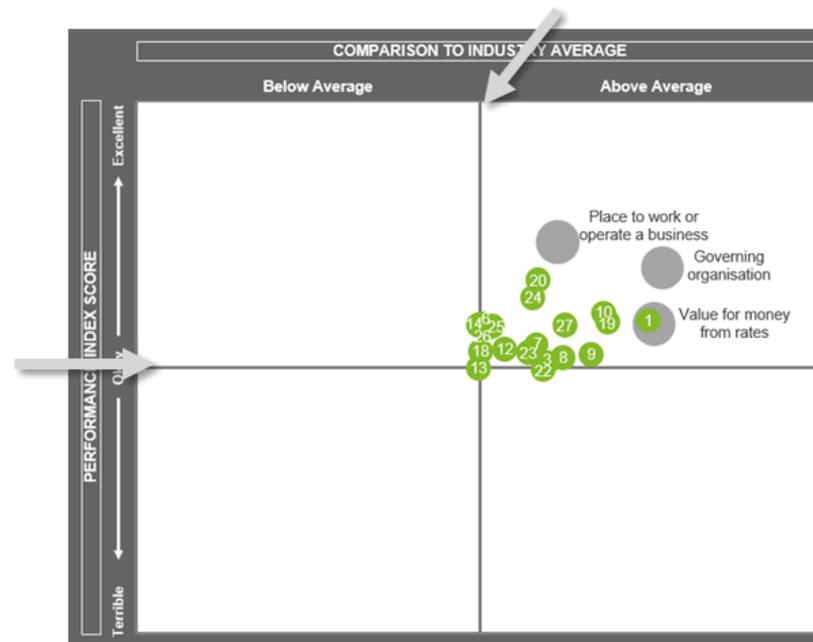
How to read the MARKYT Benchmark Matrix

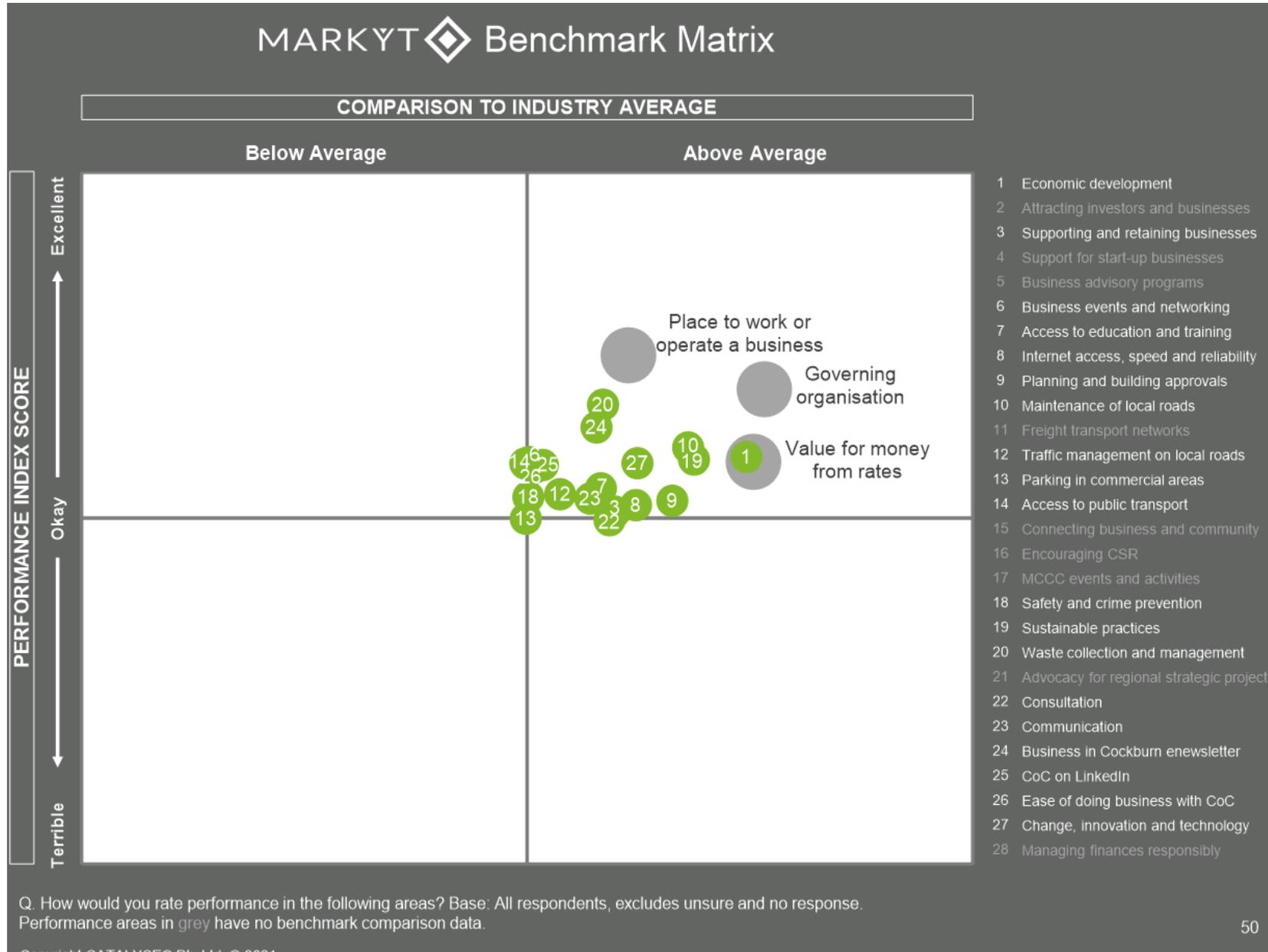
The MARKYT® Benchmark Matrix (shown in detail overleaf) illustrates how the business community rates performance on individual measures, compared to how other councils are being rated by their business communities.

There are two dimensions. The vertical axis maps community perceptions of performance for individual measures. The horizontal axis maps performance relative to the MARKYT® Industry Standards.

Councils aim to be on the right side of this line, with performance ABOVE the MARKYT® Industry Average.

This line represents okay performance based on the MARKYT Performance Index Score. Higher performing service areas are placed above this line while lower performing areas are below it.







www.catalyse.com.au
Office 3, 996 Hay Street, Perth WA 6000
PO Box 8007, Cloisters Square WA 6850
Phone +618 9226 5674
Email: info@catalyse.com.au
ABN 108 6 855



18.2 (2022/MINUTE NO 0017) 2022 Advocacy**Author** D Newman**Attachments** N/A**RECOMMENDATION**

That Council NOTES the 2022 Advocacy approach.

Council Decision

MOVED Cr M Separovich SECONDED Cr K Allen

That the recommendation be adopted.

CARRIED UNANIMOUSLY 8/0**Background**

In conjunction with independent consultancy GRA Partners, the City has developed an advocacy plan and approach centred around four themes.

Having reviewed over 70 projects currently on the City's agenda, the 2022 approach focused on identifying key themes for major activities and quick-win projects to present to candidates at the upcoming Federal Election. Such projects are sufficiently progressed by the City so as to be deliverable within the following term of government.

Other strategic priority projects have been placed into thematic areas to maximise operational efficiencies and cross-pollinate opportunities.

This approach aligns with the City's Strategic Community Plan, Corporate Business Plan and has had input from the Executive Committee and an external consulting agency.

Submission

N/A

Report

This briefing outlines the four identified themes for the City's advocacy direction and assigns a list of existing projects to each category.

By targeting external and government funding opportunities, the City is able to maximise ratepayer funds and invest in additional projects for the community.

The key objectives of the 2022 approach are:

- build the profile of the City of Cockburn with key stakeholders
- develop strong working relationships with stakeholders
- identify funding opportunities to progress identified priority projects.



The four identified themes are:

Theme	Description
Cockburn Central – capital of the south metro	Cockburn Central be recognised as the main activity centre in the south metropolitan region, becoming a destination for residents and visitors and creating a vibrant meeting place to live, work and recreate.
Transforming the Cockburn Coast	Developing an iconic West Australian coastal precinct, which protects and enhances the natural environment.
Sustainable and Connected Communities	Contribute to the community’s overall quality of life by delivering new facilities, inclusive and supportive services and bring the community together by improving transport and recreation options.
Investment Partner of Choice – Thriving industrial precincts	To be regarded as the “go to” local government area for investments and job creation.

Strategic Plans/Policy Implications

Local Economy

A sustainable and diverse local economy that attracts increased investment and provides local employment.

- Thriving local commercial centres, local businesses and tourism industry.

Budget/Financial Implications

No change to existing approved budget.

Legal Implications

N/A

Community Consultation

Not applicable, this is an internal operational overview. Items within this noting paper are drawn from the Strategic Community Plan and the City’s Corporate Business Plan, which were developed with the community through a robust engagement process.

Risk Management Implications

Reputation management is a core tenant of this plan and has been identified as a potential risk if handled incorrectly.



Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil



18.3 (2022/MINUTE NO 0018) Melville Cockburn Chamber of Commerce - Memorandum of Understanding Report 2021**Author** S Kahle

- Attachments**
1. Melville Cockburn Chamber of Commerce Memorandum of Understanding Report 2021 [↓](#)
 2. Melville Cockburn Chamber of Commerce Financial Statement to 30 June 2021 [↓](#)

RECOMMENDATION

That Council:

- (1) NOTES the Melville Cockburn Chamber of Commerce (MCCC) Memorandum of Understanding (MoU) 2021 Report; and
- (2) APPROVES the release of funds totalling \$20,000 (ex. GST) in accordance with MoU guidelines, having met Key Performance Indicator requirements.

Council Decision

MOVED Cr M Separovich SECONDED Cr K Allen

That the recommendation be adopted.

CARRIED UNANIMOUSLY 8/0**Background**

Council approved the development of a Memorandum of Understanding (MoU) with the Melville Cockburn Chamber of Commerce (MCCC), formalising sponsorship funding of \$20,000 (ex. GST) per annum for the next two years (2020/21 and 2021/22).

The MoU contained several KPIs within the agreement, with annual reporting set as a requirement for continued funding.

Submission

N/A

Report

On 16 December 2021 the City received the first report on the KPIs established in the MoU with the Melville Cockburn Chamber of Commerce.

The KPIs are as follows:



Formation of a Business Development Group

The MCCC will develop a development group within the first six months. They will develop a terms of reference for this group with which the City is willing to assist if required. The group must have at least one City of Cockburn staff member.

Result: The MCCC have established a Task Force for key projects, and as an advisory group to consider, discuss and identify key issues and expectations, and to provide advice to the Executive Officer on any other matter related to the objectives.

Events and Activities: *Commitment to deliver no fewer than 18 events per year, half of which are to be held in the City of Cockburn*

Result: The MCCC chamber hosted 28 events, 16 of which were in the City of Cockburn.

Memberships: *Provision of a new membership category, with a reduced first year membership fee (\$179.50), for companies who have held an ABN for less than two years*

Result: The MCCC developed this new membership category, and attracted six new members with an ABN less than 2 years under the concessional arrangement.

Identification of local needs *Conducting a bi-annual survey of businesses to identify key needs including skills gap analysis*

Result: The MCCC conducted a survey in 2021 with positive results. A number of recommendations were considered and will be adopted, including additional self-development training/workshops, focusing on marketing and sales strategies.

This is further supported in the recent Business Scorecard results.

Members felt that the MCCC offered value for money for membership, and non-members suggested that the MCCC should consider another membership category and build on the benefits to members.

Continuous Improvement *Demonstrated improvement in the following questions as per the Business Scorecard Survey:*

- *Awareness of MCCC*



- *Performance Index Score of MCCC.*

Result:

2021 Results from the City of Cockburn Business Scorecard:

- Performance index score 59 (up 2%)
- Familiarity with service of MCCC 37% (down 12%)
- Positive rating 79% (up 3%).

As a result of the report provided by MCCC, it is recommended that Council accepts the report, recognising that MCCC have made significant progress in 2021.

It is the officer's recommendation that annual funding be processed for 2022.

Strategic Plans/Policy ImplicationsLocal Economy

A sustainable and diverse local economy that attracts increased investment and provides local employment.

- Increased Investment, economic growth and local employment.
- Thriving local commercial centres, local businesses and tourism industry.

Community, Lifestyle & Security

A vibrant healthy, safe, inclusive and connected community.

- Accessible and inclusive community, recreation and cultural services and facilities that enrich our community.

Listening & Leading

A community focused, sustainable, accountable and progressive organisation.

- Best practice Governance, partnerships and value for money.

Budget/Financial Implications

This report recommends that a financial contribution of \$20,000 (ex. GST) per annum, for 2021/22, be recorded against the Grants and Donations Budget.

Legal Implications

N/A

Community Consultation

N/A

Risk Management Implications

Risk to the City due to issues with previous reporting and acquittal of MCCC sponsorship funding has been mitigated by the establishment of clear KPIs, which will continue to be managed closely by the Business Engagement Officer.



Reports addressing the KPIs are required annually, together with audited financial reports.

Should these KPIs not be met in a satisfactory manner, a further extension of the MoU will not be considered.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil





**MELVILLE COCKBURN CHAMBER OF COMMERCE
AND CITY OF COCKBURN**

REPORT 2021



MEMORANDUM OF UNDERSTANDING

Overview of 2021

It would be an understatement to suggest the Melville Cockburn Chamber of Commerce (MCCC) is back to normal pre-Covid19. Like most businesses we've had a few challenges along the way during 2021. With the few snap lockdowns threatening to disrupt planned events and workshops, we like most businesses adjusted, delayed, or postponed to a later date. Membership numbers are very comparable to previous years which is encouraging. During 2021 the MCCC introduced a half price membership category for start-ups within the City of Cockburn and Melville with ABN less than two years which has been received positively. Retention continues to be a challenge for the MCCC we are hoping with our new monthly payment option this may support and prevent the leakage of losing members.

Despite the challenges we were very excited moving into our new premises in July 2021. Thanks to the support of the City of Cockburn, we moved into larger premises at "*The Cockburn Health & Community Facility*." The newly refurbished area with bigger offices and large function/board room is warmly welcomed and gives the MCCC the opportunity host workshops, functions and meetings. The space is currently being used for our board meetings, hosting events, training, and workshops. At present some of our key partnerships are with Business Stations (Pink Owl), supporting Women in Business and the charity "Feed it Forward" offering free room hire to host their AGM and other activities.

The opportunity exists to hire the rooms at affordable rates to MCCC members and the wider business community.

The MCCC continues to be very active with events with no fewer than 28 events throughout 2021. A mix of professional development, industry forums and networking. The Business after Hours networking continues to be our most popular and best attended event. However, we have seen a decline in numbers in attendance at our training and workshops. I believe this has been a challenge for many training providers.

A new MCCC initiative is working with job active provider atWork and supporting mature aged women entering the workforce. Both councils have been very supportive and MCCC had tendered for Perth South Local Jobs program and waiting on news on a successful tender.

Our key objectives are:

- 1 Events, Education Plan key focus – Training / Workshops- upskilling
2. Membership – New Category, payment option, and members value proposition
3. Conference/ Function rooms - Utilise rooms for training/workshop and hire rooms to members and the wider business community.

KEY PERFORMANCE INDICATORS

The funding agreement is subject to satisfactory annual reports on the following Key Performance Indicators, as nominated by the MCCC:

5.1.1 Formation of a Business Development Group

The MCCC will develop a development group within the first six months. They will develop a terms of reference for this group with which the City is willing to assist if required. The group must have at least one City of Cockburn staff member.

Response:

The MCCC terms of reference is to set up a task force with board members and key stakeholders. Identify the shared goals in delivery MCCC objectives. The taskforce acts as an advisory group to consider, discuss and identify key issues and expectations. Furthermore, it will provide advice to the Executive Officer on any other matter related to the objectives. However, the taskforce does not impact on day-to-day activities of the MCCC.

Business Development Group Objectives

1. Refurbishment of New offices at 9/11 Wentworth Parade Success
2. Job Ready Program with Federal Government MCCC and atWork "Empower me to Employment"
3. Grand Opening Event of new offices September
4. Review and implement new constitution accepted AGM 2021 (constitution attached)

Development Group (Taskforce)

Paul Weir (Take8 Productions),
Phil Charles (Sylex Ergonomics)
Representatives (Rotary Cockburn and Applecross)
Barry Jones (Thinking Human Resources)
Gary Hitch (Ark Services)
Monique Williams (MCCC Executive Officer).
Sarah Kahle (City of Cockburn)
Jo Arbel (City of Melville)

At this stage City of Cockburn / Melville representatives have only been involved individually one on one meetings with updates, views, support, and consultations with Executive Officer. The meeting schedule for 2022 will be confirmed with all task force members by the end of January.

5.1.2 Events and Activities

Commitment to deliver no fewer than 18 events per year, half of which are to be held in the City of Cockburn. which could include a selection of the following:

- Two Development Group meetings (required) and a mix, according to need, of:

- Professional development workshops.
- Industry forums.
- Business After - Hours events.

Response:

Two Development Group Meetings (required) – Yes

2021 MCCC EVENTS

DATE	Shire	TYPE	BUSINESS	CONTACT
25 Feb (Thurs)	Cockburn	Business After Hours	Arnowa	Om Dubey
3 Mar (Wed)	Cockburn	Strategic Planning Meeting	MCCC	Monique Williams
31 Mar (Wed)	Cockburn	Business After Hours	Absolute Insurance, G2IT, Air concepts	Beate Rucke
12 May (Wed)	Melville	Business After Hours	Oban Group	David English
21 May (Fri)	Melville	Budget Update	Ben Morton	Ben Morton
27 May (Thurs)	Cockburn	Cities of Cockburn & Melville Update	Development WA	Monique Williams
2 June (Wed)	Melville	Workshop - Strategic Planning for Financial Year 21/22	City of Melville and Business Foundations	Joanna Arbel & Cara Tregonning
9 June (Wed)	Cockburn	Business After Hours	Incite Solutions	Marisa Leccese
10 June	Melville/Cockburn	Brand Marketing Workshop	The Space Station - Leveraging Your Brand To Sell More For More	Pete Walmsley
17 June	Melville/Cockburn	Brand Marketing Workshop	The Space Station - Talk does not cook rice	Pete Walmsley
24 June	Melville/Cockburn	Brand Marketing Workshop	The Space Station - Branding For Sales Success	Pete Walmsley
14 th July	Melville	Business After Hours	CoM "Meet and Greet" Councillors, Mayor & CEO	Joanna Arbel
21 July	Cockburn	Business After Hours	Business NBN co	Corrine Hawke and Monique Williams
26 July	Cockburn	Afternoon tea - Community Cabinet Meeting	Meet your Business MP's Reece Whitby Amber-Jade Sandeson	Melinda Perks and Monique Williams
28 July (Wed)	Fremantle	Business After Hours	ArtMarx Gallery	Tracey-Ann and James Morris
11 August (Wed)	Melville	Workshop - Perfect Pitch; How to Introduce Your Business & Yourself	City of Melville and Business Foundations	Joanna Arbel & Cara Tregonning
24 August	Cockburn	Business Station and MCCC - Women in Business - Gather & Info Series	MCCC and Pink Owls	Monique and Kate Hewett

25 August	Cockburn	Business Station and MCCC - Women in Business - Gather & Info Series	MCCC and Pink Owls	Monique and Kate Hewett
7 September	Cockburn	Women in Business – Foundations in Business	MCCC and Pink Owls	Monique Williams and Kate Hewett
8 September	Cockburn	New Office Launch	MCCC	Monique Williams
21 Sept	Cockburn	Women in Business - Gather & Info Series	MCCC and Pink Owls	Monique Williams and Kate Hewett
22 Sept	Cockburn	Women in Business - Gather & Info Series	Women in Business - Gather & Info Series	Monique Williams and Kate Hewett
22 Sept (Wed)	Melville	Workshop - Planning for Social Media Success	City of Melville and Business Foundations	Joanna Arbel & Cara Tregonning
Oct 26	Cockburn	Women in Business - How to write a successful blog and grow your business.	MCCC and Pink Owls	Monique Williams
Oct 28 (Thurs)	Cockburn	Business After Hours – AGM followed by Networking event	MCCC	Monique Williams
16 Nov	Cockburn	Women in Business - Building An Online Community	MCCC and Pink Owls	Monique Williams
24 Nov	Cockburn	Christmas Wind Up meet the Board and Councillors and Key Partners	MCCC	Monique Williams
10 Dec (Fri)	Melville	Christmas Function Members	MCCC	Monique Williams

Review our events gallery here [GALLERY](#)



5.1.3 Memberships

Provision of a new membership category, with a reduced first year membership fee (\$179.50), for companies who have held an ABN for less than two years.

Response:

City of Cockburn: - 6 new members with an ABN less than 2 years.

Arnowa Pty Ltd	Om Dubey
RiskTalk	David Press, Stuart Farquharson
Sweet Ember	Tracy Nash
Fuel Swap	Matthew Cross
Mystic Colours	Alpana Teena Singh
SHEQ Management Pty Ltd	Carmen Solorzano

5.1.4 Identification of local needs

Conducting a bi-annual survey of businesses to identify key needs including skills gap analysis – to complement and not duplicate the City’s own surveys. The City requests to partner on this survey, and provide input into the survey questions, and will assist the MCCC to promote the survey. The MCCC will share the results with the City.

Response:

MCCC Customer Research Summary Results (*see attached*)

In summary the Melville Cockburn Chamber of Commerce was highly regarded and respected with the role they play with the local business community. Not only for well organised events and value for money but staff were helpful and very supportive. However, responses from a good percentage of members suggested more self-development training/workshops with a focus on marketing and sales strategies. Though current members thought the MCCC offered value for money for membership others believe the MCCC should consider another membership category and build on the benefits to members.

The objectives from survey

a) Events – Networking, workshops, self-development training, *Focus on Marketing and Sales Strategies*

The MCCC along with marketing firm “Space Station” co-hosted three Marketing Brand and Sales webinars. And co-hosted with Business Foundations breakfast “Planning for social media success

b) **New Membership Category: attract broader range of younger demographic**

MCCC introduced a half price membership category "**New Business**" for potential new members with an (abn) less than 2 years. Another category introduced "**Women in Business**" Women attending our co-hosted workshop with Business Stations "Pink Owl" can join the MCCC at half price. We continue to extend any new start up business funded by Federal Government NEIS program half price membership.

c) **Build on members benefits:**

We recently introduced a monthly payment option for members to give members another payment option. In addition, all new members joining the MCCC receive one on one marketing, brand, and sales overview with marketing firm "Space Station"

5.1.5 Continuous Improvement

Demonstrated improvement in the following questions as per the Business Scorecard Survey:

- Awareness of MCCC.
- Performance Index Score of MCCC.

Response:

2021 Results

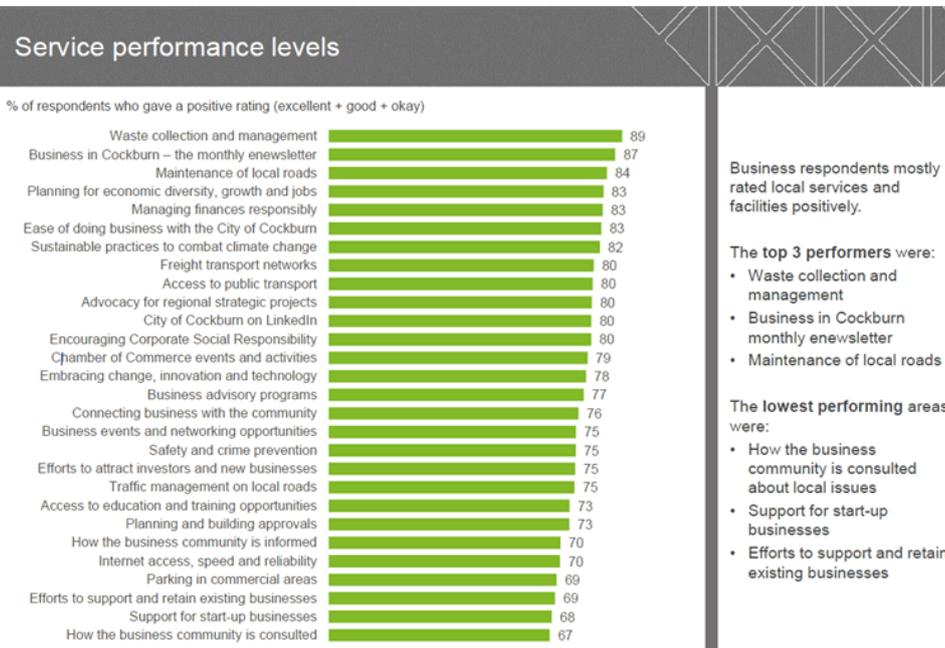
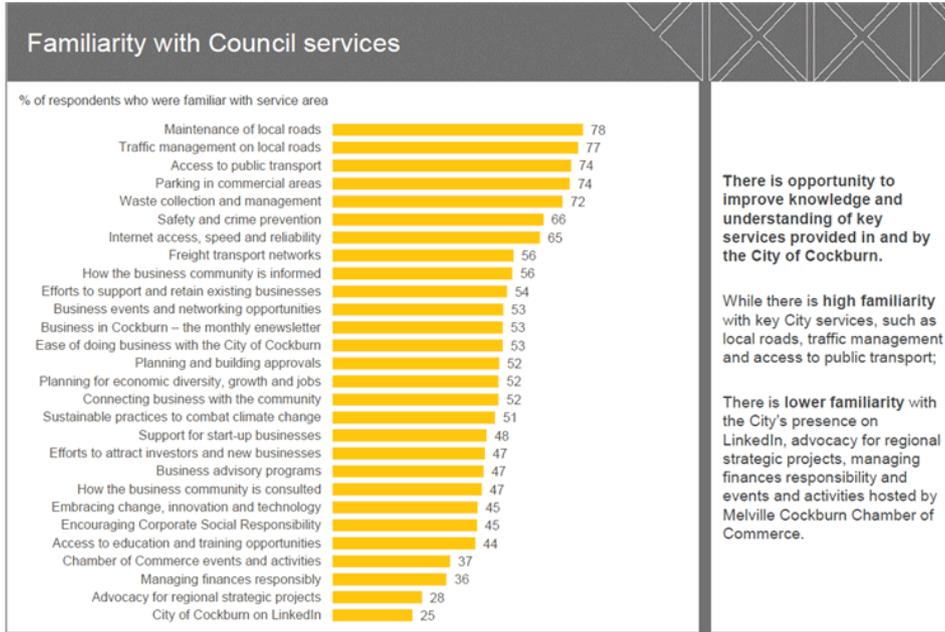
- Performance index score 59 (up 2%)
- Familiarity with service of MCCC 37% (down 12%)
- Positive rating 79% (up 3%)

2019 Results

- Performance index score 57
- Familiarity with service of MCCC 49%
- Positive rating 76%



2021 Results



Membership

Report on membership numbers each year showing monthly statistics of new memberships and retained members.

Response:

Membership Overview:

Total number of current members 132

New Members 50 Jan 2021 – December 2021 (12 Months) see table

(Cockburn members)

Jan-21	February	March	April	May	June	July	August	September	October	November	Decem
Hawaiian	Hospitality Total Services	Speedfit Cockburn	Point Walter Golf Course	Fridchot Lawyers	Stottsire	Wayne Nurse	Terry Lee Accountants	Austral Risk Services	Maxi Reality	Wespac Fremantle	Boorag Family
Art Marx	Through Customers Eyes	Element 47	Country Wide Insurance Brokers	Ichiban Commercial Solutions	Print West	Turnkey 360	John Todesco Business Innovation Services	TD Strategy & Consulting	Perth Hypnothe rapist	SGL Design	Silk Pro Succes:
Mountain Lawyers	IQ Digital Advertising	Platinum Bags	Bluamniot	Paramount Fire & Protections Services	Swan River Rowing Club	Livewell Today	eLend Finance	Onetide Modular Systems		Pink Owls	
		AK Smart Consulting	Stack'd Kitchen	Minuteman Freo	Exponential Finance	Applecross Rotary	Digital Hitmen	InXpress Cockburn		APXO	
		Fuel Swap	Slow Mondays		Lakes Security		Wise Legacy				
					Mystic Colours						
					Korekonnct						
					Car Giant						
	3	3	5	5	4	9	4	5	4	2	4
Sponsors											
Atwork					Australian Training Management	Oban Group					
Space Station											

Start Ups City of Cockburn (6)

Arnowa Pty Ltd	Om Dubey
RiskTalk	David Press, Stuart Farquharson
Sweet Ember	Tracy Nash
Fuel Swap	Matthew Cross
Mystic Colours	Alpana Teena Singh
SHEQ Management Pty Ltd	Carmen Solorzano



Sponsors: 2021

- Australian Training Management added as Platinum sponsor
- atWork Australia upgraded from Silver to Platinum sponsor
- The Space Station added as Platinum sponsor (Contra)
- Oban builders Silver Sponsorship

5.1.6 Governance

Submission of annual reporting including:

- Audited financial statements (as per Council requirements).-
- Report on the relevant achievements (addressing Key Performance Indicators and outlining events and activities).
- Future action plan and event schedule.
- Following the MCCC Annual General Meeting, a copy of the Annual Report and minutes of the AGM are to be forwarded to the City.

Response: (see attached)

- a. Audited Financial
- b. AGM Minutes
- c. Constitution

Future Action Plan for 2022

The Melville Cockburn Chamber of Commerce strategic planning day will be held on 02nd February 2022 with the board and staff reviewing 2021 and planning 2022 with support of sub committees and development group. Our future plan will be guided by the KPI's set out in the City of Cockburn MOU.

Our objectives are increase membership from 2021, and the retention of current members to 60%. Reviewing our members value proposition and implement a customer relationship management (CRM) program (ZOHO) to improve and increase support managing our member.

Host a minimum of 18 events over the year to include networking, workshops and targeted self-development skills guided by the results on MCCC members survey December 2021.

Event Schedule so far:

- Business after Hours
- 1. February 22nd Naturaliste Land Surveys, Spatial Design, Leslie Curtains
- 2. March 30th Business Foundations
- 3. May 25th Grazie Gifts
- 4. June, July, August, September tbc
- Development WA update on City of Cockburn commercial and residential (tbc),
- MCCC and atWork Empower me to Employment eight week transitional course (4 programs – commencement February
- MCCC & WA Defence Review (tbc) networking / speakers' event
- MCCC October 2022 Business Awards
- MCCC Business Stations Pink Owl – 5 co-hosted events Digital.

The MCCC (main) focus in 2022 is to utilise our new function room/space. This includes hosting our own events within the space, promoting, and offering members and the wider business community the opportunity access to utilise the space. We are noticing strong interest, with many enquiries and several confirmed bookings for businesses training / workshops.

In addition, the Federal Governments "Local Jobs Program" Perth South MCCC training program "Empower me to Employment." A program designed for mature aged women transitioning into the workforce, held in the Board Room with four training programs pencilled in for 2022.

Melville Cockburn Chamber Of Commerce Inc

94 457 902 627

Financial Statements

For the Year Ended 30 June 2021



Melville Cockburn Chamber Of Commerce Inc

94 457 902 627

Contents

For the Year Ended 30 June 2021

	Page
Financial Statements	
Statement of Profit or Loss	1
Statement of Assets and Liabilities	2
Statement of Changes in Equity	3
Statement of Cash Flows	4
Notes to the Financial Statements	5
Statement by Members of the Committee	9
Independent Audit Report	10



Melville Cockburn Chamber of Commerce Inc

94 457 902 627

**Statement of Profit or Loss
For the Year Ended 30 June 2021**

	2021	2020
	\$	\$
Income		
ATO Income	74,200	50,331
Function Income	5,198	6,794
Interest	77	28
Memberships	43,392	39,746
Sponsorships	49,400	56,600
	172,267	153,499
Expenditure		
Accounting Fees	5,950	7,900
AGM	592	427
Bank Charges	154	354
Depreciation	928	1,059
Development Expenses	-	3,000
Discounts Allowed	100	455
Employee Expenses	124,422	133,638
Fees	56	-
Function Expenses	4,631	7,505
Gifts	994	1,673
Insurance	1,739	1,398
Marketing	94	704
Office Rent	654	1,273
Stationary	650	1,120
Subscriptions	1,280	709
Telephone and Fax	4,503	5,248
	146,747	166,463
Income Tax Expense	-	-
Profit After Income Tax	25,520	(12,964)
Retained Profit at the Beginning of the Financial Year	22,934	35,898
Retained Profits at the End of the Financial Year	48,454	22,934

The accompanying notes form part of these financial statements.

1

Melville Cockburn Chamber of Commerce Inc

94 457 902 627

**Statement of Assets and Liabilities
As At 30 June 2021**

	Note	2021 \$	2020 \$
ASSETS			
CURRENT ASSETS			
Cash and Cash Equivalents	3	56,511	22,604
Trade and Other Receivables	4	7,240	33,006
TOTAL CURRENT ASSETS		63,751	55,610
NON-CURRENT ASSETS			
Plant and Equipment	5	9,278	3,883
TOTAL NON-CURRENT ASSETS		9,278	3,883
TOTAL ASSETS		73,029	59,493
LIABILITIES			
CURRENT LIABILITIES			
Employee Benefits	6	7,141	8,030
Trade and Other Payables	7	8,423	11,924
Other Liabilities	8	9,011	16,605
TOTAL CURRENT LIABILITIES		24,575	36,559
NON-CURRENT LIABILITIES			
TOTAL LIABILITIES		24,575	36,559
NET ASSETS		48,454	22,934
MEMBERS' FUNDS			
Retained Profits		48,454	22,934
TOTAL MEMBERS' FUNDS		48,454	22,934

The accompanying notes form part of these financial statements.
2

Melville Cockburn Chamber of Commerce Inc

94 457 902 627

**Statement of Changes in Equity
For the Year Ended 30 June 2021**

	2021
	Retained Earnings
	\$
Balance at 1 July 2020	<u>22,934</u>
Profit / (Loss) for the Year	<u>25,520</u>
Balance at 30 June 2021	<u><u>48,454</u></u>
	2020
	Retained Earnings
	\$
Balance at 1 July 2019	<u>35,898</u>
Profit / (Loss) for the Year	<u>(12,964)</u>
Balance at 30 June 2020	<u><u>22,934</u></u>

The accompanying notes form part of these financial statements.

3

Melville Cockburn Chamber of Commerce Inc

94 457 902 627

**Statement of Cash Flows
For the Year Ended 30 June 2021**

	2021	2020
Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:		
Receipts from Customers	197,956	152,081
Payments to Suppliers and Employees	(157,803)	(161,846)
Net Cash Provided By/(Used in) Operating Activities	<u>40,153</u>	<u>(9,765)</u>
	9	
CASH FLOWS FROM INVESTING ACTIVITIES:		
Interest Received	77	28
Purchase of Property, Plant and Equipment	(6,323)	(659)
Net Cash Provided By/(Used in) Investing Activities	<u>(6,246)</u>	<u>(631)</u>
CASH FLOWS FROM FINANCING ACTIVITIES:		
Net Increase/(Decrease) in Cash and Cash Equivalents Held	33,907	(10,396)
Cash and Cash Equivalents at Beginning of Year	22,604	33,000
Cash and Cash Equivalents at End of Financial Year	<u>56,511</u>	<u>22,604</u>
	3	

The accompanying notes form part of these financial statements.

4

Melville Cockburn Chamber of Commerce Inc

94 457 902 627

**Notes to the Financial Statements
For the Year Ended 30 June 2021**

The financial statements cover Melville Cockburn Chamber Of Commerce Inc as an individual entity. Melville Cockburn Chamber Of Commerce Inc is a not-for-profit Association incorporated in Western Australia under the *Associations Incorporation Act (WA) 2015* ('the Act').

The functional and presentation currency of Melville Cockburn Chamber Of Commerce Inc is Australian dollars.

Comparatives are consistent with prior years, unless otherwise stated.

1 Basis of Preparation

In the opinion of the Committee of Management, the Association is not a reporting entity since there are unlikely to exist users of the financial statements who are not able to command the preparation of reports tailored so as to satisfy specifically all of their information needs. These special purpose financial statements have been prepared to meet the reporting requirements of the Act.

The financial statements have been prepared in accordance with the recognition and measurement requirements of the Australian Accounting Standards and Accounting Interpretations, and the disclosure requirements of AASB 101 *Presentation of Financial Statements*, AASB 107 *Statement of Cash Flows*, AASB 108 *Accounting Policies, Changes in Accounting Estimates and Errors* and AASB 1054 *Australian Additional Disclosures*.

2 Summary of Significant Accounting Policies**(a) Revenue from contracts with customers**

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Association expects to receive in exchange for those goods or services. Revenue is recognised by applying a five-step model as follows:

1. Identify the contract with the customer
2. Identify the performance obligations
3. Determine the transaction price
4. Allocate the transaction price to the performance obligations
5. Recognise revenue as and when control of the performance obligations is transferred

Generally the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams of the Association have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

(b) Depreciation of property, plant and equipment

Items of property, plant and equipment are depreciated over their useful lives using the straight line method.

(c) Income Tax

The Association is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

5

Melville Cockburn Chamber of Commerce Inc

94 457 902 627

**Notes to the Financial Statements
For the Year Ended 30 June 2021****2 Summary of Significant Accounting Policies****(d) Goods and services tax (GST)**

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payable are stated inclusive of GST.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(e) Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

(f) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

Melville Cockburn Chamber of Commerce Inc

94 457 902 627

Notes to the Financial Statements
For the Year Ended 30 June 2021
3 Cash and Cash Equivalents

	2021	2020
	\$	\$
Cash at Bank and in Hand	56,511	22,604
Total Cash and Cash Equivalents	56,511	22,604

4 Trade and Other Receivables

	2021	2020
	\$	\$
CURRENT		
Trade Receivables	7,240	24,006
Accrued Revenue	-	9,000
Total Current Trade and Other Receivables	7,240	33,006

5 Property, plant and equipment

	2021	2020
	\$	\$
PLANT AND EQUIPMENT		
Office Equipment		
At Cost	6,395	4,618
Accumulated Depreciation	(3,100)	(2,738)
Total Office Equipment	3,295	1,880
Computer Equipment		
At Cost	2,986	2,986
Accumulated Depreciation	(1,539)	(983)
Total Computer Equipment	1,447	2,003
Leasehold Improvements		
At Cost	4,545	-
Accumulated Depreciation	(10)	-
Total Leasehold Improvements	4,535	-
Total Property, Plant and Equipment	9,278	3,883

6 Employee Benefits

	2021	2020
	\$	\$
CURRENT		
Annual Leave	7,141	8,030
Total Employee Benefits	7,141	8,030

Melville Cockburn Chamber of Commerce Inc

94 457 902 627

**Notes to the Financial Statements
For the Year Ended 30 June 2021****7 Trade and Other Payables**

	2021	2020
	\$	\$
CURRENT		
Trade and Other Payables	426	-
GST Payable	2,710	4,218
PAYG Withholdings Payable	3,072	6,012
Superannuation Payable	2,216	1,694
Total Trade and Other Payables	8,423	11,924

8 Other Liabilities

	2021	2020
	\$	\$
CURRENT		
Unearned Income	9,011	16,605
Total Other Liabilities	9,011	16,605

9 Cash Flow Information**(a) Reconciliation of result for the year to cashflows from operating activities**

Reconciliation of net income to net cash provided by operating activities:

	2021	2020
	\$	\$
Profit for the year	25,520	(12,965)
Cash flows excluded from profit attributable to operating activities		
Non-cash flows in profit:		
- interest	(77)	(28)
- depreciation	928	1,059
Changes in assets and liabilities:		
- (increase)/decrease in trade and other receivables	25,766	(1,390)
- increase/(decrease) in income in advance	(7,594)	(4,644)
- increase/(decrease) in trade and other payables	(3,501)	173
- increase/(decrease) in provisions	(889)	8,030
Cashflows from operations	40,153	(9,765)

10 Statutory Information

The registered office and principal place of business of the company is:
Melville Cockburn Chamber Of Commerce Inc
PO Box 3906
Success WA 6964

Melville Cockburn Chamber Of Commerce Inc

94 457 902 627

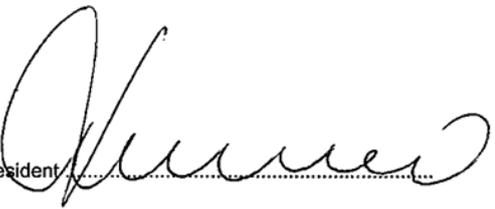
Statement by Members of the Committee

The committee has determined that the Association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 2 to the financial statements.

In the opinion of the committee the financial report as set out on pages 1 to 8:

- 1. Presents fairly the financial position of Melville Cockburn Chamber Of Commerce Inc as at 30 June 2021 and its performance for the year ended on that date.
- 2. At the date of this statement, there are reasonable grounds to believe that Melville Cockburn Chamber Of Commerce Inc will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the committee and is signed for and on behalf of the committee by:

President 

Treasurer

Dated *11th October 2021*





Francis A Jones
Where people count.

Melville Cockburn Chamber Of Commerce Inc

Independent Audit Report to the members of Melville Cockburn Chamber Of Commerce Inc

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report, being a special purpose financial report of Melville Cockburn Chamber Of Commerce Inc (the Association), which comprises the statement of assets and liabilities as at 30 June 2021, the statement of profit or loss, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the statement by members of the committee.

In our opinion, the accompanying financial report of the Association for the year ended 30 June 2021 is prepared, in all material respects, in accordance with Associations Incorporation Act (WA) 2015.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Association in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 of the financial report, which describes the basis of accounting. The financial report is prepared to assist the Association to fulfill their financial reporting responsibilities under the Association Act. As a result, the financial report may not be suitable for another purpose. Our report is intended solely for the Association and should not be distributed to or used by parties other than the Association. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance

Management is responsible for the preparation and fair presentation of the financial report in accordance with Associations Incorporation Act (WA) 2015, and for such internal control as management determines is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.



Francis A Jones
Where people count.

Melville Cockburn Chamber Of Commerce Inc

Independent Audit Report to the members of Melville Cockburn Chamber Of Commerce Inc

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial reporter, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Daniel Papaphotis
Registered Company Auditor
- 401503
Francis A Jones Pty Ltd
154 High Street
Fremantle WA 6160
Dated: 29th November 2021

11



AGM 2020/21 Minutes

Thursday 28 October 2021

6.00pm – 8.00pm

MCCC Office: Unit 9, 11 Wentworth Parade, Success 6164

Attendees

No	First Name	Last Name	Company Name
1	Shaun	Pahalad	Air Concepts Pty Ltd
2	Peter	McEwen	Applecross Rotary
3	Logan	Duncan-Smith	Applecross Rotary
4	Pablo	Narvaez	Austral Risk Services
5	Alan	Ho	Axpo IT Consulting
6	James	Flaherty	Business Foundations
7	Sarah	Kahle	City of Cockburn
8	Katy	Mair	City of Melville
9	John	Tissott	Cockburn Power Boats Club (Inc.)
10	Mike	Galanty	Creagh Barker Associates
11	Jason	Pestano	eLend Finance
12	Vera	Ensor	Grazie Gifts & Hampers
13	Celia	Jordaan	Ichiban Commercial Solutions
14	John	Tedesco	John Tedesco Business Innovation Services
15	Monique	Williams	MCCC
16	Jessica	Lowe	MCCC
17	Neerja	Ahuja	MCCC Board Member
18	Gary	Hitch	MCCC Board Member
19	Aran	Kandia J.P.	MCCC Board Member
20	Philip	Charles	MCCC Board Member
21	Barry	Jones	MCCC Board Member
22	Tony	Romano	MCCC Board President
23	Paul	Weir	MCCC Board Vice President
24	Alpana Teena	Singh	Mystic Colours
25	John	Monahan	Oban Group
26	David	English	Oban Group
27	Jennipher	McDonald	Perth Hypnotherapist
28	Jatinder	Ahuja	Project Management Vision
29	Kanda		Propertynet Real Estate
30	Geoff	Palm	Smart Supply Chain Consulting
31	Sue	Palm	Smart Supply Chain Consulting
32	Pete	Walmsley	The Space Station
33	Peter	Fear	Westpac

Welcome (Tony Romano):**Acknowledgment of Country**

6.16pm The AGM was opened by President Tony Romano and that a quorum had been achieved.

VIPs - Katy Mair - City of Melville

Apologies: - Mayor Logan Howlett, City of Cockburn
- Councillor Kevin Allen, City of Cockburn

Welcome New Members:

- John Tedesco Business Innovation Services - John Tedesco
- Applecross Rotary - Ray Philp & Logan Duncan-Smith
- Ichiban Commercial Solutions Pty Ltd - Celia Jordaan
- eLend Finance – Jason Pestano

Minutes of previous AGM **Moved:** Geoff Palm **Second:** Barry Jones **Passed:** Yes

Special resolution to adopt new constitution

The members voted on adoption of the new constitution as per the special resolution emailed to the members on 16-09-2021.

Moved: Phil Charles **Second:** Aran Kandia **Passed:** Yes by all present

Thank you to Board Member Gary Hitch for his work on this.

Chamber Overview

President, Tony informed the meeting via a PowerPoint presentation. Summary as follows:

Members' overview:

- 47 new members added to membership base
- Just over 55% member retention
- 12 Start-Up business memberships.
- 5 new members on monthly direct debit.

Sponsors:**New:**

- Australian Training Management added as Platinum sponsor
- atWork Australia upgraded from Silver to Platinum sponsor
- The Space Station added as Platinum sponsor (Contra)

Overview:**2 Major Sponsors:**

- City of Melville
- City of Cockburn

4 Platinum (2 Contra):

- Australian Training Management
- atWork Australia
- The Space Station
- Grazie Gifts & Hampers

1 Gold:

- The Gate Bar & Bistro

2 Silver (1 Contra):

- DevelopmentWA
- MakoNet IT

National Storage, Stockland and Melville Hub didn't renew

New Initiatives - value adding programs**New Category of Business Membership - "Start Ups"**

- In Partnership with the City of Cockburn and City of Melville, MCCC launched a new category of business membership called "Start-ups" for new businesses operating within the Cities of Cockburn and Melville.
- Eligible businesses (ABN less than 2 years old) offered a reduced membership fee of \$179.50 (half price) for the first year.
- Promoted at Women in Business workshops
- Commencement date: October 2020

Direct Debit Monthly Payment Option

- New and renewing members are now able to break down the \$359 annual membership into monthly payments of approx. \$29.90 on monthly direct debit plan.
- Commencement date: January 2021

New Members – Marketing Review

- In Partnership with sponsor The Space Station, new members receive a 1 hour one-on-one marketing review with Pete Walmsley
- Commencement date: September 2020

New MCCC Business Premises

- Thanks to the City of Cockburn, MCCC has moved to larger premises within the same Cockburn Integrated Health building. Peppercorn lease arrangement for 2 years with view to extend.
- This has allowed for new initiatives such as offering venue hire, hosting in-house workshops, Business After Hours plus other functions and events.
- Moved from Grants & Donations to Sponsorship category with City of Cockburn.
- Commencement date: June 2021

Upcoming initiatives:

- Marketing Bootcamps with Pete Walmsley from The Space Station (November)
- Development of Empower Me to Employment (Job Ready Program) in conjunction with atWork. Started March 2021, ongoing.
- Working with Pink Owls Consultancy to deliver Women in Business workshops.

Ongoing initiatives:

- Website – updated MCCC website launched including members login to access content such as recorded webinars.
- Member Initiatives – Continuing to work closely with members to promote their services and products.
- City of Cockburn - Working closely with Business Engagement Officer, Sarah Kahle. Co-hosting events and furthering our relationship with the Business Community.
- City of Melville - Working closely with Strategic Communications Advisor, Jo Arbel. Co-hosting events and furthering our relationship with the Business Community.
- Business Foundations – MCCC offers NEIS Program businesses, half price membership.
- Small Business Development Corporation – Collaboration with in the capacity of key note speakers at business events and cross promotion.
- Zoho – implementation of CRM ongoing (internal)

Events Summary

A lot of event rescheduling due to COVID

- 9 Business After Hours - Average of 80 attendees
- 3 Marketing Webinars - The Space Station
- Budget Update - Ben Morton
- AGM
- DevelopmentWA Update
- 1 Workshop - Your Business Our Future Series with City of Melville & Business Foundations
- Christmas Function

Financial Report (summary submitted by Jan Chubb)

The financial year of 2021 was, of course, a year like no other. But perhaps surprisingly membership, both new and renewals, were consistent with other years. We would like to think that this reflects the value that businesses place on the functions that the Chamber provides for them.

We lost a couple of large sponsors but as one of these was a car yard and another a shopping centre we were sad but understanding of those sector's plights. We welcomed a new Platinum Sponsor ATM and increased sponsorship atWork from Gold to Platinum.

Monique hopes to pick up other sponsors as fy22 progresses.

The Cities of Melville and Cockburn continued their active support of the MCCC which, together with the Jobkeeper programmes and the Covid cashflow subsidies, provided welcome sources of stable funding. Money was set aside for the fitout/development of the new office however the work was delayed until the start of fy22 (and has now been carried out), meeting budget targets.

In conclusion the chamber weathered fy21 remarkably well and plans were made throughout fy21 to launch new aspects of the chamber. These changes (new offices, letting of the training room, new ventures with sponsors) are all progressing well and can be expected to be reflected in the financials for fy22.

Financial Auditor's Report **Moved:** Barry Jones **Second:** Gary Hitch **Passed:** Yes

Comment from John Tissott - Cockburn Power Boats Club: requested that financials and balance sheet be sent to members prior to the AGM. Note: were emailed post AGM 1/11/21.

Acknowledgements: MCCC Office Staff

Executive Officer:	Monique Williams
Business Development Manager:	Shelley Tamsitt (since resigned)
Sales Coordinator:	Jessica Lowe
Marketing Coordinator:	Emily Jones
Bookkeeper:	Jan Chubb

Acknowledgements: MCCC Board

President:	Tony Romano, NAI Harcourts
Vice President:	Paul Weir, Take Eight Productions
General Board Member:	Barry Jones, Thinking Human Resources
General Board Member:	Gary Hitch, ARK Services
General Board Member:	Neerja Ahuja, Ayurveda Awareness Centre
General Board Member:	Phil Charles, Sylex Ergonomics
General Board Member:	Aran Kandia, Propertynet Real Estate

Board Resignations

General Board Member: Kate Stagg, Stockland / Vicinity Centres

Election of Office Bearers

Microphone was handed over to Paul Weir to welcome nominations for the position of President

President: Tony Romano (RE-NOMINATION)

Moved: Phil Charles **Second:** John Tisso **Passed:** Yes

Monique Williams congratulated Tony on being elected unopposed for his tenth consecutive year.

Microphone was handed back to Tony Romano for remaining nominations

Secretary: Gary Hitch self-nominated from the floor

Moved: Phil Charles **Second:** Barry Jones **Passed:** Yes

Treasurer: No Nominations

General Board Members:

Phil Charles (RE-NOMINATION) **Moved:** Phil Charles **Second:** John Tisso **Passed:** Yes

John Tedesco (NEW) **Moved:** Phil Charles **Second:** Barry Jones **Passed:** Yes

Vera Ensor (NEW) **Moved:** Phil Charles **Second:** Gary Hitch **Passed:** Yes

Shaun Pahalad (NEW) self-nominated from the floor

Moved: Gary Hitch **Second:** Phil Charles **Passed:** Yes

The following Board Members were not required to re-nominate as they held a two year term to 2022:

- Vice President: Paul Weir, Take Eight Productions
- General Board Member: Barry Jones, Thinking Human Resources
- General Board Member: Gary Hitch, ARK Services
- General Board Member: Neerja Ahuja, Ayurveda Awareness Centre
- General Board Member: Aran Kandia, PropertyNet Real Estate

6:51 pm Meeting Officially Closed

Sponsor: Pete Walmsley - The Space Station

Pete introduced his Marketing and Branding Business – The Space Station. Spoke about making sure your brand has a clear purpose, positioning and promise.

General

Member Acknowledgment

Thank you to Alpana Teena Singh from Mystic Colours for donating 5 original artworks for the MCCC Office and meeting room.

The MCCC would like to thank all our members and sponsors for their ongoing support.

Please join us for refreshments and networking.

Signed Chair

Date



Our Ref: ACM2520/DPP/JL



Francis A Jones
Where people count.

29th November 2021

Melville Cockburn Chamber Of Commerce Inc.
PO Box 3906
Success WA 6964

DIRECTORS

Michael McGrath	B Bus CPA
Mark Douglas	B Bus CPA
Matthew Moonen	B Com CPA
Ben Paganoni	B Com CPA
Daniel Papaphotis	B Com CPA
Michael Basilio	B Com CPA

Dear Sir/Madam

MANAGEMENT LETTER – YEAR ENDED 30 JUNE 2021

We have completed our review of Melville Cockburn Chamber Of Commerce Inc. for the above year.

As stated in our engagement letter, our audit is designed to form an opinion on the financial report.

During the conduct of our audit we did not note any matters that we consider worthy of the committees attention.

The report is prepared under the terms of our engagement solely for the information of the committee.

I would like to take this opportunity to thank the staff involved for their co-operation and assistance during the conduct of the review.

If you require any further information in relation to the above, please do not hesitate to contact our office.

Kind regards

Daniel Papaphotis
REGISTERED COMPANY AUDITOR

154 High Street Fremantle WA
PO Box 39 Fremantle WA 6959

Ph 08 9335 5211
Fx 08 9335 5478

email@faj.com.au
www.faj.com.au

ABN 19 843 573 287



Francis A. Jones is a CPA practice

Liability limited by a scheme approved under Professional Standards Legislation.

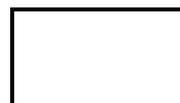
SINCE 1930

19. Office of the CEO

Nil

20. Motions of Which Previous Notice Has Been Given

Nil



21. Notices Of Motion Given At The Meeting For Consideration At Next Meeting

21.1 Elected Member Leave of Absence

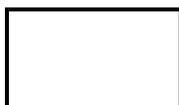
Cr Dewan has submitted the following Notice of Motion:

That Council:

- (1) Notes that Under the *Local Government Act 1995*, Elected Members have a right to avail leave subject to Council Approval. The absence of an Elected Member from any ward impacts the serviceability to the residents of the ward (reasons for absence could be genuine and also compassionate),
- (2) Notes that the absence of Elected Members also prevents an additional resource for debates and decision making in Council meetings and other groups,
- (3) Agrees on a ceiling on the leave period for Elected Members to be 60 days maximum,
- (4) Agrees Application for leave must be given to Elected Members at least two weeks in advance, with the background of previous leave,
- (5) Agrees that in a block of two years, a maximum of 90 days leave may be permitted to Elected members, subject to Council approval,
- (6) Agrees that allowances be suspended for the duration of the leave exceeding 30 days per calendar year, except during maternity leave, when all allowances are payable.

Reason

1. The typical number of residents in any ward is around approximately 30,000. The residents not only feel a sense of neglect but also disappointment on long absence.
2. The absence also puts an additional load on the remaining Elected Members for the Ward.



21.2 Coogee Beach Parking

Cr Allen has submitted the following Notice of Motion:

That Council:

- (1) Create Motor bike parking at Coogee Beach
- (2) Amend bus parking only times to, school days only up to midday
- (3) Back date commencement to 1st January 2022.

Reason

The City is increasing in size yet parking at Coogee Beach is being reduced.

During peak times, summer, and very hot days, parking is at a premium. On the very hot days parking is full by 7.30am.

Officers created bus parking at the end of 2021 that has further created parking issues. Parking in this bay should be allowed on weekends and out of school times.

Officers have issued tickets to motorbike riders who have done the right and thoughtful thing on these hot days by parking on the verge to allow vehicles to park rather than one bike taking up a vehicle bay, as Coogee Beach doesn't have parking bays for bikes



22. New Business of an Urgent Nature Introduced by Members or Officers

22.1 (2022/MINUTE NO 0019) Aligning Domestic Garden Bore Sprinkler Roster with the Scheme Water Roster

Author C Beaton

Attachments N/A

RECOMMENDATION

That Council:

- (1) ENDORSES the City's position in respect to the State Government's proposal to align the domestic garden bore sprinkler roster with the scheme water roster; and
- (2) AUTHORISES a submission be lodged with the Department of Water and Environmental Regulation, which highlights the need for rural properties in Bushfire Prone areas to be given additional time, beyond the proposed 1 September 2022 introduction, to adapt to the proposed changes.

Council Decision

MOVED Cr T Dewan SECONDED Cr K Allen

That the recommendation be adopted.

CARRIED 5/3

For: Mayor L Howlett, Cr K Allen, Cr P Corke, Cr T Dewan, Cr P Eva

Against: Deputy Mayor T Widenbar, Cr M Separovich, Cr C Stone

Background

Cr Dewan requested the following Urgent Notice of Motion via email on 9 February 2022:

That Council:

1. Notes the State Government is proposing to reduce the use of Garden Bores from three days to two days per week
2. Notes that all the landowners will be impacted
3. Notes that the owners in Banjup, Treeby and Jandakot will be impacted more due to the greater risk posed in the rural amenity
4. Agrees that the rural amenity may be exempted for up to six months more
5. Agrees that Council advocate to the State Government/DWER for the exemption for these suburbs.

Reason

1. The risk of potential bushfire is relatively reduced in winter months.



2. The rural property owners in Treeby, Jandakot and Banjup rely on bore water completely for their properties.

Submission

N/A

Report

The Department of Water and Environmental Regulation (DEWR) are currently seeking comments/feedback on their proposal to align the private bore watering roster (three days per week) to that of the scheme water roster (two days per week). Details can be found at DEWR's website: [Aligning domestic garden bore sprinkler roster with the scheme water roster - Department of Water and Environmental Regulation - Citizen Space \(dwer.wa.gov.au\)](https://dwer.wa.gov.au). Submissions are required to be lodged with DEWR by Monday 28 February 2022.

Notification of proposal and the City's draft submission was placed on the Elected Members Information HUB on 31 January 2022, seeking feedback on the City's draft response.

DEWR are of the view that by reducing the garden bore sprinkler roster to two days per week, up to 30 GL of groundwater can be saved every year. Currently, domestic garden bores are able to be used for garden watering three days a week in spring, summer and autumn. To protect groundwater resources, DEWR are proposing to reduce the domestic garden bore roster to align with the two-day-a-week scheme water roster in the Perth and Mandurah areas.

All landowners with domestic bores are likely to be impacted by the changes, including those in the rural and resource areas. Landowners in rural and resource areas may be further impacted where bore water is used to help maintain bushfire protection zones.

DEWR indicate the changes to sprinkler rosters would not be introduced until 1 September 2022, giving private bore owners the opportunity to adapt their gardening practices. The winter sprinkler switch off will remain in place from 1 June to 31 August each year, and the ban on daytime watering between 9am and 6pm will remain unchanged.

Domestic garden bores are not licensed and there is no limit to the volume of water able to be taken. Various studies of residential water use over the past two decades have found that on average, domestic garden bores use significantly more water on their gardens than scheme water users - about three to four times more.

DEWR estimate that by reducing the garden bore sprinkler roster to two days per week, up to 30 GL of groundwater can be saved every year. This saving would mean more groundwater is retained in the system and would see a rise or stabilisation of the water tables particularly in urban areas.



DWER indicate that urban wetlands would benefit through stabilisation of the water tables with environmental benefits expected in many of the wetlands within the City.

This is important in an increasingly drying climate. It is predicted that south west WA will continue to have less rainfall and dry conditions may be experienced for an additional two to three months each year, which will significantly reduce groundwater availability.

Improved water tables are also likely to have significant benefits to urban street trees, which contribute to the liveability of our suburbs and reduce urban heat island effect. Street trees are heavily reliant on the water table being maintained at levels accessible to root systems to prevent tree deaths.

A reduction in groundwater availability may also have important ramifications for the City's own groundwater allocations and our ability to maintain parks and active sporting ovals.

The state government currently assists householders to help make their gardens more water efficient through a range of programs, including rebates on smart irrigation technology and free spring sprinkler system check-ups.

The City intends to lodge a submission indicating it is supportive of the change, given the environmental benefits, but noting that many rural land owners currently use their bores to maintain a fire buffer, such as lawns around their dwellings, and that they may need assistance to adapt to such a change in the watering regime.

The submission will suggest that consideration be given to an extended period of up to six months past the proposed 1 September 2022 introduction for rural and resource landowners in suburbs such as Banjup, Treeby and Jandakot, to allow them greater time to adapt to the changes.

The City's submission would be based on supporting a reduction in groundwater use, which aligns with our strategic objective to sustainably manage our water resources and protect our natural areas.

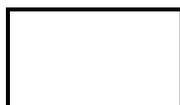
The City has been in contact with representatives from the Banjup Residents Association advising them that, in the submission, the City would be suggesting DWER consider exemptions, such as longer timeframes, for rural landowners in the Banjup, Treeby and Jandakot suburbs.

Strategic Plans/Policy Implications

Environmental Responsibility

A leader in environmental management that enhances and sustainably manages our local natural areas and resources.

- Sustainable resource management including waste, water and energy.
- Address Climate Change.



Community, Lifestyle & Security

A vibrant healthy, safe, inclusive and connected community.

- Accessible and inclusive community, recreation and cultural services and facilities that enrich our community.

Budget/Financial Implications

N/A

Legal Implications

N/A

Community Consultation

DEWR are currently conducting consultation with the public and local governments across the metropolitan area.

Risk Management Implications

Should the City not to support actions to reduce groundwater use it is likely that, in a drying climate, urban wetlands, biodiversity, streetscape amenity and ability to maintain our parks and active sporting grounds will be adversely affected.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

N/A



23. Matters to be Noted for Investigation, Without Debate

23.1 (2022/MINUTE NO 0019) Provision of Marked Bays as Loading Zones in all City of Cockburn Sport Facilities, and a Review into the Issue of Parking Fines for Suppliers who are Unloading at Venues with no Visible Loading Bays

Author M Emery

Attachments N/A

RECOMMENDATION

That Council:

- 1) NOTES this report; and
- 2) APPROVES in pursuant to clause 8 of the Parking and Parking Facilities Local Law 2007 the installation of one (1) loading zone at the Success Regional Sport and Community Facility Parking Station.

Council Decision

MOVED Cr M Separovich SECONDED Cr K Allen

That Council:

- (1) NOTES this report; and
- (2) APPROVES in pursuant to clause 8 of the Parking and Parking Facilities Local Law 2007 the installation of one (1) loading zone at the Success Regional Sport and Community Facility Parking Station.

CARRIED UNANIMOUSLY 8/0

Background

At the 12 August 2021 Ordinary Council Meeting, Cr Stone requested that a report be prepared in relation to a review into the provision of marked bays as loading zones at all City of Cockburn sports facilities, and a review into issuing parking fines for suppliers who are unloading at venues with no visible loading bays.

Reason

Suppliers of our local sports clubs, many of who actually donate products at cost, are being issued parking fines when unloading at the City's sports venues. Without the provision of designated loading bays at these facilities, the suppliers tend to park closest to the door, which is causing them to be fined, despite the fact they are only there temporarily for a short period of time.

Submission

N/A



Report

The City has approximately 22 community sporting facilities under its management. The facilities range from irregularly used buildings by small community interest groups to the high demand and well utilised Cockburn ARC.

Accordingly, providing designated loading zones to all City sporting facilities would be disproportionate, due to the wide-ranging usage of every facility.

Loading Zone Availability

Success Regional Sport and Community Facility is the only community sporting facility that adjoins a designated Parking Station, resulting in the adjoining carpark being more tightly controlled by signage and line marking.

The parking availability at Success Regional Sport and Community Facility has been recently reviewed in consultation with user groups and the City's Recreation, Traffic and Rangers teams.

The review resulted in additional signs being installed to avoid uncertainty regarding parking restrictions and created a permit-only area, which user groups could utilise as a loading zone.

Recognising the need of non-permitted loading areas for suppliers, the City's officer's propose Council approves an existing car bay to be reallocated and marked as a loading zone at the Success Regional Sport and Community Facility Parking Station.

All other community facilities do not have a demonstrated demand to delineate additional loading zone areas at this time. However, this will be reviewed on an as needed basis, or during major facility refurbishment.

Any new facilities constructed have loading bays incorporated into the parking design.

Parking infringements

A high-level review of parking infringements issued at the Success Regional Sport and Community Facility and other sporting facilities has been undertaken. The review showed only one (1) parking infringement issued at the Success Regional Sport and Community Facility to a supplier who had parked their vehicle dangerously close to the facility to unload, using the undercover section of the building due to bad weather.

Regardless of the nature of an infringement, all recipients of an infringement have the right to appeal an infringement. During this appeal process, the City's officers consider all facts and ensure a proportionate response has been undertaken.



A repeat offender has used the Cockburn ARC loading zone to park his truck while attending the ARC's facilities for personal activities. Repeat offenders like this are rare, but it does show the balance needed when creating loading zones and their possible misuse.

The City's Recreational Services team are unaware of any ongoing concerns with the availability of loading zones at any of the City managed facilities. The team also noted that most suppliers load/ unload their vehicles outside of peak times, so their use of the existing parking facilities is minimal.

Strategic Plans/Policy Implications

Community, Lifestyle & Security

A vibrant healthy, safe, inclusive, and connected community.

- Accessible and inclusive community, recreation and cultural services and facilities that enrich our community.

Budget/Financial Implications

The installation of loading zone at Success Regional Sport and Community Facility can be completed within the existing operating budget.

Legal Implications

Refer to the City of Cockburn Parking and Parking Facilities Local Law 2007.

Community Consultation

This matter was subject to a matter for investigation without debate at the 12 August 2021 Ordinary Council Meeting.

In the event Council wishes to designate additional Parking Stations, Council will be required to amend the Parking and Parking Facilities Local Law. Through this process there will be a need to undertake mandatory public advertisement as part of this process.

Risk Management Implications

This item has a "low" brand and reputational risk associated to the item.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Local governments have the ability to legislate parking control and enforcement on local government reserves.



23.2 Traffic Study – Berrigan Drive and Elderberry Drive, South Lake

Deputy Mayor Widenbar has requested a traffic study on both Berrigan Drive and Elderberry Drive in South Lake to determine the traffic count, times of traffic peaks, impacts to these roads from the new North Lake Rd Bridge.

Reason

Local residents directly abutting Berrigan Drive and Elderberry Drive, as well as the local community group, Connecting South Lake, have raised concerns about the volume of traffic, both heavy and light, as well as speeding and dangerous driving by vehicles and motor cycles, for some time.

Following the completion of the North Lake Road Bridge Project, anecdotal reports indicate that significantly more traffic has been funnelled onto North Lake Road, in turn impacting residents on Elderberry and Berrigan Drive. A detailed traffic study is therefore required to determine if there is any need for traffic calming, advocating for changed speed limits, or any alternative measures.

23.3 Decision to Close Woodman Point to Jervoise Bay to Dogs – Financial Implications

Cr Eva has requested the City of Cockburn investigate and report back to Council as soon as possible, the total cost and staff hours spent since the decision to close Woodman Point to Jervoise Bay to dogs.

The report is to include the costs and time spent on any public consultations, reports and investigations, staff and resources, media announcements/ publications and staff hours spent communicating with ratepayers and residents.

Reason

For full transparency to ratepayers and residents on the cost of this ongoing matter.



23.4 Electors' Meetings

Cr Eva has requested the City investigate and report back to Council on the following:

1. The feasibility of appointing an independent facilitator to chair all future Ordinary or Special Electors Meetings,
2. If allowable under legislation, provide advice to the process and potential costs.

Reason

The principle purpose of Electors' Meetings is for electors, as opposed to Elected Members, to have a meeting to move, debate and consider motions for consideration by Council.

It is noted that Council is not bound by decisions of Electors' Meetings and further has the opportunity to review and debate whatever positions have been determined by electors, thereby meaning that Elected Members should not interfere and direct the electors' process or wishes at Electors' Meetings.



24. Confidential Business

Nil

25. (2022/MINUTE NO 0020) Resolution of Compliance**RECOMMENDATION**

That Council is satisfied that resolutions carried at this Meeting and applicable to items concerning Council provided services and facilities, are:

- (1) integrated and co-ordinated, so far as practicable, with any provided by the Commonwealth, the State or any public body;
- (2) not duplicated, to an extent Council considers inappropriate, services or facilities as provided by the Commonwealth, the State or any other body or person, whether public or private; and
- (3) managed efficiently and effectively.

Council Decision

MOVED Cr M Separovich SECONDED Cr P Eva

That the recommendation be adopted.

CARRIED UNANIMOUSLY 8/0

26. Closure of Meeting

The meeting closed at 9.29pm.

