

City of
Cockburn



wetlands to waves

2015

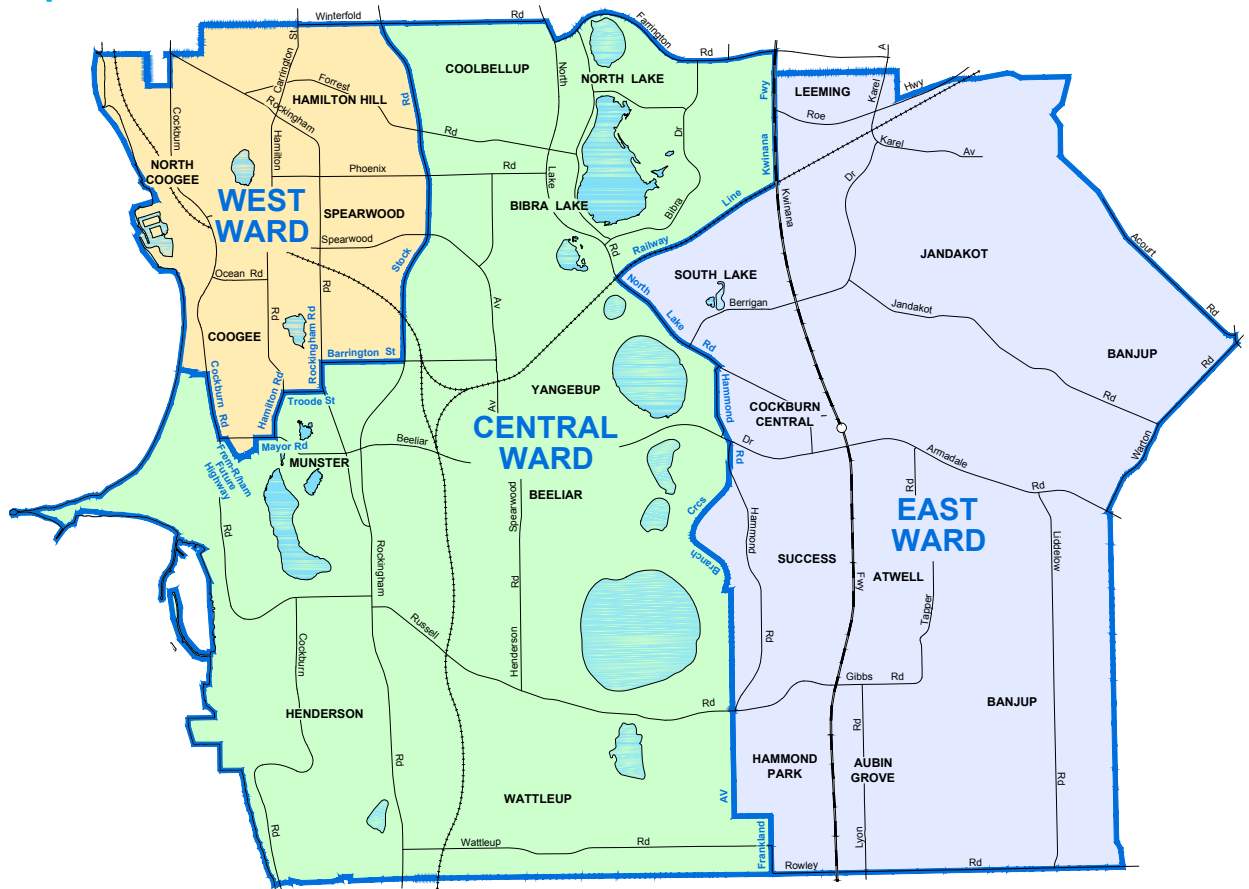


ANNUAL REPORT

COCKBURN.WA.GOV.AU

City of Cockburn

Ward Map 2015



Council Meeting Attendance of Elected Members 2014-15

	Ordinary Council Meeting	Special Council Meeting	DAPPS*	Audit & Strategic Finance Committee
Elected members				
Mayor Logan Howlett	11	4	N/A	N/A
Deputy Mayor Carol Reeve-Fowkes	9	4	4	3
Steven Portelli	11	4	4	N/A
Yaz Mubarakai	10	3	1	2
Lee-Anne Smith	7	0	N/A	0
Kevin Allen	7	4	N/A	3
Lyndsey Wetton	9	3	4	N/A
Stephen Pratt	10	3	2	N/A
Philip Eva	9	4	N/A	3
Bart Houwen	10	3	N/A	N/A

* Delegated Authorities Policies and Position Statements Committee

Elected Members 2014-15



Logan K Howlett JP
Mayor



Carol Reeve-Fowkes
Deputy Mayor



Stephen Pratt
Councillor
Central Ward



Kevin Allen
Councillor
West Ward



Lyndsey Wetton
Councillor
West Ward



Bart Houwen
Councillor
Central Ward



Philip Eva JP
Councillor
Central Ward



Steven Portelli
Councillor
East Ward



**Lee-Anne Smith
OAM**
Councillor
East Ward



Yaz Mubarakai
Councillor
East Ward

Executive Team



Stephen Cain
Chief Executive
Officer



Daniel Arndt
Director Planning
and Development



Charles Sullivan
Director Engineering
and Works



Don Green
Director Governance
and Community
Services



Stuart Downing
Director Finance
and Corporate
Services

Front Cover: Cockburn Masters Swimming Club enjoy safe swimming within the newly installed shark barrier at Coogee Beach



The Mayor, Councillors and Staff of the City of Cockburn acknowledge the Nyungar people who are the traditional owners of this land. The City would like to thank the Aboriginal Reference Group for their enthusiastic support and assistance in implementing the Reconciliation Action Plan.



Contents

Elected Members and Executive Team	2
Mayor's Message	6
Report of the Chief Executive Officer	8
Demographic Data	10
Strategic Community Plan	12
Awards and Achievements	13
Measuring our Performance	14
State of Sustainability Report	16
National Competition Statement	18
Remuneration of Senior Employees	19
The Year Ahead	20
Organisational Chart	21
Governance and Community Services Directorate	22
Engineering and Works Directorate	38
Planning and Development Directorate	50
Finance and Corporate Services Directorate	56
Annual Financial Statements (concise version)	60

Left: Guided Indigenous Walk, Rose Shanks Reserve



Top: Digger Cleak, Arthur Stanton (both Cockburn RSL) with Mayor Logan Howlett Viewing a Map of Streets that will be Named to Honour ANZACS

Above left: End of Reform Celebrations, Heather Atwell, Ugo De Marchi, Kate Jones and Mayor Logan Howlett

Bottom left: Serena Anderson, Shogo Williams Matsuoka with Mayor Logan Howlett at the City of Cockburn's 35th Anniversary Gala Dinner 2014

Above right: Premier's Australia Day Active Citizenship Award Recipients 2015 with Mayor Logan Howlett: Alex Corinaldesi, Emily Hamilton and the Cockburn Community Steering Group, Represented by Daryll Smith

Mayor's Message

I am pleased to provide my seventh annual report statement. Our City continues to provide for the growing number of people choosing to make Cockburn their home or place of work. Our local government district has benefited from the pioneering families who laid the foundations for a strong and resilient community, reflecting the values of family, hard work, honesty and integrity.

The City's Reconciliation Action Plan 2013–2016 indicates that our actions and achievements aimed at 'closing the gap' have made significant progress since the adoption of the inaugural plan in 2011. I congratulate the members of the City's Aboriginal Reference Group for their contribution in achieving the outcomes to date.

Outstanding results continue to be achieved in the annual independent Community Perceptions Survey. The results reflect the leadership provided by elected members, the executive and staff across a wide range of disciplines. The input from our increasing volunteer base adds significant and unique value to the myriad of programs and activities available to our community and to the Perceptions Survey outcomes.

The ongoing promotion and implementation of sustainability projects and awareness programs continues to be a high priority for the City. Partnerships with our community, businesses, not-for-profits, schools, the Cockburn Wetlands Education Centre and Native ARC represent a sound investment and one we can all be proud of going forward.

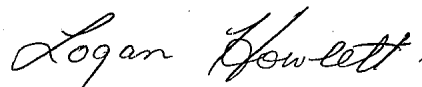
The City continues to plan for the future with the new Integrated Health and Community Facility and library in Success drawing an increasing number of customers to its doorstep. As the ink dries on the paperwork, construction commences on the world class Regional Aquatic and Recreation Facility and the new home of the Fremantle Football Club. This project is the result of a new and collaborative business model that adds value to what is already a major win for our community.

Investment in new roads, drainage, pedestrian/cycleways and existing facilities continues to meet the increasing demand for infrastructure across Cockburn.

As we now know, local government reform that was planned to come into effect on 1 July 2015 came to an end with the announcement by the Premier in February this year. The proposed new local government boundaries in the Perth metropolitan region were withdrawn. There is no planned amalgamation with the City of Kwinana or the loss of our northern communities to the cities of Fremantle or Melville.

That aside, our City has been working through a number of reforms to strengthen our capacity to meet the needs of a growing population and to ensure our capital works programs, operating costs and service delivery standards reflect a modern and progressive local government.

I thank the elected members, the executive group, members of staff, our volunteers and the Cockburn community for the achievements made throughout the year. As many of our pioneering families have done over generations, we need to ensure that Cockburn remains a place of choice to live, work, visit and invest for an ever increasing number of people. The decisions we make today will provide opportunities for our children and grandchildren to grow, prosper and to develop into responsible adults with community at their heart.



Logan K Howlett, JP
Mayor

Report of the Chief Executive Officer

On average around eight new residents move into Cockburn each day. This is a simple arithmetic based on the City's continued 3% growth rate, which now sees our population exceed 106,000 residents. Year on year this growth not only makes Cockburn a more dynamic place to live, it also challenges the City in its capacity to create spaces for new residents and provide the infrastructure they need.

The City has responded to these demands through its urban 'revitalisation' projects. Following the success of the Phoenix (Spearwood) and Hamilton Hill precincts, the past year saw the Coolbellup project achieve another milestone with the finalisation of its rezoning plan.

Work also started on the Lakes area, encompassing the suburbs of Bibra Lake, North Lake and South Lake. Hundreds of residents responded to the City's public consultation workshops, with the final version due for completion by the middle of 2016.

To complement these urban plans the City has continued upgrades of the urban realm. A new childrens nature play area was opened at Enright Reserve (Hamilton Hill), plans were completed for a regional children's playground (Bibra Lake) and a new skate park was opened at Market Garden Swamp (Spearwood).

The new parts of Cockburn similarly continue to flourish. Landcorp commenced construction of the first stage of Cockburn Coast (shoreline precinct). Port Coogee continued to evolve with work on the main retail precinct also underway. The City continued its development of the Coogee Beach foreshore, with approval for undergrounding of power in the reserve and expansion of the public car park at the surf lifesaving club. Over the next decade a high quality coastal reserve will stretch from Woodman Point in the south through to South Beach on the border with Fremantle.

Expansion of the City's southern suburbs continued along the urban corridor either side of the Kwinana Freeway. This has brought thousands of new residents to the City, but has also placed significant pressure on the local and regional road network.

The City continues to prioritise investment in its roads program. A major focus has been to have the State Government commit to upgrade the freeway crossings to ease east-west movement across the City. The announcement in the State budget of \$38M in additional funding for the duplication of Russell Road and further widening of the Kwinana Freeway is testament to the City's engagement with the State. These works will tie into the Aubin Grove train station development, due for completion in early 2017.

The City also unveiled its proposal for 'Community Connect South,' a \$300M plan to duplicate Armadale Road and construct a new bridge at North Lake Road. This project is being developed in conjunction with the City of Armadale and will be the focus of political engagement over the forthcoming Federal and State electoral cycles.

Development of Cockburn Central into a major regional centre remains a continuing focus for the City. Landcorp acquired the Cockburn Central West development and has commenced the civil works for the precinct. The centrepiece of this development is the City's \$109M Regional Aquatic and Recreation Facility, also being developed as the future home of the Fremantle Football Club. When this facility opens in early 2017 it will provide a focal point for residents as well as the broader south-west region.

Despite the challenges of growth, the annual Community Perceptions Survey (2014) produced the highest level of community satisfaction ever recorded. These results help to confirm that our residents believe their City is developing into a great place to live, work, visit and invest in. While the challenge of growth will remain, the City will continue to grasp the great new opportunities that it presents.



Stephen Cain
Chief Executive Officer



Top: Construction of the Regional Aquatic and Recreation Facility
Left: Cockburn Central, Image Courtesy of Cardno
Right: Traffic Congestion around Cockburn Central

Demographic Data

There is a forecast of strong growth between 2% and 3% over the medium to long term.

Photos: Our Community



Demographic Data

City of Cockburn - Population Estimate 2015	Number	%
<i>Based on 2011 Census data. Estimate source: Economy ID</i>		
Babies and pre-schoolers (0 to 4)	7,966	7.6
Primary schoolers (5 to 11)	9,769	9.3
Secondary schoolers (12 to 17)	7,842	7.9
Tertiary education and independence (18 to 24)	10,137	9.6
Young workforce (25 to 34)	16,903	15.7
Parents and homebuilders (35 to 49)	24,322	23.3
Older workers and pre-retirees (50 to 59)	12,615	11.7
Empty nesters and retirees (60 to 69)	8,979	8.0
Seniors (70 to 84)	6,044	5.8
Elderly (85 and over)	1,422	1.1
Total population	105,999	100%

Greater Perth and Cockburn Population Comparison*		
Population Comparison	City of Cockburn (%)	Greater Perth (%)
Parents and homebuilders	23.3	21.6
Young people in the workforce	15.7	14.7
People with Italian ancestry	9.2	5.4
People with Croatian ancestry	3.3	0.9
People with Portuguese ancestry	2.7	0.5
People with English ancestry	34.0	37.6
Seniors	5.8	7.0
Empty nesters and retirees	8.0	9.2

* Compared to Greater Perth. Based on 2011 Census data

There is a forecast of strong growth between 2%-3% over the medium to long term. Population change estimates to 2036 are below:

Components of Population Change					
City of Cockburn	Forecast period				
Component	2012 – 2016	2017 – 2021	2022 – 2026	2027 – 2031	2032 – 2036
Births	8,013	9,763	11,418	12,554	13,043
Deaths	2,385	2,749	3,151	3,542	3,912
Natural increase/decrease	5,628	7,014	8,266	9,012	9,131
Net migration	9,847	14,603	11,405	5,454	-1,281
Change in persons in non-private dwellings	202	249	250	198	0
Total population change	15,278	21,866	19,921	14,663	7,850

Source: Population ID October 2013

Strategic Community Plan

“Our mission is to make the City of Cockburn the most attractive place to live, work, visit and invest in, within the Perth Metropolitan area.”

The Strategic Community Plan 2012-2022 identifies seven key themes to meet future development needs and address community priorities.

01	Growing the City Plan for growth of our City.	Cater for a population expansion of around 25,000 new residents and increase the amount of serviced industrial land.
02	Community and Lifestyles Improve communities and lifestyle options.	Provide existing and new residents with high quality services, safe places to recreate and interact, as well as activities for their leisure time.
03	A Prosperous City Strengthen our economic base.	Create opportunities for businesses to develop, helping people to access education and/or improve their skills and increase local employment and career opportunities.
04	Environment and Sustainability Sustainably manage our environment.	Protect, manage and enhance our unique natural habitats, manage our natural resources sustainably and minimise risks to human health.
05	Infrastructure Provide community and civic infrastructure.	Create and maintain sporting, educational, social facilities, waste and other civic requirements for our community.
06	Moving Around Facilitate movement.	Develop road, pedestrian and cycleway networks to facilitate the safe movement of people and goods. Advocate for improvements to the public transport system.
07	Leading and Listening Deliver sustainable governance.	Lead the community through an exercise of stewardship over the City’s assets and resources, and listen and engage with our residents and ratepayers.

Awards and Achievements

2014 Department for Local Government and Communities and Council on the Ageing	Inaugural 2014 Age Friendly Communities Local Government Award.
2014 Public Health Advocacy Institute of WA	Won the overall category for Child Care Centre Design and Placement for the Children's Health and Environment Report Card Project, as well as winning commendations in three categories.
2014 WA Heritage Awards	Merit certificate awarded to the Historical Society of Cockburn for their ongoing work.
2014 Public Health Advocacy Institute of WA	City of Cockburn won a commendation for Child Health and Environment Report Card in the categories of Shade in Public Spaces, Aboriginal Child Health and Healthy Eating.
2015 Disability Services Commission	City of Cockburn won a tender to become a panel member for the My Way National Disability Insurance Services Cockburn and Kwinana Trial.
2015 Library Board of Western Australia	Award for Excellence, Highly Commended, for creating a Virtual Library Branch through the website.
2015 Heart Foundation	Local Government Award, WA State Winner, National Highly Commended.
2015 Australian Aged Care Quality Agency	Cockburn Community Care was independently assessed as meeting or exceeding all Quality Assurance requirements.



Top left: Seniors Active Ageing Award
 Bottom left: Public Health Advocacy Institute of WA Awards
 Above: Library Award for Excellence

Measuring Our Performance

The City annually measures residents perceptions of the City's services, infrastructure and facilities to see how satisfied people living in Cockburn are. This year's independent survey was undertaken by Catalyse in April using a representative sample of City of Cockburn residents. The majority of the statistics detailed below are from this survey. The percentage (%) relates to how many people rated the question out of ten in the survey, with one

representing 'totally dissatisfied/totally disagree' and 10 representing 'extremely satisfied/totally agree.' Comparisons are based on results from the same survey undertaken in 2014. These measurements relate directly back to the City's commitments outlined on page 12 and in more detail in the City's Strategic Community Plan.

RESULTS FROM COMMUNITY PERCEPTION STUDY 2015	2015 (%)	2014 (%)
Residents who agree that the City has developed and communicated a clear vision.	65	63
Residents who agree that the City has a good understanding of the community's needs.	74	71
Overall satisfaction with access to housing that meets community needs.	79	79
Delivered infrastructure that meets the community's needs and is well maintained.		
Overall satisfaction with the:		
Maintenance of local roads.	85	84
Community buildings, halls and toilets.	83	75
Sport and recreation facilities.	88	87
Demonstrated a strong commitment to sustainability.		
Satisfaction with efforts to promote and adopt sustainable practices.	81	77
The Community		
Enjoy living in the City of Cockburn.	93	95
Feel included and connected to the community.	80	80
Satisfaction with:		
The way Council performs.	88	91
Mobile security patrols.	71	73
Safety and security.	82	73
How local history and heritage is preserved and promoted.	80	75
The way the environment is managed.	81	78
Our customer service.	85	78
Sports and recreation options.	93	92
The way we care for those with special needs.	80	76

WELL-DEVELOPED PARTNERSHIPS WITH STRATEGIC STAKEHOLDERS

The City maintained strong relationships with a wide range of stakeholders including the South West Group, State and Federal Government Departments, Community Groups, Advisory and Reference Groups, The Melville Cockburn Chamber of Commerce, the WA Police and local clubs.

ABS STATISTICS – VISITORS, JOBS AND LABOUR

2014-15 2013-14

Visitor numbers are not currently reported by Tourism Western Australia for the City of Cockburn.

Number of jobs in Cockburn (not full-time employees).	46,585	44,653
Increased educational and skill development opportunities.	2011	
Measurement: percentage of residents in Cockburn who had a qualification.	55.6%*	

* Source Australian Bureau of Statistics (ABS) 2011. Most recent available data



Top left: Netball at Success Regional Sporting Facility
 Top right: Customer Service
 Bottom left: Community Concert - Eskimo Joe
 Bottom right: Old Canteen Park, Scholar Terrace, Coolbellup

State of Sustainability Report 2014-2015

The City of Cockburn's fifth annual State of Sustainability Report is a snapshot of the City's collective efforts in working towards a sustainable future for the 2014-15 financial year.

For this reporting period, the City had 97 indicators for sustainability across the organisation. There has been a significant improvement in the number of Key Performance Indicators (KPIs) achieved during 2014-2015, particularly in the areas of governance and economy. The City's environmental and community programs have continued to deliver great outcomes for the community and the natural environment.

Sustainability highlights include:

- Significantly increased the percentage of sustainability clauses included in tenders
- Continued investment in renewable energy with the installation of two electric vehicle charging stations, approval for geothermal at the new Regional Aquatic and Recreation Facility and a tender for additional photovoltaic cells
- Delivered more than 50 environmental and sustainability events, including the Sustainable Living Series, sustainability grants and various rebates and subsidy programs

Below: Date a Sustainability Officer



- Partnered with the University of Western Australia (UWA) and Solar Dwellings to develop six sustainable home building designs
- Increased opportunities for cycling with the implementation of the City's Bike Plan and the inclusion of end of trip facility provisions into the Local Planning Policy for Industrial Developments.

A snapshot of the City's progress towards sustainability can be found below.

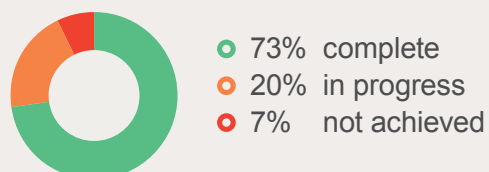


Elected Members 2014-15

Governance

Governance is the cornerstone of the City's approach to sustainability. Through this the City is able to listen to and guide its residents and ratepayers in building a sustainable future.

28 KPIs



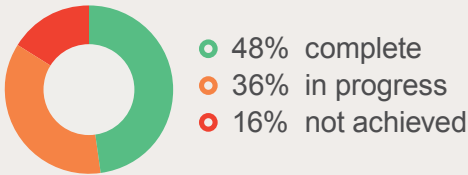


Environment

The environment is the foundation for sustainability in the City of Cockburn.

Our natural areas and resources must be sustainably managed into the future.

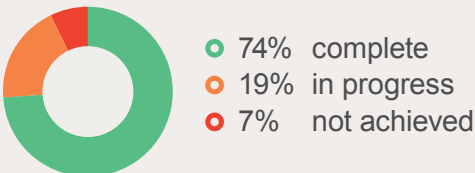
27 KPIs



Society

Society is the heart of sustainability in Cockburn. Our people – from our residents, ratepayers and businesses, to schools, visitors and employees – inform the way we develop, now and into the future.

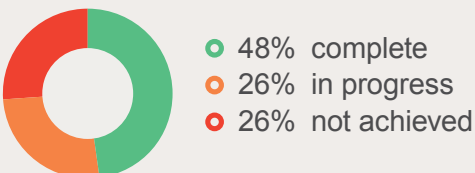
28 KPIs



Economy

A strong economy underpins the City's sustainable development and must be robust and resilient in the face of future uncertainty and risk. The City's economy is integrated with its society and environment.

22 KPIs



National Competition Statement

The Competition Policy Statement

In 2007, all Australian governments recommitted to the Competition Principles Agreement (11 April 1995).

The Competition Principles Agreement is an intergovernmental agreement between the Commonwealth and State/Territory governments that sets out how governments will apply National Competition Policy Principles to public sector organisations within their jurisdiction. The National Competition Policy itself concluded in 2005-06 and has been succeeded by Australia's National Reform Agenda which is an addition to, and continuation of, the highly successful National Competition Policy reforms. The Council of Australian Governments reform agenda is implemented through National Agreements, National Partnerships, Water Management Partnerships under the Agreement on Murray-Darling Basin Reform, and other intergovernmental agreements. The National Reform Agenda comprises three streams — competition, regulatory reform and improvements to human capital. The competition and regulatory reform streams can be regarded as falling broadly within the framework established by the previous National Competition Policy, with a focus on productivity and economic efficiency of activities and industries within product markets.

The Competition Principles Agreement as amended 13 April 2007 sets out nominated principles from the agreement that now apply to local government. The provisions of clause 5 within the Competition Principles Agreement require local government to report annually on the implementation, application and effects of Competition Policy.

Competition Policy does not require contracting out or competitive tendering. It does not preclude local government from continuing to subsidise its significant business activities from general revenue, nor does it require privatisation of government functions. It does require local governments to identify their significant business activities and apply competitive disciplines to those businesses which compete with the private sector.

A number of the City's services are exempt from Competition Policy, as it applies only to business activities that generate income in excess of \$0.2M from fee revenue that is directly generated from external users and an operating expenditure greater than \$2M. Activities undertaken by the City which have previously been considered for market testing, owing to the competitive nature of the service, are:

- South Lake Leisure Centre
- Domestic Waste Collection
- Waste Disposal Site.

The City has resolved to retain the in-house provision of the leisure centre and its domestic waste collection. Council has awarded approximately 15% of its waste disposal site operation to the private sector.

Legislative Review

Under the clause 5 Statement of the Competition Principles Agreement, local governments must review their Local Laws to ensure that they do not unnecessarily restrict competition unless it can be demonstrated that:

- The benefits of the restriction outweigh the costs to the community
- The objective of the law can only be achieved through such a restriction.

The City of Cockburn has completed a review of its Local Laws to ensure compliance with the National Competition Policy.

Complaints of Breach

No official complaints have been lodged pursuant to Sec.5.121 of the Local Government Act during the year and accordingly no details are required to be entered into the complaints register established for this purpose.

Remuneration of Senior Employees

Annual Salary

Annual Salary (\$)	No. of Employees
100,000 – 109,999	15
110,000 – 119,999	6
120,000 – 129,999	5
130,000 – 139,999	5
140,000 – 149,999	1
150,000 – 159,999	0
160,000 – 169,999	1
170,000 – 179,999	1
180,000 – 189,999	0
190,000 – 199,999	0
200,000 – 209,999	1
210,000 – 219,999	0
220,000 – 229,999	2
330,000 – 339,999	1

This information is correct as at 30 June 2015



Above: South Lake Leisure Centre Castle

Below: Domestic Waste Collection



The Year Ahead

Council adopted the 2015–2016 budget in June 2015. The budget is used to fund major projects and services including:

- » **\$34.07M** for waste collection and disposal, environmental works, sustainability initiatives, town planning and regional development.
- » **\$25.93M** for roads, footpaths and drainage, road planning and design, and depot operations.
- » **\$50M** (out of a total \$107M) for the largest community facility the City has undertaken, the Regional Aquatic and Recreation Facility to be built in Cockburn Central West.
- » **\$3.05M** for playground and park upgrades.

Recreation and Culture

\$27.39M for providing outdoor recreational areas and facilities, the South Lake Leisure Centre, Council's three libraries, community centres and cultural and arts activities, including the program of free community events.

Education and Welfare

\$13.09M for support services for families, youth, social support and recreation services, child care services, facilities and recreational activities for seniors, the aged and people with a disability.

Economic and Other Services

\$2.64M for building construction licensing and compliance monitoring services, tourism and area promotion projects, land services in the areas of leasing, land development and acquisition and disposal transactions.

Governance and General Purpose Funding

\$11.79M for providing corporate governance including those for elected members, executive staff, and public meetings and consultation; corporate support costs and costs for collecting rates income.

Law, Order and Public Safety

\$5.46M for ranger services including animal control, parking regulation and law enforcement, community safety projects including a community security service, fire prevention and control activities and emergency service operations.

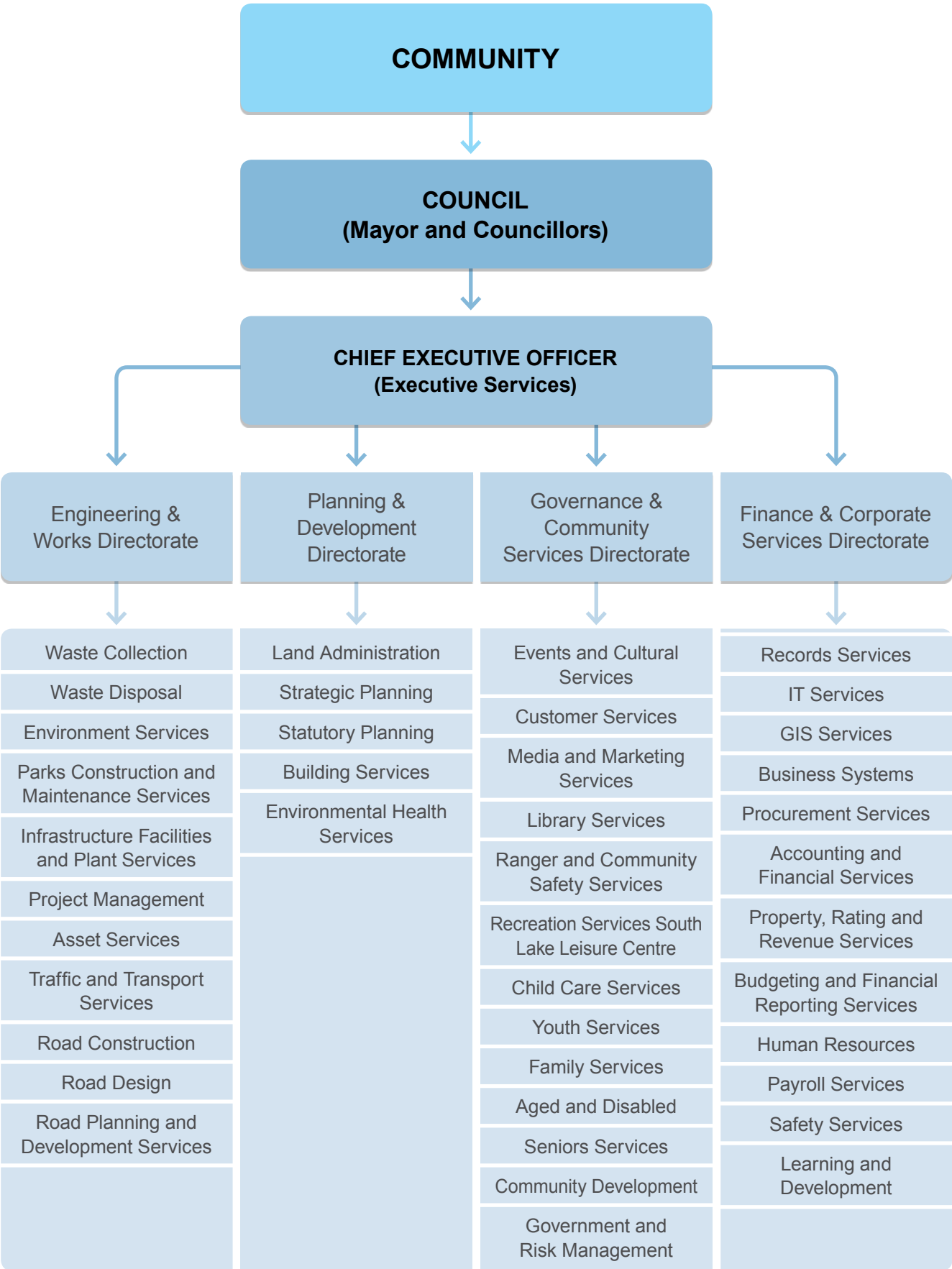
Health

\$2.38M for public health monitoring, assessment and compliance services for food premises, pest control, industrial premises, noise control and managing contaminated sites.



Above: Artist's Impression – Regional Aquatic and Recreation Facility

Organisational Chart



Governance and Community Services Directorate

The aim of the Governance and Community Services Directorate is to improve quality of life of residents and to ensure good governance. The Directorate is responsible for providing community safety and development initiatives, events, recreation, rangers and a wide range of human services, as well as communications including the operation of the Customer Contact Centre.

HIGHLIGHTS

75,033

Number of jobs Cockburn Safety and Security Service (CoSafe) attended to.

447,215

Number of visits to South Lake Leisure Centre.

14,415

Number of jobs attended by rangers.

93%

Percentage of residents who like living in the City of Cockburn.

20,375

Number of attendees at library events.



Left: Premier Colin Barnett, Mayor Logan Howlett, Fremantle Football Club President, Steve Harris, Minister for Sport and Recreation, Mia Davies. Right: Celebrate Ability Event

LIBRARY SERVICES BUSINESS UNIT

Public Library and Information Service

City libraries aspire to be accessible, vibrant places that instil and encourage the joy of reading for pleasure, recreation and lifelong learning. They provide connection to innovative services, knowledge, ideas and works of imagination.

Public Library and Information Service

Achievements

- Increased attendance at library events and use of services to 20,375 (+40%)
- Increased number of self-service loans (+5.3%)
- Increased library visits to 375,860 (+10%)
- Increased number of new Facebook users (+29%)
- Delivered 2,081 Better Beginnings Bags to 30 schools within the City of Cockburn
- Increased the number of regular children's events due to larger attendance numbers, including Pram Jams, Story Times and various holiday programs
- Hosted many events to encourage lifelong learning including cooking, health education, English conversation and sustainable lifestyles
- Introduced scanning to USB for library clients
- Installed digital directory touchscreens in partnership with Environmental Services to showcase Greensense solar information and to promote council events and information
- Introduced online membership eliminating the use of paper forms
- Installed a Radio Frequency Identification (RFID) Auto Returns Sorter at Success Library, the first such installation in a public library in Western Australia (WA)
- Opened the new Success Library on 23 September 2014.

COMMUNITY SERVICES BUSINESS UNIT

Ranger and Community Safety Services

Rangers and Community Safety Services work to improve the security of City residents and visitors. They do this through applying local laws and state legislation and by using a range of education, prevention and mitigation strategies.

Ranger Services

Achievements

The City's rangers attended to 14,415 jobs:

- 3,121 parking complaints
- 2,691 dog related reports and animal patrols. Of these:
 - » 706 dogs were impounded
 - » 480 were returned to their owners
 - » 216 were re-homed/rescued
 - » 10 were euthanised
- 117 other animals were picked up
- 392 cat related reports and complaints since 1 November 2014. Of these:
 - » 255 cats were impounded
 - » 180 were returned to their owners
 - » 20 were re-homed/rescued (Cat Haven)
 - » 55 were euthanised (feral and gravely ill)
- 290 off-road vehicle complaints
- 567 litter complaints
- 1,023 additional patrol jobs.

The Ranger Service vehicles were equipped with CCTV.

Governance and Community Services Directorate (continued)

Community Safety Services

Cockburn Community Security and Safety Service (CoSafe)

The main four jobs attended to by CoSafe continue to be:

- Ranger-related complaints, outside normal ranger operating hours
- Suspicious activity
- Anti-social behaviour
- Noise complaints
 - residential and commercial.

Achievements

- Increased number of jobs attended to by CoSafe, 75,033 compared to 70,555 last year
- Attended 92% of call-outs within 15 minutes
- Increased CCTV installation (Cockburn Health and Community Facility and the City's Administration building), bringing the total CCTV cameras to 136
- Assisted with 143 crime-related incidents through CCTV footage
- Eight joint promotions in conjunction with WA Police.

Emergency Services

The City assisted with numerous emergency events during the dry summer of 2014-2015. In response to the increased occurrence of arson, the City is working with WA Police and Department of Fire and Emergency Services to raise awareness to be vigilant.

Achievements

- Became the first local government in WA to adopt a Bushfire Risk Management Plan (2015–2020) in accordance with the guidelines set by the Office of Bushfire Risk Management



Above: CoSafe Vehicle

- Launched the Disaster Aware Smart Phone Application, which shows residents how to be better prepared for emergencies while providing updates as major emergencies unfold
- Trialled a new Disaster Preparedness workshop directed at teenagers. The project, called Apocalypse Cockburn, is an interactive presentation that teaches teenagers about how disasters unfold and prompts them to think about what they would do. The lesson is based on a notional invasion of the City of Cockburn by zombies.

Recreation Services

Provide and facilitate a range of sport, recreation and leisure opportunities for residents of the City.



Left: Soccer on Floodlit Reserve. Right: Success Library

Capital Works

A number of capital works projects were completed which included:

Cost of Major Projects	(\$)
Bakers Square netball courts resurface	75,000
Botany Park drainage swales perimeter fencing	15,000
Cockburn Bowling Club lighting upgrade	100,000
Davilak Clubroom verandah extension	85,000
Davilak Oval floodlighting Stage 2	65,000
Lucius Park change rooms Stage 2	30,000
Success netball courts function room upgrade	25,000
Tempest Park kitchen upgrade and patio works	20,000

Club Development

The City continued to provide ongoing support to Clubs through the City's club development initiative 'Champion Clubs' and through seven club development events, including:

- Meet and greet functions
- Club Talk workshop
- Super Club Development workshop
- Healthy Club Checklist workshop
- Come and Try Day
- Get Connected
- Sundowner event.

Achievements

- Gave \$12,019 to 14 clubs for sporting equipment
- Completed \$36,836 worth of works at local sporting clubs on clubroom and reserve facilities via the City's Minor Capital Works grants

Governance and Community Services Directorate (continued)

- Over 706 kids participated in club sport through the KidSport program which equated to approximately \$141,200 in club fees
- 6,132 participants involved in club sport on reserves within the City of Cockburn
- Hosted the 2014 Bibra Lake Fun Run with over 750 participants
- Hosted a Super Club workshop in March 2015 with strong participation
- Gave funding to 120 residents aged 18 or younger to represent WA or Australia in sporting events interstate and overseas, equating to \$47,800 in grants.

South Lake Leisure Centre

Achievements

- 447,215 visits to the centre (highest to date)
- 1,817 swimming lesson enrolments in term one, 2015 (highest to date)
- Over 1,700 subscribers to the centre e-Newsletter.

Community Development

Achievements

- Hosted the Celebrating Cockburn Campaign incorporating 'Neighbour Day' with 30 households hosting events for over 400 neighbours
- 50 people attended the Community Conversations visioning workshop
- Reached 13,852 people with the 35 Tiny Things social media campaign
- Delivered seven training workshops accessed by 125 community leaders and volunteers covering a range of skills to build capacity within the community
- Delivered the Get Connected Expo with over 300 people attending showcasing community and business partnerships in 2014
- Supported 16 community-led projects and events through the On-the-Job Support initiative



Above: Mayor Logan Howlett and Cr Steven Portelli with Dive into Volunteering Competition Winners

- Financially supported Cockburn Residents Associations to deliver 17 newsletters into their respective suburbs.

Cockburn Volunteer Resource Centre (CVRC)

- Hosted a Cockburn networking event for 234 volunteers in collaboration with the Recreation Services team
- 502 guests attended the 2014 Inspirational Volunteer Awards, which received 99 nominations
- Received 52 student entries from five schools for the Dive into Volunteering Student Initiative
- Hosted the City's inaugural Step into Volunteering taster workshop.



Left: Family Day Care 2014. Right: Cockburn Youth Centre, Local Government Week 2014

HUMAN SERVICES BUSINESS UNIT

Childcare Services

This service unit administers grants and fees provided to Council for the operation of childcare services including Family Day Care (FDC) and In-Home Childcare (IHC) Services. The City has a policy to support childcare services within the City of Cockburn, which encourages the location of childcare centres adjacent to schools, public open spaces and other spaces for community or recreational use.

Family Daycare Service (FDC)

The City supports the selection, monitoring, resourcing and training of educators to provide quality early education and care in compliance with the Service Educator Membership Agreement, which includes the National Early Education and Care Services legislation.

Achievements

- Provided 281,730 hours of childcare within the FDC service
- Enabled 56 FDC educators to operate in contract with the not-for-profit FDC service.

In-Home Childcare Service (IHC)

IHC service enables a limited number of families to receive childcare within the family home. The Commonwealth partially funds the service which is only for families who are unable to access existing childcare services and who meet certain criteria.

Achievements

- Provided 80,708 hours of childcare within IHC service
- Enabled 29 IHC educators to operate in contract with the not-for-profit IHC service.

Outside School Hours Care (OSHC)

Due to ongoing viability issues, the City made the decision to close the South Lake OSHC Centre from 19 December 2014. The South Lake Childcare Centre transferred their OSHC service to the City of Cockburn venue from 2 January 2015.

Achievements

- Successfully implemented the Count Me In childcare inclusion project.

Governance and Community Services Directorate (continued)

Family Services

Administer grant and Council-funded services, programs, community development and events aimed at providing and developing increased support, activity and wellbeing of individuals and families. Services include Early Years.

Support Services

Include the City's externally funded Financial Counselling and Family Support Services, which provide counselling, information, advocacy, options and referrals to individuals living in the City.

Achievements

- Financial Counsellors assisted approximately 554 individuals and families through face-to-face appointments
- Family Support Services assisted approximately 945 individuals through face-to-face appointments, support groups, workshops and events
- Distributed Christmas hampers of food and toys to 30 families.

Children's Development

This service area plays a community development role in responding to the identified needs of children and families in the City of Cockburn, as well as networking and advocating about issues and service gaps related to children up to the age of 12.



Above: Run for Reconciliation 2015

Achievements

- Won the overall category for Childcare Centre Design and Placement for the Children's Health and Environment Report Card Project, as well as winning three commendable categories
- Conducted a parent survey with 413 respondents
- Delivered Froggy's Fun on the Green mobile outdoor play program for families with children aged 0-5 years each week, with over 100 participants attending each session
- 16 families attended the weekly Atwell Play Club for parents and their three year old children during school term
- 1,500 people attended the Hello Baby event for parents of new babies
- Delivered Cockburn Kids, a quarterly online parent newsletter, to over 350 families and service providers.



Left: Cr Bart Houwen Speaks at Reconciliation Week Flag Raising. Right: Show Off Art Exhibition, L-R, Cr Stephen Pratt, Cr Philip Eva, Cr Lyndsey Wetton, Mayor Logan Howlett

Aboriginal Community Development

Provides information and support to Aboriginal community groups and individuals living in Cockburn and assists the Aboriginal Reference Group to strengthen communication between the Aboriginal community and the City.

Achievements

- Three events were held for Reconciliation Week, a Run for Reconciliation at Bibra Lake for over 400 people, the annual Cultural Bus Tour and the Reconciliation Flag Raising event
- Hosted an array of NAIDOC Week events including a catered lunch for 90 seniors, a youth event for over 100 young people and cultural activities at the libraries
- Implemented actions from the City's second Reconciliation Action Plan including:
 - » A community bus tour, raising Aboriginal cultural awareness
 - » Provision of Aboriginal Cultural Competency training to staff
 - » Provision of mentor support to Aboriginal staff.

Governance and Community Services Directorate (continued)

Disability Access and Inclusion

Disability Access and Inclusion offers a point of liaison between people with disabilities in the community and the City on issues of concern. The Officer provides information, raises awareness around access and inclusion and supports projects and events that enhance participation for people with a disability.

Achievements

The seven outcome areas of the City's Disability Access and Inclusion Plan 2012-17 provide a framework for translating the principles and objectives of the Disability Services Act into achievable results.

Outcome 1: People with disabilities can access the services and events organised by the City of Cockburn.

Achievements

- Provided transport support upon request for residents with a disability
- Provided accessible parking and toilet facilities at all events
- Trained staff in how to book an Australian Sign Language (AUSLAN) interpreter or translator
- Established a comprehensive database of service providers to directly communicate services and event notifications to people with disabilities.

Outcome 2: People with a disability have the same opportunities as other people to access the buildings and other facilities at the City of Cockburn.

Achievements

- Conducted an access audit at the Wally Hagan Basketball Centre to assess the access needs of the centre



Above: ANZAC Day Service – Cr Kevin Allen and Deborah Allen

- Developed a procurement guideline to address the need for an access consultant to be engaged for relevant infrastructure planning and development
- Advised the City's Disability Reference Group on access for major project developments
- Built a new toilet block at Manning Park, with accessible toilets constructed to current Australian standards.

Outcome 3: People with a disability receive information from the City of Cockburn in a format that will enable them to access the information as readily as other people.

Achievements

- All City publications include the 'text available in alternative formats' option upon request
- The City's quarterly newsletter, Cockburn Soundings, is available in a tagged PDF format



Left: Generational Lunch, Seniors Centre. Right: Yarra Vista Dog Park Opening. L-R: Deputy Mayor Carol Reeve-Fowkes, Cr Lyndsey Wetton, Mayor Logan Howlett with Travis and Terry Furzer

- Trained key customer service staff in facilitating translator/interpreter services
- Two pull-up banners for use at events to inform people of Access and Inclusion Services and contacts at City of Cockburn
- The Disability Access and Inclusion Officer and Disability Reference Group have been consulted on the City's style guide and design templates.

Outcome 4: People with a disability receive the same level of quality service from the staff of the City of Cockburn as other people do.

Achievements

- More than 75% of staff completed Disability Awareness Training
- Created a brochure to promote the City's access and inclusion services and activities
- An Information for Applicants with a Disability document is available to assist those applying for employment at the City
- The City has committed to offering one traineeship per year for a person with a disability
- Added a mental health component to the City's Disability Awareness training schedule.

Outcome 5: People with a disability have the same opportunity as other people to make complaints to the City of Cockburn.

Achievements

- Continued provision of access to the National Relay Service (NRS), a phone solution for people who are deaf or have a hearing or speech impairment
- Trained staff in the City's Customer Contact Centre in NRS who are familiar with the procedures of communication with the customer via a relay officer
- Trained key customer service staff in supporting a person with a disability by lodging a complaint on their behalf.

Outcome 6: People with a disability have the same opportunity as other people to participate in public consultation by the City of Cockburn.

Governance and Community Services Directorate (continued)

Achievements

- Provided a voice to people with a disability and making their needs and aspirations known to Council through the City's Disability Reference Group (DRG). Membership is open to all residents and service providers in Cockburn
- Established a contact database to inform people with a disability of upcoming consultations and for the City to be better informed of their needs
- Contributions to public consultations can be made on differing social media platforms including Facebook and Twitter where appropriate.

Outcome 7: Businesses and services within the City of Cockburn are encouraged to improve the access and inclusion of their businesses for people with a disability.

Achievements

- Improved employment opportunities for people with a disability, through active participation in employment forums and projects
- Provided information about disability access to businesses upon request.

Cockburn Community Care

Administers grant and fee funded frail aged and disability support services and programs aimed at providing increased support and wellbeing. Services include personal care, day centre programs, supported transport, home help services, home maintenance, social support, and carer support to enable the frail aged and people with disabilities to remain living in the community.

Home Services (HACC)

A variety of services are provided including help with cleaning, shopping, bill paying, social support to engage in the community, respite, personal care, transport and basic home and garden maintenance.

Achievements

- Provided 18,622 client hours of service
- Provided 483 individual transport services.



Above: Aboriginal Hand Sculpture Opening, Doolette Street 2014

Social Clubs (also known as Group Social Support and Centre-Based Daycare)

The social clubs provide a range of activities and outings and also function as respite for carers. Programs include those for seniors, younger people with disabilities and for people with dementia. Lunch and refreshments are included and transport is provided in specially equipped vehicles to allow easy access for people with physical disabilities.

Achievements

- Provided 15,726 client hours of service
- Provided 5,923 transport services (to and from the centre).

Carer Support Service

Provides services for carers (someone who provides care and support for a parent, partner, child, relative or friend who has a disability, is frail, aged or has a chronic mental illness) including monthly coffee mornings, occasional luncheons and weekend retreats, support and advocacy, information and assistance to access respite.



Left: ANZAC Day Parade 2015. Right: Len Zuks, Show Off XI Art Exhibition 2015

Achievements

- Provided 124 client hours of service.

Home Care Packages

Home Care Packages are individually funded to meet the needs of seniors with extensive and complex requirements, including medication prompting. These seniors are eligible for residential care but prefer to remain in their own homes. Cockburn Community Care is funded to provide packages for up to 35 clients. All packages from 1 July 2015 must be delivered on a Consumer Directed Care (CDC) basis.

Achievements

- Provided 6,165 client hours of service.

Kwobarup Aboriginal Program

This centre-based daycare service caters specifically for Aboriginal people and runs an art program, activities and outings in a relaxed and friendly atmosphere.

My Way/NDIS

My Way is a pilot National Disability Insurance Scheme (NDIS) funded service to roll out individually funded services for people with a disability. Cockburn Community Care submitted a successful tender to provide Home Support Services, Group Social Support and Life Skills training.

Achievements

- City of Cockburn submitted a successful tender to become panel contract member for My Way/NDIS.

Seniors Services

Administers Council-funded services, programs, community development, events and facilities aimed at providing and developing increased amenity, active ageing and leisure opportunities for senior citizens. This includes the provision of the Cockburn Seniors Centre-based programs, outings, events, meals and seniors community development activities, including support to the ongoing management of the interim Cockburn Community Men's Shed.

Governance and Community Services Directorate (continued)

Cockburn Seniors Centre

The Cockburn Seniors Centre has grown continuously since it opened six years ago, offering a diverse range of programs to promote an active ageing community.

Achievements

- Over 1,000 members averaged 1,900 visits to the centre each month
- 14 hours per week of physical activities including Heartmoves classes, Pilates, yoga, line dancing, Zumba, table tennis, tai chi, social dancing and belly dancing
- Over 50 volunteers contributed more than 250 hours each week in the kitchen, running the café, driving buses and running programs
- More than 5,000 affordable healthy meals were prepared by the Centre cook and volunteers throughout the year.

Youth Services

Administers grant and Council-funded services, programs, community development, events and facilities aimed at providing and developing increased support, activity and leisure opportunities for young people. This includes a dedicated Youth Centre which offers a variety of targeted programs and services for youth aged 10-24 years.



Above: Cockburn Men's Shed members at Yarra Vista Dog Park Opening

Youth Work

Achievements

- Employed three full-time youth workers and two part-time youth workers to support at risk young people in Cockburn aged 10–18 years and their families
- Provided ongoing individual case management, information, advocacy and support as well as group programs for young people up to the age of 18 years.

Youth Centre

Achievements

- Over 20,000 visits to the centre
- Provided accredited training courses during school hours through a partnership with the Challenger TAFE Institute.



Left: Spearwood Skate Park Opening. Right: Children's Reference Group attend Cockatoo Kids Club March 2015 Opening



Youth Development

The City provides a broad range of activities and programs that are accessible to all young people aged 10 to 24 years that live in the City.

Achievements

- Completion of the Spearwood Market Garden Swamp Skate Park facility
- Facilitated the City's Youth Advisory Collective ensuring effective inclusion of young peoples voices into the local community
- Delivered Blissco – a free mobile youth service available throughout the City three times a week
- Received grant funds to partner with the South West Metro Community Drug Services Team to deliver a recreation and education program called Blissco at the Coolbellup Hub.

CORPORATE COMMUNICATIONS BUSINESS UNIT

Is responsible for the delivery of communication materials and services for the City to ensure the community is engaged with, and informed about the City's services and programs. This includes marketing, media relations, public relations, events, graphic design, customer service, photography and arts and culture.

Marketing, Customer Services and Media Liaison

Provide a range of communications material and services that ensure the community is engaged with, and informed about the City's services and programs.

Achievements

- The annual Community Perceptions and Business Perceptions surveys were undertaken (see pages 14 and 15 for some of the results)
- Council supported an anti-Roe 8/Perth Freight Link campaign championed by local community groups including Rethink the Link. The campaign was highly visible and assisted in getting other Councils on-board

Governance and Community Services Directorate (continued)

- Produced video and a timeline of key events to celebrate the 35th anniversary of the City of Cockburn
- Community Connect South - commenced work on messaging, strategies and costing in relation to a significant marketing campaign to be undertaken in 2015-16. The campaign will be run in conjunction with the City of Armadale to secure significant funding for the duplication of Armadale Road and the building of the North Lake Road Bridge
- 572,678 visits from 316,305 users (includes repeat visitors) to the City's website.

Events, Arts, Culture and Heritage Services

Achievements

- Official opening of the Cockburn Health and Community Facility and Yarra Vista Dog Park
- Sod turning event for the new Regional Recreation and Aquatic Facility at Cockburn Central West on 21 July 2014 was attended by the Hon Colin Barnett MEd MLA, Premier of Western Australia and board and players from the Fremantle Football Club
- Other events included the City's Christmas event, with concerts by Eskimo Joe and Pinked
- Hiroshima Day 30th Anniversary was attended by local schools and the Japanese Consul General Yoshii
- Memorial Hall 90th birthday celebration was organized by the City, Cockburn RSL and the Historical Society of Cockburn. Activities included 10th Light Horse demonstrations on the beach, a ride by the 10th Light Horse Regiment to The Memorial Hall for a formal greeting by the Mayor and the Cockburn RSL Sub-Branch President and members followed by a celebration lunch
- Show Off 11 – Cockburn artist exhibition saw 59 artists participating with 160 works on show. 1500 visits and 30 works sold
- There were seven successful applications for cultural grants, totalling \$16,400 and seven



Above: Emergency Services Demonstration at Cockburn Rotary Spring Fair

youth art scholarships totalling \$3,450.

ANZAC Centenary

- Exhibitions included:
 - » The 10th Light Horse exhibition in Success Library and Memorial Hall
 - » A Camera on Gallipoli photographic exhibition from Canberra
 - » ANZAC Dawn Service – more than 5,000 people attended. 1,500 attended the 10am service; 1,400 students took part in the ANZAC Youth Parade, with Her Excellency the Honourable Kerry Sanderson AO, the Governor of Western Australia in attendance
- Historical Society of Cockburn contributed 200 knitted and crocheted poppies representing the local Cockburn soldiers for the ANZAC centenary celebrations in Albany.



Above: Roe 8 Protest. Right: Councillors at City of Cockburn 35th Anniversary Dinner

Azelia Ley Museum

- Donations of hand-made market garden machinery poured in from local market gardeners, who are keen to see these unique carrot washers, potato planters, cauli carts, onion sorters and other machinery preserved for future generations
- The museum had eight significant historical costumes that have been donated by the Manning descendants, including Azelia's wedding gown. Six have been restored with the assistance of a \$15,000 Lotterywest funding.

Customer Service

Customer Service provides information to the general public and community by answering the main telephone number, emails and social media enquiries, raising customer requests, dealing with enquiries on the front counter and cashiering.

Achievements

- 106,609 calls to contact centre
- 15,020, front counter enquiries
- 10,966 customer requests raised
- 9,738 transactions processed at the front counter.

Engineering and Works Directorate

Responsible for delivering and maintaining a safe road, cycleway and path network; developing and maintaining parks and managing the natural environment for the enjoyment of all. This directorate is also responsible for collecting and disposing of waste from all residential properties in the City and providing and maintaining buildings and other facilities on Council property for community use as well as promoting and implementing sustainability.

HIGHLIGHTS

10,515

Tonnes of waste recovered and recycled at Henderson.

66,268

Bins lifted per week by the City's trucks.

64,680

Number of plants and trees planted in Cockburn.

36,173

Street trees across Cockburn.

2,098

Kilometres of verges and kerbs mowed.



Park Upgrades. Left: Enright Reserve, Hamilton Hill. Right: MacFaul Park, Spearwood

Asset Development	\$M
Roads, footpath and drainage	11.7
Developer contributed infrastructure	11.9
Parks and environment	5.0
Buildings	15.5
Landfill site	0.39
Plant – new and replacement	3.4
Total	47.9

Operational Activities	\$M
Roads, footpaths and drainage maintenance	8.1
Parks and environment maintenance	12
Waste disposal	5.9
Waste collection	12.5
Facilities maintenance	5.3
Plant maintenance	3.4
Total	47.2

WASTE SERVICES BUSINESS UNIT

Waste Disposal Services

Operates a landfill site at the Henderson Waste Recovery Park to accept waste in accordance with the requirements of a Class III site, under the Environmental Protection Act. The service aims to maximise the financial return of the site.

Henderson Waste Recovery Park (HWRP)

Achievements

- Improved recovery of recyclable items by 24% to 10,515 tonnes (or 11.7% of the total waste received)
- Improved Recycle Shop sales, with a 61% increase in tonnes of product diverted from landfill through the Recycle Shop
- Increased resale of Western Power poles
- Achieved an overall reduction in the incoming waste tonnages (down by 26.5% from 2013-14)
- Removed 75 tonnes of toxic household hazardous waste from the waste stream that otherwise would have been landfilled, representing a 39% increase from 2013-2014
- Reduced carbon dioxide emissions to under required levels of the National Greenhouse and Energy Reporting System (down 8% on 2013-2014) by capturing 4.7M m³ landfill gas
- Completed the new Household Hazardous Waste Store
- Renewed the Waste Gas Resources Contract
- Constructed a new viewing area above leachate Pond B, to provide visitors with a safe location to view the landfilling process
- Hosted a component of the pre-conference tour for delegates attending the Waste and Recycling Conference in Fremantle in September 2014.

Engineering and Works Directorate (continued)

Waste Collection Services

Provide a regular, reliable and safe waste and recycling domestic collection service for eligible properties within the district. Ensure an environmentally acceptable manner of waste disposal.

Achievements

- Lifted 66,268 bins per week (2% increase from 2013–2014), by 13 waste trucks, seven recycle trucks and six composting trucks, amounting to 3.446 million bin lifts for the year
- Reduced general waste by 1.2% in municipal tonnage, owing largely to the City's Waste Education Program. This decrease occurred despite allowing for an extra 1,093 tonnes from an additional 1,200 new residents
- Collected 2,710 tonnes of hard waste and 1,875 tonnes of green waste (total 4,585 tonnes) via the City's verge collection program (0.6% increase on the previous year)
- Recovered and recycled 41 tonnes of mattresses and 14 tonnes of e-Waste prior to collection during hard waste verge programs
- Approved 71 Waste Management Plans
- Completed the "In Your Kitchen Bin Trial" to help educate residents to recycle better, offering a free recycling tub, compost caddy and compostable bin liners. 360 pre-trial surveys were completed and recycle packs distributed, with 79 post trial surveys returned
- Installed new recycling hubs in Spearwood and Coolbellup Libraries. These units improve the look of the community recycling hubs that currently cater for dry-cell batteries, printer toner cartridges and mobile phones
- Purchased a second 8m³ low profile, rear loading truck
- Installed 15 custom-made public place Recycling Units
- Completed the Waste Education Trailer in partnership with the Australian Association of Environmental Education. The project was part funded by the Waste Authority. It spreads the Reduce, Reuse, Recycle and Waste hierarchy message.

PARKS AND ENVIRONMENT BUSINESS UNIT

Deliver the design, construction, rehabilitation and maintenance of the City's open spaces. Manage water resources, greenhouse gas emissions, natural and wetland areas, highly manicured playing fields, passive parks, foreshore areas, streetscapes and park infrastructure. Responsible for facilitating sustainability throughout the organisation and the community.

Parks Service Unit

The Parks Service unit manages the development of strategies and policies, provides advice on park and horticultural-related matters, assesses district and local structure plans and constructs and maintains parks, ovals and streetscapes on Council-owned land in accordance with agreed service levels.

Parks Operations

Perform a range of ground maintenance activities across the City, providing functional and attractive public amenities for use by residents and visitors.

Achievements

- Maintained over 578 hectares of turf and landscape areas on sporting ovals, passive parks and community facilities
- Installed collection stations to monitor leachate and nutrient content to accurately determine fertiliser programs
- Managed and maintained 215 playgrounds, of which 42 have shade sails
- Assessed and actioned 3,369 customer requests
- Maintained over 116 hectares of streetscapes, including roundabouts, median islands and verge treatments
- Maintained major streetscapes, including Spearwood Avenue (Friendship Way), Beeliar Drive, Wentworth Parade and Cockburn Road
- Maintained over 650km of verges
- Mowed 1,448km of kerb line.



Left: Bibra Lake Regional Playground Plan unveiling. Right: Cockburn Youth Centre Success 2015

Street Tree Management

An audit of all of the City's street trees was completed in 2015.

Achievements

- Assessed and mapped 36,173 street trees, comprising 247 different species
- Estimated total asset value of street trees \$130,394,388 (Helliwell valuation methodology)
- Pruned 5,094 street trees under power lines
- Average tree value – \$3,605.

Ground Water Operating Strategy

Provides strategic direction for the City's management and monitoring of groundwater abstraction, in accordance with Department of Water Licence conditions.

Achievements

- Managed and monitored 211 bore locations
- Monitored 205 locations each month to enable individual water budgets for each park
- Monitored the water quality of five significant locations adjacent to environmentally sensitive areas: Kurrajong Reserve, Kevin Bowman Reserve, Manning Reserve, Bibra Lake picnic area and Waterbuttons Park
- Produced an Annual Report for the Department of Water outlining the City's abstraction per licence, water quality and impact in water draw from aquifer.

Parks Development

Designs and constructs a wide range of park infrastructure and facilitates the renewal of equipment that has reached the end of its useful life.

Achievements

- Constructed and/or renewed nine playgrounds including Atwell Community Centre, Atwell Reserve, Tapper Reserve, Denise Oates Park and Hakea Park
- Replaced irrigation systems at Mosedale Park, Carlhausen Park and Tapper Reserve
- Installed seven water meters to bore head works
- Planted street trees along Osprey Drive, Bibra Drive and Elderberry Drive
- Conducted hydrozoned streetscape planting on Wentworth Parade and landscaping along Beeliar Drive (Stage 1)
- Provided 495 street trees to residents upon request.

Phoenix Revitalisation Strategy

Facilitates the urban renewal of the Phoenix precinct; this includes the enhancement of existing public open space.

Achievements

- Improvements to MacFaul Park.

Engineering and Works Directorate (continued)

Shade Sail Strategy

Identifies the criteria for installing shade sails and planting trees around playgrounds.

Achievements

Installed shade sails at:

- Hopbush Park
- Santich Park
- Versailles Park
- Solta Park
- Cockburn Youth Centre.

Bibra Lake Management Plan

The plan guides best practice sustainable management of the Bibra Lake Reserve for maximum environmental and community benefit.

Achievements

- Revised the Bibra Lake Management Plan
- Completed the design of the Regional Adventure Playground
- Planted 26,000 tube stock in revegetation works over 1.5 hectares.

Coogee Beach Master Plan

The plan ensures the pristine coastal environment is sustained while providing strategic direction for ongoing upgrades to the Coogee Beach precinct.

Achievements

- Demolished the old surf club building and reinstated landscaping
- Provided approvals for the undergrounding of power to Powell Road
- Endorsed the preferred carpark facility for the Coogee Beach Surf Club
- Commenced designs and a clearing permit for the widening of Poore Grove.

Cash In-Lieu Strategy

The strategy provides a coordinated approach to the expenditure of funds held within the City's public open space (POS) reserve accounts in



Above: Manning Stairs 2015

accordance with the Planning and Development Act (2005). Funds can only be allocated to specified infrastructure to ensure improved functionality and useability of a particular park.

Achievements

- Atwell
 - » Installed a playground shade sail, bridge, carpark and exercise equipment at Tapper Reserve
 - » Installed a playground shade sail at Goodwill Park
 - » Installed soccer goals at Freshwater Reserve.
- Aubin Grove
 - » Installed park seating, shelters and landscaping at Bologna Park
- Beeliar
 - » Installed playground equipment, seating, shelter, a drinking fountain and paths, and carried out landscaping at Wanarie Park
- Hamilton Hill
 - » Installed a playground shade sail at Enright Reserve



Left: Corporate Tree Planting Day. Right: Sustainable Home 2015

- » Installed a playground shade sail at Goodchild Reserve
- Hammond Park
 - » Installed seating and shelter at Roper Reserve
- Jandakot
 - » Installed a playground shade sail at Turnberry Park
- Munster
 - » Installed a playground shade sail, seating, shelter and a park sign at Albion Park
- South Lake
 - » Installed park lighting at Kurrajong Reserve
 - » Installed exercise equipment at Anning Park

Public Health Plan

This plan provides a framework of actions to ensure the City's occupants have an acceptable level of health today and in the future.

Achievements

- Exercise equipment at the Cockburn Youth Centre.

ENVIRONMENT SERVICE UNIT

Incorporates the combined disciplines of natural area management, environmental education, climate change and sustainability, providing excellent customer service and striving to maintain and continuously improve environmental values and sustainable outcomes for the City. The service unit is comprised of environmental operations and management.

Environmental Operations – Natural Area Management

Seeks to improve and protect the environmental values of conservation reserves by undertaking rehabilitation and intensive maintenance programs. Manages more than 1,100 hectares of natural areas.

Achievements

- Planted 64,680 plants over 5.96 hectares including Manning Lake uplands, Bibra Lake and Yangebup Lake
- Continued the Feral Animal Control Program at a variety of reserves across the City
- Undertook the Reptile Tracking Program at Banksia Eucalypt Woodland Reserve to assess reptile movements within natural areas

Engineering and Works Directorate (continued)

- Undertook dieback treatment within Denis De Young, Banksia Eucalypt Woodland, Holdsworth and Bandicoot Reserves
- Undertook veldt grass control in numerous reserves to reduce fuel loading and prevent biodiversity loss
- Undertook fire control measures in a number of reserves to minimise fire risk
- Mapped the condition of 328 hectares of reserves including Barfield, Bibra Lake, Eco Park, Gardiner, Katsura, Kurrajong, Macrozamia, Success and Warthwyke.

Environmental Operations – Capital Works Projects

- Commenced the construction of a stairway from the southern car park at Manning Lake to the eastern lookout, which boasts spectacular views towards the Darling Scarp and Cockburn Sound
- Commenced works on a solar pump nutrient stripping basin at Yangebup Lake to pump nutrient rich water from the lake into a living stream for treatment
- Continued installation of limestone firebreaks at Rose Shanks, Lukin Swamp, Triandra, Buckingham Reserves and Lot 800 Gwilliam Drive, Bibra Lake
- Installed new fences at Rose Shanks and Manning Park to prevent unauthorised vehicle access
- Constructed a new carpark at the entrance to Lake Coogee
- Constructed a new fire access point at Baler Reserve.

Environmental Operations – Grants

- Received a \$26,000 Community State Natural Resource Management (NRM) grant to assist towards a solar powered nutrient stripping basin at Yangebup Lake
- Received a \$22,000 Community State NRM Lotterywest grant to revegetate a section of Rose Shanks Reserve to improve biodiversity values and habitat.



Above: Compliant Verge Hamilton Hill

- Received \$100,000 from Lotterywest to assist with the construction of Manning Stairs
- Supported 18 landowners within the City of Cockburn through the Landowner Biodiversity Grant Scheme. \$35,000 was made available to maintain and protect remnant bushland and wetlands within rural residential properties.

Environmental Operations – Community Events

- Delivered nine community and 14 school planting events
- Held the annual World Environment Day Schools Festival, which provided a day of environmental education for seven participating primary schools with a number of activities to connect students with the local, regional and international environment. This project was a partnership between Cockburn Wetlands Education Centre, Native ARC and the Bibra Lake Scouts.

Environmental Management – Renewable Energy / Greenhouse

Achievements

- Progressed towards meeting emissions reduction targets



Left: Eco Shark Barrier, Coogee Beach. Right: Electric Vehicle Car Charging, Administration Building

- Completed an Open Space Lighting Feasibility Study
- Implemented the Solar Photovoltaic Implementation Plan (ongoing)
- Offered free advisory visits for 30 households, community and childcare centres as part of the Energy Audit Program.

Environmental Management – Sustainability

Achievements

- Adopted the 2015-2016 Sustainability Action Plan
- Awarded 15 'A Better Tomorrow' sustainability grants to groups to implement sustainability projects and events within the City of Cockburn
- Organised Speed Date a Sustainability Expert, involving 27 of Perth's leading home designers, architects and sustainability experts who provided free 20 minute consultations to residents to discuss their renovating and building ideas
- Introduced six new innovative and inspirational sustainable house designs, which were prepared by UWA architectural students and finalised by Solar Dwellings. An information booklet entitled 'Building a Sustainable Home' showcases the designs
- Hosted a free Sustainable Design Master Class, featuring eco-architect Sid Thoo and celebrity gardener Chris Ferreira
- Delivered a Sustainable Living Event Series, including a workshop on:
 - » Make your Own: Coconut Yoghurt, Organic Peanut Butter and Jam
 - » Grow Your Own Superfoods
 - » Plastic – Bits I Can Live Without and 5 Bits I Can't
 - » Make your Own: Haloumi and Feta Cheese
 - » Community Planting Days
 - » A visit to Kanyana Wildlife Rehabilitation Centre
- Supported a number of corporate sustainability initiatives through the City's sustainability committee, including:
 - » Improved at-desk recycling via a waste audit
 - » Investigated more sustainably sourced cleaning cloths for the depot workshop
 - » Reduced paper printing wastage through the introduction of innovative printing methods
 - » Maintained the staff community vegetable garden and organised a spring planting event for staff

Engineering and Works Directorate (continued)

- Initiated investigations into the City's approach to divestment
- Delivered a corporate staff tree planting day
- Participated in Plastic Free July.

Environment and Waste Education

- Conducted eight school tours of Henderson Waste Recovery Park
- Delivered over 100 subsidised worm farms and four worm farm workshops, 25 compost bins and 10 bokashi bins as part of the Resident Worm Farm/Compost Subsidy Scheme
- Supported eight schools to attend Waste and Recycling Tours at the Regional Resource Recovery Centre in Canning Vale
- Conducted 34 environmental and waste education incursions at local schools
- Delivered 28 events for the Get Wild About Wetlands Holiday Program, with over 500 children participating
- Delivered the annual Native Plant Subsidy Scheme with over 3,666 plants sold at a discounted rate
- Enabled 65 students to participate in the Adopt-a-Beach School Program (Coastcare/ UN Sandwatch) partnership with South Coogee Primary School and Coastcare, which involved in-class learning, on-ground action and links with a school in Kiribati, an island in the Central Pacific.
- Awarded 10 Environmental Education Initiatives Grants
- Supported 11 community groups to undertake clean-up sites within the City as part of Clean Up Australia Day, with over 400 volunteers participating.

Environmental Management - Water Campaign

Achievements

- Maintained Water Wise Council status
- Undertook wetland litter audits



Above: Staff Quit Smoking Program a success

- Progressed towards meeting water management targets to help reduce water consumption and improve water quality in Cockburn
- Delivered on-ground activities to improve water quality in Yangebup Lake
- Continued partnership with Cockburn Wetlands Education Centre.

INFRASTRUCTURE SERVICES BUSINESS UNIT

Asset Services

Ensure that Council assets are managed in a cost effective way for optimal service delivery through a balance of creation, preservation, enhancement and disposal.

Achievements

- Adopted Asset Management Plans for fleet and plant, roads, footpaths, buildings, drainage, and parks and environment for the period of 2014-2017
- Completed a mobile computing trial within Parks operations to enhance service delivery



Left: Port Coogee Marina. Right: Coogee Beach

- Embedded infrastructure assets into the City's asset management system and Geographic Information System (GIS) via a mapping functionality with Intramaps 8
- Implemented project management software to assist the Engineering and Works directorate in the delivery, management and reporting of project activities and expenditure for the City's capital works programs
- Improved the Revaluation Reports to achieve compliance with the implementation of Fair Value Regulations for the City's infrastructure assets.

Project Management and Development Services

Provide a consistent framework and methodology for the development and implementation of all major projects within the City.

Achievements

- Completed the Operations Depot carpark extension along with the tender documentation for the Operations Centre and Animal Facility
- Completed the landscape and civil tender documentation for the Regional Playground

- Completed the Western Suburbs Skate Park at Market Garden Swamp Reserve
- Completed the Cockburn Community Mens Shed tender documentation (further progress subject to grant funding)
- Completion of Stage 2 and commissioning of Stage 3 of the Cockburn Sound Coastal Vulnerability and Adaption Plan project. The City is the lead agency and project manager for the Cockburn Sound Coastal Alliance (comprising the Cities of Fremantle, Cockburn, Kwinana and Rockingham and Perth Region NRM)
- Successfully trialled and reinstalled the Eco-Shark Barrier at Coogee Beach
- Implemented a number of sustainability initiatives associated with energy use reduction and increased renewable energy uptake for the City's buildings and facilities
- Investigated the potential incorporation of electric vehicles (EV) into the City's vehicle fleet
- Provided publicly accessible EV charge stations.

Engineering and Works Directorate (continued)

Facilities and Plant Services

Manage all Council-owned buildings and structures, and maintain and deliver fleet and plant services for staff and the community.

Achievements

- Constructed and/or refurbished various community sporting buildings including Lucius and Davilak Park clubrooms
- Constructed a new toilet block in the northern part of Manning Park
- Upgraded works at Jandakot Hall
- Installed solar street lighting at Naval Base Reserve Holiday Park
- Demolished the Joe Cooper Building
- Refurbished Coogee Beach foreshore amenities, including portions of the jetty
- Installed a fire suppression system at Azelia Ley Homestead in Manning Park
- Delivered improvements to the Wally Hagen basketball stadium
- Commenced the Coogee Beach café toilet sewerage upgrade project
- Upgraded the CCTV system at the City's Civic Centre
- Ongoing audits and improvements of the City's buildings and facilities for asbestos and accessibility
- Purchased three replacement side loader waste collection trucks, a hook lift truck and a replacement low profile rear loader
- Purchased a replacement road services truck, road sweeper and water truck
- Purchased ride-on mowers and deck plates for Parks Services
- Purchased 36 new and replacement light vehicles.



Above: Beeliar Drive

ENGINEERING BUSINESS UNIT

Road Construction Services

Construct and maintain roads, drains and associated infrastructure in accordance with adopted designs.

Achievements

- Completed 80% of the construction work of a second carriageway for North Lake Road between Hammond Road and Midgegooroo Avenue
- Completed 6.5km of pavement resurfacing works
- Completed a major path and cycleway construction and rehabilitation program, including the provision of on-road and off-road cycleways along North Lake Road between Hammond Road and Midgegooroo Avenue, and an off-road shared path along Beenanrup Road between Gibbs Road and Tapper Road
- Completed Black Spots projects at the intersection of North Lake Road and Bibra Drive (roundabout) and the North Lake Road/ Osprey Drive intersection (traffic signal improvement).



Left: Tapper Swamp. Right: Staff Sustainability Committee Plant the Community Garden

Road Design Services

Provide design services for roads, paths and drains. Conduct development assessments and traffic management treatments under the responsibility of Council in accordance with Australian Standards and industry best practice.

Achievements

- Completed the design of road upgrades to Beelias Drive, involving a duplication of road between Durnin Avenue and Spearwood Avenue
- Completed 90% of the design of Berrigan Drive duplication between Kwinana Freeway and Jandakot Road/Dean Road
- Completed design of a major path and cycleway, including the provision of on-road and off-road cycleway along North Lake Road between Hammond Road and Midgegooroo Avenue, and an off-road shared path along Beenajup Road between Gibbs Road and Tapper Road
- Completed design of Black Spots projects at the intersection of North Lake Road and Bibra Drive (roundabout) and North Lake Road/Osprey Drive intersection (traffic signal improvement).

Road Planning and Development Services

Ensure development occurs in accordance with all relevant Australian Standards and Council's development conditions and specifications.

Achievements

- Completed the Banjup Quarry (Calleya Estate) southern precinct development. Civil constructions are currently underway for the northern precinct
- Civil constructions at the Cockburn Coast Development (underway)
- Civil constructions for the Cockburn Central West development (underway).

Transport and Traffic Services

Ensure that planning and development of the transport network within the City meets community and industry needs while minimising environmental impact.

Achievements

- Completed Black Spot submission for the intersection of North Lake Road and Berrigan Drive
- Completed the Integrated Transport Plan and TravelSmart Plan for the City of Cockburn.

Planning and Development Directorate

Responsible for managing statutory and strategic planning for the City and overseeing heritage, urban design and sustainable development. This directorate manages building approvals, development compliance and environmental and public health services, as well as the acquisition and sale of the City's land assets.

HIGHLIGHTS

\$591M

Value of development applications submitted this year.

3.8cm

Average waist reduction for participants in the HEAL healthy lifestyle program.

6,692

Number of pools and spas registered with the City.

854

Number of food premises inspected in the City.



Left: Environmental Health Team. Right: Public Consultation

BUILDING SERVICES BUSINESS UNIT

Ensure that buildings and structures within the City provide acceptable levels of public safety and comply with all relevant building legislation, codes, standards and regulations.

Achievements

- 3,652 building permits issued, an increase of 18.6%
- 45% increase in building works to \$771M (total value)
- 21% increase in fee income to \$1.27M
- Average time to issue all building permits remained at 14 working days.

The average issuance time for a building permit in 2014-15 was:

- Certified – 10 working days
- Uncertified – 20 working days
- All building permits – 14 working days

The highest recorded total value of building works and permits in the City to date occurred in 2014-2015.

Electronic Lodgement System

- These applications are completed, stamped and issued electronically. The City expects this form of lodgement to continue increasing over the coming years.

Achievements

- Issued 900 online building permit approvals for residential/grouped dwellings (62% increase on previous year)

Other Building Services Approvals

- Issued 207 occupancy permits (36% increase on previous year)
- Issued 57 demolition permits (32% decrease on previous year)
- Issued 34 sign licences (47% increase on previous year)
- Issued 37 built strata title clearances (7.5% decrease on previous year).

Mandatory Private Swimming Pool Inspections

The total number of registered pools and spas in 2014-15 was 6,692.

Achievements

- 1,123 pools were checked for compliance.

Building Act

The introduction of the new Building Act (2011) in April 2012 has continued to provide challenges for Building Services. The Act and associated Building Regulations are changed a number of times each year by the State Government. These changes require an ongoing review of business process and information system processes.

Building approvals for the previous four years are as follows:

Year Ending	Number of Permits	\$ (M) Value	\$ (M) Fee	Residential	Commercial	Industrial	Other
30/06/11	2,578	380	1.375	899	186	1	1,492
30/06/12	2,519	476	1.151	919	154	2	1,447
30/06/13	2,914	574	0.987	983	186	17	1,728
30/06/14	3,079	530	1.05	1,238	130	73	1,638
30/06/15	3,652	771	1.27	1,536	335	65	1,716

Planning and Development Directorate (continued)

ENVIRONMENTAL HEALTH BUSINESS UNIT

Works to maintain and improve wellbeing in the community by ensuring the conduct and operation of premises and activities within the City comply with accepted public health standards and practices. The unit also works to protect the quality of the environment and improve and manage public health by implementing the City's Public Health Plan.

Healthy Lifestyle Initiatives

As a result of the combined outcomes of the Co-Health Lifestyle programs and the Your Move Get Active program, the City won the prestigious 2015 WA Heart Foundation Local Government Award.

Co-Health Healthy Lifestyle Programs

Achievements

- Delivered Co-Health Lifestyle programs such as HEALTM, Heartmoves, BEAT IT, Heart Foundation walking groups, Nordic Walking and two community gardens which all attracted hundreds of participants
- Facilitated an average 3.8cm reduction in waist measurement in 69 (of 79) HEALTM participants who agreed to be measured
- Established external partnerships with Fremantle Medicare Local (FML), South Lake Ottey Family Centre, St John of God and the Salvation Army
- Established internal partnerships with the South Lake Leisure Centre, Cockburn Seniors Centre and Cockburn Youth Centre. Helped provide resources for the programs including an \$85,000 grant from Fremantle Medicare Local
- Established new partnerships with Cockburn Integrated Health and Curtin University Clinics, providing a potentially sustainable and cost effective model for the delivery of health promotion programs targeted at overweight and obese individuals.

TravelSmart

The City delivered the Your Move program in partnership with the Departments of Transport and Sport and Recreation, which was completed in 2014. The program was designed to get people active through walking and cycling and using public transport to reduce congestion. The program was evaluated in 2015 and confirmed to be enormously successful. The program is now being implemented in the City of Wanneroo.

Achievements

- 10,000 households across Cockburn participated
- 5% reduction in car trips
- 8% of people moved from insufficient to sufficient levels of physical activity
- Estimated \$1M saved in public health care costs
- Five large local businesses participated in TravelSmart Workplace to ensure their staff were supported to get active
- Fifteen primary schools participated in TravelSmart schools. Infrastructure was installed in 10 of these schools to encourage their staff to become more active.
- Helped to reduce the percentage of adults who are either overweight or obese in Cockburn (currently 74%).

Public Health Plan

The City's Public Health Plan provides the blueprint for City officers to implement improved public health outcomes for the community. Approximately 70% of the actions in the Public Health Plan have been completed.

Achievements

- Provided health screening at community events
- Installed fitness equipment in a number of parks
- The City achieved one of the very few Gold Standard Healthy Workplaces awards from the Heart Foundation.



Left: Artists Impression of the Regional Aquatic and Recreation Facility at Cockburn Central West
Right: Port Coogee Marina and Beach

Environmental Health Initiatives

Food

Under the Food Act 2008, the City issued infringements totalling \$7,000 in the 2014-2015 financial year.

Achievements

- Issued infringements to 16 food businesses due to cleanliness, repeated non-compliance, unsafe storage of food and pest control
- Issued four companies with modified penalties of \$1,000 each and 12 individuals with modified penalties of \$250 each
- Conducted 854 inspections of 627 food premises
- Approved 46 new food premises
- Approved 192 temporary food premises
- Provided 15 food safe training sessions, resulting in 153 persons trained
- No Food Act prosecutions.

Noise

The City has a unique noise environment with the freeway and other busy roads, the passenger rail line, freight rail line, planes from Jandakot Airport, substantial industrial areas and intense city centre areas. Development near these noise sources must be designed to minimise noise intrusion, especially at night. The City adopted a new Planning Policy to address this.

211 noise complaints were received concerning the following sources:

- Air conditioning (7)
- Alarms (5)
- Birds (23)
- Construction (44)
- Hotels (3)
- Industrial (8)
- Music (68)
- Power tools (10)
- Swimming pools (4)
- Transport (5)
- Vibration (4)
- Other (30)

Planning and Development Directorate (continued)

This does not include the out-of-hours complaints (about 400) lodged with CoSafe, which will be reported next year.

Four infringements were issued for noise, namely loud construction work before 7am. A modified penalty of \$250 each were issued.

Dust

The City is rapidly developing with dust a more common cause for complaint in Cockburn than other areas in Perth. In the lead up to the 2014-2015 summer moratorium, developers also indicated an increased willingness to complete high risk earthworks before 1 October or, if continuing or commencing during the moratorium, to reduce active works areas into low-risk separate stages. A total of seven developments were approved for low-risk bulk earthworks in this manner during the moratorium period. This approach continues to be workable for both industry and the City to achieve satisfactory dust management outcomes.

- Issued seven Local Law infringements totalling \$4,500 to developers for non-compliance
- Issued three \$500 penalties for failure to submit a dust management plan
- Issued four \$500 penalties for failure to abate dust or sand from a property.

Mosquito Program

The City received 22 notifications from the WA Department of Health for follow-up patient interviews during summer. This involved:

- 20 for Ross River Virus (RRV)
- Two for Barmah Forest Virus (BFV)
- The number of cases of RRV and BFV have reduced considerably in recent years since the City commenced the implementation of its Mosquito Management Plan.
- 398 stormwater structures were treated with larvaecide. Treatments focused on suburbs around Thomson's Lake – Success, Atwell, Aubin Grove, Hammond Park, Coolbellup and Beeliar.

Industrial Premises Program

The Industrial Premises Officer works proactively with proprietors to achieve compliance with a wide range of minimum environmental management standards. A new standard Industrial Premises Audit was launched based on similar checklists from the City of Belmont. The City is currently working with the Department of Environment Regulation to set up a standardised Industrial Premises Audit program for all the Metropolitan Local Governments in Perth. This is partially based on the City of Cockburn's model.

- 353 premises were visited in regard to mechanical, equipment hire and transport/ laydown depots. Of these 46 were non-compliant, with the main offence being discharging a Schedule 1 material to stormwater soak wells and/or soil onsite or into the City's reserves
- Achieved 100% compliance with the cooperation of proprietors
- Conducted 160 preliminary site visits
- Re-visited 116 premises to ensure compliance
- Received 31 complaints relating to industrial premises
- Issued one \$500 infringement for knowingly dumping forklift oil into a soak well. Total clean-up and disposal costs were estimated at \$2,000.

STATUTORY PLANNING BUSINESS UNIT

Provides control and management of development, land use and subdivision functions within the City to ensure standards of amenity are maintained. Statutory planning also undertakes compliance and enforcement action against unapproved development.

Achievements

- Received 1,135 development applications (a decrease of 1.2% on last year)
- Determined 1,177 applications (an increase of 6% on last year)

- Submitted 18 development applications for determination under the Joint Development Assessments Panel (down from 20 last year)
- Reduced the average processing time for development applications (42 calendar days, 44 last year)
- Western Australian Planning Commission conditionally approved 3,071 new lots following City recommendations and conditions of support
- Approved 19 new Detailed Area Plans for small lot development
- Logged and investigated 273 development compliance matters over the 12 month period (an increase of 15% on last year)
- \$591M is the estimated construction value of all development applications received over this period (an increase of 16% from last year).

STRATEGIC PLANNING BUSINESS UNIT

Prepare structure plans, scheme amendments, formulate strategies and adopt policies which provide guidance and direction for the growth of the City.

Achievements

- Prepared and adopted the City's Economic Development Directions Strategy
- Prepared and adopted the City's Housing Affordability and Diversity Strategy
- Developed and adopted Structure Plans for the Hammond Park locality, extending to the west side of the future Hammond Road extension
- Adopted the Coolbellup Revitalisation Strategy and priority planning actions (new zonings)
- Updated the City's Local Government Inventory (annual)
- Completed the Cockburn Coast Power Station Master Plan enabling the lifting of urban deferment to proceed and concurrent changes to the City's Local Planning Scheme.

Housing Density

The City has a wide range of residential development opportunities - from traditional family sized dwellings through to grouped dwellings and apartment style dwellings.

Achievements

- Provide a good range of housing choice, which helps to contribute to housing affordability.

Planning Approaches

The City engaged the community in all aspects of its strategic planning.

Achievements

- Engaged with the community as part of the Economic Development Directions Strategy and Housing Affordability and Diversity Strategy.

Land Administration

The City's Land Administration division ensures that the City's property interests and land portfolio are appropriately managed to maximise social, economic and environmental outcomes, which underpin the City's governance approach to sustainability.

Achievements

- Subdivided and developed land owned by the City
- Completed the sale of former drainage sump land that was rezoned for residential development, filled and compacted providing the opportunity for a new residential lot
- Completed the land sale associated with the Phoenix Rise Master Plan, enabling residential development to take place in the area together with an upgraded new park
- Completed the land sale of a residential lot on Winterfold Road, enabling a new household within the Coolbellup area
- Progressed four lot residential subdivisions on Goldsmith Road, Spearwood, from the value adding associated with a former drainage sump.

Finance and Corporate Services Directorate

This division is responsible for managing the City's finances including annual budgeting, financial reporting, long-term financial planning, procurement, rates/revenue, banking, treasury and taxation. The division also delivers information services, technology and business systems, as well as human resource management (including recruitment, payroll, learning/development and occupational health and safety).

HIGHLIGHTS

\$128.58M

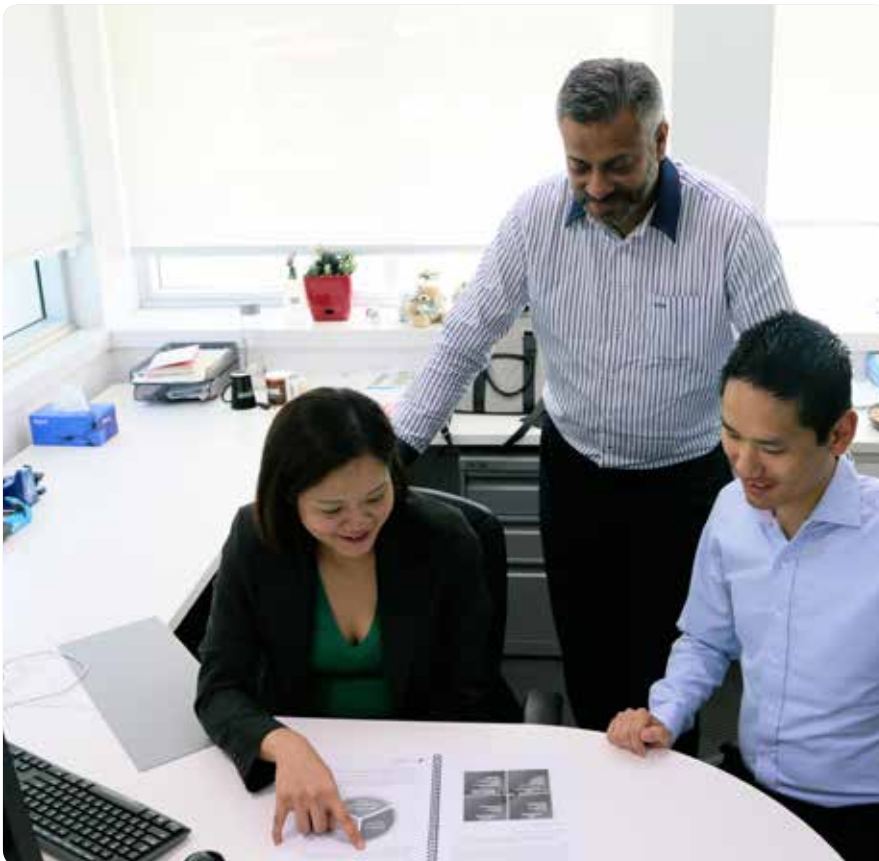
Operating Revenue.

\$49.9M

Capital Expenditure.

\$18.49M

Capital Income.



Left: Budgeting and Financial Reporting Services. Right: Procurement Services

FINANCIAL SERVICES BUSINESS UNIT

Local Government Reform

All service units within Financial Services supported the proposed local government amalgamation process by developing and agreeing project briefs, participating in implementation planning workshops and engaging with project managers and Kwinana counterparts. This activity was the central focus of project work within the business unit up until February 2015 when local government reform was abandoned by the State Government.

Internal Audit

The Council's internal audit activities were curtailed during 2014-2015 due to Local Government reform activities, with an audit assignment initially planned to assist with reform matters. Following the collapse of the reform program, the internal audit function resumed.

Achievements

- Undertook a review of recently completed procurement improvement initiatives, which addressed a significant number of recommendations from previously completed audits and reviews.

External Audit

The City's external auditors completed their interim review into the City's finances in June 2015. This covered a review of the accounting and internal control procedures, as well as selected transaction testing.

Achievements

- No significant matters were reported by the auditor in the interim audit report to the Audit and Strategic Finance Committee in July 2015
- 2014-15 Annual Financial Statements adopted by the Audit and Strategic Finance Committee in November 2015 for their review and subsequent adoption by Council.

Strategic Financial Systems

Achievements

Implemented innovative solutions across the organisation, targeting improvement in the performance of financial systems and internal controls, and transitioned to automated and paperless financial business processes.

Budgeting and Financial Reporting Services

Provides financial management reporting, budget variance analysis and asset accounting services to all business units, management groups and Council to ensure Council's compliance with statutory financial reporting and audit requirements. Coordinates Council's financial planning function, including compiling the annual budget and long-term financial plans.

Achievements

- Developed the City's corporate budgeting software to facilitate more efficient and controlled processing of budget amendments
- Improved the integrity and operation of the general ledger chart of accounts through the configuration of Component Charts methodology within the Technology One Financials software
- Prepared a preliminary budget for a reduced Cockburn due to proposed divestment of several suburbs through Local Government reform
- Developed a financial model to book accounting provisions for post closure and rehabilitation costs for the City's landfill operation, as required by Australian Accounting Standards.

Finance and Corporate Services Directorate (continued)

Accounting Services

Provides financial services for the City related to meeting its statutory and business obligations with respect to financial risks, taxation and all outgoing payments; and to ensure the efficient deployment of works and project costing systems and the development of associated budgets.

Achievements

- Completed the Capital Works and Project Management project for the Engineering division which integrates with financials and purchasing system application processes
- Implemented a streamlined internal refund payment process replacing manual paper forms and eliminating duplication of entries
- Continued purchasing systems training (hands-on) throughout the organisation and supported the compulsory new user training guideline
- Reviewed existing insurance policies against assessed risk levels and insured against cyber liability for the first time.

Procurement Services

Facilitate efficient and cost effective procurement for all stakeholders through an effective centre-led procurement model, providing support services in competitive sourcing and contract management. The service works to ensure organisational compliance with statutory and internal procurement requirements.

Achievements

- Developed and implemented procurement activity reporting to supplement contract management, purchasing analysis and team performance
- Commenced full implementation of eQuotes supplier quotation software, an improved process for all approved suppliers to the City
- Provided procurement support and guidance on significant projects including the Regional Aquatic and Recreation Facility at Cockburn Central West
- Completed procurement induction for new and existing employees with other awareness programs under development

- Developed analytics and commenced a review of qualifying suppliers in preparation for category management within target areas.

Property, Rating and Revenue Services

Delivers rates levying (and other property-based charges) and collection services, whilst maintaining the central property database for the City and meeting all applicable statutory obligations. Also controls and delivers all revenue-related services including invoicing and collection and prepares the Electoral Roll for Council.

Achievements

- Incorporated health and planning infringements into the property and rating system for more effective management and developed an online application form and procedure for receiving infringement appeals
- Assisted Library Services to implement an online payment system for library fines
- Implemented the use of allocated electronic funds transfer accounts by settlement and property agents and debtors for more efficient processing of revenue received
- Improved the completeness of the City's property database system by adding 'child' properties to land structures so that applications can be attached to the correct property
- Improved the efficiency and accuracy of receipting payments made to the City through expanding the payment options available and utilising barcoding for various invoice types
- Produced a Creation of Names and Address Procedure document in consultation with other service units and key users to ensure consistency across the City.

HUMAN RESOURCES MANAGEMENT BUSINESS UNIT

Provide policy, programs and advice which shape the workforce to ensure it is capable of achieving business objectives now and in the future.

Achievements

- Participated in the Amalgamation Project Group for Local Government Reform Project Planning and provided support to the organisation for change management
- Conducted an organisational structure review post-reform to determine whether the structure needed to be changed to better reflect the priorities of the Strategic Community Plan
- Reconfigured the Technology One human resources and payroll system to enable improved monitoring of workforce data, vacancy control and better management of staffing and associated costs
- Implemented a Learning Management System to introduce online learning for key areas such as contractor safety inductions, legislative requirements, knowledge development and core communication skills
- Implemented Exception Reporting for administrative staff in appropriate business units including on time and attendance recording to progress the City toward contemporary management practice. This change is to focus staff on productive work outcomes, accountability, mutual trust, respect and flexibility.

INFORMATION SERVICES BUSINESS UNIT

Information Services (IS) is the internal business unit responsible for the operation of the City's information technology, systems and records management. Information Services currently supports around 530 users in 13 locations. In the 2014-2015 financial year, the unit completed 37 out of 54 projects.

Information Technology Services

Deliver support, maintenance and planning for future enhancement and growth of the Council's information technology requirements.

Achievements

- Implemented a Disaster Recovery site
- Implemented dual redundant internet links into the organisation coupled with improved firewall, proxy and monitoring tools

- Consolidated and upgraded a telephony system
- Upgraded meeting room audio visual technology.

Business Systems

Provide ongoing development and support of business systems to enhance the effectiveness and efficiency of Council's operations through the use of technology.

Achievements

- Implemented Facilities Management and Booking System for Recreation Services
- Modified the Property and Rating and eProperty systems to introduce electronic rates (eRates)
- Implemented eSubmit Building Applications.

Geographic Information Systems (GIS) Services

Deliver the support, maintenance and development of GIS systems and datasets that provide stakeholders with the tools to analyse, visualise and explore corporate location-based information.

Achievements

- Integrated Intramaps with Planning Compliance module in Technology One
- Implemented WEB Image Services for Technology One embedded maps to replace Nearthmaps.

Records Services

Provide a high standard of technologically advanced records management services to support the governing functions of Council.

Achievements

- Transferred the City's archives to a single offsite storage provider to ensure they are now stored in suitable conditions that comply with legislative requirements
- Completed a variety of projects to ensure corporate records are registered in the Enterprise Content Management System.

Concise Financials

Concise Financial Report

FOR THE YEAR ENDED 30 JUNE 2015

Local Government Act 1995

Local Government (Financial Management)

Regulations 1996

Statement by Chief Executive Officer

As the Chief Executive Officer of the City of Cockburn, I declare that the accompanying concise financial report for the year ended 30 June 2015;

- complies with Accounting Standard AASB 1039 : Concise Financial Reports, and
- is an extract from the full financial report for the year ended 30 June 2015 and has been derived from and is consistent with the full financial report of the City of Cockburn.



Stephen Cain

Chief Executive Officer

Signed on the 19th day of November 2015

INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 30 JUNE 2015
TO: RATEPAYERS OF CITY OF COCKBURN

Report on the Concise Financial Report

The accompanying concise financial report of City of Cockburn comprises the Statement of Financial Position as at 30 June 2015, Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity and Statement of Cash Flows for the year then ended and related notes derived from the audited financial report of City of Cockburn for the year ended 30 June 2015 and the discussion and analysis. The concise financial report does not contain all the disclosures required by the Australian Accounting Standards.

Management's Responsibility for the Financial Report

Management is responsible for the preparation and fair presentation of the concise financial report in accordance with Accounting Standard AASB 1039: Concise Financial Reports, the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regulations 1996 (as amended). This responsibility includes establishing and maintaining internal control relevant to the preparation of the concise financial report; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the concise financial report based on our audit procedures. We have conducted an independent audit, in accordance with Australian Auditing Standards, of the full financial report of City of Cockburn for the year ended 30 June 2015. Our auditor's report on the financial report for the year was signed on 20 November 2015 and was not subject to any modification. Australian Auditing Standards require that we comply with the relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report for the year is free from material misstatement.

Our procedures in respect of the concise financial report included testing that the information in the concise financial report is derived from, and is consistent with the financial report for the year, and examination on a test basis, of evidence supporting the amounts, discussion, and analysis, and other disclosures which were not directly derived from the financial report for the year. These procedures have been undertaken to form an opinion whether, in all material respects, the concise financial report complies with Accounting Standard AASB 1039: *Concise Financial Reports* and whether the discussion and analysis complies with the requirements laid down in AASB 1039: *Concise Financial Reports*.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we followed applicable independence requirements of Australian professional accounting bodies.



INDEPENDENT AUDITOR'S REPORT (Cont'd)

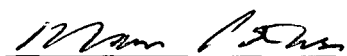
FOR THE YEAR ENDED 30 JUNE 2015

Auditor's Opinion

In our opinion, the concise financial report (including the discussion and analysis) of the City of Cockburn for the year ended 30 June 2015 complies with Accounting Standard AASB 1039: *Concise Financial Reports*.

Matters Relating to the Electronic Publication of the Audited Financial Report

This auditor's report relates to the concise financial report of City of Cockburn for the year ended 30 June 2015 included on City of Cockburn's website. The Council is responsible for the integrity of City of Cockburn's website. The auditor's report refers only to the subject matter described above. It does not provide an opinion on any other information which may have been hyperlinked to/from these statements. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited concise financial report to confirm the information contained in this website version of the concise financial report.



MACRI PARTNERS
CERTIFIED PRACTISING ACCOUNTANTS
SUITE 2, 137 BURSWOOD ROAD
BURSWOOD WA 6100



A MACRI
PARTNER

PERTH
DATED THIS 20th DAY OF NOVEMBER 2015.



Statement of Comprehensive Income | Nature or Type

FOR THE YEAR ENDED 30 JUNE 2015

	Actual 2014/15	Budget 2014/15	Actual 2013/14
	\$	\$	\$
OPERATING REVENUE			
Rates	65,044,331	62,880,000	58,521,022
Specified Area Rates	312,317	270,000	271,464
Fees and Charges	40,311,919	39,708,911	40,700,398
Service Charges	4,031,642	4,000,000	3,842,864
Grants and Subsidies	11,843,090	9,325,765	8,545,383
Contributions, Donations and Reimbursements	1,301,834	356,840	1,232,856
Interest Earnings	5,716,510	6,369,391	6,159,822
Other revenue and Income	26,637	7,100	19,179
Total Operating Revenue	128,588,280	122,918,007	119,292,989
OPERATING EXPENDITURE			
Employee Cost	(45,115,536)	(43,596,453)	(42,124,183)
Materials and Contracts	(33,512,994)	(32,304,838)	(32,658,959)
Utilities	(4,285,795)	(4,513,005)	(4,212,014)
Interest Expenses	(123,170)	(123,300)	(171,505)
Insurances	(1,952,591)	(2,340,500)	(2,245,574)
Other Expenses	(6,383,171)	(7,514,698)	(6,337,358)
Depreciation on Non Current Assets	(25,027,845)	(23,755,157)	(21,946,870)
Total Operating Expenditure	(116,401,102)	(114,147,951)	(109,696,463)
Increase/(Decrease)	12,187,177	8,770,056	9,596,526

	Actual 2014/15	Budget 2014/15	Actual 2013/14
	\$	\$	\$
NON-OPERATING ACTIVITIES			
Grants towards Assets	6,715,595	2,361,387	4,402,061
Contribution towards Assets	11,781,605	4,364,922	10,063,707
Gifted and Previously Unrecognised Assets	13,393,722	-	5,260,583
Increase/(Decrease) in Equity - Joint Venture	1,274,680	-	1,069,737
Increase/(Decrease) in LG House Trust	143,108	-	-
Profit on Sale of Assets	2,317,463	1,150,000	288,036
Loss on Sale of Assets	(492,329)	(582,947)	(884,744)
Impairment - Infrastructure Park Landscaping	(15,701,497)	-	-
Total Non-Operating Activities	19,432,348	7,293,362	20,199,380
NET RESULT	31,619,526	16,063,417	29,795,905
OTHER COMPREHENSIVE INCOME			
Changes on revaluation of non-current assets	36,652,247	-	121,641,411
	36,652,247	-	121,641,411
TOTAL COMPREHENSIVE INCOME	68,271,773	16,063,417	151,437,317

The Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Comprehensive Income | By Program

FOR THE YEAR ENDED 30 JUNE 2015

	Actual 2014/15	Budget 2014/15	Actual 2013/14
	\$	\$	\$
REVENUES			
Revenue From Ordinary Activities			
General Purpose Funding	77,988,574	74,617,282	68,707,165
Governance	211,482	118,550	236,605
Law Order & Public Safety	4,038,394	3,473,890	3,398,494
Health	226,309	225,500	538,660
Education & Welfare	6,934,498	6,456,183	6,717,915
Community Amenities	30,471,588	30,944,885	32,299,985
Recreation & Culture	3,858,299	3,923,060	4,162,408
Transport	352,845	285,200	326,839
Economic Services	2,274,265	2,250,864	1,962,394
Other Property & Services	2,232,026	622,593	942,524
TOTAL OPERATING REVENUES	128,588,280	122,918,007	119,292,989
EXPENSES			
General Purpose Funding	(1,068,489)	(772,762)	(1,151,321)
Governance	(9,919,116)	(9,633,833)	(9,224,930)
Law Order & Public Safety	(5,326,612)	(5,370,859)	(4,714,560)
Health	(2,298,026)	(2,446,898)	(2,423,926)
Education & Welfare	(13,030,111)	(11,476,920)	(11,273,655)
Community Amenities	(29,943,002)	(30,626,704)	(27,732,322)
Recreation & Culture	(26,082,512)	(27,098,500)	(25,702,116)
Transport	(24,583,064)	(23,443,879)	(22,325,586)
Economic Services	(2,478,111)	(2,457,921)	(2,344,288)
Other Property & Services	(1,672,060)	(819,677)	(2,803,758)
TOTAL OPERATING EXPENDITURE	(116,401,102)	(114,147,951)	(109,696,463)
Increase/(Decrease)	12,187,177	8,770,056	9,596,526

	Actual 2014/15	Budget 2014/15	Actual 2013/14
	\$	\$	\$
GRANTS/CONTRIBUTIONS TOWARDS ASSETS			
General Purpose Funding	85,557	85,557	82,002
Governance	6,219,799	-	808,578
Community Amenities	1,023,748	100,000	605,182
Recreation & Culture	48,677	-	51,796
Transport	2,965,410	2,210,830	5,210,176
Other Property & Services	8,154,009	4,329,922	7,708,035
	18,497,201	6,726,309	14,465,768
Gifted and Previously Unrecognised Assets	13,393,722	-	5,260,583
Increase/(Decrease) in Equity - Joint Venture	1,274,680	-	1,069,737
Increase/(Decrease) in LG House Trust	143,108	-	-
PROFIT/(LOSS) ON DISPOSAL OF ASSETS			
Education & Welfare	37,722	30,000	39,502
Recreation & Culture	(492,329)	-	(40,188)
Transport	125,302	(387,287)	427,137
Other Property & Services	(13,547,057)	924,339	(1,023,159)
	(13,876,363)	567,053	(596,708)
NET RESULT	31,619,526	16,063,417	29,795,905
OTHER COMPREHENSIVE INCOME			
Changes on revaluation of non-current assets	36,652,247	-	121,641,411
	36,652,247	-	121,641,411
TOTAL COMPREHENSIVE INCOME	68,271,773	16,063,417	151,437,317

The Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

AS AT 30 JUNE 2015

	Actual 2014/15	Actual 2013/14
	\$	\$
CURRENT ASSETS		
Cash and Cash Equivalents	129,018,060	104,834,013
Trade & Other Receivables	5,470,423	4,959,639
Other Assets	621,686	552,401
Inventories	18,634	39,421
Total Current Assets	135,128,804	110,385,474
NON CURRENT ASSETS		
Financial Assets - Non Current	4,649,839	4,357,037
Interests in Joint Ventures	8,437,737	7,163,057
Other Receivables	632,550	586,747
Property, Plant and Equipment	260,695,329	249,501,577
Infrastructure	717,267,463	684,766,190
Rehabilitation Assets	8,565,455	-
Total Non Current Assets	1,000,248,374	946,374,608
TOTAL ASSETS	1,135,377,178	1,056,760,082
CURRENT LIABILITIES		
Provisions	4,618,800	4,552,635
Trade & Other Payables	8,063,526	8,623,945
Borrowings	1,423,320	1,373,356
Total Current Liabilities	14,105,646	14,549,937
NON CURRENT LIABILITIES		
Provisions	10,399,749	1,587,679
Trade & Other Payables	6,203,155	2,802,292
Borrowings	743,174	2,166,493
Total Non Current Liabilities	17,346,077	6,556,463
TOTAL LIABILITIES	31,451,723	21,106,400
NET ASSETS	1,103,925,454	1,035,653,682
EQUITY		
Accumulated Surplus	428,609,779	418,475,456
Reserves - Cash/Investment Backed	107,073,767	85,588,563
Revaluation Surplus	568,241,909	531,589,662
TOTAL EQUITY	1,103,925,454	1,035,653,682

The Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

FOR THE YEAR ENDED 30 JUNE 2015

	Actual 2014/15	Actual 2013/14
	\$	\$
RESERVES CASH/INVESTMENT BACKED		
Balance at beginning of year	85,588,563	75,389,461
Transfer from accumulated surplus	50,538,590	48,931,524
Transfer to accumulated surplus	(29,053,386)	(38,732,421)
Balance at end of reporting period	107,073,767	85,588,563
REVALUATION SURPLUS		
Balance at beginning of year	531,589,662	409,948,251
Revaluation Increments during year	36,652,247	121,641,411
Balance at end of reporting period	568,241,909	531,589,662
ACCUMULATED SURPLUS		
Balance at beginning of year	418,475,456	398,878,653
Net result	31,619,526	29,795,905
Transfer from reserves	29,053,386	38,732,421
Transfer to reserves	(50,538,590)	(48,931,524)
Balance at end of reporting period	428,609,779	418,475,456
TOTAL EQUITY	1,103,925,454	1,035,653,682

The Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

FOR THE YEAR ENDED 30 JUNE 2015

	Actual 2014/15	Budget 2014/15	Actual 2013/14
	\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Cost	(44,802,756)	(43,000,473)	(41,956,775)
Materials and Contracts	(34,139,958)	(39,292,834)	(33,197,937)
Utilities	(4,285,795)	(4,513,005)	(4,212,014)
Interest Paid	(123,170)	(123,300)	(171,505)
Insurances	(1,952,591)	(2,340,500)	(2,245,574)
Other Expenses	(6,383,171)	(7,526,703)	(6,337,358)
GST on Payments	(6,837,579)	-	(7,691,507)
	(98,525,021)	(96,796,815)	(95,812,670)
Receipts			
Rates	64,484,285	63,150,000	59,277,383
Fees and Charges	40,328,331	43,708,911	50,366,209
Service Charges	4,349,053	4,000,000	-
Contributions, Donations and Reimbursements	1,301,834	356,840	1,232,856
Interest Received	5,716,510	6,369,391	7,348,172
Grants & Subsidies - Operating	11,843,090	9,825,765	8,545,383
Other Revenue/Income	26,637	7,100	19,179
GST on Receipts	2,596,877	-	-
GST Refunded by ATO	4,240,702	2,500,000	2,682,417
	134,887,318	129,918,007	129,471,599
NET CASH FLOWS PROVIDED BY/ (USED IN) OPERATING ACTIVITIES	36,362,297	33,121,192	33,658,929

	Actual 2014/15	Budget 2014/15	Actual 2013/14
	\$	\$	\$
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from Sale on Non Current Assets	4,001,046	2,525,125	4,403,544
Purchase Furniture and Equipment	-	(206,000)	(19,695)
Purchase Computer Equipment	(642,552)	(434,000)	(750,716)
Purchase & Construction of Infrastructure Assets	(17,043,477)	(17,116,028)	(12,765,162)
Purchase Plant and Machinery	(3,426,802)	(4,007,500)	(2,543,977)
Purchase & Development of Land	(1,406,416)	(50,000)	(586,864)
Purchase & Construction of Buildings	(14,035,063)	(24,337,000)	(26,701,374)
Grants & Contributions for the Development of Assets	18,497,201	6,726,309	14,465,768
Net Movement in Investments	(149,694)	-	1,607,146
NET CASH FLOWS PROVIDED BY/ (USED IN) INVESTING ACTIVITIES	(14,205,757)	(36,899,094)	(22,891,330)
CASH FLOWS FROM FINANCING ACTIVITIES			
Increase/(Decrease) in Bonds Held	3,400,863	-	253,748
Loan Principal Repayment	(1,373,356)	20,000,000	(1,325,151)
NET CASH FLOWS PROVIDED BY/ (USED IN) FINANCING ACTIVITIES	2,027,507	20,000,000	(1,071,402)
Net Increase/(Decrease) In Cash during year	24,184,047	14,848,742	9,696,198
Cash & Cash Equivalents at beginning of Reporting Period	104,834,013	67,064,180	95,137,816
CASH & CASH EQUIVALENTS AT END OF REPORTING PERIOD	129,018,060	81,912,923	104,834,013

The Statement of Cash Flows should be read in conjunction with the accompanying notes.

Discussion and Analysis of the Financial Statements

FOR THE YEAR ENDED 30 JUNE 2015

Information on City of Cockburn Concise Financial Report

- This discussion and analysis is provided to ratepayers in understanding the concise financial report. The discussion and analysis is based on City of Cockburn's financial statements and the information contained in the concise financial report has been derived from the full 2014/2015 financial report of the City of Cockburn.

Statement of Comprehensive Income

- The City's net result (before asset revaluations) was up \$1.8M on the previous year to \$31.6M with operating activities adding \$2.6M to the result and non-operating activities declining overall by \$0.8M.
- Overall, operating revenues of \$128.6M were up \$9.3M year on year. Revenue sources up for the year included general rates of \$65M (+\$6.5M) and operating grants and subsidies of \$11.8M (+\$3.3M). Interest earnings of \$5.7M (-\$0.4M) were slightly down on last year. Fees and charges were slightly down to \$40.3M (-\$0.4M) primarily due to a reduction in commercial fees from the HWRP landfill facility outstripping other general fee increases across the City.
- Operating expenses were up for the year by \$6.7M (6%) to \$116.4M.
- Employee costs, the City's biggest operational expense item, were up \$3.0M (7%) to \$45.1M.
- Spending on materials and contracts was up 2.6% to \$33.5M (+\$0.9M).
- Insurance premiums came in \$0.3M (13%) lower than last year at \$1.9M due to savings generated in property, plant and workers compensation premiums.
- Interest expenses were minimal at \$0.1M and relate primarily to the self-funding underground power scheme.
- Depreciation expenses (non-cash) were up by \$3.1M (14%) to \$25.0M, mainly as a consequence of revalued asset values for buildings and roads taken up at 30 June 2014 and commencing annual depreciation for landfill infrastructure assets.
- Capital grants received of \$6.7M were up \$2.3M year on year mainly impacted by the receipt of \$3M state funding towards the Regional Aquatic and Recreation Facility at Cockburn Central West.
- Developer contributions received continued strongly at \$11.8M (+\$1.7M) with the community infrastructure contribution plan collecting \$6.3M (-\$0.3M), road infrastructure developer plans collecting \$1.8M (+\$0.7M) and capital contributions totalling \$2.3M received for both the GP super clinic and Regional Aquatic and Recreation Facility at Cockburn Central West.
- Net profit from the sale of assets was up year on year by \$2.4M primarily due to higher land sales activity.
- An impairment write-off for parks landscaping was taken up of \$15.7M in order to complete the exercise of fair value recognition for all fixed assets in accordance with local government legislative requirements. The City and its auditors agreed that determining sufficiently reliable and verifiable estimates of fair value and useful life for landscaping (living) assets was not currently feasible.

Statement of Financial Position

- The City's net assets and total equity increased by \$68.3M during the reporting year to \$1,103.9M. This predominantly reflects increases in non-current assets of \$53.9M and current assets of \$24.7M. These were offset by an increase in total liabilities of \$10.3M.
- The increase in current assets of \$24.7M includes an additional \$24.2M in cash and investments mainly due to a greater amount of cash held in financial reserves. Receivables also increased modestly \$0.5M year on year.
- The increase in non-current assets of \$53.9M comprised a net increase of \$32.5 in the value of infrastructure assets and \$11.2M in property, plant and equipment assets. The City has also recognised a rehabilitation asset for the first time of \$8.6M. This offsets a non-current liability provision for the same amount in the first year. There was also an increase of \$1.3M in the value of the SMRC joint venture.
- Current liabilities were little changed down \$0.4M year on year to \$14.1M due to lower trade and other payables. The current portion of borrowing liabilities (\$1.4M) and leave provisions (\$4.6M) were relatively unchanged from last year.
- Non-current liabilities increased by \$10.8M from last year, primarily due to an increase in provisions of \$8.8M and contributed to by the first time provision of \$8.6M for the rehabilitation of the landfill site. Payables for security deposits and bonds were also \$3.4M higher year on year. Offsetting these, borrowings were paid down by \$1.4M.

Statement of Changes in Equity

- Cash/investment backed reserves held by the City increased by \$21.5M to \$107.1M during the year.
- The asset revaluation surplus increased by \$36.7M to \$568.2M as a result of the management valuation of roads, footpaths, drainage and parks infrastructure.
- The City's accumulated surplus increased by \$10.1M to \$428.6M. This represented the \$31.6M net operating surplus result, less the \$21.5M net transfer of funds to financial reserves.

Statement of Cash Flows

- The City's net incoming cash flows from operating activities increased by \$2.7M to \$36.4M for the reporting year. This continues to reflect the strong financial capacity of the City to fund new assets and asset renewal and upgrades as they become necessary.
- Cash of \$36.5M was outlaid on capital spending, down \$6.8M on the previous year. This mainly reflected reduced spending on building construction (down \$12.6M) and additional spending on roads infrastructure assets (up \$4.3M).
- Cash flows from grants and contributions received for the development of assets increased by \$4.0M to \$18.5M, with \$8.1M coming from the City's developer contribution plans.
- Cash received from the sale of assets was down slightly by \$0.4M to \$4.0M.
- The City repaid \$1.37M of the \$3.54M in outstanding borrowings for the underground power and emergency services building projects.
- Cash and cash equivalents increased for the year by \$24.2M to \$129.0M strengthening the City's already strong liquidity position.

Notes to the Concise Financial Report

FOR THE YEAR ENDED 30 JUNE 2015

Note 1: Basis of Preparation of the Concise Financial Report

The concise financial report is an extract of the full financial report for the year ended 30 June 2015. The concise financial report has been prepared in accordance with Australian Accounting Standard AASB 1039 Concise Financial Reports.

The financial statements, specific disclosures and other information included in the Concise Financial Report are derived from, and are consistent with, the full financial report of the City of Cockburn. The concise financial report cannot be expected to provide as detailed an understanding of the financial performance, financial position and financing and investing activities of the City of Cockburn as the full financial report. A copy of the full financial report and auditor's report is available for inspection at the City's head office and on the City's website at cockburn.wa.gov.au

The presentation currency used in this concise financial report is Australian dollars.

Note 2: Events after the Reporting Period

There have been no significant events after the reporting period that are required to be included in the 2014/2015 Annual Financial Report.



This annual report is printed on Titan Plus Satin. Content is Carbon Neutral made, Process Chlorine Free, FSC Certified Responsible Sources.



This document is available in alternative formats upon request.

