City of Cockburn

Ordinary Council Meeting

Minutes

For Tuesday, 9 June 2026

These Minutes are confirmed

Presiding Member's signature



Date: 14 July 2026

Ordinary Council Meeting, Tuesday, 9 June 2026

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Minutes

Attendance

Elected Members

Mayor L Howlett	(Presiding Member)
Deputy Mayor P Corke	West Ward
Cr P Eva	Central Ward
Cr C Stone	Central Ward
Cr T Widenbar	Central Ward
Cr T Dewan	East Ward
Cr C Reeve-Fowkes	East Ward
Cr C Zhang	East Ward
Cr K Allen	West Ward
Cr H Srhoy	West Ward

Staff

Mr D Simms	Chief Executive Officer
Mr D Arndt	Director Sustainable Development and Safety
Ms C Bywater	Director Corporate and System Services
Mr A Lees	Director Infrastructure Services
Ms K Jamieson	Acting Director Community and Place
Mr J Blanchard	General Counsel
Mr A Tomlinson	Group Manager Recreation and Place
Mr J Juhas	Courts and Legal Process Coordinator
Mr M Lee	System Support Analyst (IT Support)
Ms A Schutz	Assistant Governance Officer

1. Declaration of Meeting

The Presiding Member declared the meeting open at 7.00pm.

Acknowledgement of Country
The Presiding Member acknowledged the Wadjuk Peoples of the Nyungar Nation, who are the traditional custodians of the land on which the meeting was being held and paid respect to the Elders both past and present and extended that respect to First Nations Peoples that are with us in the chamber tonight and those who may be viewing online.

2. Appointment of Presiding Member (If required)

N/A

3. Disclaimer

The Presiding Member read the Disclaimer:

> Members of the public, who attend Council Meetings, should not act immediately on anything they hear at the Meetings, without first seeking clarification of Council's position.
>
> Persons are advised to wait for written advice from the Council prior to taking action on any matter that they may have before Council.

4. Acknowledgement of Receipt of Written Declarations of Financial Interests and Conflict of Interest (by Presiding Member)

Item	Name	Type/Nature of Interest
14.4.4 Wally Hagan Recreation Centre Redevelopment	Cr Stone	**Impartiality** My son is a registered basketball player at Cockburn Basketball Association.
14.4.2 Proposed Coogee Golf Complex – Heritage and Environmental Investigation Outcomes	Cr Allen	**Proximity Interest** I have a property adjacent to the proposed golf course development.

5. Apologies and Leave of Absence

Apology
Ms K Johnson, Director Community and Place

6. Response to Previous Public Questions Taken on Notice

Nil

7. Written Requests for Leave of Absence

Nil

8. Public Question Time

Louise Minshull, Yangebup
Item 14.4.4 Wally Hagan Recreation Centre Redevelopment

Q1. If basketball keeps getting bigger in Cockburn, where will me and my friends be able to play if there are no more courts?

A1. The Acting Director Community and Place advised that Stage 1 is proposed to increase the number of usable courts from four to 10, not to reduce them. This then provides more space for both organised basketball and general community use.

Anne and Albert Hendricks, Hamilton Hill
Item 14.4.4 Wally Hagan Recreation Centre Redevelopment

Q1. We attend Fit For Life Senior Fitness classes at Wally Hagan and we are the number one ticket holder at Cockburn Basketball for 2026. This community has welcomed us with open arms, and we love the connection we feel whenever we are there. Will this new facility continue to support healthy ageing and connectedness in Cockburn?

A1. The Acting Director Community and Place advised yes, the facility is being designed as a multi-use community space, not just for basketball. This includes spaces and programming that support healthy ageing, social connection and community wellbeing, alongside continued access for existing groups.

Cheyne Cameron, Willetton
14.4.4 Wally Hagan Recreation Centre Redevelopment

Q1. Given the state has committed $20million to the redevelopment of Wally Hagan, which is $17.5million more than what would be eligible through a CSRFF application, what confidence can community organisations like ours have in long-term infrastructure planning if committed projects are delayed at delivery stage?

A1. The Acting Director Community and Place advised the City recognises the importance of providing confidence to community organisations in long-term infrastructure planning. Projects are progressed through clearly defined stages—Plan, Design and Deliver—with each phase testing feasibility, funding, design and delivery considerations before advancing. While this staged approach can sometimes impact timing, it ensures that projects are well considered, financially sustainable and realistically deliverable before construction commences.

This framework is supported by the City's Long-Term Financial Plan (LTFP), which is adopted by Council every two years and informed by a 10-year capital works program. At each stage of the project lifecycle, Council assesses whether progression aligns with the Strategic Community Plan and other corporate planning documents.

Taken together, this structured and evidence-based approach is designed to prioritise responsible decision-making and long-term sustainability, providing assurance that projects progressing to delivery are viable, aligned with community priorities, and capable of being successfully operated over time.

Sophia Kerridge, Hamilton Hill
14.4.4 Wally Hagan Recreation Centre Redevelopment

Q1. I am 10 years old and I live just around the corner from Wally Hagan and Dixon Park. My friends and I ride our bikes and scooters all over the neighbourhood and we always end up at Dixon Park. We also set up our lemonade stands there and two weeks ago we raised $150 for our friend who has cancer. We feel safe on our quiet streets because there aren't many cars and drivers can see us crossing. But the new Wally Hagan plan has more than 300 parking bays and would bring thousands of cars past our houses every day. How will you make sure my friends and I can still safely ride to school, play in the park, and safely run our lemonade stands without being scared of fast and unsafe traffic?

A1. The Acting Director Community and Place advised traffic and safety are key considerations of this Project. A Traffic Impact Assessment is outlined in the report under next steps and this will inform the broader Precinct Plan and Community Engagement Plan.

Q2. My little brother is autistic. I love him very much and I am very protective of him. Loud indoor gyms which echoes make him really stressed, so team sports are hard for him, but he loves shooting hoops outside with his mates, riding his bike, and hanging out in places where he does not have to join a team or follow lots of rules. If you build this big indoor centre, What free, welcoming spaces and outdoor basketball courts will there be for my brother and other children with disabilities who just want to feel safe and included?

A2. The Acting Director Community and Place advised the City's planning is guided by plans and policies that prioritise safe, welcoming and accessible spaces for all in alignment with the Strategic Community Plan. The next phase includes precinct planning and community engagement to help refine how this is delivered for children of all abilities.

Q3 Grownups nowadays keep saying that everything costs more now and $60million sounds like a lot of money to me. I don't play basketball but I love dance, climbing trees, swings, and playing in the neighbourhood with my friends. I'm too old for a daycare, too young for the gym, and I don't have money for café snacks. With all the money going into the new building, is there going to be any fun, free spaces for kids like me, or will it only be for people who can pay for basketball or join the gym?

A3. The Acting Director Community and Place advised the proposal includes community spaces for broader use, not just paid activities. Through precinct planning and engagement, the community will help shape the additional and informal spaces, building on earlier concepts for inclusive and all-abilities use.

Q4. My friends and I, and all the kids who will grow up after us, are the ones who will use this space the longest. Your plan puts a huge concrete building right in our backyard and most of us won't even be able to go inside. That sounds like a

really bad idea to me. Your Council also said they would be exploring other places for this great big building, what happened there? Will you ask the younger generation what we want to see in a new Wally Hagan Centre before you build it?

A4. The Acting Director Community and Place advised further expenditure on alternative options was deferred while funding outcomes were confirmed. With state government funding secured for the site, and the Community Infrastructure Plan also confirming this location, focus has now shifted to progressing the Project on that site as the most deliverable option, and as per the previous question, there will be engagement with community to ensure the City builds on concepts for inclusive and all-abilities use for paying and non-paying users.

Claire Gardiner, Aubin Grove
14.4.4 Wally Hagan Recreation Centre Redevelopment

Q1. This is my basketball-mad son Harry and my basketball-supporter daughter Georgia. Harry plays or referees basketball six days a week and he is at Wally Hagan four or five days a week. Georgia is not really interested in watching Harry train on court 2 or play a domestic game on court 4, she would love to attend the exciting NBL1 games that are on court 1, which is the court with the grandstand, however, there is nowhere for her to sit, other than in a corridor of traffic that is often bombarded with wayward balls. People in wheelchairs also do not have access to the den, which is the clubroom upstairs. When Hary wants to attend and NBL1 game, my husband and I have to toss a coin to see which of us will attend with Harry and who stays at home with Georgia. We should be able to attend as a family. The City of Cockburn is really inclusive of wheelchair users . As a building with such high usage, I feel Wally Hagan is a blemish on the Council's reputation. Without the redevelopment, I can't help by feel Cockburn is missing out on a great opportunity to involve wheelchair users, not only as spectators, but as players, in the fantastic sport of basketball. My child deserves the same opportunity as her brother and any other child, to feel included and connected through sport. How does Council plan to improve accessibility and inclusions for families like mine at Wally Hagan, if this redevelopment does not go ahead?

A1. The Acting Director Community and Place advised improving accessibility and inclusion is one of the key reasons a redevelopment is being proposed, as the existing facility has limitations in meeting contemporary accessibility standards. In the interim, the City will continue to maintain the existing facility to ensure it remains safe and functional, however more meaningful improvements in accessibility and inclusion are best achieved through a redeveloped facility designed to meet modern requirements.

Richard Walley, Coogee
14.4.4 Wally Hagan Recreation Centre Redevelopment

Q1. Thanks for the privilege and also thanks very much for the respect on the recognition, we do not take that for granted. As Cockburn grows as a community, what responsibility does Council have to ensure future

generations inherit stronger, healthier and more connected, inclusive communities?

A1. The Acting Director Community and Place advised Council has a responsibility to plan and invest in services, infrastructure and places that support long-term community wellbeing, guided by the Strategic Community Plan. This includes creating healthy, connected and inclusive communities that future generations will inherit. Projects like Wally Hagan are one part of the broader approaches, ensuring access to quality, sustainable community infrastructure over time.

Jozina de Ruiter, Hamilton Hill
14.4.4 Wally Hagan Recreation Centre Redevelopment

Q1. When the Wally Hagan redevelopment was first proposed, in the Sport and Recreation Strategic Plan 2009, it was noted that the (at that time) decrease in the popularity of basketball significantly impacted on the utilisation of the stadium. It said 'Given the current structure and management of the facility, the Wally Hagan Stadium is unable to diversify the opportunities it offers to attract more people to the facility.' And that 'the future of the facility lies in the development of alternative services'. The proposal therefore was to redevelop the Stadium to offer a much wider range of sports than solely basketball. While acknowledging that basketball is currently undergoing a period of popularity, there is no guarantee that this will continue in the long or even medium term. Would it not, therefore, be logical, and financially prudent, to develop a facility that offers a range of alternative sports, rather than focusing purely on one team and one sport?

A1. The Acting Director Community and Place advised the proposed model is for a City-operated, multi-use community facility, not a single-sport venue. While basketball is a key user, the facility includes community spaces, a health club, and opportunities for broader programming and use by other groups and activities. Through the next phase of precinct planning and community engagement, this will continue to be refined to support a diverse range of community needs over time.

Mandy Sherring, Coogee
14.1.1 Manning Park Trails Rehabilitation

Q1. Council Minutes of December 2022 detailed a 12-Step Process for assessing and determining the future use of trails at Manning Park. The Council approved this 12-Step Process.

Step 7 Consult with the existing Manning Park Trails Community Engagement Group to select trails for closure based on a review of the Trial Categorisation and Mapping Report with the aim of developing a Trail Closure Plan, to be independently facilitated.

Step 8 Advertise the Trail Closure Plan to the City of Cockburn community, to be undertaken by the City.

Step 9 Make adjustments to the Trail Closure Plan based on community input, to be undertaken by the City.

Why has the City selected trails for closure without consulting with Manning Park Trails Community Engagement Group as per Step 7 and why has the City not carried out the required consultation with stakeholders and community as per Steps 8 and 9?

A1. The Director Sustainable Development and Safety advised the Manning Park trails have been subject to multiple Council resolutions as the Project has evolved and more information has become available.

Following the December 2022 resolution, detailed fauna, flora and vegetation, Aboriginal and historic heritage assessments were undertaken, along with the notification of the listing of a new Threatened Ecological Community by the Commonwealth government. These environmental and heritage constraints were not fully known at the time the 12-Step Process was considered adopted by Council. When Council had this information in October 2024, it formally resolved to in principle support trail reconciliation and directed the City to undertake a trails audit and roadmap of future required work. The Manning Park Trails Rehabilitation Plan has been prepared in accordance with that resolution.

The Independent experts have identified trails that are causing harm, or have the potential to cause harm, to environmental and heritage values within Manning Park. While the community input is valued, there is limited scope for community to make recommendations that would impact or change that expert advice.

Jane Ewers-Verge, Beaconsfield
14.1.1 Manning Park Trials Rehabilitation Plan

Q1. I am a resident of Beaconsfield but four days a week you will find me at Manning Park. Council was working towards development the Manning Park Recreational Trails to meet recreational needs of the community and it consulted on this until March 2022. What was the rationale and/or evidence for the sudden change of direction for Council in 2022, to suddenly closing all the bush tails, for which there have been consultation then or since.

7.24pm Cr Widenbar departed the meeting.

I see no evidence of recreational needs analysis, and I haven't seen the specific federal government requirement that says that trails need to be closed, and I haven't seen any consultation outcomes that led to this. This lack of consultation with affected stakeholders is not in accordance with Council's own Community Engagement Policy, nor in accordance with the AIP2 principles that guide local and state government decisions that affects stakeholders. Why was stakeholder consultation not pursued, as was committed to in the December 2022 Council Meeting?

A1. The Director Sustainable Development and Safety reiterated that more information on the environmental and heritage values present at Manning Park has become available since the May 2022 Council resolution, which resulted in Council formally considering the proposal in October 2024. The Independent experts have recommended which trails remain open and which

should be closed, based purely on impacts to environmental and heritage values of Manning Park. While stakeholder input is acknowledged, there is very limited scope for community recommendations to change that expert advice.

Michael Separovich, Spearwood
14.1.1 Manning Park Trials Rehabilitation

Q1. How many times have City officers recommended to Council that they want to close Manning Park to mountain bikers, and how many times have state government ministers launched statewide mountain bike policy documents from Manning Park?

A1. The Director Sustainable Development and Safety advised the City has recommended that mountain bikes be excluded from all bushland areas of Manning Park, except for designated cycle paths, in May 2022 and again in October 2024. In both instances, Council moved alternative recommendations to defer decision-making until more information was received, whilst in principle supporting trail reconciliation. The Manning Park Trails Rehabilitation Plan does not seek to ban mountain biking in Manning Park.

The Beeliar Regional Park Management Plan 2006 identified that upland areas of Manning Park may be suitable for mountain biking. Manning Park was also identified as a potential mountain bike destination in the 2017 Perth and Peel Mountain Bike Master Plan (PPMBMP).

7.28pm Cr Widenbar returned to the meeting.

It should be noted that the sites identified in the PPMBMP were assessed for constraints before being selected, however since these documents were prepared, further information has become available on the environmental and heritage constraints present at Manning Park, which were never fully known or considered at the time that the previous Master Plans were adopted.

Since the PPMBMP was developed in 2017, it is considered that the identified regional demand for mountain biking facilities has been largely satisfied by the opening of two new mountain bike trail networks in neighbouring local government areas, namely the City of Fremantle and the City of Melville. The Trails Rehabilitation Plan does not propose any restrictions on mountain biking on the trails that have been identified to remain open.

Q2. How many times has the Cockburn Council amended officer recommendations and instead adopted a course of action that kept the use of Manning Park trails for all users? When did the Council amend the officer recommendation and elect to adopt and endorse the DBCA 8 Step Trail Development Plan, and what step of the Plan are we currently on?

A2. The Director Sustainable Development and Safety reiterated his response to the previous questions asked, which give an indication of the number of times the matter has been considered by Council. In respect to the other matters, in May 2022, Council resolved to formally adopt the Department of Biodiversity,

Conservation and Attractions (DBCA) 8-Step trail planning process as the City's framework to manage trails.

The 8-Step trail planning process guides the development of new trails and is therefore not relevant to any proposals to close existing trails. As per my previous response, the DBCA trail planning process is no longer relevant.

Q3. To clarify, the DBCA Trail Development Plan you say doesn't count, because it would be considered a new proposal.

A3. The Director Sustainable Development and Safety clarified that the DBCA Trail Planning Process is when you are considering additional or new trails.

Q4. Why does the DBCA 8-Step Plan then go into methods by which you can formalise existing trails as one of the steps of the Plan?

A4. The Director Sustainable Development and Safety reiterated that, subsequent to that decision in May 2022, Council has moved a number of subsequent motions, including the latest in October 2024, which is the process that is now coming before Council. It is not the process that was adopted back in 2022, that has now become redundant, because of subsequent Council resolutions.

Q6. Who, under the Local Government Act, is responsible for setting the policy and direction of the local government?

A6. The Director Sustainable Development and Safety advised, as this is not a question that was provided prior to the meeting, he was not in a position to answer that question.

Q7. Why are individual City officers able to ignore the direction of Council and introduce their own recommendations that have been repeatedly repudiated by the Elected Council of the City?

A7. The Director Sustainable Development and Safety advised it is not the place to comment on individual officers. He would comment on what the City has recommended and what Council has resolved. It is inappropriate to make those sorts of comments in this type of forum.

The City has prepared the Manning Park Trails Rehabilitation Plan formally in accordance with Council's October 2024 resolution, which was:

- to support in principle trail reconciliation in the Manning Park upland area
- to defer any decision regarding trails in the Manning Park upland area, until the City has completed a trails audit, categorisation and mapping report and a trails closure plan
- for the City to provide a future report to Council on the outcomes of the trails report, including a roadmap of future required work, which is what is being considered by Council tonight.

Steve Shaw, Bibra Lake
Subject: Glyphosate based herbicides

Q1. My question concerns the City's continued use of glyphosate-based herbicides in wetlands, bushland and public open space. Since the City's responses in 2025 and April 2026, several developments have emerged, including the retraction of a key US study previously cited in support of glyphosate's safety,

consideration of restrictions in the UK, and Health Canada's decision to place glyphosate under continuous oversight due to ongoing scientific and public-health concerns.

These developments, along with community concern about impacts on wetland wildlife and public health, highlight the need for updated review. Will the City undertake a formal review of its herbicide practices in 2026/27, and will it investigate steaming and other non-chemical weed-control methods for roadsides, footpaths and public areas as alternatives to glyphosate-based herbicides? If not, why not.

A1. The Director infrastructure Services advised the City acknowledges ongoing community interest in the use of glyphosate-based herbicides across wetlands, bushland and public open space. Currently the Australian Pesticides and Veterinary Medicines Authority, the independent national regulator, has not changed its guidance regarding the safe use of glyphosate when applied in accordance with label directions. The City relies on this advice as the primary regulatory benchmark for herbicide use.

The City has previously undertaken trials of non-chemical weed control methods, including steam and other alternatives. While these methods can be effective in limited or highly targeted applications, trials have demonstrated they are currently neither operationally effective nor cost-efficient at the scale required to manage the City's extensive road network, public open spaces and natural areas.

In sensitive environments such as wetlands, the City uses bioactive glyphosate formulations specifically designed for aquatic and environmentally sensitive areas and applies them in accordance with the strict risk controls and environmental management procedures to minimise off-target impacts.

Based on the current Australian Pesticides and Veterinary Medicines Authority guidance, established risk controls, application practices and alternative weed control methods that have already been assessed, the City is not proposing to formally review current herbicide practices.

Dhammadinna Ranasingha, Bibra Lake
Subject: Residential safety in built up areas

Q1. How will the Council support and ensure residents safety in built up areas especially near main roads like North Lake Road? For example, after a serious accident happened involving my property, my request to extend a metal barricade or install bollards to prevent serious accidents occurring in built up areas, damaging properties and lives, was declined by Council. After contacting the state member for Bibra Lake, this matter is now on negotiating status. Request to reduce noise levels in quiet hours and reduce speed limits near built up areas also declined. I sincerely hope Council would do their job properly for rate payers. How is Council going to resolve the issue of safety in built up areas?

A1. The Director Infrastructure Services advised the City assesses road safety matters in line with adopted policies, relevant strategies and recognised engineering standards to ensure consistent and evidence-based decisions.

This request relates to a single run-off-road incident. While concerning, isolated events do not automatically justify installation of barriers or bollards, which require further assessment to confirm they are warranted, feasible and safe.

The City applies a risk-based approach considering factors such as crash history, traffic volumes, speeds and road design. Speed limits and noise concerns are subject to State Government regulation, though the City may advocate on behalf of residents.

The safety and amenity of residents remain a priority, and the City will continue to review this location through a structured process.

9. Confirmation of Minutes

9.1 (2026/MINUTE NO 0088) Minutes of the Ordinary Council Meeting - 12/05/2026

Council Decision
MOVED Cr C Stone SECONDED Cr K Allen

That Council confirms the Minutes of the Ordinary Council Meeting held on Tuesday, 12 May 2026 as a true and accurate record.

CARRIED 10/0

10. Deputations

The Presiding Member invited the following depuations:

1. **Ms Robyn Walsh and Ms Jenny Archibald, Friends of Manning Park Ridge**
   Item 14.1.1 Manning Park Trails Rehabilitation Plan

7.46pm Cr Widenbar departed the meeting
7.49pm Cr Eva departed the meting

2. **Dr Holly Kirk, Mr Clinton Slomp, Ms Jane Evers-Verge, Ms Mandy Sherring and Ms Suellen Althaus, Manning Park Trail Runners**
   Item 14.1.1 Manning Park Trails Rehabilitation Plan

7.51pm Cr Widenbar returned to the meeting
7.53pm Cr Eva returned to the meeting

3. **Ms Tia Ucich, Cockburn Basketball Association and Mr Fabian Ross, Basketball Western Australia**
   14.4.4 Wally Hagan Recreation Centre Redevelopment

4. **Ms Pascale Audy and Jozina de Ruiter**
   14.4.4 Wally Hagan Recreation Centre Redevelopment

11. Business Left Over from Previous Meeting (if adjourned)

Nil

12. Declaration by Members who have Not Given Due Consideration to Matters Contained in the Business Paper Presented before the Meeting

Nil

En Bloc Resolution

8.25pm The following items were carried by En Bloc resolution:

14.1.2	15.1.1	16.1
14.2.1	15.1.2	21.1
14.2.2	15.1.3	
14.2.3	15.1.4	
14.2.4	15.1.5	
14.2.5	15.1.6	
14.3.1	15.1.7	
14.3.2	15.1.8	
14.5.1	15.1.9	

13. Decisions Made at Electors Meeting

Nil

14 Reports - CEO (and Delegates)

14.1 Sustainable Development and Safety

14.1.1 (2026/MINUTE NO 0089) Manning Park Trails Rehabilitation Plan

Executive Director Sustainable Development and Safety
Author Service Lead Environment and Service Manager Sustainability
Attachments
1. 2025 Trails Audit
2. Manning Park Trails Rehabilitation Plan 2027-2031
3. Map of Trail Closures intersecting Honeymyrtle Shrubland

Attachments under separate cover

Recommendation
That Council:

(1) ADOPTS the Manning Park Trails Rehabilitation Plan 2027-2031;

(2) ACKNOWLEDGE that funding requests to implement the Manning Park Trails Rehabilitation Plan between 2027 and 2031 will be submitted for consideration as part of the annual budget process;

(3) ADVOCATES to the Department of Climate Change, Energy, the Environment and Water (DCCEEW) for $32,000 in funding to support actions for the protection of the Honeymyrtle shrublands Threatened Ecological Community in accordance with the Approved Conservation Advice;

(4) NOTES the intention to commence implementation of the Manning Park Trails Rehabilitation Plan by 2027 regardless of the outcome of advocating to DCCEEW;

(5) FORGOES Actions 19 and 20 from the Manning Park Master Plan.

Council Decision
MOVED Cr C Stone SECONDED Cr K Allen
That Council:

(1) DEFERS adoption of the Manning Park Trail Rehabilitation Plan;

(2) UNDERTAKES targeted consultation with key stakeholder groups regarding the proposed trail classifications and closures identified in the Manning Park Trail Audit, Categorisation and Mapping report and requests feedback from the groups regarding the Manning Park Rehabilitation Plan;

(3) REQUESTS a report be presented back to Council with the outcome of the stakeholder consultation with any amendments to the Rehabilitation Plan identified from that consultation; and

(4) NOTES no trail closures identified within the plan are to be implemented until Council has considered the outcomes of the stakeholder consultation and determined the final trail network to be retained and rehabilitated.

CARRIED 6/4

For: Mayor L Howlett, Cr P Eva, Cr C Stone, Cr T Widenbar, Cr C Reeve-Fowkes,

	Cr K Allen
Against:	Deputy Mayor P Corke, Cr T Dewan, Cr C Zhang and Cr H Srhoy

Reasons

The purpose of this alternative is not to challenge the environmental findings of the trail audit or the need to rehabilitate sensitive areas of Manning Park. The audit provides valuable information that will help Council to better manage the reserve into the future.

However, the proposed Rehabilitation Plan effectively determines which trails will remain open and which will be closed, yet the stakeholder groups most directly affected by those decisions have not been consulted on those proposed closures.

Manning Park Trail Runners, Friends of Manning Park, Friends of the Community and other stakeholder groups and regular users have significant knowledge about how the trail network is used, which trails are important for recreation and access, and what unintended consequences may arise from closures.

Council should seek stakeholder input before adopting a plan that will permanently alter the trail network. This alterative simply ensures that the community has had an opportunity to review and provide feedback on the proposed trail closures, while still allowing Council to progress environmental rehabilitation outcomes informed by both technical advice and local knowledge.

I also note that there has been points made during public question time tonight regarding an existing Council decision on undertaking the DBCA 8 Step Plan and I am concerned by the answers given, because I note that there are no existing mountain bike trails currently in Manning Park, so the formalisation of any of the existing trails into a track suitable for mountain bikes would constitute a new mountain bike trail for which the DBCA is still very relevant and should continue to be undertaken as per our previous decision of Council.

Officer Comment

Progression of environmental rehabilitation would be delayed further by running a consultation process to provide feedback, even if it is targeted.

City officers have given consideration to most suitable type of consultation to ensure we make meaningful use of our stakeholders. While they may raise issues such as recreation and access values, in this situation we have environmental constraints and obligations which would overrule these issues. It may be perceived as a less meaningful use of stakeholders' time where there is limited ability to influence an outcome.

It is important to note that extensive community consultation has already been undertaken during the development of the Manning Park Master Plan, the Manning Park Mountain Bike Concept Plan and by the establishment of the Community Engagement Group.

We are aware how long this project has been to date and now with the technical analysis to hand as per Council's previous request, we believe the best and most effective use of our stakeholder's time is to partner with them to communicate the need for the closures where the technical expertise has recommended.

Background

The City of Cockburn (City) is responsible for the management of Manning Park. The Park comprises lake and wetland environments, limestone ridge systems and areas of remnant bushland, and is well used by walkers, trail runners, mountain bike riders and orienteers. Over time, a network of informal, user-created trails has developed across the ridge.

Informal trails negatively impact the environment by clearing and fragmenting vegetation, reducing habitat connectivity, compacting soil and increasing erosion, disturbing fauna through trampling and habitat disruption, and spreading weeds via footwear, tyres and pets.

In 2018, the City adopted the Manning Park Master Plan, which recommended formation of mountain bike trails on Manning Ridge. The intent was that providing well-designed, high-quality formal trails would help reduce the creation of informal trails. A Mountain Bike Concept Plan was subsequently designed in 2020 and advertised for public comment.

Substantial community feedback was received. Almost 40% of respondents expressed some level of dissatisfaction with the proposal, raising concerns about the extent of trails and their environmental impacts. In response, the City established a Community Engagement Group (CEG) in late 2021 to undertake further consultation and work through concerns.

The group's advice informed a report to 12 May 2022 Ordinary Council Meeting, after which Council resolved to pause any decisions on trail development until baseline biological and heritage studies could be properly scoped and costed.

A follow-up report was presented to the 21 September 2022 Expenditure Review Committee (ERC), outlining indicative costs and timings of survey work. The Committee supported progressing the required studies, recommending that funding be allocated in the 2023/24 budget. Council subsequently accepted and adopted these recommendations at the 13 October 2022 Ordinary Council Meeting.

Another report was presented to the 24 November 2022 ERC outlining the estimated costs of rehabilitating informal trails. While the report provided a broad indication of total costs to support decision-making, it highlighted that meaningful estimates could not be developed without understanding the full extent and condition of the trail network.

The City commissioned consultants to undertake comprehensive flora, vegetation, and fauna assessments, along with detailed Aboriginal cultural heritage and European heritage investigations between 2023–24.

The assessments identified significant environmental and heritage constraints within Manning Park, including:

- Two types of threatened ecological communities that are protected at the Commonwealth level
- Important habitat for black cockatoos (food, nesting or roosting areas)
- Habitat used by protected migratory birds (e.g., rainbow bee-eaters and coastal species)
- Several Aboriginal heritage places and significant European heritage features within and around the ridge.

In late 2023, one of the vegetation communities present in the park, the Honeymyrtle shrubland on limestone ridges, was formally listed as a Critically Endangered Threatened Ecological Community (TEC). Guidance that comes with this listing references Manning Park and contains explicit actions for the City of Cockburn to prevent construction of new trails and rehabilitate existing informal trails.

At the 8 October 2024 Ordinary Council Meeting, Council considered the findings of the environmental and heritage studies, before resolving to:

(1) SUPPORT in principle trail reconciliation in the Manning Park upland area;
(2) DEFER any decision regarding trails in the Manning Park upland area, until such time as the City has completed the Trails Audit, Categorisation and Mapping Report and the Trails Closure Plan; and
(3) DIRECT the City to provide a future report to Council on the outcomes of the Trails report, including a roadmap of future required work.

Submission

N/A

Report

The purpose of this report is to present the Trails Audit, Categorisation and Mapping Report (refer Attachment 1) and the Manning Park Trails Rehabilitation Plan (refer Attachment 2), and to set out a roadmap for future work required under the 8 October 2024 Council resolution.

The report also discusses key changes from previous management plans and costing assessments.

Trails Audit

The City engaged Natural Area Management Consulting Services in 2025 to under-take an audit of all informal and formal trails in Manning Park.

Prior to commissioning the audit, the City reviewed all known formal trails to identify those required to remain open for operational purposes, including maintenance and emergency and fire access, which informed which trails could reasonably be recommended for closure.

The audit involved mapping each trail and assessing its condition, usage type and frequency, and observed and potential impacts on environmental and heritage values.

Observed impacts were defined as trails currently causing harm, such as through weed spread, erosion or vandalism. Potential impacts were identified for trails located near priority flora and threatened ecological communities, heritage sites, fauna habitat, or those likely to exacerbate erosion or introduce and spread weeds in bushland areas.

The trail audit identified 126 trails within Manning Park. Of these,15 trails had recorded observations of direct heritage or environmental harm occurring and 52 trails recorded the potential to cause heritage or environmental harm.

Based on these assessments, the audit recommended that 57 trails remain open, 65 trails be closed, and four trails be partially closed or diverted.

Manning Park Trails Rehabilitation Plan

The Manning Park Trails Rehabilitation Plan (MPTRP) has been developed in-house based on the recommendations of the Trail Audit (refer Attachment 2).

The MPTRP establishes a five-year program commencing in 2027-28 FY to revise the existing trail network while protecting significant environmental and cultural values. Based on trails audit results, the Plan proposes the following:

- 56 trails will remain open, supported by targeted maintenance to improve safety and encourage use of formal routes
- 66 informal trails will be closed, prioritised to protect threatened ecological communities, high-value vegetation and heritage sites
- Four trails will be partially closed or diverted where only sections intersect sensitive areas.

Officers note that this differs slightly from the Trails Audit recommendations, as two additional trails recommended for closure are located outside the project area and are therefore excluded, and one trail is proposed to remain open to maintain access for Western Power infrastructure.

While more than half of the individual trails will be closed, the retained network represents approximately 76% of the total trail area, ensuring continued recreational access across the park. Closures will primarily affect narrow informal tracks that are causing or have the potential to cause harm to environmental and heritage values, while wider well-used limestone trails that provide key recreational and emergency response access will be maintained.

The MPTRP does not seek to prohibit any specific recreational activities from Manning Park, besides the creation of new trails (which is already prohibited).

Trail closures will be implemented progressively using a combination of early signage, followed by physical barriers and targeted revegetation at trail ends and

intersections, with further consolidation and maintenance continuing through the life of the MPTRP. Maintenance of open trails will occur throughout the five-year period, alongside education, surveillance and monitoring to discourage re-opening of closed trails and the creation of new informal trails.

At the State-listed Davilak Ruins, the MPTRP includes targeted trail closures and minor realignments to manage documented impacts associated with informal access.

Assessment of changes from Manning Park Master Plan

The MPTRP proposes trail closures that would affect some recommendations in the adopted Manning Park Master Plan. Beyond the proposed mountain bike circuits (Actions 16–18), which the site surveys have deemed unfeasible, it would also impact a small number of actions not previously considered by Council.

This includes Action 19 – Formalise the Spearwood Ridge Trail, a proposed 2.8 km north–south walking trail along the ridge line, and Action 21 – Provide a new ridge lookout. At the time the Manning Park Master Plan was prepared, comprehensive environmental assessments had not been undertaken, and the ecological significance of the ridge was not fully understood.

Subsequent investigations have confirmed that the proposed location for the ridge trail and lookout contains some of the best-condition vegetation within Manning Park and supports Honeymyrtle shrubland TEC. Based on this new environmental information and the statutory guidance associated with the TEC listing, the formalisation of the Spearwood Ridge Trail and provision of a new ridge lookout are no longer considered appropriate and are now inconsistent with the MPTRP.

The MPTRP does not affect any other actions contained within the Manning Park Master Plan.

Cost of implementation

The estimated cost of all identified actions in the MPTRP is approximately $258,000.00. A cost breakdown of all activities is provided in the Implementation section of the MPTRP (refer Attachment 2).

Expenditure is staged over five years, with most costs occurring in the first three years to deliver trail closures, followed by routine maintenance and monitoring actions in the subsequent years.

Year	Estimated Cost ($)
2027/28	$103,500
2028/29	$58,500
2029/30	$71,000
2030/31	$12,500
2031/32	$12,500
Total	**$258,000**

Table 1 Estimated costs broken down by year

Assessment of changes from ERC costing assessment

The 2022 Expenditure Review Committee (ERC) report estimated the cost of closing and rehabilitating informal trails at Manning Park to be approximately $410,000.00. In comparison, the Manning Park Trails Rehabilitation Plan identifies a lower total cost of approximately $258,000.00 over five years.

The earlier ERC costing was based on an assumed 1.5 hectares of revegetation, with full-area planting and ongoing maintenance applied across closed trail corridors. Instead, this plan identifies a total revegetation area of approximately 0.26 hectares, with planting limited to trail ends and intersections only. This reflects the closure of predominantly narrow, low-use informal trails and the use of physical barriers and signage to reinforce closures, significantly reducing both revegetation and long-term maintenance costs.

Advocacy

It is recommended that Council advocate to the Commonwealth for funding to support implementation of actions in the MPTRP which relate to the protection and recovery of the Critically Endangered Honeymyrtle shrublands TEC, which is protected under the *Environment Protection and Biodiversity Conservation Act 1999* ('EPBC Act'). The Department of Climate Change, Energy, the Environment and Water (DCCEEW) administers the EPBC Act.

The Conservation Advice was published by DCCEEW in 2023 when the Honeymyrtle shrubland TEC was first listed. It explicitly references Manning Park when describing the impacts of trail development on Honeymyrtle shrubland, see below excerpt:

> "Both authorised and unauthorised mountain bike trails have also adversely impacted Honeymyrtle shrubland. The limestone ridges, on which Honeymyrtle shrubland occurs, are a prime target for mountain biking because of their elevation. For example Manning Park in the City of Cockburn has substantial impacts attributed to mountain bike trails. Rehabilitation of informal trails is seen as a benefit to be gained by formalizing and expanding the current unsanctioned mountain bike trail network. However professionally built trails, to provide the most challenging trails for the riders (and surfaces that will be durable over time) in limestone karst environments, increase fragmentation, reinforce degradation processes, increase the totally degraded area and decrease biodiversity."

It is noted that the City was not consulted during the preparation of the Conservation Advice, including in relation to the identification of actions applicable to Manning Park or how these actions would be resourced and implemented at a local level.

The MPTRP responds directly to the Conservation Advice by prioritising the closure and rehabilitation of informal trails within areas of Honeymyrtle shrubland TEC.

The City has assessed the costs of project components directly related to the management of the Honeymyrtle shrublands. These include rehabilitation of informal trails located within mapped TEC areas (see Attachment 3) and the installation of educational signage. Costs associated with special area management (including the

Davilak Ruins and former quarry sites), ongoing maintenance of open trails, and long-term monitoring and surveillance have been excluded from this assessment.

The City proposes to seek Commonwealth funding for 100% of the Honeymyrtle shrubland management costs, with the balance to be funded by the City. This equates to a Commonwealth funding request of $32,000, as detailed in Table 2 below.

Action	Total cost	Proportion of cost within mapped TEC
Trail closures	$122,000	$27,084
Educational signage	$5,000	$5,000
Total	$127,000	$32,084

Table 2 Estimated costs for Honeymyrtle shrubland TEC actions

Conclusion

In conclusion, the Manning Park Trails Rehabilitation Plan provides a structured framework to rehabilitate informal trails within Manning Park over a five-year period in accordance with the October 2024 Council Resolution.

The MPTRP is informed by up-to-date environmental, heritage and trail audit information and is designed to ensure the City meets its obligations under relevant environmental legislation while maintaining appropriate recreational access.

Our Environment

Valuing natural assets, building climate resilience and using resources sustainably.

• Protect and enhance our natural areas and streetscapes.

Enhance climate resilience aned champion environmental initiatives to mitigate impacts.

Our Community

A diverse, active, and connected community that feels safe and has access to local services.

• Promote and support active, healthy lifestyles through recreation and wellness.

Celebrate and recognise Aboriginal and Torres Straight Islander and diverse cultures.

Budget/Financial Implications

As outlined in the report, the total cost of all identified actions in the Manning Park Trails Rehabilitation Plan is approximately $258,000 over five years. If Commonwealth funding of $16,000 is secured, the City's contribution would be reduced to approximately $241,958.

Legal Implications

N/A

Community Consultation

The City will undertake targeted stakeholder notification following adoption of the MPTRP. Engagement will focus on targeting key stakeholder groups individually to explain the plan and seek their buy-in to support its implementation.

Risk Management Implications

Failure to adopt and implement the Manning Park Trails Rehabilitation Plan presents ongoing environmental, heritage and governance risks for the City. Independent assessments have identified documented impacts to conservation-significant vegetation, fauna habitat and cultural heritage values associated with unmanaged informal trail use.

Continued delay in addressing these known risks may result in further environmental degradation, increased exposure to statutory non-compliance, reputational and governance risk, and escalating rehabilitation costs as impacts worsen and trail proliferation continues.

As this relates to conservation significant flora and fauna and a valued heritage asset, this is considered a Major Risk in the City's Risk Management Framework.

Informal and poorly defined trails also increase the likelihood of user injury, complicate emergency response and exacerbate ongoing maintenance challenges. This is considered a Medium Risk in the City's Risk Management Framework.

Adoption of the Trails Rehabilitation Plan mitigates these risks by trail consolidation, protection of sensitive areas, and ongoing management of trail use.

Adoption of the MPTRP also presents some risks, primarily associated with potential community dissatisfaction or non-compliance resulting from reduced trail access.

These risks will be managed through targeted stakeholder notification, clear and consistent communication, on-site signage and progressive implementation, as outlined in the Communications Plan. Overall, the risks associated with adopting and implementing the MPTRP are considered significantly lower than the risks associated with further delay or inaction.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

14.1.2 (2026/MINUTE NO 0090) Santich Park Parking Management

Responsible Executive	Director Sustainable Development and Safety
Author(s)	Group Manager Development and Safety
Attachments	1. Santich Park - Parking Management Plan Review ⇩

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) Pursuant to Schedule 1, Part 8 of the *City of Cockburn Parking and Parking Facilities Local Law 2007*, resolve to:
   a) Amend the location of the existing dual regulatory sign/(s) (*Left: "P Verge 90-Degree Angle Parking" / Right: "No Parking on Road or Verge")* currently positioned at the corner of Frost Close and Asquith Street Coogee, by relocating the sign/(s) to a new pole approximately 45 metres from the centreline of the small clubroom car park crossover on Asquith Street. This relocation will enable the provision of approximately 22 additional informal (unmarked) verge parking spaces; and
   b) Retain the existing pole at the corner of Frost Close and Asquith Street for the purpose of maintaining the display of wayfinding signage currently affixed to the exiting pole.

(2) Inform the Cockburn Athletics Club and the South Coogee Junior Football Club of Councils decision to provide the abovementioned additional parking.

CARRIED 10/0

Background

At the 11 August 2025 Ordinary Council Meeting (OCM), Cr Stone submitted a Notice of Motion for Council to review the parking restrictions around Santich Park.

Council considered concerns raised by the South Coogee Junior Football Club regarding installed parking restrictions at Santich Park, which the Club believed had significantly reduced parking capacity during peak sporting periods.

The restrictions were implemented following Council approval in June 2024 as part of the Santich Park redevelopment and were based on technical advice from a Stantec Engineering report to ensure compliance with road safety standards.

City officers explained that the "No Parking" signage was installed to maintain Safe Intersection Sight Distances (SISD) in accordance with Austroads guidelines, ensuring visibility for vehicles exiting car parks and maintaining community safety. While no recent crashes have been recorded around Santich Park, the signage was positioned to prevent sightline obstructions and reduce risk.

Council acknowledged the Club's concerns, particularly the impact on football season operations and primarily around finals and noted that community consultation had not been undertaken prior to the signage installation.

At the 2 September 2025 OCM under Item 17.3, Council resolved as follows;

(1) *"NOTES the concerns raised by the South Coogee Junior Football Club regarding the recent parking restrictions at Santich Park;*

(2) *REQUESTS the City consult with the South Coogee Junior Football Club, Cockburn Little Athletics Club and other relevant stakeholders regarding current parking arrangements, including the technical requirements for safe intersection sight distances (SISD) and other applicable safety standards. Any review of parking restrictions is to include consideration of alternative parking options, such as additional verge parking locations, opportunities on Shelly Way, and possible use of areas to the rear of the oval, so as to maintain compliance with Austroads guidelines and road safety requirements; and*

(3) *REQUESTS any modifications to the parking restrictions, as a result of the consultation, be presented to Council for consideration within six months."*

In accordance with the above resolution of Council, City officers have subsequently consulted with the Cockburn Athletics Club and the South Coogee Junior Football Club regarding parking.

Submission

N/A

Report

City officers have met in person with the president of the Cockburn Little Athletics Centre and the president of the South Coogee Junior Football Club (SCJFC).

Through these discussions, City officers were able to build a shared understanding with both clubs regarding the importance of maintaining safe sightlines and compliant traffic conditions, while also acknowledging the operational challenges caused by limited parking during peak sporting periods. Various parking options were discussed, and reasoning was provided as to the viability of these options in line with safety standards.

The clubs have committed to actively handing the shared management approach by promoting correct parking behaviours to their members, encouraging use of overflow parking on the oval (to be managed by the clubs), reinforcing compliance with restrictions (including penalties), and assisting with on-ground measures such as preventing parking in restricted areas.

While the City is responsible for providing and maintaining appropriate parking infrastructure and signage, clubs play a critical role in influencing parking behaviour, particularly during peak activity periods, by:

- Promoting awareness of parking restrictions to members, officials and visitors
- Encouraging early arrival, carpooling, and use of on-site parking where available
- Discouraging parking near intersections, crossovers, bus stops and footpaths, even during busy periods
- Supporting the use of designated overflow and alternative parking areas when advised.

It was agreed that the clubs would assist the City in reinforcing key parking messages through:

- Club communications (emails, social media, notices)
- Brief reminders from coaches and officials on event days
- Setting clear expectations with visiting teams and spectators (including bunting in no-parking areas).

The Santich Park Parking Management Plan Review (refer attachment 1) was undertaken in response to sporting club concerns regarding recent parking infringements following the implementation of regulatory signage in accordance with the Stantec Parking Management Plan (July 2022).

Concerns centred on whether the extent of “No Parking” signage is overly restrictive and limiting parking availability during peak sporting activities.

Santich Park is a local sporting facility accessed via low-speed (50km/h) residential streets, with parking demand driven primarily by organised sporting events. The site is estimated to generate peak demand of up to 243 vehicles, accommodated through a combination of on-site parking (approximately 83 bays) and verge parking within surrounding streets.

The existing parking provision includes approximately 80 public car parking bays (including 2 ACROD bays) and 3 staff bays (including 1 ACROD bay). In addition, verge parking within the surrounding streets was estimated to accommodate up to 162 vehicles following the application of the existing parking restrictions identified below.



Figure 1: Existing Parking Signage Layout, Santich Park (Source: Stantec, July 2022)

The review confirmed that most existing parking restrictions are compliant with statutory requirements under the Road Traffic Code (WA), particularly near intersections, bus stops, crossovers and pedestrian paths. However, the small staff parking area on Asquith Street appears to have been based on conservative intersection sight distance criteria.

The Stantec Parking Management Plan indicates that the current “No Parking” areas are based on road safety standards that require clear lines of sight for drivers approaching intersections, about 97 metres, so they can see oncoming traffic and enter or cross safely. However, the national road design guidelines (Austroads) acknowledge that in tighter or built-up areas, it’s not always possible/ practical to achieve these ideal sight distances. In these situations, an alternative standard (AS 2890.1) allows for more practical sightline requirements that still maintain safety while better accommodating local constraints like available space and parking demand.



Figure 2: Existing verge parking areas and sightline-based restrictions highlighting the small carpark in question.

Given the low-volume nature of this access, the application of parking-specific sight distance standards would be more appropriate and would allow for a reduction in restriction length without compromising safety. See attachment 1 for more detail on the technical assessment.

In this context, the staff parking area, which comprises a small number of bays (3 bays, including 1 ACROD bay), generates relatively low traffic volumes and functions as a minor access. As such, the application of full intersection sight distance (SISD) criteria is considered to be overly conservative and results in extended restriction lengths that reduce the effective verge parking area available by 52 metres. A more appropriate assessment would be to apply the sight distance requirements outlined in AS 2890.1, which are specifically intended for parking facility access points and better reflect the operational characteristics of this type of access.

The associated guidance is provided below.

Frontage road speed (Note 4) km/h	Distance (Y) along frontage road m		
	Access driveways other than domestic (Note 5)		Domestic property access (Note 6)
	Desirable 5 s gap	Minimum SSD	
50	69	45	40



Figure 3; Revised sight distance assessment (under AS 2890.1) at staff parking access (reduced from 97m to 45m).

The review concludes that, while the intent of the existing restrictions is supported from a safety perspective, there is scope to refine the extent at the Asquith Street carpark to better reflect site-specific conditions and operational needs.

The assessment has considered the range of alternative options outlined in the Council resolution (including additional verge parking, Shelly Way opportunities and areas to the rear of the oval), however due to safety, design constraints and compliance with applicable standards, the provision of approximately 22 additional bays represents the only feasible and balanced outcome.

Key recommendations include:

- Refining the extent of selected “No Parking” restrictions, particularly near the staff parking access
- Retaining restrictions at critical locations such as intersections and bus stop environs
- Maintaining and replacing damaged signage to improve clarity
- Improving communication with sporting clubs regarding parking requirements.
- Better coordination of sporting schedules and use of overflow parking during peak events.

The proposed refinements would result in approximately 22 additional verge parking bays, improving parking availability while maintaining compliance with relevant legislation and design standards.

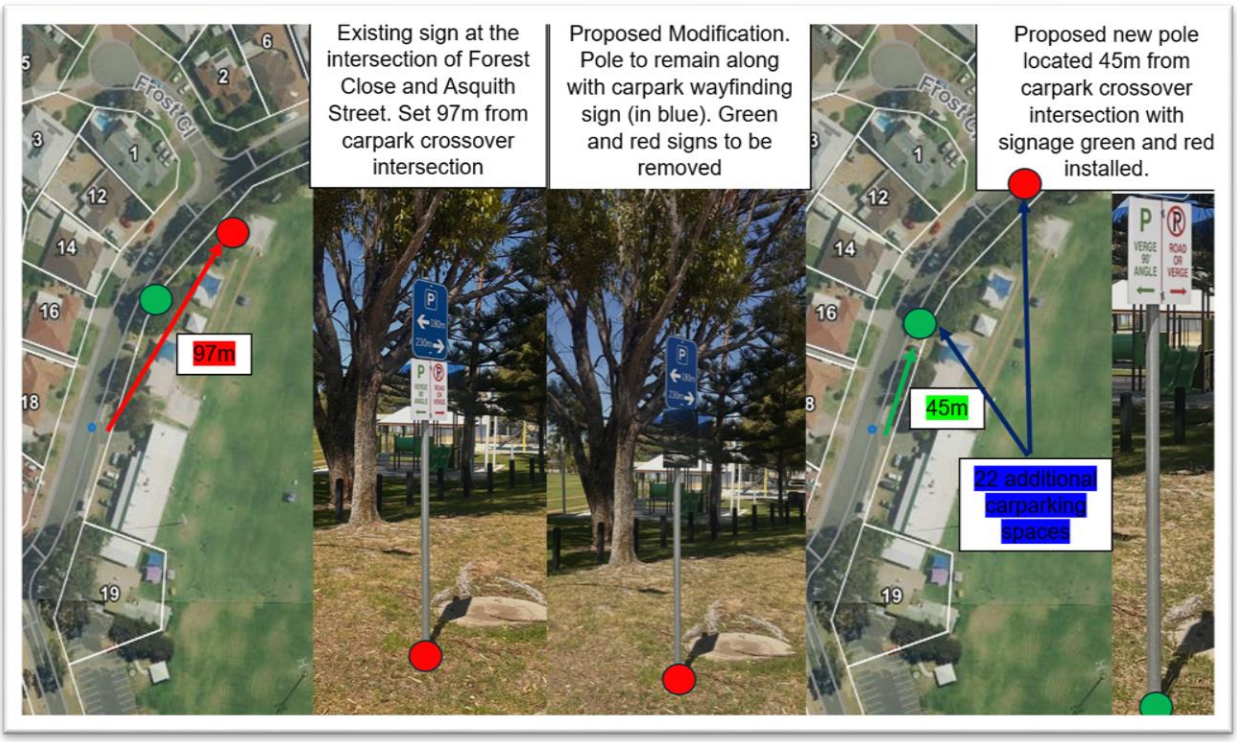


Figure 4: Visual representation of proposed modifications.

The recommendations strike an appropriate balance between safety, network efficiency and user needs, and support improved parking outcomes at Santich Park without encouraging excessive private vehicle reliance.

In summary, the proposed increase of approximately 22 informal parking bays will support both clubs in maximising available parking capacity at the oval while maintaining safety requirements. Engagement with the club Presidents has established a shared understanding of parking demand and the importance of coordinated management practices. On this basis, it is recommended that the officer's recommendation be supported in accordance with the latest engineering re-assessment (attached).

Strategic Plans/Policy Implications

Our Community

A diverse, active, and connected community that feels safe and has access to local services.

• Foster connected, accessible communities and services.

Promote and support active, healthy lifestyles through recreation and wellness.

Budget/Financial Implications

The instillation of the sign pole, sign relocation and fixing of dented signs has not been budgeted for. The City has estimated a cost of $2,000 for these works, which can be accommodated in the budget.

Legal Implications

N/A

Community Consultation

Community consultation was undertaken with key stakeholders, including the Presidents of the Cockburn Little Athletics Centre and South Coogee Junior Football Club, through direct meetings and correspondence. These discussions focused on parking demand, safety requirements, and practical management measures during peak use.

Both clubs acknowledged the importance of sightline restrictions and committed to reinforcing appropriate parking behaviours with their members. This engagement confirmed a shared understanding of constraints and helped inform a balanced and supported outcome.

Risk Management Implications

Not supporting the proposal presents a risk that existing parking pressures will remain unresolved, potentially leading to increased unsafe parking behaviours, reduced compliance with restrictions, and ongoing frustration for park users and surrounding residents.

It may also undermine the cooperative approach established with key stakeholders, who have indicated their support and willingness to assist in managing parking more effectively.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

Parking Management Plan Review

Santich Park

April 2026

City of Cockburn, Development Services

1. Introduction

Following the adoption of the Santich Park Parking Management Plan prepared by Stantec (July 2022) and the subsequent installation of regulatory parking signage, concerns have been raised that several park users and sporting club members have received infringements for parking within signed “No Parking” areas. This has led to concerns that the current signage layout may not align with the practical access needs of the site and may be unnecessarily restricting available parking supply in an area with demonstrated demand.

This report has been prepared to review the existing parking signage arrangements at Santich Park, with a focus on determining whether the current signage layout is appropriate. The review considers whether the extent and placement of parking restrictions are justified having regard to safety requirements, and whether an appropriate balance is achieved between maintaining road safety, accommodating parking demand, and supporting the efficient operation of the local road network.

2. Site Context and Existing Conditions

Santich Park is a local sporting facility surrounded by a local road network comprising Asquith Street, Beckett Close and Shelley Way, which are low-speed residential streets. Parking demand in this location is influenced by organised sporting activities and general community use, resulting in peak-period pressures on both verge and on-street parking.

Based on the parking assessment undertaken as part of the Santich Park Parking Management Plan, the site is estimated to generate a peak parking demand of up to 243 vehicles. This demand was considered to be accommodated through a combination of on-site parking and verge parking within the surrounding street network.

The existing parking provision includes approximately 80 public car parking bays (including 2 ACROD bays) and 3 staff bays (including 1 ACROD bay). In addition, verge parking within the surrounding streets was estimated to accommodate up to 162 vehicles following the application of the proposed parking restrictions (Figure 1). Collectively, this was considered to provide an adequate level of parking supply to meet the anticipated demand.

Figure 1: Proposed Parking Signage Layout, Santich Park (Source: Stantec, July 2022)



3. Review of Parking Restrictions

A review of the existing parking restrictions and associated signage at Santich Park has been undertaken based on a site inspection, review of aerial imagery, and reference to the Parking Management Plan prepared by Stantec (July 2022).

Generally, parking restrictions along the verge adjacent to Santich Park are implemented through regulatory signage and are predominantly applied at crossovers and intersections, in the vicinity of bus stops, and along sections of road where pedestrian footpaths are present.

These restrictions are intended to maintain adequate visibility, facilitate safe vehicle manoeuvring, and protect pedestrian movements.

Figure 2: Asquith Street: Intersection, Bus Stop and Footpath Context



In accordance with the Road Traffic Code (WA), parking is prohibited within 10 metres of an intersection, as well as within 20 metres on the approach side and 10 metres on the departure side of a bus stop. These restrictions apply regardless of signage and establish the minimum requirements for maintaining safety and visibility.

The existing **regulatory signage** has been installed in accordance with the Santich Park Parking Management Plan prepared by Stantec. The Plan identifies the need for parking restrictions in the vicinity of crossovers to maintain adequate sight distance.

As outlined in the Stantec Parking Management Plan, it appears that the extent of some “No Parking” restrictions has been informed by Safe Intersection Sight Distance (SISD) criteria in Austroads Guide to Road Design Part 4A: Unsignalised and Signalised Intersections, which represents the required visibility along the major road to enable drivers to safely enter or cross the intersection without conflict with approaching traffic. However, Austroads Guide to Road

Design Part 4A notes that, while sight distances at accesses should desirably comply with intersection sight distance requirements, this may not always be achievable in constrained environments. In such cases, AS 2890.1 provides appropriate guidance for non-domestic access sight distance requirements.

3.4 Sight Distance at Property Entrances

The Austroads *Guide to Road Design Part 4: Intersections and Crossings – General* (AGRD Part 4) (Austroads 2023b) provides guidelines that relate to property access in general. It also provides reference to a New Zealand planning policy manual that covers integrated planning and development of state highways including accessway standards and guidelines (NZ Transport Agency 2007).

Desirably, sight distances at accesses should comply with the sight distance requirements for intersections, i.e. that approach sight distance (ASD), safe intersection sight distance (SISD), and minimum gap sight distance (MGSD) are achieved. However, where this is not possible due to constraints, guidance is provided in Appendix A.3 to apply EDD for sight distance at domestic accesses. AS 2890.1 provides guidance for non-domestic accesses.

Figure 3: Proposed Verge Parking Areas and Sightline-Based Restrictions (Source: Stantec, July 2022)



In this context, the staff parking area, which comprises a small number of bays (3 bays, including 1 ACROD bay), generates relatively low traffic volumes and functions as a minor access. As such, the application of full intersection sight distance (SISD) criteria may be overly conservative and can result in extended restriction lengths that reduce the effective verge

parking area available. A more appropriate assessment would be to apply the sight distance requirements outlined in AS 2890.1, which are specifically intended for parking facility access points and better reflect the operational characteristics of this type of access.

Frontage road speed (Note 4) km/h	Distance (*Y*) along frontage road m		
	Access driveways other than domestic (Note 5)		Domestic property access (Note 6)
	Desirable 5 s gap	Minimum SSD	
40	55	35	30
50	69	45	40
60	83	65	55
70	97	85	70
80	111	105	95
90	125	130	Use values from 2nd and 3rd columns
100	139	160	
110	153	190	

Figure 4: Sight Distance Assessment at Staff Parking Access (45 m SSD vs 97 m SISD)



A site inspection was undertaken to verify the existing parking signage on site. The location of the installed signage is generally consistent with the restrictions outlined in the Parking Management Plan and reflects the intended safety considerations. Wayfinding signage directing users to the on-site parking area is also provided. Figure 5 shows the existing signage in the vicinity of the staff parking area.

Figure 5: Existing Parking Signage Locations, Staff Parking Area



While signage is generally visible and legible, some signs were observed to be slightly dented or weathered, which may affect their overall presentation and clarity.

Figure 6: Existing Verge Parking Signage



A review of **aerial imagery** was undertaken, which indicates that for most recorded dates, parking demand is generally moderate. However, imagery dated 31/01/2026, which is understood to coincide with peak activity associated with scheduled sporting events, shows increased parking demand in the area. On this date, on-site parking exhibited an occupancy rate of approximately 70%, while a substantial number of vehicles were utilising verge parking. This is likely associated with the use of the adjacent playing fields, which appear to be hosting games at the time. Notably, verge parking was also observed in locations close to

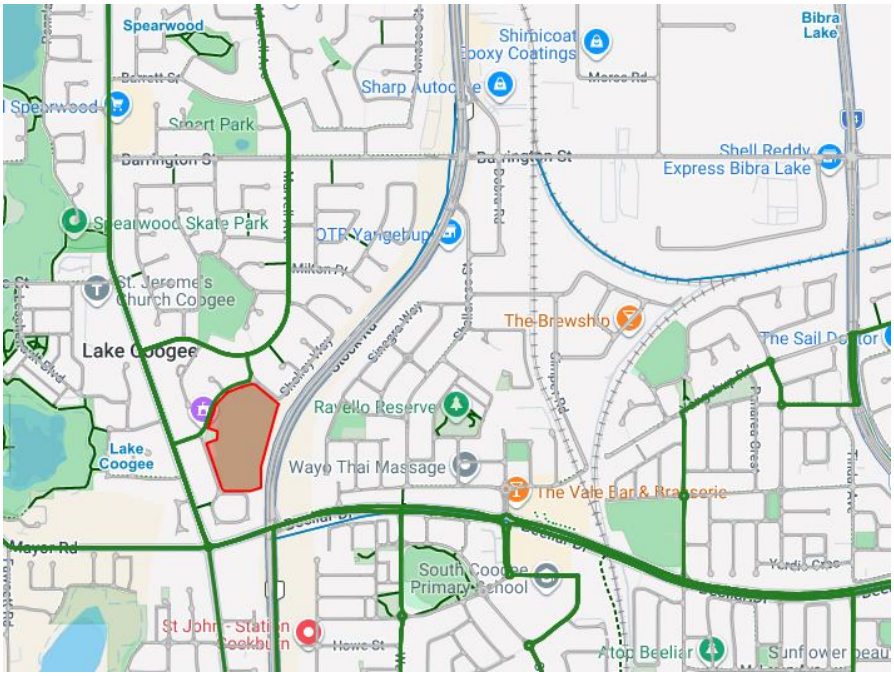
intersections, bus stops and crossovers, indicating that under higher demand conditions, parking extends into areas where restrictions are currently applied.

Figure 7: Aerial View of Parking Utilisation During Peak Activity



It is also noted that public transport is available in the vicinity of the site, with a bus stop located along Asquith Street, providing an alternative mode of access to Santich Park.

Figure 8: Public Transport Routes in the Vicinity of Santich Park



4. Recommendations

Overall, while the intent of the current parking restrictions is supported from a safety perspective, there is an opportunity to refine the extent and placement of these restrictions to better align with site-specific conditions, applicable standards, and parking demand. Where public transport is accessible, reliance on private vehicle parking should be reduced where appropriate. In this context, the availability of public transport in the vicinity of the site further supports an approach focused on optimising existing parking supply rather than increasing provision.

Based on the review undertaken, the following actions are recommended:

- **Refine the extent of "No Parking" restrictions** to ensure they are proportionate to the required sight distance and operational needs, particularly in the vicinity of the staff parking access.
- **Undertake maintenance of existing signage**, including repair or replacement of any dented or weathered signs, to ensure clarity and visibility.
- **Provide targeted communication and education through the sporting clubs** to improve awareness of parking restrictions, safety considerations, and appropriate parking behaviour during events.
- **Coordinate scheduling of sporting activities**, where practicable, to align with available parking supply and minimise peak parking demand.
- **Utilise overflow parking areas**, including controlled access (e.g. opening of gates where applicable), to accommodate peak-period demand.
- **Undertake consultation with relevant stakeholders**, including sporting clubs and internal City teams, to ensure that any changes to parking arrangements are practical, well-communicated, and supported.

Figure 9: Proposed Overflow Parking and Access Arrangement (Source: Stantec, July 2022)



Based on the review undertaken, it is recommended that the extent of “No Parking” restrictions in the vicinity of the staff parking access be reduced. The revised restriction length would largely align with the extent of the existing footpath, where parking is inherently constrained to maintain pedestrian access. The approximate location and type of signs recommended to be installed is shown in Figure 10. At the intersection of Beckett Close and Asquith Street, the existing “No Parking” restrictions are to be retained due to the combined requirements associated with the intersection, nearby bus stop, and sight distance considerations. In the vicinity of the staff parking access, it is proposed that the “No Parking” signage located to the east of the crossover be removed. At the intersection of Asquith Street and Frost Close, it is proposed that the existing signage be relocated to align with the recommended revised restriction extent.

Figure 10: Proposed Parking Signage Adjustments



Figure 11 illustrates the final verge parking arrangement following the proposed refinement of parking restrictions. As a result of these adjustments, additional verge length is made available for parking, equating to approximately 22 additional verge parking bays.

Figure 11: Verge Parking Availability and Applicable Parking Restrictions



5. Conclusion

Parking supply should be carefully calibrated to demand, as excessive provision can incentivise private vehicle use, reduce the attractiveness of alternative modes, and adversely impact long-term sustainable transport outcomes.

The review of existing parking restrictions and signage at Santich Park indicates that the majority of restrictions are governed by statutory requirements, with additional controls implemented to address sightline considerations. While the current arrangements generally support appropriate safety outcomes and are compliant with relevant standards and legislation, the extent of some restrictions is considered overly conservative.

Accordingly, there is scope to refine the extent and placement of certain parking restrictions to better align with site-specific conditions and operational requirements, as outlined in this report. The recommended adjustments result in approximately 22 additional verge parking bays, while maintaining compliance with the Road Traffic Code (WA) and applicable design guidance, while improving the efficiency of available parking supply.

It is noted that any relaxation of restrictions beyond what is recommended may compromise safety and increase the risk of vehicle conflicts, and therefore would not be supported. The

proposed refinements strike an appropriate balance between safety and parking demand, resulting in a meaningful improvement in parking availability without compromising the safe and efficient operation of the road network.

Overall, the recommendations support a more efficient and balanced parking outcome for Santich Park, aligning with the City's broader vision of making Cockburn the Best Place to Be.

Azade Ghannad
Development/ Transport Engineer
Development Services

14.2 Corporate and System Services

14.2.1 (2026/MINUTE NO 0091) Corporate Business Plan Key Performance Indicator - Quarter 3 Update Report

Responsible Executive Director Corporate and System Services
Author(s) Business Planning Specialist
Attachments 1. FY26 CBP KPI Q3 Milestones ⇩

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen

That Council RECEIVES the FY26 Quarter Three Status Report on the progress of the Corporate Business Plan Key Performance Indicators.

CARRIED 10/0

Background

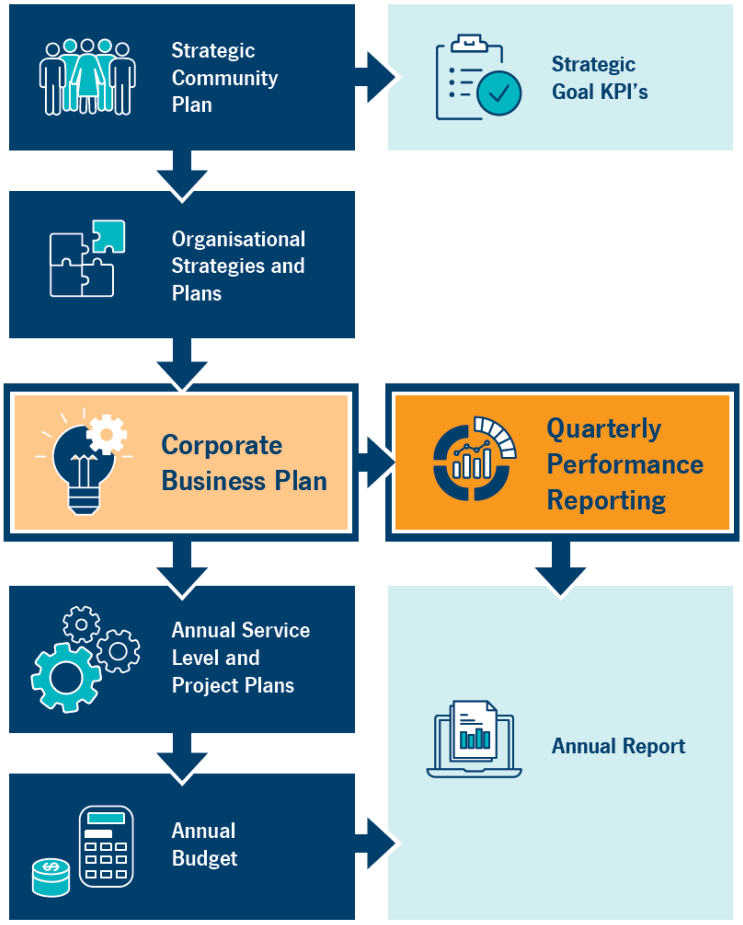


Figure 1: City of Cockburn Strategic Framework

The Corporate Business Plan 2025–2029 (CBP) translates the Council's Strategic Community Plan 2025–2035 (SCP) priorities into practical actions, informed by the City's resources.

The CBP outlines the City of Cockburn's strategic projects, service areas, and financial summaries, ensuring operations are aligned with community needs and expectations.

The CBP is a rolling four-year plan that informs the annual budget and is reviewed and updated annually to ensure it aligns with the City's Long-Term Financial Plan (LTFP). It also lists KPIs to assess project success.

Council adopted the CBP Key Performance Indicators (KPIs) on 19 June 2025. Progress against these KPIs is reported quarterly via the Quarterly Performance & Planning Update Forum and subsequently to the Ordinary Council Meeting.

This report presents the CBP KPI progress for FY26 Quarter 3 (Q3).

Submission

N/A

Report

Accountability for the CBP KPIs sits with the Director responsible for delivering each outcome, with responsibility cascading to the relevant Senior Leadership Team (SLT) member as the Director's direct report.

The FY26 Quarter 3 (Q3) status report on CBP KPI progress for the period 1 January 2026 to 31 March 2026 is provided at Attachment 1.

Overall annual progress against the CBP KPIs progress is outlined in Table 1, with Q3 milestone progress in Table 2.

In summary:

- The majority (58%) of CBP KPIs are "on track"
- 9% of KPIs are "complete"
- 11% are "at risk" of falling behind schedule
- 9% are "off track" against annual progress
- 2% have "not commenced"
- 7% were reforecast at the CBP Mid-Year Review
- 4% have been removed following Council decisions

Across the Strategic Outcomes, performance is strongest in Our Community, with approximately 67% of KPIs either On Track or Complete (18 of 21), indicating solid delivery despite a small number of delays. Our Governance (around 60% On Track) and Our Environment (approximately 67% On Track) also demonstrate generally stable progress with limited issues.

In contrast, Our Economy shows more mixed performance, with only 40% of KPIs On Track and a combined 60% Off Track or At Risk. Our Places demonstrates the greater variability, with fewer than half of KPIs On Track (45%) and the highest concentration of At Risk, Reforecast and Removed items, reflecting delivery challenges, changes in scope and Council decisions.

Overall, while the majority of KPIs remain on track, performance varies across outcome areas, with the greatest pressures evident in Our Economy and Our Places.

Table 1: CBP KPI Annual Progress

CBP KPI's - Overall Annual Progress			
OVERALL PROGRESS		**NUMBER**	**PERCENTAGE**
COMPLETE	Annual KPI achieved	**4**	**9%**
ON TRACK	Annual KPI is currently meeting or exceeding its target goals	**26**	**58%**
NOT COMMENCED	Annual KPI has not yet started, and no progress has been made towards its delivery.	**1**	**2%**
AT RISK	A risk(s) has been identified that may delay or impact delivery of the annual KPI.	**5**	**11%**
OFF TRACK	Needs Attention. There are issues that have or will impact achievement of the annual KPI	**4**	**9%**
REFORECAST	Timeframe of the annual KPI has been reforecast to the following financial year.	**3**	**7%**
REMOVED	KPI no longer being delivered.	**2**	**4%**
TOTAL		**45**	**100%**

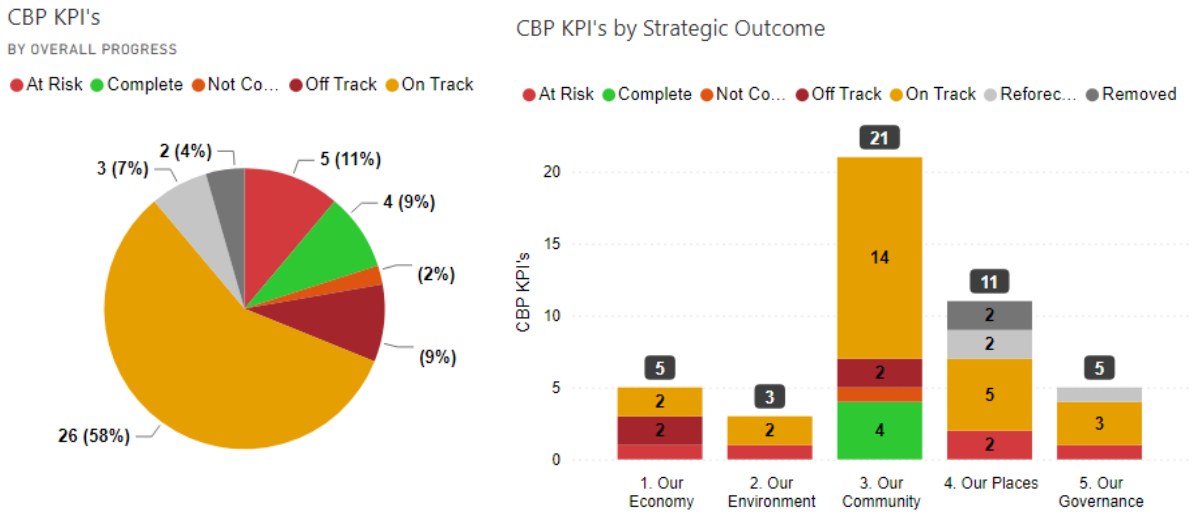


Figure 2: CBP KPI Overall Annual Progress by Strategic Community Plan

Quarter 3 Milestones

As Q3 progresses and the financial year draws to a close, maintaining focus and momentum remains critical to the successful delivery of key projects. The status of incomplete initiatives provides an early indication of end-of-year performance and highlights areas requiring attention.

The Q3 CBP KPI milestones (refer Table 2) provide the most current view of delivery performance. In summary:

- 80% of Q3 milestones are complete.
- 20% of Q3 milestones are “off track”.

Table 2: CBP Q3 Milestone Summary

CBP KPI's – Q3 Milestones			
Q3 MILESTONES		**NUMBER**	**PERCENTAGE**
COMPLETE	Milestone complete	**36**	**80%**
OFF TRACK	Milestone not complete	**9**	**20%**
TOTAL		**45**	**100%**

Of the total projects, 36 (80%) have been completed, while 9 (20%) are off track. This reflects generally effective delivery, with a small number of areas requiring additional attention.

1. Our Economy (2 complete / 3 off track)
Delivery in Our Economy was mixed, with 40% of projects completed. The Business Engagement Plan and Destination Plan achieved key milestones, including successful delivery of events. Projects that are off-track are primarily impacted by external dependencies, such as the postponement of an international delegation, delays in receiving business inputs for the Investment Attraction Plan, and changes to the Blue Economy and Defence approach following State Government direction.

2. Our Environment (3 complete / 0 off track)
Our Environment achieved 100% completion, with all KPIs delivered. Key achievements include Council adoption of the Henderson Waste Recovery Park Master Plan, completion of design work for the Tramway Trail, and progression of streetscape works to the tender recommendation stage.

3. Our Community (19 complete / 2 off track)
Our Community performed strongly, with approximately 90% of projects completed across a large and diverse program of works. Progress included detailed design for multiple reserve upgrades and successful delivery of community initiatives such as the ROYALS State Conference. The two off-track items relate to design timing and sequencing, with both continuing to progress toward future milestones.

4. Our Places (8 complete / 3 off track)
Our Places achieved approximately 73% completion, with solid progress across transport projects, including completed civil works and advancement of key strategies toward Council endorsement. Off-track items reflect timing impacts associated with procurement processes, updated State guidance and approval requirements, with all projects continuing to progress.

5. Our Governance (4 complete / 1 off track)
Our Governance achieved 80% completion, with major initiatives progressing well, including GIS migration, TechOne implementation, and service reviews nearing completion. The remaining item is largely complete and scheduled for finalisation following internal review.

Q3 Summary
Overall Q3 delivery is strong, with 80% of KPIs completed. Performance is strongest across Our Environment, Our Community and Our Governance, while delays are more evident in Our Economy and Our Places, largely due to external dependencies, procurement timing and policy changes.

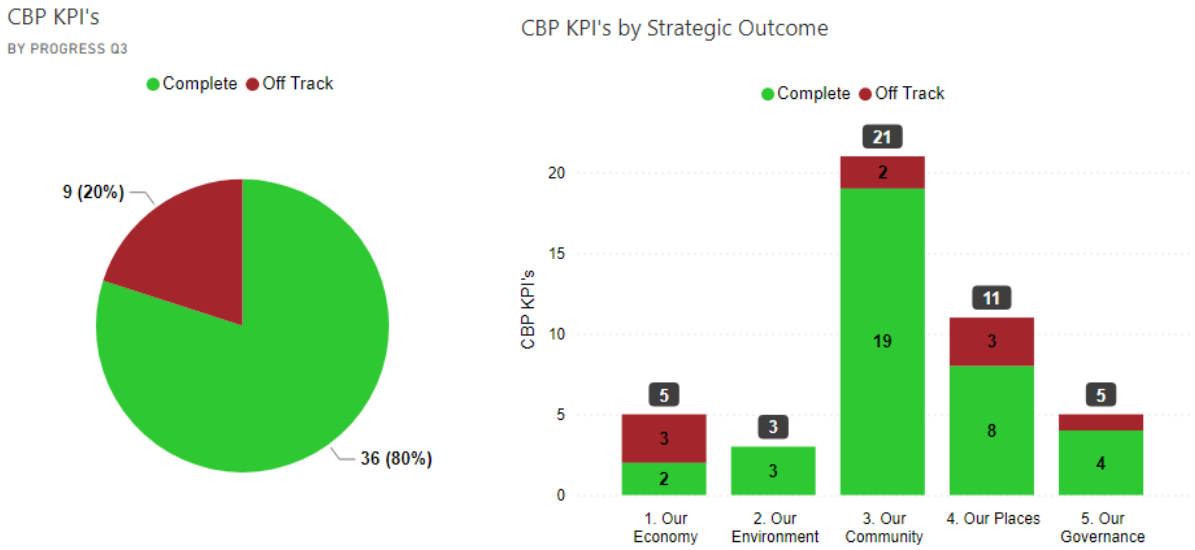


Figure 3: CBP KPI Q3 Milestone Progress by Strategic Community Plan

Attachment 1

Full details of KPI and milestone progress is presented at Attachment 1 which is colour-coded to indicate the progress and status of the CBP KPIs:

- Green indicates the KPI is "complete"
- Orange indicates the KPI is "on track" or has "not commenced"
- Red indicates the KPI is "at risk" or "off track"
- Grey indicates the KPI is "reforecast" or "removed".

Strategic Plans/Policy Implications

Listening and Leading
A community focused, sustainable, accountable, and progressive organisation.
• Best practice Governance, partnerships and value for money.
• Employer of choice focusing on equity, innovation and technology.

Budget/Financial Implications

Corporate Business Plan (CBP) initiatives for 2025/26 have been funded through the adopted Annual Budget.

Legal Implications

Sections 5.38 and 5.39A (1) (b) of the *Local Government Act 1995* and Division 3, Schedule 2, Regulation 18FA of the *Local Government (Administration) Regulations 1996* apply.

Community Consultation

NA

Risk Management Implications

There is a “Low” level of “Compliance” risk associated with this item.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil

STRATEGIC OUTCOME	LINK TO STRATEGY (CBP)	KPI	OVERALL PROGRESS	EXECUTIVE (Accountable)	QUARTER 1 PROGRESS	QUARTER 2 PROGRESS	QUARTER 3 PROGRESS	QUARTER 3 MILESTONE	QUARTER 3 UPDATE
1. Our Economy	1A.01	Business Engagement Plan	On Track	Daniel Arndt	Complete	Complete	Complete	Deliver targeted events for SME's. Progress report on business centre activations.	All workshops, networking and events delivered as planned. Ongoing progress with business centre activations - held a roundtable with banks, developers, builders and major businesses to find housing solutions in Cockburn Central. To reconvene in June for updates. Ongoing collaboration with Fremantle Dockers on how to improve experience for patrons and businesses in the area. Business survey to go out soon.
1. Our Economy	1C.01	International Engagement	Off Track	Daniel Arndt	Complete	Off Track	Off Track	Plan implementation. Report on outcomes of delegation visit to council.	Due to current global environment, Council has decided to postpone delegation - to be reviewed in June. All notifications were sent out to the consulates, universities and businesses who have submitted EOIs.
1. Our Economy	1C.02	Investment Attraction Plan	Off Track	Daniel Arndt	Off Track	Off Track	Off Track	Investment Attraction Plan completed and published on City website	We have asked major businesses like Hyperion, Austal and Amazon to send testimonials on how their businesses have benefited by being in Cockburn. Final edits to be made as submissions received.
1. Our Economy	1C.03	Blue Economy and Defence	At Risk	Daniel Arndt	Off Track	Off Track	Off Track	Preparation and endorsement of Business Plan for public advertising	Delayed timeline due to State Government communications mean Council is not asked to adopt a business plan. However, preparation for a Request for Quote to go out in order to validate our own business case have started. State Government will be doing their own independent, State-funded feasibility study (as part of their budgetary process).
1. Our Economy	1D.01	Destination Plan	On Track	Daniel Arndt	Complete	Complete	Complete	Host Industry Destination Advisory Group: Supported F18 Yacht Championship	F18 Yacht Championships held successfully in January - 75 boats from all over the world competed. Destination Advisory Group was postponed in February due to resourcing issues - there was International Women's Day event and the international delegation preparation work happening at the same time.
2. Our Environment	2A.01	Increase appearance of major road streetscapes within the city	At Risk	Anton Lees	Complete	Off Track	Complete	Landscaping works continue	Tender evaluation complete. Recommendation to be completed by end of March to go to OCM in April for approval.
2. Our Environment	2A.02	Natural Area Management Strategy - Tramway Trail Stage 1 & 2	On Track	Anton Lees	Complete	Complete	Complete	Design complete	Design has been completed with estimates utilised o support the FY27 IPO Process.
2. Our Environment	2B.01	Adoption of Henderson Waste Recovery Park Master Plan	On Track	Anton Lees	Complete	Complete	Complete	Council report and adoption.	HWRP Masterplan adopted by Council at 10 March 2026 OCM
3. Our Community	3B.01	Manning Park Playground Upgrade	Off Track	Anton Lees	Off Track	Off Track	Off Track	Design and Market Engagement Package 50% complete	Design has commenced tracking behind 50% completion milestone - Fy27 targets allow space for this without missing construction deadlines.
3. Our Community	3B.02	Atwell Reserve – Building Improvements	On Track	Kylie Johnson	Complete	Complete	Complete	Contract Award	Design consultants appointed and preliminary discussions with clubs commencing.
3. Our Community	3B.03	Aubin Grove Reserve Floodlight Improvements	On Track	Kylie Johnson	Off Track	Complete	Complete	Detailed Design	Detailed design underway.
3. Our Community	3B.04	Beeliar Reserve - Beeliar Reserve Clubroom Upgrade	On Track	Kylie Johnson	Complete	Complete	Complete	Landscape concept plan drafted	Landscape concept plan drafted. Report prepared for April OCM.
3. Our Community	3B.05	Cockburn Coast Clubroom and Oval	Not Commenced	Carissa Bywater	Complete	Complete	Complete		Preliminary planning actions are underway.

STRATEGIC OUTCOME	LINK TO STRATEGY (CBP)	KPI	OVERALL PROGRESS	EXECUTIVE (Accountable)	QUARTER 1 PROGRESS	QUARTER 2 PROGRESS	QUARTER 3 PROGRESS	QUARTER 3 MILESTONE	QUARTER 3 UPDATE
3. Our Community	3B.06	Coogee Golf Complex	On Track	Kylie Johnson	Off Track	Complete	Complete	Prepare information for consideration of Council	Site meeting with additional members of ARG being organised to review and add to heritage report. RFQ for proposed Golf Course Review endorsed at December OCM closes April 24.
3. Our Community	3B.07	Legacy Park Floodlighting	On Track	Kylie Johnson	Complete	Complete	Complete	Detailed Design	Detailed design underway.
3. Our Community	3B.08	Success Regional Reserve Masterplan – Playing Field Floodlights	On Track	Kylie Johnson	Complete	Off Track	Complete	Request for quoteContractor award	Contractor appointed to prepare preliminary concept design.
3. Our Community	3B.09	Success Regional Reserve Masterplan – Netball Floodlights	Complete	Anton Lees	Complete	Complete	Complete	Construction	Project complete.
3. Our Community	3B.10	Beale Park Redevelopment	On Track	Anton Lees	Complete	Complete	Complete	Project on Track to FY26 Approved works Schedule and Budget	
3. Our Community	3B.11	Beeliar Reserve - Floodlighting	Off Track	Kylie Johnson	Off Track	Off Track	Off Track	Market engagement commenced	A draft landscape concept plan will be presented to Council in April 2026 to confirm the location of the expanded new cricket nets, enabling progression of sports field layouts and floodlighting design.
3. Our Community	3B.12	Davilak Reserve Redevelopment	Complete	Kylie Johnson	Complete	Complete	Complete		Planning phase complete.
3. Our Community	3B.13	Wally Hagan Redevelopment	On Track	Kylie Johnson	Off Track	Complete	Complete	Elected Member project update briefing	An Elected Member briefing was held on 24 March to provide an update on the current feasibility review, informing preparation of a report to Council for Q4 of FY26.
3. Our Community	3B.14	Tempest Park Redevelopment	On Track	Kylie Johnson	Off Track	Off Track	Complete	Landscape concept plan drafted and community engagement underway	Landscape concept plan and additional building concept drafted, community engagement underway.
3. Our Community	3B.15	Port Coogee Marina Expansion Stage 4 - Business Case	On Track	Kylie Johnson	Complete	Complete	Complete	Review of community consultation feedback	Review of community consultation feedback underway, to prepare report for Council in May.
3. Our Community	3C.01	Next RAP Development 2026 - 2029	On Track	Kylie Johnson	Complete	Complete	Complete	Commence engagement on consolidated RAP actions	Community feedback uploaded and update provided to EM.
3. Our Community	3C.02	Aboriginal Cultural and Visitors Centre (Advocacy Funding)	On Track	Daniel Simms	Complete	Complete	Complete	Review advocacy funding commitments by Council	Advocacy being undertaken, and liaison with the Aboriginal Reference Group.
3. Our Community	3D.01	Port Coogee Community Space	On Track	Kylie Johnson	Complete	Complete	Complete	Progress discussions with Developer on community space.	Continue to liaise regularly with developer, next meeting scheduled for beginning of May.
3. Our Community	3D.02	Hosting ROYALS State Conference	Complete	Kylie Johnson	Complete	Complete	Complete	All functions and tours booked	Conference successfully held.
3. Our Community	3D.03	Arts and Culture City Wide Needs Assessment	Complete	Kylie Johnson	Complete	Complete	Complete	Elected Member Strategic Briefing on Approach	Arts & Culture City Wide ApproachElected Member Briefing Forum – 17th March.
3. Our Community	3D.04	Develop a Town Teams approach to activate Cockburn Central	On Track	Kylie Johnson	Complete	Complete	Complete	Support group to understand and participate in towns team approach.	Meeting with community 11 March to progress conversations.
4. Our Places	4B.01	Public Open Space Strategy Review	At Risk	Daniel Arndt	Complete	Off Track	Off Track	Present Draft POS Strategy to Council for Consent to Advertise	Working draft of strategy reformatted to address DPLH guidance released. Additional changes post ELT presentation needed before presenting to OCM - dates for next available OCM will fall in first part of quarter 4, quarter 3 not possible.
4. Our Places	4C.01	Banjup Local Area Traffic Management (LATM)	On Track	Anton Lees	Off Track	Off Track	Complete	Works Complete	Civil works complete.
4. Our Places	4C.02	Cycling and Walking Plan Implementation	On Track	Anton Lees	Complete	Complete	Complete	Project 85% complete	Project is 85% complete. Council briefing has occurred. Scheduled presentation for adoption June OCM

STRATEGIC OUTCOME	LINK TO STRATEGY (CBP)	KPI	OVERALL PROGRESS	EXECUTIVE (Accountable)	QUARTER 1 PROGRESS	QUARTER 2 PROGRESS	QUARTER 3 PROGRESS	QUARTER 3 MILESTONE	QUARTER 3 UPDATE
4. Our Places	4C.03	Elderberry Drive, Semple Court and Berrigan Drive Intersection - Semple Berrigan Roundabout	Reforecast	Anton Lees	Off Track	Off Track	Off Track	Design Commenced	Revised procurement process concluding to allow design commencement. 1 month delay from revised milestones.
4. Our Places	4C.04	Mid Term review of Integrated Transport Strategy	On Track	Anton Lees	Complete	Complete	Complete	Review 100% complete	Review is complete and scheduled for Endorsement in the May OCM.
4. Our Places	4C.05	Orsino Boulevard and Pantheon Avenue Intersection	Reforecast	Anton Lees	Off Track	Off Track	Complete	Design Commenced	Design has commenced.
4. Our Places	4C.06	Rowley Road, De Haer Road and Liddelow Road Intersection	On Track	Anton Lees	Off Track	Off Track	Complete	Design Commenced	Design has commenced. Early issues and risks identified in procurement process are being worked through in first 15% of design stage whilst survey and service location occurs.
4. Our Places	4C.07	Hammond Rd Duplication Russell Rd to Rowley - Upgrade & Extension Stage 1 - Russell to Frankland	On Track	Anton Lees	Complete	Off Track	Complete	Design 85% Complete	85% design reviews received and in review with team.
4. Our Places	4C.08	Beeliar Drive and Dunraven Drive Intersection (Blackspot Project)	At Risk	Anton Lees	Complete	Complete	Off Track	Market Engagement Complete	85% design review progressing. Anticipating market engagement mid to late June. MRWA approvals tracking well.
4. Our Places	4C.09	Rockingham/Phoenix Road Roundabout	Removed	Anton Lees	Complete	Complete	Complete	Removed from CBP	Removed from CBP
4. Our Places	4C.10	Rockingham Road Improvement – Coleville Crescent to Phoenix Road	Removed	Anton Lees	Complete	Complete	Complete	Planned service relocations finished	PROJECT CANCELLED BY COUNCIL APRIL OCM
5. Our Governance	5A.01	Develop Project Management Governance Framework	Reforecast	Carissa Bywater	Complete	Complete	Off Track	Delivery of final version	The framework is largely complete and is scheduled for finalisation following a review in June by the newly appointed Service Manager – Organisational Capability and Performance, who will also lead its implementation.
5. Our Governance	5D.01	Civic Facility Masterplan - Administration Building - HVAC & Roof	At Risk	Anton Lees	Off Track	Off Track	Complete	Civic Facility Masterplan Council Strategic Briefing.	Briefing held by Director Development and Sustainability. Council resolution to form a Working Group of all Councillors carried at April OCM. Will require KPI Update following formation of Working Group and Terms of Reference.
5. Our Governance	5D.02	Migrate GIS Systems to hosted Cloud	On Track	Carissa Bywater	Complete	Complete	Complete	Complete migration, uplifting 100% of services to cloud.	Data migration work has been completed as has testing and validation. Users need to be transitioned to the new service located in Asia Pacific. This is on hold while resources are allocated to CiA Live for the Stage 1A Go-live. User migration will commence once the CiA Live Stage 1A work has been completed.
5. Our Governance	5D.03	TechOne CiAnywhere Project	On Track	Carissa Bywater	Complete	Complete	Complete	Migration of modules.	Go live for Stage 1A is scheduled for week of June 8. This will be the Customer Request Module and CES stream, works and assets.
5. Our Governance	5D.04	Service Review Program	On Track	Carissa Bywater	Complete	Complete	Complete	Delivery against methodology outputs; readiness for change process; benchmarking and KPIs	Both Waste and Parks & Environment are in final stage now after further discussion with Council. Further queries are currently being completed for the next Budget and Planning workshop. Customer Request data analysis has been finalised and is continuing to inform the TechOne integration of the CRM system.

14.2.2 (2026/MINUTE NO 0092) Quarterly Organisational Performance Report

Responsible Executive	Director Corporate and System Services
Author(s)	Business Planning Specialist
Attachments	1. Quarterly Organisational Performance Report - January 2026 to March 2026 ⇩

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen

That Council NOTES the Quarterly Organisational Performance Report (attached) for the period 1 January 2026 to 31 March 2026.

CARRIED 10/0

Background

The purpose of quarterly organisational performance reporting is to provide a comprehensive overview of service-based business activities and outcomes that are not captured within the Corporate Business Plan reporting framework.

The Quarterly Organisational Performance Report is structured around the strategic pillars of the Strategic Community Plan 2025-2035, ensuring that service delivery remains consistently aligned with the City's long-term strategic objectives.

Submission

N/A

Report

This Quarterly Organisational Performance Report (attached) covers the period from 1 January 2026 to 31 March 2026. It presents a summary of services provided during the quarter beyond the outcomes specified in the Corporate Business Plan.

Quarterly reporting is essential for tracking progress towards critical milestones and ensuring accountability throughout the organisation.

It functions as a decision-making tool by identifying potential areas for improvement, supporting ongoing development efforts, and facilitating collaboration across different functions. This approach helps maintain consistent alignment of services with compliance, operational, and strategic requirements.

Strategic Plans/Policy Implications

Listening and Leading
A community focused, sustainable, accountable, and progressive organisation.
• Best practice Governance, partnerships and value for money.
• High quality and effective community engagement and customer service experiences.

Budget/Financial Implications

All service and business activities outlined in the Quarterly Organisation Performance Report are accounted for within the approved budget. No further financial impact requires Council review.

Legal Implications

N/A

Community Consultation

N/A

Risk Management Implications

The Quarterly Organisational Performance Report presents no direct risks, but the strategic and operational risks linked to the City's services and functions still apply.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil

Quarterly Organisational Performance Report

1 January 2026 to 31 March 2026

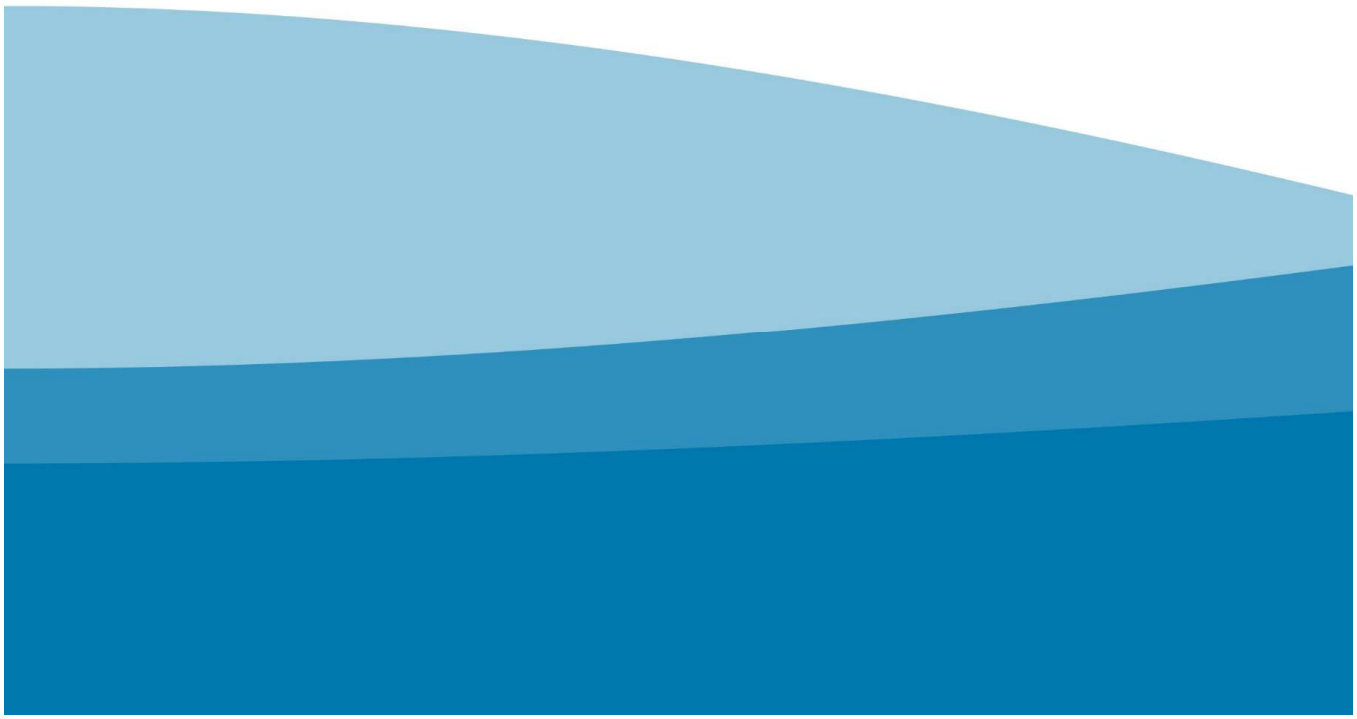


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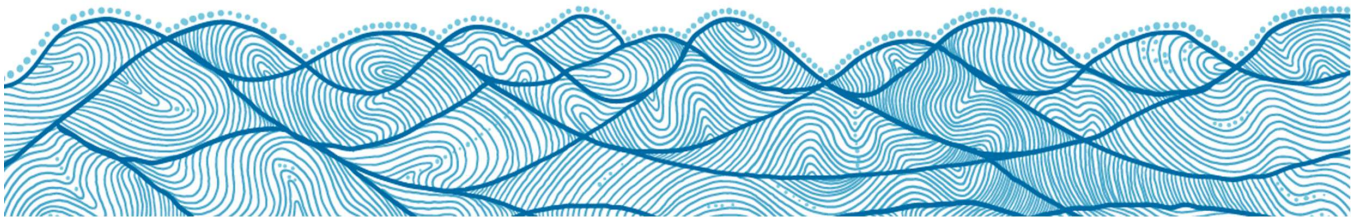
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Acknowledgement of Country

The City of Cockburn acknowledges the Nyungar people of Beeliar Boodjar. Long ago, now and in the future, they care for Country. We acknowledge a continuing connection to Land, Waters and Culture and pay our respects to Elders, past and present.





Our Economy

1A. Empower and support local businesses

Economic Development

Attendance to major events coordinated by Economic Development	
SSI Shipbuilding Conference collaboration	Feb 26
International Women's Day (53)	Mar 26
Next GenAI Hackathon (61) 3 schools, 6 teams	Mar 26

Key Advocacy		
January 2026	**February 2026**	**March 2026**
Babcock Industry Meeting with Curtin - HRIH presentation Plymouth City (UK) MoU - Preparation (workforce development) Letter to DevWA - 3 Amur Close tenure Letter to Minister Papalia - HRIH	Westpac - Incentivised Housing Meeting MCCC Strategic Briefing	Vietnam Engagement: Hosted InnoLab, WA Vietnamese Business Council Incentivised Housing Roundtable (with banks, developers / builders, Aus Submarine Agency, defence primes)

Measure	January 2026	February 2026	March 2026
Total business engagement (workshops)	63	18	81
Attendance - Microbusiness Networking	18	15	N/A

Our Environment

2A. Protect and enhance our natural areas and streetscapes

Parks, Waste and Fleet – Parks Services

Number of customer requests for Parks Services			
Customer request type	**January 2026**	**February 2026**	**March 2026**
Trees and streetscapes	487	430	425
Parks maintenance	281	241	255
Irrigation	82	69	47
Total	850	740	727

Number of customer requests closed for Parks Services			
Customer request type	**January 2026**	**February 2026**	**March 2026**
Total	454	413	377

2B. Facilitate sustainable waste management and resource conservation

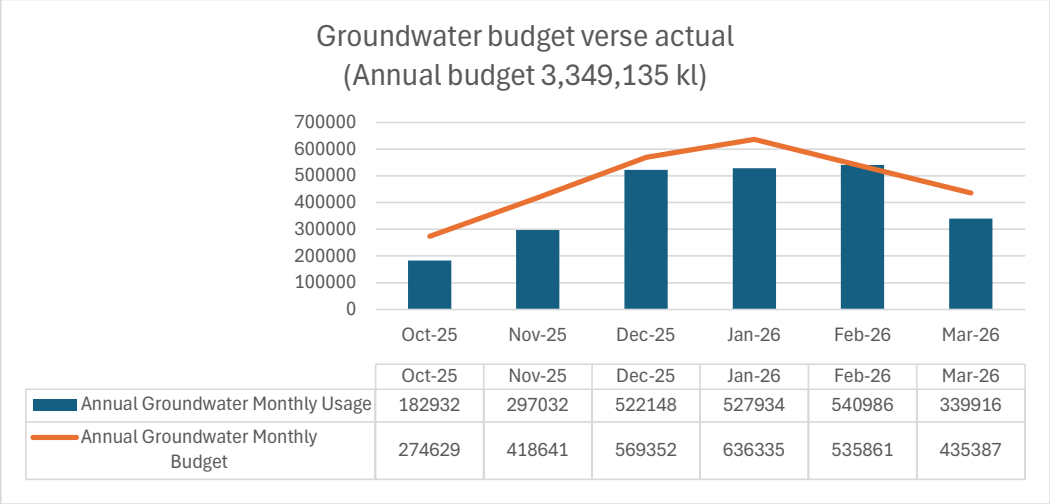
Parks, Waste and Fleet – Waste Services

Number of customer requests for Waste Services		
January 2026	**February 2026**	**March 2026**
1219	1079	1085
The top three categories of customer requests were 1. Damaged bins (237) 2. Missed bins (230) 3. Illegal dumping (138)	The top three categories of customer requests were 1. Damaged bins (210) 2. Missed bins (166) 3. Illegal dumping (148)	The top three categories of customer requests were 1. Damaged bins (189) 2. Missed bins (198) 3. Illegal dumping (174)

The average time taken to close customer requests for Waste Services was between 4 and 5 days.

Measure	January 2026	February 2026	March 2026
Percentage of Customer Requests (CR) received for Waste through online form	21%	20%	17%

Parks, Waste and Fleet – Parks Services

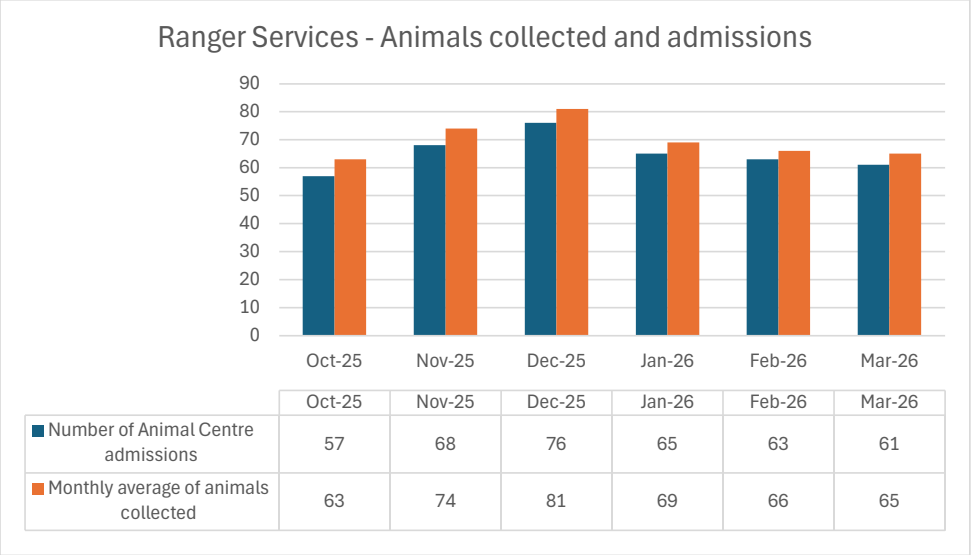


	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Annual Groundwater Monthly Usage	182932	297032	522148	527934	540986	339916
Annual Groundwater Monthly Budget	274629	418641	569352	636335	535861	435387

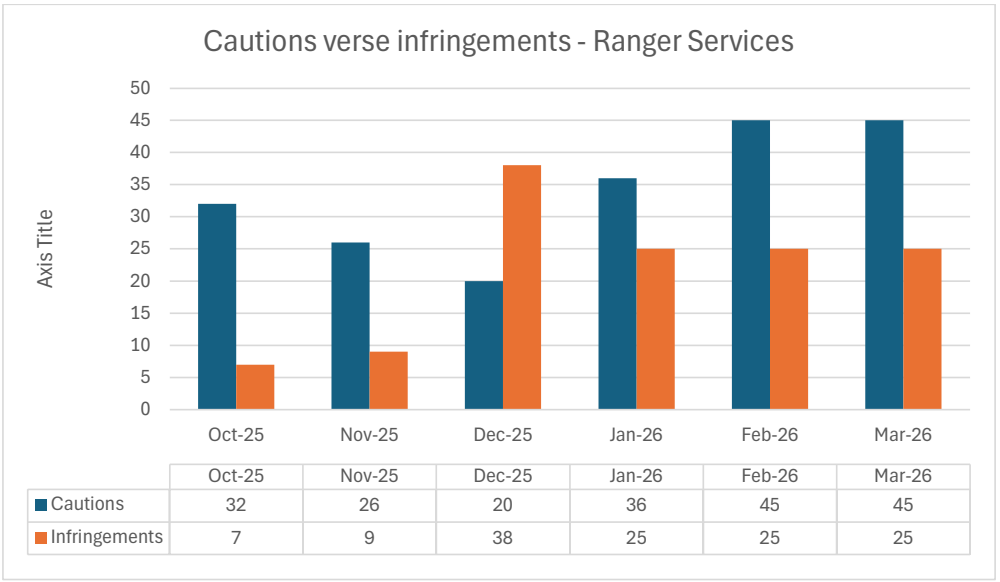
Our Community

3A. Strengthen and facilitate a safe and secure Cockburn

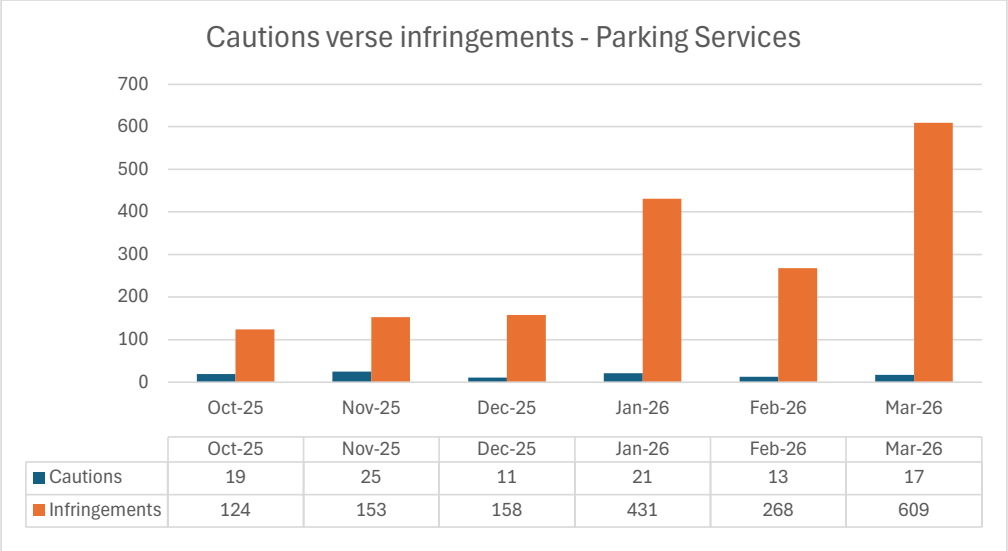
Development and Safety – Rangers and Community Safety



	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Number of Animal Centre admissions	57	68	76	65	63	61
Monthly average of animals collected	63	74	81	69	66	65



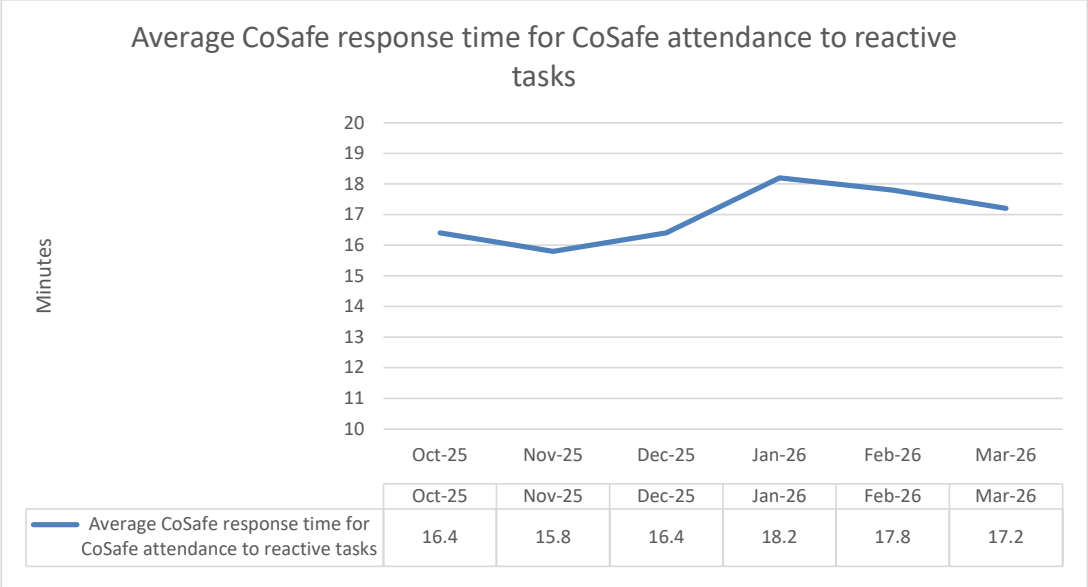
	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Cautions	32	26	20	36	45	45
Infringements	7	9	38	25	25	25



	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Cautions	19	25	11	21	13	17
Infringements	124	153	158	431	268	609

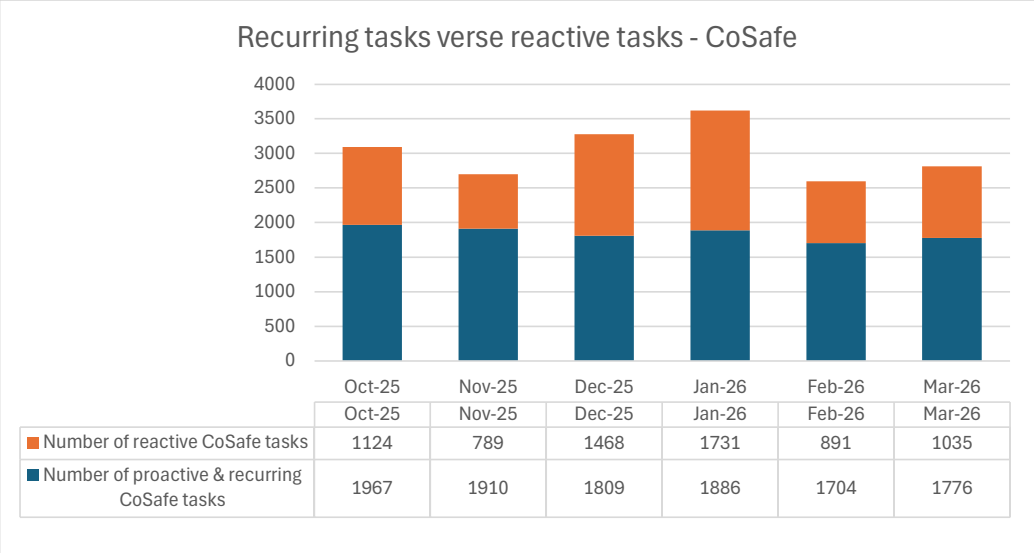
Parking cautions and infringements fluctuate due to seasonal peaks and the exercise of discretion in regulatory action.

Measure	January 2026	February 2026	March 2026
Number of City facility alarms attended by CoSafe	125	172	173



	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Average CoSafe response time for CoSafe attendance to reactive tasks	16.4	15.8	16.4	18.2	17.8	17.2

The performance target for response time for CoSafe attendance to reactive tasks is 30 minutes.



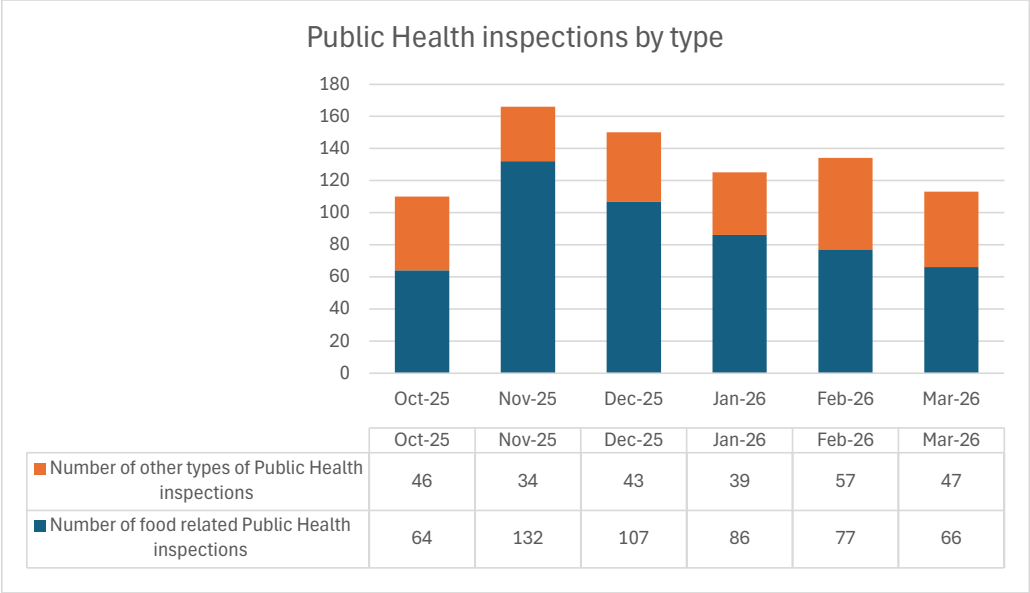
	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Number of reactive CoSafe tasks	1124	789	1468	1731	891	1035
Number of proactive & recurring CoSafe tasks	1967	1910	1809	1886	1704	1776

Recurring / Proactive	Recurring or proactive tasks include facility unlocks, holiday watch and planned patrols.
Reactive	Reactive tasks are not planned tasks and include requests from residents or staff for patrols, alarm response, suspicious persons, anti-social behaviour, noise complaints, illegal camping, or anything requested of CoSafe at the time of the call.

Measure	January 2026	February 2026	March 2026
Number of turn outs by City-managed Volunteer Bush Fire Brigades (does not include relief shifts and stand downs)	28	17	13

Development and Safety – Public Health

Number of Customer Requests (CR) for Public Health		
January 2026	**February 2026**	**March 2026**
153	146	164
The most common requests related to: • Cosafe Noise 70 • Noise Pollution 34 • Pests and Animals 16 • Other CRM's 38	The most common requests related to: • Cosafe Noise 57 • Noise Pollution 25 • Pests and Animals 23 • Other CRM's 39	The most common requests related to: • CoSafe noise 51 • EHO Noise 34 • Pest and Animals 34 • Other CRM's 46

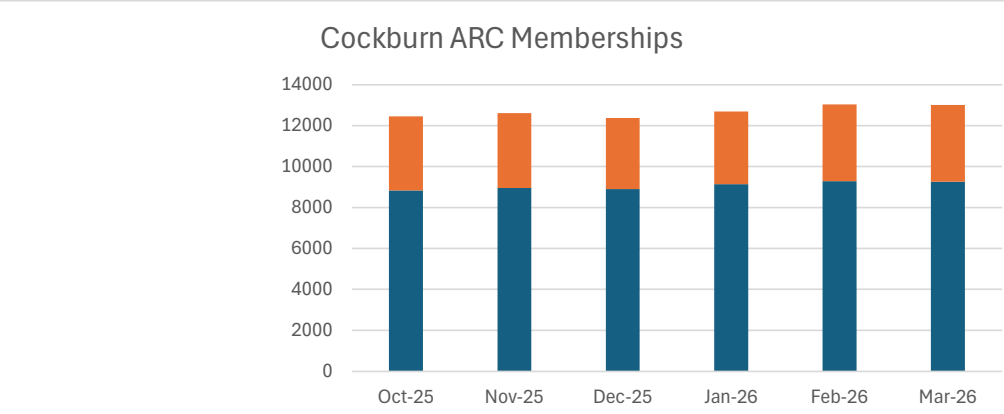


	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Number of other types of Public Health inspections	46	34	43	39	57	47
Number of food related Public Health inspections	64	132	107	86	77	66

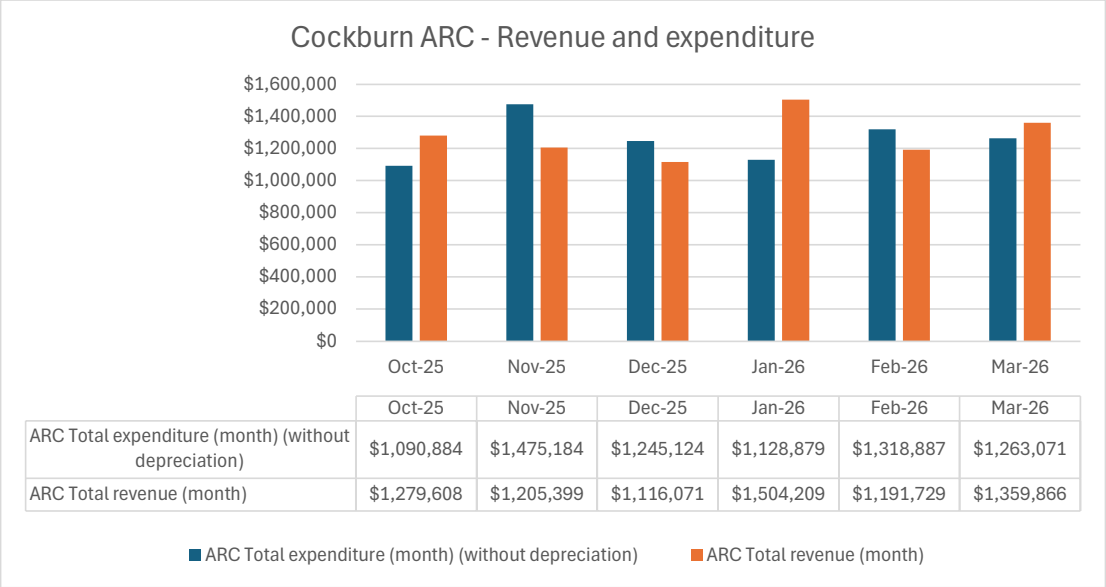
3B. Promote and support active, healthy lifestyles through recreation and wellness

Recreation and Place – Cockburn ARC

Measure	January 2026	February 2026	March 2026
Number of visitors to Cockburn ARC	108,466	110,921	129,344
Number of Cockburn ARC Social Sport Teams	284	320	304



	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Number of Cockburn ARC Swim School Members	3627	3662	3470	3565	3741	3758
Number of Cockburn ARC Health Club Members	8833	8956	8908	9135	9293	9260



	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
ARC Total expenditure (month) (without depreciation)	$1,090,884	$1,475,184	$1,245,124	$1,128,879	$1,318,887	$1,263,071
ARC Total revenue (month)	$1,279,608	$1,205,399	$1,116,071	$1,504,209	$1,191,729	$1,359,866

3D. Foster connected, accessible communities and services

Community Services – Youth Services

Measure	January 2026	February 2026	March 2026
Number of young people attending drop-in services	1533	1669	1887
Number of young people attending programs	626	340	304
Number of attendees at private activity sessions	698	1860	2064

Community Services – Cockburn Care

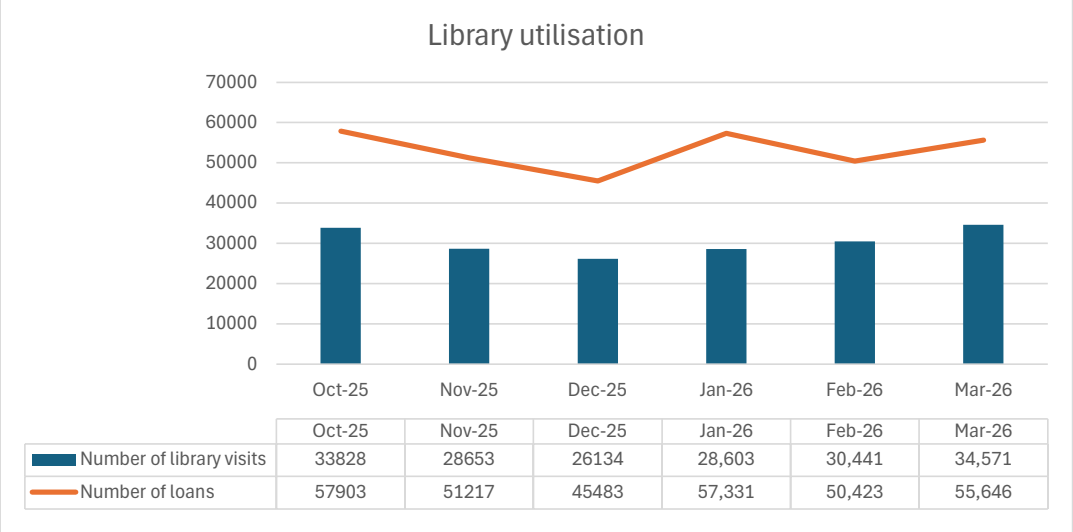
Measure	January 2026	February 2026	March 2026
Number of hours of service delivered to participants Service provided within these hours include transport to medical appointments and social connection activities, support with cleaning and meal preparation, activities in the community including shopping and attendance at Cockburn Care Social Club.	2283	2260	2182

Community Services – Senior Centre

Measure	January 2026	February 2026	March 2026
Number of visitors	3283	4850	5055

New activities at the Senior Centre have increased utilisation and centre has reached its 1100 capacity.

Recreation and Place – Libraries, Culture and Place

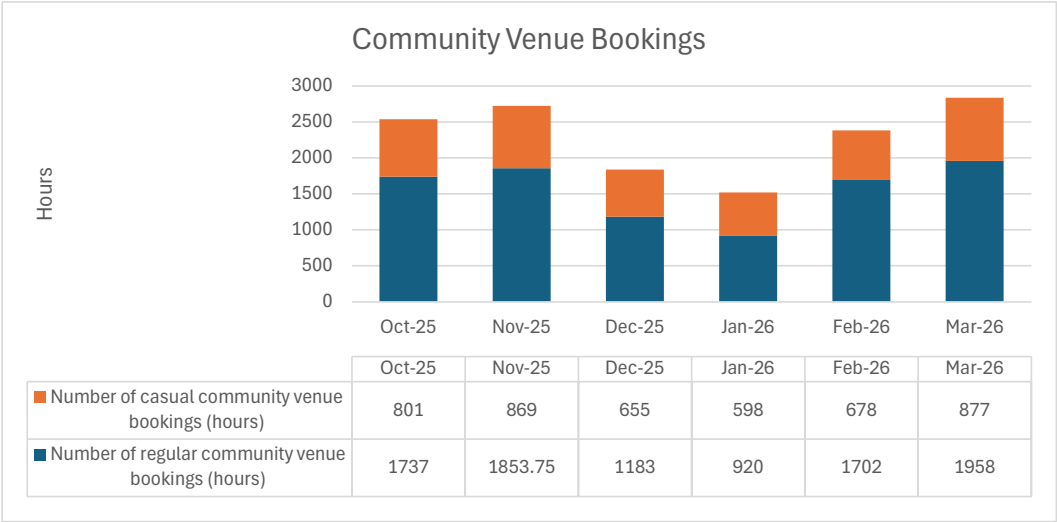


	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Number of library visits	33828	28653	26134	28,603	30,441	34,571
Number of loans	57903	51217	45483	57,331	50,423	55,646

Measure	January 2026	February 2026	March 2026
Number of new library memberships	546	448	484
Program and activity attendance	1,438	4,028	4,134

Measure	January 2026	February 2026	March 2026
Azelia Ley visitors	82	35	117
Citizenship Conferees	128	113	0

Recreation and Place – Recreation Services



	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Number of casual community venue bookings (hours)	801	869	655	598	678	877
Number of regular community venue bookings (hours)	1737	1853.75	1183	920	1702	1958

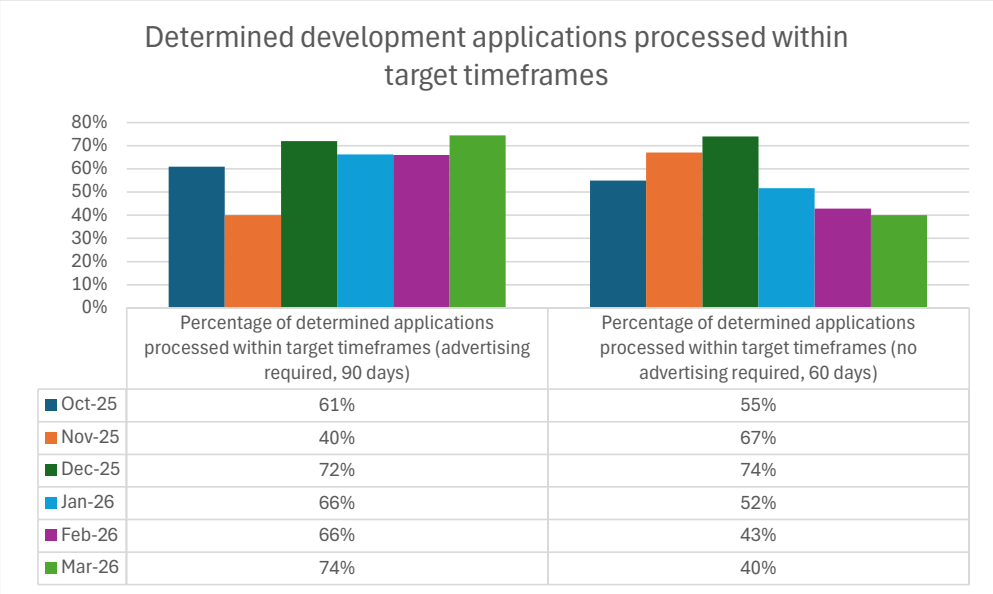
Our Places

4A. Plan for growth and sustainable development

Development and Safety – Development Services

Measure	January 2026	February 2026	March 2026
Number of development applications received	74	73	115
Total value of development applications determined	$54,919,253	$25,762,958	$44,185,150

The report does not include Development Assessment Panel Applications, as these are subject to State Government determination, are subject to separate KPIs and are beyond the scope of this report. It should be noted DAPs are limited in number and significant in development value.



	Percentage of determined applications processed within target timeframes (advertising required, 90 days)	Percentage of determined applications processed within target timeframes (no advertising required, 60 days)
Oct-25	61%	55%
Nov-25	40%	67%
Dec-25	72%	74%
Jan-26	66%	52%
Feb-26	66%	43%
Mar-26	74%	40%

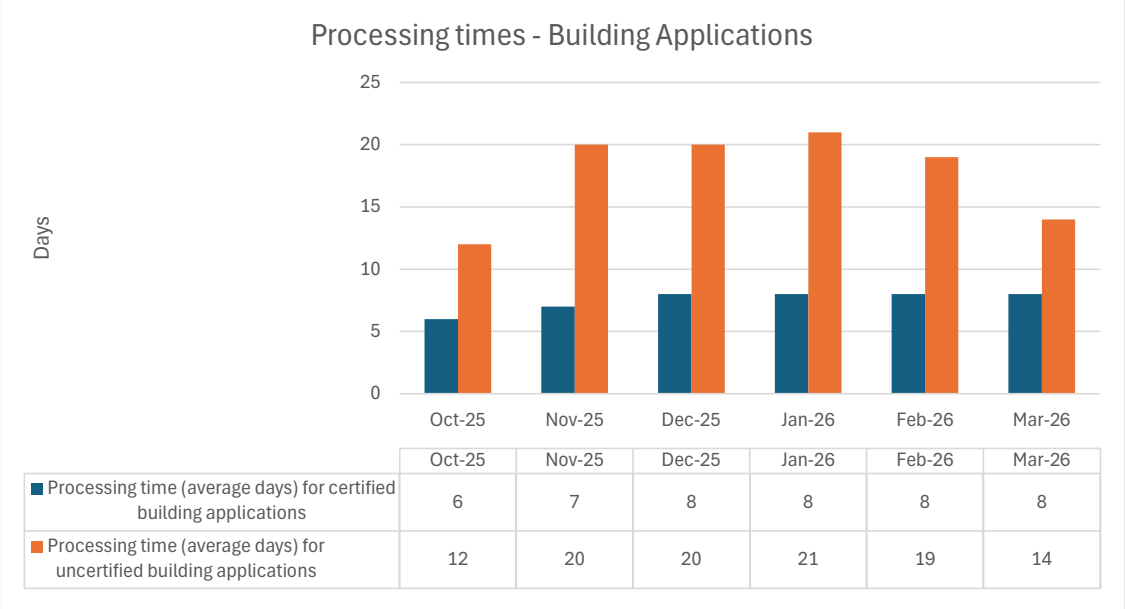
With relatively few applications in the 90-day category, just a few going over key performance indicator (KPI) can have a large impact on the overall percentage.

The decline in efficiency (being the percentage of development applications determined within 60 days) for non-advertised proposals is due to two main factors. The City regularly receives a sharp increase in the number of development applications in November and December due to industry practice. Given the natural lag of the 60-90 time frame, the City often experiences lower efficiency percentages in the early months of the year.

Also, Senior Officers within the team were on extended parental leave over January to March meaning the team experienced a lack of senior experience and expertise. Whilst acting arrangements were in place, the gaps in resource coverage did impact service delivery.

Development and Safety – Building Services

Measure	January 2026	February 2026	March 2026
Number of building applications received	185	209	260
Total value of building works	$55,175,089	$56,854,247	$67,810,245
Percentage of certified building applications processed within required time (10 working days)	96%	98%	97%
Percentage of uncertified building applications processed within required time (25 working days)	100%	100%	100%



	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Processing time (average days) for certified building applications	6	7	8	8	8	8
Processing time (average days) for uncertified building applications	12	20	20	21	19	14

4B. Strength unique, livable and adaptive places

Assets and Projects – Facility Maintenance

Number of Customer Requests (CR) for Facility Maintenance		
January 2026	February 2026	March 2026
478	447	513

4C. Enhance connectivity and mobility through integrated transport networks

Asset and Projects – Civil Infrastructure

Civil Infrastructure planned maintenance program completed (internal)

January 2026	February 2026	March 2026
194	186	174

Asset and Projects – Traffic and Transport

Number of Customer Requests (CR) for Traffic and Transport		
January 2026	**February 2026**	**March 2026**
174	161	164

Our Governance

5A. Facilitate transparent and accountable Governance for today and tomorrow

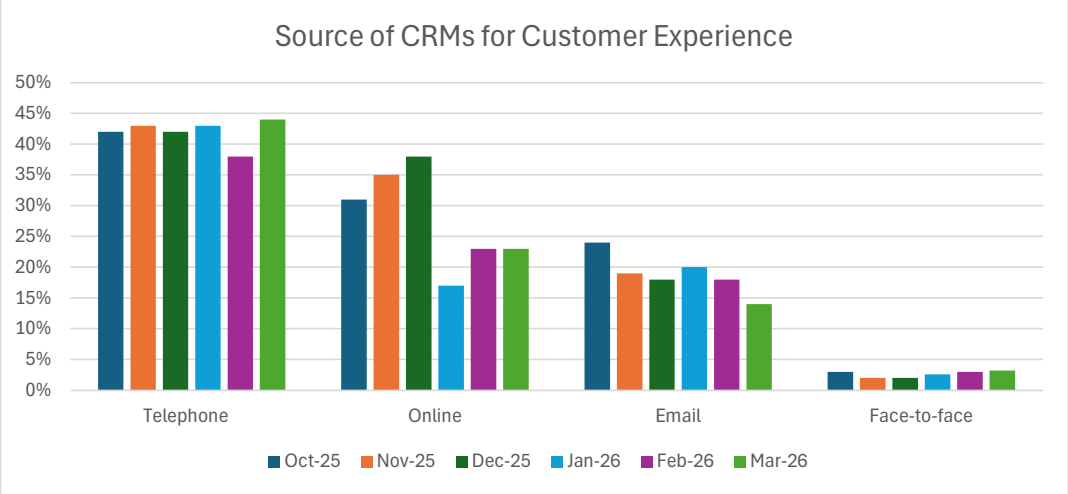
Office of the CEO – Governance and Council Support

Number of Freedom of Information applications resolved (requests received in brackets)		
January 2026	**February 2026**	**March 2026**
4 (3)	2 (6)	3 (1)

5B. Strengthen engagement, communication and enhance customer experience

Information Services – Customer Experience

Number of Customer Requests received through Customer Experience		
January 2026	**February 2026**	**March 2026**
2571	2133	2250
1.Tree = 382 2. Damaged Bin = 265 3. Missed Bin = 227 4. Illegal Dumping = 138 5.0Lost/Stolen Bin = 119	1. Tree = 360 2. Ranger = 280 3. Bin Damaged = 192 4. Bin Missed = 161 5. Illegal Dumping = 117	1. Parks - Tree = 340 2. Rangers - Parking = 230 3. Bin Missed = 185 4. Damaged Bins = 177 5. Illegal Dumping = 133



Number of Elected Member requests		
January 2026	**February 2026**	**March 2026**
62	80	66
1. Rangers = 11 2. Streetscapes Gardenbeds = 9 3. Road Maintenance = 8 4. Park Suggestions = 7 5. Traffic = 4	1. Rangers = 13 2. Trees = 12 3. Park Suggestions = 6 4. Streetscapes Gardenbeds = 4 5. Speed Calming = 2	1. Litter = 11 2. Park Suggestions = 6 3. Parking = 4 4. Illegal Dumping = 3 5. CCTV = 3

5D. Strive for financial sustainability and operational excellence

People and Organisational Performance – Capability and Organisational Performance

Measure	January 2026	February 2026	March 2026
Number of compliance-based training courses coordinated	7	9	10
Attendance to compliance-based training courses	13	104	89

Compliance based training includes all training and accreditation that is required for the City to operate in a compliant manner. (i.e.: working at heights, confined spaces, traffic management).

Measure	January 2026	February 2026	March 2026
Number of professional development opportunities provided	6	9	21
Attendance to professional development	37	79	125

People and Organisational Performance – People Experience

Measure	January 2026	February 2026	March 2026
Turnover rate (rolling 12 month average)	21.31%	21.03%	21.05%

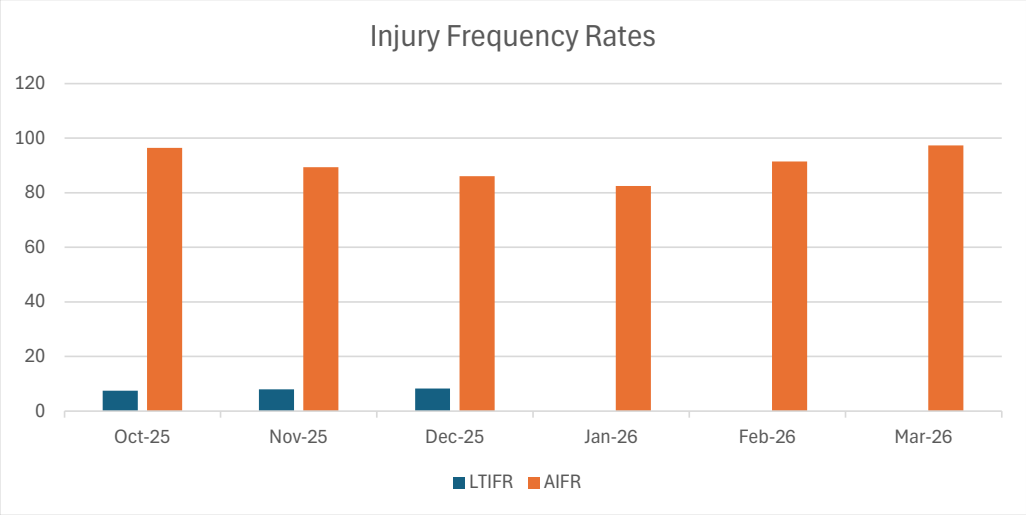
The turnover rate has been relatively stable for the quarter and in comparison, to the Local Government industry average of 26.9%, reported in the WALGA Workforce and Remuneration Survey 2025/26, is significantly under others in the sector.

Number of hazard reports		
January 2026	**February 2026**	**March 2026**
13	21	29
Physical (7) Vehicle and Traffic (3) Chemical (1)	Physical (14) Ergonomic (3) Vehicle and Traffic (3)	Physical (11) Environmental (4) Biological (3)

Number of incidents		
January 2026	**February 2026**	**March 2026**
38	55	54
Plant/Equipment and Vehicle (13) Injury/Illness (11) Security/Public Interactions (11)	Injury/Illness (19) Plant/Equipment and Vehicle (15) Near Miss (10)	Security/Public Interactions (17) Injury/Illness (15) Plant/Equipment and Vehicle (15)

The implementation and training of staff in the new Skefto BeSafe system has resulted in a change in the number and type of hazards and incidents being reported. This improvement in reporting capability will underpin improved safety response.

People and Organisational Performance – Work Health and Safety



The City is shifting from Lost Time Injury Frequency Rate (LTIFR) to All Injury Frequency Rate (AIFR). LTIFR (Lost Time Injury Frequency Rate) only tracks severe injuries that cause a worker to miss at least one full shift, AIFR (All Injury Frequency Rate) provides a broader "helicopter view" by counting every reported injury regardless of severity, including those requiring only basic first aid.

The City is currently seeking benchmarking opportunities for All Injury Frequency Rate.

Financial Services – Strategic and Financial Performance

Measure	January 2026	February 2026	March 2026
Expenditure budget (+ or – 2%)	-5.25	-3.77	-1.58
Operating revenue (+ or – 2%)	0.81	0.96	0.45

Financial Services – Procurement Services

Measure	January 2026	February 2026	March 2026
Value of major contract variations and adjustments	$771,687.71	$653,422.98	$1,050,645.46
Number of vendors relating to major contract variations and adjustments	6	17	15

14.2.3 (2026/MINUTE NO 0093) Payments Made from Municipal Fund and Local Procurement Summary - April 2026

Responsible Executive	Director Corporate and System Services
Author(s)	Service Manager Strategic Finance
Attachments	1. Payments Listing April 2026 ⇩ 2. Credit Cards by Cardholder April 2026 ⇩ 3. Credit Cards by Category April 2026 ⇩ 4. Store Cards April 2026 ⇩ 5. Fuel Cards April 2026 ⇩

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) RECEIVES the list of payments made by the City during the month of April 2026, as attached to the Agenda; and

(2) RECEIVES the lists of transactions paid by credit and other types of purchase cards during the month of April 2026, as attached to the Agenda.

CARRIED 10/0

Background

Council has delegated its authority to make payments from the Municipal or Trust Fund to the Chief Executive Officer and approved sub-delegates under Delegation 1.2.26 - Payment from Municipal and Trust Funds.

Regulation 13(1) of the *Local Government (Financial Management) Regulations 1996* requires a list of accounts paid under this delegation be prepared and presented to Council each month.

In addition, Regulation 13A requires that a list of payments made by employees using credit cards, debit cards or other purchasing cards be prepared and presented to Council monthly.

Submission

N/A

Report

Payments made under delegation in April totalled $18.27 million. All amounts reported are inclusive of GST (budgetary impacts exclude GST).

A summary of payment types is provided below, with detailed transaction listings included as attachments:

Net EFT payments (suppliers, sundry creditors)	$13,501,390
Payroll payments (two fortnights)	$4,678,241
Corporate credit cards	$67,572
Bank transactional fees (BPay and merchant fees)	$24,360
Total payments for month	**$18,271,563**

The City processes several payment runs each month to ensure timely payment of suppliers and other payees, particularly local and small businesses.

Two Credit Card Transaction Summaries are attached: one grouped by cardholder position and the other by spend category with supporting detail. The CEO's corporate credit card recorded two parking transactions totalling $29.71 and one travel and accommodation transaction totalling $339.15.

The following table summarises credit card transactions by spend category:

Spend Category	**$**	**%**
Advertising	8,397.50	12.43%
Bank and Other Fees	965.99	1.43%
Conferences and Seminars	5,257.90	7.78%
Disputed Transaction	-92.78	-0.14%
Equipment Purchases	3,018.42	4.47%
Events and Functions	7,523.58	11.13%
Hire of Equipment and Facilities	1,482.49	2.19%
Meeting/Workshop Catering	3,857.18	5.71%
Motor Vehicle Expenses	377.33	0.56%
Office Supplies	1,145.75	1.70%
Parking Expenses	349.52	0.52%
Professional Services	1,419.70	2.10%
Program Costs	3,097.66	4.58%
Purchase of Gift Card - Community Prog	308.81	0.46%
Subscriptions and Memberships	6,957.47	10.30%
Supplies and Materials Purchases	11,894.23	17.60%
Training & Professional Development	4,286.86	6.34%
Travel and Accommodation	6,938.53	10.27%
Application, Licence, Registration Fees	385.75	0.57%
Total on 51 cards used	**67,571.89**	**100.00%**

Several store cards are used for City business purchases in accordance with Council's Procurement Policy. A summary and detailed listing of store card transactions is provided below:

Type	$	Purpose
Woolworths (16 cards)	4,681	Seniors centre, youth centre, marina, community development, events, amenities, libraries, customer service and work health safety
Bunnings (18 cards)	4,320	Sustainability, facilities, fleet, parks and environmental, waste services, civil works, youth services, ARC and marina
BP fuel cards	249,304	Plant and light fleet. The variance from last month reflects increased fuel card expenditure, including their continued use under the City's Business Continuity Plan to support service continuity in the event of potential disruptions to national fuel supply.

Local Procurement

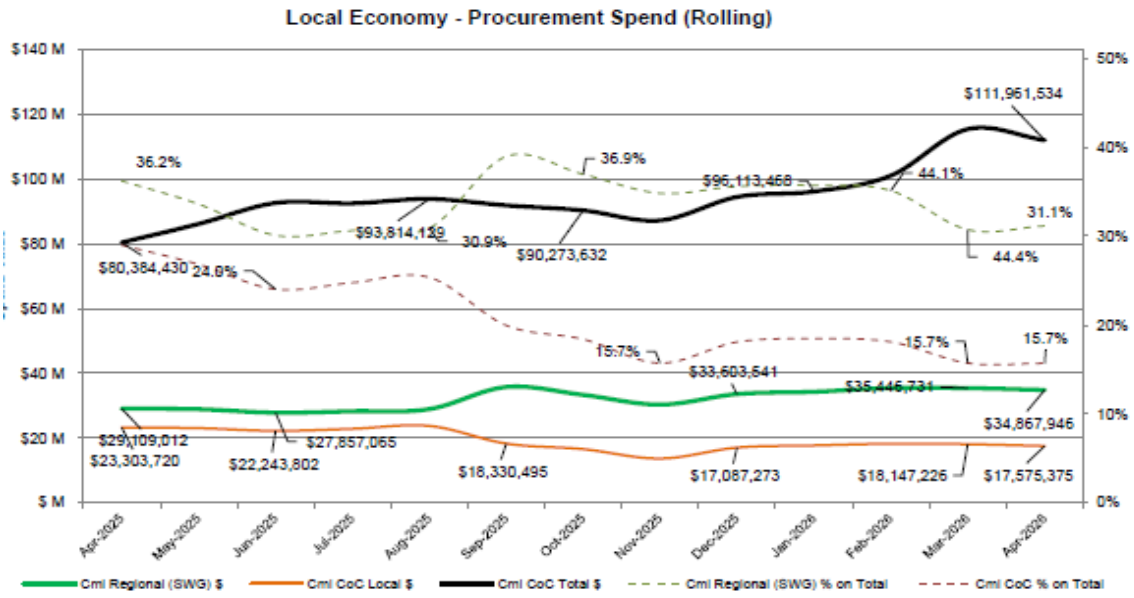
Monthly local and regional procurement spend is summarised below.

Procurement Report - Local Buy Summary & Trends **April 2026**

Monthly Statistics	CoC Local Spend	**$595,899**	CoC Local Value	**15.04%**	CoC Local Qty	**26.78%**
	Local/Regional Spend	**$848,690**	Local/Regional Value	**21.42%**	Local/Regional Qty	**31.12%**
Aboriginal Engagement	Suppliers used YTD	**24**	Orders raised YTD	**561**	Committed spend YTD	**$252,915**

Expenditure within the City of Cockburn represented 15.04% of total monthly spend and 26.78% of procurement transactions. Expenditure within the Perth South-West Metropolitan Alliance (PSWMA) region increased to 21.42%, compared to 7.08% in March.

The following one-year rolling chart to April 2026 tracks the City's procurement spend with businesses located within Cockburn and the PSWMA region:



Over the 12-month period to April 2026, local expenditure within Cockburn totalled $17.57 million (15.7% of total spend). Expenditure within the PSWMA region totalled $34.86 million (31.10% of total spend).

This performance aligns with Council's Procurement Policy, particularly the "local and regional" principle.

Social Procurement

By the end of April, the City had engaged 24 Aboriginal businesses, with a year-to-date commitment of $252,915.

Strategic Plans/Policy Implications

Local Economy
A sustainable and diverse local economy that attracts increased investment and provides local employment.
• Thriving local commercial centres, local businesses and tourism industry.

Listening & Leading
A community focused, sustainable, accountable and progressive organisation.
• Best practice Governance, partnerships and value for money.
• High quality and effective community engagement and customer service experiences.

Budget/Financial Implications

All payments are provided for within the City's Municipal Budget, as approved and amended by Council.

Legal Implications

This item ensures compliance with Regulations 12, 13, and 13A of the Local Government (Financial Management) Regulations 1996.

Community Consultation

N/A

Risk Management Implications

Council receives a statutory list of City payments made under delegation to meet operational and contractual needs, allowing for review and clarification by Council if needed.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil

30th April 2026 PAYMENT LISTING

MUNICIPAL FUND

Payment Number	Account Number	Payee Name	Payment Listing Description	Date	Alloc Amount
EF188287	29060	Superchoice Services Pty Limited - Sgc Payments Contractor	Payroll Deductions	1/04/2026	4,981.77
EF188288	10118	Australia Post	Postage Charges	7/04/2026	16,918.99
EF188289	25331	Genesis Accounting	Accounting Services	7/04/2026	1,980.00
EF188290	27872	Phoebe Corke	Elected Member Sitting Fees & Allowances	7/04/2026	197.07
EF188291	28652	Omnicom Media Group Australia Pty Ltd Omnicom Media Group Australia Pty L	Media And Advertising Services	7/04/2026	820.58
EF188292	29319	Hilda G Srhoy	Elected Member	7/04/2026	416.41
EF188293	29391	Faye Richardson Faye Richardson T/A The Little Play Co	Soft Play Hire	7/04/2026	2,812.70
EF188294	99997	Alana Garvie	Fdc Bond Refund	7/04/2026	270.00
EF188295	10152	Aust Services Union	Payroll Deductions	13/04/2026	648.50
EF188296	10154	Australian Taxation Office	Payroll Deductions	13/04/2026	655,518.00
EF188297	10305	Child Support Agency	Payroll Deductions	13/04/2026	3,427.21
EF188298	19726	Health Insurance Fund Of Wa	Payroll Deductions	13/04/2026	756.35
EF188299	27874	Smartsalary	Salary Packaging/Leasing Administration	13/04/2026	12,416.08
EF188300	28458	Easi Group	Novated Leasing	13/04/2026	22,309.83
EF188301	28741	The Local Government, Racing & Cemeteries Employees Union Wa Lgrceu	Union	13/04/2026	96.00
EF188302	28890	Construction Forestry Mining Energy Union - Construction & G Cfmeu Wa - Cor	Payroll Deductions	13/04/2026	30.00
EF188303	29447	Ssi Ssi	Software, Services, And Expertise For Th	14/04/2026	5,102.72
EF188304	13150	Western Australian Electoral Commission	Election Expenses	14/04/2026	463,727.70
EF188305	26987	Cti Risk Management	Security - Cash Collection	14/04/2026	2,612.31
EF188306	88888	Walter Thomson & Joanne Mills	Bond refund	17/04/2026	500.00
EF188307	88888	Gillian Orrett	Bond refund	17/04/2026	500.00
EF188308	88888	Marc Bartlett	Bond refund	17/04/2026	100.00
EF188309	88888	R J Passmore	Bond refund	17/04/2026	100.00
EF188310	88888	Carl Segreto	Bond refund	17/04/2026	500.00
EF188311	88888	The Wattleup Syndicate	Bond refund	17/04/2026	24,984.82
EF188312	88888	The Wattleup Syndicate	Bond refund	17/04/2026	20,154.06
EF188313	99997	Dr Helen Stain	Habitat For Homes Bird Bath Rebate	17/04/2026	49.99
EF188314	99997	Southern Cross Village	Bus Hire Subsidy	17/04/2026	375.00
EF188315	99997	Elise Houwen	Refund - Cancelled Swimming Lessons	17/04/2026	39.80
EF188316	99997	Amalie Hardy	Cockburn Got Talent First Place 10-13 Ye	17/04/2026	300.00
EF188317	99997	Sandra Rodriques	Cockburn Got Talent Second Place 10-13 Y	17/04/2026	200.00
EF188318	99997	Danielle Denner	Cockburn Got Talent Third Place 10-13 Ye	17/04/2026	100.00
EF188319	99997	Samira Bicknell	Cockburn Got Talent First Place 14-17 Ye	17/04/2026	300.00
EF188320	99997	Ethan Grainger	Cockburn Got Talent Second Place 14-17 Y	17/04/2026	200.00
EF188321	99997	Finley James	Cockburn Got Talent Third Place 14-17 Ye	17/04/2026	100.00
EF188322	99997	Oceana Denniss	Cockburn Got Talent First Place Open	17/04/2026	300.00
EF188323	99997	Annabelle Berry	Cockburn Got Talent Second Place Open	17/04/2026	200.00
EF188324	99997	Jia Yee Chee	Cockburn Got Talent Third Place Open	17/04/2026	100.00
EF188325	99997	Success Residents Association	Resident Groups Grant Program	17/04/2026	1,944.00
EF188326	99997	Bibra Lake Residents Association	Project Support Program	17/04/2026	513.97
EF188327	99997	Huynh Hung	Membership Not Cancelled	17/04/2026	28.80
EF188328	99997	Julie Guilfoile	Sustainable Home Rebate - Home Cooling	17/04/2026	300.00
EF188329	99997	Jane Zindel	Coogee Maritime Trail Volunteer Refund	17/04/2026	160.00

EF188330	99997	Caroline Nicholls	Petty Cash Reimbursement	17/04/2026	19.00
EF188331	99997	Sara Mcnamara	Sustainable Home Rebate - Thermal Blinds	17/04/2026	200.00
EF188332	99997	Sam Rycken	Compost Bin Rebate	17/04/2026	50.00
EF188333	99997	Jazzmae Smith	Refund - Cancellation Of Birthday Party	17/04/2026	200.00
EF188334	99997	Allianz Australia Insurance Limited	Urec# - 993660301919 - Mr Mathew Hyndman	17/04/2026	427.25
EF188335	99997	Sharon Desousa	Cctv Residentail Rebate	17/04/2026	500.00
EF188336	99997	Mary Brennan	Cctv Residentail Rebate	17/04/2026	500.00
EF188337	99997	Patricia Cleary	Senior Security Rebate	17/04/2026	300.00
EF188338	99997	Ilario Cavallaro	Senior Security Rebate	17/04/2026	200.00
EF188339	99997	Andrew Nestor	Senior Security Rebate	17/04/2026	200.00
EF188340	99997	Peter Newsome	Senior Security Rebate	17/04/2026	100.00
EF188341	99997	Ivo Gaspar	Senior Security Rebate	17/04/2026	100.00
EF188342	99997	Marilyn Burns	Senior Security Rebate	17/04/2026	500.00
EF188343	99997	Anthony Donovan	Cctv Residentail Rebate	17/04/2026	500.00
EF188344	99997	Ryan Foster	Cctv Residentail Rebate	17/04/2026	500.00
EF188345	99997	Callan Breen	Cctv Residentail Rebate	17/04/2026	500.00
EF188346	99997	Western Environmental Pty Ltd	Refund Of Foi Fees	17/04/2026	30.00
EF188347	99997	Daniel Adam Miskiewicz	Sustainable Home Rebate: Fan Purchase	17/04/2026	300.00
EF188348	99997	Dilip Dsouza	Sustainable Home Rebate - Rcac	17/04/2026	500.00
EF188349	99997	Hayley Gould	Customer Refund	17/04/2026	82.00
EF188350	99997	Daniel Adam Miskiewicz	Sustainable Home Rebate Pilot	17/04/2026	100.00
EF188351	99997	Paul Nevill	Sustainable Home Rebate Pilot	17/04/2026	500.00
EF188352	99997	Cole Cj & Mc	Sustainable Home Rebate - Saving Energy	17/04/2026	500.00
EF188353	99997	Steven Carrabs	Compost Bin Rebate	17/04/2026	50.00
EF188354	99997	Alexandra Domanski	Sustainable Home Rebate - Home Heating	17/04/2026	500.00
EF188355	99997	Cassandra Harrison	Sustainable Home Rebate - Ev Charger	17/04/2026	500.00
EF188356	99997	Thomas Hanson	Sustainable Home Rebate - Ev Charger	17/04/2026	500.00
EF188357	99997	Robyn Rae Colledge	Weighbridge 29-03-26 Refund	17/04/2026	85.00
EF188358	99997	P Rullo & Mj Taddei	E159 - Pen Fee Refund – Mike Taddei	17/04/2026	1,200.80
EF188359	99997	Chloe Holland	Compost Bin Rebate	17/04/2026	50.00
EF188360	99997	Da&Na Andrew	Habitat For Homes Bird Bath Rebate	17/04/2026	29.99
EF188361	99997	Atwell Community Association	Resident Groups Grant Program	17/04/2026	990.00
EF188362	99997	Breda Mcnelis	Individual Sponsorship For Ava Mcnelis	17/04/2026	400.00
EF188363	99997	Ian Bristow-Stagg	Sustainable Home Rebate - Induction Cook	17/04/2026	400.00
EF188364	99997	Shivani Dhiman	Sustainable Home Rebate - Ev Charger	17/04/2026	500.00
EF188365	99997	Kenneth W Browning	Bird Bath Rebate Refund	17/04/2026	22.99
EF188366	99997	Prasudi Atmajaya	Sustainable Home Rebate - Solar Roof Che	17/04/2026	295.00
EF188367	99997	Megan Barwick	Bird Bath Rebate - M Barwick	17/04/2026	50.00
EF188368	99997	Kevin Wragg	Senior Security Rebate	17/04/2026	200.00
EF188369	99997	Peter Blitz	Senior Security Rebate	17/04/2026	200.00
EF188370	99997	Adrian Wilby	Senior Security Rebate	17/04/2026	190.00
EF188371	99997	Raminder Singh	Senior Security Rebate	17/04/2026	200.00
EF188372	99997	Aureliana Smith	Senior Security Rebate	17/04/2026	300.00
EF188373	99997	Antonina Salvador	Senior Security Rebate	17/04/2026	300.00
EF188374	99997	Rc Archbishop Of Perth	Bus Hire - Oct 25, Feb & March 2026	17/04/2026	375.00
EF188375	10047	Alinta Energy	Natural Gas & Electrcity Supply	17/04/2026	83,384.80
EF188376	11794	Synergy	Electricity Usage/Supplies	17/04/2026	392,366.79
EF188377	28571	Perth Energy Pty Ltd	Energy Supply	17/04/2026	3,862.34
EF188378	99996	Hangui Liu	Rates and Property related refunds	17/04/2026	250.00

EF188379	99996	Jane Jefferies	Rates and Property related refunds	17/04/2026	596.87
EF188380	99996	Golden Boots (Wa) Pty Ltd	Rates and Property related refunds	17/04/2026	573.00
EF188381	99996	Donna Anne Czirr	Rates and Property related refunds	17/04/2026	670.00
EF188382	99996	Peak Central Property Group	Rates and Property related refunds	17/04/2026	523.00
EF188383	99996	Giovanni Scaramella	Rates and Property related refunds	17/04/2026	417.00
EF188384	99996	Giovanni Scaramella	Rates and Property related refunds	17/04/2026	417.00
EF188385	99996	Momentum Wealth Property	Rates and Property related refunds	17/04/2026	461.19
EF188386	99996	Kristie Smith	Rates and Property related refunds	17/04/2026	928.00
EF188387	99996	Mark Paul Vastenhout	Rates and Property related refunds	17/04/2026	466.00
EF188388	99996	Lucia M Frisulli	Rates and Property related refunds	17/04/2026	550.00
EF188389	99996	Fritz Arnold	Rates and Property related refunds	17/04/2026	528.52
EF188390	99996	Bernard Paul Gorman	Rates and Property related refunds	17/04/2026	580.00
EF188391	99996	Apx Property Pty Ltd	Rates and Property related refunds	17/04/2026	3,621.00
EF188392	99996	Apx Property Pty Ltd	Rates and Property related refunds	17/04/2026	5,315.00
EF188393	99996	Leonie Marie Ellement	Rates and Property related refunds	17/04/2026	130.56
EF188394	99996	Lee-Ann Stacey Young	Rates and Property related refunds	17/04/2026	451.00
EF188395	99996	Louise Hunter	Rates and Property related refunds	17/04/2026	195.38
EF188396	99996	Stephen Kenneth Delfs	Rates and Property related refunds	17/04/2026	468.00
EF188397	99996	Wesley Norman Bilk Boshoff	Rates and Property related refunds	17/04/2026	463.00
EF188398	99996	Simon Goodridge	Rates and Property related refunds	17/04/2026	52.50
EF188399	99996	Cristina Polinario Tan	Rates and Property related refunds	17/04/2026	480.00
EF188400	99996	Wattleup Road Property Developments Pty	Rates and Property related refunds	17/04/2026	1,372.14
EF188401	99996	Leah Guibernas Batallones	Rates and Property related refunds	17/04/2026	502.00
EF188402	99996	Kcl Group	Rates and Property related refunds	17/04/2026	868.00
EF188403	99996	Aaron George-William Brice	Rates and Property related refunds	17/04/2026	800.00
EF188404	99996	Denise Kah Chi Wan	Rates and Property related refunds	17/04/2026	469.00
EF188405	28717	Carol Lechun Zhang	Elected Member Sitting Fees & Allowances	17/04/2026	301.35
EF188406	11758	Req Officers Do Not Use - Water Corp Utility Account Only - Please Refer To 1	Water Usage / Sundry Charges	17/04/2026	60,980.32
EF188407	10058	Alsco Pty Ltd	Hygiene Services/Supplies	17/04/2026	428.13
EF188408	10082	Armandos Sports	Sporting Goods	17/04/2026	1,397.35
EF188409	10091	Aslab Pty Ltd	Asphalting Services/Supplies	17/04/2026	7,466.80
EF188410	10097	Blackwoods Atkins	Engineering Supplies	17/04/2026	96.80
EF188411	10207	Boc Gases	Gas Supplies	17/04/2026	2,750.70
EF188412	10211	Bolinda Publishing Pty Ltd	Publishing	17/04/2026	353.43
EF188413	10226	Bridgestone Australia Ltd	Tyre Services	17/04/2026	48,167.10
EF188414	10246	Bunnings Building Supplies Pty Ltd	Hardware Supplies	17/04/2026	6,850.77
EF188415	10247	Bunzl Australia Ltd	Paper/Plastic/Cleaning Supplies	17/04/2026	372.01
EF188416	10279	Castrol Australia Pty Ltd	Grease/Lubricants	17/04/2026	5,311.24
EF188417	10321	City Of Canning	Lost/Damaged Book Fees	17/04/2026	5,568.01
EF188418	10333	Cjd Equipment Pty Ltd	Hardware Supplies	17/04/2026	8,571.53
EF188419	10352	Cockburn Bowling & Recreational Club Inc Cockburn Barc	Recreation Club	17/04/2026	1,400.00
EF188420	10359	Cockburn Painting Service	Painting Supplies/Services	17/04/2026	11,555.50
EF188421	10422	Reitsema Packaging	Road Litter Bags	17/04/2026	811.25
EF188422	10483	Landgate	Mapping/Land Title Searches	17/04/2026	11,169.93
EF188423	10526	E & Mj Rosher Pty Ltd	Mower Equipment	17/04/2026	15,081.00
EF188424	10535	Workpower Incorporated	Employment Services - Planting	17/04/2026	2,197.80
EF188425	10589	Fines Enforcement Registry	Fines Enforcement Fees	17/04/2026	1,947.00
EF188426	10683	Gronbek Security	Locksmith Services	17/04/2026	20,131.93
EF188427	10788	Jandakot Volunteer Bush Fire Brigade Please See Adhoc	Expense Reimbursements	17/04/2026	625.00

EF188428	10794	Jason Signmakers	Signs	17/04/2026	18,131.73
EF188429	10879	Les Mills Aerobics	Instruction/Training Services	17/04/2026	2,261.17
EF188430	10892	Local Government Professionals Australia Wa	Subscription	17/04/2026	5,800.00
EF188431	10912	M2 Technology Group	Messaging Services	17/04/2026	396.00
EF188432	10913	Bucher Municipal Pty Ltd	Purchase Of New Plant / Repair Services	17/04/2026	29,202.54
EF188433	10923	Major Motors Pty Ltd	Repairs/Maintenance Services	17/04/2026	1,428.93
EF188434	10953	Melville-Cockburn Chamber Of Commerce	Sponsorship	17/04/2026	5,500.00
EF188435	10991	Beacon Equipment	Mowing Equipment	17/04/2026	1,394.00
EF188436	11029	Newcastle Weighing Services Pty Ltd	Software Support	17/04/2026	7,287.50
EF188437	11036	Northlake Electrical Pty Ltd	Electrical Services	17/04/2026	78,637.80
EF188438	11152	Fulton Hogan Industries Pty Ltd	Road Maintenance	17/04/2026	6,336.00
EF188439	11307	Satellite Security Services Pty Ltd	Security Services	17/04/2026	15,794.02
EF188440	11316	Seek Limited	Recruitment Advertising	17/04/2026	1,673.38
EF188441	11334	Shenton Pumps	Pool Equipment/Services	17/04/2026	11,047.96
EF188442	11375	Slater Gartrell Sports	Sport Supplies	17/04/2026	781.00
EF188443	11449	Spearwood Florist Ultimate Co Pty Ltd	Floral Arrangements	17/04/2026	150.00
EF188444	11483	St John Ambulance Aust Wa Operations	First Aid Courses	17/04/2026	5,129.00
EF188445	11511	Statewide Bearings	Bearing Supplies	17/04/2026	459.36
EF188446	11512	Statewide Cleaning Supplies Pty Ltd	Cleaning Supplies/Service	17/04/2026	191.55
EF188447	11557	Technology One Ltd	It Consultancy Services	17/04/2026	35,391.71
EF188448	11625	Nutrien Water	Reticulation Supplies	17/04/2026	2,541.00
EF188449	11651	Tree Watering Services	Tree Watering Services	17/04/2026	3,436.00
EF188450	11739	Wa Spit Roast Company	Catering Services	17/04/2026	3,478.70
EF188451	11787	Department Of Transport	Vehicle Search Fees	17/04/2026	1,116.90
EF188452	11789	Walga	Advertising/Training Services	17/04/2026	150.00
EF188453	11793	Western Irrigation Pty Ltd	Irrigation Services/Supplies	17/04/2026	26,520.70
EF188454	11795	Western Power	Street Lighting Installation & Service	17/04/2026	6,627.06
EF188455	11841	Yangebup Family Centre Inc	Venue Hire / Grants & Donations	17/04/2026	831.60
EF188456	11873	Wattleup Tractors	Hardware Supplies	17/04/2026	5,808.20
EF188457	12153	Hays Personnel Services Pty Ltd	Employment Services	17/04/2026	18,867.12
EF188458	12295	Stewart & Heaton Clothing Co. Pty Ltd	Clothing Supplies	17/04/2026	87.45
EF188459	12448	The Joys Of The Women The Joys Of The Women Le Gioie Delle Donne Italian	Choir	17/04/2026	350.00
EF188460	12458	Kite Kinetics	Entertainment Services	17/04/2026	1,320.00
EF188461	12497	Trophy Choice	Trophy Supplies	17/04/2026	417.00
EF188462	12589	Australian Institute Of Management	Training Services	17/04/2026	8,299.50
EF188463	12672	Norman Disney & Young	Consultancy Services	17/04/2026	3,932.50
EF188464	13475	The Trustee For Burgess Rawson Wa Unit Trust Burgess Rawson (Wa) Pty Ltd	Property Management	17/04/2026	1,860.01
EF188465	13873	Cockburn Ses	Traffic Management Services	17/04/2026	5,400.00
EF188466	14297	Artref Pty Ltd	Printing Cartridges	17/04/2026	1,272.04
EF188467	14350	Baileys Fertiliser	Fertiliser Supplies	17/04/2026	47,504.29
EF188468	15271	Ple Computers Pty Ltd	Computer Hardware	17/04/2026	359.00
EF188469	15393	Stratagreen	Hardware Supplies	17/04/2026	5,209.65
EF188470	15588	Natural Area Consulting Management Services	Weed Spraying	17/04/2026	8,822.00
EF188471	15772	The Trustee For The Parker Black & Forrest Unit Trust Parker Black & Forrest	Architectural Door Hardware Distributor	17/04/2026	1,567.38
EF188472	15850	Ecoscape Australia Pty Ltd	Environmental Consultancy	17/04/2026	1,298.00
EF188473	16064	Cms Engineering	Airconditioning Services	17/04/2026	19,041.75
EF188474	16107	Wren Oil	Waste Disposal Services	17/04/2026	1,334.30
EF188475	16365	Glenn Barrie Swift Glenn Swift Entertainment	Entertainment	17/04/2026	440.00
EF188476	16698	Tidy Up	Rubbish Removal	17/04/2026	446.00

EF188477	16985	Wa Premix	Concrete Supplies	17/04/2026	2,252.81
EF188478	17345	Kennards Hire - Myaree	Equipment Hire	17/04/2026	1,486.65
EF188479	17600	Lightforce Asset Pty Ltd (Erections!)	Guard Rails	17/04/2026	4,778.40
EF188480	17608	Nu-Trac Rural Contracting	Beach Cleaning/Firebreak Construction	17/04/2026	12,346.36
EF188481	18073	Paramount Security Services	Security Services	17/04/2026	3,887.40
EF188482	18126	Dell Australia Pty Ltd	Computer Hardware	17/04/2026	4,158.00
EF188483	18203	Natsync Environmental	Pest Control	17/04/2026	1,690.00
EF188484	18272	Austraclear Limited	Investment Services	17/04/2026	165.77
EF188485	18407	Ripe Art	Catering Services - Edible Art	17/04/2026	750.00
EF188486	18533	Friends Of The Community Inc.	Catering Services	17/04/2026	2,542.50
EF188487	18760	Melville Subaru	Vehicle Purchase VQR25/26-16 - A000001	17/04/2026	138,620.94
EF188488	18799	Down To Earth Training & Assessing	Training Services	17/04/2026	1,850.00
EF188489	18801	Fremantle Bin Hire	Bin Hire - Skip Bins	17/04/2026	440.00
EF188490	18962	Sealanes (1985) P/L	Catering Supplies	17/04/2026	2,318.79
EF188491	19107	Forever Shining Artforms Wa	Parks Infrastructure Services	17/04/2026	20,350.00
EF188492	19533	Woolworths Group Ltd (Woolworths & Big W)	Groceries	17/04/2026	3,262.80
EF188493	19821	Structerre Consulting	Structural Design Consultancy Services	17/04/2026	6,317.30
EF188494	20000	Aust West Auto Electrical Pty Ltd	Auto Electrical Services	17/04/2026	37,868.39
EF188495	20146	Data#3 Limited	Contract It Personnel & Software	17/04/2026	3,960.00
EF188496	20535	Home-Grown Theatre	Drama Classes	17/04/2026	3,300.00
EF188497	21010	Redman Solutions	Computer Software	17/04/2026	5,608.19
EF188498	21291	The Worm Shed	Environmental Education	17/04/2026	2,662.00
EF188499	21744	Jb Hi Fi - Commercial	Electronic Equipment	17/04/2026	3,148.42
EF188500	21791	The Leisure Institute Of Wa (Aquatics) Inc.	Professional Organisation	17/04/2026	150.00
EF188501	21946	Ryan's Quality Meats	Meat Supplies	17/04/2026	1,295.67
EF188502	22106	Intelife Group	Services - Daip	17/04/2026	17,152.64
EF188503	22553	Brownes Food Operations	Catering Supplies	17/04/2026	516.82
EF188504	22613	Vicki Royans	Artistic Services	17/04/2026	320.00
EF188505	22658	South East Regional Centre For Urban Landcare Inc (Sercul)	Urban Landcare Services	17/04/2026	3,134.67
EF188506	22682	Beaver Tree Services Pty Ltd	Tree Pruning Services	17/04/2026	11,170.50
EF188507	22752	Elgas Limited	Gas Supplies	17/04/2026	627.43
EF188508	22806	Chevron Australia Downstream Fuels Pty Ltd	Fuel Supplies A000001	17/04/2026	138,676.96
EF188509	23034	Douglas Partners	Consultancy Services - Geo Technical	17/04/2026	1,650.00
EF188510	23288	Ariane Roemmele	Amusement - Children's Activities	17/04/2026	540.00
EF188511	23351	Cockburn Gp Super Clinic Limited T/A Cockburn Integrated Health	Leasing Fees	17/04/2026	2,130.49
EF188512	23570	A Proud Landmark Pty Ltd	Landscape Contruction Services	17/04/2026	13,662.00
EF188513	23579	Daimler Trucks Perth	Purchase Of New Truck	17/04/2026	417.45
EF188514	24508	Rebecca Flanagan	Educational Musical Lessons	17/04/2026	395.00
EF188515	24557	Aveling	Consultancy Services	17/04/2026	792.00
EF188516	24595	Contemporary Image Photography Pty Ltd	Photography Services	17/04/2026	660.00
EF188517	24619	Vibrant Mcs Pty Ltd Mcs Security	Security Services	17/04/2026	16,385.44
EF188518	24736	Zenien	Cctv Camera Licences	17/04/2026	11,998.75
EF188519	24974	Scott Print	Printing Services	17/04/2026	484.00
EF188520	25002	Brain Ambulance Pty Ltd	Education Services	17/04/2026	4,840.00
EF188521	25063	Superior Pak Pty Ltd	Vehicle Maintenance	17/04/2026	126.68
EF188522	25121	Imagesource Digital Solutions	Billboards	17/04/2026	4,501.20
EF188523	25128	Horizon West Landscape & Irrigation Pty Ltd	Landscaping Services	17/04/2026	28,644.00
EF188524	25189	Sport And Recreation Surfaces Pty Ltd Sportand Recreation Surfaces Pty Ltd	Sports And Recreation Surfaces	17/04/2026	83,237.00
EF188525	25264	Acurix Networks Pty Ltd	Wifi Access Service	17/04/2026	7,722.63

EF188526	25418	Cs Legal	Legal Services	17/04/2026	1,606.96
EF188527	25586	Envirovap Pty Ltd	Hire Of Leachate Units	17/04/2026	21,991.75
EF188528	25813	Lg Connect Pty Ltd	Erp Systems Development	17/04/2026	4,594.38
EF188529	25822	Fit2work.Com.Au Mercury Search And Selection Pty Ltd	Employee Check	17/04/2026	154.00
EF188530	25832	Exteria	Street And Park Infrastructure	17/04/2026	5,732.10
EF188531	26114	Grace Records Management	Records Management Services	17/04/2026	2,025.70
EF188532	26162	Randstad Pty Ltd	Employment Services	17/04/2026	4,482.13
EF188533	26251	Elizabeth Christina Antonio Healing India Creative Arts	Facilitation Services - Workshops	17/04/2026	395.00
EF188534	26257	Paperbark Technologies Pty Ltd	Arboricultural Consultancy Services	17/04/2026	510.00
EF188535	26303	Gecko Contracting Turf & Landscape Maintenance	Turf & Landscape Maintenance A000001	17/04/2026	494,230.76
EF188536	26382	Rangs Graphics And Design	Software Licences	17/04/2026	528.00
EF188537	26470	Scp Conservation	Fencing Services	17/04/2026	23,144.00
EF188538	26623	Cromag Pty Ltd (Sigma Chemicals) Sigma Telford Group	Chemicals - Pool	17/04/2026	398.91
EF188539	26626	Senversa Pty Ltd	Environmental Auditing	17/04/2026	6,050.00
EF188540	26677	Australia And New Zealand Recycling Platform Limited	Not- For-Profit Member Services Body	17/04/2026	1,948.41
EF188541	26679	La Mint Events & Catering	Catering	17/04/2026	764.06
EF188542	26705	Creative Adm	Marketing Services	17/04/2026	5,445.00
EF188543	26735	Shane Mcmaster Surveys	Survey Services	17/04/2026	6,545.00
EF188544	26736	Ghems Holdings Pty Ltd	Revegetation	17/04/2026	6,847.61
EF188545	26739	Kerb Doctor	Kerb Maintenance	17/04/2026	45,380.62
EF188546	26743	Statewide Turf Services	Turf Renovation A000001	17/04/2026	100,008.77
EF188547	26750	Kleenit Pty Ltd	Facility Maintenance	17/04/2026	581.85
EF188548	26771	Instant Products Hire	Portable Toilet Hire	17/04/2026	2,502.20
EF188549	26782	Soft Landing	Recycling Services	17/04/2026	57,871.88
EF188550	26789	Raeco	Supplier Of Library Shelving And Furnitu	17/04/2026	521.32
EF188551	26827	Good Samaritan Industries	Business Mail House Solutions, Warehousi	17/04/2026	2,824.80
EF188552	26848	Melanie Maclou	Artistic Services	17/04/2026	1,250.00
EF188553	26867	Tlc Safety Pty Ltd Einsteins Australia	Childrens Workshops	17/04/2026	412.50
EF188554	26871	John Papas Trailers	Trailer Manufacture	17/04/2026	11,440.00
EF188555	26888	Media Engine	Graphic Design, Marketing, Video Product	17/04/2026	660.00
EF188556	26901	Alyka Pty Ltd	Digital Consultancy And Web Development	17/04/2026	660.00
EF188557	26923	Woodlands	Rubbish Collection Equipment	17/04/2026	9,308.18
EF188558	26929	Elan Energy Matrix Pty Ltd	Recycling Services	17/04/2026	1,400.52
EF188559	26940	Floorwest Pty Ltd	Floor Coverings	17/04/2026	42,900.00
EF188560	26985	Access Icon Pty Ltd	Drainage Products	17/04/2026	12,777.60
EF188561	26988	Bladon Wa Pty Ltd	Promotional Products	17/04/2026	13,565.75
EF188562	27002	Cockburn Party Hire	Hire Services	17/04/2026	10,758.40
EF188563	27006	Bibra Lake Iga Xpress	Liquor Supplies	17/04/2026	2,086.00
EF188564	27010	Quantum Building Services Pty Ltd	Building Maintenance	17/04/2026	17,773.24
EF188565	27011	Baileys Marine Fuel Australia	Fuel	17/04/2026	6,110.88
EF188566	27015	Intelli Trac	Gps Tracking	17/04/2026	352.00
EF188567	27031	Downer Edi Works Pty Ltd	Asphalt Services	17/04/2026	24,941.00
EF188568	27034	Adelby Pty Ltd	Firebreak Construction	17/04/2026	3,740.00
EF188569	27044	Graffiti Systems Australia	Graffiti Removal & Anti-Graffiti Coating	17/04/2026	4,243.59
EF188570	27054	Vocus Pty Ltd	Telecommunications	17/04/2026	8,835.17
EF188571	27059	Frontline Fire & Rescue Equipment	Manufacture-Fire Vehicles/Equipment	17/04/2026	1,230.58
EF188572	27060	Canterbury Group Pty Ltd	Office Furniture	17/04/2026	605.00
EF188573	27063	Nature Play Solutions	Playground Design/Consultancy	17/04/2026	9,069.50
EF188574	27065	Westbooks	Books	17/04/2026	6,457.92

EF188575	27071	Pro-Am Australia	Swimwear, Aquatic Products	17/04/2026	544.41
EF188576	27082	Kulbardi Pty Ltd	Stationery Supplies	17/04/2026	2,548.81
EF188577	27085	Savills Project Management Pty Ltd	Project Management	17/04/2026	22,220.76
EF188578	27154	Veolia Recycling & Recovery Pty Ltd	Waste Services	17/04/2026	11,393.52
EF188579	27168	Nightlife Music Pty Ltd	Music Management	17/04/2026	465.53
EF188580	27175	Royal Pride Pty Ltd Pav Events	Events And Audio Visual Services A000001	17/04/2026	116,469.08
EF188581	27198	Green Promotions Pty Ltd	Promotional Supplies	17/04/2026	2,721.83
EF188582	27201	Wfs Australia Pty Ltd	Software	17/04/2026	985.95
EF188583	27222	Ashton Safety Health Environment	Safety, Health, Environment Consulting	17/04/2026	1,140.70
EF188584	27241	Landscape Elements	Landscaping Services	17/04/2026	3,495.25
EF188585	27269	Payrix Australia	Payment Processing	17/04/2026	59,473.56
EF188586	27334	Westcare Print	Printing Services	17/04/2026	126.50
EF188587	27346	Office Line	Furniture Office	17/04/2026	2,882.00
EF188588	27362	The Mighty Booths	Photobooth	17/04/2026	1,400.00
EF188589	27374	Southern Cross Cleaning	Commercial Cleaning	17/04/2026	16,155.41
EF188590	27377	Accidental Health And Safety - Perth	First Aid Supplies	17/04/2026	573.29
EF188591	27379	Esri Australia Pty Ltd	Gis Software A000028	17/04/2026	179,293.51
EF188592	27381	Christopher George Moore	Exercise Classes	17/04/2026	1,995.00
EF188593	27403	Freedom Fairies Pty Ltd	Amusement	17/04/2026	2,266.00
EF188594	27405	Combat Clothing Australia P/L	Clothing - Protective	17/04/2026	9,163.00
EF188595	27423	Mechanical Project Services Pty Ltd	Airconditioning Services	17/04/2026	23,201.44
EF188596	27437	Pb Reticulation & Maintenance Services Pty Ltd	Irragation Services	17/04/2026	235.95
EF188597	27499	Hodge Collard Preston Architects	Architects	17/04/2026	9,240.00
EF188598	27529	Wa Library Supplies	Library Supplies & Furniture	17/04/2026	3,724.00
EF188599	27531	Simplylogical.Net	Software System	17/04/2026	15,000.00
EF188600	27539	Jasmin Carpentry & Maintenance	Carpentry	17/04/2026	1,691.58
EF188601	27546	Bpa Engineering	Consultancy - Engineering	17/04/2026	2,508.00
EF188602	27551	Incognito Catering	Catering Services	17/04/2026	1,221.00
EF188603	27579	Soco Studios	Photography Services	17/04/2026	2,722.50
EF188604	27587	New Ground Water Services Pty Ltd	Irrigation/Reticulation	17/04/2026	4,884.00
EF188605	27596	Allwest Plant Hire Australia Pty Ltd	Plant Hire And Civil Contracting	17/04/2026	9,887.81
EF188606	27610	Rockwater Pty Ltd	Hydrogeological Consultancy	17/04/2026	4,082.10
EF188607	27617	Atturra Business Applications	Consultancy - It	17/04/2026	21,780.00
EF188608	27622	Trugrade Medical Supplies	Medical Supplies	17/04/2026	184.25
EF188609	27631	Aquatic Services Wa Pty Ltd	Pool Equipment & Maintenance	17/04/2026	7,148.33
EF188610	27637	Aqua Research And Monitoring Services	Marine Services	17/04/2026	4,250.00
EF188611	27675	Wgawa Pty Ltd	Consultancy Engineering	17/04/2026	19,118.00
EF188612	27676	Blue Force Pty Ltd	Security Services	17/04/2026	68,590.26
EF188613	27684	Jani Murphy Pty Ltd	Training	17/04/2026	3,396.25
EF188614	27695	Qtm Pty Ltd	Traffic Management	17/04/2026	4,836.71
EF188615	27797	City Lift Services Pty Ltd	Lift Maintenance	17/04/2026	2,202.75
EF188616	27818	Modus Compliance Pty Ltd	Consultanct Engineering	17/04/2026	2,200.00
EF188617	27850	Dowsing Group Pty Ltd	Concreting Services CON01 - A000194	17/04/2026	104,503.45
EF188618	27909	Fe Technologies	Rfid Equipment And Tags	17/04/2026	1,069.20
EF188619	27917	Go Doors Advanced Automation	Door Maintenance & Repair	17/04/2026	34,293.46
EF188620	28031	Brandon's Shredding Boxes	Recycling	17/04/2026	125.00
EF188621	28047	Mitchell Garlett	Ceremonial Services	17/04/2026	550.00
EF188622	28049	Copy Magic	Printing Services	17/04/2026	5,635.80
EF188623	28061	Go2cup	Paper Cups	17/04/2026	7,106.00

EF188624	28080	Yacht Grot 1985 Pty Ltd	Marine	17/04/2026	279.40
EF188625	28102	Community Data Solutions	Financial Services	17/04/2026	777.35
EF188626	28159	Intelligent Rfid Solutions	Rfid Software	17/04/2026	5,174.40
EF188627	28164	Aaro Group Pty Ltd	Drainage Services CON01 - A002038	17/04/2026	133,237.16
EF188628	28179	Ecospill Pty Ltd	Emergency Shower Supply And Service	17/04/2026	372.52
EF188629	28196	Brightmark Group Pty Ltd	Cleaning Services CON01 - CON01	17/04/2026	102,445.31
EF188630	28199	Acrobatch	Entertainment - Acrobat	17/04/2026	2,310.00
EF188631	28201	Select Fresh	Food Supplies	17/04/2026	125.06
EF188632	28211	Nordic Fitness Equipment	Fitness Equipment	17/04/2026	3,270.00
EF188633	28214	Beyond Skateboarding	Skateboarding Clinics	17/04/2026	5,500.00
EF188634	28215	Complete Office Supplies Pty Ltd	Stationery	17/04/2026	324.03
EF188635	28218	Laminar Capital Pty Ltd	Financial Services	17/04/2026	1,540.00
EF188636	28229	Reino International Pty Ltd	Parking Software	17/04/2026	1,920.49
EF188637	28231	Typeset Pty Ltd	Editorial And Business Communications Se	17/04/2026	484.00
EF188638	28241	Swift Flow Pty Ltd	Plumbing	17/04/2026	40,154.64
EF188639	28261	Hazed Services Pty Ltd	Safety - Roof	17/04/2026	1,347.50
EF188640	28264	Remondis Go Organics Pty Ltd	Organics Processing	17/04/2026	25,883.67
EF188641	28265	Tree Care Wa	Vegetation Maintenance Services CON01 - A002048	17/04/2026	115,845.04
EF188642	28277	Gesha Coffee Co	Coffee Supplies	17/04/2026	3,525.11
EF188643	28297	Techbrain	It Consultancy	17/04/2026	492.46
EF188644	28303	Miracle Recreation Equipment	Playground Equipment	17/04/2026	9,257.41
EF188645	28314	Hootsuite Inc	Software As A Service	17/04/2026	26,140.00
EF188646	28318	Ati-Mirage	Training	17/04/2026	3,052.50
EF188647	28344	Seat Shop Wa Pty Ltd	Repairs And Replacements To Heavy Fleet	17/04/2026	1,029.42
EF188648	28345	Little Bull Espresso Bar	Coffee Vendor	17/04/2026	1,560.00
EF188649	28351	Clever Designs Uniforms	Clothing	17/04/2026	10,676.39
EF188650	28360	Arup Australia Pty Ltd	Consultancy - Engineering	17/04/2026	1,760.00
EF188651	28371	Flexi Staff	Employment Services	17/04/2026	77,836.03
EF188652	28391	Perth Medical Volunteers Inc	First Aid Services	17/04/2026	2,236.52
EF188653	28392	Mcs Civil Contracting	Engineering/Earthworks	17/04/2026	3,784.00
EF188654	28426	Power Paving Pty Ltd	Paving Services	17/04/2026	9,861.50
EF188655	28437	Building & Industrial Cleaning Services	Cleaning Services	17/04/2026	818.51
EF188656	28448	Enchanted Stiltwalking	Roving Entertainment	17/04/2026	1,727.00
EF188657	28454	Aussie Natural Spring Water	Water Supplies	17/04/2026	563.16
EF188658	28470	Pwd	Web Development And Digital Marketing	17/04/2026	148.50
EF188659	28475	Host Corporation Pty Ltd	Catering Supplies	17/04/2026	174.90
EF188660	28506	Pk Technology Pty Ltd	Emergency Services Supplies & Install	17/04/2026	19,619.45
EF188661	28508	T C Waste (Wa) Pty Ltd (D & M Waste Management) D & M Waste Manageme	Waste Management	17/04/2026	19,750.50
EF188662	28516	Classic Hire	Equipment Hire	17/04/2026	1,927.64
EF188663	28522	Bing Technologies Pty Ltd	Mailing Services	17/04/2026	7,932.73
EF188664	28544	Forpark Australia 4Park Pty Ltd	Fitness Equipment	17/04/2026	38,470.82
EF188665	28564	Toby Z. Magic	Event Entertainment	17/04/2026	550.00
EF188666	28569	Choiceone Pty Ltd	Recruitment Services A000001	17/04/2026	117,682.03
EF188667	28587	Sos Mechanical Solutions	Mechanical Services (Hvac)	17/04/2026	770.00
EF188668	28603	Vision 6 Pty Ltd	Sms & Email Marketing	17/04/2026	1,580.70
EF188669	28621	Imprint Plastic	Printing	17/04/2026	90.20
EF188670	28625	Breathalyser Sales And Service Pty Ltd	Drug And Alcohol Testing Equipment	17/04/2026	418.00
EF188671	28645	360 Artist Logistics Pty Ltd	Events And Entertainment	17/04/2026	2,577.07
EF188672	28652	Omnicom Media Group Australia Pty Ltd Omnicom Media Group Australia Pty L	Media And Advertising Services	17/04/2026	8,798.65

EF188673	28653	Epic Installs Epic Installations Pty Ltd	Installation Services	17/04/2026	1,364.00
EF188674	28655	Rockingham Glass Reads West Coast Maintenance Pty Ltd	Emergency Glass Repair	17/04/2026	371.36
EF188675	28663	Freestyle Now Shaun Travis Jarvis	Skatepark Activation	17/04/2026	4,070.00
EF188676	28669	Dangerous Delights	Performing Arts	17/04/2026	2,200.00
EF188677	28673	Uhg Trading Pty Ltd (Unicare Health)	Mobility And Home Care Products	17/04/2026	812.90
EF188678	28674	Recfishwest	Peak Body For Recreational Fishing	17/04/2026	2,640.00
EF188679	28679	Creditor Watch Pty Ltd	Credit Bureau	17/04/2026	812.00
EF188680	28687	Megavision	Event Business	17/04/2026	3,769.89
EF188681	28691	Kgo Enterprises Pty Ltd Perth Bouncy Castle Hire	Entertainment - Amusement & Inflatables	17/04/2026	11,466.33
EF188682	28708	Ultimo Catering & Events Pty Ltd	Catering & Events	17/04/2026	2,033.00
EF188683	28710	Premier Envelopes Australia Pty Ltd	Supply & Printing Of Envelops	17/04/2026	954.38
EF188684	28758	Cwc Consultants Pty Ltd	Electrical Consultant	17/04/2026	15,599.38
EF188685	28764	Phase 3 Maintenance Pty Ltd	Landscape Maintenance	17/04/2026	4,331.25
EF188686	28767	The Trustee For Bugbusters Unit Trust Bug Busters	Pest Control	17/04/2026	8,981.75
EF188687	28785	Sanity Music Stores Pty Ltd Sanity Entertainment	Retail Of Entertainment Products	17/04/2026	246.92
EF188688	28815	Weldplas And Services Pty Ltd	Construction - Plastic Fabrication	17/04/2026	6,769.75
EF188689	28824	The Trustee For Calder Family Trust Tam Bakes Cakes	Bakers - Cake Baking	17/04/2026	665.00
EF188690	28831	Safepath Pty Ltd	Concrete Footpath Grinding To Remove T	17/04/2026	1,017.50
EF188691	28832	Miles Carpenter Crimson Wolf Fine Art	Artist	17/04/2026	1,950.00
EF188692	28833	Ptg Consulting Pty Ltd	Geotech & Road Saftey	17/04/2026	4,290.00
EF188693	28845	The Trustee For The Critters Trust Critters Up Close	Wildlife Education	17/04/2026	395.00
EF188694	28862	M & B Excavations Pty Ltd	Civil Construction	17/04/2026	3,850.00
EF188695	28874	The Trustee For Alara Trust Earthside Eco Bums	Earthside Eco Bums Cloth Nappy Education	17/04/2026	346.50
EF188696	28887	The Trustee For Stallworthy Business Trust Your Reformer	Reformer Pilates Manufacturer And Distri	17/04/2026	588.00
EF188697	28893	B.J Keat & C.J Meerton Little People Play	Children's Events/Toy Hire	17/04/2026	2,915.00
EF188698	28897	Mcleods Lawyers Pty Ltd Mcleods Lawyers	Legal Service	17/04/2026	9,507.06
EF188699	28901	The Happy Pet Place Pty Ltd The Happy Pet Place	Pet Supplies	17/04/2026	710.29
EF188700	28906	Chg-Meridan Australia Pty Limited	Leasing	17/04/2026	100,012.74
EF188701	28907	Bin Bath Corporation Pty Ltd Bin Bath	Bin Cleaning	17/04/2026	1,740.37
EF188702	28933	Wa Mermaids Pty Ltd	Entertainment, Artists & Performers	17/04/2026	946.00
EF188703	28950	4Cabling Pty Ltd	It, Data & Cabling Supplier/Distributer	17/04/2026	124.41
EF188704	28953	Shane Nicholas Tognolini - Freeway Water Dan The Bike Man	Water Cartage	17/04/2026	192.50
EF188705	28958	Ben Sgherza Independent Disability Consultant	Disability Consulting	17/04/2026	2,000.00
EF188706	29000	Tradecorp Acquisition Co. Pty Ltd Tradecorp Acquisition Co. Pty Ltd Ta Abc Co	Shipping Containers	17/04/2026	7,012.50
EF188707	29048	The Trustee For The Sharkey Family Trust Precision Pipe Technologies	Trenchless Repairs	17/04/2026	4,125.00
EF188708	29050	Fetch Print Pty Ltd	Print Management - Supply Of All Printed	17/04/2026	4,884.00
EF188709	29068	The Trustee For Franz Family Trust Franz Building Supplies	Building Materials Supplier	17/04/2026	1,481.11
EF188710	29070	Delta Fabrication Pty Ltd Delta Roofing	Roofing Services	17/04/2026	8,151.00
EF188711	29079	Western Australian Vietnam Business Council Inc.	Promote The Activity Of Trade Between Au	17/04/2026	1,500.00
EF188712	29083	Tango Information Technology Pty Ltd Tango It	It Consulting	17/04/2026	42,900.00
EF188713	29090	The Gelo Company The Gelo Company Pty Ltd	Events Hosting And Activations	17/04/2026	3,300.00
EF188714	29116	Aksharbrahma Pty Ltd The Drug Detection Agency - South Perth Wa	Workplace - Drug And Alcohol Testing	17/04/2026	116.05
EF188715	29118	Grandstand Ventures Pty Grandstand Agency	Events - Entertainment	17/04/2026	1,320.00
EF188716	29126	Mazami Pty Ltd	Nutrition	17/04/2026	385.00
EF188717	29127	Global Workwear Investments Pty Ltd Totally Workwear	Workwear	17/04/2026	8,367.62
EF188718	29143	Dell Financial Services Pty Ltd	Financing CON01 - C101051 - A001532	17/04/2026	108,449.45
EF188719	29153	Clear Ai Pty Ltd	Consultancy	17/04/2026	5,032.50
EF188720	29182	Rueben Victor Graham Hayden-Nelson Knb Culture & Arts	Cultural Consultancy	17/04/2026	500.00
EF188721	29195	The East Hwl Practice Trust & The Warat Hwl Practice Trust & Hwl Ebsworth La	Legal Services	17/04/2026	4,369.20

EF188722	29198	D & E Air Conditioning Pty Limited	Hvac - Mechanical Services CON01 - C101109 - A001973	17/04/2026	106,194.00
EF188723	29205	Burton, Laura Kate Made To Be Messy	Childrens Creative Play	17/04/2026	2,634.67
EF188724	29217	People And Property Enterprises Pty Ltd Property Fire Maintenance	Fire Protection Services	17/04/2026	29,090.73
EF188725	29224	South Regional Tafe	Education And Training	17/04/2026	913.40
EF188726	29225	Gavin John Bryden A. P. Worx Aquarium & Pond Maintenance	Aquarium & Pond Maintenance	17/04/2026	104.50
EF188727	29231	The Henderson Alliance Incorporated The Henderson Alliance Inc.	Defence Industry Association	17/04/2026	858.00
EF188728	29232	Altrum Pty Ltd Engineered Efficiency	Engineering Services	17/04/2026	7,781.25
EF188729	29245	Realbuilt Partners Pty Ltd	Building Consultancy And Project Managem	17/04/2026	23,708.25
EF188730	29249	Stantons International Audit And Consulting Pty Ltd	Audit And Consulting	17/04/2026	21,670.00
EF188731	29251	Newhaven Family Investments Pty Ltd & The Trustee For Lucwam Perth Better	Supply	17/04/2026	15,488.00
EF188732	29253	Ngaru Pou Inc	Childrens Cultural Group	17/04/2026	300.00
EF188733	29259	Milliyaan Aboriginal Services Pty Ltd	Cultural Incursion And Custodian Ceremon	17/04/2026	1,097.25
EF188734	29262	Sydfran Pty Ltd (Indoor Plant Solutions) Indoor Plant Solutions	Indoor Plant Hire	17/04/2026	510.95
EF188735	29265	Pch Civil Pty Ltd Pch Civil	Civil Construction	17/04/2026	50,465.39
EF188736	29266	Wesco Electrics (1966 Pty Ltd) Wesco Electrics	Provide Commercial Electrical And Audio-	17/04/2026	3,014.00
EF188737	29268	Dfs Industrial & Environmental Services Pty Ltd Drainflow Services	Stormwater Maintenance, Construction, Ro	17/04/2026	25,319.25
EF188738	29269	Contra-Flow Pty Ltd	Traffic Management Services	17/04/2026	45,331.01
EF188739	29282	Leverock Pty Ltd Sportsworld Of Wa	Swim Gear	17/04/2026	4,791.03
EF188740	29286	Sports Surfaces Group Pty Ltd	Sports Surfacing And Construction	17/04/2026	20,333.50
EF188741	29313	Cross Hire Equipment Group Pty Ltd Smart Workzone Hire	Traffic Hire Equipment	17/04/2026	28,522.74
EF188742	29350	Chalkwest Pty Ltd Atf The Chalkwest Partnership Budget Car & Truck Rental	Vehicle Hire	17/04/2026	2,801.02
EF188743	29376	The Trustee For The Manning Family Trust Animal Ark	Wildlife Education And Training	17/04/2026	946.00
EF188744	29411	Remote Asset Inspection & Maintenance Pty Ltd	Cctv Inspection / Pipe Cleaning Services	17/04/2026	1,732.50
EF188745	29412	The Trustee For Bibbul Trust Go Cultural Aboriginal Tours And Experiences	Provide Aboriginal Tours And Experiences	17/04/2026	1,100.00
EF188746	29421	Cheryl Ronyce Millard The Social Hermit	Art Workshops	17/04/2026	500.00
EF188747	29431	Head Oceania Pty Ltd Zoggs Australia	Sports Supplies	17/04/2026	6,998.75
EF188748	29433	Clean Vibes Pty Ltd Clean Vibes	Events - Cleaning	17/04/2026	833.45
EF188749	29439	Picnic Tables Hire & Sales Pty Ltd Picnic Tables Hire	Events - Furniture Hire	17/04/2026	14,527.70
EF188750	29440	Western Australia All Abilities Football Association Inc	Inclusive Sport Programs And Sensory Con	17/04/2026	4,235.00
EF188751	29445	Kyron Pty Ltd Kyron Event Solutions	Event Management	17/04/2026	14,797.48
EF188752	29446	Kenneth Liam Austin Cool Fodder	Catering Services	17/04/2026	5,500.00
EF188753	29454	Studio Marigold Pty Ltd	Art Classes	17/04/2026	525.00
EF188754	29455	Annette Fay Raison	Performer	17/04/2026	300.00
EF188755	29456	Aka Seating Systems Pty Ltd Aka Events Hire	Events - Hire Equipment	17/04/2026	7,172.00
EF188756	29467	Boomerang And Spear Pty Ltd	Live Performance	17/04/2026	20,570.00
EF188757	29468	Forma Group (Wa) Pty Ltd Interior Ave	Interior Furniture Retail	17/04/2026	5,297.60
EF188758	29469	Matters Enterprises Pty Ltd Rubbergem	Recycling & Manufacturing	17/04/2026	7,293.00
EF188759	29473	More Than Management Pty Ltd	Athlete Management	17/04/2026	2,500.00
EF188760	29475	Miriam Cano Nieto Mima Ink	Arts And Craft	17/04/2026	350.00
EF188761	29477	B.J Atwell & R.J Atwell Blue Horse Art Studios	Events - Art Workshops & Selling Art	17/04/2026	350.00
EF188762	29479	Kristy Lauren Wishart Old Macdonalds Travelling Farms - Wa East	Petting Farm	17/04/2026	1,804.00
EF188763	29480	Aged Care Quality And Safety Commission	Aged Care Regulator	17/04/2026	17,690.00
EF188764	29485	The Trustee For Chameleon Tents Trust Chameleon Stretch Tents	Tent Hire And Supply Business	17/04/2026	7,425.00
EF188765	29487	The Trustee For The Moora Family Trust Mybrand Digital	Elearning Content Development	17/04/2026	13,640.00
EF188766	29488	Robinson St Pty Ltd Pragma Lawyers	Legal Advice	17/04/2026	8,042.50
EF188767	29489	Joanne Maxine Bowman Artbox Wa	Teaching Art To Children	17/04/2026	200.00
EF188768	29494	Claudia Margaret Tripp Claudia Tripp	Music	17/04/2026	4,000.00
EF188769	26987	Cti Risk Management	Security - Cash Collection	21/04/2026	195.55
EF188770	28632	Total Connections Pty Ltd	Hose, Hydraulics & Fire Protection Servi	21/04/2026	723.27

EF188771	27277	Department Of Water And Environmental Regulation	Quarterly Land Fill Levy	28/04/2026	1,537,504.28
EF188772	27492	Superchoice Services Pty Limited	Payroll Deductions	23/04/2026	897,512.35
EF188773	10152	Aust Services Union	Payroll Deductions	27/04/2026	648.50
EF188774	10154	Australian Taxation Office	Payroll Deductions	27/04/2026	665,177.00
EF188775	10305	Child Support Agency	Payroll Deductions	27/04/2026	2,792.54
EF188776	19726	Health Insurance Fund Of Wa	Payroll Deductions	27/04/2026	784.30
EF188777	27874	Smartsalary	Salary Packaging/Leasing Administration	27/04/2026	12,416.08
EF188778	28458	Easi Group	Novated Leasing	27/04/2026	22,900.08
EF188779	28741	The Local Government, Racing & Cemeteries Employees Union Wa Lgrceu	Union	27/04/2026	48.00
EF188780	28890	Construction Forestry Mining Energy Union - Construction & G Cfmeu Wa - Cor	Payroll Deductions	27/04/2026	30.00
EF188781	26987	Cti Risk Management	Security - Cash Collection	28/04/2026	1,082.10
EF188782	11867	Kevin John Allen	Elected Member Sitting Fees & Allowances	30/04/2026	2,469.11
EF188783	12740	Logan Howlett	Elected Member Sitting Fees & Allowances	30/04/2026	12,810.75
EF188784	19059	Carol Reeve-Fowkes	Elected Member Sitting Fees & Allowances	30/04/2026	2,956.67
EF188785	25353	Philip Eva	Elected Member Sitting Fees & Allowances	30/04/2026	2,956.67
EF188786	27327	Chontelle Stone	Elected Member Sitting Fees & Allowances	30/04/2026	2,956.67
EF188787	27871	Tom Widenbar	Elected Member Sitting Fees & Allowances	30/04/2026	2,956.67
EF188788	27872	Phoebe Corke	Elected Member Sitting Fees & Allowances	30/04/2026	5,202.40
EF188789	28238	Tarun Dewan	Elected Member Sitting Fees & Allowances	30/04/2026	3,027.10
EF188790	28717	Carol Lechun Zhang	Elected Member Sitting Fees & Allowances	30/04/2026	3,313.55
EF188791	29319	Hilda G Srhoy	Elected Member	30/04/2026	3,042.40
EF188792	99996	Douglas Livingston Elder	Rates and Property related refunds	30/04/2026	178.60
EF188793	99996	Daphny June Malezer	Rates and Property related refunds	30/04/2026	1,008.86
EF188794	99996	Pankajkumar Ramniklal Aghera	Rates and Property related refunds	30/04/2026	993.69
EF188795	99996	Rosemary Alice Carson	Rates and Property related refunds	30/04/2026	463.00
EF188796	99996	Joton Developments Pty Ltd	Rates and Property related refunds	30/04/2026	3,032.66
EF188797	99996	Kym Louise Hoare	Rates and Property related refunds	30/04/2026	2,295.06
EF188798	99996	Maja Kulenovic	Rates and Property related refunds	30/04/2026	684.26
EF188799	99996	Terence Clifford Le Milliere	Rates and Property related refunds	30/04/2026	535.00
EF188800	99996	Kathryn Anne Fenwick	Rates and Property related refunds	30/04/2026	7,000.00
EF188801	99996	Vivid Property Perth	Rates and Property related refunds	30/04/2026	448.76
EF188802	99996	Simon Zhia Vui Chua	Rates and Property related refunds	30/04/2026	630.00
EF188803	88888	Ecp Acquisitions 6 Pty Ltd	Bond Refunds	30/04/2026	109,652.93
EF188804	88888	Eugene And Tracey Oelofse	Bond Refunds	30/04/2026	5,000.00
EF188805	88888	Christopher James Oeij	Bond Refunds	30/04/2026	1,650.00
EF188806	99997	Shane Mills	Prescription Glasses	30/04/2026	400.00
EF188807	99997	Cwa Of Wa-Cockburn Branch	Community Grant	30/04/2026	3,300.00
EF188808	99997	Alison Wright	Reimbursement - Catering & Workshop Supp	30/04/2026	197.13
EF188809	99997	R&L Webber	Bird Bath Rebate Refund	30/04/2026	50.00
EF188810	99997	Ian Bristow-Stagg	Sustainable Home Rebate - Portable Fan	30/04/2026	80.00
EF188811	99997	Bibra Lake Residents Association	Resident Groups Grant Program	30/04/2026	3,250.00
EF188812	99997	R & E Whitney	Sustainable Home Rebate - Saving Energy	30/04/2026	500.00
EF188813	99997	Catherine Point Community Group	Resident Groups Grant Program	30/04/2026	3,795.00
EF188814	99997	Janice Anderson	Artist Payment From Exhibition Sales	30/04/2026	345.00
EF188815	99997	Lynnette Bell	Artist Payment From Exhibition Sales	30/04/2026	300.00
EF188816	99997	Yasas Botene	Artist Payment From Exhibition Sales	30/04/2026	100.00
EF188817	99997	Jill Bryant	Artist Payment From Exhibition Sales	30/04/2026	980.00
EF188818	99997	Peta Ciraolo	Artist Payment From Exhibition Sales	30/04/2026	900.00
EF188819	99997	Ben Chivers	Artist Payment From Exhibition Sales	30/04/2026	50.00

EF188820	99997	John Dakin	Artist Payment From Exhibition Sales	30/04/2026	520.00
EF188821	99997	Sarah Cooper	Artist Payment From Exhibition Sales	30/04/2026	300.00
EF188822	99997	Dave Carson	Artist Payment From Exhibition Sales	30/04/2026	500.00
EF188823	99997	Hezekiah Enamno	Artist Payment From Exhibition Sales	30/04/2026	100.00
EF188824	99997	Shona Hutchings	Artist Payment From Exhibition Sales	30/04/2026	110.00
EF188825	99997	Junko Hughes	Artist Payment From Exhibition Sales	30/04/2026	180.00
EF188826	99997	Annette Krah	Artist Payment From Exhibition Sales	30/04/2026	450.00
EF188827	99997	Mateo Mazzella	Artist Payment From Exhibition Sales	30/04/2026	100.00
EF188828	99997	Gail Murphy	Artist Payment From Exhibition Sales	30/04/2026	200.00
EF188829	99997	Cyr O'neill	Artist Payment From Exhibition Sales	30/04/2026	300.00
EF188830	99997	Lesley Parker	Artist Payment From Exhibition Sales	30/04/2026	600.00
EF188831	99997	Liliana Stafford	Artist Payment From Exhibition Sales	30/04/2026	180.00
EF188832	99997	Dustie Marie Sutherland	Artist Payment From Exhibition Sales	30/04/2026	111.00
EF188833	99997	Robert Taylor	Artist Payment From Exhibition Sales	30/04/2026	450.00
EF188834	99997	Liana Barrett Joyce	Artist Payment From Exhibition Sales	30/04/2026	300.00
EF188835	99997	Ariane Rommele	Artist Payment From Exhibition Sales	30/04/2026	1,800.00
EF188836	99997	Danica Wichtermann	Artist Payment From Exhibition Sales	30/04/2026	250.00
EF188837	99997	Suzanne Valente	Artist Payment From Exhibition Sales	30/04/2026	250.00
EF188838	99997	Anki Wickison	Artist Payment From Exhibition Sales	30/04/2026	490.00
EF188839	99997	Lisa Woodsmith	Artist Payment From Exhibition Sales	30/04/2026	150.00
EF188840	99997	Ray Little	Refund For Trailer Pass	30/04/2026	85.00
EF188841	99997	Cameron Leonard	Compost Bin Rebate	30/04/2026	50.00
EF188842	99997	Melody Stevenson-Marsh	Compost Bin Rebate	30/04/2026	49.99
EF188843	99997	Tamilyn Foley	Sanitary Product Rebate	30/04/2026	47.76
EF188844	99997	Vanessa Smith	Bird Bath Rebate Refund	30/04/2026	50.00
EF188845	99997	Rajiv Castello	Sustainable Home Rebate - Ev Charger	30/04/2026	500.00
EF188846	99997	Mary Vinci	Senior Security Rebate	30/04/2026	100.00
EF188847	99997	Francis George Cooper	Senior Security Rebate	30/04/2026	200.00
EF188848	99997	Judith Fogarty	Senior Security Rebate	30/04/2026	200.00
EF188849	99997	Roderick Burns	Senior Security Rebate	30/04/2026	100.00
EF188850	99997	Nadim Skender	Senior Security Rebate	30/04/2026	40.00
EF188851	99997	Cheryl Carvell	Senior Security Rebate	30/04/2026	200.00
EF188852	99997	Maria Broadfoot	Senior Security Rebate	30/04/2026	200.00
EF188853	99997	David Wardynec	Senior Security Rebate	30/04/2026	200.00
EF188854	99997	Carmela Di Girolamo	Senior Security Rebate	30/04/2026	200.00
EF188855	99997	Sau Khun Douthwaite	Senior Security Rebate	30/04/2026	200.00
EF188856	99997	Mary Paulik	Senior Security Rebate	30/04/2026	300.00
EF188857	99997	Rodney Blumberg	Senior Security Rebate	30/04/2026	300.00
EF188858	99997	Gr & Dr Field	Crossover Rebate Refund	30/04/2026	500.00
EF188859	99997	Andrew Bodlovich	Sustainable Home Rebate - Insulation	30/04/2026	500.00
EF188860	99997	Lauren Foster	Sustainable Home Rebate - Rcac	30/04/2026	500.00
EF188861	99997	Mark Taylor	Refund - Service Cancellation	30/04/2026	208.50
EF188862	99997	Benjamin Findlay Deaflingo	Cultural Grant	30/04/2026	1,600.00
EF188863	99997	Urban Bushland Council Wa	Cultural Grant	30/04/2026	3,100.00
EF188864	99997	Melanie Maclou	Cultural Grant	30/04/2026	5,000.00
EF188865	99997	Insurance Commission Of Western Australi	Customer Refund Arc - Suzanne Lindsay	30/04/2026	427.25
EF188866	99997	Insurance Commission Of Western Australi	Customer Refund Arc - Omar Olomi 667518	30/04/2026	427.25
EF188867	99997	Alianz Australia Insurance Ltd	Customer Refund Arc	30/04/2026	108.00
EF188868	99997	The Art Of Living Foundation Ltd	Community Grants-Celebrating Internation	30/04/2026	1,439.77

EF188869	99997	Bronte And Gareth Lloyd	Compost Bin Rebate	30/04/2026	49.99
EF188870	99997	Donna Jenine Hall	Sanitary Product Rebate	30/04/2026	50.00
EF188871	99997	Benny Mason	Sustainable Home Rebate	30/04/2026	500.00
EF188872	99997	Np & Je Johnson	Sustainable Home Rebate - Nigel Johnson	30/04/2026	500.00
EF188873	99997	Matt Alexander	Sustainable Home Rebate - Matt Alexander	30/04/2026	500.00
EF188874	99997	Annette Smith	Sustainable Home Rebate - Home Cooling -	30/04/2026	500.00
EF188875	99997	Anthony Rowland	Sustainable Home Rebate - Ev Charger	30/04/2026	500.00
EF188876	99997	Caleb Cheng	Sustainable Home Rebate - Ev Charger	30/04/2026	500.00
EF188877	99997	Claus Lorenzen	Sustainable Home Rebate - Induction Cook	30/04/2026	100.00
EF188878	99997	Dan Pizzino	Sustainable Home Rebate - Home Heating -	30/04/2026	500.00
EF188879	99997	Joseph Wollin	Sustainable Home Rebate - Ev Charger	30/04/2026	500.00
EF188880	99997	Li Na Tan	Sustainable Home Rebate - Smart Rider To	30/04/2026	100.00
EF188881	99997	Li Na Tan	Sustainable Home Rebate - Induction Cook	30/04/2026	100.00
EF188882	99997	Li Na Tan	Sustainable Home Rebate - Electric Throw	30/04/2026	100.00
EF188883	99997	Li Na Tan	Sustainable Home Rebate - Home Cooling	30/04/2026	99.00
EF188884	99997	Melissa Ellingsen	Sustainable Home Rebate - Home Heating -	30/04/2026	500.00
EF188885	99997	Michael Jenkin	Sustainable Home Rebate - Smart Rider To	30/04/2026	100.00
EF188886	99997	Robert Service	Sustainable Home Rebate - Home Cooling -	30/04/2026	200.00
EF188887	99997	Ross Porter	Sustainable Home Rebate - Home Cooling -	30/04/2026	300.00
EF188888	99997	Samuel Sum	Sustainable Home Rebate - Ev Charger	30/04/2026	500.00
EF188889	99997	Tamar Cassey	Sustainable Home Rebate - Induction Cook	30/04/2026	400.00
EF188890	99997	Tazra Hawkins	Sustainable Home Rebate - Smart Rider To	30/04/2026	100.00
EF188891	99997	Tazra Hawkins	Sustainable Home Rebate - Saving Water	30/04/2026	76.00
EF188892	99997	Luke Hayman	Sustainable Home Rebate - Smart Rider To	30/04/2026	100.00
EF188893	99997	Rachel Spangaro	Sustainable Home Rebate - Saving Energy	30/04/2026	500.00
EF188894	99997	Claire Levett	Sustainable Home Rebate - Home Heating -	30/04/2026	500.00
EF188895	99997	Chien Fong Khoh	Sustainable Home Rebate - Smart Rider To	30/04/2026	100.00
EF188896	99997	Jenna Wright	Sustainable Home Rebate - Ev Charger	30/04/2026	500.00
EF188897	99997	Fitzgerald Cass	Sustainable Home Rebate - Saving Energy	30/04/2026	300.00
EF188898	99997	Lauren Gleeson	Sustainable Home Rebate - Lauren Gleeson	30/04/2026	300.00
EF188899	99997	Mh And Rc Ray	Sustainable Home Rebate - Rosemary Ray	30/04/2026	300.00
EF188900	99997	Benjamin Locke	Sustainable Home Rebate - Benjamin Locke	30/04/2026	100.00
EF188901	99997	Ewan Dymitr Hawkes	Sustainable Home Rebate - Ajay Ewan Dymi	30/04/2026	500.00
EF188902	99997	Martina Sephton	Sustainable Home Rebate - Martina Sephto	30/04/2026	500.00
EF188903	99997	Oliver Buckland Amy Clissa	Sustainable Home Rebate - Oliver Bucklan	30/04/2026	500.00
EF188904	99997	Susan Lavalette	Sustainable Home Rebate - Susan Lavalett	30/04/2026	100.00
EF188905	10035	Adventure World	Entertainment Services	30/04/2026	1,545.00
EF188906	10086	Arteil Wa Pty Ltd	Ergonomic Chairs	30/04/2026	398.31
EF188907	10184	Benara Nurseries	Plants	30/04/2026	452.93
EF188908	10207	Boc Gases	Gas Supplies	30/04/2026	13.28
EF188909	10211	Bolinda Publishing Pty Ltd	Publishing	30/04/2026	53.46
EF188910	10221	Bp Australia Pty Ltd	Diesel/Petrol Supplies CON03 - A000001	30/04/2026	159,350.97
EF188911	10226	Bridgestone Australia Ltd	Tyre Services	30/04/2026	4,242.25
EF188912	10239	Busby Investments Pty Ltd. Budget Rent A Car - Perth	Motor Vehicle Hire	30/04/2026	284.90
EF188913	10246	Bunnings Building Supplies Pty Ltd	Hardware Supplies	30/04/2026	5,160.94
EF188914	10247	Bunzl Australia Ltd	Paper/Plastic/Cleaning Supplies	30/04/2026	522.69
EF188915	10287	Centreline Markings	Linemarking Services	30/04/2026	10,560.00
EF188916	10352	Cockburn Bowling & Recreational Club Inc Cockburn Barc	Recreation Club	30/04/2026	400.00
EF188917	10357	Cockburn Ice Arena	Entertainment Services	30/04/2026	294.00

EF188918	10359	Cockburn Painting Service	Painting Supplies/Services	30/04/2026	4,444.00
EF188919	10384	Progility Pty Ltd	Communication Services CON02 - C101239 - A002061	30/04/2026	230,284.09
EF188920	10422	Reitsema Packaging	Road Litter Bags	30/04/2026	811.25
EF188921	10526	E & Mj Rosher Pty Ltd	Mower Equipment	30/04/2026	1,383.50
EF188922	10528	Easifleet	Vehicle Lease	30/04/2026	803.26
EF188923	10535	Workpower Incorporated	Employment Services - Planting	30/04/2026	1,777.60
EF188924	10655	Ghd Pty Ltd	Consultancy Services	30/04/2026	36,238.29
EF188925	10683	Gronbek Security	Locksmith Services	30/04/2026	3,245.48
EF188926	10787	Jandakot Accident Repair Centre	Panel Beating Services	30/04/2026	2,000.00
EF188927	10788	Jandakot Volunteer Bush Fire Brigade Please See Adhoc	Expense Reimbursements	30/04/2026	1,072.86
EF188928	10794	Jason Signmakers	Signs	30/04/2026	34,870.98
EF188929	10827	Kelyn Training Services	Training Services	30/04/2026	450.00
EF188930	10923	Major Motors Pty Ltd	Repairs/Maintenance Services	30/04/2026	3,121.59
EF188931	11004	Murdoch University Office Of Finance, Planning & Reporting	Analysing Services	30/04/2026	21,781.10
EF188932	11036	Northlake Electrical Pty Ltd	Electrical Services A000001	30/04/2026	133,381.82
EF188933	11182	Premium Brake & Clutch Services Pty Ltd	Brake Services	30/04/2026	4,425.08
EF188934	11307	Satellite Security Services Pty Ltd	Security Services	30/04/2026	8,393.12
EF188935	11387	Bibra Lake Soils	Soil & Limestone Supplies	30/04/2026	240.00
EF188936	11399	South Coogee Volunteer Bushfire Brigade	Expense Reimbursements	30/04/2026	439.80
EF188937	11441	Spare Parts Puppet Theatre Inc	Entertainment Services	30/04/2026	165.00
EF188938	11469	Sports Turf Technology Pty Ltd	Turf Consultancy Services	30/04/2026	2,640.00
EF188939	11483	St John Ambulance Aust Wa Operations	First Aid Courses	30/04/2026	2,297.50
EF188940	11511	Statewide Bearings	Bearing Supplies	30/04/2026	66.00
EF188941	11625	Nutrien Water	Reticulation Supplies	30/04/2026	9,176.75
EF188942	11651	Tree Watering Services	Tree Watering Services	30/04/2026	19,550.00
EF188943	11701	Vibra Industrial Filtration Australasia	Filter Supplies	30/04/2026	1,456.40
EF188944	11722	Wa Hino Sales & Service	Purchase Of New Trucks / Maintenance	30/04/2026	62.69
EF188945	11773	Nutrien Ag Solutions	Chemical Supplies	30/04/2026	6,160.00
EF188946	11787	Department Of Transport	Vehicle Search Fees	30/04/2026	47.70
EF188947	11789	Walga	Advertising/Training Services	30/04/2026	4,322.40
EF188948	11793	Western Irrigation Pty Ltd	Irrigation Services/Supplies	30/04/2026	35,181.41
EF188949	11795	Western Power	Street Lighting Installation & Service	30/04/2026	6,490.00
EF188950	11806	Westrac Pty Ltd	Repairs/Mtnce - Earthmoving Equipment	30/04/2026	20,045.67
EF188951	11835	Wurth Australia Pty Ltd	Hardware Supplies	30/04/2026	356.15
EF188952	11854	Zipform Pty Ltd	Printing Services	30/04/2026	1,433.98
EF188953	11873	Wattleup Tractors	Hardware Supplies	30/04/2026	1,771.19
EF188954	12018	O'connor Lawnmower & Chainsaw Centre	Mowing Equipment/Parts/Services	30/04/2026	1,605.00
EF188955	12153	Hays Personnel Services Pty Ltd	Employment Services	30/04/2026	38,501.64
EF188956	12207	Civica Pty Ltd	Software Support/Licence Fees	30/04/2026	2,194.50
EF188957	12295	Stewart & Heaton Clothing Co. Pty Ltd	Clothing Supplies	30/04/2026	63.39
EF188958	13475	The Trustee For Burgess Rawson Wa Unit Trust Burgess Rawson (Wa) Pty Ltd	Property Management	30/04/2026	79,353.20
EF188959	13563	Green Skills Inc	Employment Services	30/04/2026	46,124.22
EF188960	13849	Mcmullen Nolan Group Pty Ltd	Surveying Services	30/04/2026	7,425.00
EF188961	15393	Stratagreen	Hardware Supplies	30/04/2026	4,053.48
EF188962	15550	Apace Aid Inc	Plants & Landscaping Services	30/04/2026	1,740.20
EF188963	15746	Western Australia Police Service	Police Clearances	30/04/2026	228.80
EF188964	15850	Ecoscape Australia Pty Ltd	Environmental Consultancy	30/04/2026	8,237.90
EF188965	16064	Cms Engineering	Airconditioning Services	30/04/2026	38,727.86
EF188966	16698	Tidy Up	Rubbish Removal	30/04/2026	3,851.00

EF188967	16979	Japanese Truck And Bus Spares Pty Ltd	Spare Parts - Automotive	30/04/2026	9,056.50
EF188968	16985	Wa Premix	Concrete Supplies	30/04/2026	1,455.09
EF188969	17343	Rac Businesswise	Membership Subscription	30/04/2026	230.90
EF188970	17927	Sharyn Egan	Artistic Services	30/04/2026	2,500.00
EF188971	18114	Bollig Design Group P/L	Architectural Services	30/04/2026	9,412.85
EF188972	18126	Dell Australia Pty Ltd	Computer Hardware	30/04/2026	3,766.40
EF188973	18203	Natsync Environmental	Pest Control	30/04/2026	425.00
EF188974	18286	Iw Projects Pty Ltd	Consultancy Services - Civil Engineering	30/04/2026	5,060.00
EF188975	18446	Artzplace Inc	Cultural Grant	30/04/2026	950.00
EF188976	18533	Friends Of The Community Inc.	Catering Services	30/04/2026	790.00
EF188977	18962	Sealanes (1985) P/L	Catering Supplies	30/04/2026	2,144.70
EF188978	19107	Forever Shining Artforms Wa	Parks Infrastructure Services	30/04/2026	2,493.54
EF188979	19533	Woolworths Group Ltd (Woolworths & Big W)	Groceries	30/04/2026	2,009.33
EF188980	19762	Australian Training Management Pty Ltd	Training Services	30/04/2026	450.00
EF188981	20000	Aust West Auto Electrical Pty Ltd	Auto Electrical Services	30/04/2026	389.50
EF188982	20146	Data#3 Limited	Contract It Personnel & Software	30/04/2026	337.10
EF188983	20885	Tactile Indicators Perth	Tactiles	30/04/2026	4,278.00
EF188984	21294	Cat Haven	Animal Services	30/04/2026	3,340.00
EF188985	21387	Rm Surveys Pty Ltd Rm Surverys	Surveying	30/04/2026	12,925.00
EF188986	21469	John Hughes Volkswagon	Purchase Of New Vehicle	30/04/2026	34,217.30
EF188987	21529	Brand Success	Promotional Products	30/04/2026	440.00
EF188988	21672	Mega Music Australia Pty Ltd	Musical Instruments/Sound Equipment	30/04/2026	851.31
EF188989	21946	Ryan's Quality Meats	Meat Supplies	30/04/2026	1,659.47
EF188990	22553	Brownes Food Operations	Catering Supplies	30/04/2026	1,351.66
EF188991	22658	South East Regional Centre For Urban Landcare Inc (Sercul)	Urban Landcare Services	30/04/2026	27,094.91
EF188992	22682	Beaver Tree Services Pty Ltd	Tree Pruning Services	30/04/2026	20,661.30
EF188993	22806	Chevron Australia Downstream Fuels Pty Ltd	Fuel Supplies	30/04/2026	36,926.86
EF188994	22859	Top Of The Ladder	Gutter Cleaning Services	30/04/2026	1,703.68
EF188995	22903	Unique International Recoveries Llc	Debt Collectors	30/04/2026	230.40
EF188996	23570	A Proud Landmark Pty Ltd	Landscape Contruction Services	30/04/2026	14,960.00
EF188997	23971	Find Wise Location Services	Locating Services - Underground	30/04/2026	2,024.00
EF188998	24298	Tanks For Hire	Equipment Hire	30/04/2026	1,507.00
EF188999	24655	Automasters Spearwood	Vehicle Servicing	30/04/2026	461.80
EF189000	24725	Feral Invasive Species Eradication Management	Eradication Management Services	30/04/2026	2,475.00
EF189001	24864	Fremantle Football Club	Merchandise Stock For Retail Sale	30/04/2026	1,232.00
EF189002	24974	Scott Print	Printing Services	30/04/2026	10,976.90
EF189003	25002	Brain Ambulance Pty Ltd	Education Services	30/04/2026	2,420.00
EF189004	25063	Superior Pak Pty Ltd	Vehicle Maintenance	30/04/2026	4,012.09
EF189005	25189	Sport And Recreation Surfaces Pty Ltd Sportand Recreation Surfaces Pty Ltd	Sports And Recreation Surfaces CON01 - C101192 - A002051	30/04/2026	158,994.55
EF189006	25586	Envirovap Pty Ltd	Hire Of Leachate Units	30/04/2026	56,658.25
EF189007	25645	Yelakitj Moort Nyungar Association Inc	Welcome To The Country Performances	30/04/2026	500.00
EF189008	26162	Randstad Pty Ltd	Employment Services	30/04/2026	5,115.09
EF189009	26257	Paperbark Technologies Pty Ltd	Arboricultural Consultancy Services	30/04/2026	2,003.11
EF189010	26303	Gecko Contracting Turf & Landscape Maintenance	Turf & Landscape Maintenance	30/04/2026	13,846.80
EF189011	26314	Cpe Group	Temporary Employment Services	30/04/2026	419.87
EF189012	26403	Ches Power Group Pty Ltd	Engineering Solutions / Back Up Generato	30/04/2026	1,559.00
EF189013	26470	Scp Conservation	Fencing Services	30/04/2026	2,871.00
EF189014	26512	Xcellerate It Pty Ltd	It Equipment - Ocr Project	30/04/2026	30,793.40
EF189015	26533	Curtin University	Program Assessments	30/04/2026	8,250.00

EF189016	26576	Wizard Training Solutions	Training Services	30/04/2026	3,135.00
EF189017	26623	Cromag Pty Ltd (Sigma Chemicals) Sigma Telford Group	Chemicals - Pool	30/04/2026	12,558.56
EF189018	26626	Senversa Pty Ltd	Environmental Auditing	30/04/2026	11,000.00
EF189019	26677	Australia And New Zealand Recycling Platform Limited	Not- For-Profit Member Services Body	30/04/2026	2,210.54
EF189020	26735	Shane Mcmaster Surveys	Survey Services	30/04/2026	17,600.00
EF189021	26739	Kerb Doctor	Kerb Maintenance	30/04/2026	2,074.77
EF189022	26743	Statewide Turf Services	Turf Renovation	30/04/2026	7,759.51
EF189023	26750	Kleenit Pty Ltd	Facility Maintenance	30/04/2026	844.09
EF189024	26754	Connect Call Centre Services	Call Centre Services	30/04/2026	3,782.35
EF189025	26771	Instant Products Hire	Portable Toilet Hire	30/04/2026	2,792.13
EF189026	26782	Soft Landing	Recycling Services	30/04/2026	6,431.70
EF189027	26812	Brooks Choice Removals	Removalists	30/04/2026	847.44
EF189028	26827	Good Samaritan Industries	Business Mail House Solutions, Warehousi	30/04/2026	1,412.40
EF189029	26851	Barrett Exhibition Group Pty Ltd	Dsipaly Equipment	30/04/2026	12,011.47
EF189030	26854	Whs Foundation	Training	30/04/2026	1,280.00
EF189031	26923	Woodlands	Rubbish Collection Equipment	30/04/2026	9,308.18
EF189032	26929	Elan Energy Matrix Pty Ltd	Recycling Services	30/04/2026	430.42
EF189033	26940	Floorwest Pty Ltd	Floor Coverings	30/04/2026	1,760.00
EF189034	26953	Rock And Roll Mountain Biking	Mountain Bike Tours	30/04/2026	1,815.00
EF189035	26985	Access Icon Pty Ltd	Drainage Products	30/04/2026	811.80
EF189036	27002	Cockburn Party Hire	Hire Services	30/04/2026	780.00
EF189037	27010	Quantum Building Services Pty Ltd	Building Maintenance	30/04/2026	23,129.83
EF189038	27011	Baileys Marine Fuel Australia	Fuel	30/04/2026	1,043.42
EF189039	27015	Intelli Trac	Gps Tracking	30/04/2026	418.00
EF189040	27028	Technogym Australia Pty Ltd	Fitness Equipment	30/04/2026	5,496.09
EF189041	27031	Downer Edi Works Pty Ltd	Asphalt Services	30/04/2026	49,789.94
EF189042	27034	Adelby Pty Ltd	Firebreak Construction	30/04/2026	15,510.00
EF189043	27044	Graffiti Systems Australia	Graffiti Removal & Anti-Graffiti Coating	30/04/2026	1,086.32
EF189044	27046	Tfh Hire Services Pty Ltd	Hire Fencing	30/04/2026	2,442.00
EF189045	27052	Event Marquees	Marquee Hire	30/04/2026	1,203.00
EF189046	27054	Vocus Pty Ltd	Telecommunications	30/04/2026	5,219.50
EF189047	27065	Westbooks	Books	30/04/2026	6,258.05
EF189048	27071	Pro-Am Australia	Swimwear, Aquatic Products	30/04/2026	1,650.22
EF189049	27075	Colleagues Nagels	Printing Services	30/04/2026	3,943.70
EF189050	27082	Kulbardi Pty Ltd	Stationery Supplies	30/04/2026	2,547.01
EF189051	27154	Veolia Recycling & Recovery Pty Ltd	Waste Services	30/04/2026	610.97
EF189052	27168	Nightlife Music Pty Ltd	Music Management	30/04/2026	465.53
EF189053	27177	Rentokil Initial Pty Ltd (Initial Hygiene)	Hygiene	30/04/2026	11,613.48
EF189054	27241	Landscape Elements	Landscaping Services	30/04/2026	44,616.09
EF189055	27246	Veale Auto Parts	Spare Parts Mechanical	30/04/2026	352.60
EF189056	27334	Westcare Print	Printing Services	30/04/2026	126.50
EF189057	27346	Office Line	Furniture Office	30/04/2026	1,393.70
EF189058	27377	Accidental Health And Safety - Perth	First Aid Supplies	30/04/2026	4,624.14
EF189059	27396	Ankeet Mehta Spearwood Newspaper Round Delivery	Newspaper Delivery	30/04/2026	222.60
EF189060	27423	Mechanical Project Services Pty Ltd	Airconditioning Services	30/04/2026	5,482.40
EF189061	27437	Pb Reticulation & Maintenance Services Pty Ltd	Irragation Services	30/04/2026	9,439.43
EF189062	27518	Kyocera Document Solutions Australia Pty Ltd	Photcopying Machines	30/04/2026	3,558.47
EF189063	27529	Wa Library Supplies	Library Supplies & Furniture	30/04/2026	957.60
EF189064	27539	Jasmin Carpentry & Maintenance	Carpentry	30/04/2026	5,559.62

EF189065	27596	Allwest Plant Hire Australia Pty Ltd	Plant Hire And Civil Contracting	30/04/2026	6,317.66
EF189066	27610	Rockwater Pty Ltd	Hydrogeological Consultancy	30/04/2026	9,997.63
EF189067	27613	Redimed Pty Ltd	Medical & Health Services	30/04/2026	315.00
EF189068	27631	Aquatic Services Wa Pty Ltd	Pool Equipment & Maintenance	30/04/2026	18,555.74
EF189069	27640	Range Ford	Motor Vehicles	30/04/2026	43,411.22
EF189070	27676	Blue Force Pty Ltd	Security Services	30/04/2026	154.00
EF189071	27677	Dodgy Bros Dodgeball Co.	Dodgeball Game	30/04/2026	1,980.00
EF189072	27717	Moore Australia (Wa) Pty Ltd	Accounting Services	30/04/2026	33,000.00
EF189073	27778	Culture Counts Australia	Surveying/Marketing Services	30/04/2026	7,617.50
EF189074	27797	City Lift Services Pty Ltd	Lift Maintenance	30/04/2026	2,153.25
EF189075	27819	Axiis Contracting Pty Ltd	Concrete Works CON01 - A001990	30/04/2026	125,919.58
EF189076	27850	Dowsing Group Pty Ltd	Concreting Services	30/04/2026	71,744.21
EF189077	27887	The Wilding Project	Sports/Exercise Classes	30/04/2026	495.00
EF189078	27901	Ies Cultural Heritage	Cultural Training	30/04/2026	519.77
EF189079	27913	Emerge Associates	Environmental Consulting	30/04/2026	2,857.25
EF189080	27917	Go Doors Advanced Automation	Door Maintenance & Repair	30/04/2026	27,244.95
EF189081	27953	Truckline	Spare Parts, Truck/Trailer	30/04/2026	1,062.42
EF189082	27969	Perfect Gym Solutions	Software For Gym's	30/04/2026	69,284.05
EF189083	28034	Visual Workwear	Ppe	30/04/2026	264.93
EF189084	28047	Mitchell Garlett	Ceremonial Services	30/04/2026	550.00
EF189085	28049	Copy Magic	Printing Services	30/04/2026	3,503.20
EF189086	28082	For Blue Pty Ltd	Consultancy - Economic	30/04/2026	24,063.00
EF189087	28136	Shore Water Marine Pty Ltd	Marine Repair & Maintenance Services	30/04/2026	11,512.60
EF189088	28191	Enviro Sweep	Sweeping Services	30/04/2026	9,847.58
EF189089	28196	Brightmark Group Pty Ltd	Cleaning Services	30/04/2026	19,720.13
EF189090	28201	Select Fresh	Food Supplies	30/04/2026	481.31
EF189091	28211	Nordic Fitness Equipment	Fitness Equipment	30/04/2026	3,270.00
EF189092	28215	Complete Office Supplies Pty Ltd	Stationery	30/04/2026	1,040.24
EF189093	28229	Reino International Pty Ltd	Parking Software	30/04/2026	1,920.49
EF189094	28233	Western Maze Wa Pty Ltd	Waste Collection Services	30/04/2026	5,271.75
EF189095	28241	Swift Flow Pty Ltd	Plumbing	30/04/2026	24,310.27
EF189096	28254	Cleantex Pty Ltd	Laundry Service	30/04/2026	544.10
EF189097	28265	Tree Care Wa	Vegetation Maintenance Services CON01 - RFT37/2025 - A002048	30/04/2026	127,303.63
EF189098	28269	World Upholstery Service	Upholsterer	30/04/2026	1,111.00
EF189099	28277	Gesha Coffee Co	Coffee Supplies	30/04/2026	403.20
EF189100	28284	Urban Jungle Indoor Rock Climbing	Rock Climbing	30/04/2026	336.00
EF189101	28287	All Lines	Linemarking	30/04/2026	4,453.90
EF189102	28297	Techbrain	It Consultancy	30/04/2026	492.46
EF189103	28298	Civil Sciences And Engineering	Engineering	30/04/2026	6,820.00
EF189104	28303	Miracle Recreation Equipment	Playground Equipment	30/04/2026	12,054.35
EF189105	28343	Hemsley Paterson	Valuation Services	30/04/2026	5,500.00
EF189106	28349	Cable Locates & Consulting	Underground Utility Location And Survey	30/04/2026	4,335.65
EF189107	28351	Clever Designs Uniforms	Clothing	30/04/2026	3,250.05
EF189108	28359	P&M Automotive Equipment	Hoist Servicing	30/04/2026	1,301.03
EF189109	28371	Flexi Staff	Employment Services	30/04/2026	48,292.06
EF189110	28392	Mcs Civil Contracting	Engineering/Earthworks A000001	30/04/2026	129,161.34
EF189111	28407	Engine Protection Equipment Pty Ltd	Spare Parts	30/04/2026	217.68
EF189112	28409	Sanpoint Pty Ltd (Ld Total)	Landscape Services	30/04/2026	751.30
EF189113	28426	Power Paving Pty Ltd	Paving Services	30/04/2026	3,740.00

EF189114	28428	Wa Bolts Pty Ltd	Fixings & Fasteners	30/04/2026	25.00
EF189115	28449	Sheridans	Manufacturing	30/04/2026	287.65
EF189116	28454	Aussie Natural Spring Water	Water Supplies	30/04/2026	465.69
EF189117	28471	Telstra Limited	Telecommunications	30/04/2026	18,604.43
EF189118	28505	Maltia Caffe The Trustee For Caruana Family Trust	Cafe And Catering Services	30/04/2026	266.00
EF189119	28508	T C Waste (Wa) Pty Ltd (D & M Waste Management) D & M Waste Manageme	Waste Management	30/04/2026	3,564.00
EF189120	28516	Classic Hire	Equipment Hire	30/04/2026	3,301.10
EF189121	28517	Robowash Pty Ltd	Automatic Cleaning System Manufacturer	30/04/2026	1,045.00
EF189122	28522	Bing Technologies Pty Ltd	Mailing Services	30/04/2026	1,533.12
EF189123	28532	Oil & Energy Pty. Ltd.	Lubricant Supplier	30/04/2026	8,595.51
EF189124	28547	Eco Faeries	Family Education And Entertainment	30/04/2026	2,376.00
EF189125	28569	Choiceone Pty Ltd	Recruitment Services	30/04/2026	48,315.19
EF189126	28574	Psg Eyewear	Manufacturer Prescription Safety Glasses	30/04/2026	315.50
EF189127	28621	Imprint Plastic	Printing	30/04/2026	188.10
EF189128	28632	Total Connections Pty Ltd	Hose, Hydraulics & Fire Protection Servi	30/04/2026	11,982.67
EF189129	28652	Omnicom Media Group Australia Pty Ltd Omnicom Media Group Australia Pty L	Media And Advertising Services	30/04/2026	1,139.48
EF189130	28655	Rockingham Glass Reads West Coast Maintenance Pty Ltd	Emergency Glass Repair	30/04/2026	828.85
EF189131	28656	The Event Mill Pty Ltd	Event Hire	30/04/2026	723.94
EF189132	28708	Ultimo Catering & Events Pty Ltd	Catering & Events	30/04/2026	13,121.00
EF189133	28760	Spawtz Pty Ltd	Competition Management And Payments Soft	30/04/2026	1,996.90
EF189134	28767	The Trustee For Bugbusters Unit Trust Bug Busters	Pest Control	30/04/2026	924.00
EF189135	28769	Blak Line Industries Pty Ltd Blak Line Industries	Print Management Within The Print & Grap	30/04/2026	19,878.10
EF189136	28790	All Flags And Signs Pty Ltd	Large Format Digital Printing	30/04/2026	1,089.00
EF189137	28795	Smsglobal Pty Ltd	Sms	30/04/2026	385.00
EF189138	28815	Weldplas And Services Pty Ltd	Construction - Plastic Fabrication	30/04/2026	4,972.00
EF189139	28823	Synergy Business Systems Pty Ltd Boss Industrial	Industrial Supply	30/04/2026	3,978.92
EF189140	28852	Cti Couriers Pty Ltd	Courier Services	30/04/2026	2,437.11
EF189141	28862	M & B Excavations Pty Ltd	Civil Construction	30/04/2026	4,290.00
EF189142	28896	Richard Brown Mark My Turf	Line Marking	30/04/2026	715.00
EF189143	28897	Mcleods Lawyers Pty Ltd Mcleods Lawyers	Legal Service	30/04/2026	319.00
EF189144	28913	Write Solutions Australia Pty Ltd Write Solutions Australia Pty Ltd	Waste & Recycling Services	30/04/2026	513.17
EF189145	28917	The Real Good Company Pty Ltd Wjs Training	Professional First Aid And Cpr Training	30/04/2026	1,085.00
EF189146	28922	Ausmed Education Pty Ltd Ausmed Education Pty Ltd	Lms, Online Education For Health Care	30/04/2026	660.00
EF189147	28927	Veolia Recycling & Recovery (Perth) Pty Ltd Veolia Recycling & Recovery (Pert	Waste Recycling And Recovery	30/04/2026	53,431.33
EF189148	28947	Baroness Holdings Pty Ltd Tree Planting And Watering	Tree Watering	30/04/2026	6,649.31
EF189149	28959	Hazrad Australia Pty Ltd	Waste Management	30/04/2026	1,900.53
EF189150	28972	Hoopla Anz Llc	Library Digital Content	30/04/2026	5,840.35
EF189151	29004	Wex Australia Pty Ltd Motorpass	Fuel Cards	30/04/2026	249.57
EF189152	29008	Generators Australia Pty Ltd	Hire & Sales	30/04/2026	857.92
EF189153	29021	Fluidra Group Australia Pty Ltd	Manufacturer And Supplier Of Residential	30/04/2026	252.60
EF189154	29026	Suzette Collective Pty Ltd Suzette Collective T/A Suzette Events	Events - Catering And Music Management	30/04/2026	3,126.00
EF189155	29028	Booktopia Direct Pty Ltd Booktopia	Retail: Book Sales	30/04/2026	628.63
EF189156	29068	The Trustee For Franz Family Trust Franz Building Supplies	Building Materials Supplier	30/04/2026	622.87
EF189157	29070	Delta Fabrication Pty Ltd Delta Roofing	Roofing Services	30/04/2026	18,986.00
EF189158	29071	Industrial Air (S.A.) Pty Ltd Industrial Air (S.A.) Pty Ltd	Air Conditioning Supplies	30/04/2026	40,700.00
EF189159	29074	Dockpro Pty Ltd Dockpro	Dry Docks	30/04/2026	125.00
EF189160	29080	The Trustee For Essemy Unit Trust	Business Improvement And Organisational	30/04/2026	2,750.00
EF189161	29083	Tango Information Technology Pty Ltd Tango It	It Consulting	30/04/2026	21,450.00
EF189162	29088	Skefto Innovations Pty. Ltd	Software Solutions And Consultancy Servi	30/04/2026	13,547.95

EF189163	29107	Michelle Lorraine Kember-Imrie	Online Communications Consultancy	30/04/2026	2,145.00
EF189164	29127	Global Workwear Investments Pty Ltd Totally Workwear	Workwear	30/04/2026	5,327.90
EF189165	29143	Dell Financial Services Pty Ltd	Financing	30/04/2026	858.00
EF189166	29146	The Hoops Factory Pty Ltd	Basketball Training Facility	30/04/2026	550.00
EF189167	29172	John Tedesco Business Innovation Services Pty Ltd Business Innovation Services		30/04/2026	490.00
EF189168	29181	James Egan	Painting And Craft	30/04/2026	1,125.00
EF189169	29217	People And Property Enterprises Pty Ltd Property Fire Maintenance	Fire Protection Services	30/04/2026	661.10
EF189170	29232	Altrum Pty Ltd Engineered Efficiency	Engineering Services	30/04/2026	8,719.92
EF189171	29236	Data Signs Pty Ltd	Manufacturing	30/04/2026	1,362.90
EF189172	29237	A Class Earthmoving Pty Ltd Mayday Rental	Wet And Dry Plant Hire	30/04/2026	2,710.40
EF189173	29240	Icu Solarcam Pty Ltd	Temporary Site Security Systems. Ai Solu	30/04/2026	418.00
EF189174	29247	Redimedico Legal Pty Ltd	Medicolegal Services	30/04/2026	2,200.00
EF189175	29261	Wmfg Pty Ltd Shop For Shops	Shop Fittings & Displays	30/04/2026	1,290.25
EF189176	29266	Wesco Electrics (1966 Pty Ltd) Wesco Electrics	Provide Commercial Electrical And Audio-	30/04/2026	5,445.00
EF189177	29268	Dfs Industrial & Environmental Services Pty Ltd Drainflow Services	Stormwater Maintenance, Construction, Ro	30/04/2026	28,277.70
EF189178	29269	Contra-Flow Pty Ltd	Traffic Management Services CON01 - A001998	30/04/2026	110,150.25
EF189179	29293	Perth Office Equipment Pty Ltd Perth Office Equipment Repairs And Sales	Repairs And Sales Office Equipment And S	30/04/2026	264.00
EF189180	29313	Cross Hire Equipment Group Pty Ltd Smart Workzone Hire	Traffic Hire Equipment	30/04/2026	22,357.07
EF189181	29338	Justchillin Hospitality Unicone Softserve	Events - Food/Entertainment	30/04/2026	3,278.44
EF189182	29346	Kgo Events Hire Pty Ltd Spuds Marquee Hire	Marquees	30/04/2026	8,996.90
EF189183	29350	Chalkwest Pty Ltd Atf The Chalkwest Partnership Budget Car & Truck Rental	Vehicle Hire	30/04/2026	2,574.00
EF189184	29357	Veraison Wa Pty Ltd	Coaching And Leadership Programs	30/04/2026	27,327.47
EF189185	29360	Kinn & Co Agency Pty Ltd Kinn & Co Agency	Marketing And Communications	30/04/2026	23,795.26
EF189186	29376	The Trustee For The Manning Family Trust Animal Ark	Wildlife Education And Training	30/04/2026	6,149.00
EF189187	29399	L.G Reynolds & L.M Reynolds & The Trustee For Les Reynolds T Peel Bus Hire	Passenger Transport	30/04/2026	5,692.50
EF189188	29400	Pyramid Group Holdings Pty Ltd Pyramid Civil	Civil Infrastructure CON01 - A002047	30/04/2026	127,270.83
EF189189	29402	Shannon Rita Melville Shannon Melville	Events - Artist/Entertainer	30/04/2026	900.00
EF189190	29407	Event Safety Management Pty Ltd Esm Traffic	Traffic Management Services	30/04/2026	6,568.10
EF189191	29411	Remote Asset Inspection & Maintenance Pty Ltd	Cctv Inspection / Pipe Cleaning Services	30/04/2026	2,589.95
EF189192	29427	Womens Health Care Assn Inc. Luma: For Her Health And Wellbeing	General & Mental Health Services	30/04/2026	2,081.44
EF189193	29450	Keith Edward Whelan The Grants Guy	Funding Consultation	30/04/2026	1,810.00
EF189194	29463	Wa Bus And Ev Solutions Pty Ltd Perth Iveco	Vehicle Dealership Parts Sales Service	30/04/2026	2,943.05
EF189195	29472	The Trustee For The Rynhoud Family Trust A1 Marine	Boat Management, Maintenance And Detaili	30/04/2026	13,640.00
EF189196	29491	Ethical Governance Pty Ltd	Business/Management Consulting	30/04/2026	4,125.00
EF189197	29493	Wow Underwater Photography	Photographic Art Sales	30/04/2026	850.00
EF189198	29496	Kyro Phoenix Carpenter	Art Sales	30/04/2026	1,000.00
EF189199	29497	Jurovich Surveying Pty Ltd	Surveying, Underground Utility Locating	30/04/2026	3,245.00
EF189200	29499	Wh Location Services Pty Ltd Abaxa	Utility Locating	30/04/2026	2,764.06
EF189201	29502	Jobcam Pty Ltd	Solar Cctv Surveillance	30/04/2026	2,947.12
EF189202	29504	Australian Government Services Australia	Centerpay	30/04/2026	403.92
EF189203	29508	Australian Institute Of Management Education And Training Pt	Education & Training Svcs	30/04/2026	3,960.00
EF189204	10747	Iinet Limited	Internet Services	30/04/2026	819.85
EF189205	11758	Req Officers Do Not Use - Water Corp Utility Account Only - Please Refer To 1	Water Usage / Sundry Charges	30/04/2026	1,511.49
EF189206	11760	Water Corporation	Sewer Easement	30/04/2026	304.38
EF189207	11794	Synergy	Electricity Usage/Supplies	30/04/2026	91,215.82
EF189208	28571	Perth Energy Pty Ltd	Energy Supply	30/04/2026	1,658.87
EF189209	99997	Lynette Ottey	Financial Counselling Discretionary Fund	30/04/2026	303.24
EF189210	29060	Superchoice Services Pty Limited - Sgc Payments Contractor	Payroll Deductions	30/04/2026	7,844.72

		TOTAL OF 924 EFT PAYMENTS			**13,502,255.15**
		LESS: CANCELLED EFT PAYMENTS			
EF187934	99997	Coc Grants, Donations & Refunds	Grants, Donations & Refunds	9/04/2026	-49.99
EF187943	99997	Coc Grants, Donations & Refunds	Grants, Donations & Refunds	9/04/2026	-375.00
EF187950	99997	Coc Grants, Donations & Refunds	Grants, Donations & Refunds	21/04/2026	-400.00
EF188280	99997	Coc Grants, Donations & Refunds	Grants, Donations & Refunds	9/04/2026	-39.80
		TOTAL CANCELLED EFT PAYMENT			**-864.79**
		TOTAL EFT PAYMENTS (EXCL. CANCELLED PAYMENTS)			**13,501,390.36**
		ADD: BANK FEES			
		FAT ZEBRA PAYMENT SERVICE			11,623.00
		BPAY BATCH FEE			10.92
		MERCHANT FEES COC			1592.10
		MERCHANT FEES MARINA			210.29
		MERCHANT FEES ARC			3348.88
		MERCHANT FEES VARIOUS OUT CENTRES			1567.87
		NATIONAL BPAY CHARGE			2,094.00
		RTGS/ACLR FEE			
		NAB TRANSACT FEE			216.00
		AMEX FEES			3696.93
		MERCHANDISE / OTHER FEES			
					24,359.99
					67,571.89
		ADD: CREDIT CARD PAYMENTS			
					67,571.89
		ADD: PAYROLL PAYMENTS			
		COC26/03/26 Pmt 000314794834 City of Cockburn		1/04/2026	8,080.51
		COC27/03/26 Pmt 000314795067 City of Cockburn		1/04/2026	160,983.45
		COC03/04/26 Pmt 000315197700 City of Cockburn		8/04/2026	3,525.47
		COC05/04/26 Pmt 000315259152 City of Cockburn		8/04/2026	2,081,246.98
		COC10/04/26 Pmt 000315516428 City of Cockburn		10/04/2026	161.34
		COC03/04/26 Pmt 000315843748 City of Cockburn		15/04/2026	2,052.99
		COC13/04/26 Pmt 000316177506 City of Cockburn		20/04/2026	111.39
		COC16/04/26 Pmt 000316422931 City of Cockburn		22/04/2026	2,593.74
		COC19/04/26 Pmt 000316430613 City of Cockburn		22/04/2026	2,151,442.05
		COC22/04/26 Pmt 000316422778 City of Cockburn		22/04/2026	638.31
		COC23/04/26 Pmt 000316561927 City of Cockburn		23/04/2026	913.43
		COC24/04/26 Pmt 000317127931 City of Cockburn		30/04/2026	264,542.33
		COC26/04/26 Pmt 000317128333 City of Cockburn		30/04/2026	1,949.26
					4,678,241.25

		TOTAL PAYMENTS MADE FOR THE MONTH			18,271,563.49

City of Cockburn

Credit Card Transactions Report

Transactions Post Date Between 28-Feb-2026 and 30-Mar-2026

Date	Service Provider	Card Liability	Description
CEO		**368.86**	
6/03/2026	WILSON PARKING PER031	15.21	Parking Expenses
11/03/2026	CITY OF FREMANTLE	14.50	Parking Expenses
20/03/2026	RACV Hobart Hotel OPI	339.15	Travel and Accommodation
Director Infrastructure Services		**502.60**	
19/03/2026	CITY OF PERTH	16.15	Parking Expenses
19/03/2026	OFFICEWORKS	283.50	Office Supplies
23/03/2026	TWW JANDAKOT	170.95	Supplies and Materials Purchases
23/03/2026	WANEWSDTI	32.00	Subscriptions and Memberships
Waste Collection Supervisor		**318.80**	
27/03/2026	BOSS INDUSTRIAL	237.60	Supplies and Materials Purchases
11/03/2026	OFFICEWORKS 0616	81.20	Office Supplies
Financial Counsellor		**1,607.33**	
11/03/2026	Woolworths Online	69.92	Meeting/Workshop Catering
4/03/2026	Woolworths Online	97.11	Meeting/Workshop Catering
5/03/2026	SPACETOCO VENUE HIRE	38.00	Hire of Equipment and Facilities
18/03/2026	COLES 0490	29.60	Events and Functions
23/03/2026	PAYPAL *PPS	- 282.82	Events and Functions
25/03/2026	Woolworths Online	110.50	Meeting/Workshop Catering
9/03/2026	KMART	74.00	Events and Functions
9/03/2026	PAYPAL *PPS	684.97	Events and Functions
9/03/2026	SPACETOCO VENUE HIRE	30.75	Hire of Equipment and Facilities
9/03/2026	SPACETOCO VENUE HIRE	1.00	Hire of Equipment and Facilities
9/03/2026	SPACETOCO VENUE HIRE	1.00	Hire of Equipment and Facilities
11/03/2026	Dominos Estore South L	62.95	Meeting/Workshop Catering
5/03/2026	SPACETOCO VENUE HIRE	38.00	Hire of Equipment and Facilities
2/03/2026	SPACETOCO VENUE HIRE	30.75	Hire of Equipment and Facilities
16/03/2026	COLES 0490	489.60	Meeting/Workshop Catering
26/03/2026	SQ *THE WETLANDS CENTR	132.00	Hire of Equipment and Facilities
Library Technology Coordinator		**1,267.77**	
2/03/2026	PORTUGUESE DELIGHTS S	10.18	Office Supplies
6/03/2026	FARMER JACKS SPEARWO	23.44	Supplies and Materials Purchases
12/03/2026	Windcave	393.88	Subscriptions and Memberships
13/03/2026	FARMER JACKS SPEARWO	20.41	Supplies and Materials Purchases
16/03/2026	OPENAI *CHATGPT SUBSCR	31.43	Subscriptions and Memberships
16/03/2026	INTNL TRANSACTION FEE	0.79	Subscriptions and Memberships
16/03/2026	DREAMIT.AU* DREAMIT HO	234.70	Subscriptions and Memberships
20/03/2026	FARMER JACKS SPEARWO	33.55	Supplies and Materials Purchases
24/03/2026	MYO*THE BOOK WAREHOUSE	40.00	Supplies and Materials Purchases
23/03/2026	MISS MAUD	447.30	Supplies and Materials Purchases
23/03/2026	INTNL TRANSACTION FEE	0.25	Subscriptions and Memberships
23/03/2026	INTNL TRANSACTION FEE	0.53	Subscriptions and Memberships
23/03/2026	ICONS8.COM	21.35	Subscriptions and Memberships
23/03/2026	CAMPSITE.BIO	9.96	Subscriptions and Memberships
Service Lead Cockburn Libraries		**1,981.67**	
16/03/2026	AMAZON AU RETAIL	32.46	Supplies and Materials Purchases

16/03/2026	AMAZON AU RETAIL	22.34	Supplies and Materials Purchases
3/03/2026	Canva* 04808-22673556	164.99	Subscriptions and Memberships
3/03/2026	SP WONDER TRIBE	178.94	Supplies and Materials Purchases
6/03/2026	AMAZON AU MARKETPLACE	30.91	Supplies and Materials Purchases
2/03/2026	AMAZON AU MARKETPLACE	70.82	Supplies and Materials Purchases
2/03/2026	WWW.GAMESWORLD.COM.AU	175.92	Supplies and Materials Purchases
13/03/2026	MYO*GREEN WORLD INDOOR	368.87	Hire of Equipment and Facilities
16/03/2026	AMAZON AU MARKETPLACE	15.00	Supplies and Materials Purchases
16/03/2026	AMAZON AU RETAIL	10.78	Supplies and Materials Purchases
16/03/2026	SP WONDER TRIBE	130.94	Supplies and Materials Purchases
20/03/2026	AMAZON AU RETAIL	20.65	Supplies and Materials Purchases
17/03/2026	EZI*ALIA	380.00	Professional Services
11/03/2026	AMAZON AU MARKETPLACE	38.17	Supplies and Materials Purchases
3/03/2026	SP WONDER TRIBE	169.90	Supplies and Materials Purchases
2/03/2026	AMAZON AU MARKETPLACE	69.99	Supplies and Materials Purchases
2/03/2026	FACEBK *NCM5YE5HE2	85.99	Advertising
9/03/2026	CARITAS AUSTRALIA	15.00	Disputed Transaction

Organisational Development Specialist **3,997.31**

19/03/2026	ST JOHN AMBULANCE AUST	89.00	Training & Professional Development
18/03/2026	ST JOHN AMBULANCE AUST	180.00	Training & Professional Development
18/03/2026	RLSSWA	179.00	Training & Professional Development
13/03/2026	RLSSWA	179.00	Training & Professional Development
12/03/2026	ST JOHN AMBULANCE AUST	360.00	Training & Professional Development
12/03/2026	MAIN ROADS WA DON AITK	979.00	Training & Professional Development
16/03/2026	ST JOHN AMBULANCE AUST	360.00	Training & Professional Development
10/03/2026	B ONLINE LEARNING	550.00	Training & Professional Development
6/03/2026	PREZZEE* AUD6FD085F	308.81	Purchase of Gift Card - Community Prog
5/03/2026	ST JOHN AMBULANCE AUST	180.00	Training & Professional Development
5/03/2026	EDA	632.50	Training & Professional Development

Young Peoples Services Coordinator **1,636.03**

23/03/2026	EZI*Display Sales	208.19	Supplies and Materials Purchases
19/03/2026	SP CRESCENDO MUSIC	54.15	Supplies and Materials Purchases
19/03/2026	SP BRICKTASTICS	299.97	Supplies and Materials Purchases
20/03/2026	PORTUGUESE DELIGHTS S	10.18	Supplies and Materials Purchases
20/03/2026	CRUNCHYROLL.COM	149.99	Subscriptions and Memberships
12/03/2026	OCULUS *6J6ZLFH242	26.99	Supplies and Materials Purchases
12/03/2026	COLES 0358	6.00	Supplies and Materials Purchases
12/03/2026	ALDI STORES	5.60	Supplies and Materials Purchases
5/03/2026	KMART 1362	26.00	Supplies and Materials Purchases
5/03/2026	COLES 0490	14.75	Supplies and Materials Purchases
6/03/2026	SP AUSTRALIAN GEOGRAPH	132.80	Supplies and Materials Purchases
2/03/2026	ANNUAL FEE	18.67	Bank and Other Fees
11/03/2026	THE REJECT SHOP 611	25.50	Supplies and Materials Purchases
11/03/2026	INK DEPOT	61.11	Supplies and Materials Purchases
30/03/2026	RABBLE BOOKS & GAMES	224.25	Supplies and Materials Purchases
30/03/2026	KMART	150.00	Supplies and Materials Purchases
27/03/2026	SPE*MrToysOnline	29.88	Supplies and Materials Purchases
27/03/2026	KMART	192.00	Supplies and Materials Purchases

Chief Financial Officer **4,110.35**

23/03/2026	AMDA FOUND* LUP TIX IO	495.00	Conferences and Seminars
19/03/2026	WOOLWORTHS 4367	105.95	Events and Functions
20/03/2026	PLANNING INSTITUTE AUS	1,140.00	Conferences and Seminars
26/03/2026	CONFERENCE BY ARINEX	1,184.70	Conferences and Seminars
26/03/2026	CONFERENCE BY ARINEX	1,184.70	Conferences and Seminars

Director Corporate and System Services **13.12**

30/03/2026	CPP Council House	13.12	Parking Expenses

Art and Culture Coordinator **1,993.98**

11/03/2026	ARTS HUB HOLDINGS	88.00	Subscriptions and Memberships
16/03/2026	BUNNINGS 729000	104.85	Equipment Purchases
16/03/2026	OFFICEWORKS 0620	153.25	Supplies and Materials Purchases
17/03/2026	BUNNINGS 303000	368.69	Equipment Purchases
17/03/2026	SPOTLIGHT COCKBURN	57.20	Supplies and Materials Purchases
17/03/2026	WOOLWORTHS 4395	196.00	Meeting/Workshop Catering
23/03/2026	SQ *MARGARET COXALL?S	400.00	Program Costs
23/03/2026	WOOLWORTHS 4367	134.05	Meeting/Workshop Catering
19/03/2026	DROPBOX*W4HBYRT6GQBT	184.67	Subscriptions and Memberships
20/03/2026	FLOWER STATION WA	212.39	Supplies and Materials Purchases
27/03/2026	BUNNINGS 303000	94.88	Supplies and Materials Purchases

City Facilities Coordinator **1,403.45**

12/03/2026	OFFICEWORKS 0616	70.00	Office Supplies
13/03/2026	SYDNEY TOOLS	199.00	Equipment Purchases
4/03/2026	SYDNEY TOOLS	954.45	Equipment Purchases
19/03/2026	SHOP FOR SHOPS	145.00	Supplies and Materials Purchases
27/03/2026	OFFICEWORKS 0616	35.00	Office Supplies

Waste Education Coordinator **438.96**

6/03/2026	GILBERTS FRESH HILTON	282.96	Meeting/Workshop Catering
4/03/2026	SPACETOCO VENUE HIRE	156.00	Hire of Equipment and Facilities

Principal Economic Development **2,261.35**

11/03/2026	CITY OF FREMANTLE	8.60	Parking Expenses
11/03/2026	CITY OF FREMANTLE	4.00	Parking Expenses
10/03/2026	SQ *LEAF BEAN MACHINE	12.16	Meeting/Workshop Catering
4/03/2026	POST SPEARWOOD LPO	28.40	Program Costs
9/03/2026	INTNL TRANSACTION FEE	10.75	Bank and Other Fees
9/03/2026	MENTIMETER PRO	430.12	Subscriptions and Memberships
6/03/2026	OFFICEWORKS 0604	27.00	Program Costs
6/03/2026	THE GOOD GROCER EAST	35.96	Program Costs
6/03/2026	THE REJECT SHOP 611	22.50	Program Costs
5/03/2026	BIG W 0455	18.00	Program Costs
5/03/2026	OFFICEWORKS 0616	85.75	Program Costs
5/03/2026	OFFICEWORKS 0604	190.45	Program Costs
5/03/2026	TICKETS*CO-DESIGNI	37.63	Events and Functions
20/03/2026	CPP Council House	13.12	Parking Expenses
20/03/2026	Pan Pacific	30.00	Parking Expenses
16/03/2026	Wilson Parking Austral	12.17	Parking Expenses
16/03/2026	WILSON PARKING PER031	17.23	Parking Expenses
12/03/2026	THE OLD SYNAGOGUE	446.60	Meeting/Workshop Catering
13/03/2026	Wilson Parking Austral	19.26	Parking Expenses
26/03/2026	WOOLWORTHS 4367	391.65	Program Costs
24/03/2026	SQ *GRAZIE GIFT HAMPER	420.00	Events and Functions

Fleet Manager **536.77**

19/03/2026	COLES 0494	121.00	Meeting/Workshop Catering
19/03/2026	Reddy Express 1964	12.99	Meeting/Workshop Catering
24/03/2026	SQ *IMO CAR WASH BIBRA	45.89	Motor Vehicle Expenses
18/03/2026	WOOLWORTHS 4391	157.89	Meeting/Workshop Catering
9/03/2026	4x4 Media Pty Ltd	199.00	Subscriptions and Memberships

Principal Advocacy and Public Policy **2,758.99**

24/03/2026	WANEWSDTI	32.00	Subscriptions and Memberships
12/03/2026	Canva* 04817-12003050	165.00	Subscriptions and Memberships

2/03/2026	QANTAS	1,909.42	Travel and Accommodation
2/03/2026	ALGOTELS HOTELS	651.00	Travel and Accommodation
9/03/2026	EasyPark	1.57	Parking Expenses

Adult Services Coordinator **482.17**

4/03/2026	Arts Margaret River	35.67	Training & Professional Development
11/03/2026	BIGW ONLINE	44.00	Supplies and Materials Purchases
11/03/2026	BIG W 0455	15.00	Supplies and Materials Purchases
5/03/2026	MISS MAUD	167.50	Meeting/Workshop Catering
13/03/2026	Arts Margaret River	220.00	Conferences and Seminars

Service Lead Cockburn Care Operations **125.25**

17/03/2026	Woolworths Online	110.95	Supplies and Materials Purchases
12/03/2026	THE LOCAL GROCER IGA	14.30	Supplies and Materials Purchases

Service Manager Community Development **1,259.40**

2/03/2026	BITLY.COM	169.68	Subscriptions and Memberships
2/03/2026	INTNL TRANSACTION FEE	4.24	Subscriptions and Memberships
23/03/2026	Canva* 04826-12864015	39.98	Subscriptions and Memberships
16/03/2026	Subway Spearwood 19850	122.00	Meeting/Workshop Catering
13/03/2026	SQ *ESCAPE HUNT PERTH	80.00	Training & Professional Development
4/03/2026	MYO*COMPSYS PTY LIMITE	299.00	Subscriptions and Memberships
5/03/2026	SP RECONCILIATION BANN	544.50	Supplies and Materials Purchases

Collection Development Librarian **94.91**

2/03/2026	SP JB HI-FI ONLINE	94.91	Supplies and Materials Purchases

Chief Information Officer **740.12**

6/03/2026	CPP Convention Centre	26.25	Parking Expenses
27/03/2026	RIMPA GLOBAL	713.87	Subscriptions and Memberships

Children's Development Officer **47.50**

13/03/2026	OFFICEWORKS 0616	47.50	Supplies and Materials Purchases

Service Lead Rangers and Parking **952.40**

2/03/2026	Lucid Software Inc.	17.60	Subscriptions and Memberships
26/03/2026	Hotel at Booking.com	805.00	Travel and Accommodation
2/03/2026	Australia Post - WA PO	64.90	Professional Services
2/03/2026	Australia Post - WA PO	64.90	Professional Services

Service Lead Seniors Centre **1,937.00**

30/03/2026	Games World Rockingha	360.88	Program Costs
2/03/2026	AVELING	55.00	Training & Professional Development
2/03/2026	CHEFS HAT	315.00	Supplies and Materials Purchases
4/03/2026	CHEFS HAT	40.00	Supplies and Materials Purchases
4/03/2026	CITY OF KALAMUNDA	574.00	Events and Functions
4/03/2026	OFFICEWORKS	62.00	Supplies and Materials Purchases
11/03/2026	BIG W 0455	71.50	Events and Functions
12/03/2026	Canva* 04817-13532091	164.99	Advertising
6/03/2026	170517CH PTY LTD	293.63	Program Costs

Senior Parking Services **338.69**

9/03/2026	CENTRAL REGIONAL TAFE MR JAMES WILLIAMS	338.69	Training & Professional Development

Young Peoples Services Librarian **233.24**

30/03/2026	BIG W 0455	18.00	Supplies and Materials Purchases
23/03/2026	WOOLWORTHS 4367	42.50	Supplies and Materials Purchases
16/03/2026	POST WILLAGEE CENTRAL	87.00	Application, Licence, Registration Fees

12/03/2026	Booktopia	85.74	Supplies and Materials Purchases

Director Sustainable Development and Saftey **797.35**

2/03/2026	TICKETS*STATION PR	25.00	Conferences and Seminars
6/03/2026	BURSWOOD NOMINEES LTD	30.12	Parking Expenses
6/03/2026	INTNL TRANSACTION FEE	7.35	Bank and Other Fees
11/03/2026	Subway Spearwood 19850	61.00	Meeting/Workshop Catering
18/03/2026	Woolworths Online	111.00	Meeting/Workshop Catering
20/03/2026	Pan Pacific	40.00	Parking Expenses
12/03/2026	ParkAt Collie Street	13.29	Parking Expenses
12/03/2026	Woolworths Online	165.00	Meeting/Workshop Catering
30/03/2026	WILSON PARKING P215	50.69	Parking Expenses
6/03/2026	ISO/CS	293.90	Professional Services

Senior Centre Programs Booking Officer **2,627.58**

20/03/2026	INTERDEC AUSTRALIA PTY	396.88	Supplies and Materials Purchases
19/03/2026	SP CRAFTONLINE	117.69	Supplies and Materials Purchases
11/03/2026	BLACK COCKATOO PRESERV	280.00	Events and Functions
12/03/2026	AVOCADOS RESTAURANT	450.00	Events and Functions
12/03/2026	SQ *DJRINOFX	250.00	Events and Functions
16/03/2026	SPACETOCO VENUE HIRE	156.00	Hire of Equipment and Facilities
20/03/2026	SQ *MANDURAH CRUISES O	977.01	Events and Functions

Director Community and Place **2,126.00**

2/03/2026	RACV Royal Pines OPI	280.00	Travel and Accommodation
25/03/2026	BUNNINGS 303000	75.00	Events and Functions
6/03/2026	ACCOR* MERCURE SYDNEY	732.00	Travel and Accommodation
4/03/2026	ACCOR* MERCURE SYDNEY	964.00	Travel and Accommodation
25/03/2026	BUNNINGS 303000	75.00	Events and Functions

Service Manager Rangers and Community Saftey **88.23**

9/03/2026	TONY ALE AND CO	14.99	Events and Functions
18/03/2026	SP Kings Square	24.24	Parking Expenses
6/03/2026	Dominos Estore South L	49.00	Events and Functions

Family & Community Services Manager **512.95**

16/03/2026	SPACETOCO VENUE HIRE	157.50	Hire of Equipment and Facilities
19/03/2026	Dominos Estore South L	69.45	Meeting/Workshop Catering
26/03/2026	Prof Psych Services	286.00	Professional Services

Service Lead Cockburn ARC **988.70**

16/03/2026	KMART 1362	36.00	Supplies and Materials Purchases
24/03/2026	City of Cockburn	278.50	Application, Licence, Registration Fees
30/03/2026	FACEBK *P3UEDGMC52	200.00	Advertising
2/03/2026	FACEBK *667EMDMC52	192.36	Advertising
16/03/2026	SP WAHUAUSTRALIA	224.90	Equipment Purchases
13/03/2026	AUSTRALIAN BARBELL	56.94	Supplies and Materials Purchases

Health, Fitness and Wellbeing Coordinator **2,286.60**

20/03/2026	RED DOT STORES	4.99	Supplies and Materials Purchases
20/03/2026	KMART 1362	60.00	Supplies and Materials Purchases
18/03/2026	SP NORDIC FITNESS	302.22	Equipment Purchases
23/03/2026	ASSA LTD	559.43	Subscriptions and Memberships
25/03/2026	BUNNINGS 729000	44.42	Supplies and Materials Purchases
16/03/2026	SP MONTY POWDER NZ	330.00	Supplies and Materials Purchases
9/03/2026	KMART	86.00	Equipment Purchases
6/03/2026	SP FINISAUSTRALIA	429.00	Equipment Purchases
6/03/2026	KMART 1362	40.00	Equipment Purchases

27/03/2026	BIG W 0444	117.70	Supplies and Materials Purchases
18/03/2026	BUNNINGS 729000	66.84	Supplies and Materials Purchases
16/03/2026	SP MICCA MARKETING	120.00	Equipment Purchases
26/03/2026	WOOLWORTHS 4363	126.00	Supplies and Materials Purchases

Customer Experience Coordinator - ARC **3,929.74**

5/03/2026	INTNL TRANSACTION FEE	0.74	Bank and Other Fees
9/03/2026	EMAILMEFORM LLC	141.92	Subscriptions and Memberships
19/03/2026	CANNINGVALE AUST LTD	723.56	Supplies and Materials Purchases
12/03/2026	SP THE GOOD GUYS DISCO	269.00	Equipment Purchases
2/03/2026	Google CLOUD G7ZvTM	409.41	Subscriptions and Memberships
5/03/2026	GYMSALES.NET	242.00	Subscriptions and Memberships
5/03/2026	GYMSALES.NET	170.50	Subscriptions and Memberships
5/03/2026	NAAVI PTY LTD	32.00	Subscriptions and Memberships
5/03/2026	TWILIO SENDGRID	29.51	Subscriptions and Memberships
3/03/2026	Canva* 04808-9313156	17.99	Subscriptions and Memberships
9/03/2026	INTNL TRANSACTION FEE	4.12	Bank and Other Fees
9/03/2026	INTNL TRANSACTION FEE	3.55	Bank and Other Fees
9/03/2026	OUTGROW	164.71	Subscriptions and Memberships
24/03/2026	Irrigation / Pools Roc	12.98	Supplies and Materials Purchases
24/03/2026	OFFICEWORKS	74.00	Supplies and Materials Purchases
24/03/2026	Plumbing Jandakot	12.91	Supplies and Materials Purchases
23/03/2026	AMZNPRIMEA* AMZNPRIMEA	9.99	Subscriptions and Memberships
16/03/2026	PROPERTY AUSTRALIA MAN	42.00	Motor Vehicle Expenses
16/03/2026	PROPERTY AUSTRALIA MAN	42.00	Motor Vehicle Expenses
13/03/2026	iStock.com	93.50	Subscriptions and Memberships
13/03/2026	PROPERTY AUSTRALIA MAN	42.00	Motor Vehicle Expenses
13/03/2026	PROPERTY AUSTRALIA MAN	42.00	Motor Vehicle Expenses
12/03/2026	SMARTSPOTTER AUSTRALIA	981.75	Subscriptions and Memberships
26/03/2026	DELIGHTED LLC	358.63	Subscriptions and Memberships
26/03/2026	INTNL TRANSACTION FEE	8.97	Bank and Other Fees

Youth Centre Coordinator **852.78**

13/03/2026	BIGW ONLINE	418.50	Program Costs
13/03/2026	RED DOT STORES	81.91	Program Costs
26/03/2026	SP HOBBYTECH TOYS ZQ2	273.87	Program Costs
26/03/2026	SPOTLIGHT PTY LTD	78.50	Program Costs

Branch Support Librarian **847.07**

20/03/2026	PAYPAL *JB HI-FI	139.90	Supplies and Materials Purchases
25/03/2026	OFFICEWORKS	154.95	Supplies and Materials Purchases
25/03/2026	Booktopia	118.62	Supplies and Materials Purchases
13/03/2026	WANEWSDTI	345.60	Supplies and Materials Purchases
9/03/2026	NEWS PTY LIMITED	88.00	Supplies and Materials Purchases

Service Lead Events and Culture **1,068.59**

9/03/2026	A0 LETS GO POSTER DIST	738.71	Advertising
9/03/2026	BUNNINGS 303000	109.31	Equipment Purchases
9/03/2026	FARMER JACKS SPEARWO	31.24	Events and Functions
9/03/2026	FARMER JACKS SPEARWO	27.00	Events and Functions
9/03/2026	SPUD SHED	96.39	Events and Functions
9/03/2026	SPUD SHED	53.94	Events and Functions
6/03/2026	WOOLWORTHS 4367	12.00	Events and Functions

Branch Manager - Spearwood Library **1,117.62**

16/03/2026	NEW EDITION BOOKSHOP	85.00	Events and Functions
11/03/2026	MYO*GREEN WORLD INDOOR	221.42	Hire of Equipment and Facilities
4/03/2026	Neverfail Springwater	46.20	Hire of Equipment and Facilities
17/03/2026	ADVENTUREWORLD WA PTY	500.00	Events and Functions

16/03/2026	BIRDBOOKS PTY LTD	100.00	Events and Functions
16/03/2026	NEW EDITION BOOKSHOP	85.00	Events and Functions
16/03/2026	NEW EDITION BOOKSHOP	80.00	Events and Functions

Service Lead Parks **149.01**

16/03/2026	STANDARDS AUSTRALIA	149.01	Office Supplies

Social Club Coordinator **1,934.09**

2/03/2026	AMAZON AU MARKETPLACE	37.98	Supplies and Materials Purchases
3/03/2026	AMAZON AU MARKETPLACE	65.15	Supplies and Materials Purchases
10/03/2026	Woolworths Online	221.75	Supplies and Materials Purchases
11/03/2026	KMART	145.00	Supplies and Materials Purchases
16/03/2026	AMAZON MUSIC UNLIMITED	- 13.99	Subscriptions and Memberships
24/03/2026	Woolworths Online	176.95	Supplies and Materials Purchases
13/03/2026	WANEWSDTI	150.00	Supplies and Materials Purchases
27/03/2026	HAMILTON HILL IGA	75.41	Supplies and Materials Purchases
2/03/2026	AMAZON AU MARKETPLACE	37.98	Supplies and Materials Purchases
2/03/2026	AMAZON AU MARKETPLACE	32.90	Supplies and Materials Purchases
2/03/2026	AMAZON AU MARKETPLACE	30.18	Supplies and Materials Purchases
6/03/2026	SQ *VEBAS AQUARIUMS PT	134.50	Supplies and Materials Purchases
10/03/2026	Woolworths Online	353.00	Supplies and Materials Purchases
9/03/2026	ABCO PRODUCTS	318.49	Supplies and Materials Purchases
16/03/2026	AMAZON MUSIC UNLIMITED	13.99	Subscriptions and Memberships
27/03/2026	ST JOHN AMBULANCE AUST	89.00	Training & Professional Development
2/03/2026	AMAZON AU MARKETPLACE	32.90	Supplies and Materials Purchases
2/03/2026	AMAZON AU MARKETPLACE	32.90	Supplies and Materials Purchases

Events Coordinator **2,108.10**

2/03/2026	VIBE PETROLEUM	113.68	Motor Vehicle Expenses
2/03/2026	BIG W 0455	36.00	Supplies and Materials Purchases
6/03/2026	BUNNINGS 303000	105.19	Supplies and Materials Purchases
9/03/2026	VIBE PETROLEUM	12.00	Supplies and Materials Purchases
9/03/2026	THE REJECT SHOP	13.50	Supplies and Materials Purchases
9/03/2026	SQ *LITTLE BULL ESPRES	139.00	Meeting/Workshop Catering
9/03/2026	SQ *HAVA HOTDOG TASTY	212.00	Events and Functions
9/03/2026	SQ *GEORGES KEBABS GRE	333.96	Events and Functions
9/03/2026	COOGEE BEACH CAFE	334.85	Meeting/Workshop Catering
9/03/2026	BUNNINGS 303000	206.94	Supplies and Materials Purchases
4/03/2026	TOO EASY TOWING	330.00	Professional Services
4/03/2026	BUNNINGS GROUP LTD	120.98	Supplies and Materials Purchases
16/03/2026	SPACETOCO VENUE HIRE	150.00	Hire of Equipment and Facilities

Executive Assistant to the CEO **1,845.59**

24/03/2026	AMDA FOUND* LUP TIX IO	495.00	Conferences and Seminars
23/03/2026	InterContinental Adela	960.00	Travel and Accommodation
23/03/2026	InterContinental Adela	220.10	Travel and Accommodation
18/03/2026	BUNNINGS 303000	83.86	Office Supplies
18/03/2026	WOOLWORTHS 4367	70.48	Meeting/Workshop Catering
18/03/2026	Woolworths Online	70.50	Meeting/Workshop Catering
20/03/2026	Woolworths Online	- 70.50	Meeting/Workshop Catering
6/03/2026	WOOLWORTHS 4367	16.15	Meeting/Workshop Catering

Service Lead Young People **1,988.56**

6/03/2026	BP EX THOMSNS L 5992	15.00	Supplies and Materials Purchases
25/03/2026	WOOLWORTHS 4394	120.01	Program Costs
9/03/2026	JOEY ICE-CREAM HOLDING	404.40	Events and Functions
4/03/2026	COLES 0490	118.18	Program Costs
11/03/2026	COLES 0490	117.08	Program Costs
11/03/2026	SQ *THAT LITTLE VAN	407.20	Events and Functions

6/03/2026	BCF AUSTRALIA	169.99	Supplies and Materials Purchases
6/03/2026	BP EX THOMSNS L 5992	85.00	Supplies and Materials Purchases
2/03/2026	OFFICEWORKS 0620	148.00	Supplies and Materials Purchases
20/03/2026	JOEY ICE-CREAM HOLDING	386.20	Events and Functions
27/03/2026	WOOLWORTHS 4394	17.50	Events and Functions

Events Officer - **107.78**

27/03/2026	MISCELLANEOUS CREDIT	- 38.84	Disputed Transaction
27/03/2026	MISCELLANEOUS CREDIT	- 24.99	Disputed Transaction
27/03/2026	MISCELLANEOUS CREDIT	- 8.99	Disputed Transaction
27/03/2026	MISCELLANEOUS CREDIT	- 5.99	Disputed Transaction
27/03/2026	MISCELLANEOUS CREDIT	- 3.99	Disputed Transaction
27/03/2026	MISCELLANEOUS CREDIT	- 12.99	Disputed Transaction
27/03/2026	MISCELLANEOUS CREDIT	- 11.99	Disputed Transaction

Group Manager Recreation and Place **17.64**

30/03/2026	IGLOOCOMPANY	8.73	Subscriptions and Memberships
2/03/2026	IGLOOCOMPANY	8.48	Subscriptions and Memberships
30/03/2026	INTNL TRANSACTION FEE	0.22	Bank and Other Fees
2/03/2026	INTNL TRANSACTION FEE	0.21	Bank and Other Fees

Senior Youth Outreach Worker **35.39**

18/03/2026	MOBILEPHONE LAB SOUTHL	35.39	Program Costs

Service Manager Communications and Engagement **7,261.97**

26/03/2026	LNK.BIO	1.43	Subscriptions and Memberships
26/03/2026	INTNL TRANSACTION FEE	0.04	Bank and Other Fees
26/03/2026	INTNL TRANSACTION FEE	1.26	Bank and Other Fees
26/03/2026	CHEMISTWAREHOUSE ONLIN	55.96	Supplies and Materials Purchases
26/03/2026	BITLY.COM	50.41	Subscriptions and Memberships
27/03/2026	FACEBK *32BTKJHMT2	1,388.00	Advertising
30/03/2026	SPACETOCO VENUE HIRE	- 45.00	Hire of Equipment and Facilities
5/03/2026	FACEBK *M34N4JR8H2	1,598.30	Advertising
2/03/2026	FACEBK *T3QRZG59H2	1,598.30	Advertising
2/03/2026	FACEBK *NRTXYEVMT2	1,317.88	Advertising
16/03/2026	WEBCENTRAL* ENTRAL - W	34.50	Subscriptions and Memberships
12/03/2026	SP BADWRAP	49.76	Motor Vehicle Expenses
12/03/2026	INTNL TRANSACTION FEE	1.24	Bank and Other Fees
12/03/2026	Google ADS5683592141	- 16.92	Advertising
18/03/2026	INTNL TRANSACTION FEE	2.36	Bank and Other Fees
18/03/2026	FIGMA	94.56	Subscriptions and Memberships
20/03/2026	FACEBK *Q8RFDHH9H2	1,129.89	Advertising

Service Lead City Facilities **130.17**

16/03/2026	EUROTECH GROUP	130.17	Supplies and Materials Purchases

Service Lead Community Development and Place **3,119.29**

27/03/2026	UBER *TRIP HELP.UBER.C	10.86	Travel and Accommodation
30/03/2026	UBER *TRIP HELP.UBER.C	10.00	Travel and Accommodation
30/03/2026	Canva* 04833-8313044	164.99	Subscriptions and Memberships
6/03/2026	SQ *KING'S KEBAB & PIZ	236.96	Meeting/Workshop Catering
6/03/2026	AusPost PO Box	192.00	Bank and Other Fees
5/03/2026	AusPost PO Box	165.00	Bank and Other Fees
13/03/2026	GILBERTS FRESH HILTON	805.92	Events and Functions
13/03/2026	CAFE ROYAL CHAOS COCKB	37.67	Meeting/Workshop Catering
13/03/2026	AusPost PO Box	192.00	Bank and Other Fees
13/03/2026	AusPost PO Box	192.00	Bank and Other Fees
20/03/2026	UBER *TRIP HELP.UBER.C	42.28	Travel and Accommodation
20/03/2026	AusPost PO Box	165.00	Bank and Other Fees

19/03/2026	UBER *TRIP HELP.UBER.C	14.72	Travel and Accommodation
19/03/2026	UBER *EATS HELP.UBER.C	132.39	Meeting/Workshop Catering
19/03/2026	TICKETS*FESTIVAL O	513.50	Conferences and Seminars
19/03/2026	KMART	- 189.00	Equipment Purchases
23/03/2026	Ergolink	433.00	Office Supplies

Library Technician- Systems **237.65**

10/03/2026	WOOLWORTHS 4703	9.60	Supplies and Materials Purchases
3/03/2026	SPOTLIGHT 065	44.00	Supplies and Materials Purchases
4/03/2026	SP FLORALY	145.65	Supplies and Materials Purchases
16/03/2026	SPOTLIGHT 065	38.40	Supplies and Materials Purchases
30/03/2026	Booktopia	- 43.99	Supplies and Materials Purchases
27/03/2026	Booktopia	43.99	Supplies and Materials Purchases

Senior Community Safety **200.98**

13/03/2026	ZEROTIER INC	20.25	Application, Licence, Registration Fees
16/03/2026	BUNNINGS 303000	180.22	Supplies and Materials Purchases
13/03/2026	INTNL TRANSACTION FEE	0.51	Bank and Other Fees

Total Cards - 51	**$ 67,571.89**

Credit Card Transactions - transacted in March paid in April 2026

Expense Category2	Description	$
Advertising	Advertising Platform	164.99
	AO poster distribution Coogee Live	738.71
	Facebook ads	7,032.37
	Facebook Ads Memberships & Jnr Sports	200.00
	Facebook Ads Sports & Memberships	192.36
	Facebook advertising	85.99
	Refund - Google Ads	- 16.92
Advertising Total		**8,397.50**
Application, Licence, Registration Fees	Building Permit for Digital Sign	278.50
	CCTV VPN	20.25
	WWC Check renewal	87.00
Application, Licence, Registration Fees Total		**385.75**
Bank and Other Fees	Annual Fee	18.67
	Igoollcompany	0.43
	Int bank fees	4.90
	International Exchange Charge	10.75
	International fee	7.35
	International Transaction Fee	17.38
	INTNL transaction fee for CCTV VPN	0.51
	PO Box hire	906.00
Bank and Other Fees Total		**965.99**
Conferences and Seminars	Conference attendance	513.50
	Indian Ocean Defence - Mayor Howlett	495.00
	IODS 2026 Conference	495.00
	PIA Plannet WA - Councillor Srhoy	1,140.00
	Readers & Writers Conference registratio	220.00
	Registration Urban design forum 12 March	25.00
	World Environ. Educ. Congress	1,184.70
	World Environ. Educ. Congress	1,184.70
Conferences and Seminars Total		**5,257.90**
Disputed Transaction	Disputed Transaction	15.00
	disputed transactions - refunded	- 107.78
Disputed Transaction Total		**- 92.78**
Equipment Purchases	2 new hammer drills sign shop and BMO	954.45
	Art installation equipment	104.85
	Basketball Nets	120.00
	Cable Attachments for Health Club	302.22
	Chest of drawers	- 189.00
	Foam Rollers	40.00
	Hoist for pound	199.00
	Last min request by main act flooring	109.31
	LTS Wahu Kickboards	224.90
	Microwave	269.00
	new ladders for Memorial Hall	368.69
	Swim School Equipment	515.00
Equipment Purchases Total		**3,018.42**
Events and Functions	50th Birthday Fair Prize	850.00
	Bushfire Brigades Review Meeting	63.99
	Cockburn Got Talent catrering	386.20
	Co-Designing Regional Economic Futures	37.63
	Coogee Live supplies	31.24

Events and Functions	CSC Outing	1,707.01
	Event catering	805.92
	gift volunteers working Coogee Live	12.00
	Gifts for Family Day Care Morning Tea	150.00
	ICE Coogee Live	27.00
	ice creams at Skate and bike event	404.40
	International Womens Day Skate Clinic ev	407.20
	Lunches for Volunteers	333.96
	Money matters event - cutlery and plates	684.97
	Money Matters event - cutlery refund	- 282.82
	Money Matters event - Easel purchase	74.00
	Money Matters event - stationary	29.60
	Outing - Seniors Centre	574.00
	SC Vols thank you event	250.00
	Snrs Centre Bingo Prize 19.3.2026	105.95
	Volunteer of the year award	71.50
	Volunteers Lunches for coogee live	212.00
	Water Coogee LIve 40degree days notetime	150.33
	YAC event	17.50
	Gift Mentoring	420.00
Events and Functions Total		**7,523.58**
Hire of Equipment and Facilities	AF Community Classes Hall Hire	156.00
	Baby Makes 3 catering	157.50
	BM 3 hall hire	210.00
	Family Dance hall hire	61.50
	Hire of Coogee Beach	150.00
	Hire of venue for community event	156.00
	Plant hire Success Library	368.87
	Plants and maintenance	221.42
	Recreation Services refund	- 45.00
	Water cooler rental	46.20
Hire of Equipment and Facilities Total		**1,482.49**
Meeting/Workshop Catering	10yr HWRP masterplan adoption BBQ	121.00
	ACVC discussion with ARG	122.00
	Art workshop @ Show Off catering	134.05
	ASA Meeting - Bibra Lake	12.16
	Baby Makes 3 catering	69.45
	Building team morning tea	165.00
	Catering for meeting w Babcock CoS	16.15
	Coffees for volunteers	139.00
	EA team building morning H&M	111.00
	Food BM 3 session	62.95
	Food for My Time group	277.53
	Hearts and Minds activity expense	70.48
	HWRP 10yr Masterplan adoption BBQ	170.88
	Inolab Vietnam delegation	446.60
	Meeting refreshments	274.63
	Money Matters event - gift bag chocolate	489.60
	MRG catering	132.39
	Refreshments for 50th Birthday event	167.50
	SERG meeting catering	282.96
	SLT Meeting catering	-
	Soft drinks for Show Off	196.00
	Subway building morning tea	61.00

Meeting/Workshop Catering	Volunteers Lunches for coogee live	334.85
Meeting/Workshop Catering Total		**3,857.18**
Motor Vehicle Expenses	Bad Wrap car sticker	49.76
	Car Wash Hyundai Ioniq 1GZD662	45.89
	Fuel for hire car vehicle	113.68
	Parking Training Course	126.00
	Parking Training Course	42.00
Motor Vehicle Expenses Total		**377.33**
Office Supplies	Australian Standards - tree protection	149.01
	Hearts and Minds activity expense	83.86
	Milk for Success library	10.18
	Office chair	433.00
	Stationary	186.20
	Stationery for Infrastructure Directorat	283.50
Office Supplies Total		**1,145.75**
Parking Expenses	Defence Event	43.12
	Dinner - Inolab delegation	19.26
	Emergency DOT excecise	24.24
	Henderson Alliance meetup	12.17
	meeting in city with MCCC	17.23
	Parking - New Staff Member Meeting	13.12
	Parking Crown FFC event 5th March	30.12
	Parking EDA roadshow 30 March	50.69
	Parking for meeting	29.71
	Parking Pan Pacific defence lunch	40.00
	Parking SSIWSC conference 12 March $13.2	13.29
	PSHB Ntl Stakeholder WShop UWA Parking	16.15
	SSI Shipbuilding conference	12.60
	TechOne User Group Event Parking	26.25
	Parking MP meeting Fremantle	1.57
Parking Expenses Total		**349.52**
Professional Services	ALIA jobs board	380.00
	Annual Police Clearance Rosemary Fenton	64.90
	Annual Police Clearance Shauna Fairless	64.90
	Towing Container	330.00
	HR expense for	293.90
	Clin supervision	286.00
Professional Services Total		**1,419.70**
Program Costs	Art workshop @ Show Off	400.00
	Blissco Program Food supplies	355.27
	Client Mobile phone	35.39
	Craft Program	500.41
	Craft Program/build club	273.87
	First Aid Equipment - forcentre/outings	293.63
	Hackathon - prizes	391.65
	Hackathon - working with children check	28.40
	IWD Event	379.66
	Playing Card s	360.88
	Sewing program	78.50
Program Costs Total		**3,097.66**
Purchase of Gift Card - Community Prog	Gift Card G Pethick 20 years of service	308.81
Purchase of Gift Card - Community Prog Total		**308.81**
Subscriptions and Memberships	Amazon Licence 1 mth	9.99
	Arts Hub Membership	88.00

Subscriptions and Memberships	Aust Swim School Assoc Membership	559.43
	Bitly for Youth Services	173.92
	Canva licence TL	165.00
	Canva Mthly Licence	17.99
	Canva subscription	369.96
	Derbal Nara domain name	34.50
	Dropbox subscription for large art files	184.67
	Emailme Form Licence	141.92
	FDC Educators subscriptions	299.00
	Gymsales for Memberships	242.00
	Gymsales for Swim	170.50
	Igoollcompany	17.21
	Industry Magazine Subscription	199.00
	Library ChatGPT subscription	32.22
	Library eftpos machines	393.88
	Library marketing platform	32.09
	Library website hosting	234.70
	Member Welcome Pack Software	32.00
	Mentimeter Pro subscription fee	430.12
	Music subscription	-
	NPS Monthly	358.63
	Process Mapping Software	17.60
	Recaptcha Security for Website	409.41
	RIMPA Corporate Membership	713.87
	Smart Spotter Platform	981.75
	Social media linker	1.43
	Stock Photo Mthly Licence	93.50
	Subscription for the month	94.56
	Swim Matching Tool Software	164.71
	URL Shortener	50.41
	WA Newspaper	32.00
	Website security for email forms	29.51
	YPS Subscription - Anime Arvo	149.99
	The West	32.00
Subscriptions and Memberships Total		**6,957.47**
Supplies and Materials Purchases	8 cushions for Coolbellup Library	44.00
	Activities Craft	145.00
	Bags for processing	33.12
	Beach Towels for Retail Sale	723.56
	Birthday decoration - Coolbellup Library	38.40
	blank cards for card making program	117.69
	Blissco Program cart for	169.99
	Blissco Program Food supplies	100.00
	Bulk Chlorine Transfer Fitting	12.91
	Chemist Warehouse purchase	55.96
	Chocolates for Easter GF Launches	117.70
	Coloured Powder for KGA Program	330.00
	Containers	36.00
	CoSafe PPE - Gloves	180.22
	Council Expo - EM Gift - Cr Zhang	170.95
	Craft activities	385.90
	Craft Materials	237.09
	Decorations for 50th Birthday Spearwood	59.00
	Dishwasher Cleaner	318.49

Supplies and Materials Purchases	DVD high reservations	94.91
	Fish for Tank	134.50
	Fitting Thread Seal Tape	12.98
	flowers for Show Off event	212.39
	Fruit for library event	77.40
	Garden Hose	105.19
	Hooks for Bands	44.42
	hoos for ceiling signage install	145.00
	Ice	12.00
	Jigsaw table	69.99
	Junior local stock	300.84
	Kitchen Items	40.00
	Kitchen Supplies	315.00
	Lets Move Prizes	126.00
	Library event supplies	447.30
	Library local stock materials	40.00
	Local stock	490.57
	Local stock books - Junior collection	85.74
	Local stock purchases	175.92
	materials for Show Off Exhibition	57.20
	Meal Ingredients	474.11
	Milk for Library Meeting Room	9.60
	Newspapers	433.60
	Non slip mat for Memorial Hall entry	94.88
	NRW banner for CoC	544.50
	Oculus cases	139.90
	Office Items	62.00
	Paints for China Painting program	396.88
	Playactive Easter Items	4.99
	PPE/Gloves	237.60
	Rechargeable Batteries	66.84
	Refund of book purchase cancellation	- 43.99
	Request book - purchase later cancelled	43.99
	Safe	154.95
	Sauce, forks	13.50
	Sign shop materials	130.17
	Small bags for processing	15.00
	Social Club Kitchen Supplies	110.95
	Sports & KGA Items	60.00
	Stake and flag reel	120.98
	Stationary for art program	148.00
	Stationery	47.50
	Stickers for DB Racks	56.94
	Storytime - Easter eggs	18.00
	Storytime party - biscuits & Freddo Frog	42.50
	Success Library - Staff Room Milk	10.18
	Supplies for Show Off Exhibition	153.25
	Swim School Easter Items	36.00
	The West Australian	150.00
	Toilet Paper for JWC	14.30
	Tool box restock	206.94
	USB C Adapter for Laptop	74.00
	YPS Advertising - A3 Frames	208.19
	YPS Materials - Book Prizes	224.25

Supplies and Materials Purchases	YPS Materials - Easter Storytime	25.50
	YPS Materials - Gamer Club - VR Game	26.99
	YPS Materials - Inclusive Storytime	65.75
	YPS Materials - LEGO Club	299.97
	YPS Materials - Polaroid Crafts	150.00
	YPS Materials - Prizes	26.00
	YPS Materials - School Holidays	132.80
	YPS Materials - Stationery	61.11
	YPS Materials - STEAM Club	236.63
	Flowers	145.65
Supplies and Materials Purchases Total		**11,894.23**
Training & Professional Development	CPR	89.00
	Readers & Writers Conferenc launch event	35.67
	RSA for Staff	55.00
	Team building Com Dev	80.00
	CPR	89.00
	First Aid	540.00
	Pool Lifeguard Requal	179.00
	Pool Lifeguard	179.00
	Road Safety Auditor	979.00
	First Aid	540.00
	Articulate 360 AI	550.00
	Module 2.3	632.50
	TAFE Prosecutions	338.69
Training & Professional Development Total		**4,286.86**
Travel and Accommodation	Accomodation for Rangers Microchipping	805.00
	Conference accommodation - LGCOG March	339.15
	EM Accommodation for conference	960.00
	EM conference incidental expenses	220.10
	Hotel accommodation for ALIA Conference	1,696.00
	Hotel stay deposit for conference	280.00
	Uber	77.86
	Canberra ALGA/NGAA flights	1,909.42
	Canberra ALGA/NGAA accom	651.00
Travel and Accommodation Total		**6,938.53**
Grand Total		**67,571.89**

City of Cockburn
Woolworths Group Transactions Report
Transactions Made Between 1 April - 30 April

Reference	Date	Amount	Description
Service Lead Cockburn Libraries		**799.00**	
TI-01EC5-179579	24/04/2026	184.00	Groceries and Consumables
TI-01EC5-17957A	24/04/2026	136.00	Groceries and Consumables
TI-01EC5-179585	30/04/2026	479.00	Groceries and Consumables
Customer Experience Team Leader		**41.30**	
TI-01EC5-179573	22/04/2026	41.30	Groceries and Consumables
Senior Centre - Cook		**218.03**	
TI-01EC5-179563	14/04/2026	36.00	Groceries and Consumables
TI-01EC5-17957B	28/04/2026	182.03	Groceries and Consumables
Parenting Service Coordinator		**136.92**	
TI-01EC5-17957D	28/04/2026	68.87	Groceries and Consumables
TI-01EC5-17957E	28/04/2026	46.57	Groceries and Consumables
TI-01EC5-17957F	29/04/2026	21.48	Groceries and Consumables
Marina Experience Officer		**29.10**	
TI-01EC5-179567	15/04/2026	12.15	Groceries and Consumables
TI-01EC5-179584	30/04/2026	16.95	Groceries and Consumables
Childrens Development Officer		**81.14**	
TI-01EC5-179570	20/04/2026	55.30	Groceries and Consumables
TI-01EC5-179577	23/04/2026	25.84	Groceries and Consumables
Service Lead SENIORS		**97.00**	
TI-01EC5-179569	16/04/2026	97.00	Groceries and Consumables
Youth Development Officer		**183.00**	
TI-01EC5-179554	02/04/2026	71.40	Groceries and Consumables
TI-01EC5-179571	21/04/2026	111.60	Groceries and Consumables
Amenities Officer		**192.80**	
TI-01EC5-17955E	09/04/2026	92.80	Groceries and Consumables
TI-01EC5-179574	23/04/2026	100.00	Groceries and Consumables
Senior Centre Kitchen Hand		**1,348.02**	
TI-01EC5-179559	08/04/2026	160.70	Groceries and Consumables
TI-01EC5-17955F	10/04/2026	63.89	Groceries and Consumables
TI-01EC5-179560	10/04/2026	80.00	Groceries and Consumables
TI-01EC5-179562	13/04/2026	236.52	Groceries and Consumables
TI-01EC5-179566	15/04/2026	121.41	Groceries and Consumables
TI-01EC5-17956B	17/04/2026	35.70	Groceries and Consumables
TI-01EC5-17956F	20/04/2026	216.39	Groceries and Consumables

City of Cockburn
Woolworths Group Transactions Report
Transactions Made Between 1 April - 30 April

TI-01EC5-179572	22/04/2026	122.53	Groceries and Consumables
TI-01EC5-179578	24/04/2026	89.15	Groceries and Consumables
TI-01EC5-179580	29/04/2026	186.63	Groceries and Consumables
TI-01EC5-179581	29/04/2026	35.10	Groceries and Consumables
Youth Centre Coordinator		**1,059.68**	
TI-01EC5-179553	02/04/2026	168.00	Groceries and Consumables
TI-01EC5-179555	04/04/2026	188.50	Groceries and Consumables
TI-01EC5-179558	07/04/2026	74.55	Groceries and Consumables
TI-01EC5-17955A	08/04/2026	32.05	Groceries and Consumables
TI-01EC5-17955B	09/04/2026	81.55	Groceries and Consumables
TI-01EC5-17955C	09/04/2026	39.50	Groceries and Consumables
TI-01EC5-17955D	09/04/2026	118.60	Groceries and Consumables
TI-01EC5-179564	14/04/2026	50.00	Groceries and Consumables
TI-01EC5-179565	14/04/2026	93.78	Groceries and Consumables
TI-01EC5-179568	16/04/2026	55.10	Groceries and Consumables
TI-01EC5-17956A	17/04/2026	48.30	Groceries and Consumables
TI-01EC5-179575	23/04/2026	71.90	Groceries and Consumables
TI-01EC5-179576	23/04/2026	37.85	Groceries and Consumables
Work Health & Safety Officer		**93.90**	
TI-01EC5-179583	30/04/2026	93.90	Groceries and Consumables
Events Officer		**82.21**	
TI-01EC5-17956C	17/04/2026	58.21	Groceries and Consumables
TI-01EC5-17956D	17/04/2026	24.00	Groceries and Consumables
Amenities Officer		**260.95**	
TI-01EC5-17957C	28/04/2026	260.95	Groceries and Consumables
Branch Librarian Coolbellup		**27.75**	
TI-01EC5-179556	07/04/2026	9.60	Groceries and Consumables
TI-01EC5-179561	13/04/2026	4.65	Groceries and Consumables
TI-01EC5-17956E	20/04/2026	6.40	Groceries and Consumables
TI-01EC5-179582	30/04/2026	7.10	Groceries and Consumables
Administration Officer		**30.00**	
TI-01EC5-179557	07/04/2026	30.00	Groceries and Consumables
Total Cards - 16		**4,680.80**	

City of Cockburn
Bunnings PowerPass Transactions Report
Transactions Made Between 1 April - 30 April

Reference	Date	Amount	Description
Roe 8 Rehabilitation Project Manager		**63.56**	
2015/01540632	29/04/2026	63.56	Supplies and Materials
City Facilities Technical Officer		**63.13**	
2015/00122434	21/04/2026	63.13	Supplies and Materials
City Greening Supervisor		**169.36**	
2015/00123793	22/04/2026	169.36	Supplies and Materials
Waste Collection Supervisor		**136.42**	
2015/00112902	13/04/2026	121.31	Supplies and Materials
2015/00236478	29/04/2026	15.11	Supplies and Materials
Senior Business Operations Team Leader		**141.70**	
2015/01438066	1/04/2026	15.23	Supplies and Materials
2015/01440303	7/04/2026	37.82	Supplies and Materials
2160/01939233	15/04/2026	88.65	Supplies and Materials
Leading Hand Maintenance		**964.28**	
2015/00107058	8/04/2026	141.48	Supplies and Materials
2015/00108052	9/04/2026	122.10	Supplies and Materials
2015/01357011	29/04/2026	169.61	Supplies and Materials
2015/01440498	8/04/2026	97.01	Supplies and Materials
2015/01443439	15/04/2026	137.57	Supplies and Materials
2015/01533553	21/04/2026	62.39	Supplies and Materials
2015/01534388	22/04/2026	6.34	Supplies and Materials
2160/01291341	29/04/2026	227.78	Supplies and Materials
Childrens Development Officer		**58.10**	
2015/01541390	29/04/2026	17.49	Supplies and Materials
2015/01627232	23/04/2026	40.61	Supplies and Materials
Landfill Supervisor HWRP		**411.61**	
2015/01036830	2/04/2026	33.02	Supplies and Materials
2015/01440692	8/04/2026	378.59	Supplies and Materials
Urban Forest Supervisor		**859.11**	
2015/01182757	2/04/2026	124.60	Supplies and Materials
2015/01618961	2/04/2026	54.31	Supplies and Materials
2015/99866755	17/04/2026	680.20	Supplies and Materials
Youth Centre Coordinator		**233.49**	

City of Cockburn
Bunnings PowerPass Transactions Report
Transactions Made Between 1 April - 30 April

2160/01115245	7/04/2026	118.24	Supplies and Materials
2160/01650531	14/04/2026	115.25	Supplies and Materials
Building Maintenance Officer		**289.33**	
2015/00105865	7/04/2026	15.60	Supplies and Materials
2015/00106648	8/04/2026	24.95	Supplies and Materials
2015/00115270	15/04/2026	25.12	Supplies and Materials
2015/01441152	9/04/2026	25.02	Supplies and Materials
2015/01736244	9/04/2026	132.96	Supplies and Materials
2015/01745970	20/04/2026	11.01	Supplies and Materials
2015/01749376	24/04/2026	54.67	Supplies and Materials
Environmental Supervisor		**37.10**	
2015/01521467	9/04/2026	17.10	Supplies and Materials
2015/01623902	14/04/2026	20.00	Supplies and Materials
Operations Supervisor		**36.64**	
2160/01117011	9/04/2026	36.64	Supplies and Materials
Service Lead Parks		**46.28**	
2015/00116930	16/04/2026	46.28	Supplies and Materials
Maintenance Supervisor - Works		**66.03**	
2015/00116546	16/04/2026	66.03	Supplies and Materials
Senior Project Manager		**14.70**	
2015/00117081	16/04/2026	14.70	Supplies and Materials
Dockmaster		**545.45**	
2015/01748924	23/04/2026	545.45	Supplies and Materials
City Facilities Technical Officer		**184.00**	
2015/00114532	14/04/2026	17.64	Supplies and Materials
2015/01532513	20/04/2026	166.36	Supplies and Materials
Total Cards - 18		**4,320.29**	

BP Australia Pty Ltd
A.B.N. 53 004 085 616
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MELBOURNE VIC 3001

CITY OF COCKBURN
Attention: Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

BP Australia Pty Ltd
A.B.N. 53 004 085 616
GPO Box 1621
MELBOURNE VIC 3001

BP Plus
Fleet Control Report

Account Enquiries: BP Accounts Receivable Telephone: 1800 225 527

CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Date: 30/04/2026

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
7050 15405338 04250	02/04/26	20:31:25	NAVAL BASE WA	7770	073109		ULT DSL	272.76	25.29	62.71	6.27	68.98	613			
1HTF630 2058	15/04/26	13:50:08	SPEARWOOD WA	6443	010536		ULT DSL	308.90 P	39.68	111.43	11.14	122.57	60470			
WHITE FORD RANGER UTILITY	21/04/26	10:44:10	SPEARWOOD WA	6443	010715		ULT DSL	248.01	26.53	59.82	5.98	65.80	60784	314	8.4	21.0
	28/04/26	17:27:25	SPEARWOOD WA	6443	010959		ULT DSL	208.99	33.12	62.93	6.29	69.22	6107			
							DIESEL		124.62	296.89	29.68	326.57				
						TOTAL	**THIS PERIOD**		**124.62**	**296.89**	**29.68**	**326.57**		**314**	**39.7**	**104.0**
							YEAR TO DATE		687.25	1,277.42	127.73	1,405.15		5129	13.4	27.4
Cost Centre			**2058**				DIESEL		124.62	296.89	29.68	326.57				
						TOTAL	**THIS PERIOD**		**124.62**	**296.89**	**29.68**	**326.57**		**314**	**39.7**	**104.0**
							YEAR TO DATE		687.25	1,277.42	127.73	1,405.15		5129	13.4	27.4
7050 90000783 66092	20/04/26	09:37:18	SPEARWOOD WA	6443	010684		ULT DSL	248.01	65.88	148.54	14.85	163.39	1538	744	8.9	22.0
1IXF617 2068																
WHITE FORD RANGER																
							DIESEL		65.88	148.54	14.85	163.39				
						TOTAL	**THIS PERIOD**		**65.88**	**148.54**	**14.85**	**163.39**		**744**	**8.9**	**22.0**
							YEAR TO DATE		130.87	290.78	29.07	319.85		744	17.6	43.0
Cost Centre			**2068**				DIESEL		65.88	148.54	14.85	163.39				
						TOTAL	**THIS PERIOD**		**65.88**	**148.54**	**14.85**	**163.39**		**744**	**8.9**	**22.0**
							YEAR TO DATE		130.87	290.78	29.07	319.85		744	17.6	43.0
7050 90000780 94207	16/04/26	08:09:58	SPEARWOOD WA	6443	010553		ULT DSL	308.90 P	68.65	192.78	19.28	212.06	22412	864	7.9	24.5
1IKP383 2078																
WHITE FORD RANGER																
							DIESEL		68.65	192.78	19.28	212.06				
						TOTAL	**THIS PERIOD**		**68.65**	**192.78**	**19.28**	**212.06**		**864**	**7.9**	**24.5**
							YEAR TO DATE		460.22	923.86	92.39	1,016.25		5694	8.1	17.8
Cost Centre			**2078**				DIESEL		68.65	192.78	19.28	212.06				
						TOTAL	**THIS PERIOD**		**68.65**	**192.78**	**19.28**	**212.06**		**864**	**7.9**	**24.5**
							YEAR TO DATE		460.22	923.86	92.39	1,016.25		5694	8.1	17.8
7050 90000773 80409	02/04/26	14:20:15	BIBRA LAKE WA	7451	013937		ULT DSL	274.76	66.43	165.94	16.59	182.53	36656	576	11.5	31.7
1IPR378 2098	11/04/26	09:23:14	CURRAMBINE WA	6427	009976		ULT DSL	279.21	68.46	173.77	17.38	191.15	37787	1131	6.1	16.9

Go paperless and receive your invoices and statements via email. Provide your BP Plus account number along with your email address to aucustcare@bp.com and our team will help you make the switch. If you have paid your account via credit card, your Service Fee will appear on your summary Tax Invoice.

Please Note: if you are disputing a transaction, this needs to be lodged in writing within 30 days from the date of issue of this Fleet Control Report.

BP Australia Pty Ltd
A.B.N. 53 004 085 616
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MELBOURNE VIC 3001

BP Plus
Fleet Control Report

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
WHITE MITSUBISHI TRITON	16/04/26	17:18:53	CURRAMBINE WA	6427	010379		ULT DSL	308.90 P	72.49	203.56	20.36	223.92	38746	959	7.6	23.3
	22/04/26	11:50:34	BIBRA LAKE WA	7451	091974		AdBlue	199.90 P	18.02	32.75	3.27	36.02	39655	909	2.0	4.0
							ULT DSL	250.01	66.92	152.10	15.21	167.31				
							ADBLUE		18.02	32.75	3.27	36.02				
							DIESEL		274.30	695.37	69.54	764.91				
						TOTAL	**THIS PERIOD**		**292.32**	**728.12**	**72.81**	**800.93**		**3575**	**8.2**	**22.4**
							YEAR TO DATE		967.30	1,882.52	188.25	2,070.77		12256	7.9	16.9
Cost Centre			**2098**				ADBLUE		18.02	32.75	3.27	36.02				
							DIESEL		274.30	695.37	69.54	764.91				
						TOTAL	**THIS PERIOD**		**292.32**	**728.12**	**72.81**	**800.93**		**3575**	**8.2**	**22.4**
							YEAR TO DATE		967.30	1,882.52	188.25	2,070.77		12256	7.9	16.9
7050 15405338 04227 1HSW320 2166 WHITE FORD RANGER UTE	20/04/26	07:57:46	BIBRA LAKE WA	7451	091726		ULSD G10	249.01	67.15	152.01	15.20	167.21	67124	830	8.1	20.1
							DIESEL		67.15	152.01	15.20	167.21				
						TOTAL	**THIS PERIOD**		**67.15**	**152.01**	**15.20**	**167.21**		**830**	**8.1**	**20.1**
							YEAR TO DATE		428.53	816.11	81.60	897.71		3771	11.4	23.8
Cost Centre			**2166**				DIESEL		67.15	152.01	15.20	167.21				
						TOTAL	**THIS PERIOD**		**67.15**	**152.01**	**15.20**	**167.21**		**830**	**8.1**	**20.1**
							YEAR TO DATE		428.53	816.11	81.60	897.71		3771	11.4	23.8
7050 90000771 84108 1IMX846 2177 WHITE MITSUBISHI TRITON	20/04/26	09:27:54	BIBRA LAKE WA	7451	015031		ULT DSL	250.01	63.70	144.78	14.48	159.26	209500			
							DIESEL		63.70	144.78	14.48	159.26				
						TOTAL	**THIS PERIOD**		**63.70**	**144.78**	**14.48**	**159.26**				
							YEAR TO DATE		229.08	476.30	47.64	523.94		2094	10.9	25.0
Cost Centre			**2177**				DIESEL		63.70	144.78	14.48	159.26				
						TOTAL	**THIS PERIOD**		**63.70**	**144.78**	**14.48**	**159.26**				
							YEAR TO DATE		229.08	476.30	47.64	523.94		2094	10.9	25.0
7050 15405338 04532	01/04/26	10:37:19	NAVAL BASE WA	7770	072857		ULT DSL	272.76	24.95	61.86	6.19	68.05	55742	213	11.7	31.9

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location		Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
1IDI923 2236	05/04/26	07:17:05	MANDURAH	WA	1993	008060		ULT DSL	266.49	42.42	102.77	10.28	113.05	56137	395	10.7	28.6
WHITE FORD RANGER	09/04/26	07:38:55	COCKBURN CENTRAL	WA	7395	024472		ULT DSL	281.21	28.82	73.68	7.37	81.05	56391	254	11.3	31.9
	13/04/26	07:41:28	COCKBURN CENTRAL	WA	7395	024691		ULT DSL	312.90 P	47.87	136.17	13.62	149.79	5672			
	17/04/26	06:21:44	SINGLETON	WA	1151	004242		ULT DSL	302.90 P	52.56	144.73	14.47	159.20	57262			
	21/04/26	10:45:18	BIBRA LAKE	WA	7451	091851		ULT DSL	250.01	41.95	95.35	9.53	104.88	57632	370	11.3	28.3
	28/04/26	04:11:09	BALDIVIS	WA	7375	039688		ULT DSL	208.99	64.71	122.95	12.29	135.24	58189	557	11.6	24.3
								DIESEL		303.28	737.51	73.75	811.26				
							TOTAL	**THIS PERIOD**		**303.28**	**737.51**	**73.75**	**811.26**		**1789**	**17.0**	**45.3**
								YEAR TO DATE		1,199.85	2,264.22	226.43	2,490.65		9164	13.1	27.2
Cost Centre			**2236**					DIESEL		303.28	737.51	73.75	811.26				
							TOTAL	**THIS PERIOD**		**303.28**	**737.51**	**73.75**	**811.26**		**1789**	**17.0**	**45.3**
								YEAR TO DATE		1,199.85	2,264.22	226.43	2,490.65		9164	13.1	27.2
7050 90000783 99036	31/03/26	09:03:37	SPEARWOOD	WA	6443	010025		ULP UNM	236.37	40.76	87.58	8.76	96.34	777			
1IVJ145 2247	13/04/26	12:22:44	SPEARWOOD	WA	6443	010435		ULP UNM	193.23	32.32	56.77	5.68	62.45	777			
WHITE SUBARU FORESTER	23/04/26	12:06:46	SPEARWOOD	WA	6443	010793		BP ULT UNM	186.98	18.33	31.15	3.12	34.27	21062			
								M/S		91.41	175.50	17.56	193.06				
							TOTAL	**THIS PERIOD**		**91.41**	**175.50**	**17.56**	**193.06**				
								YEAR TO DATE		136.06	256.35	25.64	281.99				
Cost Centre			**2247**					M/S		91.41	175.50	17.56	193.06				
							TOTAL	**THIS PERIOD**		**91.41**	**175.50**	**17.56**	**193.06**				
								YEAR TO DATE		136.06	256.35	25.64	281.99				
7050 90000781 16489	09/04/26	10:46:44	BIBRA LAKE	WA	7451	091056		ULSD G10	280.21	63.89	162.75	16.28	179.03	21652			
1ICB465 2297																	
FORD RANGER WHITE								DIESEL		63.89	162.75	16.28	179.03				
							TOTAL	**THIS PERIOD**		**63.89**	**162.75**	**16.28**	**179.03**				
								YEAR TO DATE		246.52	449.53	44.96	494.49		1595	15.5	31.0

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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2297**				DIESEL		63.89	162.75	16.28	179.03				
						TOTAL	**THIS PERIOD**		**63.89**	**162.75**	**16.28**	**179.03**				
							YEAR TO DATE		246.52	449.53	44.96	494.49		1595	15.5	31.0
7050 15405338 04169	10/04/26	07:05:29	BIBRA LAKE WA	7451	014385		ULT DSL	281.21	63.76	163.00	16.30	179.30	77430			
1HRY950 2308	23/04/26	13:14:14	BIBRA LAKE WA	7451	015296		ULT DSL	250.01	52.10	118.41	11.84	130.25	78078	648	8.0	20.1
WHITE FORD RANGER UTE							DIESEL		115.86	281.41	28.14	309.55				
						TOTAL	**THIS PERIOD**		**115.86**	**281.41**	**28.14**	**309.55**		**648**	**17.9**	**47.8**
							YEAR TO DATE		728.21	1,358.45	135.84	1,494.29		7281	10.0	20.5
Cost Centre			**2308**				DIESEL		115.86	281.41	28.14	309.55				
						TOTAL	**THIS PERIOD**		**115.86**	**281.41**	**28.14**	**309.55**		**648**	**17.9**	**47.8**
							YEAR TO DATE		728.21	1,358.45	135.84	1,494.29		7281	10.0	20.5
7050 90000771 87606	13/04/26	16:17:43	BIBRA LAKE WA	7451	091345		ULSD G10	310.90 P	68.07	192.39	19.24	211.63	18763	964	7.1	22.0
1INV015 2318	26/04/26	13:43:56	BIBRA LAKE WA	7451	015494		ULSD G10	249.01	66.50	150.54	15.05	165.59	19521	758	8.8	21.8
WHITE MITSUBISHI TRITON							DIESEL		134.57	342.93	34.29	377.22				
						TOTAL	**THIS PERIOD**		**134.57**	**342.93**	**34.29**	**377.22**		**1722**	**7.8**	**21.9**
							YEAR TO DATE		515.60	997.25	99.72	1,096.97		3128	16.5	35.1
Cost Centre			**2318**				DIESEL		134.57	342.93	34.29	377.22				
						TOTAL	**THIS PERIOD**		**134.57**	**342.93**	**34.29**	**377.22**		**1722**	**7.8**	**21.9**
							YEAR TO DATE		515.60	997.25	99.72	1,096.97		3128	16.5	35.1
7050 15405338 04219	10/04/26	09:52:29	BIBRA LAKE WA	7451	091168		ULSD G10	280.21	37.40	95.27	9.53	104.80	26408			
1HSW321 2329	22/04/26	10:59:12	BIBRA LAKE WA	7451	091966		ULSD G10	249.01	26.02	58.90	5.89	64.79	26634	226	11.5	28.7
WHITE FORD RANGER UTE							DIESEL		63.42	154.17	15.42	169.59				
						TOTAL	**THIS PERIOD**		**63.42**	**154.17**	**15.42**	**169.59**		**226**	**28.1**	**75.0**
							YEAR TO DATE		361.97	680.51	68.05	748.56		2560	14.1	29.2

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2329**				DIESEL		63.42	154.17	15.42	169.59				
						TOTAL	**THIS PERIOD**		**63.42**	**154.17**	**15.42**	**169.59**		**226**	**28.1**	**75.0**
							YEAR TO DATE		361.97	680.51	68.05	748.56		2560	14.1	29.2
7050 90000783 48785	21/04/26	17:00:06	APPLECROSS WA	6200	065577		ULT DSL	248.01	47.24	106.51	10.65	117.16	777			
1IWR526 2337																
WHITE FORD RANGER							DIESEL		47.24	106.51	10.65	117.16				
						TOTAL	**THIS PERIOD**		**47.24**	**106.51**	**10.65**	**117.16**				
							YEAR TO DATE		91.93	214.79	21.48	236.27				
Cost Centre			**2337**				DIESEL		47.24	106.51	10.65	117.16				
						TOTAL	**THIS PERIOD**		**47.24**	**106.51**	**10.65**	**117.16**				
							YEAR TO DATE		91.93	214.79	21.48	236.27				
7050 15405338 03526	31/03/26	16:11:34	BIBRA LAKE WA	7451	090677		ULSD G10	302.69	42.74	117.61	11.76	129.37	69249	214	20.0	60.5
1GYO863 2355	21/04/26	08:14:33	BIBRA LAKE WA	7451	091828		ULSD G10	249.01	56.56	128.04	12.80	140.84	69950	701	8.1	20.1
WHITE FORD RANGER UTILITY							DIESEL		99.30	245.65	24.56	270.21				
						TOTAL	**THIS PERIOD**		**99.30**	**245.65**	**24.56**	**270.21**		**915**	**10.9**	**29.5**
							YEAR TO DATE		319.28	625.54	62.55	688.09		2920	10.9	23.6
Cost Centre			**2355**				DIESEL		99.30	245.65	24.56	270.21				
						TOTAL	**THIS PERIOD**		**99.30**	**245.65**	**24.56**	**270.21**		**915**	**10.9**	**29.5**
							YEAR TO DATE		319.28	625.54	62.55	688.09		2920	10.9	23.6
7050 15405338 04276	14/04/26	13:58:37	BIBRA LAKE WA	7451	091459		ULSD G10	307.90 P	58.29	163.15	16.32	179.47	56795	684	8.5	26.2
HUL718 2388	21/04/26	07:04:35	BIBRA LAKE WA	7451	015098		ULSD G10	249.01	52.17	118.10	11.81	129.91	57384	589	8.9	22.1
WHITE FORD RANGER UTE							DIESEL		110.46	281.25	28.13	309.38				
						TOTAL	**THIS PERIOD**		**110.46**	**281.25**	**28.13**	**309.38**		**1273**	**8.7**	**24.3**
							YEAR TO DATE		591.30	1,123.70	112.37	1,236.07		6671	8.9	18.5

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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location		Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2388**					DIESEL		110.46	281.25	28.13	309.38				
							TOTAL	**THIS PERIOD**		**110.46**	**281.25**	**28.13**	**309.38**		**1273**	**8.7**	**24.3**
								YEAR TO DATE		591.30	1,123.70	112.37	1,236.07		6671	8.9	18.5
7050 15405338 04359	02/04/26	10:45:27	SPEARWOOD	WA	6443	010116		ULT DSL	272.76	53.05	131.55	13.15	144.70	94306			
1GYZ376 2407	10/04/26	10:09:17	NAVAL BASE	WA	7770	073690		ULT DSL	279.21	48.92	124.17	12.42	136.59	94402	96	51.0	142.3
WHITE MITSUBISHI TRITON UTE	23/04/26	12:57:02	NAVAL BASE	WA	7770	075001		ULT DSL	248.01	49.62	111.87	11.19	123.06	94547	145	34.2	84.9
								DIESEL		151.59	367.59	36.76	404.35				
							TOTAL	**THIS PERIOD**		**151.59**	**367.59**	**36.76**	**404.35**		**241**	**62.9**	**167.8**
								YEAR TO DATE		623.79	1,157.27	115.73	1,273.00		2398	26.0	53.1
Cost Centre			**2407**					DIESEL		151.59	367.59	36.76	404.35				
							TOTAL	**THIS PERIOD**		**151.59**	**367.59**	**36.76**	**404.35**		**241**	**62.9**	**167.8**
								YEAR TO DATE		623.79	1,157.27	115.73	1,273.00		2398	26.0	53.1
7050 90000768 57845	09/04/26	10:12:10	BIBRA LAKE	WA	7451	091053		ULT DSL	281.21	73.13	186.95	18.70	205.65	46973	832	8.8	24.7
1IMB671 2419	14/04/26	13:56:55	BIBRA LAKE	WA	7451	014608		ULT DSL	310.90 P	50.95	144.00	14.40	158.40	47551	578	8.8	27.4
WHITE FORD RANGER	18/04/26	08:34:16	BIBRA LAKE	WA	7451	014945		ULT DSL	302.90 P	36.26	99.85	9.98	109.83	47946	395	9.2	27.8
	24/04/26	11:48:41	BIBRA LAKE	WA	7451	015371		ULT DSL	250.01	69.26	157.42	15.74	173.16	48728	782	8.9	22.1
								DIESEL		229.60	588.22	58.82	647.04				
							TOTAL	**THIS PERIOD**		**229.60**	**588.22**	**58.82**	**647.04**		**2587**	**8.9**	**25.0**
								YEAR TO DATE		1,226.26	2,265.92	226.57	2,492.49		13205	9.3	18.9
Cost Centre			**2419**					DIESEL		229.60	588.22	58.82	647.04				
							TOTAL	**THIS PERIOD**		**229.60**	**588.22**	**58.82**	**647.04**		**2587**	**8.9**	**25.0**
								YEAR TO DATE		1,226.26	2,265.92	226.57	2,492.49		13205	9.3	18.9
7050 90000774 19660	06/04/26	12:50:55	SPEARWOOD	WA	6443	010223		ULT DSL	279.21	75.31	191.16	19.12	210.28	17702	720	10.5	29.2
1IPR226 2439	18/04/26	10:12:25	SPEARWOOD	WA	6443	010621		ULT DSL	292.90 P	74.55	198.51	19.85	218.36	18427	725	10.3	30.1
WHITE FORD RANGER	24/04/26	15:32:24	SPEARWOOD	WA	6443	010839		ULT DSL	248.01	39.26	88.52	8.85	97.37	777			
								DIESEL		189.12	478.19	47.82	526.01				
							TOTAL	**THIS PERIOD**		**189.12**	**478.19**	**47.82**	**526.01**		**1445**	**13.1**	**36.4**
								YEAR TO DATE		758.35	1,413.02	141.31	1,554.33		5305	14.3	29.3

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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location		Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2439**					DIESEL		189.12	478.19	47.82	526.01				
							TOTAL	**THIS PERIOD**		**189.12**	**478.19**	**47.82**	**526.01**		**1445**	**13.1**	**36.4**
								YEAR TO DATE		758.35	1,413.02	141.31	1,554.33		5305	14.3	29.3
7050 90000776 81897	01/04/26	08:12:06	BIBRA LAKE	WA	7451	013736		ULSD G10	273.76	51.81	128.95	12.89	141.84	13801	491	10.6	28.9
1IMH221 2447	10/04/26	10:17:05	BIBRA LAKE	WA	7451	091169		ULSD G10	280.21	60.05	152.97	15.30	168.27	14378	577	10.4	29.2
WHITE FORD RANGER	16/04/26	11:14:42	BIBRA LAKE	WA	7451	091565		ULSD G10	302.90 P	51.97	143.11	14.31	157.42	14905	527	9.9	29.9
	20/04/26	06:30:39	BIBRA LAKE	WA	7451	091713		ULSD G10	249.01	14.06	31.83	3.18	35.01	15041	136	10.3	25.7
								DIESEL		177.89	456.86	45.68	502.54				
							TOTAL	**THIS PERIOD**		**177.89**	**456.86**	**45.68**	**502.54**		**1731**	**10.3**	**29.0**
								YEAR TO DATE		651.61	1,253.18	125.31	1,378.49		5549	11.7	24.8
Cost Centre			**2447**					DIESEL		177.89	456.86	45.68	502.54				
							TOTAL	**THIS PERIOD**		**177.89**	**456.86**	**45.68**	**502.54**		**1731**	**10.3**	**29.0**
								YEAR TO DATE		651.61	1,253.18	125.31	1,378.49		5549	11.7	24.8
7050 90000774 56704	23/04/26	08:51:00	PIARA WATERS	WA	1110	008686		ULT DSL	248.01	50.02	112.77	11.28	124.05	3702	513	9.8	24.2
1IPR377 2458																	
WHITE FORD RANGER								DIESEL		50.02	112.77	11.28	124.05				
							TOTAL	**THIS PERIOD**		**50.02**	**112.77**	**11.28**	**124.05**		**513**	**9.8**	**24.2**
								YEAR TO DATE		207.21	385.70	38.57	424.27		2638	7.9	16.1
Cost Centre			**2458**					DIESEL		50.02	112.77	11.28	124.05				
							TOTAL	**THIS PERIOD**		**50.02**	**112.77**	**11.28**	**124.05**		**513**	**9.8**	**24.2**
								YEAR TO DATE		207.21	385.70	38.57	424.27		2638	7.9	16.1
7050 90000776 04873	01/04/26	14:46:56	BIBRA LAKE	WA	7451	013794		ULT DSL	274.76	63.82	159.41	15.94	175.35	8748	741	8.6	23.7
1IRI594 2468																	
WHITE FORD RANGER								DIESEL		63.82	159.41	15.94	175.35				
							TOTAL	**THIS PERIOD**		**63.82**	**159.41**	**15.94**	**175.35**		**741**	**8.6**	**23.7**
								YEAR TO DATE		362.40	661.55	66.16	727.71		3540	10.2	20.6

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2468**				DIESEL		63.82	159.41	15.94	175.35				
						TOTAL	**THIS PERIOD**		**63.82**	**159.41**	**15.94**	**175.35**		**741**	**8.6**	**23.7**
							YEAR TO DATE		362.40	661.55	66.16	727.71		3540	10.2	20.6
7050 90000780 68623	31/03/26	10:00:58	BIBRA LAKE WA	7451	013665		ULSD G10	302.69	48.49	133.44	13.34	146.78	69733	499	9.7	29.4
1HMI124 2497	16/04/26	09:08:26	BIBRA LAKE WA	7451	014777		ULSD G10	302.90 P	71.07	195.70	19.57	215.27	70514	781	9.1	27.6
WHITE FORD RANGER							DIESEL		119.56	329.14	32.91	362.05				
						TOTAL	**THIS PERIOD**		**119.56**	**329.14**	**32.91**	**362.05**		**1280**	**9.3**	**28.3**
							YEAR TO DATE		618.04	1,152.69	115.26	1,267.95		5440	11.4	23.3
Cost Centre			**2497**				DIESEL		119.56	329.14	32.91	362.05				
						TOTAL	**THIS PERIOD**		**119.56**	**329.14**	**32.91**	**362.05**		**1280**	**9.3**	**28.3**
							YEAR TO DATE		618.04	1,152.69	115.26	1,267.95		5440	11.4	23.3
7050 90000768 87727	01/04/26	09:28:28	SPEARWOOD WA	6443	010067		ULT DSL	272.76	70.32	174.37	17.44	191.81	1804			
1IML915 2508	15/04/26	15:01:33	BIBRA LAKE WA	7451	014709		ULSD G10	302.90 P	54.54	150.18	15.02	165.20	18696			
WHITE FORD RANGER							DIESEL		124.86	324.55	32.46	357.01				
						TOTAL	**THIS PERIOD**		**124.86**	**324.55**	**32.46**	**357.01**				
							YEAR TO DATE		399.88	751.40	75.14	826.54		3146	12.7	26.3
Cost Centre			**2508**				DIESEL		124.86	324.55	32.46	357.01				
						TOTAL	**THIS PERIOD**		**124.86**	**324.55**	**32.46**	**357.01**				
							YEAR TO DATE		399.88	751.40	75.14	826.54		3146	12.7	26.3
7050 15405338 03708	21/04/26	13:39:31	PIARA WATERS WA	1110	008593		ULT DSL	248.01	26.67	60.13	6.01	66.14	28313			
1HCC815 2515	27/04/26	19:54:29	SUCCESS WA	5992	050362		ULT DSL	208.99	0.79	1.50	0.15	1.65	28388	75	1.1	2.2
WHITE FORD RANGER UTILITY							DIESEL		27.46	61.63	6.16	67.79				
						TOTAL	**THIS PERIOD**		**27.46**	**61.63**	**6.16**	**67.79**		**75**	**36.6**	**90.4**
							YEAR TO DATE		53.33	106.85	10.69	117.54		167	31.9	70.4

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2515**				DIESEL		27.46	61.63	6.16	67.79				
						TOTAL	**THIS PERIOD**		**27.46**	**61.63**	**6.16**	**67.79**		**75**	**36.6**	**90.4**
							YEAR TO DATE		53.33	106.85	10.69	117.54		167	31.9	70.4
7050 90000769 77148 1IML918 2538 WHITE MITSUBISHI TRITON	21/04/26	10:38:29	BIBRA LAKE WA	7451	091849		ULSD G10	249.01	71.12	160.99	16.10	177.09	16420	810	8.8	21.9
							DIESEL		71.12	160.99	16.10	177.09				
						TOTAL	**THIS PERIOD**		**71.12**	**160.99**	**16.10**	**177.09**		**810**	**8.8**	**21.9**
							YEAR TO DATE		409.68	744.49	74.45	818.94		810	50.6	101.1
Cost Centre			**2538**				DIESEL		71.12	160.99	16.10	177.09				
						TOTAL	**THIS PERIOD**		**71.12**	**160.99**	**16.10**	**177.09**		**810**	**8.8**	**21.9**
							YEAR TO DATE		409.68	744.49	74.45	818.94		810	50.6	101.1
7050 90000765 36639 1IJD383 2556 WHITE FORD RANGER	02/04/26	14:41:31	BIBRA LAKE WA	7451	090820		ULT DSL	274.76	63.44	158.46	15.85	174.31	28161	624	10.2	27.9
							DIESEL		63.44	158.46	15.85	174.31				
						TOTAL	**THIS PERIOD**		**63.44**	**158.46**	**15.85**	**174.31**		**624**	**10.2**	**27.9**
							YEAR TO DATE		271.78	486.57	48.67	535.24		1049	25.9	51.0
Cost Centre			**2556**				DIESEL		63.44	158.46	15.85	174.31				
						TOTAL	**THIS PERIOD**		**63.44**	**158.46**	**15.85**	**174.31**		**624**	**10.2**	**27.9**
							YEAR TO DATE		271.78	486.57	48.67	535.24		1049	25.9	51.0
7050 90000771 17629 1INZ645 2566 WHITE FORD RANGER	09/04/26 28/04/26	09:33:49 06:11:00	BIBRA LAKE WA BIBRA LAKE WA	7451 7451	014343 092160		ULT DSL ULT DSL	281.21 210.99	73.66 76.49	188.31 146.72	18.83 14.67	207.14 161.39	20695 21478	845 783	8.7 9.8	24.5 20.6
							DIESEL		150.15	335.03	33.50	368.53				
						TOTAL	**THIS PERIOD**		**150.15**	**335.03**	**33.50**	**368.53**		**1628**	**9.2**	**22.6**
							YEAR TO DATE		424.63	825.70	82.56	908.26		4410	9.6	20.6

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2566**				DIESEL		150.15	335.03	33.50	368.53				
						TOTAL	**THIS PERIOD**		**150.15**	**335.03**	**33.50**	**368.53**		**1628**	**9.2**	**22.6**
							YEAR TO DATE		424.63	825.70	82.56	908.26		4410	9.6	20.6
7050 90000769 68188	08/04/26	08:47:40	BIBRA LAKE WA	7451	090996		ULSD G10	280.21	61.33	156.24	15.62	171.86	22887	637	9.6	27.0
1IMB041 2597	20/04/26	07:53:10	BIBRA LAKE WA	7451	091725		ULSD G10	249.01	62.52	141.53	14.15	155.68	23524	637	9.8	24.4
WHITE FORD RANGER	24/04/26	11:37:27	BIBRA LAKE WA	7451	015370		ULSD G10	249.01	35.76	80.95	8.10	89.05	23896	372	9.6	23.9
							DIESEL		159.61	378.72	37.87	416.59				
						TOTAL	**THIS PERIOD**		**159.61**	**378.72**	**37.87**	**416.59**		**1646**	**9.7**	**25.3**
							YEAR TO DATE		672.01	1,251.78	125.18	1,376.96		6728	10.0	20.5
Cost Centre			**2597**				DIESEL		159.61	378.72	37.87	416.59				
						TOTAL	**THIS PERIOD**		**159.61**	**378.72**	**37.87**	**416.59**		**1646**	**9.7**	**25.3**
							YEAR TO DATE		672.01	1,251.78	125.18	1,376.96		6728	10.0	20.5
7050 90000766 04643	15/04/26	06:59:26	BIBRA LAKE WA	7451	014671		ULT DSL	305.90 P	64.92	180.54	18.05	198.59	35407	401	16.2	49.5
1HOK040 2606	24/04/26	12:16:15	BIBRA LAKE WA	7451	015379		ULT DSL	250.01	61.81	140.48	14.05	154.53	35843	436	14.2	35.4
WHITE FORD RANGER UTILITY							DIESEL		126.73	321.02	32.10	353.12				
						TOTAL	**THIS PERIOD**		**126.73**	**321.02**	**32.10**	**353.12**		**837**	**15.1**	**42.2**
							YEAR TO DATE		515.85	991.44	99.15	1,090.59		3346	15.4	32.6
Cost Centre			**2606**				DIESEL		126.73	321.02	32.10	353.12				
						TOTAL	**THIS PERIOD**		**126.73**	**321.02**	**32.10**	**353.12**		**837**	**15.1**	**42.2**
							YEAR TO DATE		515.85	991.44	99.15	1,090.59		3346	15.4	32.6
7050 15405338 04292	02/04/26	13:51:36	BIBRA LAKE WA	7451	013928		ULT DSL	274.76	38.29	95.65	9.56	105.21	39266	679	5.6	15.5
1HVF574 2618	15/04/26	13:17:37	BIBRA LAKE WA	7451	091524		ULT DSL	305.90 P	42.26	117.52	11.75	129.27	40034	768	5.5	16.8
WHITE VOLKSWAGEN CADDY VAN	22/04/26	14:52:19	BIBRA LAKE WA	7451	015203		ULT DSL	250.01	39.09	88.85	8.88	97.73	40784	750	5.2	13.0
							DIESEL		119.64	302.02	30.19	332.21				
						TOTAL	**THIS PERIOD**		**119.64**	**302.02**	**30.19**	**332.21**		**2197**	**5.4**	**15.1**
							YEAR TO DATE		402.23	773.74	77.37	851.11		4867	8.3	17.5

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2618**				DIESEL		119.64	302.02	30.19	332.21				
						TOTAL	**THIS PERIOD**		**119.64**	**302.02**	**30.19**	**332.21**		**2197**	**5.4**	**15.1**
							YEAR TO DATE		402.23	773.74	77.37	851.11		4867	8.3	17.5
7050 15405338 04417	08/04/26	07:55:45	BIBRA LAKE WA	7451	090993		ULSD G10	280.21	48.81	124.34	12.43	136.77	56800	400	12.2	34.2
1GRB219 2626	14/04/26	06:30:28	BIBRA LAKE WA	7451	091380		ULSD G10	307.90 P	56.53	158.24	15.82	174.06	57200	400	14.1	43.5
WHITE MITSUBISHI TRITON UTE	21/04/26	06:16:10	BIBRA LAKE WA	7451	091799		ULSD G10	249.01	55.96	126.68	12.67	139.35	5770			
							DIESEL		161.30	409.26	40.92	450.18				
						TOTAL	**THIS PERIOD**		**161.30**	**409.26**	**40.92**	**450.18**		**800**	**20.2**	**56.3**
							YEAR TO DATE		451.26	905.57	90.55	996.12		2500	18.1	39.8
Cost Centre			**2626**				DIESEL		161.30	409.26	40.92	450.18				
						TOTAL	**THIS PERIOD**		**161.30**	**409.26**	**40.92**	**450.18**		**800**	**20.2**	**56.3**
							YEAR TO DATE		451.26	905.57	90.55	996.12		2500	18.1	39.8
7050 15405338 04029	12/04/26	16:05:46	PARMELIA WA	6178	002844		ULT DSL	279.21	64.21	162.98	16.30	179.28	72031	677	9.5	26.5
1HOA671 2646	29/04/26	11:41:16	BIBRA LAKE WA	7451	092290		ULT DSL	210.99	63.76	122.30	12.23	134.53	72680	649	9.8	20.7
WHITE MITSUBISHI TRITON							DIESEL		127.97	285.28	28.53	313.81				
						TOTAL	**THIS PERIOD**		**127.97**	**285.28**	**28.53**	**313.81**		**1326**	**9.7**	**23.7**
							YEAR TO DATE		509.13	930.98	93.09	1,024.07		3983	12.8	25.7
Cost Centre			**2646**				DIESEL		127.97	285.28	28.53	313.81				
						TOTAL	**THIS PERIOD**		**127.97**	**285.28**	**28.53**	**313.81**		**1326**	**9.7**	**23.7**
							YEAR TO DATE		509.13	930.98	93.09	1,024.07		3983	12.8	25.7
7050 15405338 04037	31/03/26	06:31:33	COCKBURN CENTRAL WA	7395	023921		ULT DSL	303.69	75.11	207.36	20.74	228.10	79973	544	13.8	41.9
1HOQ717 2656																
FORD RANGER XL SC							DIESEL		75.11	207.36	20.74	228.10				
						TOTAL	**THIS PERIOD**		**75.11**	**207.36**	**20.74**	**228.10**		**544**	**13.8**	**41.9**
							YEAR TO DATE		891.06	1,588.66	158.86	1,747.52		3880	23.0	45.0

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2656**				DIESEL		75.11	207.36	20.74	228.10				
						TOTAL	**THIS PERIOD**		**75.11**	**207.36**	**20.74**	**228.10**		**544**	**13.8**	**41.9**
							YEAR TO DATE		891.06	1,588.66	158.86	1,747.52		3880	23.0	45.0
7050 15405338 03914	09/04/26	13:05:59	SPEARWOOD WA	6443	010339		ULT DSL	279.21	59.99	152.27	15.23	167.50	94155	488	12.3	34.3
1HIN742 2667	16/04/26	15:15:10	WEMBLEY WA	6211	037383		ULT DSL	312.90 P	62.55	177.93	17.79	195.72	94684	529	11.8	37.0
WHITE MITSUBISHI TRITON UTE	23/04/26	10:24:21	SPEARWOOD WA	6443	010790		ULT DSL	248.01	62.75	141.48	14.15	155.63	95211	527	11.9	29.5
							DIESEL		185.29	471.68	47.17	518.85				
						TOTAL	**THIS PERIOD**		**185.29**	**471.68**	**47.17**	**518.85**		**1544**	**12.0**	**33.6**
							YEAR TO DATE		825.11	1,619.38	161.96	1,781.34		6723	12.3	26.5
Cost Centre			**2667**				DIESEL		185.29	471.68	47.17	518.85				
						TOTAL	**THIS PERIOD**		**185.29**	**471.68**	**47.17**	**518.85**		**1544**	**12.0**	**33.6**
							YEAR TO DATE		825.11	1,619.38	161.96	1,781.34		6723	12.3	26.5
7050 90000782 74643	15/04/26	13:07:31	BIBRA LAKE WA	7451	091522		ULT DSL	305.90 P	100.44	279.32	27.93	307.25	3267	736	13.6	41.7
1ITP314 2678																
WHITE FORD RANGER							DIESEL		100.44	279.32	27.93	307.25				
						TOTAL	**THIS PERIOD**		**100.44**	**279.32**	**27.93**	**307.25**		**736**	**13.6**	**41.7**
							YEAR TO DATE		361.05	818.50	81.84	900.34		2477	14.6	36.3
Cost Centre			**2678**				DIESEL		100.44	279.32	27.93	307.25				
						TOTAL	**THIS PERIOD**		**100.44**	**279.32**	**27.93**	**307.25**		**736**	**13.6**	**41.7**
							YEAR TO DATE		361.05	818.50	81.84	900.34		2477	14.6	36.3
7050 15405338 03765	07/04/26	11:53:09	BIBRA LAKE WA	7451	014156		ULSD G10	280.21	65.52	166.91	16.69	183.60	85304			
1HEI019 2687	12/04/26	16:14:57	BIBRA LAKE WA	7451	091270		ULT DSL	281.21	41.12	105.13	10.51	115.64	82841			
WHITE ISUZU D-MAX UTE	21/04/26	12:45:24	BIBRA LAKE WA	7451	091870		ULSD G10	249.01	56.58	128.08	12.81	140.89	83346	505	11.2	27.9
							DIESEL		163.22	400.12	40.01	440.13				
						TOTAL	**THIS PERIOD**		**163.22**	**400.12**	**40.01**	**440.13**		**505**	**32.3**	**87.2**
							YEAR TO DATE		499.31	971.14	97.11	1,068.25		2586	19.3	41.3

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2687**				DIESEL		163.22	400.12	40.01	440.13				
						TOTAL	**THIS PERIOD**		**163.22**	**400.12**	**40.01**	**440.13**		**505**	**32.3**	**87.2**
							YEAR TO DATE		499.31	971.14	97.11	1,068.25		2586	19.3	41.3
7050 15405338 04599	04/04/26	11:10:49	BIBRA LAKE WA	7451	014019		ULSD G10	267.49	57.71	140.34	14.03	154.37	96000			
1IGB442 2698	21/04/26	12:23:22	BIBRA LAKE WA	7451	015129		ULSD G10	249.01	65.42	148.09	14.81	162.90	31327			
WHITE ISUZU D-MAX							DIESEL		123.13	288.43	28.84	317.27				
						TOTAL	**THIS PERIOD**		**123.13**	**288.43**	**28.84**	**317.27**				
							YEAR TO DATE		500.86	964.60	96.44	1,061.04		1001	50.0	106.0
Cost Centre			**2698**				DIESEL		123.13	288.43	28.84	317.27				
						TOTAL	**THIS PERIOD**		**123.13**	**288.43**	**28.84**	**317.27**				
							YEAR TO DATE		500.86	964.60	96.44	1,061.04		1001	50.0	106.0
7050 90000781 85724	07/04/26	07:12:22	BIBRA LAKE WA	7451	090899		ULSD G10	280.21	28.33	72.16	7.22	79.38	3830	305	9.3	26.0
1IUZ787 2707	17/04/26	09:18:31	BIBRA LAKE WA	7451	014896		ULSD G10	302.90 P	57.74	158.99	15.90	174.89	4320	490	11.8	35.7
WHITE FORD RANGER DC	28/04/26	07:13:49	BIBRA LAKE WA	7451	092170		ULT DSL	210.99	51.69	99.15	9.91	109.06	4774	454	11.4	24.0
							DIESEL		137.76	330.30	33.03	363.33				
						TOTAL	**THIS PERIOD**		**137.76**	**330.30**	**33.03**	**363.33**		**1249**	**11.0**	**29.1**
							YEAR TO DATE		526.30	990.50	99.04	1,089.54		4689	11.2	23.2
Cost Centre			**2707**				DIESEL		137.76	330.30	33.03	363.33				
						TOTAL	**THIS PERIOD**		**137.76**	**330.30**	**33.03**	**363.33**		**1249**	**11.0**	**29.1**
							YEAR TO DATE		526.30	990.50	99.04	1,089.54		4689	11.2	23.2
7050 15405338 03336	22/04/26	20:35:22	COCKBURN CENTRAL WA	7395	025443		ULSD G10	249.01	27.63	62.55	6.25	68.80	48206	33	83.7	208.5
1GVU053 2723																
WHITE ISUZU FIRE TRUCK							DIESEL		27.63	62.55	6.25	68.80				
						TOTAL	**THIS PERIOD**		**27.63**	**62.55**	**6.25**	**68.80**		**33**	**83.7**	**208.5**
							YEAR TO DATE		562.26	912.01	91.20	1,003.21		299	188.0	335.5

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location		Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2723**					DIESEL		27.63	62.55	6.25	68.80				
							TOTAL	**THIS PERIOD**		**27.63**	**62.55**	**6.25**	**68.80**		**33**	**83.7**	**208.5**
								YEAR TO DATE		562.26	912.01	91.20	1,003.21		299	188.0	335.5
7050 15405338 04458	07/04/26	08:39:46	BIBRA LAKE	WA	7451	090906		ULT DSL	281.21	68.58	175.33	17.53	192.86	46800	677	10.1	28.5
1IAN072 2737	15/04/26	08:02:59	BIBRA LAKE	WA	7451	014677		ULT DSL	305.90 P	44.26	123.08	12.31	135.39	47242	442	10.0	30.6
WHITE FORD RANGER	24/04/26	07:28:08	COCKBURN CENTRAL	WA	7395	025538		ULT DSL	250.01	52.80	120.00	12.00	132.00	37810			
	29/04/26	11:22:24	COCKBURN CENTRAL	WA	7395	025823		ULT DSL	210.99	45.53	87.33	8.73	96.06	48353			
								DIESEL		211.17	505.74	50.57	556.31				
							TOTAL	**THIS PERIOD**		**211.17**	**505.74**	**50.57**	**556.31**		**1119**	**18.9**	**49.7**
								YEAR TO DATE		635.57	1,250.00	124.99	1,374.99		3801	16.7	36.2
Cost Centre			**2737**					DIESEL		211.17	505.74	50.57	556.31				
							TOTAL	**THIS PERIOD**		**211.17**	**505.74**	**50.57**	**556.31**		**1119**	**18.9**	**49.7**
								YEAR TO DATE		635.57	1,250.00	124.99	1,374.99		3801	16.7	36.2
7050 15405338 01454	22/04/26	20:33:36	COCKBURN CENTRAL	WA	7395	025442		ULT DSL	250.01	12.70	28.86	2.89	31.75	35036			
1EZY791 2753																	
TOYOTA LANDCRUISER UTILITY								DIESEL		12.70	28.86	2.89	31.75				
							TOTAL	**THIS PERIOD**		**12.70**	**28.86**	**2.89**	**31.75**				
								YEAR TO DATE		72.43	133.87	13.38	147.25		1591	4.6	9.3
Cost Centre			**2753**					DIESEL		12.70	28.86	2.89	31.75				
							TOTAL	**THIS PERIOD**		**12.70**	**28.86**	**2.89**	**31.75**				
								YEAR TO DATE		72.43	133.87	13.38	147.25		1591	4.6	9.3
7050 15405338 04151	13/04/26	11:26:02	COCKBURN CENTRAL	WA	7395	084207		ULT DSL	312.90 P	43.71	124.34	12.43	136.77	445654			
1HRR422 2766																	
WHITE FORD RANGER UTE								DIESEL		43.71	124.34	12.43	136.77				
							TOTAL	**THIS PERIOD**		**43.71**	**124.34**	**12.43**	**136.77**				
								YEAR TO DATE		267.31	514.49	51.45	565.94		2570	10.4	22.0

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2766**				DIESEL		43.71	124.34	12.43	136.77				
						TOTAL	**THIS PERIOD**		**43.71**	**124.34**	**12.43**	**136.77**				
							YEAR TO DATE		267.31	514.49	51.45	565.94		2570	10.4	22.0
7050 90000771 74323 1IML076 2778 WHITE ISUZU DMAX	17/04/26	16:54:13	BIBRA LAKE WA	7451	014925		ULT DSL	305.90 P	61.72	171.64	17.16	188.80	6384	574	10.8	32.9
							DIESEL		61.72	171.64	17.16	188.80				
						TOTAL	**THIS PERIOD**		**61.72**	**171.64**	**17.16**	**188.80**		**574**	**10.8**	**32.9**
							YEAR TO DATE		333.26	652.15	65.21	717.36		2204	15.1	32.5
Cost Centre			**2778**				DIESEL		61.72	171.64	17.16	188.80				
						TOTAL	**THIS PERIOD**		**61.72**	**171.64**	**17.16**	**188.80**		**574**	**10.8**	**32.9**
							YEAR TO DATE		333.26	652.15	65.21	717.36		2204	15.1	32.5
7050 90000769 77163 1IML916 2798 WHITE MITSUBISHI TRITON	12/04/26 29/04/26	01:34:02 08:22:25	SUCCESS WA BIBRA LAKE WA	5992 7451	049829 015704		ULT DSL ULT DSL	279.21 210.99	57.54 70.01	146.05 134.29	14.61 13.43	160.66 147.72	25097 25885	609 788	9.4 8.9	26.4 18.7
							DIESEL		127.55	280.34	28.04	308.38				
						TOTAL	**THIS PERIOD**		**127.55**	**280.34**	**28.04**	**308.38**		**1397**	**9.1**	**22.1**
							YEAR TO DATE		330.31	638.95	63.91	702.86		3815	8.7	18.4
Cost Centre			**2798**				DIESEL		127.55	280.34	28.04	308.38				
						TOTAL	**THIS PERIOD**		**127.55**	**280.34**	**28.04**	**308.38**		**1397**	**9.1**	**22.1**
							YEAR TO DATE		330.31	638.95	63.91	702.86		3815	8.7	18.4
7050 90000771 87614 1INV014 2809 WHITE MITSUBISHI TRITON	17/04/26	13:16:47	HUNTINGDALE WA	6117	003707		ULT DSL	302.90 P	66.00	181.74	18.17	199.91	15354	767	8.6	26.1
							DIESEL		66.00	181.74	18.17	199.91				
						TOTAL	**THIS PERIOD**		**66.00**	**181.74**	**18.17**	**199.91**		**767**	**8.6**	**26.1**
							YEAR TO DATE		401.00	756.79	75.68	832.47		1540	26.0	54.1

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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2809**				DIESEL		66.00	181.74	18.17	199.91				
						TOTAL	**THIS PERIOD**		**66.00**	**181.74**	**18.17**	**199.91**		**767**	**8.6**	**26.1**
							YEAR TO DATE		401.00	756.79	75.68	832.47		1540	26.0	54.1
7050 15405338 03567	01/04/26	17:17:04	BIBRA LAKE WA	7451	013830		BP ULT UNM	223.39	40.42	82.09	8.21	90.30	111871	735	5.5	12.3
1GYU017 2836	14/04/26	17:08:14	BIBRA LAKE WA	7451	014643		BP ULT UNM	208.72	39.47	74.89	7.49	82.38	112649	778	5.1	10.6
TOYOTA CAMRY SEDAN							M/S		79.89	156.98	15.70	172.68				
						TOTAL	**THIS PERIOD**		**79.89**	**156.98**	**15.70**	**172.68**		**1513**	**5.3**	**11.4**
							YEAR TO DATE		343.33	569.18	56.92	626.10		4464	7.7	14.0
Cost Centre			**2836**				M/S		79.89	156.98	15.70	172.68				
						TOTAL	**THIS PERIOD**		**79.89**	**156.98**	**15.70**	**172.68**		**1513**	**5.3**	**11.4**
							YEAR TO DATE		343.33	569.18	56.92	626.10		4464	7.7	14.0
7050 15405338 04060	12/04/26	12:45:27	BIBRA LAKE WA	7451	091260		ULSD G10	280.21	57.00	145.20	14.52	159.72	46781	529	10.8	30.2
1HNM845 2857																
WHITE ISUZU D-MAX UTE							DIESEL		57.00	145.20	14.52	159.72				
						TOTAL	**THIS PERIOD**		**57.00**	**145.20**	**14.52**	**159.72**		**529**	**10.8**	**30.2**
							YEAR TO DATE		338.08	619.08	61.91	680.99		2612	12.9	26.1
Cost Centre			**2857**				DIESEL		57.00	145.20	14.52	159.72				
						TOTAL	**THIS PERIOD**		**57.00**	**145.20**	**14.52**	**159.72**		**529**	**10.8**	**30.2**
							YEAR TO DATE		338.08	619.08	61.91	680.99		2612	12.9	26.1
7050 15405338 04128	04/04/26	10:43:30	BIBRA LAKE WA	7451	014016		ULSD G10	267.49	59.01	143.50	14.35	157.85	52498			
1HPR483 2867	26/04/26	08:43:45	BIBRA LAKE WA	7451	015482		ULT DSL	250.01	50.48	114.73	11.47	126.20	53003	505	10.0	25.0
WHITE ISUZU DMAX UTILITY							DIESEL		109.49	258.23	25.82	284.05				
						TOTAL	**THIS PERIOD**		**109.49**	**258.23**	**25.82**	**284.05**		**505**	**21.7**	**56.2**
							YEAR TO DATE		457.51	801.00	80.10	881.10		505	90.6	174.5

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CITY OF COCKBURN
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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location		Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2867**					DIESEL		109.49	258.23	25.82	284.05				
							TOTAL	**THIS PERIOD**		**109.49**	**258.23**	**25.82**	**284.05**		**505**	**21.7**	**56.2**
								YEAR TO DATE		457.51	801.00	80.10	881.10		505	90.6	174.5
7050 15405338 04011	15/04/26	10:10:44	BIBRA LAKE	WA	7451	014681		ULT DSL	305.90 P	60.04	166.96	16.70	183.66	75477	1052	5.7	17.5
1HJU694 2877	29/04/26	10:45:02	SUCCESS	WA	5992	050430		ULT DSL	208.99	60.83	115.57	11.56	127.13	76037	560	10.9	22.7
WHITE ISUZU D-MAX UTILITY								DIESEL		120.87	282.53	28.26	310.79				
							TOTAL	**THIS PERIOD**		**120.87**	**282.53**	**28.26**	**310.79**		**1612**	**7.5**	**19.3**
								YEAR TO DATE		509.82	878.56	87.88	966.44		4971	10.3	19.4
Cost Centre			**2877**					DIESEL		120.87	282.53	28.26	310.79				
							TOTAL	**THIS PERIOD**		**120.87**	**282.53**	**28.26**	**310.79**		**1612**	**7.5**	**19.3**
								YEAR TO DATE		509.82	878.56	87.88	966.44		4971	10.3	19.4
7050 15405338 02486	02/04/26	14:56:15	SUCCESS	WA	5992	057215		ULT DSL	272.76	21.81	54.08	5.41	59.49	50000			
1GEH032 2883	04/04/26	19:23:34	SUCCESS	WA	5992	049604		ULT DSL	266.49	10.03	24.30	2.43	26.73	34870			
WHITE ISUZU FIRE TRUCK	19/04/26	16:34:19	COCKBURN CENTRAL	WA	7395	025169		ULSD G10	302.90 P	16.29	44.85	4.49	49.34	34896	26	62.7	189.8
								DIESEL		48.13	123.23	12.33	135.56				
							TOTAL	**THIS PERIOD**		**48.13**	**123.23**	**12.33**	**135.56**		**26**	**185.1**	**521.4**
								YEAR TO DATE		345.32	587.20	58.74	645.94		2796	12.4	23.1
Cost Centre			**2883**					DIESEL		48.13	123.23	12.33	135.56				
							TOTAL	**THIS PERIOD**		**48.13**	**123.23**	**12.33**	**135.56**		**26**	**185.1**	**521.4**
								YEAR TO DATE		345.32	587.20	58.74	645.94		2796	12.4	23.1
7050 15405338 03096	02/04/26	20:08:09	PIARA WATERS	WA	1110	007790		ULT DSL	272.76	81.18	201.30	20.13	221.43	777			
1GSG891 2896	13/04/26	17:05:54	PIARA WATERS	WA	1110	008228		ULT DSL	312.90 P	63.40	180.35	18.03	198.38	1800			
WHITE FORD RANGER UTE	24/04/26	14:17:43	PIARA WATERS	WA	1110	008759		ULT DSL	248.01	79.39	178.99	17.90	196.89	777			
								DIESEL		223.97	560.64	56.06	616.70				
							TOTAL	**THIS PERIOD**		**223.97**	**560.64**	**56.06**	**616.70**				
								YEAR TO DATE		1,016.24	1,935.51	193.57	2,129.08				

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location		Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2896**					DIESEL		223.97	560.64	56.06	616.70				
							TOTAL	**THIS PERIOD**		**223.97**	**560.64**	**56.06**	**616.70**				
								YEAR TO DATE		1,016.24	1,935.51	193.57	2,129.08				
7050 15405338 03658	08/04/26	09:00:05	BIBRA LAKE	WA	7451	014234		ULT DSL	281.21	45.03	115.12	11.51	126.63	58195			
1HAO880 2913	14/04/26	14:58:40	SUCCESS	WA	5992	049909		ULT DSL	312.90 P	45.29	128.83	12.88	141.71	52360			
WHITE MERCEDES SPRINTER	20/04/26	08:40:17	BIBRA LAKE	WA	7451	015024		ULT DSL	250.01	31.34	71.23	7.12	78.35	52579	219	14.3	35.8
BUS	21/04/26	14:42:55	SUCCESS	WA	5992	050188		ULT DSL	248.01	39.22	88.43	8.84	97.27	52949	370	10.6	26.3
	29/04/26	10:37:45	BIBRA LAKE	WA	7451	092278		ULT DSL	210.99	41.78	80.14	8.01	88.15	5327			
								DIESEL		202.66	483.75	48.36	532.11				
							TOTAL	**THIS PERIOD**		**202.66**	**483.75**	**48.36**	**532.11**		**589**	**34.4**	**90.3**
								YEAR TO DATE		817.75	1,534.78	153.48	1,688.26		5806	14.1	29.1
Cost Centre			**2913**					DIESEL		202.66	483.75	48.36	532.11				
							TOTAL	**THIS PERIOD**		**202.66**	**483.75**	**48.36**	**532.11**		**589**	**34.4**	**90.3**
								YEAR TO DATE		817.75	1,534.78	153.48	1,688.26		5806	14.1	29.1
7050 15405338 03666	02/04/26	09:44:25	SPEARWOOD	WA	6443	010112		ULT DSL	272.76	50.74	125.82	12.58	138.40	141485	235	21.6	58.9
1GCX392 2943	14/04/26	09:12:08	BIBRA LAKE	WA	7451	014578		ULT DSL	310.90 P	55.22	156.07	15.61	171.68	141735	250	22.1	68.7
WHITE MITSUBISHI ROSA BUS								DIESEL		105.96	281.89	28.19	310.08				
							TOTAL	**THIS PERIOD**		**105.96**	**281.89**	**28.19**	**310.08**		**485**	**21.8**	**63.9**
								YEAR TO DATE		387.55	748.79	74.88	823.67		1542	25.1	53.4
Cost Centre			**2943**					DIESEL		105.96	281.89	28.19	310.08				
							TOTAL	**THIS PERIOD**		**105.96**	**281.89**	**28.19**	**310.08**		**485**	**21.8**	**63.9**
								YEAR TO DATE		387.55	748.79	74.88	823.67		1542	25.1	53.4
7050 15405338 04516	08/04/26	13:03:58	NAVAL BASE	WA	7770	073470		ULT DSL	279.21	53.27	135.22	13.52	148.74	34214	459	11.6	32.4
1IDY275 2966	21/04/26	07:59:32	PARMELIA	WA	6178	003146		ULT DSL	248.01	45.06	101.59	10.16	111.75	34594	380	11.9	29.4
WHITE MITSUBISHI TRITON UTE								DIESEL		98.33	236.81	23.68	260.49				
							TOTAL	**THIS PERIOD**		**98.33**	**236.81**	**23.68**	**260.49**		**839**	**11.7**	**31.0**
								YEAR TO DATE		399.11	731.67	73.16	804.83		3459	11.5	23.3

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**2966**				DIESEL		98.33	236.81	23.68	260.49				
						TOTAL	**THIS PERIOD**		**98.33**	**236.81**	**23.68**	**260.49**		**839**	**11.7**	**31.0**
							YEAR TO DATE		399.11	731.67	73.16	804.83		3459	11.5	23.3
7050 15405338 03674	28/04/26	08:57:18	BIBRA LAKE WA	7451	015590		ULT DSL	210.99	36.80	70.59	7.06	77.65	155221	168	21.9	46.2
1EWR786 2993																
WHITE MITSUBISHI ROSA BUS							DIESEL		36.80	70.59	7.06	77.65				
						TOTAL	**THIS PERIOD**		**36.80**	**70.59**	**7.06**	**77.65**		**168**	**21.9**	**46.2**
							YEAR TO DATE		238.30	436.16	43.60	479.76		977	24.4	49.1
Cost Centre			**2993**				DIESEL		36.80	70.59	7.06	77.65				
						TOTAL	**THIS PERIOD**		**36.80**	**70.59**	**7.06**	**77.65**		**168**	**21.9**	**46.2**
							YEAR TO DATE		238.30	436.16	43.60	479.76		977	24.4	49.1
7050 90000780 01442	15/04/26	05:59:27	NORTH PERTH WA	6426	025377		ULT DSL	312.90 P	71.57	203.58	20.36	223.94	41966	647	11.1	34.6
1GTV559 3004	29/04/26	09:56:12	BIBRA LAKE WA	7451	015718		ULSD G10	209.99	51.43	98.18	9.82	108.00	42429	463	11.1	23.3
WHITE FORD RANGER							DIESEL		123.00	301.76	30.18	331.94				
						TOTAL	**THIS PERIOD**		**123.00**	**301.76**	**30.18**	**331.94**		**1110**	**11.1**	**29.9**
							YEAR TO DATE		402.94	739.26	73.94	813.20		2491	16.2	32.6
Cost Centre			**3004**				DIESEL		123.00	301.76	30.18	331.94				
						TOTAL	**THIS PERIOD**		**123.00**	**301.76**	**30.18**	**331.94**		**1110**	**11.1**	**29.9**
							YEAR TO DATE		402.94	739.26	73.94	813.20		2491	16.2	32.6
7050 90000774 54972	09/04/26	18:57:52	NAVAL BASE WA	7770	073620		ULT DSL	279.21	55.78	141.59	14.16	155.75	10600			
1IPR376 4256	28/04/26	18:41:14	NAVAL BASE WA	7770	075358		ULT DSL	208.99	69.59	132.22	13.22	145.44	12785	2185	3.2	6.7
WHITE FORD RANGER							DIESEL		125.37	273.81	27.38	301.19				
						TOTAL	**THIS PERIOD**		**125.37**	**273.81**	**27.38**	**301.19**		**2185**	**5.7**	**13.8**
							YEAR TO DATE		463.75	880.96	88.11	969.07		3520	13.2	27.5

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Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**4256**				DIESEL		125.37	273.81	27.38	301.19				
						TOTAL	**THIS PERIOD**		**125.37**	**273.81**	**27.38**	**301.19**		**2185**	**5.7**	**13.8**
							YEAR TO DATE		463.75	880.96	88.11	969.07		3520	13.2	27.5
7050 90000769 45491 1IML913 4265 WHITE FORD RANGER	20/04/26	08:13:15	BIBRA LAKE WA	7451	091729		ULSD G10	249.01	69.89	158.21	15.82	174.03	14255	814	8.6	21.4
							DIESEL		69.89	158.21	15.82	174.03				
						TOTAL	**THIS PERIOD**		**69.89**	**158.21**	**15.82**	**174.03**		**814**	**8.6**	**21.4**
							YEAR TO DATE		343.21	621.00	62.10	683.10		3637	9.4	18.8
Cost Centre			**4265**				DIESEL		69.89	158.21	15.82	174.03				
						TOTAL	**THIS PERIOD**		**69.89**	**158.21**	**15.82**	**174.03**		**814**	**8.6**	**21.4**
							YEAR TO DATE		343.21	621.00	62.10	683.10		3637	9.4	18.8
7050 90000764 46003	31/03/26	11:26:24	BIBRA LAKE WA	7451	013680		ULT DSL	303.69	50.60	139.70	13.97	153.67	19290	639	7.9	24.0
1IJK529 4295	01/04/26	14:17:11	BIBRA LAKE WA	7451	013789		ULT DSL	274.76	21.87	54.63	5.46	60.09	19366	76	28.8	79.1
WHITE FORD RANGER	16/04/26	09:09:07	BIBRA LAKE WA	7451	014778		ULT DSL	305.90 P	59.18	164.57	16.46	181.03	19979	613	9.7	29.5
							DIESEL		131.65	358.90	35.89	394.79				
						TOTAL	**THIS PERIOD**		**131.65**	**358.90**	**35.89**	**394.79**		**1328**	**9.9**	**29.7**
							YEAR TO DATE		338.33	679.35	67.94	747.29		3334	10.1	22.4
Cost Centre			**4295**				DIESEL		131.65	358.90	35.89	394.79				
						TOTAL	**THIS PERIOD**		**131.65**	**358.90**	**35.89**	**394.79**		**1328**	**9.9**	**29.7**
							YEAR TO DATE		338.33	679.35	67.94	747.29		3334	10.1	22.4
7050 15405338 04607 1IGP085 5044 WHITE FORD RANGER	13/04/26	07:21:24	SPEARWOOD WA	6443	010430		ULT DSL	312.90 P	68.52	194.91	19.49	214.40	21962			
							DIESEL		68.52	194.91	19.49	214.40				
						TOTAL	**THIS PERIOD**		**68.52**	**194.91**	**19.49**	**214.40**				
							YEAR TO DATE		243.77	463.72	46.37	510.09				

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Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**5044**				DIESEL		68.52	194.91	19.49	214.40				
						TOTAL	**THIS PERIOD**		**68.52**	**194.91**	**19.49**	**214.40**				
							YEAR TO DATE		243.77	463.72	46.37	510.09				
7050 90000770 68897	07/04/26	07:50:37	SPEARWOOD WA	6443	010248		ULT DSL	279.21	34.92	88.64	8.86	97.50	27000			
1ICV817 5212	14/04/26	07:37:58	SPEARWOOD WA	6443	010476		ULT DSL	312.90 P	20.83	59.25	5.93	65.18	27503	503	4.1	13.0
VOLKSWAGEN CADDY WHITE							DIESEL		55.75	147.89	14.79	162.68				
						TOTAL	**THIS PERIOD**		**55.75**	**147.89**	**14.79**	**162.68**		**503**	**11.1**	**32.3**
							YEAR TO DATE		201.90	377.60	37.76	415.36		2042	9.9	20.3
Cost Centre			**5212**				DIESEL		55.75	147.89	14.79	162.68				
						TOTAL	**THIS PERIOD**		**55.75**	**147.89**	**14.79**	**162.68**		**503**	**11.1**	**32.3**
							YEAR TO DATE		201.90	377.60	37.76	415.36		2042	9.9	20.3
7050 90000777 50650	09/04/26	12:17:34	BIBRA LAKE WA	7451	014350		ULT DSL	281.21	65.63	167.78	16.78	184.56	2077	663	9.9	27.8
1IRX514 5252	17/04/26	17:07:18	BIBRA LAKE WA	7451	014926		ULT DSL	305.90 P	47.75	132.79	13.28	146.07	2565	488	9.8	29.9
WHITE FORD TRANSIT							DIESEL		113.38	300.57	30.06	330.63				
						TOTAL	**THIS PERIOD**		**113.38**	**300.57**	**30.06**	**330.63**		**1151**	**9.9**	**28.7**
							YEAR TO DATE		271.35	599.99	60.01	660.00		2009	13.5	32.9
Cost Centre			**5252**				DIESEL		113.38	300.57	30.06	330.63				
						TOTAL	**THIS PERIOD**		**113.38**	**300.57**	**30.06**	**330.63**		**1151**	**9.9**	**28.7**
							YEAR TO DATE		271.35	599.99	60.01	660.00		2009	13.5	32.9
7050 90000784 21194	22/04/26	15:17:55	SUCCESS WA	5992	057952		ULP UNM	174.01	38.63	61.11	6.11	67.22	491			
1IUC820 5283																
WHITE HYUNDAI I30							M/S		38.63	61.11	6.11	67.22				
						TOTAL	**THIS PERIOD**		**38.63**	**61.11**	**6.11**	**67.22**				
							YEAR TO DATE		38.63	61.11	6.11	67.22				

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**5283**				M/S		38.63	61.11	6.11	67.22				
						TOTAL	**THIS PERIOD**		**38.63**	**61.11**	**6.11**	**67.22**				
							YEAR TO DATE		38.63	61.11	6.11	67.22				
7050 90000768 74303 1HSX357 5343 BLUE POLARIS ATV	28/04/26	07:32:00	BIBRA LAKE WA	7451	092173		BP ULT UNM	180.73	24.03	39.48	3.95	43.43	1820	210	11.4	20.7
							M/S		24.03	39.48	3.95	43.43				
						TOTAL	**THIS PERIOD**		**24.03**	**39.48**	**3.95**	**43.43**		**210**	**11.4**	**20.7**
							YEAR TO DATE		116.10	188.31	18.84	207.15		500	23.2	41.4
Cost Centre			**5343**				M/S		24.03	39.48	3.95	43.43				
						TOTAL	**THIS PERIOD**		**24.03**	**39.48**	**3.95**	**43.43**		**210**	**11.4**	**20.7**
							YEAR TO DATE		116.10	188.31	18.84	207.15		500	23.2	41.4
7050 90000782 26494 1IVJ305 5365 WHITE MITSUBISHI TRITON	21/04/26	08:43:05	NAVAL BASE WA	7770	074716		ULT DSL	248.01	61.07	137.69	13.77	151.46	1185	398	15.3	38.1
							DIESEL		61.07	137.69	13.77	151.46				
						TOTAL	**THIS PERIOD**		**61.07**	**137.69**	**13.77**	**151.46**		**398**	**15.3**	**38.1**
							YEAR TO DATE		172.43	368.34	36.83	405.17		398	43.3	101.8
Cost Centre			**5365**				DIESEL		61.07	137.69	13.77	151.46				
						TOTAL	**THIS PERIOD**		**61.07**	**137.69**	**13.77**	**151.46**		**398**	**15.3**	**38.1**
							YEAR TO DATE		172.43	368.34	36.83	405.17		398	43.3	101.8
7050 15405338 03880 1HGQ065 5404 WHITE VW TIGUAN WAGON	21/04/26	09:56:18	BIBRA LAKE WA	7451	015119		BP ULT UNM	188.98	44.87	77.09	7.71	84.80	31419	465	9.6	18.2
							M/S		44.87	77.09	7.71	84.80				
						TOTAL	**THIS PERIOD**		**44.87**	**77.09**	**7.71**	**84.80**		**465**	**9.6**	**18.2**
							YEAR TO DATE		136.81	220.91	22.10	243.01		1406	9.7	17.3

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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**5404**				M/S		44.87	77.09	7.71	84.80				
						TOTAL	**THIS PERIOD**		**44.87**	**77.09**	**7.71**	**84.80**		**465**	**9.6**	**18.2**
							YEAR TO DATE		136.81	220.91	22.10	243.01		1406	9.7	17.3
7050 15405338 04318	12/04/26	17:08:57	SPEARWOOD WA	6443	010415		ULP 95 UNM	192.50	43.00	75.25	7.52	82.77	31010			
1HXK969 5424																
WHITE VOLKSWAGEN T-ROC							M/S		43.00	75.25	7.52	82.77				
						TOTAL	**THIS PERIOD**		**43.00**	**75.25**	**7.52**	**82.77**				
							YEAR TO DATE		298.04	487.01	48.70	535.71		2689	11.1	19.9
Cost Centre			**5424**				M/S		43.00	75.25	7.52	82.77				
						TOTAL	**THIS PERIOD**		**43.00**	**75.25**	**7.52**	**82.77**				
							YEAR TO DATE		298.04	487.01	48.70	535.71		2689	11.1	19.9
7050 15405338 03716	08/04/26	13:34:06	BIBRA LAKE WA	7451	014269		ULT DSL	281.21	34.58	88.40	8.84	97.24	62024	358	9.7	27.2
1HBW349 5463	24/04/26	17:23:52	BIBRA LAKE WA	7451	015441		ULT DSL	250.01	54.25	123.30	12.33	135.63	62650	626	8.7	21.7
WHITE FORD RANGER UTILITY							DIESEL		88.83	211.70	21.17	232.87				
						TOTAL	**THIS PERIOD**		**88.83**	**211.70**	**21.17**	**232.87**		**984**	**9.0**	**23.7**
							YEAR TO DATE		410.04	761.70	76.16	837.86		3859	10.6	21.7
Cost Centre			**5463**				DIESEL		88.83	211.70	21.17	232.87				
						TOTAL	**THIS PERIOD**		**88.83**	**211.70**	**21.17**	**232.87**		**984**	**9.0**	**23.7**
							YEAR TO DATE		410.04	761.70	76.16	837.86		3859	10.6	21.7
7050 90000768 57183	12/04/26	11:02:37	BIBRA LAKE WA	7451	014479		ULP UNM	185.61	31.18	52.61	5.26	57.87	33960	599	5.2	9.7
1IKQ367 5474																
WHITE HYUNDAI I30							M/S		31.18	52.61	5.26	57.87				
						TOTAL	**THIS PERIOD**		**31.18**	**52.61**	**5.26**	**57.87**		**599**	**5.2**	**9.7**
							YEAR TO DATE		462.62	701.27	70.11	771.38		5830	7.9	13.2

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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**5474**				M/S		31.18	52.61	5.26	57.87				
						TOTAL	**THIS PERIOD**		**31.18**	**52.61**	**5.26**	**57.87**		**599**	**5.2**	**9.7**
							YEAR TO DATE		462.62	701.27	70.11	771.38		5830	7.9	13.2
7050 15405338 04185	16/04/26	08:30:20	BIBRA LAKE WA	7451	014773		ULSD G10	302.90 P	59.33	163.37	16.34	179.71	81183	582	10.2	30.9
1HSD237 5494	23/04/26	14:14:58	COCKBURN CENTRAL WA	7395	084379		ULT DSL	250.01	52.89	120.21	12.02	132.23	81700	517	10.2	25.6
WHITE MITSUBISHI TRITON UTE							DIESEL		112.22	283.58	28.36	311.94				
						TOTAL	**THIS PERIOD**		**112.22**	**283.58**	**28.36**	**311.94**		**1099**	**10.2**	**28.4**
							YEAR TO DATE		541.82	995.56	99.56	1,095.12		5243	10.3	20.9
Cost Centre			**5494**				DIESEL		112.22	283.58	28.36	311.94				
						TOTAL	**THIS PERIOD**		**112.22**	**283.58**	**28.36**	**311.94**		**1099**	**10.2**	**28.4**
							YEAR TO DATE		541.82	995.56	99.56	1,095.12		5243	10.3	20.9
7050 15405338 04268	15/04/26	05:31:00	BIBRA LAKE WA	7451	014656		ULT DSL	310.90 P	77.35	218.62	21.86	240.48	72385			
1HUL717 5504	24/04/26	14:46:47	BIBRA LAKE WA	7451	015417		ULSD G10	249.01	59.34	134.33	13.43	147.76	73000	615	9.6	24.0
WHITE FORD RANGER UTE							DIESEL		136.69	352.95	35.29	388.24				
						TOTAL	**THIS PERIOD**		**136.69**	**352.95**	**35.29**	**388.24**		**615**	**22.2**	**63.1**
							YEAR TO DATE		609.83	1,161.72	116.17	1,277.89		4538	13.4	28.2
Cost Centre			**5504**				DIESEL		136.69	352.95	35.29	388.24				
						TOTAL	**THIS PERIOD**		**136.69**	**352.95**	**35.29**	**388.24**		**615**	**22.2**	**63.1**
							YEAR TO DATE		609.83	1,161.72	116.17	1,277.89		4538	13.4	28.2
7050 90000781 62962	17/04/26	09:19:59	SPEARWOOD WA	6443	010592		ULT DSL	302.90 P	73.13	201.37	20.14	221.51	2758	707	10.3	31.3
1IVL856 5524																
WHITE MITSUBISHI TRITON							DIESEL		73.13	201.37	20.14	221.51				
						TOTAL	**THIS PERIOD**		**73.13**	**201.37**	**20.14**	**221.51**		**707**	**10.3**	**31.3**
							YEAR TO DATE		277.66	515.52	51.56	567.08		2198	12.6	25.8

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location		Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
Cost Centre			**5524**					DIESEL		73.13	201.37	20.14	221.51				
							TOTAL	**THIS PERIOD**		**73.13**	**201.37**	**20.14**	**221.51**		**707**	**10.3**	**31.3**
								YEAR TO DATE		277.66	515.52	51.56	567.08		2198	12.6	25.8
7050 90000783 98178	21/04/26	10:23:11	BIBRA LAKE	WA	7451	091846		ULP UNM	176.01	49.07	78.52	7.85	86.37	1717	837	5.9	10.3
1IVM944 5543																	
WHITE SUBARU FORESTER								M/S		49.07	78.52	7.85	86.37				
							TOTAL	**THIS PERIOD**		**49.07**	**78.52**	**7.85**	**86.37**		**837**	**5.9**	**10.3**
								YEAR TO DATE		74.11	129.22	12.92	142.14		837	8.9	17.0
Cost Centre			**5543**					M/S		49.07	78.52	7.85	86.37				
							TOTAL	**THIS PERIOD**		**49.07**	**78.52**	**7.85**	**86.37**		**837**	**5.9**	**10.3**
								YEAR TO DATE		74.11	129.22	12.92	142.14		837	8.9	17.0
7050 15405338 03773	15/04/26	11:42:27	BIBRA LAKE	WA	7451	091509		ULT DSL	305.90 P	52.02	144.66	14.47	159.13	36630	496	10.5	32.1
1HDY134 5552																	
WHITE ISUZU MUX WAGON								DIESEL		52.02	144.66	14.47	159.13				
							TOTAL	**THIS PERIOD**		**52.02**	**144.66**	**14.47**	**159.13**		**496**	**10.5**	**32.1**
								YEAR TO DATE		266.77	480.78	48.09	528.87		906	29.4	58.4
Cost Centre			**5552**					DIESEL		52.02	144.66	14.47	159.13				
							TOTAL	**THIS PERIOD**		**52.02**	**144.66**	**14.47**	**159.13**		**496**	**10.5**	**32.1**
								YEAR TO DATE		266.77	480.78	48.09	528.87		906	29.4	58.4
7050 90000765 40227	05/04/26	23:12:12	SPEARWOOD	WA	6443	010210		ULT DSL	266.49	40.89	99.06	9.91	108.97	51982			
1IJZ777 5702	07/04/26	22:46:40	SPEARWOOD	WA	6443	010280		ULT DSL	279.21	37.97	96.38	9.64	106.02	55087			
WHITE ISUZU D-MAX	14/04/26	05:21:53	BIBRA LAKE	WA	7451	014561		ULT DSL	312.90 P	30.70	87.33	8.73	96.06	5583			
	15/04/26	05:27:40	BIBRA LAKE	WA	7451	014655		ULT DSL	310.90 P	38.81	109.69	10.97	120.66	55715			
	16/04/26	13:01:04	BIBRA LAKE	WA	7451	014799		ULT DSL	305.90 P	20.69	57.54	5.75	63.29	55880	165	12.5	38.4
	17/04/26	17:08:05	BIBRA LAKE	WA	7451	014927		ULT DSL	305.90 P	25.26	70.25	7.02	77.27	5688			
	19/04/26	12:50:38	COCKBURN CENTRAL	WA	7395	025156		ULT DSL	302.90 P	29.41	80.98	8.10	89.08	56327			
	20/04/26	12:51:19	BIBRA LAKE	WA	7451	015059		ULT DSL	250.01	20.14	45.77	4.58	50.35	56499	172	11.7	29.3
	21/04/26	21:28:44	SUCCESS	WA	5992	057916		ULT DSL	248.01	33.46	75.44	7.54	82.98	256776			
	29/04/26	17:41:30	BIBRA LAKE	WA	7451	092337		ULT DSL	210.99	20.88	40.05	4.01	44.06	56926			

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location		Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
								DIESEL		298.21	762.49	76.25	838.74				
							TOTAL	**THIS PERIOD**		**298.21**	**762.49**	**76.25**	**838.74**		**337**	**88.5**	**248.9**
								YEAR TO DATE		1,320.83	2,472.74	247.28	2,720.02		8913	14.8	30.5
Cost Centre			**5702**					DIESEL		298.21	762.49	76.25	838.74				
							TOTAL	**THIS PERIOD**		**298.21**	**762.49**	**76.25**	**838.74**		**337**	**88.5**	**248.9**
								YEAR TO DATE		1,320.83	2,472.74	247.28	2,720.02		8913	14.8	30.5
7050 15405338 04573	01/04/26	19:59:11	COCKBURN CENTRAL	WA	7395	083958		ULT DSL	274.76	31.63	79.01	7.90	86.91	60345			
1IFA331 5712	02/04/26	05:41:35	BIBRA LAKE	WA	7451	013850		ULSD G10	273.76	15.68	39.03	3.90	42.93	60499	154	10.2	27.9
FORD RANGER WHITE	03/04/26	05:21:24	SPEARWOOD	WA	6443	010155		ULT DSL	266.49	23.20	56.21	5.62	61.83	60716	217	10.7	28.5
	04/04/26	05:31:14	BIBRA LAKE	WA	7451	013989		ULSD G10	267.49	15.84	38.52	3.85	42.37	160872			
	05/04/26	05:11:53	COCKBURN CENTRAL	WA	7395	024216		ULT DSL	268.49	19.44	47.45	4.75	52.20	61039			
	06/04/26	05:19:14	SUCCESS	WA	5992	049640		ULT DSL	279.21	22.18	56.30	5.63	61.93	61252	213	10.4	29.1
	07/04/26	05:41:27	BIBRA LAKE	WA	7451	014101		ULSD G10	280.21	19.94	50.79	5.08	55.87	61441	189	10.6	29.6
	08/04/26	04:39:14	BIBRA LAKE	WA	7451	014200		ULSD G10	280.21	12.84	32.71	3.27	35.98	61553	112	11.5	32.1
	11/04/26	04:29:51	COCKBURN CENTRAL	WA	7395	084140		ULT DSL	281.21	46.51	118.90	11.89	130.79	62025	472	9.9	27.7
	13/04/26	03:56:19	SPEARWOOD	WA	6443	010425		ULT DSL	312.90 P	28.06	79.82	7.98	87.80	62275	250	11.2	35.1
	14/04/26	20:23:08	COCKBURN CENTRAL	WA	7395	024852		ULT DSL	312.90 P	20.58	58.54	5.85	64.39	62451	176	11.7	36.6
	15/04/26	23:15:32	COCKBURN CENTRAL	WA	7395	084270		ULT DSL	312.90 P	18.78	53.42	5.34	58.76	62636	185	10.2	31.8
	17/04/26	23:28:48	COCKBURN CENTRAL	WA	7395	084299		ULT DSL	305.90 P	30.80	85.65	8.57	94.22	62927	291	10.6	32.4
	19/04/26	23:29:42	SPEARWOOD	WA	6443	010676		ULT DSL	292.90 P	34.83	92.75	9.27	102.02	63214	287	12.1	35.5
	21/04/26	22:21:07	COCKBURN CENTRAL	WA	7395	084345		ULT DSL	250.01	31.56	71.73	7.17	78.90	63499	285	11.1	27.7
	24/04/26	05:38:56	BIBRA LAKE	WA	7451	092079		ULSD G10	249.01	33.39	75.58	7.56	83.14	65853	2354	1.4	3.5
	25/04/26	23:40:27	COCKBURN CENTRAL	WA	7395	025615		ULT DSL	250.01	30.90	70.23	7.02	77.25	64143			
	27/04/26	23:43:11	COCKBURN CENTRAL	WA	7395	084452		ULT DSL	210.99	29.42	56.43	5.64	62.07	64444	301	9.8	20.6
	29/04/26	23:20:33	SPEARWOOD	WA	6443	011000		ULT DSL	208.99	31.32	59.51	5.95	65.46	64740	296	10.6	22.1
								DIESEL		496.90	1222.58	122.24	1344.82				
							TOTAL	**THIS PERIOD**		**496.90**	**1,222.58**	**122.24**	**1,344.82**		**5782**	**8.6**	**23.3**
								YEAR TO DATE		1,583.01	2,991.85	299.19	3,291.04		14002	11.3	23.5
Cost Centre			**5712**					DIESEL		496.90	1222.58	122.24	1344.82				
							TOTAL	**THIS PERIOD**		**496.90**	**1,222.58**	**122.24**	**1,344.82**		**5782**	**8.6**	**23.3**
								YEAR TO DATE		1,583.01	2,991.85	299.19	3,291.04		14002	11.3	23.5
7050 15405338 04565	31/03/26	04:52:54	BIBRA LAKE	WA	7451	013611		ULT DSL	303.69	23.73	65.52	6.55	72.07	1331			
1IFA295 5722	02/04/26	12:30:01	BIBRA LAKE	WA	7451	013906		ULSD G10	273.76	29.74	74.02	7.40	81.42	81572			
FORD RANGER WHITE	03/04/26	12:33:20	BIBRA LAKE	WA	7451	090845		ULT DSL	268.49	19.92	48.62	4.86	53.48	81785	213	9.4	25.1
	04/04/26	14:06:43	BIBRA LAKE	WA	7451	014030		ULT DSL	268.49	21.45	52.35	5.24	57.59	81952	167	12.8	34.5
	04/04/26	23:37:33	SPEARWOOD	WA	6443	010193		ULT DSL	266.49	12.59	30.50	3.05	33.55	82052	100	12.6	33.6

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location		Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
	24/04/26	23:56:13	COCKBURN CENTRAL	WA	7395	084402		ULT DSL	250.01	33.30	75.68	7.57	83.25	82239	187	17.8	44.5
	29/04/26	04:59:12	BIBRA LAKE	WA	7451	015657		ULT DSL	210.99	24.09	46.21	4.62	50.83	82510	271	8.9	18.8
								DIESEL		164.82	392.90	39.29	432.19				
							TOTAL	**THIS PERIOD**		**164.82**	**392.90**	**39.29**	**432.19**		**938**	**17.6**	**46.1**
								YEAR TO DATE		1,442.24	2,599.55	259.95	2,859.50		11437	12.6	25.0
Cost Centre			**5722**					DIESEL		164.82	392.90	39.29	432.19				
							TOTAL	**THIS PERIOD**		**164.82**	**392.90**	**39.29**	**432.19**		**938**	**17.6**	**46.1**
								YEAR TO DATE		1,442.24	2,599.55	259.95	2,859.50		11437	12.6	25.0
7050 15405338 04474	31/03/26	14:56:27	BIBRA LAKE	WA	7451	090655		ULT DSL	303.69	15.90	43.90	4.39	48.29	123143	128	12.4	37.7
1IBU371 5732	04/04/26	21:31:51	COCKBURN CENTRAL	WA	7395	024214		ULT DSL	268.49	60.46	147.57	14.76	162.33	123748	605	10.0	26.8
FORD RANGER WHITE	07/04/26	22:29:01	COCKBURN CENTRAL	WA	7395	084069		ULT DSL	281.21	45.37	115.99	11.60	127.59	124183	435	10.4	29.3
	10/04/26	18:19:29	BIBRA LAKE	WA	7451	014439		ULT DSL	281.21	50.33	128.67	12.87	141.54	124632	449	11.2	31.5
	13/04/26	19:28:11	BIBRA LAKE	WA	7451	091361		ULT DSL	312.90 P	51.87	147.55	14.75	162.30	125097	465	11.2	34.9
	14/04/26	17:29:14	BIBRA LAKE	WA	7451	014645		ULT DSL	310.90 P	21.68	61.27	6.13	67.40	125275	178	12.2	37.9
	17/04/26	17:26:12	SUCCESS	WA	5992	050056		ULT DSL	302.90 P	56.57	155.77	15.58	171.35	125843	568	10.0	30.2
	21/04/26	16:31:17	SPEARWOOD	WA	6443	010735		ULT DSL	248.01	48.68	109.75	10.98	120.73	126271	428	11.4	28.2
	23/04/26	14:35:02	COCKBURN CENTRAL	WA	7395	025508		ULT DSL	250.01	27.33	62.12	6.21	68.33	126527	256	10.7	26.7
	25/04/26	17:41:49	BIBRA LAKE	WA	7451	015479		ULT DSL	250.01	44.23	100.53	10.05	110.58	126911	384	11.5	28.8
	28/04/26	08:58:41	BIBRA LAKE	WA	7451	015591		ULT DSL	210.99	36.14	69.32	6.93	76.25	127239	328	11.0	23.2
								DIESEL		458.56	1142.44	114.25	1256.69				
							TOTAL	**THIS PERIOD**		**458.56**	**1,142.44**	**114.25**	**1,256.69**		**4224**	**10.9**	**29.8**
								YEAR TO DATE		1,851.36	3,551.61	355.16	3,906.77		16482	11.2	23.7
Cost Centre			**5732**					DIESEL		458.56	1142.44	114.25	1256.69				
							TOTAL	**THIS PERIOD**		**458.56**	**1,142.44**	**114.25**	**1,256.69**		**4224**	**10.9**	**29.8**
								YEAR TO DATE		1,851.36	3,551.61	355.16	3,906.77		16482	11.2	23.7
7050 90000773 68008	31/03/26	03:35:57	COCKBURN CENTRAL	WA	7395	083903		ULT DSL	303.69	39.02	107.73	10.77	118.50	55583	441	8.8	26.9
1INJ945 5743	02/04/26	17:44:51	BIBRA LAKE	WA	7451	090834		ULT DSL	274.76	63.64	158.96	15.90	174.86	56219	636	10.0	27.5
WHITE FORD RANGER	06/04/26	09:38:00	BIBRA LAKE	WA	7451	014060		ULT DSL	281.21	71.26	182.17	18.22	200.39	56900	681	10.5	29.4
	07/04/26	16:09:53	BIBRA LAKE	WA	7451	090959		ULT DSL	281.21	26.39	67.46	6.75	74.21	57157	257	10.3	28.9
	10/04/26	17:40:15	BIBRA LAKE	WA	7451	014437		ULT DSL	281.21	59.76	152.77	15.28	168.05	57741	584	10.2	28.8
	14/04/26	16:37:47	BIBRA LAKE	WA	7451	091475		ULT DSL	310.90 P	59.68	168.68	16.87	185.55	58343	602	9.9	30.8
	17/04/26	05:40:47	BIBRA LAKE	WA	7451	014840		ULT DSL	305.90 P	42.72	118.80	11.88	130.68	58817	474	9.0	27.6
	20/04/26	05:35:01	BIBRA LAKE	WA	7451	091707		ULT DSL	250.01	64.38	146.33	14.63	160.96	59519	702	9.2	22.9
	22/04/26	05:38:22	BIBRA LAKE	WA	7451	015172		ULT DSL	250.01	38.70	87.95	8.80	96.75	59936	417	9.3	23.2
	25/04/26	05:37:27	BIBRA LAKE	WA	7451	015447		ULT DSL	250.01	51.56	117.18	11.72	128.90	60471	535	9.6	24.1

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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location		Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
	29/04/26	05:05:02	BIBRA LAKE	WA	7451	015658		ULT DSL	210.99	63.91	122.59	12.26	134.85	61185	714	9.0	18.9
								DIESEL		581.02	1430.62	143.08	1573.70				
							TOTAL	**THIS PERIOD**		**581.02**	**1,430.62**	**143.08**	**1,573.70**		**6043**	**9.6**	**26.0**
								YEAR TO DATE		2,022.89	3,865.55	386.56	4,252.11		20427	9.9	20.8
Cost Centre			**5743**					DIESEL		581.02	1430.62	143.08	1573.70				
							TOTAL	**THIS PERIOD**		**581.02**	**1,430.62**	**143.08**	**1,573.70**		**6043**	**9.6**	**26.0**
								YEAR TO DATE		2,022.89	3,865.55	386.56	4,252.11		20427	9.9	20.8
7050 90000773 97569	01/04/26	16:59:47	BIBRA LAKE	WA	7451	013825		ULT DSL	274.76	40.72	101.71	10.17	111.88	45820	466	8.7	24.0
1INJ944 5753	02/04/26	17:15:25	BIBRA LAKE	WA	7451	090831		ULT DSL	274.76	15.16	37.86	3.79	41.65	45974	154	9.8	27.0
WHITE FORD RANGER	10/04/26	05:47:41	BIBRA LAKE	WA	7451	091128		ULT DSL	281.21	38.28	97.86	9.79	107.65	46338	364	10.5	29.6
	13/04/26	14:53:05	COCKBURN CENTRAL	WA	7395	024731		ULT DSL	312.90 P	39.89	113.47	11.35	124.82	46692	354	11.3	35.3
	15/04/26	05:23:20	BIBRA LAKE	WA	7451	014654		ULT DSL	310.90 P	40.28	113.85	11.38	125.23	47076	384	10.5	32.6
	17/04/26	04:47:33	BIBRA LAKE	WA	7451	014832		ULT DSL	305.90 P	24.84	69.08	6.91	75.99	47363	287	8.7	26.5
	18/04/26	05:04:18	BIBRA LAKE	WA	7451	014934		ULT DSL	305.90 P	19.17	53.31	5.33	58.64	47575	212	9.0	27.7
	19/04/26	04:57:04	SPEARWOOD	WA	6443	010649		ULT DSL	292.90 P	14.83	39.49	3.95	43.44	47730	155	9.6	28.0
	21/04/26	05:12:51	BIBRA LAKE	WA	7451	015095		ULT DSL	250.01	17.95	40.80	4.08	44.88	47957	227	7.9	19.8
	22/04/26	04:38:25	BIBRA LAKE	WA	7451	015170		ULT DSL	250.01	20.27	46.07	4.61	50.68	48153	196	10.3	25.9
	27/04/26	13:24:31	BIBRA LAKE	WA	7451	015533		ULT DSL	210.99	47.39	90.90	9.09	99.99	58477			
	28/04/26	14:16:53	SPEARWOOD	WA	6443	010940		ULT DSL	208.99	34.52	65.58	6.56	72.14	48919			
								DIESEL		353.30	869.98	87.01	956.99				
							TOTAL	**THIS PERIOD**		**353.30**	**869.98**	**87.01**	**956.99**		**2799**	**12.6**	**34.2**
								YEAR TO DATE		1,661.45	3,117.53	311.76	3,429.29		14508	11.5	23.6
Cost Centre			**5753**					DIESEL		353.30	869.98	87.01	956.99				
							TOTAL	**THIS PERIOD**		**353.30**	**869.98**	**87.01**	**956.99**		**2799**	**12.6**	**34.2**
								YEAR TO DATE		1,661.45	3,117.53	311.76	3,429.29		14508	11.5	23.6
7050 15405338 04581	31/03/26	14:48:38	BIBRA LAKE	WA	7451	090652		ULT DSL	303.69	36.10	99.66	9.97	109.63	123131	740	4.9	14.8
1ICB466 5762	04/04/26	05:18:30	SPEARWOOD	WA	6443	010173		ULT DSL	266.49	65.51	158.71	15.87	174.58	123779	648	10.1	26.9
WHITE FORD RANGER	05/04/26	16:37:30	SPEARWOOD	WA	6443	010206		ULT DSL	266.49	33.59	81.38	8.14	89.52	124125	346	9.7	25.9
	06/04/26	16:33:37	BIBRA LAKE	WA	7451	014094		ULT DSL	281.21	22.02	56.29	5.63	61.92	124406	281	7.8	22.0
	07/04/26	14:15:27	BIBRA LAKE	WA	7451	014176		ULT DSL	281.21	31.46	80.43	8.04	88.47	124662	256	12.3	34.6
	11/04/26	07:38:02	BIBRA LAKE	WA	7451	014453		ULSD G10	280.21	47.08	119.93	11.99	131.92	125178	516	9.1	25.6
	12/04/26	16:48:20	BIBRA LAKE	WA	7451	091271		ULT DSL	281.21	25.31	64.71	6.47	71.18	125406	228	11.1	31.2
	17/04/26	06:34:46	BIBRA LAKE	WA	7451	091614		ULT DSL	305.90 P	61.99	172.39	17.24	189.63	126027	621	10.0	30.5
	18/04/26	12:26:14	BIBRA LAKE	WA	7451	014967		ULT DSL	302.90 P	28.80	79.31	7.93	87.24	126274	247	11.7	35.3
	21/04/26	14:54:37	BIBRA LAKE	WA	7451	091899		ULT DSL	250.01	36.50	82.95	8.30	91.25	126671	397	9.2	23.0

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
	27/04/26	17:50:06	COCKBURN CENTRAL WA	7395	025664		ULT DSL	210.99	59.04	113.25	11.32	124.57	127253	582	10.1	21.4
							DIESEL		447.40	1109.01	110.90	1219.91				
						TOTAL	**THIS PERIOD**		**447.40**	**1,109.01**	**110.90**	**1,219.91**		**4862**	**9.2**	**25.1**
							YEAR TO DATE		1,349.89	2,490.12	249.02	2,739.14		11865	11.4	23.1
Cost Centre			**5762**				DIESEL		447.40	1109.01	110.90	1219.91				
						TOTAL	**THIS PERIOD**		**447.40**	**1,109.01**	**110.90**	**1,219.91**		**4862**	**9.2**	**25.1**
							YEAR TO DATE		1,349.89	2,490.12	249.02	2,739.14		11865	11.4	23.1
7050 15405338 03807 1HFK120 5971 WHITE FORD RANGER UTILITY	17/04/26	09:15:38	BIBRA LAKE WA	7451	014894		ULT DSL	305.90 P	68.43	190.30	19.03	209.33	54321	732	9.3	28.6
							DIESEL		68.43	190.30	19.03	209.33				
						TOTAL	**THIS PERIOD**		**68.43**	**190.30**	**19.03**	**209.33**		**732**	**9.3**	**28.6**
							YEAR TO DATE		265.63	533.15	53.31	586.46		2808	9.5	20.9
Cost Centre			**5971**				DIESEL		68.43	190.30	19.03	209.33				
						TOTAL	**THIS PERIOD**		**68.43**	**190.30**	**19.03**	**209.33**		**732**	**9.3**	**28.6**
							YEAR TO DATE		265.63	533.15	53.31	586.46		2808	9.5	20.9
7050 90000768 77884 1GGP946 6911 SILVER HYUNDAI I30 HATCH	15/04/26	14:16:11	WILLETON WA	1812	032347		ULP UNM	193.23	34.61	60.80	6.08	66.88	63183	401	8.6	16.7
							M/S		34.61	60.80	6.08	66.88				
						TOTAL	**THIS PERIOD**		**34.61**	**60.80**	**6.08**	**66.88**		**401**	**8.6**	**16.7**
							YEAR TO DATE		74.38	114.93	11.49	126.42		825	9.0	15.3
Cost Centre			**6911**				M/S		34.61	60.80	6.08	66.88				
						TOTAL	**THIS PERIOD**		**34.61**	**60.80**	**6.08**	**66.88**		**401**	**8.6**	**16.7**
							YEAR TO DATE		74.38	114.93	11.49	126.42		825	9.0	15.3
7050 15405338 04441 1IAN776 6931 WHITE FORD RANGER	02/04/26 29/04/26	10:15:33 11:49:48	BIBRA LAKE WA BIBRA LAKE WA	7451 7451	090789 092292		ULT DSL ULSD G10	274.76 209.99	63.27 58.36	158.04 111.41	15.80 11.14	173.84 122.55	21922 488	922	6.9	18.9

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							DIESEL		121.63	269.45	26.94	296.39				
						TOTAL	**THIS PERIOD**		**121.63**	**269.45**	**26.94**	**296.39**		**922**	**13.2**	**32.1**
							YEAR TO DATE		319.34	581.30	58.13	639.43		2122	15.0	30.1
Cost Centre			**6931**				DIESEL		121.63	269.45	26.94	296.39				
						TOTAL	**THIS PERIOD**		**121.63**	**269.45**	**26.94**	**296.39**		**922**	**13.2**	**32.1**
							YEAR TO DATE		319.34	581.30	58.13	639.43		2122	15.0	30.1
7050 15405338 04433 1IAN778 6941 WHITE FORD RANGER	24/04/26	07:56:25	BIBRA LAKE WA	7451	092099		ULT DSL	250.01	75.03	170.53	17.05	187.58	27621	1131	6.6	16.6
							DIESEL		75.03	170.53	17.05	187.58				
						TOTAL	**THIS PERIOD**		**75.03**	**170.53**	**17.05**	**187.58**		**1131**	**6.6**	**16.6**
							YEAR TO DATE		293.03	551.61	55.16	606.77		3511	8.3	17.3
Cost Centre			**6941**				DIESEL		75.03	170.53	17.05	187.58				
						TOTAL	**THIS PERIOD**		**75.03**	**170.53**	**17.05**	**187.58**		**1131**	**6.6**	**16.6**
							YEAR TO DATE		293.03	551.61	55.16	606.77		3511	8.3	17.3
7050 90000763 26726 1IHH592 6951 WHITE FORD RANGER	01/04/26	09:38:13	BIBRA LAKE WA	7451	013744		ULSD G10	273.76	56.92	141.66	14.17	155.83	148002			
							DIESEL		56.92	141.66	14.17	155.83				
						TOTAL	**THIS PERIOD**		**56.92**	**141.66**	**14.17**	**155.83**				
							YEAR TO DATE		257.35	492.16	49.21	541.37		1893	13.6	28.6
Cost Centre			**6951**				DIESEL		56.92	141.66	14.17	155.83				
						TOTAL	**THIS PERIOD**		**56.92**	**141.66**	**14.17**	**155.83**				
							YEAR TO DATE		257.35	492.16	49.21	541.37		1893	13.6	28.6
7050 15405338 04615 1IHH589 6961 WHITE FORD RANGER UTE	07/04/26 22/04/26	08:33:05 10:29:45	BIBRA LAKE WA BIBRA LAKE WA	7451 7451	014127 091957		ULSD G10 ULT DSL	280.21 250.01	65.77 72.27	167.55 164.25	16.75 16.43	184.30 180.68	33483 34355	764 872	8.6 8.3	24.1 20.7

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							DIESEL		138.04	331.80	33.18	364.98				
						TOTAL	**THIS PERIOD**		**138.04**	**331.80**	**33.18**	**364.98**		**1636**	**8.4**	**22.3**
							YEAR TO DATE		549.75	1,015.84	101.60	1,117.44		6175	8.9	18.1
Cost Centre			**6961**				DIESEL		138.04	331.80	33.18	364.98				
						TOTAL	**THIS PERIOD**		**138.04**	**331.80**	**33.18**	**364.98**		**1636**	**8.4**	**22.3**
							YEAR TO DATE		549.75	1,015.84	101.60	1,117.44		6175	8.9	18.1
7050 15405338 00787	25/04/26	10:01:30	PIARA WATERS WA	1110	008796		ULT DSL	248.01	19.27	43.45	4.34	47.79	777			
1DMM606 7602							ULP UNM	173.70 P	5.37	8.48	0.85	9.33				
WHITE IZUZU TRUCK							DIESEL		19.27	43.45	4.34	47.79				
							M/S		5.37	8.48	0.85	9.33				
						TOTAL	**THIS PERIOD**		**24.64**	**51.93**	**5.19**	**57.12**				
							YEAR TO DATE		682.17	1,042.33	104.20	1,146.53		1053	64.8	108.9
Cost Centre			**7602**				DIESEL		19.27	43.45	4.34	47.79				
							M/S		5.37	8.48	0.85	9.33				
						TOTAL	**THIS PERIOD**		**24.64**	**51.93**	**5.19**	**57.12**				
							YEAR TO DATE		682.17	1,042.33	104.20	1,146.53		1053	64.8	108.9
7050 90000773 22153	20/04/26	11:43:12	BIBRA LAKE WA	7451	015043		ULT DSL	250.01	67.86	154.24	15.42	169.66	15700	676	10.0	25.1
1INV373 7923							DIESEL		67.86	154.24	15.42	169.66				
WHITE FORD RANGER						**TOTAL**	**THIS PERIOD**		**67.86**	**154.24**	**15.42**	**169.66**		**676**	**10.0**	**25.1**
							YEAR TO DATE		450.24	851.85	85.19	937.04		3188	14.1	29.4
Cost Centre			**7923**				DIESEL		67.86	154.24	15.42	169.66				
						TOTAL	**THIS PERIOD**		**67.86**	**154.24**	**15.42**	**169.66**		**676**	**10.0**	**25.1**
							YEAR TO DATE		450.24	851.85	85.19	937.04		3188	14.1	29.4
7050 90000781 77317	14/04/26	06:38:46	BIBRA LAKE WA	7451	091382		ULT DSL	310.90 P	57.99	163.90	16.39	180.29	33054	338	17.2	53.3
1HTF631 7952	29/04/26	10:19:48	SUCCESS WA	5992	058223		ULT DSL	208.99	54.30	103.16	10.32	113.48	33649	595	9.1	19.1
WHITE FORD RANGER UTILITY																

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							DIESEL		112.29	267.06	26.71	293.77				
						TOTAL	**THIS PERIOD**		**112.29**	**267.06**	**26.71**	**293.77**		**933**	**12.0**	**31.5**
							YEAR TO DATE		412.26	768.20	76.82	845.02		2207	18.7	38.3
Cost Centre			**7952**				DIESEL		112.29	267.06	26.71	293.77				
						TOTAL	**THIS PERIOD**		**112.29**	**267.06**	**26.71**	**293.77**		**933**	**12.0**	**31.5**
							YEAR TO DATE		412.26	768.20	76.82	845.02		2207	18.7	38.3
7050 15405338 02601 1GIR690 7961 WHITE MITSUBISHI TRITON UTE	02/04/26	15:14:53	BIBRA LAKE WA	7451	013961		ULT DSL	274.76	55.97	139.81	13.98	153.79	52984	1100	5.1	14.0
							DIESEL		55.97	139.81	13.98	153.79				
						TOTAL	**THIS PERIOD**		**55.97**	**139.81**	**13.98**	**153.79**		**1100**	**5.1**	**14.0**
							YEAR TO DATE		55.97	139.81	13.98	153.79		1100	5.1	14.0
Cost Centre			**7961**				DIESEL		55.97	139.81	13.98	153.79				
						TOTAL	**THIS PERIOD**		**55.97**	**139.81**	**13.98**	**153.79**		**1100**	**5.1**	**14.0**
							YEAR TO DATE		55.97	139.81	13.98	153.79		1100	5.1	14.0
7050 90000780 24600 1IUC821 7982 HYUNDAI I30 WHITE	22/04/26	10:11:10	SUCCESS WA	5992	050225		ULP UNM	174.01	39.23	62.05	6.21	68.26	2822			
							M/S		39.23	62.05	6.21	68.26				
						TOTAL	**THIS PERIOD**		**39.23**	**62.05**	**6.21**	**68.26**				
							YEAR TO DATE		149.28	231.68	23.18	254.86				
Cost Centre			**7982**				M/S		39.23	62.05	6.21	68.26				
						TOTAL	**THIS PERIOD**		**39.23**	**62.05**	**6.21**	**68.26**				
							YEAR TO DATE		149.28	231.68	23.18	254.86				
7050 90000784 05783	31/03/26	10:40:35	BIBRA LAKE WA	7451	013669		ULSD G10	302.69	76.65	210.92	21.09	232.01	16351			
MASTER01	31/03/26	11:31:28	BIBRA LAKE WA	7451	013681		ULSD G10	302.69	55.09	151.59	15.16	166.75	51715			
MASTER01	31/03/26	14:32:09	BIBRA LAKE WA	7451	090644		ULSD G10	302.69	78.40	215.74	21.57	237.31	102167			
	01/04/26	07:43:51	BIBRA LAKE WA	7451	013734		ULT DSL	274.76	46.77	116.83	11.68	128.51	41400			
	01/04/26	07:44:34	BIBRA LAKE WA	7451	013735		ULSD G10	273.76	25.13	62.55	6.25	68.80	777			
	01/04/26	08:24:20	BIBRA LAKE WA	7451	013739		ULSD G10	273.76	157.06	390.88	39.09	429.97	1317			
	01/04/26	10:05:43	BIBRA LAKE WA	7451	013747		ULSD G10	273.76	28.99	72.15	7.21	79.36	108734			

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	01/04/26	10:20:27	BIBRA LAKE WA	7451	090731		ULT DSL	274.76	35.29	88.15	8.81	96.96				
	01/04/26	10:47:53	BIBRA LAKE WA	7451	090736		ULSD G10	273.76	70.84	176.30	17.63	193.93	4647			
	01/04/26	11:50:40	BIBRA LAKE WA	7451	013758		ULSD G10	273.76	81.96	203.98	20.40	224.38	4832	185	44.3	121.3
							ULSD G10	273.76	72.65	180.81	18.08	198.89	75047			
	01/04/26	13:16:08	BIBRA LAKE WA	7451	090741		ULP UNM	209.44	9.10	17.33	1.73	19.06				
	01/04/26	13:39:59	BIBRA LAKE WA	7451	013779		ULSD G10	273.76	115.95	288.57	28.86	317.43	777			
	02/04/26	10:15:26	BIBRA LAKE WA	7451	013894		ULSD G10	273.76	70.19	174.68	17.47	192.15	777			
	02/04/26	11:32:16	BIBRA LAKE WA	7451	090805		ULSD G10	273.76	90.24	224.58	22.46	247.04	777			
	02/04/26	13:50:30	BIBRA LAKE WA	7451	013927		ULSD G10	273.76	61.14	152.16	15.22	167.38	8971			
	02/04/26	15:12:40	BIBRA LAKE WA	7451	013958		ULSD G10	273.76	64.38	160.23	16.02	176.25	1927			
	07/04/26	12:15:54	BIBRA LAKE WA	7451	014162		ULSD G10	273.76	115.43	287.28	28.73	316.01	7828			
	07/04/26	15:26:32	BIBRA LAKE WA	7451	090953		ULSD G10	280.21	71.86	183.05	18.31	201.36	6481			
	08/04/26	10:10:16	BIBRA LAKE WA	7451	091001		ULSD G10	280.21	74.17	188.94	18.89	207.83	120536			
	08/04/26	13:42:27	BIBRA LAKE WA	7451	014271		ULSD G10	280.21	108.15	275.50	27.55	303.05	30582			
	10/04/26	10:27:44	BIBRA LAKE WA	7451	014405		ULSD G10	280.21	59.11	150.57	15.06	165.63	4582			
	13/04/26	07:28:44	BIBRA LAKE WA	7451	014513		ULSD G10	280.21	148.00	377.02	37.70	414.72	777			
							ULSD G10	310.90 P	73.21	206.92	20.69	227.61	34980			
	13/04/26	09:21:48	BIBRA LAKE WA	7451	014528		ULP UNM	195.23	14.39	25.54	2.55	28.09				
	13/04/26	11:13:01	BIBRA LAKE WA	7451	091299		ULSD G10	310.90 P	120.11	339.47	33.95	373.42	8098			
	13/04/26	11:43:10	BIBRA LAKE WA	7451	014546		ULP UNM	195.23	10.00	17.75	1.77	19.52	777			
	14/04/26	08:01:48	BIBRA LAKE WA	7451	014573		ULSD G10	310.90 P	66.30	187.39	18.74	206.13	619			
	14/04/26	09:05:13	BIBRA LAKE WA	7451	091403		ULSD G10	307.90 P	167.10	467.73	46.77	514.50	1329	710	23.5	72.5
	14/04/26	09:28:00	BIBRA LAKE WA	7451	014581		ULT DSL	310.90 P	61.72	174.45	17.44	191.89	777			
	14/04/26	10:25:08	BIBRA LAKE WA	7451	091421		ULT DSL	310.90 P	55.43	156.66	15.67	172.33	41935			
							ULSD G10	307.90 P	103.04	288.42	28.84	317.26	33669			
	14/04/26	13:17:38	BIBRA LAKE WA	7451	091454		ULP UNM	195.23	11.07	19.65	1.96	21.61				
	14/04/26	13:58:36	BIBRA LAKE WA	7451	014609		ULT DSL	310.90 P	30.45	86.06	8.61	94.67	147527			
	14/04/26	14:38:30	BIBRA LAKE WA	7451	091463		ULSD G10	307.90 P	134.84	377.43	37.74	415.17	17246			
	15/04/26	11:10:17	BIBRA LAKE WA	7451	014687		ULSD G10	307.90 P	140.29	392.68	39.27	431.95	153552			
	15/04/26	11:33:57	BIBRA LAKE WA	7451	091508		ULSD G10	302.90 P	86.53	238.27	23.83	262.10	4679			
	17/04/26	10:27:33	BIBRA LAKE WA	7451	014911		ULSD G10	302.90 P	61.07	168.16	16.82	184.98	777			
	17/04/26	12:09:08	BIBRA LAKE WA	7451	014915		ULSD G10	302.90 P	71.91	198.02	19.80	217.82	121010			
	17/04/26	13:42:14	BIBRA LAKE WA	7451	091648		ULSD G10	302.90 P	71.00	195.51	19.55	215.06	8127			
	20/04/26	10:08:28	BIBRA LAKE WA	7451	091742		ULSD G10	302.90 P	132.76	365.57	36.56	402.13	777			
	20/04/26	13:42:55	BIBRA LAKE WA	7451	091762		ULSD G10	249.01	80.60	182.45	18.25	200.70	777			
	20/04/26	14:11:31	BIBRA LAKE WA	7451	091767		ULSD G10	249.01	30.32	68.64	6.86	75.50	777			
	21/04/26	08:02:27	BIBRA LAKE WA	7451	015111		ULSD G10	249.01	28.86	65.33	6.53	71.86	777			
	21/04/26	10:20:15	BIBRA LAKE WA	7451	091845		ULSD G10	249.01	60.89	137.84	13.78	151.62	12467			
	21/04/26	12:13:08	BIBRA LAKE WA	7451	091867		ULSD G10	249.01	87.63	198.37	19.84	218.21	8461			
	21/04/26	13:00:31	BIBRA LAKE WA	7451	015130		ULSD G10	249.01	61.66	139.58	13.96	153.54	777			
	22/04/26	10:22:42	BIBRA LAKE WA	7451	091956		ULT DSL	250.01	53.01	120.48	12.05	132.53	2368			
							ULSD G10	249.01	75.30	170.45	17.05	187.50	33972			
	22/04/26	11:04:03	BIBRA LAKE WA	7451	091969		ULT DSL	250.01	29.47	66.98	6.70	73.68				
	22/04/26	12:02:32	BIBRA LAKE WA	7451	091977		ULSD G10	249.01	84.62	191.55	19.16	210.71	777			
							ULSD G10	249.01	59.06	133.69	13.37	147.06	777			

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Accounts Payable (Invoice Only) PO 067775
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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
	22/04/26	13:09:58	BIBRA LAKE WA	7451	091985		ULSD G10	249.01	8.50	19.25	1.92	21.17	87732			
	22/04/26	14:02:19	BIBRA LAKE WA	7451	091989		ULSD G10	249.01	69.21	156.67	15.67	172.34	4891			
	24/04/26	11:57:46	BIBRA LAKE WA	7451	092125		ULSD G10	249.01	76.00	172.05	17.20	189.25	777			
	24/04/26	12:57:06	BIBRA LAKE WA	7451	015390		ULSD G10	249.01	152.99	346.33	34.63	380.96	154013			
	28/04/26	07:58:52	BIBRA LAKE WA	7451	015582		ULT DSL	210.99	60.27	115.61	11.56	127.17	677			
	28/04/26	13:26:00	BIBRA LAKE WA	7451	092218		ULSD G10	209.99	160.32	306.05	30.61	336.66	77			
	28/04/26	14:51:21	BIBRA LAKE WA	7451	015631		ULT DSL	210.99	28.09	53.88	5.39	59.27	148269			
	29/04/26	07:45:22	BIBRA LAKE WA	7451	015693		ULSD G10	209.99	132.35	252.66	25.27	277.93	92813			
	29/04/26	11:10:20	BIBRA LAKE WA	7451	092281		ULSD G10	209.99	105.18	200.79	20.08	220.87	8751			
	29/04/26	11:44:20	BIBRA LAKE WA	7451	015728		ULSD G10	209.99	63.95	122.08	12.21	134.29	777			
							DIESEL		4591.49	11395.95	1139.61	12535.56				
							M/S		44.56	80.27	8.01	88.28				
						TOTAL	**THIS PERIOD**		**4,636.05**	**11,476.22**	**1,147.62**	**12,623.84**		**895**	**518.0**	**1410.5**
							YEAR TO DATE		6,727.34	16,480.19	1,648.03	18,128.22		895	751.7	2025.5
Cost Centre			**MASTER01**				DIESEL		4591.49	11395.95	1139.61	12535.56				
							M/S		44.56	80.27	8.01	88.28				
						TOTAL	**THIS PERIOD**		**4,636.05**	**11,476.22**	**1,147.62**	**12,623.84**		**895**	**518.0**	**1410.5**
							YEAR TO DATE		6,727.34	16,480.19	1,648.03	18,128.22		895	751.7	2025.5
7050 90000784 05791	31/03/26	06:54:05	BIBRA LAKE WA	7451	013634		ULT DSL	303.69	72.33	199.69	19.97	219.66	88698			
MASTER02	31/03/26	08:05:45	BIBRA LAKE WA	7451	013646		ULSD G10	302.69	118.41	325.84	32.58	358.42	160965			
MASTER02	31/03/26	08:50:02	BIBRA LAKE WA	7451	090616		ULSD G10	302.69	74.03	203.71	20.37	224.08	6425			
	31/03/26	09:10:33	BIBRA LAKE WA	7451	013656		ULSD G10	302.69	145.00	399.01	39.90	438.91	777			
	31/03/26	09:50:41	BIBRA LAKE WA	7451	090621		ULSD G10	302.69	38.59	106.19	10.62	116.81	4646			
	31/03/26	10:30:43	BIBRA LAKE WA	7451	013666		ULSD G10	302.69	70.73	194.64	19.46	214.10	12353			
	31/03/26	10:50:22	BIBRA LAKE WA	7451	013670		ULSD G10	302.69	58.90	162.08	16.21	178.29	82350			
	31/03/26	13:42:50	BIBRA LAKE WA	7451	090635		ULT DSL	303.69	25.84	71.34	7.13	78.47	777			
	08/04/26	01:52:17	COCKBURN CENTRAL WA	7395	084071		ULT DSL	281.21	54.14	138.41	13.84	152.25	777			
	10/04/26	01:06:26	COCKBURN CENTRAL WA	7395	084124		ULT DSL	281.21	83.40	213.21	21.32	234.53	777			
	11/04/26	22:31:54	COCKBURN CENTRAL WA	7395	024628		ULT DSL	281.21	75.34	192.61	19.26	211.87	777			
	15/04/26	08:12:33	BIBRA LAKE WA	7451	014678		ULSD G10	302.90 P	78.29	215.58	21.56	237.14	82788			
	15/04/26	09:30:00	BIBRA LAKE WA	7451	091498		ULT DSL	305.90 P	59.02	164.13	16.41	180.54	109298			
	15/04/26	10:57:12	BIBRA LAKE WA	7451	091503		ULSD G10	302.90 P	84.00	231.31	23.13	254.44	777			
	15/04/26	13:20:57	BIBRA LAKE WA	7451	091525		ULSD G10	302.90 P	73.31	201.87	20.19	222.06	777			
	15/04/26	14:21:11	BIBRA LAKE WA	7451	014693		ULSD G10	302.90 P	78.19	215.31	21.53	236.84	777			
	15/04/26	15:00:36	BIBRA LAKE WA	7451	014708		ULSD G10	302.90 P	25.11	69.15	6.91	76.06	8301			
	16/04/26	07:56:18	BIBRA LAKE WA	7451	014768		ULSD G10	302.90 P	70.04	192.86	19.29	212.15	87594			
	16/04/26	08:36:39	BIBRA LAKE WA	7451	091549		ULT DSL	305.90 P	49.89	138.74	13.87	152.61	297			
	17/04/26	08:25:49	BIBRA LAKE WA	7451	014884		ULSD G10	302.90 P	55.86	153.82	15.38	169.20	91229			
	17/04/26	10:16:50	BIBRA LAKE WA	7451	014906		ULSD G10	302.90 P	123.73	340.71	34.07	374.78	92368	1139	10.9	32.9
	17/04/26	11:35:47	BIBRA LAKE WA	7451	091632		ULT DSL	305.90 P	52.34	145.55	14.56	160.11	13044			

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
	17/04/26	12:22:52	BIBRA LAKE WA	7451	091638		ULSD G10	302.90 P	58.39	160.78	16.08	176.86	2465			
	17/04/26	13:39:28	BIBRA LAKE WA	7451	091646		ULSD G10	302.90 P	36.51	100.54	10.05	110.59	39478			
	17/04/26	14:18:14	BIBRA LAKE WA	7451	014916		ULSD G10	302.90 P	42.00	115.65	11.57	127.22	91265			
	17/04/26	15:06:52	BIBRA LAKE WA	7451	091669		ULSD G10	302.90 P	42.00	115.65	11.57	127.22	91288	23	182.6	553.1
	20/04/26	07:59:01	BIBRA LAKE WA	7451	015018		ULSD G10	249.01	79.89	180.85	18.08	198.93	16747			
	20/04/26	08:44:42	BIBRA LAKE WA	7451	015025		ULSD G10	249.01	87.11	197.19	19.72	216.91	15528			
	20/04/26	09:41:32	BIBRA LAKE WA	7451	091739		ULSD G10	249.01	39.83	90.16	9.02	99.18	777			
	20/04/26	10:02:24	BIBRA LAKE WA	7451	091740		ULSD G10	249.01	160.67	363.71	36.37	400.08	1352			
	20/04/26	11:32:13	BIBRA LAKE WA	7451	091752		ULSD G10	249.01	92.84	210.16	21.02	231.18	777			
	20/04/26	12:13:20	BIBRA LAKE WA	7451	015050		ULSD G10	249.01	69.20	156.65	15.66	172.31	777			
	21/04/26	08:34:24	BIBRA LAKE WA	7451	091830		ULSD G10	249.01	64.07	145.04	14.50	159.54	93573			
	21/04/26	10:07:18	BIBRA LAKE WA	7451	015120		ULSD G10	249.01	76.94	174.17	17.42	191.59	4880			
	21/04/26	10:44:16	BIBRA LAKE WA	7451	091850		ULSD G10	249.01	61.15	138.43	13.84	152.27	777			
	21/04/26	11:54:04	BIBRA LAKE WA	7451	015127		ULSD G10	249.01	64.00	144.88	14.49	159.37	777			
	21/04/26	12:09:23	BIBRA LAKE WA	7451	091865		ULP UNM	176.01	12.22	19.55	1.96	21.51	153736			
	22/04/26	09:31:27	BIBRA LAKE WA	7451	091945		ULSD G10	249.01	84.96	192.33	19.23	211.56	1363			
	22/04/26	14:22:14	BIBRA LAKE WA	7451	091996		ULSD G10	249.01	61.83	139.96	14.00	153.96	777			
	24/04/26	09:31:45	BIBRA LAKE WA	7451	092111		ULSD G10	249.01	125.57	284.25	28.43	312.68	1376			
	24/04/26	10:19:35	BIBRA LAKE WA	7451	092117		ULSD G10	249.01	57.62	130.44	13.04	143.48	777			
	24/04/26	11:29:27	BIBRA LAKE WA	7451	015369		ULSD G10	249.01	74.68	169.05	16.91	185.96	4902			
	24/04/26	13:36:31	BIBRA LAKE WA	7451	092132		ULT DSL	250.01	62.05	141.03	14.10	155.13	777			
	29/04/26	10:29:07	BIBRA LAKE WA	7451	015725		ULSD G10	209.99	60.41	115.33	11.53	126.86	121420			
	29/04/26	10:59:08	BIBRA LAKE WA	7451	092280		ULSD G10	209.99	66.32	126.61	12.66	139.27	83200			
	29/04/26	11:41:55	BIBRA LAKE WA	7451	015727		ULT DSL	210.99	107.18	205.58	20.56	226.14	4147			
	29/04/26	12:50:46	BIBRA LAKE WA	7451	092297		ULSD G10	209.99	33.53	64.01	6.40	70.41	4958	811	4.1	8.7
							DIESEL		3275.24	8138.21	813.81	8952.02				
							M/S		12.22	19.55	1.96	21.51				
						TOTAL	**THIS PERIOD**		**3,287.46**	**8,157.76**	**815.77**	**8,973.53**		**1973**	**166.6**	**454.8**
							YEAR TO DATE		4,074.84	10,005.70	1,000.57	11,006.27		1973	206.5	557.8
Cost Centre			**MASTER02**				DIESEL		3275.24	8138.21	813.81	8952.02				
							M/S		12.22	19.55	1.96	21.51				
						TOTAL	**THIS PERIOD**		**3,287.46**	**8,157.76**	**815.77**	**8,973.53**		**1973**	**166.6**	**454.8**
							YEAR TO DATE		4,074.84	10,005.70	1,000.57	11,006.27		1973	206.5	557.8
7050 15405338 02593	01/04/26	07:13:24	BIBRA LAKE WA	7451	013727		ULSD G10	273.76	117.01	291.21	29.12	320.33	7679			
OTHER Other	01/04/26	11:40:41	BIBRA LAKE WA	7451	013755		ULSD G10	273.76	38.13	94.90	9.49	104.39	4745			
OTHER	01/04/26	12:07:10	BIBRA LAKE WA	7451	013762		ULSD G10	273.76	111.51	277.52	27.75	305.27	33461			
	02/04/26	06:52:03	BIBRA LAKE WA	7451	090767		ULSD G10	273.76	76.35	190.02	19.00	209.02	57747			
	02/04/26	10:29:27	BIBRA LAKE WA	7451	013895		ULSD G10	273.76	54.71	136.16	13.62	149.78	90857			
	02/04/26	10:57:05	BIBRA LAKE WA	7451	090797		ULSD G10	273.76	58.39	145.32	14.53	159.85	4655			
	02/04/26	12:08:51	BIBRA LAKE WA	7451	090810		ULSD G10	273.76	86.11	214.31	21.43	235.74	777			

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Fleet Control Report

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	02/04/26	12:14:35	BIBRA LAKE WA	7451	013904		ULSD G10	273.76	155.00	385.75	38.58	424.33	777			
	02/04/26	13:43:10	BIBRA LAKE WA	7451	013924		ULT DSL	274.76	18.95	47.34	4.73	52.07	147147			
	08/04/26	09:36:08	BIBRA LAKE WA	7451	090998		ULSD G10	280.21	85.57	217.98	21.80	239.78	4835			
	09/04/26	06:54:01	BIBRA LAKE WA	7451	091023		ULSD G10	280.21	18.16	46.26	4.63	50.89	57850			
							ULP UNM	185.61	10.96	18.49	1.85	20.34				
	09/04/26	07:17:42	BIBRA LAKE WA	7451	091026		ULSD G10	280.21	24.82	63.23	6.32	69.55	75190			
							ULT DSL	281.21	32.46	82.98	8.30	91.28				
							ULP UNM	185.61	7.09	11.96	1.20	13.16				
	09/04/26	07:50:34	BIBRA LAKE WA	7451	091033		ULSD G10	280.21	67.81	172.74	17.27	190.01	91905			
							BP ULT UNM	198.50	20.00	36.09	3.61	39.70				
	09/04/26	08:09:12	BIBRA LAKE WA	7451	091036		ULSD G10	280.21	107.83	274.69	27.47	302.16	15061			
	09/04/26	10:13:08	BIBRA LAKE WA	7451	091054		ULSD G10	280.21	106.95	272.45	27.24	299.69	7950			
	09/04/26	11:38:10	BIBRA LAKE WA	7451	091066		ULSD G10	280.21	85.44	217.65	21.77	239.42	102426			
							ULP UNM	185.61	10.01	16.89	1.69	18.58				
	09/04/26	12:13:33	BIBRA LAKE WA	7451	091070		ULT DSL	281.21	64.50	164.89	16.49	181.38	12700			
	09/04/26	13:11:50	BIBRA LAKE WA	7451	014352		ULT DSL	281.21	21.97	56.16	5.62	61.78	147307			
	09/04/26	13:16:41	BIBRA LAKE WA	7451	014353		ULSD G10	280.21	28.24	71.94	7.19	79.13	39168			
	09/04/26	13:51:16	BIBRA LAKE WA	7451	091089		ULSD G10	280.21	72.46	184.58	18.46	203.04	4845			
	10/04/26	09:45:18	BIBRA LAKE WA	7451	091166		ULSD G10	280.21	23.76	60.53	6.05	66.58	802			
	14/04/26	06:10:18	BIBRA LAKE WA	7451	091368		ULSD G10	307.90 P	100.95	282.57	28.26	310.83	57836			
	14/04/26	07:08:11	BIBRA LAKE WA	7451	091386		ULT DSL	310.90 P	27.62	78.06	7.81	85.87	850			
	14/04/26	07:24:04	BIBRA LAKE WA	7451	091390		ULSD G10	307.90 P	63.66	178.19	17.82	196.01	75298			
							ULP UNM	195.23	7.71	13.68	1.37	15.05				
	14/04/26	09:58:45	BIBRA LAKE WA	7451	014584		ULSD G10	307.90 P	80.28	224.71	22.47	247.18	777			
	14/04/26	11:54:32	BIBRA LAKE WA	7451	014593		ULSD G10	307.90 P	141.00	394.67	39.47	434.14	777			
	14/04/26	13:11:10	BIBRA LAKE WA	7451	014599		ULSD G10	307.90 P	91.15	255.14	25.51	280.65	777			
	15/04/26	07:24:52	BIBRA LAKE WA	7451	091485		ULSD G10	302.90 P	105.61	290.81	29.08	319.89	8219			
	16/04/26	07:33:13	BIBRA LAKE WA	7451	091542		ULSD G10	302.90 P	143.93	396.33	39.63	435.96	35081			
	16/04/26	07:48:22	BIBRA LAKE WA	7451	014766		ULSD G10	302.90 P	59.35	163.43	16.34	179.77	51972			
	16/04/26	09:53:09	BIBRA LAKE WA	7451	014784		ULSD G10	302.90 P	182.25	501.85	50.19	552.04	1341			
	16/04/26	11:16:57	BIBRA LAKE WA	7451	091566		ULSD G10	302.90 P	70.00	192.75	19.28	212.03	91156			
	16/04/26	11:57:08	BIBRA LAKE WA	7451	091570		ULSD G10	302.90 P	72.00	198.26	19.83	218.09	777			
	16/04/26	11:57:39	BIBRA LAKE WA	7451	014796		ULSD G10	302.90 P	48.24	132.84	13.28	146.12	777			
	16/04/26	13:30:07	BIBRA LAKE WA	7451	014802		ULT DSL	305.90 P	10.64	29.59	2.96	32.55	14766			
	16/04/26	14:28:56	BIBRA LAKE WA	7451	014811		ULSD G10	302.90 P	55.53	152.91	15.29	168.20	9105			
	20/04/26	07:10:44	BIBRA LAKE WA	7451	015011		ULSD G10	249.01	61.02	138.13	13.81	151.94	75449			
							ULP UNM	176.01	14.17	22.67	2.27	24.94				
	20/04/26	07:11:25	BIBRA LAKE WA	7451	015012		ULSD G10	249.01	85.39	193.30	19.33	212.63	58096			
	21/04/26	07:07:13	BIBRA LAKE WA	7451	015101		ULSD G10	249.01	25.73	58.25	5.82	64.07	733			
	21/04/26	07:13:49	BIBRA LAKE WA	7451	015104		ULSD G10	249.01	86.22	195.18	19.52	214.70	777			
	21/04/26	08:46:55	BIBRA LAKE WA	7451	015112		ULSD G10	249.01	49.08	111.10	11.11	122.21	777			
							ULP UNM	176.01	10.01	16.02	1.60	17.62				
	21/04/26	08:53:09	BIBRA LAKE WA	7451	091833		ULSD G10	249.01	38.34	86.79	8.68	95.47	777			
	23/04/26	07:13:48	BIBRA LAKE WA	7451	092023		ULSD G10	249.01	58.08	131.47	13.15	144.62	75555			
	23/04/26	09:11:37	BIBRA LAKE WA	7451	015266		ULSD G10	249.01	113.88	257.79	25.78	283.57	1369			

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
	23/04/26	09:57:19	BIBRA LAKE WA	7451	015268		ULSD G10	249.01	25.90	58.63	5.86	64.49	58401			
							ULT DSL	250.01	65.01	147.75	14.78	162.53				
	23/04/26	10:37:45	BIBRA LAKE WA	7451	092039		ULSD G10	249.01	71.89	162.74	16.27	179.01	102876			
							ULP UNM	176.01	10.26	16.42	1.64	18.06				
	23/04/26	11:51:33	BIBRA LAKE WA	7451	092044		ULSD G10	249.01	65.09	147.35	14.73	162.08	777			
	23/04/26	11:54:53	BIBRA LAKE WA	7451	092045		ULSD G10	249.01	73.00	165.25	16.53	181.78	777			
	23/04/26	13:09:34	BIBRA LAKE WA	7451	015295		ULT DSL	250.01	28.44	64.64	6.46	71.10	148048			
	23/04/26	14:45:36	BIBRA LAKE WA	7451	092062		ULSD G10	249.01	112.16	253.90	25.39	279.29	6491			
	28/04/26	07:20:21	BIBRA LAKE WA	7451	015576		ULSD G10	209.99	59.04	112.71	11.27	123.98	52322			
							DIESEL		3726.61	9425.70	942.57	10368.27				
							M/S		90.21	152.22	15.23	167.45				
						TOTAL	**THIS PERIOD**		**3,816.82**	**9,577.92**	**957.80**	**10,535.72**				
							YEAR TO DATE		8,610.23	19,876.55	1,987.68	21,864.23		2912	295.7	750.8
Cost Centre			**Other**				DIESEL		3726.61	9425.70	942.57	10368.27				
							M/S		90.21	152.22	15.23	167.45				
						TOTAL	**THIS PERIOD**		**3,816.82**	**9,577.92**	**957.80**	**10,535.72**				
							YEAR TO DATE		8,610.23	19,876.55	1,987.68	21,864.23		2912	295.7	750.8
7050 15405338 01165	31/03/26	06:53:25	BIBRA LAKE WA	7451	013633		ULT DSL	303.69	17.93	49.50	4.95	54.45	831			
PARKS Parks	01/04/26	10:38:39	BIBRA LAKE WA	7451	090733		ULSD G10	273.76	38.70	96.32	9.63	105.95	147002			
PARKS	01/04/26	11:38:58	BIBRA LAKE WA	7451	013754		ULSD G10	273.76	55.51	138.15	13.82	151.97	777			
	07/04/26	07:37:45	BIBRA LAKE WA	7451	014116		ULSD G10	280.21	170.57	434.51	43.45	477.96	34911			
	08/04/26	06:53:49	BIBRA LAKE WA	7451	014221		ULSD G10	280.21	26.65	67.89	6.79	74.68	836			
	09/04/26	14:06:55	BIBRA LAKE WA	7451	091095		ULT DSL	281.21	54.59	139.55	13.96	153.51	108906			
	09/04/26	14:07:43	BIBRA LAKE WA	7451	091096		ULSD G10	280.21	38.83	98.92	9.89	108.81	843			
	13/04/26	11:55:36	BIBRA LAKE WA	7451	014548		ULSD G10	310.90 P	77.91	220.20	22.02	242.22	4857			
	14/04/26	09:32:55	BIBRA LAKE WA	7451	091410		ULSD G10	307.90 P	29.84	83.53	8.35	91.88	4794			
	14/04/26	10:04:11	BIBRA LAKE WA	7451	014585		ULSD G10	307.90 P	79.13	221.49	22.15	243.64	777			
							ULP UNM	195.23	10.90	19.35	1.93	21.28				
	16/04/26	07:42:55	BIBRA LAKE WA	7451	091543		ULSD G10	302.90 P	38.88	107.06	10.71	117.77	4913			
	16/04/26	14:45:38	BIBRA LAKE WA	7451	091591		ULSD G10	302.90 P	89.74	247.11	24.71	271.82	8243			
	21/04/26	07:24:42	BIBRA LAKE WA	7451	091820		ULSD G10	249.01	64.83	146.75	14.68	161.43	35220			
	21/04/26	08:40:43	BIBRA LAKE WA	7451	091831		ULSD G10	249.01	94.76	214.51	21.45	235.96	1357			
	23/04/26	09:31:31	BIBRA LAKE WA	7451	092029		ULSD G10	249.01	117.55	266.10	26.61	292.71	8616			
	28/04/26	11:14:13	BIBRA LAKE WA	7451	092204		ULSD G10	209.99	92.00	175.63	17.56	193.19	777			
	28/04/26	12:00:48	BIBRA LAKE WA	7451	092208		ULSD G10	209.99	70.55	134.68	13.47	148.15	777			
	29/04/26	07:34:11	BIBRA LAKE WA	7451	015691		ULSD G10	209.99	179.35	342.38	34.24	376.62	35447			

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							DIESEL		1337.32	3184.28	318.44	3502.72				
							M/S		10.90	19.35	1.93	21.28				
						TOTAL	**THIS PERIOD**		**1,348.22**	**3,203.63**	**320.37**	**3,524.00**				
							YEAR TO DATE		3,922.79	8,115.27	811.53	8,926.80		2706	145.0	329.9
Cost Centre			**Parks**				DIESEL		1337.32	3184.28	318.44	3502.72				
							M/S		10.90	19.35	1.93	21.28				
						TOTAL	**THIS PERIOD**		**1,348.22**	**3,203.63**	**320.37**	**3,524.00**				
							YEAR TO DATE		3,922.79	8,115.27	811.53	8,926.80		2706	145.0	329.9
7050 15405338 01140	31/03/26	07:49:22	NAVAL BASE WA	7770	072692		ULSD G10	300.69	132.93	363.37	36.34	399.71	1960			
ROADS Roads	31/03/26	08:03:00	NAVAL BASE WA	7770	072700		ULSD G10	300.69	611.30	1671.04	167.10	1838.14	777			
ROADS	31/03/26	08:15:31	NAVAL BASE WA	7770	072704		ULSD G10	300.69	611.30	1671.04	167.10	1838.14	777			
	31/03/26	08:19:33	NAVAL BASE WA	7770	072705		ULSD G10	300.69	2.22	6.07	0.61	6.68	777			
	01/04/26	09:10:48	NAVAL BASE WA	7770	072840		ULSD G10	271.76	67.18	165.97	16.60	182.57	1968			
	01/04/26	09:29:04	NAVAL BASE WA	7770	032880		ULSD G10	271.76	1222.60	3020.54	302.05	3322.59	6561			
	01/04/26	09:40:52	NAVAL BASE WA	7770	072844		ULSD G10	271.76	611.30	1510.26	151.03	1661.29	6561			
	02/04/26	11:34:08	NAVAL BASE WA	7770	073024		ULSD G10	271.76	37.32	92.20	9.22	101.42	7858	1297	2.9	7.8
	02/04/26	11:49:35	NAVAL BASE WA	7770	073028		ULSD G10	271.76	1324.86	3273.17	327.32	3600.49	6561			
	02/04/26	11:59:36	NAVAL BASE WA	7770	073031		ULSD G10	271.76	334.60	826.65	82.67	909.32	6561			
	06/04/26	08:55:19	NAVAL BASE WA	7770	073216		ULSD G10	278.21	132.80	335.88	33.59	369.47	1995			
	07/04/26	08:36:50	NAVAL BASE WA	7770	032975		ULSD G10	278.21	644.68	1630.54	163.05	1793.59	777			
	07/04/26	08:49:19	NAVAL BASE WA	7770	073306		ULSD G10	278.21	322.18	814.86	81.49	896.35	777			
	07/04/26	08:54:07	NAVAL BASE WA	7770	073307		ULSD G10	278.21	322.32	815.22	81.52	896.74	777			
	07/04/26	09:03:20	NAVAL BASE WA	7770	073308		ULSD G10	278.21	322.37	815.35	81.53	896.88	777			
	07/04/26	09:10:47	NAVAL BASE WA	7770	073310		ULSD G10	278.21	47.20	119.38	11.94	131.32	61087			
	10/04/26	08:17:06	NAVAL BASE WA	7770	073668		ULSD G10	278.21	80.05	202.46	20.25	222.71	6287			
	10/04/26	08:30:21	NAVAL BASE WA	7770	073672		ULSD G10	278.21	611.30	1546.11	154.61	1700.72	777			
	10/04/26	08:43:07	NAVAL BASE WA	7770	073673		ULSD G10	278.21	611.30	1546.11	154.61	1700.72	777			
	10/04/26	08:55:16	NAVAL BASE WA	7770	073676		ULSD G10	278.21	507.17	1282.75	128.27	1411.02	777			
	10/04/26	14:45:55	NAVAL BASE WA	7770	073747		ULSD G10	278.21	143.46	362.85	36.28	399.13	2591			
	12/04/26	09:01:36	NAVAL BASE WA	7770	033092		ULSD G10	278.21	130.21	329.33	32.93	362.26	7885			
	13/04/26	07:35:52	NAVAL BASE WA	7770	073873		ULSD G10	306.90 P	52.96	147.75	14.78	162.53	7892	7	756.6	2321.9
	13/04/26	07:57:19	NAVAL BASE WA	7770	073879		ULSD G10	306.90 P	630.77	1759.85	175.98	1935.83	6565			
	13/04/26	08:10:59	NAVAL BASE WA	7770	073881		ULSD G10	306.90 P	630.77	1759.85	175.98	1935.83	6565			
	13/04/26	08:20:08	NAVAL BASE WA	7770	073884		ULSD G10	306.90 P	360.69	1006.33	100.63	1106.96	6565			
	14/04/26	12:10:23	NAVAL BASE WA	7770	074052		ULSD G10	306.90 P	630.77	1759.85	175.98	1935.83	777			
	14/04/26	12:30:34	NAVAL BASE WA	7770	074058		ULSD G10	306.90 P	630.77	1759.85	175.98	1935.83	777			
	15/04/26	09:56:06	NAVAL BASE WA	7770	074177		ULSD G10	306.90 P	167.08	466.15	46.62	512.77	2027			
	16/04/26	13:24:58	NAVAL BASE WA	7770	074320		ULSD G10	306.90 P	134.52	375.31	37.53	412.84	2613	586	23.0	70.5
	16/04/26	13:25:26	NAVAL BASE WA	7770	074321		ULSD G10	306.90 P	129.03	359.99	36.00	395.99	7991			
	16/04/26	13:37:44	NAVAL BASE WA	7770	074324		ULSD G10	306.90 P	1261.55	3519.73	351.97	3871.70	6561			
	16/04/26	13:47:27	NAVAL BASE WA	7770	074325		ULSD G10	306.90 P	528.98	1475.85	147.59	1623.44	6561			

BP Australia Pty Ltd
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Fleet Control Report

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
	18/04/26	07:57:35	NAVAL BASE WA	7770	074504		ULSD G10	289.90 P	74.05	195.15	19.52	214.67	7923	1362	5.4	15.8
	20/04/26	08:53:51	NAVAL BASE WA	7770	074600		ULSD G10	247.01	95.61	214.69	21.47	236.16	7940	17	562.4	1389.2
	20/04/26	09:17:34	NAVAL BASE WA	7770	074607		ULSD G10	247.01	1333.78	2995.05	299.50	3294.55	777			
	22/04/26	09:34:54	NAVAL BASE WA	7770	074856		ULSD G10	247.01	67.47	151.51	15.15	166.66	7952			
	22/04/26	09:52:28	NAVAL BASE WA	7770	074857		ULSD G10	247.01	1414.79	3176.95	317.70	3494.65	777			
	22/04/26	10:02:14	NAVAL BASE WA	7770	074859		ULSD G10	247.01	355.71	798.75	79.88	878.63	777			
	23/04/26	14:01:37	NAVAL BASE WA	7770	033338		ULSD G10	247.01	119.32	267.94	26.79	294.73	13912			
	23/04/26	14:50:13	NAVAL BASE WA	7770	075016		ULSD G10	247.01	63.48	142.55	14.25	156.80	7959			
	23/04/26	15:06:52	NAVAL BASE WA	7770	075021		ULSD G10	247.01	1408.21	3162.18	316.22	3478.40	6561			
	25/04/26	07:47:54	NAVAL BASE WA	7770	075179		ULSD G10	246.90 P	63.36	142.22	14.22	156.44	2067			
	25/04/26	08:05:56	NAVAL BASE WA	7770	075180		ULSD G10	246.90 P	1559.67	3500.75	350.08	3850.83	7777			
	25/04/26	08:13:36	NAVAL BASE WA	7770	075181		ULSD G10	246.90 P	389.35	873.92	87.39	961.31	777			
	28/04/26	14:36:57	NAVAL BASE WA	7770	075333		ULSD G10	207.99	791.65	1496.88	149.69	1646.57	777			
	28/04/26	14:51:32	NAVAL BASE WA	7770	033395		ULSD G10	207.99	791.86	1497.28	149.73	1647.01	777			
	28/04/26	14:56:28	NAVAL BASE WA	7770	075338		ULT DSL	208.99	99.85	189.71	18.97	208.68	14096			
							DIESEL		22616.70	55597.19	5559.71	61156.90				
						TOTAL	**THIS PERIOD**		**22,616.70**	**55,597.19**	**5,559.71**	**61,156.90**		**3269**	**691.9**	**1870.8**
							YEAR TO DATE		35,196.69	82,242.72	8,224.26	90,466.98		4885	720.5	1851.9
Cost Centre			**Roads**				DIESEL		22616.70	55597.19	5559.71	61156.90				
						TOTAL	**THIS PERIOD**		**22,616.70**	**55,597.19**	**5,559.71**	**61,156.90**		**3269**	**691.9**	**1870.8**
							YEAR TO DATE		35,196.69	82,242.72	8,224.26	90,466.98		4885	720.5	1851.9
7050 15405338 04102	31/03/26	06:16:50	BIBRA LAKE WA	7451	090592		ULSD G10	302.69	31.69	87.20	8.72	95.92	1600			
WASTE Waste	31/03/26	06:17:50	BIBRA LAKE WA	7451	090593		ULSD G10	302.69	53.40	146.95	14.69	161.64	8047			
WASTE	31/03/26	06:29:04	BIBRA LAKE WA	7451	090597		ULSD G10	302.69	100.54	276.66	27.67	304.33	250			
	31/03/26	06:33:31	BIBRA LAKE WA	7451	090600		ULSD G10	302.69	24.78	68.19	6.82	75.01	2286	2036	1.2	3.7
	31/03/26	06:37:15	BIBRA LAKE WA	7451	090601		ULSD G10	302.69	87.20	239.95	24.00	263.95	90995			
	31/03/26	07:51:18	BIBRA LAKE WA	7451	013643		ULSD G10	302.69	75.87	208.77	20.88	229.65	4658			
	31/03/26	14:14:03	BIBRA LAKE WA	7451	090639		ULSD G10	302.69	87.04	239.51	23.95	263.46	48856			
	31/03/26	14:21:41	BIBRA LAKE WA	7451	090640		ULSD G10	302.69	84.58	232.75	23.27	256.02	1615			
	31/03/26	14:31:16	BIBRA LAKE WA	7451	090643		AdBlue	199.90 P	22.79	41.42	4.14	45.56	19035			
							ULSD G10	302.69	109.26	300.65	30.07	330.72				
	31/03/26	14:37:53	BIBRA LAKE WA	7451	090645		ULSD G10	302.69	104.33	287.09	28.71	315.80	4601			
	31/03/26	14:38:33	BIBRA LAKE WA	7451	090646		ULSD G10	302.69	111.21	306.03	30.60	336.63	1930			
	31/03/26	14:41:11	BIBRA LAKE WA	7451	090647		ULSD G10	302.69	95.14	261.80	26.18	287.98	13540			
	31/03/26	14:45:56	BIBRA LAKE WA	7451	090649		ULSD G10	302.69	93.86	258.28	25.83	284.11	1406			
	31/03/26	14:47:50	BIBRA LAKE WA	7451	090651		ULSD G10	302.69	98.13	270.03	27.00	297.03	15586			
	31/03/26	14:50:22	BIBRA LAKE WA	7451	090653		ULSD G10	302.69	91.26	251.13	25.11	276.24	8982			
	31/03/26	14:59:03	BIBRA LAKE WA	7451	090657		ULSD G10	302.69	103.50	284.81	28.48	313.29	8875			
	31/03/26	15:00:36	BIBRA LAKE WA	7451	090658		AdBlue	199.90 P	17.45	31.71	3.17	34.88	4139			
							ULSD G10	302.69	109.47	301.24	30.12	331.36				

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	31/03/26	15:04:02	BIBRA LAKE WA	7451	013712		AdBlue	199.90 P	10.06	18.28	1.83	20.11	13683			
							ULSD G10	302.69	89.28	245.68	24.57	270.25				
	31/03/26	15:08:16	BIBRA LAKE WA	7451	090662		ULSD G10	302.69	74.88	206.05	20.61	226.66	777			
	31/03/26	15:16:25	BIBRA LAKE WA	7451	013713		ULSD G10	302.69	105.33	289.85	28.98	318.83	4483			
	31/03/26	15:19:51	BIBRA LAKE WA	7451	090667		ULSD G10	302.69	103.76	285.53	28.55	314.08	1391			
	31/03/26	15:27:01	BIBRA LAKE WA	7451	090669		ULSD G10	302.69	107.57	296.01	29.60	325.61	2292	901	11.9	36.1
	01/04/26	06:19:17	BIBRA LAKE WA	7451	090692		ULSD G10	273.76	45.06	112.15	11.21	123.36	105057			
	01/04/26	06:22:12	BIBRA LAKE WA	7451	090695		ULSD G10	273.76	55.91	139.15	13.91	153.06	123896			
	01/04/26	06:24:02	BIBRA LAKE WA	7451	090697		ULSD G10	273.76	62.38	155.25	15.52	170.77	8054			
	01/04/26	14:44:59	BIBRA LAKE WA	7451	013792		ULSD G10	273.76	121.05	301.26	30.13	331.39	15681			
	01/04/26	14:45:27	BIBRA LAKE WA	7451	013793		ULSD G10	273.76	107.84	268.39	26.84	295.23	19044			
	01/04/26	14:47:48	BIBRA LAKE WA	7451	013795		ULSD G10	273.76	89.99	223.96	22.40	246.36	1624			
	01/04/26	14:48:33	BIBRA LAKE WA	7451	013796		ULSD G10	273.76	90.55	225.35	22.54	247.89	88835			
	01/04/26	14:50:06	BIBRA LAKE WA	7451	013797		ULSD G10	273.76	124.68	310.30	31.03	341.33	4610			
	01/04/26	14:50:42	BIBRA LAKE WA	7451	013798		ULSD G10	273.76	99.89	248.60	24.86	273.46	1475			
	01/04/26	14:58:23	BIBRA LAKE WA	7451	013802		ULSD G10	273.76	85.49	212.76	21.28	234.04	8991			
	01/04/26	15:01:21	BIBRA LAKE WA	7451	013804		ULSD G10	273.76	102.14	254.20	25.42	279.62	13692			
	01/04/26	15:02:19	BIBRA LAKE WA	7451	090743		ULSD G10	273.76	89.79	223.46	22.35	245.81	48923			
	01/04/26	15:07:43	BIBRA LAKE WA	7451	090745		ULSD G10	273.76	56.09	139.59	13.96	153.55	8961			
	01/04/26	15:15:46	BIBRA LAKE WA	7451	090748		ULSD G10	273.76	119.82	298.20	29.82	328.02	41171			
	01/04/26	15:30:21	BIBRA LAKE WA	7451	013807		ULSD G10	273.76	163.43	406.74	40.67	447.41	128103			
	01/04/26	15:32:35	BIBRA LAKE WA	7451	013808		ULSD G10	273.76	105.30	262.06	26.21	288.27	777			
	01/04/26	15:44:44	BIBRA LAKE WA	7451	013811		ULSD G10	273.76	115.38	287.15	28.72	315.87	1948			
	01/04/26	16:15:53	BIBRA LAKE WA	7451	013816		ULSD G10	273.76	116.12	288.99	28.90	317.89	4493	2545	4.6	12.5
	02/04/26	06:07:19	BIBRA LAKE WA	7451	013855		ULSD G10	273.76	114.89	285.94	28.59	314.53	1401			
	02/04/26	06:09:08	BIBRA LAKE WA	7451	013857		AdBlue	199.90 P	25.19	45.77	4.58	50.35	131409			
							ULSD G10	273.76	133.36	331.90	33.19	365.09				
	02/04/26	06:19:11	BIBRA LAKE WA	7451	013861		ULSD G10	273.76	72.46	180.34	18.03	198.37	8118			
	02/04/26	06:25:30	BIBRA LAKE WA	7451	013864		ULSD G10	273.76	25.61	63.74	6.37	70.11	2296			
	02/04/26	06:26:15	BIBRA LAKE WA	7451	090755		AdBlue	199.90 P	6.99	12.70	1.27	13.97	254			
							ULSD G10	273.76	77.73	193.45	19.35	212.80				
	02/04/26	13:24:20	BIBRA LAKE WA	7451	013920		ULSD G10	273.76	109.04	271.37	27.14	298.51	4619			
	02/04/26	13:57:38	BIBRA LAKE WA	7451	013929		ULSD G10	273.76	111.44	277.35	27.73	305.08	27092			
	02/04/26	14:13:02	BIBRA LAKE WA	7451	013933		ULSD G10	273.76	83.69	208.28	20.83	229.11	8999			
	02/04/26	14:19:43	BIBRA LAKE WA	7451	013936		ULSD G10	273.76	130.84	325.63	32.56	358.19	8066			
	02/04/26	14:21:15	BIBRA LAKE WA	7451	013938		ULSD G10	273.76	93.73	233.27	23.33	256.60	132534			
	02/04/26	14:30:00	BIBRA LAKE WA	7451	013941		AdBlue	199.90 P	8.23	14.95	1.50	16.45	13557			
							ULSD G10	273.76	199.94	497.60	49.76	547.36				
	02/04/26	14:31:20	BIBRA LAKE WA	7451	090818		ULSD G10	273.76	101.85	253.48	25.35	278.83	48332			
	02/04/26	14:34:34	BIBRA LAKE WA	7451	013945		ULSD G10	273.76	108.52	270.08	27.01	297.09	19053			
	02/04/26	14:38:19	BIBRA LAKE WA	7451	013946		ULSD G10	273.76	85.93	213.86	21.39	235.25	1633			
	02/04/26	14:41:11	BIBRA LAKE WA	7451	013947		ULSD G10	273.76	86.15	214.41	21.44	235.85	1409			
	02/04/26	14:42:16	BIBRA LAKE WA	7451	090821		ULSD G10	273.76	112.00	278.75	27.87	306.62	41272			
	02/04/26	14:53:30	BIBRA LAKE WA	7451	013953		ULSD G10	273.76	111.60	277.75	27.77	305.52	4502			
	02/04/26	14:57:02	BIBRA LAKE WA	7451	013954		ULSD G10	273.76	97.27	242.08	24.21	266.29	8968			

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BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	02/04/26	15:01:09	BIBRA LAKE WA	7451	013955		ULSD G10	273.76	41.46	103.18	10.32	113.50	3577			
	02/04/26	15:02:36	BIBRA LAKE WA	7451	090822		ULSD G10	273.76	107.85	268.41	26.84	295.25	102237			
	02/04/26	15:04:26	BIBRA LAKE WA	7451	090823		ULSD G10	273.76	107.29	267.02	26.70	293.72	8893			
	02/04/26	15:05:06	BIBRA LAKE WA	7451	090824		ULSD G10	273.76	106.19	264.28	26.43	290.71	13701			
	02/04/26	15:07:49	BIBRA LAKE WA	7451	013957		ULSD G10	273.76	90.92	226.28	22.63	248.91	15752	2051	4.4	12.1
	02/04/26	15:13:42	BIBRA LAKE WA	7451	013959		AdBlue	199.90 P	4.76	8.65	0.87	9.52	777			
							ULSD G10	273.76	92.49	230.18	23.02	253.20				
	02/04/26	15:14:17	BIBRA LAKE WA	7451	013960		ULSD G10	273.76	108.50	270.03	27.00	297.03	1483			
	02/04/26	15:22:09	BIBRA LAKE WA	7451	013962		ULSD G10	273.76	67.00	166.75	16.67	183.42	51111			
	03/04/26	13:17:55	BIBRA LAKE WA	7451	090846		ULSD G10	267.49	31.62	76.89	7.69	84.58	3276			
	03/04/26	13:20:49	BIBRA LAKE WA	7451	090847		ULSD G10	267.49	102.58	249.45	24.95	274.40	1957			
	03/04/26	13:21:26	BIBRA LAKE WA	7451	090848		ULSD G10	267.49	146.81	357.01	35.70	392.71	4159	2202	6.7	17.8
	03/04/26	13:22:01	BIBRA LAKE WA	7451	090849		AdBlue	199.90 P	9.50	17.26	1.73	18.99	13708			
							ULSD G10	267.49	106.07	257.94	25.79	283.73				
	03/04/26	13:22:47	BIBRA LAKE WA	7451	090850		ULSD G10	267.49	106.75	259.59	25.96	285.55	27195			
	03/04/26	13:23:55	BIBRA LAKE WA	7451	090851		ULSD G10	267.49	107.18	260.64	26.06	286.70	4626			
	03/04/26	13:26:42	BIBRA LAKE WA	7451	090852		ULSD G10	267.49	85.35	207.55	20.76	228.31	8900			
	03/04/26	13:30:42	BIBRA LAKE WA	7451	090853		ULSD G10	267.49	111.49	271.12	27.11	298.23	1589			
	03/04/26	13:31:15	BIBRA LAKE WA	7451	090854		ULSD G10	267.49	106.38	258.69	25.87	284.56	777			
	03/04/26	13:32:23	BIBRA LAKE WA	7451	090855		ULSD G10	267.49	92.90	225.91	22.59	248.50	1491			
	03/04/26	13:34:06	BIBRA LAKE WA	7451	090856		AdBlue	199.90 P	27.17	49.37	4.94	54.31	128311			
							ULSD G10	267.49	93.72	227.91	22.79	250.70				
	03/04/26	13:35:51	BIBRA LAKE WA	7451	090857		ULSD G10	267.49	112.14	272.70	27.27	299.97	41222			
	03/04/26	13:39:50	BIBRA LAKE WA	7451	090858		ULSD G10	267.49	86.70	210.84	21.08	231.92	52113			
	03/04/26	13:40:20	BIBRA LAKE WA	7451	090859		ULSD G10	267.49	94.19	229.05	22.90	251.95	13565			
	03/04/26	13:42:00	BIBRA LAKE WA	7451	090860		ULSD G10	267.49	80.94	196.83	19.68	216.51	9008			
	03/04/26	13:45:50	BIBRA LAKE WA	7451	090861		ULSD G10	267.49	92.74	225.52	22.55	248.07	1641			
	03/04/26	13:52:50	BIBRA LAKE WA	7451	090863		ULSD G10	267.49	112.93	274.62	27.46	302.08	77706			
	03/04/26	14:14:09	BIBRA LAKE WA	7451	013987		ULSD G10	267.49	97.28	236.56	23.66	260.22	4510			
	04/04/26	06:33:54	BIBRA LAKE WA	7451	013992		ULSD G10	267.49	88.14	214.34	21.43	235.77	91436			
	04/04/26	06:36:38	BIBRA LAKE WA	7451	013994		ULSD G10	267.49	56.81	138.15	13.81	151.96	124024			
	04/04/26	06:41:45	BIBRA LAKE WA	7451	013995		AdBlue	199.90 P	1.76	3.20	0.32	3.52	8072			
							ULSD G10	267.49	56.44	137.25	13.72	150.97				
	04/04/26	07:03:35	BIBRA LAKE WA	7451	013998		ULSD G10	267.49	26.82	65.22	6.52	71.74	2306			
	04/04/26	07:05:07	BIBRA LAKE WA	7451	013999		AdBlue	199.90 P	1.54	2.80	0.28	3.08	5679			
							ULSD G10	267.49	36.02	87.59	8.76	96.35				
	06/04/26	07:04:57	BIBRA LAKE WA	7451	014040		ULSD G10	280.21	36.16	92.12	9.21	101.33	105270			
	06/04/26	12:31:51	BIBRA LAKE WA	7451	014073		ULSD G10	280.21	78.40	199.72	19.97	219.69	13715			
	06/04/26	13:06:23	BIBRA LAKE WA	7451	014074		ULSD G10	280.21	95.49	243.25	24.33	267.58	777			
	06/04/26	13:23:32	BIBRA LAKE WA	7451	014076		ULSD G10	280.21	129.76	330.55	33.06	363.61	27353			
	06/04/26	13:30:39	BIBRA LAKE WA	7451	014077		ULSD G10	280.21	130.81	333.23	33.32	366.55	13572			
	06/04/26	13:34:09	BIBRA LAKE WA	7451	014078		ULSD G10	280.21	87.59	223.13	22.31	245.44	9015			
	06/04/26	13:36:47	BIBRA LAKE WA	7451	014079		ULSD G10	280.21	105.64	269.11	26.91	296.02	15932			
	06/04/26	13:45:07	BIBRA LAKE WA	7451	014080		ULSD G10	280.21	95.70	243.79	24.38	268.17	1649			
	06/04/26	13:47:51	BIBRA LAKE WA	7451	014081		ULSD G10	280.21	91.19	232.30	23.23	255.53	149332			

BP Australia Pty Ltd
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Fleet Control Report

Account Enquiries: BP Accounts Receivable Telephone: 1800 225 527

CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	06/04/26	13:48:22	BIBRA LAKE WA	7451	014082		ULSD G10	280.21	110.53	281.56	28.16	309.72	19069			
	06/04/26	13:54:52	BIBRA LAKE WA	7451	014083		AdBlue	199.90 P	12.54	22.79	2.28	25.07	131454			
							ULSD G10	280.21	95.01	242.03	24.20	266.23				
	06/04/26	13:57:19	BIBRA LAKE WA	7451	014084		ULSD G10	280.21	113.49	289.11	28.91	318.02	8802			
	06/04/26	13:58:01	BIBRA LAKE WA	7451	014085		ULSD G10	280.21	113.29	288.59	28.86	317.45	4634			
	06/04/26	14:02:57	BIBRA LAKE WA	7451	014086		ULSD G10	280.21	42.07	107.17	10.72	117.89	4513			
	06/04/26	14:10:16	BIBRA LAKE WA	7451	014087		ULSD G10	280.21	104.71	266.74	26.67	293.41	1966			
	06/04/26	14:10:48	BIBRA LAKE WA	7451	014088		ULSD G10	280.21	93.53	238.25	23.83	262.08	132541			
	06/04/26	14:18:11	BIBRA LAKE WA	7451	014089		ULSD G10	280.21	103.47	263.58	26.36	289.94	41279			
	06/04/26	14:31:59	BIBRA LAKE WA	7451	014090		ULSD G10	280.21	108.99	277.65	27.76	305.41	1500			
	07/04/26	06:13:03	BIBRA LAKE WA	7451	090885		ULSD G10	280.21	25.65	65.34	6.53	71.87	2316	816	3.1	8.8
	07/04/26	06:15:34	BIBRA LAKE WA	7451	014102		ULSD G10	280.21	63.83	162.60	16.26	178.86	267			
	07/04/26	06:17:08	BIBRA LAKE WA	7451	090887		AdBlue	199.90 P	9.47	17.21	1.72	18.93	91336			
							ULSD G10	280.21	68.76	175.16	17.52	192.68				
	07/04/26	06:20:43	BIBRA LAKE WA	7451	090888		ULSD G10	280.21	51.61	131.47	13.15	144.62	124152			
	07/04/26	06:22:09	BIBRA LAKE WA	7451	090890		AdBlue	199.90 P	13.40	24.35	2.44	26.79	8085			
							ULSD G10	280.21	123.20	313.84	31.38	345.22				
	07/04/26	14:09:58	BIBRA LAKE WA	7451	014175		ULSD G10	280.21	102.21	260.37	26.04	286.41	4643			
	07/04/26	14:14:09	BIBRA LAKE WA	7451	090931		ULSD G10	280.21	85.93	218.90	21.89	240.79	1657			
	07/04/26	14:15:50	BIBRA LAKE WA	7451	090932		AdBlue	199.90 P	37.54	68.22	6.82	75.04	19078			
							ULSD G10	280.21	105.87	269.69	26.97	296.66				
	07/04/26	14:19:26	BIBRA LAKE WA	7451	090933		AdBlue	199.90 P	16.66	30.27	3.03	33.30	46031			
							ULSD G10	280.21	75.91	193.37	19.34	212.71				
	07/04/26	14:25:21	BIBRA LAKE WA	7451	090934		AdBlue	199.90 P	11.25	20.45	2.04	22.49	13580			
							ULSD G10	280.21	87.62	223.20	22.32	245.52				
	07/04/26	14:26:16	BIBRA LAKE WA	7451	090935		ULSD G10	280.21	102.82	261.93	26.19	288.12	1606			
	07/04/26	14:32:01	BIBRA LAKE WA	7451	090936		ULSD G10	280.21	71.25	181.50	18.15	199.65	3301	1695	4.2	11.8
	07/04/26	14:32:42	BIBRA LAKE WA	7451	090937		ULSD G10	280.21	96.03	244.63	24.46	269.09	45901			
	07/04/26	14:33:14	BIBRA LAKE WA	7451	090938		ULSD G10	280.21	105.86	269.66	26.97	296.63	45222			
	07/04/26	14:33:43	BIBRA LAKE WA	7451	014179		AdBlue	199.90 P	10.78	19.59	1.96	21.55	13724			
							ULSD G10	280.21	108.09	275.35	27.53	302.88				
	07/04/26	14:38:26	BIBRA LAKE WA	7451	090939		AdBlue	199.90 P	20.40	37.07	3.71	40.78	620			
							ULSD G10	280.21	115.55	294.35	29.44	323.79				
	07/04/26	14:43:07	BIBRA LAKE WA	7451	014180		ULSD G10	280.21	103.55	263.78	26.38	290.16	27447			
	07/04/26	14:45:22	BIBRA LAKE WA	7451	090940		ULSD G10	280.21	85.66	218.21	21.82	240.03	1975			
	07/04/26	14:51:09	BIBRA LAKE WA	7451	090941		ULSD G10	280.21	105.96	269.93	26.99	296.92	4775	2800	3.8	10.6
	07/04/26	14:56:16	BIBRA LAKE WA	7451	090946		ULSD G10	280.21	95.11	242.28	24.23	266.51	9024			
	07/04/26	14:56:47	BIBRA LAKE WA	7451	090947		AdBlue	199.90 P	3.79	6.89	0.69	7.58	131512			
							ULSD G10	280.21	71.72	182.70	18.27	200.97				
	07/04/26	15:02:20	BIBRA LAKE WA	7451	014181		ULSD G10	280.21	93.49	238.15	23.82	261.97	1508			
	07/04/26	15:10:22	BIBRA LAKE WA	7451	090950		ULSD G10	280.21	119.21	303.67	30.37	334.04	1334			
	07/04/26	15:11:09	BIBRA LAKE WA	7451	090951		ULSD G10	280.21	100.36	255.65	25.57	281.22	8917			
	08/04/26	12:34:41	BIBRA LAKE WA	7451	014260		ULSD G10	280.21	80.78	205.78	20.58	226.36	27519			
	08/04/26	13:58:27	BIBRA LAKE WA	7451	014275		ULSD G10	280.21	89.65	228.37	22.84	251.21	49300			
	08/04/26	14:04:19	BIBRA LAKE WA	7451	014276		ULSD G10	280.21	84.06	214.14	21.41	235.55	1612			

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	08/04/26	14:12:33	BIBRA LAKE WA	7451	014278		ULSD G10	280.21	110.63	281.82	28.18	310.00	46011			
	08/04/26	14:21:44	BIBRA LAKE WA	7451	014279		ULSD G10	280.21	85.47	217.73	21.77	239.50	1666			
	08/04/26	14:25:56	BIBRA LAKE WA	7451	014280		ULSD G10	280.21	102.26	260.50	26.05	286.55	19087			
	08/04/26	14:32:18	BIBRA LAKE WA	7451	014282		ULSD G10	280.21	104.43	266.03	26.60	292.63	4652			
	08/04/26	14:40:48	BIBRA LAKE WA	7451	014283		ULSD G10	280.21	112.89	287.57	28.76	316.33	154404			
	08/04/26	14:43:27	BIBRA LAKE WA	7451	014284		ULSD G10	280.21	83.02	211.48	21.15	232.63	102651			
	08/04/26	14:48:08	BIBRA LAKE WA	7451	091006		ULSD G10	280.21	111.07	282.94	28.29	311.23	1518			
	08/04/26	14:51:26	BIBRA LAKE WA	7451	014287		ULSD G10	280.21	94.71	241.26	24.13	265.39	1985	467	20.3	56.8
	08/04/26	14:55:21	BIBRA LAKE WA	7451	014289		ULSD G10	280.21	123.09	313.56	31.36	344.92	102680			
	08/04/26	14:57:17	BIBRA LAKE WA	7451	014290		ULSD G10	280.21	110.95	282.64	28.26	310.90	13732			
	08/04/26	15:00:42	BIBRA LAKE WA	7451	014292		ULSD G10	280.21	122.58	312.26	31.23	343.49	132514			
	08/04/26	15:01:21	BIBRA LAKE WA	7451	014293		AdBlue	199.90 P	0.97	1.76	0.18	1.94	8926			
							ULSD G10	280.21	103.68	264.12	26.41	290.53				
	08/04/26	15:10:01	BIBRA LAKE WA	7451	014294		ULSD G10	280.21	71.30	181.63	18.16	199.79	777			
	08/04/26	15:24:56	BIBRA LAKE WA	7451	014298		ULSD G10	280.21	106.24	270.64	27.06	297.70	1443			
	08/04/26	15:46:25	BIBRA LAKE WA	7451	014301		ULSD G10	280.21	94.95	241.87	24.19	266.06	4531			
	09/04/26	06:16:08	BIBRA LAKE WA	7451	014323		ULSD G10	280.21	32.04	81.62	8.16	89.78	2329			
	09/04/26	06:17:00	BIBRA LAKE WA	7451	014324		ULSD G10	280.21	73.89	188.23	18.82	207.05	276			
	09/04/26	06:17:03	BIBRA LAKE WA	7451	091014		ULSD G10	280.21	85.57	217.98	21.80	239.78	8154			
	09/04/26	06:17:39	BIBRA LAKE WA	7451	091015		ULSD G10	280.21	36.61	93.26	9.33	102.59	105468			
	09/04/26	06:28:19	BIBRA LAKE WA	7451	014325		ULSD G10	280.21	59.20	150.81	15.08	165.89	8298			
	09/04/26	06:29:58	BIBRA LAKE WA	7451	014326		ULSD G10	280.21	150.50	383.38	38.34	421.72	8100			
	09/04/26	10:07:51	BIBRA LAKE WA	7451	091052		AdBlue	199.90 P	33.32	60.55	6.06	66.61	777			
	09/04/26	13:47:36	BIBRA LAKE WA	7451	091087		AdBlue	199.90 P	2.65	4.82	0.48	5.30	13594			
							ULSD G10	280.21	175.58	447.27	44.73	492.00				
	09/04/26	13:52:18	BIBRA LAKE WA	7451	091090		AdBlue	199.90 P	5.65	10.26	1.03	11.29	13594			
	09/04/26	13:53:41	BIBRA LAKE WA	7451	091091		ULSD G10	280.21	99.84	254.34	25.43	279.77	11997			
	09/04/26	13:59:36	BIBRA LAKE WA	7451	091093		ULSD G10	280.21	74.36	189.43	18.94	208.37	1674			
	09/04/26	14:08:27	BIBRA LAKE WA	7451	091097		ULT DSL	281.21	96.69	247.19	24.72	271.91	1621			
	09/04/26	14:32:56	BIBRA LAKE WA	7451	091099		ULSD G10	280.21	81.78	208.33	20.83	229.16	1452			
	09/04/26	14:33:34	BIBRA LAKE WA	7451	091100		ULSD G10	280.21	110.37	281.15	28.12	309.27	4661			
	09/04/26	14:36:02	BIBRA LAKE WA	7451	091101		ULSD G10	280.21	134.88	343.59	34.36	377.95	2078			
	09/04/26	14:36:50	BIBRA LAKE WA	7451	091102		ULSD G10	280.21	85.75	218.44	21.84	240.28	41356			
	09/04/26	14:44:45	BIBRA LAKE WA	7451	091103		ULSD G10	280.21	85.27	217.22	21.72	238.94	1994			
	09/04/26	14:49:22	BIBRA LAKE WA	7451	091104		AdBlue	199.90 P	15.26	27.73	2.77	30.50	938			
							ULSD G10	280.21	148.49	378.26	37.83	416.09				
	09/04/26	14:51:12	BIBRA LAKE WA	7451	091105		ULSD G10	280.21	134.25	341.99	34.20	376.19	47935			
	09/04/26	15:00:27	BIBRA LAKE WA	7451	014358		ULSD G10	280.21	99.70	253.97	25.40	279.37	13740			
	09/04/26	15:01:16	BIBRA LAKE WA	7451	014359		ULSD G10	280.21	106.00	270.03	27.00	297.03	9041			
	09/04/26	15:02:03	BIBRA LAKE WA	7451	091109		ULSD G10	280.21	113.37	288.80	28.88	317.68	195411			
	09/04/26	15:02:18	BIBRA LAKE WA	7451	014360		ULSD G10	280.21	74.06	188.66	18.87	207.53	777			
	09/04/26	15:08:22	BIBRA LAKE WA	7451	014363		ULSD G10	280.21	109.41	278.71	27.87	306.58	1497			
	09/04/26	15:16:55	BIBRA LAKE WA	7451	091111		ULSD G10	280.21	53.36	135.93	13.59	149.52	5308			
	09/04/26	15:26:38	BIBRA LAKE WA	7451	091112		ULSD G10	280.21	97.92	249.45	24.94	274.39	4143			
	10/04/26	14:47:00	BIBRA LAKE WA	7451	091207		ULSD G10	280.21	106.17	270.45	27.05	297.50	27757			

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	10/04/26	14:48:08	BIBRA LAKE WA	7451	091208		ULSD G10	280.21	111.08	282.96	28.30	311.26	2115			
	10/04/26	14:52:46	BIBRA LAKE WA	7451	091209		ULSD G10	280.21	41.91	106.76	10.68	117.44	3310	1195	3.5	9.8
	10/04/26	14:53:17	BIBRA LAKE WA	7451	091210		ULSD G10	280.21	110.84	282.35	28.24	310.59	13748			
	10/04/26	14:53:55	BIBRA LAKE WA	7451	091211		ULSD G10	280.21	96.78	246.54	24.65	271.19	4549			
	10/04/26	14:54:23	BIBRA LAKE WA	7451	091212		ULSD G10	280.21	100.57	256.19	25.62	281.81	9050			
	10/04/26	14:55:34	BIBRA LAKE WA	7451	091213		ULSD G10	280.21	95.91	244.32	24.43	268.75	128488			
	10/04/26	14:59:28	BIBRA LAKE WA	7451	091214		ULSD G10	280.21	103.31	263.17	26.32	289.49	13604			
	10/04/26	15:01:01	BIBRA LAKE WA	7451	091215		ULSD G10	280.21	110.33	281.05	28.11	309.16	7020			
	10/04/26	15:01:35	BIBRA LAKE WA	7451	091216		ULSD G10	280.21	104.50	266.20	26.62	292.82	1684			
	10/04/26	15:04:44	BIBRA LAKE WA	7451	091217		ULSD G10	280.21	84.78	215.97	21.60	237.57	19103			
	10/04/26	15:06:48	BIBRA LAKE WA	7451	091218		ULT DSL	281.21	109.74	280.55	28.05	308.60	1630			
	10/04/26	15:07:29	BIBRA LAKE WA	7451	014423		ULSD G10	280.21	117.62	299.63	29.96	329.59	4670			
	10/04/26	15:08:41	BIBRA LAKE WA	7451	091219		ULSD G10	280.21	110.95	282.64	28.26	310.90	41425			
	10/04/26	15:17:01	BIBRA LAKE WA	7451	091223		ULSD G10	280.21	107.54	273.95	27.39	301.34	1536			
	10/04/26	15:19:06	BIBRA LAKE WA	7451	091224		ULSD G10	280.21	121.15	308.62	30.86	339.48	1461			
	10/04/26	15:19:54	BIBRA LAKE WA	7451	091225		ULSD G10	280.21	117.45	299.19	29.92	329.11	2311	850	13.8	38.7
	10/04/26	15:25:59	BIBRA LAKE WA	7451	091226		ULSD G10	280.21	94.77	241.42	24.14	265.56	777			
	11/04/26	06:48:56	BIBRA LAKE WA	7451	091233		ULSD G10	280.21	73.57	187.41	18.74	206.15	91580			
	11/04/26	06:51:21	BIBRA LAKE WA	7451	091236		ULSD G10	280.21	32.36	82.44	8.24	90.68	2341			
	11/04/26	06:53:11	BIBRA LAKE WA	7451	091238		AdBlue	199.90 P	6.04	10.97	1.10	12.07	5995			
							ULSD G10	280.21	75.29	191.79	19.18	210.97				
	11/04/26	07:09:13	BIBRA LAKE WA	7451	091239		AdBlue	199.90 P	9.33	16.95	1.70	18.65	2240			
							ULSD G10	280.21	110.19	280.70	28.07	308.77				
	12/04/26	08:44:00	BIBRA LAKE WA	7451	014476		ULSD G10	280.21	82.28	209.60	20.96	230.56	8313			
	13/04/26	06:31:00	BIBRA LAKE WA	7451	014497		ULSD G10	310.90 P	61.73	174.47	17.45	191.92	8123			
	13/04/26	06:33:51	BIBRA LAKE WA	7451	091277		ULSD G10	310.90 P	48.63	137.45	13.74	151.19	1661			
	13/04/26	14:30:02	BIBRA LAKE WA	7451	091315		ULSD G10	310.90 P	133.03	375.99	37.60	413.59	49694			
	13/04/26	14:47:11	BIBRA LAKE WA	7451	014555		AdBlue	199.90 P	9.59	17.43	1.74	19.17	136613			
							ULSD G10	310.90 P	125.27	354.05	35.41	389.46				
	13/04/26	14:51:44	BIBRA LAKE WA	7451	091319		ULSD G10	310.90 P	93.77	265.03	26.50	291.53	15915			
	13/04/26	14:52:25	BIBRA LAKE WA	7451	091320		ULT DSL	312.90 P	106.07	301.72	30.17	331.89	16810	895	11.9	37.1
	13/04/26	14:53:08	BIBRA LAKE WA	7451	091321		AdBlue	199.90 P	18.28	33.22	3.32	36.54	15747			
							ULSD G10	310.90 P	102.92	290.89	29.09	319.98				
	13/04/26	14:59:04	BIBRA LAKE WA	7451	091322		ULSD G10	310.90 P	116.66	329.73	32.97	362.70	1639			
	13/04/26	15:20:22	BIBRA LAKE WA	7451	091327		ULSD G10	310.90 P	82.70	233.74	23.37	257.11	94386			
	13/04/26	15:34:06	BIBRA LAKE WA	7451	091332		ULSD G10	310.90 P	97.28	274.95	27.49	302.44	4559			
	13/04/26	15:41:01	BIBRA LAKE WA	7451	091333		ULSD G10	310.90 P	98.44	278.23	27.82	306.05	777			
	13/04/26	15:44:50	BIBRA LAKE WA	7451	091334		ULSD G10	310.90 P	113.15	319.80	31.98	351.78	9060			
	13/04/26	15:47:14	BIBRA LAKE WA	7451	091335		ULSD G10	310.90 P	137.58	388.85	38.89	427.74	975			
	13/04/26	15:49:53	BIBRA LAKE WA	7451	091336		ULSD G10	310.90 P	170.63	482.26	48.23	530.49	27967			
	13/04/26	15:55:13	BIBRA LAKE WA	7451	091337		ULSD G10	310.90 P	139.44	394.11	39.41	433.52	41471			
	13/04/26	16:00:55	BIBRA LAKE WA	7451	091341		ULSD G10	310.90 P	128.59	363.45	36.34	399.79	1546			
	13/04/26	16:15:02	BIBRA LAKE WA	7451	091344		ULSD G10	310.90 P	114.48	323.56	32.36	355.92	1471			
	13/04/26	16:33:06	BIBRA LAKE WA	7451	091348		ULSD G10	310.90 P	149.57	422.74	42.27	465.01	2322	851	17.6	54.6
	14/04/26	06:07:31	BIBRA LAKE WA	7451	091366		AdBlue	199.90 P	8.52	15.48	1.55	17.03	8176			

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Fleet Control Report

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	14/04/26	06:12:05	BIBRA LAKE WA	7451	091371		ULSD G10	307.90 P	73.13	204.70	20.47	225.17				
	14/04/26	06:16:37	BIBRA LAKE WA	7451	014564		ULSD G10	307.90 P	52.84	147.90	14.79	162.69	105810			
	14/04/26	06:20:14	BIBRA LAKE WA	7451	091376		ULSD G10	307.90 P	67.33	188.46	18.85	207.31	777			
	14/04/26	06:26:12	BIBRA LAKE WA	7451	091379		ULT DSL	310.90 P	88.22	249.35	24.93	274.28	777			
	14/04/26	14:00:07	BIBRA LAKE WA	7451	091460		ULSD G10	307.90 P	47.81	133.83	13.38	147.21	777			
	14/04/26	14:08:29	BIBRA LAKE WA	7451	014610		ULSD G10	307.90 P	103.92	290.88	29.09	319.97	13756			
	14/04/26	14:35:08	BIBRA LAKE WA	7451	014615		ULSD G10	307.90 P	106.20	297.26	29.73	326.99	27058			
	14/04/26	14:36:55	BIBRA LAKE WA	7451	014616		ULSD G10	307.90 P	78.40	219.45	21.94	241.39	49726			
	14/04/26	14:40:06	BIBRA LAKE WA	7451	014617		ULSD G10	307.90 P	85.80	240.16	24.02	264.18	2012			
	14/04/26	14:47:55	BIBRA LAKE WA	7451	014618		ULSD G10	307.90 P	85.21	238.51	23.85	262.36	16015			
	14/04/26	14:50:38	BIBRA LAKE WA	7451	091464		ULSD G10	307.90 P	92.80	259.75	25.98	285.73	9068			
	14/04/26	14:56:50	BIBRA LAKE WA	7451	091466		ULT DSL	310.90 P	-88.22	-249.35	-24.93	-274.28	777			
							AdBlue	199.90 P	30.65	55.70	5.57	61.27	19121			
	14/04/26	14:57:07	BIBRA LAKE WA	7451	014623		ULSD G10	307.90 P	88.31	247.19	24.72	271.91				
	14/04/26	14:58:13	BIBRA LAKE WA	7451	091467		ULT DSL	310.90 P	113.12	319.72	31.97	351.69	1648			
							AdBlue	199.90 P	27.77	50.46	5.05	55.51	967			
	14/04/26	14:58:48	BIBRA LAKE WA	7451	091468		ULSD G10	307.90 P	107.77	301.65	30.17	331.82				
	14/04/26	14:59:59	BIBRA LAKE WA	7451	014624		ULSD G10	307.90 P	98.44	275.55	27.55	303.10	41500			
	14/04/26	15:03:20	BIBRA LAKE WA	7451	091471		ULSD G10	307.90 P	91.45	255.97	25.60	281.57	12929			
	14/04/26	15:04:54	BIBRA LAKE WA	7451	014625		ULSD G10	307.90 P	100.06	280.07	28.01	308.08	4568			
	14/04/26	15:05:49	BIBRA LAKE WA	7451	014626		ULSD G10	307.90 P	111.66	312.55	31.25	343.80	1703			
							AdBlue	199.90 P	24.40	44.35	4.43	48.78	8963			
	14/04/26	15:06:26	BIBRA LAKE WA	7451	014627		ULSD G10	307.90 P	135.25	378.57	37.86	416.43				
	14/04/26	15:16:18	BIBRA LAKE WA	7451	014631		ULSD G10	307.90 P	106.66	298.55	29.86	328.41	777			
	14/04/26	15:20:30	BIBRA LAKE WA	7451	014632		ULSD G10	307.90 P	115.76	324.03	32.40	356.43	2331			
	15/04/26	06:12:47	BIBRA LAKE WA	7451	014657		ULSD G10	307.90 P	80.14	224.32	22.43	246.75	1553			
	15/04/26	10:41:48	BIBRA LAKE WA	7451	014683		ULSD G10	302.90 P	141.79	390.44	39.04	429.48	8138			
	15/04/26	13:24:01	BIBRA LAKE WA	7451	091527		ULT DSL	305.90 P	57.38	159.57	15.96	175.53	1653			
	15/04/26	14:29:03	BIBRA LAKE WA	7451	014695		ULSD G10	302.90 P	91.97	253.25	25.33	278.58	28147			
	15/04/26	14:36:33	BIBRA LAKE WA	7451	014696		ULSD G10	302.90 P	117.85	324.52	32.45	356.97	4698			
							AdBlue	199.90 P	7.28	13.23	1.32	14.55	13774			
	15/04/26	14:40:13	BIBRA LAKE WA	7451	091532		ULSD G10	302.90 P	98.59	271.48	27.15	298.63				
	15/04/26	14:46:38	BIBRA LAKE WA	7451	091534		ULSD G10	302.90 P	102.93	283.43	28.34	311.77	49808			
	15/04/26	14:49:15	BIBRA LAKE WA	7451	014699		ULSD G10	302.90 P	102.49	282.22	28.22	310.44	41532			
	15/04/26	14:49:54	BIBRA LAKE WA	7451	014700		ULSD G10	302.90 P	90.86	250.19	25.02	275.21	3334			
	15/04/26	14:54:08	BIBRA LAKE WA	7451	091535		ULSD G10	302.90 P	103.76	285.72	28.57	314.29	9077			
	15/04/26	14:54:43	BIBRA LAKE WA	7451	014704		ULSD G10	302.90 P	100.69	277.26	27.73	304.99	1712			
	15/04/26	14:55:50	BIBRA LAKE WA	7451	091536		ULSD G10	302.90 P	84.83	233.59	23.36	256.95	2022	310	27.4	82.9
	15/04/26	14:56:56	BIBRA LAKE WA	7451	014705		ULSD G10	302.90 P	54.33	149.61	14.96	164.57	5544			
							AdBlue	199.90 P	14.31	26.01	2.60	28.61	4181			
	15/04/26	14:57:27	BIBRA LAKE WA	7451	014706		ULSD G10	302.90 P	157.70	434.25	43.42	477.67				
	15/04/26	14:58:26	BIBRA LAKE WA	7451	014707		ULSD G10	302.90 P	94.11	259.15	25.91	285.06	974			
	15/04/26	15:04:36	BIBRA LAKE WA	7451	014710		ULSD G10	302.90 P	61.37	168.99	16.90	185.89	777			
	15/04/26	15:08:44	BIBRA LAKE WA	7451	014711		ULSD G10	302.90 P	94.50	260.22	26.02	286.24	1562			
							ULSD G10	302.90 P	107.60	296.29	29.63	325.92	2339	777	13.8	41.9

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	15/04/26	15:10:13	BIBRA LAKE WA	7451	014712		ULSD G10	302.90 P	79.14	217.93	21.79	239.72	4577	2238	3.5	10.7
	15/04/26	15:12:04	BIBRA LAKE WA	7451	014713		AdBlue	199.90 P	1.15	2.09	0.21	2.30	129377			
							ULSD G10	302.90 P	92.07	253.53	25.35	278.88				
	15/04/26	15:13:32	BIBRA LAKE WA	7451	014714		ULSD G10	302.90 P	135.11	372.05	37.20	409.25	103103			
	15/04/26	15:16:44	BIBRA LAKE WA	7451	014715		ULSD G10	302.90 P	105.38	290.18	29.02	319.20	1489			
	16/04/26	14:14:32	BIBRA LAKE WA	7451	014807		ULSD G10	302.90 P	89.77	247.19	24.72	271.91	2031	542	16.6	50.2
	16/04/26	14:16:48	BIBRA LAKE WA	7451	014808		ULSD G10	302.90 P	126.29	347.75	34.78	382.53	19137			
	16/04/26	14:32:20	BIBRA LAKE WA	7451	091586		ULSD G10	302.90 P	90.15	248.24	24.82	273.06	49881			
	16/04/26	14:33:07	BIBRA LAKE WA	7451	091587		ULSD G10	302.90 P	102.60	282.53	28.25	310.78	2853			
	16/04/26	14:39:03	BIBRA LAKE WA	7451	091588		ULSD G10	302.90 P	123.43	339.88	33.99	373.87	4707	1854	6.7	20.2
	16/04/26	14:40:19	BIBRA LAKE WA	7451	091589		ULSD G10	302.90 P	96.58	265.95	26.59	292.54	4586			
	16/04/26	14:45:01	BIBRA LAKE WA	7451	091590		AdBlue	199.90 P	9.19	16.70	1.67	18.37	8972			
							ULSD G10	302.90 P	100.07	275.55	27.56	303.11				
	16/04/26	14:49:11	BIBRA LAKE WA	7451	091593		AdBlue	199.90 P	6.27	11.39	1.14	12.53	140444			
							ULSD G10	302.90 P	97.31	267.95	26.80	294.75				
	16/04/26	14:50:09	BIBRA LAKE WA	7451	091594		ULSD G10	302.90 P	96.47	265.65	26.56	292.21	1498			
	16/04/26	14:53:25	BIBRA LAKE WA	7451	091597		ULSD G10	302.90 P	109.59	301.77	30.18	331.95	9775			
	16/04/26	14:53:56	BIBRA LAKE WA	7451	091598		ULSD G10	302.90 P	113.15	311.57	31.16	342.73	550			
	16/04/26	14:54:34	BIBRA LAKE WA	7451	091599		ULSD G10	302.90 P	111.65	307.45	30.74	338.19	41573			
	16/04/26	14:57:32	BIBRA LAKE WA	7451	091601		ULSD G10	302.90 P	117.14	322.56	32.26	354.82	1369			
	16/04/26	15:09:34	BIBRA LAKE WA	7451	014813		ULSD G10	302.90 P	81.04	223.15	22.32	245.47	16143			
	16/04/26	15:11:06	BIBRA LAKE WA	7451	091603		ULSD G10	302.90 P	95.49	262.95	26.29	289.24	1575			
	16/04/26	15:17:30	BIBRA LAKE WA	7451	014816		ULSD G10	302.90 P	66.29	182.54	18.25	200.79	9130			
	16/04/26	15:19:02	BIBRA LAKE WA	7451	091605		ULSD G10	302.90 P	98.34	270.79	27.08	297.87	4190			
	16/04/26	15:44:59	BIBRA LAKE WA	7451	014819		ULSD G10	302.90 P	98.99	272.58	27.26	299.84	2349			
	17/04/26	06:03:05	BIBRA LAKE WA	7451	014843		ULSD G10	302.90 P	129.29	356.02	35.60	391.62	8195			
	17/04/26	06:18:51	BIBRA LAKE WA	7451	014845		ULSD G10	302.90 P	50.18	138.18	13.82	152.00	10631	2436	2.1	6.2
	17/04/26	06:21:35	BIBRA LAKE WA	7451	014846		AdBlue	199.90 P	11.79	21.43	2.14	23.57	8153			
							ULSD G10	302.90 P	122.64	337.71	33.77	371.48				
	17/04/26	06:29:48	BIBRA LAKE WA	7451	014850		ULSD G10	302.90 P	51.63	142.17	14.22	156.39	301			
	17/04/26	06:30:23	BIBRA LAKE WA	7451	014851		ULSD G10	302.90 P	30.78	84.75	8.48	93.23	2365	2064	1.5	4.5
	17/04/26	14:39:09	BIBRA LAKE WA	7451	014917		ULSD G10	302.90 P	196.24	540.37	54.04	594.41	777			
	17/04/26	14:39:45	BIBRA LAKE WA	7451	014918		ULSD G10	302.90 P	107.30	295.46	29.55	325.01	28351			
	17/04/26	14:40:34	BIBRA LAKE WA	7451	014920		ULSD G10	302.90 P	95.58	263.19	26.32	289.51	19417			
	17/04/26	14:41:13	BIBRA LAKE WA	7451	014921		ULSD G10	302.90 P	99.78	274.75	27.48	302.23	13647			
	17/04/26	14:42:18	BIBRA LAKE WA	7451	014923		ULSD G10	302.90 P	97.25	267.79	26.78	294.57	9550			
	17/04/26	14:42:42	BIBRA LAKE WA	7451	091655		ULSD G10	302.90 P	111.44	306.86	30.69	337.55	4717			
	17/04/26	14:43:37	BIBRA LAKE WA	7451	091656		AdBlue	199.90 P	17.48	31.76	3.18	34.94	4199			
							ULSD G10	302.90 P	112.74	310.45	31.04	341.49				
	17/04/26	14:45:04	BIBRA LAKE WA	7451	091657		AdBlue	199.90 P	5.60	10.17	1.02	11.19	94632			
							ULSD G10	302.90 P	84.88	233.73	23.37	257.10				
	17/04/26	14:45:51	BIBRA LAKE WA	7451	091658		AdBlue	199.90 P	5.44	9.88	0.99	10.87	157146			
							ULSD G10	302.90 P	81.05	223.18	22.32	245.50				
	17/04/26	14:47:01	BIBRA LAKE WA	7451	091659		ULSD G10	302.90 P	110.82	305.15	30.52	335.67	1730			
	17/04/26	14:52:51	BIBRA LAKE WA	7451	091660		ULSD G10	302.90 P	101.97	280.79	28.08	308.87	20440			

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	17/04/26	14:53:42	BIBRA LAKE WA	7451	091661		AdBlue	199.90 P	25.00	45.44	4.54	49.98	992			
							ULT DSL	305.90 P	123.84	344.39	34.44	378.83				
	17/04/26	14:56:40	BIBRA LAKE WA	7451	014924		ULSD G10	302.90 P	110.39	303.97	30.40	334.37	1507	515	21.4	64.9
	17/04/26	14:56:41	BIBRA LAKE WA	7451	091662		ULSD G10	302.90 P	106.42	293.05	29.30	322.35	2356	849	12.5	38.0
	17/04/26	15:00:00	BIBRA LAKE WA	7451	091663		ULSD G10	302.90 P	101.71	280.07	28.01	308.08	9186			
	17/04/26	15:03:21	BIBRA LAKE WA	7451	091667		ULSD G10	302.90 P	113.42	312.32	31.23	343.55	1580			
	19/04/26	10:26:16	BIBRA LAKE WA	7451	014988		ULSD G10	296.90 P	127.27	343.51	34.35	377.86	3701	2121	6.0	17.8
	19/04/26	10:45:31	BIBRA LAKE WA	7451	014991		ULSD G10	296.90 P	64.16	173.17	17.32	190.49	92041			
	19/04/26	10:46:09	BIBRA LAKE WA	7451	014992		ULSD G10	296.90 P	100.93	272.42	27.24	299.66	92041			
	20/04/26	06:06:20	BIBRA LAKE WA	7451	015001		ULSD G10	249.01	22.38	50.66	5.07	55.73	777			
	20/04/26	10:33:55	BIBRA LAKE WA	7451	091747		ULT DSL	250.01	85.14	193.51	19.35	212.86	1661			
	20/04/26	14:23:27	BIBRA LAKE WA	7451	015073		AdBlue	199.90 P	11.77	21.39	2.14	23.53	13645			
							ULSD G10	249.01	123.84	280.34	28.03	308.37				
	20/04/26	14:39:12	BIBRA LAKE WA	7451	015075		ULSD G10	249.01	90.88	205.73	20.57	226.30	9104			
	20/04/26	14:41:32	BIBRA LAKE WA	7451	015076		ULSD G10	249.01	108.19	244.91	24.49	269.40	4726			
	20/04/26	14:41:54	BIBRA LAKE WA	7451	091774		ULSD G10	249.01	95.99	217.29	21.73	239.02	9151			
	20/04/26	14:46:19	BIBRA LAKE WA	7451	091775		ULSD G10	249.01	95.78	216.82	21.68	238.50	1739			
	20/04/26	14:47:13	BIBRA LAKE WA	7451	015077		ULSD G10	249.01	95.98	217.27	21.73	239.00	777			
	20/04/26	14:48:22	BIBRA LAKE WA	7451	015079		ULT DSL	250.01	51.41	116.85	11.68	128.53	1665			
	20/04/26	14:51:48	BIBRA LAKE WA	7451	015080		AdBlue	199.90 P	5.02	9.12	0.91	10.03	94704			
							ULSD G10	249.01	86.75	196.37	19.64	216.01				
	20/04/26	14:52:27	BIBRA LAKE WA	7451	015081		ULSD G10	249.01	113.32	256.53	25.65	282.18	1890			
	20/04/26	14:53:28	BIBRA LAKE WA	7451	015083		ULSD G10	249.01	104.85	237.35	23.74	261.09	2050	160	65.5	163.2
	20/04/26	14:57:12	BIBRA LAKE WA	7451	091776		ULSD G10	249.01	94.06	212.93	21.29	234.22	13801			
	20/04/26	15:02:10	BIBRA LAKE WA	7451	091777		ULSD G10	249.01	114.08	258.25	25.82	284.07	4209			
	20/04/26	15:03:06	BIBRA LAKE WA	7451	091778		AdBlue	199.90 P	20.10	36.53	3.65	40.18	48475			
							ULSD G10	249.01	92.12	208.54	20.85	229.39				
	20/04/26	15:04:39	BIBRA LAKE WA	7451	091779		ULSD G10	249.01	98.12	222.12	22.21	244.33	777			
	20/04/26	15:13:02	BIBRA LAKE WA	7451	091782		ULSD G10	249.01	121.09	274.11	27.41	301.52	41641			
	20/04/26	15:20:19	BIBRA LAKE WA	7451	091783		ULSD G10	249.01	116.91	264.65	26.47	291.12	1490			
	20/04/26	15:35:56	BIBRA LAKE WA	7451	015087		ULSD G10	249.01	153.80	348.15	34.82	382.97	50177			
	20/04/26	15:40:22	BIBRA LAKE WA	7451	015088		ULSD G10	249.01	82.98	187.85	18.78	206.63	3357			
	21/04/26	06:25:08	BIBRA LAKE WA	7451	091806		ULT DSL	250.01	93.66	212.87	21.29	234.16	8182			
	21/04/26	06:26:13	BIBRA LAKE WA	7451	091807		ULSD G10	249.01	85.70	194.00	19.40	213.40	8328	146	58.7	146.2
	21/04/26	06:33:02	BIBRA LAKE WA	7451	091810		ULSD G10	249.01	30.84	69.81	6.98	76.79	2383			
	21/04/26	06:33:32	BIBRA LAKE WA	7451	091811		ULSD G10	249.01	115.42	261.28	26.13	287.41	351			
	21/04/26	14:31:25	BIBRA LAKE WA	7451	091888		ULT DSL	250.01	94.73	215.30	21.53	236.83	1673	1322	7.2	17.9
	21/04/26	14:32:07	BIBRA LAKE WA	7451	091889		ULSD G10	249.01	95.94	217.18	21.72	238.90	715			
	21/04/26	14:32:37	BIBRA LAKE WA	7451	091890		ULSD G10	249.01	102.82	232.75	23.28	256.03	13663			
	21/04/26	14:35:46	BIBRA LAKE WA	7451	015137		AdBlue	199.90 P	1.23	2.24	0.22	2.46	11241			
							ULSD G10	249.01	120.99	273.89	27.39	301.28				
	21/04/26	14:39:06	BIBRA LAKE WA	7451	091894		ULSD G10	249.01	88.00	199.21	19.92	219.13	1748			
	21/04/26	14:41:06	BIBRA LAKE WA	7451	015139		ULSD G10	249.01	92.71	209.87	20.99	230.86	9042			
	21/04/26	14:41:46	BIBRA LAKE WA	7451	015140		ULSD G10	249.01	102.38	231.75	23.18	254.93	5027			
	21/04/26	14:42:35	BIBRA LAKE WA	7451	091895		ULSD G10	249.01	96.22	217.82	21.78	239.60	1598			

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	21/04/26	14:49:25	BIBRA LAKE WA	7451	091896		ULSD G10	249.01	84.25	190.72	19.07	209.79	9160			
	21/04/26	14:53:48	BIBRA LAKE WA	7451	091897		AdBlue	199.90 P	10.96	19.92	1.99	21.91	46588			
							ULSD G10	249.01	56.89	128.78	12.88	141.66				
	21/04/26	14:55:47	BIBRA LAKE WA	7451	091900		ULSD G10	249.01	101.13	228.93	22.89	251.82	13808			
	21/04/26	14:57:08	BIBRA LAKE WA	7451	091902		ULSD G10	249.01	102.17	231.28	23.13	254.41	1525			
	21/04/26	14:57:40	BIBRA LAKE WA	7451	091903		ULSD G10	249.01	100.20	226.83	22.68	249.51	94777			
	21/04/26	14:58:36	BIBRA LAKE WA	7451	091904		ULSD G10	249.01	107.15	242.55	24.26	266.81	4596			
	21/04/26	15:04:36	BIBRA LAKE WA	7451	015142		ULSD G10	249.01	93.51	211.68	21.17	232.85	41672			
	21/04/26	15:05:10	BIBRA LAKE WA	7451	015143		ULSD G10	249.01	94.31	213.49	21.35	234.84	777			
	21/04/26	15:08:16	BIBRA LAKE WA	7451	091905		ULSD G10	249.01	32.56	73.71	7.37	81.08	5779			
	21/04/26	15:11:14	BIBRA LAKE WA	7451	015145		ULSD G10	249.01	127.90	289.53	28.95	318.48	103518			
	21/04/26	15:33:45	BIBRA LAKE WA	7451	091910		ULSD G10	249.01	99.86	226.05	22.61	248.66	129407			
	22/04/26	05:57:24	BIBRA LAKE WA	7451	091919		AdBlue	199.90 P	10.63	19.32	1.93	21.25	92205			
							ULSD G10	249.01	93.12	210.80	21.08	231.88				
	22/04/26	06:00:00	BIBRA LAKE WA	7451	091921		ULSD G10	249.01	46.76	105.85	10.59	116.44	106419			
	22/04/26	14:07:32	BIBRA LAKE WA	7451	091991		ULT DSL	250.01	88.67	201.53	20.15	221.68	4603			
	22/04/26	14:10:23	BIBRA LAKE WA	7451	091992		ULSD G10	249.01	95.64	216.50	21.65	238.15	206130			
	22/04/26	14:15:51	BIBRA LAKE WA	7451	091993		ULSD G10	249.01	94.60	214.15	21.41	235.56	13671			
	22/04/26	14:18:22	BIBRA LAKE WA	7451	091994		ULSD G10	249.01	115.35	261.12	26.11	287.23	4736			
	22/04/26	14:18:55	BIBRA LAKE WA	7451	091995		ULSD G10	249.01	88.37	200.05	20.00	220.05	1756			
	22/04/26	14:32:11	BIBRA LAKE WA	7451	092001		AdBlue	199.90 P	6.45	11.72	1.17	12.89	19164			
							ULSD G10	249.01	83.60	189.25	18.92	208.17				
	22/04/26	14:34:52	BIBRA LAKE WA	7451	092002		AdBlue	199.90 P	11.99	21.79	2.18	23.97	4219			
							ULSD G10	249.01	125.55	284.21	28.42	312.63				
	22/04/26	14:42:58	BIBRA LAKE WA	7451	092003		ULSD G10	249.01	82.68	187.16	18.72	205.88	9208			
	22/04/26	14:46:26	BIBRA LAKE WA	7451	092004		ULSD G10	249.01	111.75	252.97	25.30	278.27	723			
	22/04/26	14:49:39	BIBRA LAKE WA	7451	092005		ULSD G10	249.01	111.87	253.25	25.32	278.57	2383	1660	6.7	16.8
	22/04/26	14:50:24	BIBRA LAKE WA	7451	092006		ULSD G10	249.01	64.23	145.40	14.54	159.94	3372	989	6.5	16.2
	22/04/26	14:55:57	BIBRA LAKE WA	7451	015204		ULSD G10	249.01	88.68	200.75	20.07	220.82	16626			
	22/04/26	14:56:45	BIBRA LAKE WA	7451	015205		ULSD G10	249.01	105.25	238.25	23.83	262.08	2069			
	22/04/26	14:58:08	BIBRA LAKE WA	7451	015206		ULSD G10	249.01	125.42	283.92	28.39	312.31	28495			
	22/04/26	15:02:03	BIBRA LAKE WA	7451	015207		AdBlue	199.90 P	9.25	16.81	1.68	18.49	13816			
							ULSD G10	249.01	112.52	254.71	25.47	280.18				
	22/04/26	15:14:09	BIBRA LAKE WA	7451	015212		ULSD G10	249.01	105.66	239.18	23.92	263.10	777			
	22/04/26	15:30:10	BIBRA LAKE WA	7451	015215		ULSD G10	249.01	101.37	229.47	22.95	252.42	41715			
	23/04/26	06:21:16	BIBRA LAKE WA	7451	015235		ULSD G10	249.01	25.00	56.59	5.66	62.25	2393			
	23/04/26	06:21:43	BIBRA LAKE WA	7451	015236		AdBlue	199.90 P	2.76	5.02	0.50	5.52	354			
							ULSD G10	249.01	72.00	162.99	16.30	179.29				
	23/04/26	06:24:18	BIBRA LAKE WA	7451	092014		ULSD G10	249.01	81.12	183.64	18.36	202.00	8328			
	23/04/26	06:25:31	BIBRA LAKE WA	7451	092015		ULSD G10	249.01	97.44	220.57	22.06	242.63	1593			
	23/04/26	06:38:26	BIBRA LAKE WA	7451	015242		AdBlue	199.90 P	12.96	23.55	2.36	25.91	8197			
							ULSD G10	249.01	154.04	348.70	34.87	383.57				
	23/04/26	14:27:23	BIBRA LAKE WA	7451	092054		AdBlue	199.90 P	11.18	20.32	2.03	22.35	13608			
							ULSD G10	249.01	93.39	211.41	21.14	232.55				
	23/04/26	14:27:49	BIBRA LAKE WA	7451	015306		ULSD G10	249.01	91.92	208.08	20.81	228.89	58219			

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	23/04/26	14:31:17	BIBRA LAKE WA	7451	092055		ULSD G10	249.01	78.64	178.02	17.80	195.82	28567			
	23/04/26	14:31:24	BIBRA LAKE WA	7451	015307		AdBlue	199.90 P	18.37	33.38	3.34	36.72	732			
							ULSD G10	249.01	121.97	276.11	27.61	303.72				
	23/04/26	14:31:46	BIBRA LAKE WA	7451	092056		ULSD G10	249.01	115.61	261.71	26.17	287.88	4745			
	23/04/26	14:35:33	BIBRA LAKE WA	7451	092058		ULSD G10	249.01	90.24	204.28	20.43	224.71	1765			
	23/04/26	14:37:45	BIBRA LAKE WA	7451	015308		AdBlue	199.90 P	15.36	27.91	2.79	30.70	9007			
							ULSD G10	249.01	109.91	248.81	24.88	273.69				
	23/04/26	14:41:43	BIBRA LAKE WA	7451	015309		ULSD G10	249.01	102.23	231.42	23.14	254.56	9117	110	92.9	231.4
	23/04/26	14:43:15	BIBRA LAKE WA	7451	015312		ULSD G10	249.01	87.99	199.18	19.92	219.10	9131	14	628.5	1565.0
	23/04/26	14:46:12	BIBRA LAKE WA	7451	092063		ULSD G10	249.01	102.71	232.51	23.25	255.76	4175			
	23/04/26	14:54:13	BIBRA LAKE WA	7451	015314		ULSD G10	249.01	91.85	207.92	20.79	228.71	1542			
	23/04/26	14:56:07	BIBRA LAKE WA	7451	092064		ULSD G10	249.01	91.63	207.43	20.74	228.17	1234			
	23/04/26	14:56:09	BIBRA LAKE WA	7451	015315		ULSD G10	249.01	86.92	196.76	19.68	216.44	1234			
	23/04/26	14:56:54	BIBRA LAKE WA	7451	092065		ULT DSL	250.01	92.59	210.44	21.04	231.48	1415	181	51.2	127.9
	23/04/26	15:06:48	BIBRA LAKE WA	7451	092067		AdBlue	199.90 P	3.81	6.93	0.69	7.62	19169			
							ULSD G10	249.01	75.27	170.39	17.04	187.43				
	23/04/26	15:10:10	BIBRA LAKE WA	7451	092068		ULSD G10	249.01	102.18	231.31	23.13	254.44	4236			
	23/04/26	15:21:18	BIBRA LAKE WA	7451	092070		ULSD G10	249.01	58.65	132.76	13.28	146.04	6116	1880	3.1	7.8
	24/04/26	05:55:50	BIBRA LAKE WA	7451	092083		ULT DSL	250.01	72.55	164.89	16.49	181.38	1681			
	24/04/26	13:57:55	BIBRA LAKE WA	7451	015400		ULSD G10	249.01	110.35	249.80	24.98	274.78	28669			
	24/04/26	14:14:18	BIBRA LAKE WA	7451	015402		ULSD G10	249.01	111.74	252.95	25.29	278.24	4754			
	24/04/26	14:22:34	BIBRA LAKE WA	7451	015405		AdBlue	199.90 P	19.02	34.56	3.46	38.02	4244			
							ULSD G10	249.01	119.04	269.47	26.95	296.42				
	24/04/26	14:23:56	BIBRA LAKE WA	7451	015408		ULSD G10	249.01	88.05	199.32	19.93	219.25	50713			
	24/04/26	14:26:24	BIBRA LAKE WA	7451	092134		ULSD G10	249.01	90.24	204.28	20.43	224.71	1774			
	24/04/26	14:28:13	BIBRA LAKE WA	7451	092135		ULSD G10	249.01	64.25	145.45	14.54	159.99	4708	2934	2.2	5.5
	24/04/26	14:29:22	BIBRA LAKE WA	7451	092136		ULSD G10	249.01	72.64	164.44	16.44	180.88	777			
	24/04/26	14:30:47	BIBRA LAKE WA	7451	015409		ULT DSL	250.01	96.68	219.74	21.97	241.71	1690			
	24/04/26	14:32:00	BIBRA LAKE WA	7451	015410		ULSD G10	249.01	102.89	232.91	23.29	256.20	13688			
	24/04/26	14:36:39	BIBRA LAKE WA	7451	015413		AdBlue	199.90 P	2.30	4.18	0.42	4.60	2399			
							ULSD G10	249.01	111.20	251.73	25.17	276.90				
	24/04/26	14:40:53	BIBRA LAKE WA	7451	015414		AdBlue	199.90 P	12.51	22.74	2.27	25.01	2399			
	24/04/26	14:41:24	BIBRA LAKE WA	7451	015415		ULSD G10	249.01	119.30	270.06	27.01	297.07	13826			
	24/04/26	14:50:26	BIBRA LAKE WA	7451	015418		ULSD G10	249.01	60.61	137.20	13.72	150.92	3387			
	24/04/26	14:57:16	BIBRA LAKE WA	7451	015420		ULSD G10	249.01	89.57	202.76	20.28	223.04	21797			
	24/04/26	14:57:46	BIBRA LAKE WA	7451	015421		ULSD G10	249.01	98.86	223.79	22.38	246.17	9150			
	24/04/26	15:04:28	BIBRA LAKE WA	7451	015422		ULSD G10	249.01	104.56	236.69	23.67	260.36	777			
	24/04/26	15:07:10	BIBRA LAKE WA	7451	015423		ULSD G10	249.01	112.31	254.24	25.42	279.66	741			
	24/04/26	15:15:17	BIBRA LAKE WA	7451	015425		ULSD G10	249.01	106.60	241.31	24.13	265.44	1551	810	13.2	32.8
	24/04/26	15:19:44	BIBRA LAKE WA	7451	015427		AdBlue	199.90 P	7.70	13.99	1.40	15.39	19178			
							ULSD G10	249.01	117.52	266.03	26.60	292.63				
	25/04/26	07:00:49	BIBRA LAKE WA	7451	015458		ULSD G10	249.01	25.43	57.56	5.76	63.32	2403			
	25/04/26	07:01:35	BIBRA LAKE WA	7451	015459		ULSD G10	249.01	137.25	310.69	31.07	341.76	8236			
	25/04/26	07:04:23	BIBRA LAKE WA	7451	015460		AdBlue	199.90 P	9.13	16.59	1.66	18.25	6659			
							ULSD G10	249.01	90.81	205.56	20.56	226.12				

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
	25/04/26	07:06:43	BIBRA LAKE WA	7451	015461		ULSD G10	249.01	73.91	167.31	16.73	184.04	94055			
	27/04/26	10:19:28	BIBRA LAKE WA	7451	015517		ULSD G10	209.99	111.40	212.66	21.27	233.93	9190			
	27/04/26	10:50:27	BIBRA LAKE WA	7451	015519		ULSD G10	209.99	43.00	82.09	8.21	90.30	106703			
	27/04/26	13:09:48	BIBRA LAKE WA	7451	015527		AdBlue	199.90 P	13.20	23.99	2.40	26.39	13833			
							ULSD G10	209.99	95.00	181.35	18.14	199.49				
	27/04/26	13:12:57	BIBRA LAKE WA	7451	015529		ULSD G10	209.99	38.28	73.08	7.31	80.39	9192			
	27/04/26	13:21:29	BIBRA LAKE WA	7451	015531		ULSD G10	209.99	97.66	186.44	18.64	205.08	50281			
	27/04/26	13:23:48	BIBRA LAKE WA	7451	015532		ULSD G10	209.99	133.00	253.90	25.39	279.29	103939			
	27/04/26	13:25:57	BIBRA LAKE WA	7451	015535		ULSD G10	209.99	86.26	164.67	16.47	181.14	749			
	27/04/26	13:26:46	BIBRA LAKE WA	7451	015536		AdBlue	199.90 P	9.08	16.50	1.65	18.15	13696			
							ULSD G10	209.99	124.85	238.35	23.83	262.18				
	27/04/26	13:28:32	BIBRA LAKE WA	7451	015537		AdBlue	199.90 P	0.85	1.55	0.15	1.70	9015			
							ULSD G10	209.99	96.70	184.60	18.46	203.06				
	27/04/26	13:33:46	BIBRA LAKE WA	7451	015538		ULSD G10	209.99	86.70	165.51	16.55	182.06	4628			
	27/04/26	13:39:14	BIBRA LAKE WA	7451	015539		ULSD G10	209.99	128.76	245.81	24.58	270.39	28824			
	27/04/26	13:39:45	BIBRA LAKE WA	7451	015540		ULSD G10	209.99	94.52	180.44	18.04	198.48	18776			
	27/04/26	13:40:20	BIBRA LAKE WA	7451	015541		ULSD G10	209.99	82.15	156.83	15.68	172.51	777			
	27/04/26	13:48:16	BIBRA LAKE WA	7451	015542		ULSD G10	209.99	98.98	188.95	18.90	207.85	1559			
	27/04/26	13:49:49	BIBRA LAKE WA	7451	015543		AdBlue	199.90 P	6.56	11.92	1.19	13.11	9186			
							ULSD G10	209.99	93.67	178.82	17.88	196.70				
	27/04/26	13:53:58	BIBRA LAKE WA	7451	015544		ULSD G10	209.99	94.73	180.85	18.08	198.93	1783			
	27/04/26	13:58:27	BIBRA LAKE WA	7451	015545		ULSD G10	209.99	117.20	223.74	22.37	246.11	2086	303	38.7	81.2
	27/04/26	14:00:40	BIBRA LAKE WA	7451	015546		ULSD G10	209.99	87.78	167.57	16.76	184.33	777			
	27/04/26	14:02:58	BIBRA LAKE WA	7451	015547		ULSD G10	209.99	112.82	215.37	21.54	236.91	4252			
	27/04/26	14:03:30	BIBRA LAKE WA	7451	015548		ULSD G10	209.99	116.15	221.74	22.17	243.91	4762	510	22.8	47.8
	28/04/26	06:11:49	BIBRA LAKE WA	7451	092162		ULSD G10	209.99	60.07	114.67	11.47	126.14	1737			
	28/04/26	06:12:50	BIBRA LAKE WA	7451	092163		ULSD G10	209.99	115.00	219.54	21.95	241.49	412			
	28/04/26	06:23:01	BIBRA LAKE WA	7451	015556		AdBlue	199.90 P	7.99	14.52	1.45	15.97	8223			
							ULSD G10	209.99	124.12	236.95	23.69	260.64				
	28/04/26	06:45:02	BIBRA LAKE WA	7451	015569		AdBlue	199.90 P	8.80	15.99	1.60	17.59	948			
							ULSD G10	209.99	135.79	259.23	25.92	285.15				
	28/04/26	07:18:44	BIBRA LAKE WA	7451	015575		ULSD G10	209.99	46.57	88.90	8.89	97.79	2417	1469	3.2	6.7
	28/04/26	11:07:56	BIBRA LAKE WA	7451	092202		ULSD G10	209.99	34.84	66.51	6.65	73.16	9019			
	28/04/26	11:11:38	BIBRA LAKE WA	7451	092203		ULSD G10	209.99	48.46	92.51	9.25	101.76	50641			
	28/04/26	13:37:32	BIBRA LAKE WA	7451	092221		ULSD G10	209.99	101.38	193.54	19.35	212.89	28611			
	28/04/26	13:53:29	BIBRA LAKE WA	7451	015620		ULT DSL	210.99	91.93	176.34	17.63	193.97	1679			
	28/04/26	14:10:27	BIBRA LAKE WA	7451	092226		ULSD G10	209.99	86.35	164.85	16.48	181.33	1791	112	77.1	161.9
	28/04/26	14:17:21	BIBRA LAKE WA	7451	092227		AdBlue	199.90 P	15.13	27.49	2.75	30.24	756			
							ULSD G10	209.99	97.07	185.31	18.53	203.84				
	28/04/26	14:24:26	BIBRA LAKE WA	7451	092229		ULSD G10	209.99	116.93	223.22	22.32	245.54	1641	885	13.2	27.7
	28/04/26	14:25:08	BIBRA LAKE WA	7451	092230		ULSD G10	209.99	96.57	184.35	18.44	202.79	9201			
	28/04/26	14:26:07	BIBRA LAKE WA	7451	015626		ULSD G10	209.99	83.99	160.34	16.03	176.37	13704			
	28/04/26	14:27:54	BIBRA LAKE WA	7451	015627		ULSD G10	209.99	90.78	173.30	17.33	190.63	9518			
	28/04/26	14:32:31	BIBRA LAKE WA	7451	092235		ULSD G10	209.99	88.05	168.09	16.81	184.90	2095			
	28/04/26	14:37:18	BIBRA LAKE WA	7451	092236		ULSD G10	209.99	90.14	172.08	17.21	189.29	46944			

BP Australia Pty Ltd
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BP Plus
Fleet Control Report

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CITY OF COCKBURN
Accounts Payable (Invoice Only) PO 067775
PO Box 1215
BIBRA LAKE DC PRIVATE BOXES WA 6965

CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)	Odo meter (km)	KM Span	Litres/ 100km	Cents /km
	28/04/26	14:37:38	BIBRA LAKE WA	7451	015629		ULSD G10	209.99	86.00	164.17	16.42	180.59	13840			
	28/04/26	14:37:53	BIBRA LAKE WA	7451	092237		ULSD G10	209.99	100.28	191.44	19.14	210.58	4771			
	28/04/26	14:45:33	BIBRA LAKE WA	7451	092240		AdBlue	199.90 P	3.97	7.22	0.72	7.94	19195			
							ULSD G10	209.99	112.07	213.95	21.39	235.34				
	28/04/26	15:07:40	BIBRA LAKE WA	7451	015637		ULSD G10	209.99	122.61	234.06	23.41	257.47	41879			
	28/04/26	15:10:03	BIBRA LAKE WA	7451	092247		ULSD G10	209.99	58.72	112.10	11.21	123.31	3402			
	28/04/26	15:13:29	BIBRA LAKE WA	7451	015638		ULSD G10	209.99	101.87	194.47	19.45	213.92	777			
	28/04/26	15:43:10	BIBRA LAKE WA	7451	092251		ULSD G10	209.99	98.90	188.80	18.88	207.68	1569			
	29/04/26	13:21:55	BIBRA LAKE WA	7451	092298		ULSD G10	209.99	90.35	172.48	17.25	189.73	13712			
	29/04/26	13:59:46	BIBRA LAKE WA	7451	092300		ULT DSL	210.99	89.03	170.77	17.08	187.85	1705			
	29/04/26	14:02:37	BIBRA LAKE WA	7451	092301		AdBlue	199.90 P	8.83	16.05	1.60	17.65	19203			
							ULSD G10	209.99	102.94	196.52	19.65	216.17				
	29/04/26	14:05:00	BIBRA LAKE WA	7451	092303		ULSD G10	209.99	80.68	154.02	15.40	169.42	9162			
	29/04/26	14:19:36	BIBRA LAKE WA	7451	092304		ULSD G10	209.99	84.90	162.07	16.21	178.28	1800			
	29/04/26	14:21:24	BIBRA LAKE WA	7451	092305		ULSD G10	209.99	101.71	194.16	19.42	213.58	765			
	29/04/26	14:36:53	BIBRA LAKE WA	7451	092309		ULSD G10	209.99	74.67	142.55	14.25	156.80	46016			
	29/04/26	14:43:03	BIBRA LAKE WA	7451	092311		AdBlue	199.90 P	8.86	16.10	1.61	17.71	777			
							ULSD G10	209.99	100.30	191.47	19.15	210.62				
	29/04/26	14:43:32	BIBRA LAKE WA	7451	092312		ULSD G10	209.99	92.70	176.96	17.70	194.66	9210			
	29/04/26	14:53:46	BIBRA LAKE WA	7451	092316		ULSD G10	209.99	92.86	177.27	17.73	195.00	2105			
	29/04/26	14:55:19	BIBRA LAKE WA	7451	092317		ULSD G10	209.99	108.55	207.23	20.72	227.95	1578			
	29/04/26	14:56:05	BIBRA LAKE WA	7451	015742		ULSD G10	209.99	76.11	145.30	14.53	159.83	4760			
	29/04/26	15:07:03	BIBRA LAKE WA	7451	092319		ULSD G10	209.99	86.89	165.87	16.59	182.46	57285			
	29/04/26	15:10:06	BIBRA LAKE WA	7451	015744		ULSD G10	209.99	118.39	226.01	22.60	248.61	29035			
	29/04/26	15:16:01	BIBRA LAKE WA	7451	015745		ULSD G10	209.99	93.60	178.68	17.87	196.55	41918			
	29/04/26	15:18:52	BIBRA LAKE WA	7451	092320		ULSD G10	209.99	99.10	189.18	18.92	208.10	1651			
	29/04/26	15:33:47	BIBRA LAKE WA	7451	092323		ULSD G10	209.99	135.13	257.96	25.80	283.76	2418	767	17.6	37.0
							ADBLUE		852.98	1550.07	155.02	1705.09				
							DIESEL		44679.84	109543.08	10954.28	120497.36				
						TOTAL	**THIS PERIOD**		**45,532.82**	**111,093.15**	**11,109.30**	**122,202.45**		**47262**	**96.3**	**258.6**
							YEAR TO DATE		77,001.84	180,089.84	18,008.93	198,098.77		91584	84.1	216.3
Cost Centre			**Waste**				ADBLUE		852.98	1550.07	155.02	1705.09				
							DIESEL		44679.84	109543.08	10954.28	120497.36				
						TOTAL	**THIS PERIOD**		**45,532.82**	**111,093.15**	**11,109.30**	**122,202.45**		**47262**	**96.3**	**258.6**
							YEAR TO DATE		77,001.84	180,089.84	18,008.93	198,098.77		91584	84.1	216.3

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CITY OF COCKBURN

Account Number: **0050188034** Customer Number: **0115405338**
Period Starting: **01/04/2026** Period Ending: **30/04/2026**

Date: 30/04/2026

Card Number Vehicle/Driver	Date	Time	Purchase Location	Site No.	Receipt Number	Customer Reference	Product/Service						Odo meter (km)	KM Span	Litres/ 100km	Cents /km
							Description	CPL Price	Litres	Total Exc GST ($)	GST ($)	Total Inc GST ($)				
							ADBLUE		871.00	1582.82	158.29	1741.11				
							DIESEL		91009.21	223937.71	22393.72	246331.43				
							M/S		639.18	1119.26	111.93	1231.19				
CUSTOMER TOTAL						**GRAND TOTAL**	**THIS PERIOD**		**92,519.39**	**226,639.79**	**22,663.94**	**249,303.73**		**145531**	**63.6**	**171.3**
							YEAR TO DATE		193,472.50	421,892.91	42,189.29	464,082.20		494920	39.1	93.8

14.2.4 Monthly Financial Report - April 2026 and Contracts Variation Report - February 2026 to April 2026

14.2.4 (2026/MINUTE NO 0094) Monthly Financial Report - April 2026 and Contracts Variation Report - February 2026 to April 2026

Responsible Executive	Director Corporate and System Services
Author(s)	Service Manager Strategic Finance
Attachments	1. Monthly Financial Report April 2026 ⇩ 2. Contract Variation Report - February 2026 to April 2026 **(confidential)**

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) ADOPTS the Monthly Financial Report including the Statement of Financial Activity and other financial information for the month of April 2026, as attached; and

(2) RECEIVES the Contract Variation Report provided under confidential attachment for the contracts authorised under Delegated Authority or from an endorsed Council report for the period between February 2026 to April 2026.

CARRIED 10/0

Background

The *Local Government (Financial Management) Regulations 1996* prescribe that a local government must prepare a Statement of Financial Activity each month. Regulation 34(2) requires this statement to be accompanied by documents including:

1. Details of the composition of the closing net current assets (less restricted and committed assets).
2. Explanation for each material variance identified between year-to-date (YTD) budgets and actuals.
3. Any other supporting information considered relevant by the local government.

Regulation 34(4)(a) requires that the Statement of Financial Activity and related documents be submitted to Council within two months of the end of the relevant month. The Regulations also require the information to be presented by nature or type, statutory program, or business unit. The City presents this information by nature or type and by organisational business structure.

Regulation 34(5) requires each local government to annually determine a materiality threshold, in accordance with Australian Accounting Standards, for reporting material budget variances in monthly financial statements. For the 2025-26 financial year (FY26), Council has set this materiality threshold at $300,000.

Budget variances are reviewed regularly, with any required amendments either submitted to Council for approval or incorporated into the City's Mid-Year Budget Review.

Submission

N/A

Report

The attached Financial Report for April 2026 has been prepared in accordance with the *Local Government Act 1995* and the *Local Government (Financial Management) Regulations 1996* and provides a summary of key financial results and budget performance.

Statement of Comprehensive Income

The monthly report includes a Statement of Comprehensive Income presented in the statutory annual budget format. As at the end of April, the statement reports a net and total comprehensive income of $40.49 million.

The statement highlights the net operating result as a key measure of financial performance. The original budget forecast an operating deficit of $2.79 million for the year; however, following budget amendments approved during the year, the projected operating deficit has increased to $12.97 million.

Statement of Financial Position

The Statement of Financial Position compares the City's financial position at the end of the reporting period with that at the close of the previous financial year. As at 30 April 2026, the City's net assets increased by $40.49 million, bringing total net assets to $1.90 billion.

Statement of Financial Activity

Opening Surplus

The audited opening surplus budget of $10.36 million reflects adjustments adopted by Council in February. This represents an increase of $7.89 million compared to the previous amended budget of $2.47 million.

Closing Surplus
The Statement of Financial Activity for the period ended 30 April 2026 reports a year-to-date closing surplus of $89.03 million, which is $57.97 million above the year-to-date budgeted position of $31.06 million. The favourable variance is primarily due to timing differences in payments across both operating and capital activities.

Operating Revenue

The City's operating revenue was $200.51 million, $0.67 million above the year-to-date budget.

The following table summarises the operating revenue budget performance by nature:

Revenue from operating activities	Amended		Actual	Variance
	Full Year Budget $	YTD Budget $	$	$
Rates	141,786,077	141,271,683	141,468,855	197,172
Specified Area Rates	685,000	688,196	685,993	(2,203)
Operating Grants, Subsidies & Contributions	15,130,431	9,013,148	9,607,126	593,978
Fees & Charges	43,876,345	36,396,917	36,199,348	(197,569)
Service Charges	250,000	250,000	277,450	27,450
Interest Earnings	13,141,800	11,251,862	11,245,331	(6,531)
Other Revenue	975,000	975,000	1,030,000	55,000
Total	**215,844,653**	**199,846,806**	**200,514,103**	**667,297**

Material variances in the City's operating revenue include the following:

- Fees and Charges revenue is $0.2 million below the year-to-date budget. This is primarily due to lower sports ground hire revenue ($0.10 million), reduced waste disposal fees ($1.46 million), and the cessation of the Family Day Care service ($0.20 million). These variances have been partially offset by higher than budgeted revenue in Sustainable Development and Safety ($0.57 million), Community and Place (largely due to the timing of Family Day Care gap fees and subsidies), increased ARC revenue ($0.58 million), and higher than budgeted Caravan Park lease revenue ($0.32 million).
- Operating Grants, Subsidies & Contributions are $0.59 million above budget, primarily due to insurance claim recoveries totalling $0.56 million.

Operating Expenditure

The City reported operating expenditure totalling $164.02 million to April 2026, which is $0.42 million less than the year-to-date budgeted amount of $164.44 million.

The following table summarises the operating expenditure budget variance performance by nature:

Expenditure from Operating Activities	Amended		Actual	Variance
	Full Year Budget $	YTD Budget $	$	$
Employee Costs	86,381,134	67,548,666	67,880,316	331,650
Materials and Contracts	63,070,861	39,236,787	39,731,938	495,151
Utility Charges	6,919,593	5,563,140	5,809,620	246,480
Depreciation on Non-Current Assets	54,001,301	38,697,182	39,001,648	304,466
Interest Expenses	1,648,957	41,958	58,671	16,713
Insurance Expenses	2,704,045	2,554,019	2,652,558	98,539
Other Expenditure	14,087,761	10,799,872	8,889,112	(1,910,760)
Total	228,813,652	164,441,624	164,023,863	(417,761)

Material variances in the City's operating expenditure include the following:

- Employee costs are $0.33 million under budget due to timing.
- Materials and Contracts expenditure is $0.50 million above budget, primarily due to the timing and phasing of works.
- IT software support expenditure is $0.14 million below budget.
- Marina, Coastal and Special Projects expenditure is $0.24 million below budget due to the timing of works.
- Street maintenance expenditure is $0.89 million below budget.
- Cockburn ARC building maintenance expenditure is $1.31 million below budget.
- Henderson Landfill site operations expenditure is $0.66 million above budget.
- Road maintenance expenditure is $0.18 million above budget, while drainage maintenance expenditure is $0.33 million above budget. Public convenience maintenance and sports ground maintenance expenditure are $0.37 million and $0.49 million above budget respectively.
- Annual junk collection costs are $0.30 million above budget.
- Depreciation is $0.30 million under budget.
- Other Expenditure is $1.91 million below the year-to-date budget, primarily due to cashflow timing impacts associated with the landfill levy, which is $1.86 million below year-to-date budget.

Capital Expenditure

The revised capital works budget for 2025–26 is $70.14 million, reduced from $81.01 million. This reduction primarily reflects adjustments approved through the Mid-Year Budget Review.

As at the end of April 2026, year-to-date capital expenditure totalled $30.20 million, which is $9.28 million below the YTD budget of $39.47 million.

The following table outlines the capital works budget performance by asset class:

Capital Acquisitions	Amended Budget $	YTD Budget $	YTD Actual $	YTD Variance $
Land	11,400,000	0	0	0
Buildings	18,809,083	12,545,552	10,370,061	(2,175,491)
Furniture and equipment	407,297	407,297	357,807	(49,490)
Plant and equipment	8,436,295	6,367,258	4,960,427	(1,406,831)
Information technology	0	0	44,024	44,024
Infrastructure - roads	14,737,162	8,687,115	7,009,821	(1,677,294)
Infrastructure - drainage	4,053,522	2,222,828	1,857,091	(365,737)
Infrastructure - footpath	2,752,667	2,063,085	1,164,218	(898,867)
Infrastructure - parks hard	7,110,574	5,637,111	3,222,135	(2,414,976)
Infrastructure - parks landscaping	109,740	73,160	19,630	(53,530)
Infrastructure - landfill site	1,512,348	691,150	490,679	(200,471)
Infrastructure - marina	257,000	257,000	166,998	(90,002)
Infrastructure - coastal	550,000	522,058	535,420	13,362
Total	70,135,689	39,473,614	30,198,311	(9,275,303)

The following major project variances have been identified within the City's capital works program:

- Buildings expenditure is $2.18 million under the year-to-date budget, primarily due to the staging of works. Key contributors to the underspend include the installation of solar photovoltaic systems on major buildings ($0.25 million under budget), ARC Aquatic Asset Renewal and Replacement ($0.23 million under budget), Atwell Reserve Changeroom Expansion Detailed Design ($0.23 million under budget) and ARC Expansion works ($0.22 million under budget).
- Plant and Equipment is $1.41 million under the year-to-date budget, largely due to the phasing of the fleet replacement program.
- Roads expenditure is $1.68 million under the year-to-date budget, reflecting the timing and delivery of several projects. Key contributors to the underspend include State Black Spot improvements at the Rowley Road–De Haer Avenue intersection, detailed design works for the Spearwood Avenue and Rockingham

Road intersection, Cekula Loop road and drainage works, Beeliar Drive repair of failing pavement sections, and Prinsep Road speed hump reinstatement works.

- Drainage expenditure is $0.37 million under the year-to-date budget, primarily due to the timing of works associated with the Drainage Side Entry Lid replacement at Bibra Lake Industrial Area, 242–61 Cordelia Avenue construction works, Glenister Road drainage works and Phoenix Road drainage works opposite Selkis.
- Footpaths expenditure is $0.90 million under the year-to-date budget, reflecting the timing of works across several projects. Key contributors to the underspend include Phoenix Road (Bolingbroke to Rockingham Road), Cockburn Road (Orsino to Keisey path with associated traffic treatments), Hammond Road shared path works, Wattleup Road new footpath missing link construction, and Spearwood Avenue shared path works from Stock Road to Port Kembla Drive.
- Parks hard infrastructure expenditure is $2.40 million under the year-to-date budget, reflecting the timing of expenditure across several projects, including Duggan Park renovation, the Yangebup Lake passive recreational node, Balboa tile repairs, Len Packham Court rehabilitation, Beeliar Boardwalk renewal, and citywide irrigation works including controller replacement, irrigation cabinet renewals and pump renewals.

Non-Operating Grants, Subsidies and Contributions

The City's 2025–26 capital grants and contributions budget totals $14.35 million, comprising $9.22 million in grant funding, primarily for road infrastructure projects, and $5.13 million in developer contributions for related capital works.

As of 30 April 2026, $3.10 million had been recognised against a year-to-date budget of $4.42 million. The variance reflects the timing of funding recognition and the ongoing realignment of budgeted cashflows with actual receipts.

Financial Reserves

A detailed schedule of the City's financial reserves is included in the financial report, showing a balance of $217.76 million as at the end of April.

Of this amount, $172.97 million is allocated to general revenue reserves and $44.79 million is held for specific purposes. This includes $31.14 million for Developer Contribution Plans (DCPs) and $6.50 million for Public Open Space (POS) cash-in-lieu contributions.

Transfers to and from reserves are made in accordance with budgetary and statutory requirements.

Cash and Financial Assets

As of 30 April 2026, the City reported cash and financial assets of $312.93 million, representing a decrease of $4.48 million from March.

This balance comprises $296.61 million in financial assets (term deposits and investments) and $16.32 million in cash and cash equivalents (bank and call deposits).

Of the total, $218.47 million (69.8%) is internally or externally restricted, primarily cash-backed reserves, while $94.46 million (30.2%) is unrestricted and available to support municipal operations and capital funding requirements.

Investment Performance, Ratings and Maturity

As market expectations shifted towards further near-term interest rate increases amid ongoing Middle East tensions, the City's term deposit portfolio recorded a modest increase in running yield, rising from 4.55% in the previous month to 4.58% in April. Despite this improvement, overall portfolio returns remain marginally below the City's KPI benchmark of 4.60%, reflecting the lagged impact of earlier successive RBA cash rate increases.

New investments placed during the month achieved significantly higher returns than the prior month's average, with rates ranging between 5.45% and 5.65%. This uplift reflects strong market expectations of further RBA cash rate increases later in the year, supported by recent economic data indicating re-accelerating inflationary pressures. These pressures have been further exacerbated by geopolitical instability in the Middle East and rising oil prices.

All current term deposit investments remain fully compliant with the Council's Investment Policy requirements, as outlined below:

Investment Policy Compliance		
Legislative Requirements	✓	Fully compliant
Portfolio Credit Rating Limit	✓	Fully compliant
Institutional Exposure Limits	✓	Fully compliant
Term to Maturity Limits	✓	Fully compliant

The portfolio also includes reverse mortgage securities acquired under previous policy and statutory frameworks. These securities currently have a face value of $2.289 million and a market value of $1.48 million. For accounting purposes, the City recognises them at a book value of $0.714 million, reflecting an impairment provision of $1.575 million recorded in prior years.

To date, the City has received $0.711 million in principal repayments from the original $3.0 million investment, in addition to ongoing quarterly coupon payments.

The City's investments were held with the following financial institutions as of 30th April (inclusive of accrued interest):

Issuer	Market Value	% Total Value
AMP Bank Ltd	1,570,391.89	0.51%
Australian Military Bank Limited	3,122,898.90	1.02%
Credit Union Australia Ltd t/as Great Southern Bank	15,218,811.77	4.99%
Defence Bank Ltd	10,183,863.00	3.34%
Emerald Reverse Mortgage Trust	1,466,198.94	0.48%
ING Bank Australia Limited	93,415,142.31	30.60%
Judo Bank	18,569,642.45	6.08%
MyState Bank Ltd	3,024,073.98	0.99%
National Australia Bank Ltd	68,800,848.11	22.54%
Rabobank Australia Ltd	72,583,198.31	23.78%
Westpac Banking Corporation Ltd	17,279,755.33	5.66%
Portfolio Total	305,234,824.99	100.00%

Short-term deposits (less than 12 months) were 56.12% ($171.3m) of the City's portfolio, compared to 55.14% ($173.41m) in March.

These were classified under the following credit ratings:

Market Value by Security Rating Group (Short Term)



Deposits invested between 1 and 3 years made up 43.88% ($133.9m) of the City's portfolio, compared to 44.86% ($141.06m) previous month.

These were classified under following credit ratings:

Market Value by Security Rating Group (Long Term)



Investment in Fossil Fuel Free Banks

As at the end of April, the City allocated $56.8 million to banks that do not finance fossil fuel-related industries, down from $63.3 million in the previous month. This represents 19.1% of the City's total investment portfolio, a decrease from 20.6% in March.

The proportion of fossil fuel–free investments may fluctuate over time, influenced by factors such as the competitiveness of deposit rates and the capacity of eligible institutions to accept additional funds. Notwithstanding these variables, the City remains committed to prioritising such investments, provided they continue to deliver returns that are competitive with those offered by other financial institutions.

Rates Debt Recovery

For 2025–26, total collectible rates and charges (including net arrears, annual levies and part-year rating) amount to $169.04 million. As at 30 April, collections totalled $157.29 million (93.01%), leaving an outstanding balance of $11.82 million (6.99%). After excluding deferred rates of $1.16 million, the remaining collectible balance was $10.66 million (6.31%).

Rate prepayments of $1.94 million were received for the 2026-27 financial year, along with $0.28 million in underground power charges collected as part of year three of the ten-year program.

Overdue rates and charges referred to debt recovery decreased to 72 properties totalling $0.43 million, compared with 76 properties totalling $0.46 million at the end of March. This improvement reflects payments received and payment arrangements established through officer engagement under the City's debt recovery program.

Referral to debt recovery forms part of the City's annual escalation process and does not necessarily indicate legal action.

Officers continue to work directly with ratepayers to resolve outstanding balances through payment arrangements and access to support options. Formal proceedings are only initiated where balances remain unpaid, no payment arrangement is in place, and support has not been sought under the City's Financial Hardship Policy.

Trade and Sundry Debtors

Outstanding trade and sundry debtors totalled $2.41 million at the end of April, an increase from $1.63 million in the previous month.

Debts outstanding for more than 90 days decreased slightly to $0.164 million and represented 6.79% of total debtors, down from 10.64% in March.

These outstanding debts include $51k relating to Naval Base shacks, $16k in firebreak debtors, $33k in sundry debt and $26k relating to landfill customers. All balances continue to be actively managed and monitored through ongoing recovery processes.

Contracts Variation Report – February 2026 to April 2026

Under the *Local Government (Functions and General) Regulations 1996*, a contract may be varied after execution, provided the variation is authorised by Council or an approved delegate. In accordance with the Register of Delegations, all contract variations are required to be reported to Council.

Pursuant to Delegations 1.2.21 – Variation to Contract and 1.2.17 – Exercising Contract Extension Options, the attached report details 51 contract variations approved between February 2026 and April 2026. These variations occurred for the following reasons:

1. Exercise of contract extension options for expiring contracts, where permitted under the contract terms.
2. Additions to or removals from the scope of work, including changes to sites and/or activities.
3. Adjustments to contract prices or rates in accordance with contractual provisions, such as CPI indexation.

4. Adjustments to overall contract values where the original contract was based on an estimate and the variation is supported by the approved budget.

In assessing each variation, the following considerations were undertaken:

- Value-for-money assessment of any additional contract costs
- Compliance review against the original procurement process
- Verification of budget availability and allocation
- Review of the amended scope of work and specifications

Strategic Plans/Policy Implications

Listening & Leading
A community focused, sustainable, accountable, and progressive organisation.
• Best practice Governance, partnerships and value for money.

Budget/Financial Implications

Following recent budget amendments, the FY2025–26 budget position has been revised to an overall surplus of $260,000.

Legal Implication/s

The Financial Report for April 2026 has been prepared in accordance with the *Local Government Act 1995* and the *Local Government (Financial Management) Regulations 1996*.

The administration of the City's tenders and contracts complies with section 3.57 of the *Local Government Act 1995* and regulation 21A of the *Local Government (Functions and General) Regulations 1996*.

Community Consultation

N/A

Risk Management Implications

Council reviews the budget on a monthly basis to monitor revenue, expenditure, and overall financial status, enabling the timely identification and management of financial risks.

The Contracts Variation report is required by the Register of Delegations endorsed by Council.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil

CITY OF COCKBURN

MONTHLY FINANCIAL REPORT

(Containing the Statement of Financial Activity)

For the Period Ended 30 April 2026

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 APRIL 2026

SUMMARY INFORMATION

Funding surplus / (deficit) Components

Funding surplus / (deficit)

	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
Opening	$10.36 M	$10.36 M	$10.36 M	$0.00 M
Closing	$0.26 M	$31.06 M	$89.03 M	$57.97 M

Refer to Statement of Financial Activity

Cash and financial assets

	$312.93 M	% of total
Unrestricted Cash	$94.46 M	30.2%
Restricted Cash	$218.47 M	69.8%

Refer to Note 2 - Cash and Financial Assets

Key Operating Activities

Amount attributable to operating activities

Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
$41.03 M	$51.27 M	$91.38 M	$40.11 M

Refer to Statement of Financial Activity

Employee Cost

YTD Actual	($67.88 M)	% Variance
YTD Budget	($67.55 M)	0.5%

Refer to Statement of Financial Activity

Rates Revenue

YTD Actual	$142.15 M	% Variance
YTD Budget	$141.96 M	0.0%

Refer to Statement of Financial Activity

Fees and Charges

YTD Actual	$36.20 M	% Variance
YTD Budget	$36.40 M	(0.5%)

Refer to Statement of Financial Activity

Materials & Contracts

YTD Actual	($39.73 M)	% Variance
YTD Budget	($39.24 M)	1.3%

Refer to Statement of Financial Activity

Key Investing Activities

Amount attributable to investing activities

Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
($54.23 M)	($33.67 M)	($25.89 M)	$7.78 M

Refer to Statement of Financial Activity

Proceeds on sale

YTD Actual	$1.25 M	%
Amended Budget	$1.55 M	80.6%

Refer to Note 3 - Disposal of Assets

Asset Acquisition

YTD Actual	$30.20 M	% Spent
Amended Budget	$70.14 M	43.1%

Refer to Note 4 - Capital Acquisition

Capital Grants

YTD Actual	($2.73 M)	% Received
Amended Budget	($11.70 M)	23.3%

Refer to Note 4 - Capital Acquisition

Key Financing Activities

Amount attributable to financing activities

Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
$3.10 M	$3.10 M	$13.17 M	$10.07 M

Refer to Statement of Financial Activity

Borrowings

Principal repayments	$1.25 M
Interest expense	$0.06 M
Principal due	$1.25 M

Refer to Note 5 - Borrowings

Reserves

Reserves balance	$217.76 M
Interest earned	$0.99 M

Refer to Note 6 - Cash Reserves

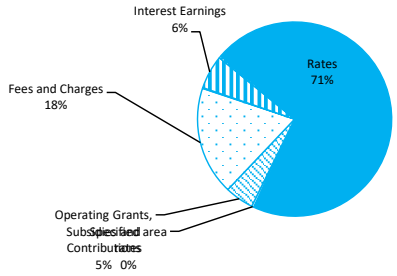
This information is to be read in conjunction with the accompanying Financial Statements and notes.

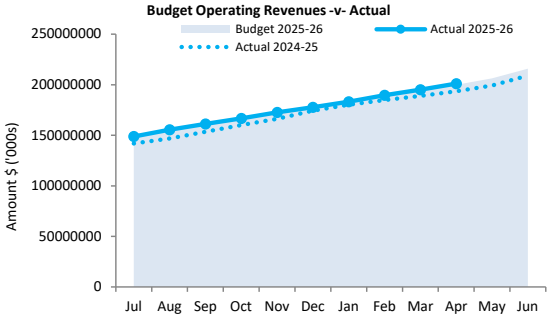
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 APRIL 2026

SUMMARY INFORMATION - GRAPHS

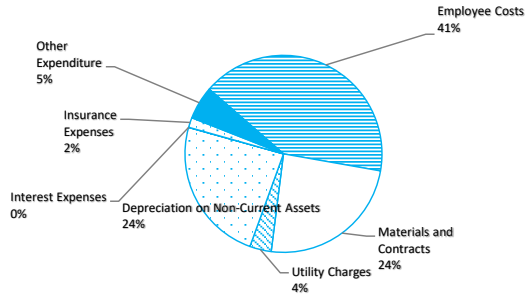
OPERATING ACTIVITIES

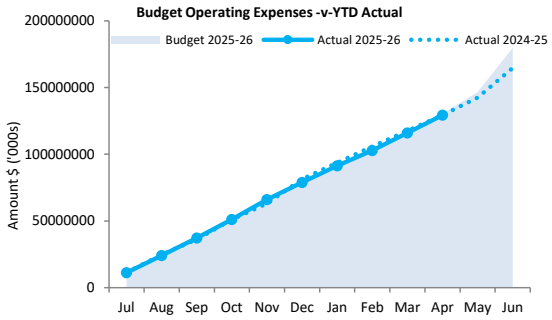
OPERATING REVENUE





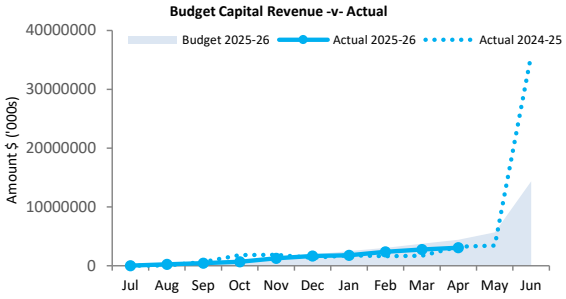
OPERATING EXPENSES



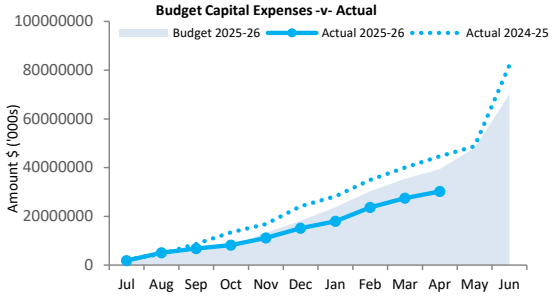


INVESTING ACTIVITIES

CAPITAL REVENUE

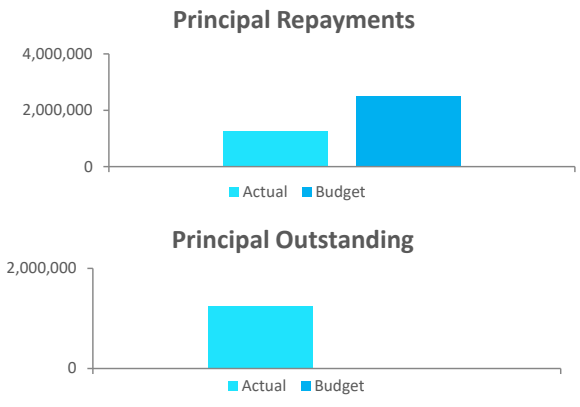


CAPITAL EXPENSES

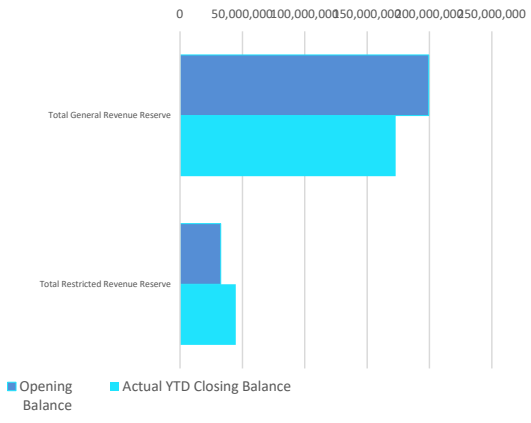


FINANCING ACTIVITIES

BORROWINGS



RESERVES



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

STATEMENT OF COMPREHENSIVE INCOME
FOR THE PERIOD ENDED 30 APRIL 2026

	2025/26 YTD Actual	2025/26 Amended Budget	2025/26 Adopted Budget
Revenue	**$**	**$**	**$**
Rates	**142,154,848**	142,471,077	141,460,000
Grants, subsidies and contributions	**9,607,126**	15,130,431	15,884,335
Fees and charges	**36,199,348**	43,876,345	43,832,904
Service charges	**277,450**	250,000	200,000
Interest revenue	**11,245,331**	13,141,800	13,135,800
Other revenue	**1,030,000**	975,000	0
	200,514,103	**215,844,653**	**214,513,039**
Expenses			
Employee costs	**(67,880,316)**	(86,381,134)	(85,494,535)
Materials and contracts	**(39,731,938)**	(63,070,861)	(59,467,942)
Utility charges	**(5,809,620)**	(6,919,593)	(6,768,187)
Depreciation	**(39,001,648)**	(54,001,301)	(47,678,961)
Finance costs	**(58,671)**	(1,648,957)	(170,229)
Insurance	**(2,652,558)**	(2,704,045)	(2,804,500)
Other expenditure	**(8,889,112)**	(14,087,761)	(14,916,773)
	(164,023,863)	**(228,813,652)**	**(217,301,127)**
Net operating result	**36,490,240**	**(12,968,999)**	**(2,788,088)**
Capital grants, subsidies and contributions	**3,064,312**	14,353,133	24,687,971
Profit/(loss) on disposal of assets	**938,225**	752,026	696,173
	4,002,537	**15,105,159**	**25,384,144**
Net result for the period	**40,492,777**	**2,136,160**	**22,596,056**
Other comprehensive income for the period			
Items that will not be reclassified subsequently to profit or loss			
Changes in asset revaluation surplus	**0**	0	0
Share of comprehensive income of associates accounted for using the equity method	**0**	0	0
Total other comprehensive income for the period	**0**	**0**	**0**
Total comprehensive income for the period	**40,492,777**	**2,136,160**	**22,596,056**

This statement is to be read in conjunction with the accompanying notes.

STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

BY NATURE OR TYPE

	Ref Note	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		$	$	$	$	%	
Opening funding surplus / (deficit)	1(c)	10,364,243	10,364,243	**10,364,243**	0	0.00%	
Revenue from operating activities							
Rates		141,786,077	141,271,683	**141,468,855**	197,172	0.14%	
Specified area rates		685,000	688,196	**685,993**	(2,203)	(0.32%)	
Operating grants, subsidies and contributions		15,130,431	9,013,148	**9,607,126**	593,978	6.59%	▲
Fees and charges		43,876,345	36,396,917	**36,199,348**	(197,569)	(0.54%)	
Service charges		250,000	250,000	**277,450**	27,450	10.98%	
Interest earnings		13,141,800	11,251,862	**11,245,331**	(6,531)	(0.06%)	
Other revenue		975,000	975,000	**1,030,000**	55,000	5.64%	
Fair value adjustments to financial assets at fair value through profit or loss		0	0	**0**	0	0.00%	
		215,844,653	**199,846,806**	**200,514,103**	667,297	0.33%	
Expenditure from operating activities							
Employee costs		(86,381,134)	(67,548,666)	**(67,880,316)**	(331,650)	(0.49%)	▼
Materials and contracts		(63,070,861)	(39,236,787)	**(39,731,938)**	(495,151)	(1.26%)	▼
Utility charges		(6,919,593)	(5,563,140)	**(5,809,620)**	(246,480)	(4.43%)	
Depreciation on non-current assets		(54,001,301)	(38,697,182)	**(39,001,648)**	(304,466)	(0.79%)	▼
Interest expenses		(1,648,957)	(41,958)	**(58,671)**	(16,713)	(39.83%)	
Insurance expenses		(2,704,045)	(2,554,019)	**(2,652,558)**	(98,539)	(3.86%)	
Other expenditure		(14,087,761)	(10,799,872)	**(8,889,112)**	1,910,760	17.69%	▲
		(228,813,652)	**(164,441,624)**	**(164,023,863)**	417,761	0.25%	
Non-cash amounts excluded from operating activities	1(a)	54,001,301	15,862,272	**54,891,895**	39,029,623	246.05%	▲
Amount attributable to operating activities		**41,032,302**	**51,267,454**	**91,382,135**	40,114,681		
Investing activities							
Proceeds from non-operating grants, subsidies and contributions		14,353,133	4,422,239	**3,064,312**	(1,357,927)	(30.71%)	▼
Proceeds from disposal of assets	3	1,548,790	1,381,553	**1,248,297**	(133,256)	(9.65%)	
Payments for property, plant and equipment and infrastructure	4	(70,135,689)	(39,473,614)	**(30,198,311)**	9,275,303	23.50%	▲
Amount attributable to investing activities		**(54,233,766)**	**(33,669,822)**	**(25,885,702)**	7,784,120		
Financing Activities							
Transfer from reserves	6	63,405,434	63,405,434	**31,215,284**	(32,190,150)	(50.77%)	▼
Repayment of debentures	5	(2,500,000)	(2,500,000)	**(1,250,000)**	1,250,000	50.00%	▲
Transfer to reserves	6	(57,808,213)	(57,808,213)	**(16,795,102)**	41,013,111	70.95%	▲
Amount attributable to financing activities		**3,097,221**	**3,097,221**	**13,170,182**	10,072,961		
Closing funding surplus / (deficit)	1(c)	**260,000**	**31,059,096**	**89,030,858**	57,971,762		

KEY INFORMATION

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

KEY TERMS AND DESCRIPTIONS
FOR THE PERIOD ENDED 30 APRIL 2026

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES
All rates levied under the *Local Government Act 1995.* Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS
Refers to all amounts received as grants, subsidies and contributions that are not non-operating grants.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS
Amounts received specifically for the acquisition, construction of new or the upgrading of identifiable non financial assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

REVENUE FROM CONTRACTS WITH CUSTOMERS
Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

FEES AND CHARGES
Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES
Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST EARNINGS
Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME
Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

PROFIT ON ASSET DISPOSAL
Excess of assets received over the net book value for assets on their disposal.

EXPENSES

EMPLOYEE COSTS
All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS
All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)
Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE
All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL
Shortfall between the value of assets received over the net book value for assets on their disposal.

DEPRECIATION ON NON-CURRENT ASSETS
Depreciation expense raised on all classes of assets.

INTEREST EXPENSES
Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE
Statutory fees, taxes, allowance for impairment of assets, member's fees or State taxes. Donations and subsidies made to community groups.

STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

STATUTORY REPORTING BY BUSINESS UNIT

	Ref Note	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		$	$	$	$	%	
Opening funding surplus / (deficit)	1(c)	10,364,243	10,364,243	**10,364,243**	0	0.00%	
Revenue from operating activities							
Office of the CEO		975,000	975,000	**976,590**	1,590	0.16%	
General Counsel		14,725	14,883	**15,165**	282	1.89%	
Financial Services		166,895,700	159,559,845	**159,994,745**	434,900	0.27%	▲
Community		6,224,826	5,029,412	**4,345,485**	(683,927)	(13.60%)	▼
Development and Safety		4,638,777	4,677,305	**5,156,335**	479,030	10.24%	▲
Growth and Sustainability		834,704	376,248	**608,299**	232,051	61.68%	
Parks Fleet and Waste		16,776,899	13,697,008	**12,287,683**	(1,409,325)	(10.29%)	▼
People and Organisational Performance		173,495	132,025	**699,861**	567,836	430.10%	▲
		215,844,654	**199,846,807**	**200,514,102**	667,295		
Expenditure from operating activities							
Office of the CEO		(4,742,472)	(3,087,020)	**(2,122,365)**	964,655	31.25%	▲
Legal and Compliance		(2,803,828)	(1,641,281)	**(2,211,585)**	(570,304)	(34.75%)	▼
Finance		(10,515,914)	(8,133,791)	**(8,118,645)**	15,146	0.19%	
Information & Technology		(14,043,089)	(11,264,155)	**(10,713,694)**	550,461	4.89%	▲
Recreation Infrastructure & Services		(29,079,981)	(23,561,322)	**(22,836,348)**	724,974	3.08%	▲
Community Development & Services		(12,685,644)	(9,023,973)	**(8,755,119)**	268,854	2.98%	
Operations & Maintenance		(14,567,551)	(11,010,073)	**(10,792,331)**	217,742	1.98%	
Projects		(8,128,685)	(5,186,252)	**(5,038,659)**	147,593	2.85%	
Advocacy and Engagement		(75,594,333)	(49,909,216)	**(48,648,866)**	1,260,350	2.53%	▲
Customer Experience		(50,042,125)	(37,316,252)	**(39,384,696)**	(2,068,444)	(5.54%)	▼
Business and Economic Development		(1,273,988)	(966,081)	**(925,661)**	40,420	4.18%	
Internal Recharging		2,544,114	2,726,541	**1,955,333**	(771,208)	28.29%	
		(228,813,653)	**(164,441,625)**	**(164,023,863)**	417,762		
Non-cash amounts excluded from operating activities	1(a)	54,001,301	15,862,272	**54,891,895**	39,029,623	246.05%	▲
Amount attributable to operating activities		**41,032,302**	**51,267,454**	**91,382,134**	40,114,680		
Investing Activities							
Proceeds from non-operating grants, subsidies and contributions		14,353,133	4,422,239	**3,064,312**	(1,357,927)	(30.71%)	▼
Proceeds from disposal of assets	3	1,548,790	1,381,553	**1,248,297**	(133,256)	(9.65%)	
Payments for property, plant and equipment and infrastructure	4	(70,135,689)	(39,473,614)	**(30,198,311)**	9,275,303	23.50%	▲
Amount attributable to investing activities		**(54,233,766)**	**(33,669,822)**	**(25,885,702)**	7,784,120		
Financing Activities							
Transfer from reserves	6	63,405,434	63,405,434	**31,215,284**	(32,190,150)	(50.77%)	▼
Repayment of debentures	5	(2,500,000)	(2,500,000)	**(1,250,000)**	1,250,000	50.00%	▲
Transfer to reserves	6	(57,808,213)	(57,808,213)	**(16,795,102)**	41,013,111	70.95%	▲
Amount attributable to financing activities		**3,097,221**	**3,097,221**	**13,170,182**	10,072,961		
Closing funding surplus / (deficit)	1(c)	**260,000**	**31,059,096**	**89,030,858**	57,971,761		

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Actual and YTD Actual data as per the adopted materiality threshold. Refer to

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 APRIL 2026

STATEMENT OF FINANCIAL POSITION

	Year to Date 30 April 2026	Last Year Closing 30 June 2025
	$	$
Current Assets		
Cash and cash equivalents	16,319,991	17,004,553
Financial assets	176,500,000	143,000,000
Trade and other receivables	23,692,127	18,707,162
Inventories	91,645	31,283
Total Current Assets	216,603,763	178,742,998
Non-Current Assets		
Trade and other receivables	4,712,556	4,734,842
Other financial assets	120,270,120	100,898,787
Property, plant and equipment	427,362,497	420,637,231
Infrastructure	1,244,125,077	1,259,963,754
Total Non-Current Assets	1,796,470,250	1,786,234,614
Total Assets	2,013,074,013	1,964,977,612
Current Liabilities		
Trade and other payables	12,372,221	21,715,040
Other liabilities	2,055,832	2,583,223
Lease liabilities	634,094	634,094
Borrowings	1,250,000	2,500,000
Employee related provisions	10,618,457	10,184,509
Total Current Liabilities	26,930,604	37,616,866
Non-Current Liabilities		
Other liabilities	36,018,281	18,068,827
Borrowings	0	0
Employee related provisions	2,111,482	1,771,051
Other provisions	43,944,796	43,944,796
Total Non-Current Liabilities	82,074,559	63,784,674
Total Liabilities	109,005,163	101,401,540
Net Assets	1,904,068,850	1,863,576,072
Equity		
Retained surplus	702,916,878	648,003,918
Reserve accounts	217,758,614	232,178,796
Revaluation surplus	983,393,355	983,393,355
Total Equity	1,904,068,850	1,863,576,072

This statement is to be read in conjunction with the accompanying notes.

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 APRIL 2026

BASIS OF PREPARATION

BASIS OF PREPARATION

REPORT PURPOSE

This report is prepared to meet the requirements of *Local Government (Financial Management) Regulations 1996* , *Regulation 34* . Note: The statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government (Financial Management) Regulations 1996* take precedence over Australian Accounting Standards. Regulation 16 prohibits a local government from recognising as assets Crown land that is a public thoroughfare, such as land under roads, and land not owned by but under the control or management of the local government, unless it is a golf course, showground, racecourse or recreational facility of State or regional significance. Consequently, some assets, including land under roads acquired on or after 1 July 2008, have not been recognised in this financial report. This is not in accordance with the requirements of *AASB 1051 Land Under Roads paragraph 15* and *AASB 116 Property, Plant* and Equipment *paragraph 7.*

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 30 April 2026

SIGNIFICANT ACCOUNTING POLICES

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.
In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.
All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

NOTE 1
STATEMENT OF FINANCIAL ACTIVITY INFORMATION

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

Non-cash and non-current items excluded from operating activities	Notes	Amended Budget	YTD Budget (a)	YTD Actual (b)
		$	$	$
Adjustments to operating activities				
Less: (Profit)/loss on asset disposals		0	(823,294)	0
Less: Movement in liabilities associated with restricted cash			1,459,933	15,527,530
Add: Movement in Pensioner Rates & ESL (non-current)		0	60,997	22,286
Movement in employee benefit provisions (non-current)		0	119,046	340,431
Add: Depreciation on assets		54,001,301	15,045,590	39,001,648
Total non-cash items excluded from operating activities		**54,001,301**	**15,862,272**	**54,891,895**

(b) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation* 32 to agree to the surplus/(deficit) after imposition of general rates.

	Notes	Last Year Closing 30 June 2025	This Time Last Year 30 April 2025	Year to Date 30 April 2026
Adjustments to net current assets				
Less: Reserves - restricted cash	6	(232,178,797)	(187,584,963)	(217,758,614)
Less: Bonds & deposits		(2,456,724)	(3,030,856)	(4,878,648)
Add: Borrowings	5	2,500,000	1,250,000	1,250,000
Add: Lease liabilities		634,094	226,301	634,094
Add: Financial assets at amortised cost - non-current	2	100,739,548	101,239,548	120,110,881
Total adjustments to net current assets		**(130,761,879)**	**(87,899,970)**	**(100,642,287)**
Cash and cash equivalents	2	17,004,553	18,239,218	16,319,991
Financial assets at amortised cost	2	143,000,000	153,000,000	176,500,000
Rates receivables		2,029,658	9,894,517	10,409,448
Receivables		12,766,317	10,103,551	11,041,925
Other current assets		3,942,470	2,793,069	2,332,399
Less: Current liabilities				
Payables		(21,715,040)	(10,261,258)	(12,372,221)
Borrowings	5	(2,500,000)	(1,250,000)	(1,250,000)
Contract liabilities	7	(2,583,223)	(5,932,033)	(2,055,832)
Lease liabilities		(634,094)	(226,301)	(634,094)
Provisions	7	(10,184,509)	(9,962,817)	(10,618,457)
Less: Total adjustments to net current assets	1(b)	(130,761,879)	(87,899,970)	(100,642,287)
Closing funding surplus / (deficit)		**10,364,243**	**78,497,972**	**89,030,858**

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

OPERATING ACTIVITIES
NOTE 2
CASH AND FINANCIAL ASSETS

Description	Classification	Unrestricted	Restricted	Total Cash	Institution
		$	$	$	
Cash on hand					
Cash at bank	Cash and cash equivalents	6,296,873	0	6,296,873	NATIONAL AUSTRALIA BANK
Cash on hand	Cash and cash equivalents	23,118	0	23,118	
Term deposits - current	Cash and cash equivalents	10,000,000	0	10,000,000	NATIONAL AUSTRALIA BANK
Term deposits - current	Financial assets at amortised cost	11,138,057	30,861,943	42,000,000	ING BANK
Term deposits - current	Financial assets at amortised cost	0	3,000,000	3,000,000	MYSTATE BANK
Term deposits - current	Financial assets at amortised cost	0	17,000,000	17,000,000	WESTPAC
Term deposits - current	Financial assets at amortised cost	67,000,000	0	67,000,000	NATIONAL AUSTRALIA BANK
Term deposits - current	Financial assets at amortised cost	0	15,000,000	15,000,000	CREDIT UNION AUSTRALIA
Term deposits - current	Financial assets at amortised cost	0	14,000,000	14,000,000	JUDO BANK
Term deposits - current	Financial assets at amortised cost	0	1,500,000	1,500,000	AMP
Term deposits - current	Financial assets at amortised cost	0	5,000,000	5,000,000	DEFENCE BANK
Term deposits - current	Financial assets at amortised cost	0	3,000,000	3,000,000	AMB
Term deposits - current	Financial assets at amortised cost	0	9,000,000	9,000,000	RABOBANK
Other investment - non current	Financial assets at amortised cost	0	714,208	714,208	BARCLAYS BANK
Other investment - non current	Financial assets at amortised cost	0	5,000,000	5,000,000	DEFENCE BANK
Other investment - non current	Financial assets at amortised cost	0	4,000,000	4,000,000	JUDO BANK
Other investment - non current	Financial assets at amortised cost	0	60,896,673	60,896,673	RABOBANK
Other investment - non current	Financial assets at amortised cost	0	49,500,000	49,500,000	ING BANK
Total		**94,458,048**	**218,472,824**	**312,930,872**	

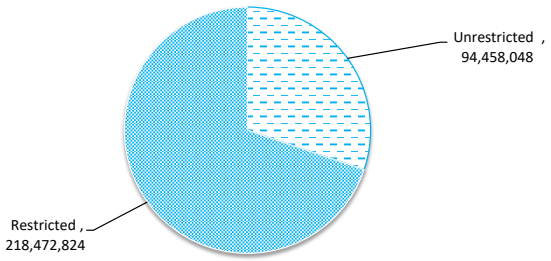
Comprising	Unrestricted	Restricted	Total Cash
	$	$	$
Cash and cash equivalents	16,319,991	0	16,319,991
Financial assets at amortised cost	78,138,057	218,472,824	296,610,881
	94,458,048	**218,472,824**	**312,930,871**

KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

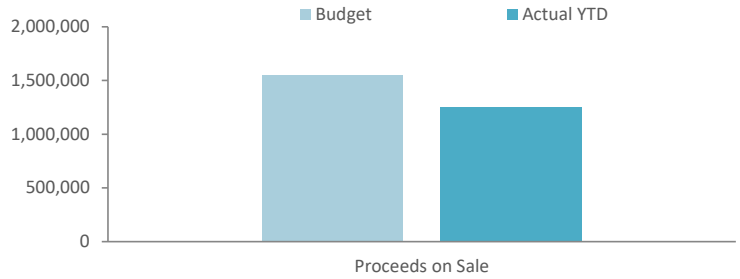
Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

OPERATING ACTIVITIES
NOTE 3
DISPOSAL OF ASSETS

		Budget				YTD Actual			
Asset Ref.	Asset description	Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		$	$	$	$	$	$	$	$
	Plant and Machinery								
		796,764	1,383,845	587,081	0	310,072	1,083,352	773,280	0
	Freehold Land								
	Lot 1 Semple Court South Lake	0	164,945	164,945	0	0	164,945	164,945	0
	Lot 303 Wattleup Road, Hammond Park		0	0	0	0	0	0	0
		796,764	**1,548,790**	**752,026**	**0**	**310,072**	**1,248,297**	**938,225**	**0**



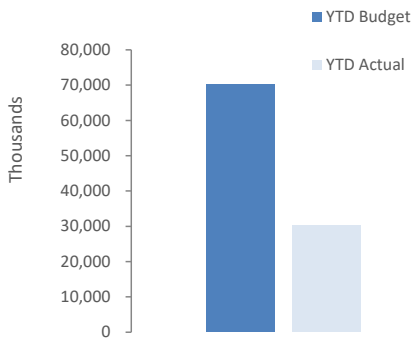
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

INVESTING ACTIVITIES
NOTE 4
CAPITAL ACQUISITIONS

Capital acquisitions	Amended Budget	YTD Budget	YTD Actual	YTD Actual Variance
	$	$	$	$
Land	11,400,000	0	0	0
Buildings	18,809,083	12,545,552	10,370,061	(2,175,491)
Furniture and equipment	407,297	407,297	357,807	(49,490)
Plant and equipment	8,436,295	6,367,258	4,960,427	(1,406,831)
Information technology	0	0	44,024	44,024
Infrastructure - roads	14,737,162	8,687,115	7,009,821	(1,677,294)
Infrastructure - drainage	4,053,522	2,222,828	1,857,091	(365,737)
Infrastructure - footpath	2,752,667	2,063,085	1,164,218	(898,867)
Infrastructure - parks hard	7,110,574	5,637,111	3,222,135	(2,414,976)
Infrastructure - parks landscaping	109,740	73,160	19,630	(53,530)
Infrastructure - landfill site	1,512,348	691,150	490,679	(200,471)
Infrastructure - marina	257,000	257,000	166,998	(90,002)
Infrastructure - coastal	550,000	522,058	535,420	13,362
Payments for Capital Acquisitions	**70,135,689**	**39,473,614**	**30,198,311**	**(9,275,303)**
Total Capital Acquisitions	**70,135,689**	**39,473,614**	**30,198,311**	**(9,275,303)**
Capital Acquisitions Funded By:				
	$	$	$	$
Capital grants and contributions	**(11,695,341)**	**(4,413,601)**	**(2,730,357)**	1,683,245
Proceeds from disposal of assets	**(1,548,790)**	**(1,381,553)**	**(1,248,297)**	133,256
Cash backed reserves				
Open Space Infrastructure	**(6,950,284)**	**(5,526,853)**	**(2,981,977)**	2,544,877
Plant & Equipment	**(6,271,806)**	**(4,968,506)**	**(3,751,620)**	1,216,886
Technology	**(138,644)**	**(138,644)**	**(138,644)**	0
Building Infrastructure	**(14,199,928)**	**(11,367,369)**	**(9,172,137)**	2,195,232
Commercial Landfill	**(1,524,348)**	**(703,150)**	**(551,915)**	151,235
Land Management	**164,945**	**164,945**	**0**	(164,945)
Roads Infrastructure	**(14,094,758)**	**(9,399,183)**	**(7,346,020)**	2,053,163
Naval Base Shacks	**(75,000)**	**(45,000)**	**0**	45,000
Climate Change Mitigation	**(276,170)**	**(294,670)**	**(15,000)**	279,670
Port Coogee Special Maintenance SAR	**(183,333)**	**(133,333)**	**(133,333)**	0
Waste Management	**(600,000)**	**0**	**0**	0
Project Contingency	**(12,103,564)**	**(609,651)**	**(363,345)**	246,306
Port Coogee Marina	**(257,000)**	**(257,000)**	**(166,998)**	90,002
Port Coogee Waterways WEMP	**(366,667)**	**(266,667)**	**(402,086)**	(135,420)
Contribution - operations	**(15,000)**	**(133,378)**	**(1,196,582)**	(1,063,204)
Capital funding total	**(70,135,689)**	**(39,473,614)**	**(30,198,311)**	**9,275,303**

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

FINANCING ACTIVITIES
NOTE 5
BORROWINGS

Repayments - borrowings

Information on borrowings			New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	**Loan No.**	**1 July 2025**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**
		$	$	$	$	$	$	$	$	$
Recreation and culture										
To assist fund the Cockburn Central West development	8	2,500,000	0	0	1,250,000	2,500,000	1,250,000	0	58,671	350,000
C/Fwd Balance		2,500,000	0	0	1,250,000	2,500,000	1,250,000	0	58,671	350,000
Total		2,500,000	0	0	1,250,000	2,500,000	1,250,000	0	58,671	350,000
Current borrowings		2,500,000					1,250,000			
Non-current borrowings		0					0			
		2,500,000					1,250,000			

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION
All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

OPERATING ACTIVITIES
NOTE 6
CASH RESERVES

Reserve name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$
General Revenue									
Open Space Infrastructure	5,571,044	0	0	7,500,000	0	(9,375,184)	(3,330,312)	2,059,974	2,240,731
Plant & Equipment	9,831,552	0	0	4,017,000	17,266	(6,288,806)	(3,768,886)	6,790,670	6,079,932
Technology	5,102,501	0	0	500,000	0	(1,041,952)	(624,597)	3,652,562	4,477,903
Building Infrastructure	80,637,329	0	0	14,818,276	0	(14,294,084)	(9,190,992)	76,830,993	71,446,337
Commercial Landfill	32,506,773	0	0	2,584,857	0	(1,894,348)	(704,850)	33,376,756	31,801,923
Land Management	3,462,511	0	0	10,006,823	0	0	0	13,448,737	3,462,511
Roads Infrastructure	26,711,431	0	0	12,500,000	0	(14,094,758)	(7,346,020)	25,099,494	19,365,411
Naval Base Shacks	1,528,049	0	0	30,000	0	(75,000)	0	1,446,186	1,528,049
Risk	1,880,171	0	0	340,111	0	0	0	2,220,282	1,880,171
Climate Change Mitigation	2,577,608	0	0	500,000	0	(276,170)	(15,000)	2,555,268	2,562,608
Waste Management	11,793,639	0	0	2,434,053	0	(750,000)	(150,000)	13,509,491	11,643,639
Project Contingency	14,954,238	0	0	1,392,093	0	(13,474,441)	(1,212,699)	2,917,652	13,741,539
Port Coogee Marina	2,907,822	0	0	500,000	0	(257,000)	(166,998)	2,893,822	2,740,824
Total General Revenue Reserve	**199,464,669**	**0**	**0**	**57,123,213**	**17,266**	**(61,821,745)**	**(26,510,356)**	**186,801,886**	**172,971,579**
Restricted Revenue									
Port Coogee Waterways WEMP	726,879	0	17,434	0	0	(666,667)	(402,086)	233,333	342,227
Port Coogee Special Maintenance SAR	2,421,264	0	75,687	480,000	477,435	(433,255)	(363,542)	2,546,745	2,610,843
Port Coogee Waterways SAR	579,676	0	21,901	125,000	124,357	0	0	695,000	725,934
Naval Base Shack Removal	1,031,930	0	32,658	0	0	0	0	993,077	1,064,589
Cockburn Coast SAR	171,877	0	7,221	80,000	77,389	(41,784)	(36,423)	238,216	220,064
POS Cash in Lieu	6,087,941	0	192,945	0	220,188	0	0	5,649,812	6,501,074
Developer Contribution Plans - Various	15,612,103	0	643,347	0	14,887,273	0	(3,090)	12,865,594	31,139,633
Restricted Funding	6,082,458	0	0	0	0	(441,984)	(3,899,786)	7,350,191	2,182,672
Total Restricted Revenue Reserve	**32,714,128**	**0**	**991,194**	**685,000**	**15,786,642**	**(1,583,690)**	**(4,704,928)**	**30,571,968**	**44,787,036**
Total Cash Reserve	**232,178,797**	**0**	**991,194**	**57,808,213**	**15,803,909**	**(63,405,434)**	**(31,215,284)**	**217,373,854**	**217,758,615**

KEY INFORMATION

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

OPERATING ACTIVITIES
NOTE 7
OTHER CURRENT LIABILITIES

Other current liabilities	Note	Opening Balance 1 July 2025	Liability Increase	Liability Reduction	Closing Balance 30 April 2026
		$	$	$	$
Contract liabilities					
Unspent grants, contributions and reimbursements					
- non-operating		2,583,223	3,882,486	(4,409,876)	2,055,832
Total unspent grants, contributions and reimbursements		2,583,223	3,882,486	(4,409,876)	2,055,832
Provisions					
Annual leave		4,919,482	56,909,345	(56,475,396)	5,353,430
Long service leave		5,265,027	0	0	5,265,027
Total Provisions		10,184,509	56,909,345	(56,475,396)	10,618,457
Total other current liabilities		**12,767,732**	**60,791,831**	**(60,885,272)**	**12,674,290**

Amounts shown above include GST (where applicable)

KEY INFORMATION

Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee benefits

Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

NOTE 8
BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Project/ Activity	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
	Budget adoption						300,000
Various	Expenditure Review Committee July 2025		Operating Expenses			(7,800)	292,200
GL 960	Adjustment CF opening balance	OCM 14 Oct 2025	Opening Surplus(Deficit)		74,604		366,804
OP 4888	Project plan has been deferred in line with 10 yr plan	OCM 14 Oct 2025	Operating Expenses		100,000		466,804
OP 4886	Project plan has been deferred in line with 10 yr plan	OCM 14 Oct 2025	Operating Expenses		50,000		516,804
OP 6011	Emergency works required to increase stormwater capacity	OCM 14 Oct 2025	Operating Expenses			(20,000)	496,804
OP 9768	5yr asset revaluation for land, building, waste & marina as per regulation	OCM 14 Oct 2025	Operating Expenses			(50,000)	446,804
GL 740	Engagement of transport/parking consultant	OCM 11 Nov 2025	Operating Expenses			(50,000)	396,804
GL 137	External recruitment cost	OCM 11 Nov 2025	Operating Expenses			(7,492)	389,312
OP 6285	Assist in replacment of damaged or missing signages	OCM 11 Nov 2025	Operating Expenses			(10,000)	379,312
OP 5997	Cover cleaning and maintenance for the new toilet	OCM 11 Nov 2025	Operating Expenses			(35,000)	344,312
Various GL	Adjustment to Rates bud and trf to OP 4116	OCM 09 Dec 2025	Operating Revenue		492,693		837,005
OP 8802	adjustment to FY26 salary, review of proposed golf course	OCM 09 Dec 2025	Operating Expenses			(820,146)	16,859
OP 4125	Proposed golf course	OCM 09 Dec 2025	Operating Expenses			(45,000)	(28,141)
OP 8820	trf to OP 4116	OCM 09 Dec 2025	Operating Revenue		8,000		(20,141)
OP 9606	trf to OP 4116	OCM 09 Dec 2025	Operating Expenses		10,846		(9,295)
OP 4116	Review of Wally Hagan	OCM 09 Dec 2025	Operating Expenses			(50,000)	(59,295)
OP 4126	Install parking control signs	OCM 09 Dec 2025	Operating Expenses			(15,000)	(74,295)
Various	MYBR 25/26	OCM 14.2.4	Operating Revenue		374,295		300,000
GL123	Consultant	OCM 12.05.26	Operating Expenses			(40,000)	260,000
				0	**1,110,438**	**(1,150,438)**	

14.2.5 (2026/MINUTE NO 0095) Budget Amendments to the 2025-26 Municipal Budget

Responsible Executive Director Corporate and System Services

Author(s) Service Manager Strategic Finance and Acting Service Manager Strategic Finance

Attachments 1. Schedule of Monthly Budget Amendments - June 2026 ⇩

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen

That Council AUTHORISES the amendment of the 2025-26 Municipal Budget as detailed in the attached schedule and summarised below:

Nature	Budget Surplus Impact $
FY26 Amended Budget Surplus	*260,000*
Budget amendments proposed:	
Operating income – decrease	(151,846)
Operating expenditure – decrease	128,500
Capital income – increase	1,003,548
Capital expenditure – increase	(4,887,348)
Net Financial Reserves drawdown – increase	4,001,646
Net budget adjustment – attributed to these changes	94,500
Revised FY26 Budget Surplus	*354,500*

CARRIED BY ABSOLUTE MAJORITY OF COUNCIL 10/0

Background

Budget variances are monitored throughout the year. Where required, adjustments are submitted to Council either as agenda items or through the statutory mid-year review in accordance with the Local Government Act 1995.

Submission

N/A

Report

Following the adoption of the 2025–26 Annual Budget on 19 June 2025, and subsequent Council-approved amendments, further adjustments have been identified within the capital and operating budgets.

The proposed amendments result in an overall cost reduction of $94,500, increasing the 2025-26 surplus to $354,500.

To support transparency, the attached Schedule of Budget Amendments details the specific projects and budget items proposed for adjustment. A summary table is also provided, categorising the amendments by category and type.

Category/Nature		Budget Amendment ($)	Category Sub-Total ($)
Operating Income			
Operating Grants & Subsidies	↓	(151,846)	**(151,846)**
Operating Expenditure			
Materials & Contracts	↓	128,500	**128,500**
Capital Expenditure			
FY26 capital program - new capital items	↑	(600,000)	
FY26 capital program adjustments	↑	(4,287,347)	**(4,887,348)**
Capital Income			
Capital Grants	↑	1,003,548	**1,003,548**
Net Reserve Transfers			
FY26 operating budget funding	↑	171,846	
FY26 new capital funding	↑	600,000	
FY26 capital budget funding	↑	3,229,800	**4,001,646**
Net Budget Impact	↑	**94,500**	**94,500**

Strategic Plans/Policy Implications

Listening & Leading

A community focused, sustainable, accountable and progressive organisation.

• Best practice Governance, partnerships and value for money.

Budget/Financial Implications

Adoption of the recommended amendments will increase the 2025-26 budget surplus to $354,500. An absolute majority of Council is required to approve these amendments.

Legal Implications

N/A

Community Consultation

N/A

Risk Management Implications

The proposed budget amendments support appropriate financial management and alignment with governance requirements. If the amendments are not adopted, there is a risk that budget inaccuracies may remain, which could affect service delivery and overall financial performance.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil

Ordinary Council Meeting - June 2026

DESCRIPTION (SERVICE UNIT)	*CURRENT BUDGET $*	*YTD ACTUAL SPEND $*	EXPENDITURE ADJUSTMENT $	INCOME ADJUSTMENT $	RESERVES ADJUSTMENT $	BUDGET SURPLUS IMPACT $	Budget Adjustment Comments
Opening Budget Surplus						**260,000**	
Operational Budget Amendments							
SU416 - Health and Building Services [GL200-6257 - Equipment Maintenance]	*1,000*	*1,342*	500	-	-	500 Decrease	Additional funds required for equipment maintenance.
SU416 - Health and Building Services [GL200-6279 - Noise Control Management]	*5,000*	*6,430*	5,000	-	-	5,000 Decrease	Additional funds required for noise management equipment repairs.
SU321 - Recreation Services [OP4093 - Major Grant Program]	*85,000*	-	- 34,000	-	-	34,000 Increase	Transfer to CW 1126 - Botany Park ball barrier & CW 1135 - Nicholson Reserve Little Athletics Infrastructure Improvement and goals as to recognise club grant application, however project is being managed by The City internally. Original grant funding amount was not sufficient to complete the project as per requirements.
SU339 - Community Development [GL330-5130 - Grant Funds Returned - State]	-	-	-	171,846	- 171,846	NIL	Return of historic unspent grant funding pertaining to the Youth Life Skills, Health and Development program delivered by the City on behalf of consortium lead Hope Community Services
SU641 - Economic Development [OP7999-6288 - Program Costs]	*432,226*	*164,109*	- 100,000	-	-	100,000 Increase	Budget savings have been identified and returned as the funds are no longer required.
Capital Budget Amendments							
SU321 - Recreation Services [CW1126 - Botany Park ball barrier and goals]	*30,000*	*28,423*	24,000	-	-	24,000 Decrease	Transfer from OP 4093 - Major Grant Program to recognise club grant application, however project is being managed by The City internally. Original grant funding amount was not sufficient to complete the project as per requirements.
SU321 - Recreation Services [CW1135 - Nicholson Reserve Little Athletics Infrastructure Improvement]	*20,000*	*4,598*	10,000	-	-	10,000 Decrease	Transfer from OP 4093 - Major Grant Program to recognise club grant application, however project is being managed by The City internally. Original grant funding amount was not sufficient to complete the project as per requirements.
SU321 - Recreation Services [CW1141 - Success Netball Courts Resurfacing]	*350,000*	*370,215*	20,215	-	- 20,215	NIL	Additional funds required due to increase in project management and advertising costs
SU340 - Rangers and Community Safety [CW6460 - CCTV - Eliza Ponds]	-	*44,024*	44,024	-	- 44,024	NIL	Funds inadvertently not carried forward from FY25, budget amendment required as project has now been completed.
SU511 - Parks and Environment [CW1175 - Coolbellup Hub Shade Sail Renewal]	*40,000*	*6,179*	4,600	-	- 4,600	NIL	Additional funds required due to market price increases
SU511 - Parks and Environment [CW1194 - Kennack Park Shade Sail and Poles Renewal]	*25,000*	*6,096*	16,000	-	- 16,000	NIL	Additional funds required due to market price increases
SU511 - Parks and Environment [CW6560 - Shade Sail and Post Renewal Garbin Park]	*40,000*	*6,756*	11,500	-	- 11,500	NIL	Additional funds required due to market price increases
SU511 - Parks and Environment [CW6561 - Shade Sail - Bassett Park]	*29,500*	*6,372*	13,300	-	- 13,300	NIL	Additional funds required due to market price increases
SU511 - Parks and Environment [CW6563 - Shade Sail New - Hobbs Park]	*29,500*	*6,179*	5,300		- 5,300	NIL	Additional funds required due to market price increases
SU511 - Parks and Environment [CW6564 - Shade Sail New - Vela Luka Park]	*29,500*	*6,096*	5,700		- 5,700	NIL	Additional funds required due to market price increases
SU512 - Infrastructure Assets [CW6595 - Hammond Road Beeiar to North Lake Road]	*650,328*	*760,442*	109,787	-	- 109,787	NIL	Additional funds required as Traffic Management Plan required for works to be completed outside of normal hours, resulting in additional costs not included in the original scope
SU512 - Infrastructure Assets [CW6576 - Beeliar Drive Repair failing sections]	*278,405*	*558,475*	286,595	-	- 286,595	NIL	Road has deteriorated quicker than forecast and several insurance claims have also required for additional target areas to be included to prevent further claims. Additional funds required due to
SU512 - Infrastructure Assets [CW6596 - Hammond Road Beeliar to North Lake Road]	*101,014*	*248,472*	147,458	-	- 147,458	NIL	Additional funds required as Traffic Management Plan required for works to be completed outside of normal hours, resulting in additional costs not included in the original scope
SU513 - Waste and Fleet Services [CW7600 - PL600 Trade pack to suit PL265]	-	*41,917*	41,917	-	- 41,917	NIL	Funding request as vehicle delivery is scheduled for June 2026. Project in line with the approved 10-year Vehicle Replacement Program.
SU513 - Waste and Fleet Services [CW7290 - PL 290 Toyota Hi-Ace Commuter 14 Seater]	-	-	72,249	- 20,000	- 52,249	NIL	Funding request as vehicle delivery is scheduled for June 2026. Project in line with the approved 10-year Vehicle Replacement Program.
SU513 - Waste and Fleet Services [CW7773 – PL773 – Waste – Side Load Waste Truck]	-	-	600,000		- 600,000	NIL	For Waste Services – One (1) new side arm waste truck. This purchase was previously approved to support additional Waste-to-Energy operations in March 2025. Refer to the OCM report for the new tender of four (4) side arm trucks, of which this vehicle is included.
SU520 - Traffic and Major Projects [CW1115 - 507 Banjup Traffic Calming Implementation]	*263,580*	*301,606*	76,420	-	- 76,420	NIL	Additional funds required due to the increase of cost asphalt pricing and Streetlighting actual costs significantly higher than estimated.
SU520 - Traffic and Major Projects [CW1795 - 188 Tempest Park Floodlighting]		*51,661*	-	- 51,661	51,661	NIL	Return of grant funding - Project - Upgrade floodlighting to 100 lux LED at Tempest Park Original grant application mistakenly included the cost of installing landscaping works in the quote. These works should have been listed as an excluded expense, as such now requires a partial refund of the grant funding as this was paid in advance.
SU520 - Traffic and Major Projects [CW1817 - 220 Spearwood Ave & Rockingham Rd Int - Detailed Design]	*377,394*	*34,185*	731,736	- 731,736	-	NIL	Additional funds required for Blackspot project as per council report previously submitted.
SU520 - Traffic and Major Projects [CW6540 - Carrington & Forrest Rd Blackspot Program]	*1,109,880*	*47,745*	220,150	- 220,150	-	NIL	Additional funds required for Blackspot project as per council report previously submitted.

DESCRIPTION (SERVICE UNIT)	*CURRENT BUDGET $*	*YTD ACTUAL SPEND $*	EXPENDITURE ADJUSTMENT $	INCOME ADJUSTMENT $	RESERVES ADJUSTMENT $	BUDGET SURPLUS IMPACT $	Budget Adjustment Comments
SU520 - Traffic and Major Projects [CW4544 - Beale Park Redevelopment]	*8,160,232*	*8,591,913*	2,346,395	-	- 2,346,395	NIL	Realigning multiyear budget figures in line with actual works completed year to date. Actual construction is ahead of schedule, therefor budget has been adjusted between FY26 and FY27
SU531 - Property Services [CWNEW - 25 Wentworth Parade Tenancy Works - Water Damage & Repairs]	-	-	100,000	-	- 100,000	NIL	Minor repair works were undertaken, upon further inspection extensive water damage was identified and require immediate repairs to ensure building meets WHS requirements.
FY26 Capital Budget - Carry Forward Adjustment						0	
FY26 Operating Budget - Carry Forward Adjustment						0	
SUBTOTAL			**4,758,847**	**- 851,701**	**- 4,001,646**	**94,500 Increase**	
Closing Budget Surplus						**354,500**	

TRANSFER FROM RESERVE	**$**
Plant And Equipment Reserve	- 694,166
Road Infrastructure Reserve	- 2,966,656
Building Infrastructure Reserve	- 100,000
Technology Reserve	- 44,024
Open Space Infrastructure Reserve	- 24,954
Restricted Funding	- 171,846
Sub-Total	**-4,001,646**
TRANSFER TO RESERVE	**$**
Sub-Total	**0**
Total	**-4,001,646**

14.3 Infrastructure Services

14.3.1 (2026/MINUTE NO 0096) RFT08/2026 - Hot Asphalt Surfaces (Supply and Lay and Supply Only)

Responsible Executive	Director Infrastructure Services
Author(s)	Service Lead Civil Works
Attachments	1. Confidential Attachment 2 - Schedule of Rates **(Confidential)** 2. Confidential Attachment 1 - Evaluation Consensus **(Confidential)**

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) ACCEPTS the tender submission for RFT08/2026 Hot Asphalt Surfaces (Supply and Laying and Supply Only) received from Downer EDI Works Pty Ltd as the most advantageous for an estimated contract sum of $16,210,363 (Ex GST) based on the Schedule of Rates detailed in Confidential Attachment 2, applicable for a contract term of 3 years which may increase subject to annual contract adjustments and approved Council operational and project budgets each financial year of the contract: and

(2) NOTES the tender includes discretionary options to extend the contract term for 1 year and subsequently up to a further 12 months, exercisable under Delegated Authority and subject to annual contract adjustments and approved Council operational and project budget each financial year. The contract value is established through a projected cost model based on the submitted Price Schedules, historical data, and anticipated quantities for forthcoming works.

CARRIED BY ABSOLUTE MAJORITY OF COUNCIL 10/0

Background

The City of Cockburn is seeking a Contractor for the supply and laying of hot asphalt road surfacing, and includes new works as well as road resurfacing works, at locations throughout the Principles municipal boundary area.

These materials are also required on a “supply only” basis, to be collected by the Principal from the Contractor’s nominated manufacturing plant that shall be within a reasonable distance from the Principal.

The proposed Contract shall be in force for a period of three (3) years from the date of contract award; with City instigated options to extend the period for one (1) subsequent year period and up to an additional twelve (12) months after that, to a maximum of five (5) years. The Contract is expected to commence in July 2026.

Tender Number RFT08/2026 Hot Asphalt Surfaces (Supply and Laying and Supply Only) was advertised on Saturday, 28 March 2026 in the Local Government Tenders section of “The West Australian” newspaper. It was also displayed on the City’s website between Saturday, 28 March 2026 and 2:00pm (AWST) Tuesday, 21 April 2026 inc.

Submission

Tenders closed at 2:00pm (AWST) Tuesday, 21 April 2026 with four (4) tender submissions received from:

Tenderers Name	Registered Entity Business Name
Asphaltech Pty Ltd	Asphaltech Pty Ltd
Downer EDI Works Pty Ltd	Downer EDI Works Pty Ltd
Roads 2000 Pty Ltd	Roads 2000 Pty Ltd
SGA Group (WA)	SGA Roads Pty Ltd

Report

Compliance Criteria

The following criteria were used to determine whether the submissions received were compliant:

Compliance Criteria	
(a)	Compliance with the Request Document
(b)	Compliance with the conditions of Responding and Tendering
(c)	Compliance with the General Conditions of Contract
(d)	Compliance with and completion of the Price Schedule in the format provided
(e)	Completion of Qualitative Criteria
(f)	Compliance with ACCC Requirements and completion of Certificate of Warranty.

Compliance Tenderers

All four (4) tender submissions were deemed compliant by Procurement and Contract Services and forwarded for evaluation.

Evaluation Criteria

Evaluation Criteria	Weighting Percentage
Demonstrated Experience	20%
Tenderers Resources	10%
Methodology	10%
Sustainability	10%
Local / Regional	10%
Tendered Price	40%
TOTAL	**100%**

Tender Intent/ Requirements

The intent of the tender is to supply and laying of hot asphalt road surfacing, and includes new works as well as road resurfacing works, at locations throughout the Principles municipal boundary area.

Evaluation Panel

Tender submissions were evaluated by the following:

Name	**Position**
Colin MacMillan	Service Lead Civil Infrastructure
Ashley Harding	Service Manager Infrastructure and Assets
Carissa Bywater	Director Corporate and System Services
Sav Bavan	Civil Infrastructure Coordinator
Janelle Keene (Local only)	Service Specialist - Tenders and Contracts
Probity Role Only	
Stephen White	Tenders and Contracts Advisor

Scoring Table – Combined Totals

Tenderer's Name	Percentage Score		
	Non-Cost Evaluation	Cost Evaluation	Total
	60%	40%	100%
Downer Edi Works Pty Ltd**	37.82%	40.00%	77.82%
Asphaltech Pty Ltd	36.07%	29.60%	65.68%
SGA Group (WA)	33.82%	30.44%	64.26%
Roads 2000 Pty Ltd	30.50%	31.64%	62.14%

**** Recommended Submission**

Evaluation Criteria Assessment

Demonstrated Experience

Downer EDI Works Pty Ltd and Asphaltech Pty Ltd demonstrated strong and relevant organisational experience, supported by clear histories, scale, corporate structure, and extensive local government project delivery.

Roads 2000 Pty Ltd demonstrated extensive project experience; however, responses were general and lacked detail regarding organisation details. SGA Roads Pty Ltd demonstrated relevant experience, though some project examples lacked values or direct relevance to asphalt-focused works.

Downer provided comprehensive safety management systems, sample SWMS, and detailed quality assurance processes, including ride quality and joint management.

Tenderers Resources

This criterion assessed organisational commitments, staff availability, contingency arrangements, and available plant and equipment resources. Downer EDI Works Pty Ltd demonstrated the strongest overall resource capacity, supported by multiple asphalt plants with close proximity, established backup arrangements and clearly structured staffing.

Asphaltech Pty Ltd demonstrated strong resources, with multiple asphalt plants, experienced crews and well-defined contingency measures. Roads 2000 Pty Ltd and SGA Roads Pty Ltd demonstrated adequate resources; however, plant scale, contingency detail or availability was comparatively more limited.

Methodology

Downer EDI Works Pty Ltd and Asphaltech Pty Ltd provided comprehensive methodologies addressing safety systems, SWMS, quality control (including ride quality and joins), communication and site management.

SGA Roads Pty Ltd addressed most requirements but provided limited sample SWMS detail. Roads 2000 Pty Ltd did not fully demonstrate compliance with safety documentation and join quality testing requirements.

Sustainability

All tenderers demonstrated environmentally responsible practices, including RAP usage, warm mix technologies, emissions reduction strategies, and ISO 14001 alignment.

Downer EDI Works Pty Ltd and Asphaltech Pty Ltd gave the most clear and structured responses. With regard to Social Procurement, responses were generally moderate across tenderers. SGA Roads Pty Ltd demonstrated relatively stronger Aboriginal engagement and future workforce initiatives with other submissions providing high-level statements with limited evidence of outcomes. All tenderers provided DEI policies Diversity, Equity & Inclusion. Downer EDI Works Pty Ltd and Asphaltech Pty Ltd demonstrated more mature, organisation-wide approaches with clearer implementation.

Local / Regional

Downer EDI Works Pty Ltd demonstrated the most tangible contribution to the local and regional economy, including local employment numbers, plant proximity, and identified local suppliers. Other tenderers identified local presence and suppliers but provided less quantified detail.

Summation

The evaluation panel recommends Downer EDI Works Pty Ltd as the preferred tenderer as it achieved the highest overall weighted score, representing the best value for money when assessed against both qualitative and price criteria.

The recommendation is based on:

- Well demonstrated experience and robust resourcing capacity
- Comprehensive safety and quality systems
- Reliable contingency arrangements, reducing delivery and supply risk
- The best overall value for money that provides the most advantageous outcome for the City.

Strategic Plans/Policy Implications

Our Places
Enhancing distinctive, liveable areas with well-connected, safe transport options.
• Enhance connectivity and mobility through integrated transport networks.
Strengthen unique, liveable and adaptive places.

Budget/Financial Implications

Expenditure under this contract will predominantly support the City's road network asset management program and is reflected within the Annual Capital Works Program.

For the draft FY26/27 Capital Works budget, this allocation is forecast at approximately $8 million, subject to Council approval and adoption of the Long-Term Financial Plan.

In addition, the contract will draw upon the City's operational funding provisions within the Civil Infrastructure cost centre (OP8512 – Road Maintenance), as determined through the annual budgeting process.

The contract framework provides flexibility to stage and manage expenditure over the term, enabling alignment with both capital and operational budget allocations. The recommended award to Downer EDI Works Pty Ltd is consistent with these approved and projected budget provisions for asphalt and associated road maintenance works.

Any future expenditure will remain subject to standard governance controls, including works approval processes, budget availability, and financial monitoring in accordance with the City's Long Term Financial Plan.

Legal Implications

N/A

Community Consultation

N/A

Risk Management Implications

If Council does not award this tender, there is a high risk the road resurfacing and renewal projects will not be delivered in accordance with Asset management Plans and Long-Term Financial Plan.

There is a low financial risk as the road resurfacing and renewal projects will align to adopted annual capital works and operational projects.

Advice to Proponent(s)/Submitters

The Proponent(s) and those who lodged a submission on the proposal have been advised that this matter is to be considered at the 9 June 2026 Ordinary Council Meeting.

Implications of Section 3.18(3) Local Government Act 1995

Nil

14.3.2 (2026/MINUTE NO 0097) Bicycling and Walking Network Plan 2026 - 2036

Responsible Executive	Director Infrastructure Services
Author(s)	Principal Engineer Traffic and Transport and TravelSmart Officer
Attachments	1. Bicycle and Walking Network Plan 2026-2036 ⇩ 2. Bicycle and Walking Network Plan Community Feedback ⇩

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) NOTES the Bicycle and Walking Plan community feedback;

(2) ADOPTS the Bicycle and Walking Network Plan 2026 - 2036;

(3) SUPPORT changes to the aspirational Long Term Cycle Network requested by the Department of Transport and Major Infrastructure for the coastal route and the wetlands to waves route so that planning for these routes can continue and be considered as high priority routes for future funding grants; and

(4) ENDORSES Smart Integrated Investment (Option 2) as the preferred financial approach for plan requesting inclusion of this in the future iteration of the Forward Capital Works Model and Long Term Financial Plan.

CARRIED 10/0

Background

The City's Bicycle and Walking Network Plan (2016) was adopted to guide the development of cycling and walking infrastructure in response to population growth and the increasing importance of active transport.

Since adoption, there have been significant changes to:
- population growth and development patterns across the City
- State and national active transport policy and design guidance
- emerging transport modes, including micromobility and eRideables
- major infrastructure planning initiatives, including Westport and industrial precinct expansion.

As a result, the previous Plan is no longer considered fit for purpose and requires updating to reflect contemporary planning frameworks, community expectations and delivery approaches.

The City secured grant funding from the Department of Transport and Major Infrastructure to support preparation of an updated Bicycle and Walking Network Plan and review of the Long-Term Cycle Network.

Submission

N/A

Report

The Bicycle and Walking Network Plan 2026–2036 (attached) provides a contemporary strategic framework to guide walking, wheeling and cycling infrastructure across the City. It has been informed by:

- extensive community engagement (attached)
- alignment with the Long-Term Cycle Network
- current State and national planning and design guidance
- evolving travel patterns and increased uptake of micromobility.

The Plan supports delivery of the City's Integrated Transport Strategy and District Traffic Study by improving safety, connectivity and accessibility, and contributing to reduced congestion, improved liveability and enhanced community health and wellbeing.

The Plan is intended to operate as a strategic planning and investment framework to guide infrastructure prioritisation, advocacy and funding applications over time.

The Plan identifies indicative corridors, programs and investment opportunities and does not represent a committed capital works program.

Inclusion of specific routes, projects or initiatives does not constitute a funding commitment, fixed delivery timeframe or prescribed design outcome.

Delivery of infrastructure will be subject to:

- future Council budget decisions
- business case development and detailed design
- integration with other capital programs, including road upgrades and footpath renewal
- availability of external funding, including State and Federal grants.

The City's preferred implementation approach is through a Smart Integrated Investment model, whereby active transport outcomes are maximised by aligning delivery with existing and planned capital works and external funding opportunities.

The Bicycle and Walking Network Plan is a strategic planning document and does not, of itself, commit the City to delivery of specific infrastructure works or expenditure.

As part of this process, minor refinements to the aspirational Long Term Cycle Network have been requested by the Department of Transport and Major Infrastructure, particularly relating to the coastal route and the Wetlands to Waves corridor, to support continued planning and improve alignment with State funding priorities.

Strategic Plans/Policy Implications

Our Community
A diverse, active, and connected community that feels safe and has access to local services.
• Promote and support active, healthy lifestyles through recreation and wellness.
Foster connected, accessible communities and services.

Our Places
Enhancing distinctive, liveable areas with well-connected, safe transport options.
• Enhance connectivity and mobility through integrated transport networks.

Our Governance
Transparent leadership that listens, communicates openly and plans for a sustainable future.
- Champion strategic partnerships and stakeholder collaboration.

Budget/Financial Implications

The City's current Long Term Financial Plan (LTFP) and Forward Capital Model are based on the Status Quo option, with approximately $0.75 million per annum directed toward cycling and walking outcomes.

Summary of Options and Financial Costs

Option	Delivery Model	Indicative Total Annual Program
Status Quo	Dedicated active transport program only	$0.75m
Smart Integrated Investment	Dedicated program + integrated roads & footpaths	$1.5m
Cycling & Walking as a Priority Program	Standalone uplifted program	$3.2m

Funding Assumptions
- All options assume a target 50:50 funding split between municipal and State funding
- State funding is subject to competitive grant processes (e.g. WABN and broader road programs)
- Costs shown are indicative and reflect modelling allowances, not project commitments.

Modelling Assumptions and Cost Mitigation

For modelling transparency, Options 2 and 3 assume a gross increase in active transport expenditure.

In practice, the Bicycle and Walking Network Plan 2026–2036 is intended to deliver the majority of infrastructure as part of road network projects, which is expected to:

- Reduce marginal delivery costs
- Avoid duplication of traffic management and site establishment
- Enable access to larger State road based grants
- Mitigate the net municipal cost.

As such, the actual financial impact may be materially lower than the standalone model suggests, particularly under Option 2.

Legal Implications

N/A

Community Consultation

Community consultation was undertaken in March and April 2025 to inform development of the Plan.

Engagement included:

- 1,937 visits to the Comment on Cockburn page
- 292 online map markers and survey responses
- 130 in-person interactions and discussions.

A stakeholder workshop was held in December 2025 involving approximately 40 participants, including:

- WA State Agencies (Main Roads WA, Public Transport Authority, Department of Transport and Major Infrastructure)
- adjoining local governments
- internal stakeholders.

Summary of the engagement is included as an attachment.

Risk Management Implications

Should Council not endorse the Bicycle and Walking Network Plan 2026–2036 there is a high financial risk to grant funding application being not supported. Furthermore, there is a moderate reputational risk with the community needs not meeting expectation along with asset failures if improvements to the network are delivered.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

City of Cockburn

Bicycle and Walking Network Plan 2026 - 2036



Cockburn, the best place to be

www.cockburn.wa.gov.au

April 2026

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Acknowledgement of Country

The Mayor, Councillors and staff of the City of Cockburn acknowledge the Whadjuk Nyungar people of Beeliar Boodja as the traditional custodians of this land. We pay our respect to the Elders, past and present.

Forward

The Bicycle and Walking Network Plan aligns with the strategic aspirations, reflects the priorities of the community and helps to facilitate safe, efficient, connected and sustainable movement around the City.

Without an investment in sustainable and active transport modes, congestion will increase and there will be an increase in travel times, travel delays and fuel consumption; less efficient vehicle operation; poorer air quality and increased health related issues associated with a sedentary population. As our City grows, more congestion is noticeable. We are keen to encourage more people to walk or ride a bicycle when moving around our City.

Promoting riding a bicycle as a mainstream and viable transport alternative is part of the solution. The Bicycle and Walking Network Plan outlines our plan to encourage more people (particularly women and people aged from 8 to 80) to ride bicycles as part of their everyday trips. We want to move bike riding from being primarily a recreational or sporting activity to be the preferred choice for short trips (along with walking) rather than driving when possible.

Walking is a key element of every trip taken, requiring people to walk or wheel at some stage, although this is often overlooked. Pedestrians form the largest single road-user group and are the most vulnerable, including those using wheelchairs or mobility aids, families with prams and children. We have an aging population and the percentage of residents with disability is rising, so it is important to have connected paths with universal accessibility.

There are a lot of positives to riding a bicycle or walking:

- Choosing active transport is good for fitness as well as saving money.
- Good for business as people riding or walking tend to shop regularly and locally.
- More people riding and walking helps to build local community connections and provides more ‘eyes on the street’ helping with passive surveillance and looking out for one another.
- Traffic congestion and parking issues are less, especially around schools, shopping centres and train stations, when more people ride or walk there.

Transport experts at WSP consultants were engaged to update the plan. Behind the scenes, the City has been hard at work with our transport experts, shaping an updated Bicycle and Walking Network Plan that will help guide how we move around Cockburn in the years ahead.

Back in March and April 2025, our community shared fantastic ideas, local knowledge and aspirations through wide-ranging community engagement.

Key stakeholders attended a Bicycle Network Plan Workshop in December 2025. City of Cockburn staff, Main Roads WA, Department of Transport and Major Infrastructure, WestCycle, RAC WA, Public Transport Authority, Department of Biodiversity, Conservation and Attractions, Development WA, and neighbouring local governments worked together to help confirm and strengthen community feedback into clear directions for action.

In April 2026, Council was briefed regarding the draft Bicycle and Walking Network Plan. The plan had further review and refinement in May 2026, before presentation to Council for endorsement.

Due to the strong response and thoughtful input received early on, the City was able to develop this robust Bicycle and Walking Network Plan. The extensive feedback gathered has provided a solid foundation for the Plan.

The Action Plan will support delivery of a coordinated program through staged City led major routes, advocacy for externally delivered priority connections, ongoing safety upgrades at problem crossings, neighbourhood level network improvements, and a city-wide Safe Around Schools program prioritising assessments and targeted infrastructure upgrades to improve walking and riding in the City.

This Bicycle and Walking Network Plan has been jointly funded by the State Government as part of the WA Bicycle Network Program, and the City of Cockburn.

Front cover photo: Australia Day Coogee Beach Festival, Coogee Beach.

Plan on a Page

The vision of this Plan is:
"City of Cockburn is the best place to walk, wheel, and ride"

The City's endorsed active transport goal

The District Traffic Study defines a global shift of 1% (2031) and 2% (2041) from vehicle trips to active and public transport modes

Role and Purpose of the Plan

This Plan establishes a strategic framework for prioritising, advocating for and coordinating investment in walking, wheeling and riding infrastructure across the City.

It identifies priority corridors and investment opportunities rather than committing to fixed projects, designs or delivery timeframes. Infrastructure outcomes will continue to be refined through integration with road upgrades, renewal programs, development activity and State-led infrastructure projects.

Themes	Priorities
• The best place • Connected neighbourhoods • Connected transport • Connected centres • Connected precincts	1. Major routes 2. Advocating for priorities 3. Problem crossings 4. Safe active neighbourhoods 5. Safe around schools 6. Policy and programs

Delivering on the Plan	Measuring the success of the Plan
• The Plan does not rely on a standalone funding uplift but is intended to be delivered through an integrated investment approach, optimising outcomes from existing capital programs and external funding opportunities. • The Plan is intended to integrate with existing capital programs, including road upgrades, footpath renewals, developer funded works and State led infrastructure projects. • On State-controlled corridors, the City's primary role is advocacy and coordination to support inclusion of walking and riding outcomes. • Delivery, timing and scope remain subject to State priorities and funding decisions.	• People using the coastal paths • People using bicycles to commute to work • Kilometres of traffic stress level lowered • Level of Traffic Stress (LOTS) • Intersections upgraded / Crossing points added • Reduced crash statistics • New trees planted as part of walking and riding projects

1 Introduction

1.1 Vision, Themes and Opportunities

This Plan sets the vision:

> ***"City of Cockburn is the best place to walk, wheel, and ride"***

To achieve this vision, the Plan sets out five key themes and relevant focus areas.

	Theme	Focus areas
	**The best place**	• Emphasising amenity features like canopy coverage, places to stop, rest, eat and enjoy on all routes, and lighting • Wetlands to Waves: Leveraging the City's iconic natural features and improving the north-south coastal route wetlands routes, and improving east-west links through the Wetland Chains • Improving safety at crash hot spots • Developing Policies (such as Path Policy for best-practice design and to communicate priorities)
	**Connected neighbourhoods**	• Safe routes to schools • Access to local shops, parks and community facilities • Access for aged care residents and to support aging in place • Slow speed residential neighbourhoods • Improving crossings • Continuing to provide paths on every local street
	**Connected transport**	• Continuing to improve walking and riding access to stations • Improving walking routes to bus stops • Support responsible use of legal e-bikes and eRideables • Improving connections between schools and public transport • Improve public transport to industrial precincts to support walking, wheeling or riding part way
	**Connected centres**	• Improvements to Cockburn Central to support movement to Gateways Shopping Centre and Cockburn ARC • Improving access to local shopping areas
	**Connected precincts**	• Safe routes to and within the City's industrial precincts, including Latitude 32, Henderson and Bibra Lake Industrial Area • Advocating for a new approach to development contributions so that infrastructure is in place when it is needed

1.2 Achieving the vision

THE ENDORSED ACTIVE TRANSPORT GOAL

Council endorsed the City of Cockburn District Traffic Study in August 2024. The chosen scenario of the District Traffic Study sets the target for active transport mode share in the City.

*The District Traffic Study defines a global shift of **1% (2031)** and **2% (2041)** from vehicle trips to active and public transport modes*

This Plan establishes the strategic framework so a shift from vehicle trips to active and public transport modes is more likely to be achieved.

Additional indicators to measure the success of the Plan in supporting the vision are detailed in Table 1.

Table 1 Evaluation of the Plan

Indicator	Baseline	Target	Review timeframe	Review responsibility
People using the coastal paths	2 permanent counters on the coastal path: Perlinte View path 155 per day average Monday to Friday (171 daily average) Rollinson Rd path near Dog Beach North Coogee 284 Monday to Friday (303 daily average over 7 days)	429 people average Monday to Friday	Annually	Traffic and Transport
People using bicycles to commute to work	0.7% riding and 1.2% walking mode share	2% riding and 2% walking mode share	Census	Traffic and Transport
Kilometres of traffic stress level lowered **Level of Traffic Stress (LOTS)[1]**	Priority Actions Existing LOTS: LOTS 1:44km LOTS 2:12.1km LOTS 3:25.1km LOTS 4: 63:4km	LOTS 1: 144.54km	Annually	Traffic and Transport

[1] Level of Traffic Stress (LOTS).looks at factors including traffic volume, speed, and road design to categorise streets into four different stress levels, ranging from low stress (suitable for most riders) to high stress (only suitable for highly confident riders).Routes should minimise level of traffic stress and other stress factors to be attractive to a wider range of people riding. Please refer to Section 5.4 for more information on Level of Traffic Stress (LOTS).

Intersections upgraded / Crossing points added	Minimum of 3 locations, inclusive of crossing higher level of protection - traffic signals, school crossing guards, and raised platforms	Minimum of 3 locations, inclusive of crossing higher level of protection - traffic signals, school crossing guards, and raised platforms	Annually	Traffic and Transport
Reduced crash statistics	29 crashes involving people walking or riding in 2023 requiring hospitalisation or medical treatment (Crash Map MRWA)	0 Killed or Seriously injured	Annually	Traffic and Transport

1.3 Role and purpose of the Plan

This Plan establishes a strategic framework for prioritising, advocating for and coordinating investment in walking, wheeling and riding infrastructure across the City.

It identifies priority corridors and investment opportunities rather than committing to fixed projects, designs or delivery timeframes. Infrastructure outcomes will continue to be refined through integration with road upgrades, renewal programs, development activity and State-led infrastructure projects.

2 Plan Development

2.1 Background

WHY A NEW PLAN IS NEEDED – THE CHANGING TRANSPORT ENVIRONMENT

The active transport environment has evolved since the previous Plan was adopted in 2016. Key changes include:

- The Long Term Cycle Network for Perth and Peel was developed and endorsed by 32 of 33 local governments, including by the City of Cockburn in April 2020. This identifies a coherent network across the region and guides planning and investment.
- State and national planning guidance for active transport has expanded, including trials for design approaches that were relatively novel in the previous Bicycle Plan. This includes Safe Active Streets, slow-speed shared spaces for active transport with 30km/hr speed limits. Department of Transport and Major Infrastructure's (DTMI) Safe Active Streets trial program ran between 2015 and 2023 and there is now a DTMI Safe Active Street guidance in Draft.
- The Principal Shared Path Expansion Program has continued, filling gaps for in longer-distance commuter riders particularly along the Kwinana Freeway PSP.
- The future location of Westport has been determined and planned changes associated with the transport network are progressing.

- Roe 8 Extension through Beeliar Wetlands was cancelled in 2017 and plans for alternative treatments for this land include shared path infrastructure.
- The number of local neighbourhood 40km/ hr speed zones has been increasing, with a significant trial in Inner City Group local governments. New speed reductions have been implemented at traffic signals, including a 70 km/h speed limit along major road corridors and 40 km/h zones at all children's crossings, even those further away from schools.

WHY A NEW PLAN IS NEEDED – CELEBRATING THE SUCCESSES OF THE PREVIOUS PLAN

The City's previous Bicycle and Walking Network Plan (endorsed 2016) had the vision:

"To make Active Travel safer and more accessible for people of all ages and abilities"

The Plan identified a series of priority infrastructure projects, design guidance, planning and policy recommendations and complementary recommendations to support the vision. Of the 15 priority infrastructure projects identified, 5 have been completed, 5 are partially complete, and 5 are incomplete and have been reviewed.

The previous Plan also identified a series of infrastructure recommendations detailing desired design of infrastructure. The need for these recommendations has been superseded with updates to State and national guidance. The Planning and Policy recommendations (such as requirements for travel plans for significant new developments) have either been incorporated into the City's processes or part of state responsibilities.

2.2 How We Have Updated The Plan

A THREE-PHASE PROCESS

Development of the Cockburn Bicycle and Walking Network Plan has occurred in three key phases:

Phase One involved reviewing existing background information and available data to understand the transport-related challenges and opportunities in the City, including review of recent community engagement outcomes, and engaging with key stakeholders.

Phase Two involved identifying potential solutions based on detailed understanding of the key walking and riding challenges and opportunities faced by the City over the next 10 years. Phase Two will see the development of the Draft Cockburn Bicycle and Walking Network Plan.

Phase Three is Council Briefing on the Cockburn Bicycle and Walking Network Plan to confirm that the solutions proposed meet the needs of the City's existing and growing community. This is followed by a Council adoption of the Cockburn Bicycle and Walking Network Plan and consideration of the financial model for implementation of the Plan.

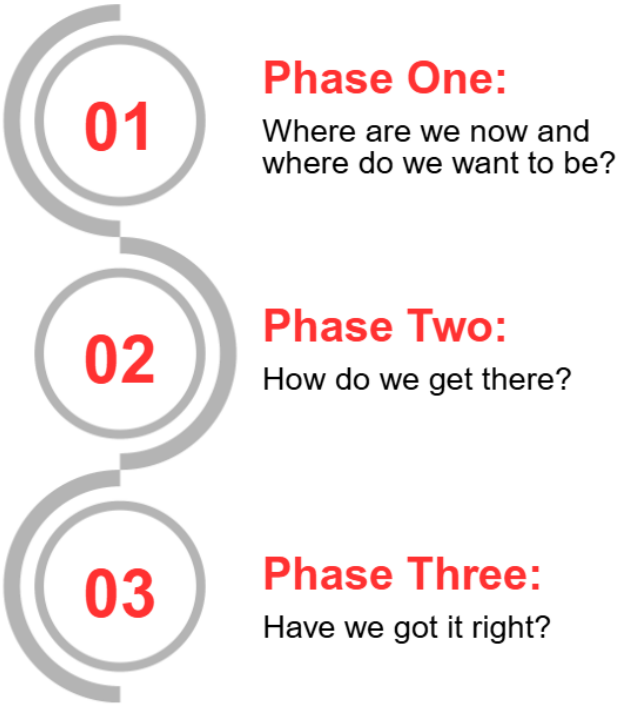


Figure 1 Approach to updating the plan

2.3 Document and Data Review

THE CITY'S POLICY CONTEXT

Cockburn Bicycle and Walking Network Plan has been developed in alignment with the broader local transport planning context, used to inform and identify the vision, themes, opportunities and project alignment for the Plan.

This Plan supports the City's Strategic Community Plan, particularly the objective of **Our Community**, by promoting and supporting active, healthy lifestyles through improved opportunities for walking, wheeling and riding. The delivery of walking and cycling infrastructure contributes to recreation, wellbeing, social connection and community resilience across the City.

FINANCIAL ALLOWANCES WITHIN LONG-TERM FINANCIAL PLAN (LTFP)

The current LTFP settings include an annual allowance of $0.75 million dedicated to the Cycling and Walking program.

For future years, it is recommended that the Cycling and Walking program also utilise components of **existing Road Upgrade and Footpath Renewal programs** to deliver cycling and walking outcomes as part of those works.

This would achieve an anticipated total annual active transport expenditure of $1.5 million, without establishing a standalone uplift to the Cycling and Walking budget line. This is an important consideration in a budget-constrained environment.

The annual active transport expenditure will enable yearly Budget nominations for projects from various active travel streams.

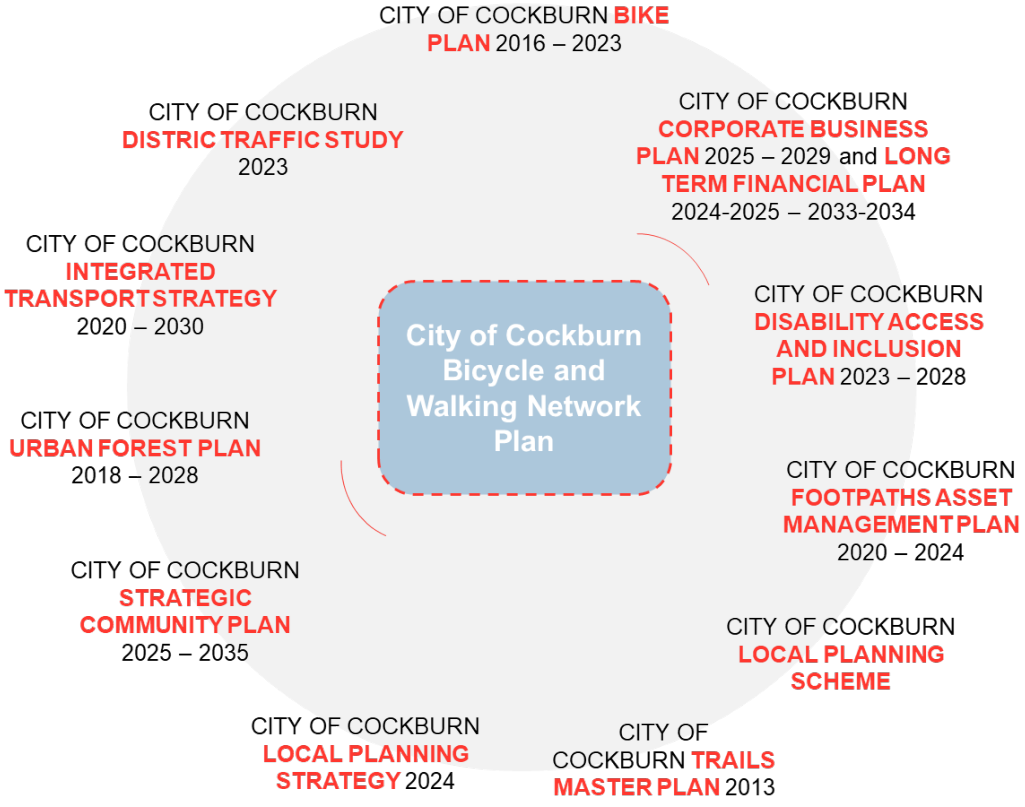


Figure 2 City of Cockburn Plans Related to the City of Cockburn Bike Plan

2.4 Engagement Summary

The City conducted extensive community engagement in early 2025. Overall, the City received:

- 292 map markers via the online social map and hardcopy survey
- 298 votes via the online quick poll
- 101 votes via the voting board quick poll
- 11 submissions via the gather tool
- 13 submissions via written email submission
- 130 map markers and comments via engaging with the community in-person at Pop-ups and meeting City Reference Groups.

Figure 3 shows the map markers, where the City collected feedback across the three mode categories of walking, riding, and micromobility (including e-Scooters).

The feedback is classified into positive responses (noted as ‘like’ and green icons on the map), identified issues (marked by red icons on the map), and suggested improvements or ideas (marked by blue icons on the map). This map highlights areas of strength within the network, pinpoints barriers to access or comfort, and captures community-driven priorities and solutions.

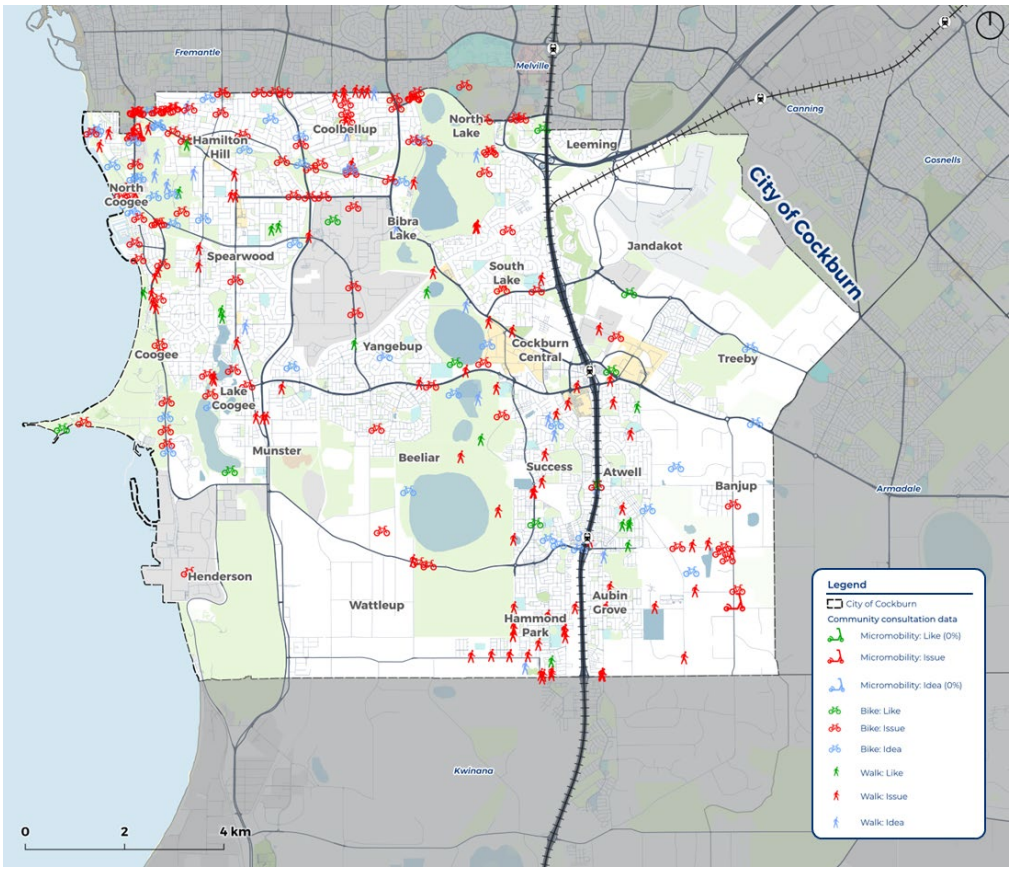


Figure 3 Community Consultation Data

WHAT PEOPLE LIKE ABOUT WALKING AND RIDING IN THE CITY

The following were commonly identified as things people liked about walking and riding in the City:

- Pathways that connect to destinations
- Scenic routes along the coast, and the shady routes around the City's bushland, lakes, swamps and parks
- High-quality and wide shared paths
- Paths that are separated from traffic
- Paths where people walking and riding are separated

The detailed comment breakdowns received are available in the City's Community Feedback Report and comments will be considered when planning new projects.



Figure 4 What people like about walking and riding in the City: Scenic routes along the coast and the shady routes around the City's bushland, lakes, swamps and parks (Locations pictures, top left to right: Thomsons Lake, Omeo Wreck, bottom left to right: Bibra Lake, Market Garden Swamp)

WHAT PEOPLE DON'T LIKE ABOUT WALKING AND RIDING IN THE CITY

The following were commonly identified as things people did not like about walking and riding in the City:

- Streets and roads with speeding vehicles and high traffic volumes
- Lack of safe crossing points for people walking and riding
- Lack of infrastructure (including footpaths, shared paths, bike lanes and overpasses)
- Lack of connectivity of existing paths and poor connections
- Difficulty walking and riding to school

The detailed comment breakdowns are available in the City's Community Feedback Report and comments will be considered when planning new projects.



Figure 5 What people don't like about walking and riding in the City: Lack of infrastructure, such as no path at Robb Road, CY O'Connor Reserve, North Coogee (Left), and lack of safe places to cross, such as this narrow crossing point on Cockburn Road near Rollinson Road, North Coogee (Right)

IDEAS FOR IMPROVING WALKING AND RIDING IN THE CITY

Ideas for improving walking and riding in the City typically take the form of building on things people like and addressing the qualities people do not like. These ideas include:

- Improving connectivity, maintenance and width of paths
- Providing safe crossing opportunities including signals, overpasses and other improvements
- Developing the trails network, particularly around the lakes and connecting to beaches
- Adding paths and bicycle lanes
- Reducing vehicle speeds
- Adding bicycle parking
- Installing CCTV and lighting



Figure 6 Ideas for improving walking and riding in the City: Install safer crossings (such as at Kwinana Freeway, top left), Reducing vehicle traffic speeds (Pictured, Bibra Drive, Bibra Lake, top right), improve maintenance and path width (Pictured: North Lake Road, Bibra Lake, bottom left), and providing additional bike parking (Pictured: CY O'Connor Beach, North Coogee, bottom right)

3 What and how we build for walking, wheeling and riding

3.1 Design Recommendations

The design and form of walking, wheeling, and riding infrastructure is context dependent and can vary significantly from route to route and place to place. The bicycle design outcomes (see Table 3.1) are always applicable. There are a range of guidelines and guidance documents that inform the design of infrastructure, and minimum standards have evolved over time to be more inclusive including wider minimum widths developed by DTMI, Main Roads (MRWA), Austroads as well as interstate guidance.

DTMI's All Ages and Abilities Contextual Guidance profiles a facility selection tool that indicates appropriate types of infrastructure as an early step. The bicycle design outcomes should also be considered while designing infrastructure.

DTMI's Planning and Designing guidance includes recommendations for the form of shared and separated paths, Local Area Traffic Management (LATM), Safe Active Streets (interim). Bike Lane Guidance and Amenity Guidance are in development.

When infrastructure actions are identified in the Bike Plan, they will incorporate reference to the appropriate facility type or types. Features such as required path width, path material, and path position (such as near kerb or property line) depend on function of the path and other local factors interrogated on a project-by-project basis, for example the path location may need to change according to the type of path, safety, accessibility, avoid obstructions or other considerations.

Shared paths	
Minimum width	**Desirable width**
2.5m (local and secondary routes)	3.0m (local and secondary routes)
3.0m (primary route)	4.0m (primary route)
Separated paths	
Minimum width	**Desirable width**
4.0m*, where:	4.5m*+, where:
2.2m is provided for bike riders; and	2.5m+ is provided for bike riders; and
1.8m is provided for pedestrians	2.0m+ is provided for pedestrians

* Width does not include separation element (refer to Section 2.6)

Table 3.1 *Minimum and desirable path widths for shared and separated paths (Information sourced from Austroads Guide to Road Design: Part 6A and AS1428).*

Figure 7 Excerpt from Planning and Designing for Active Transport, Shared and Separated Paths, DTMI describing shared path widths for different routes (Austroads)

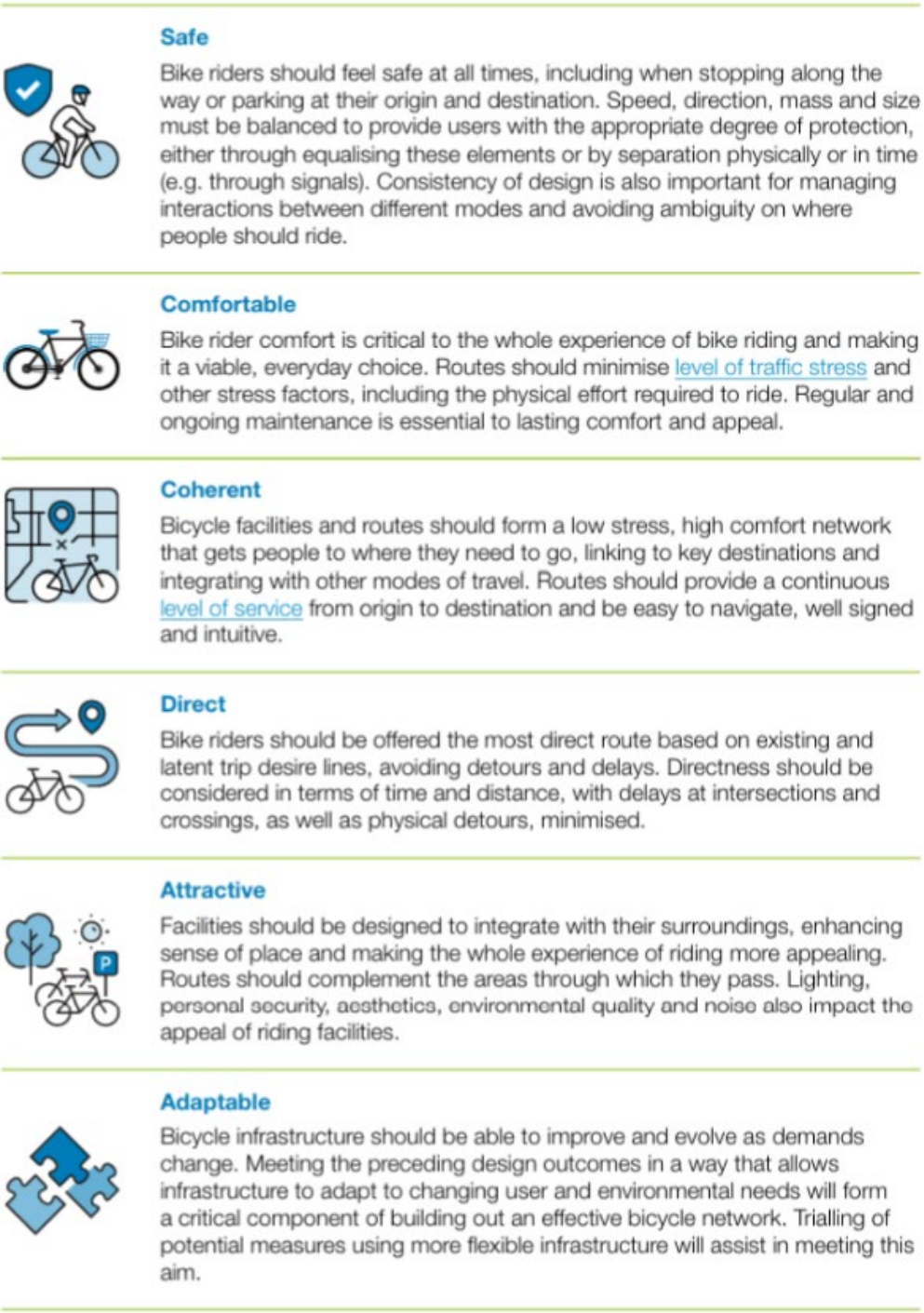
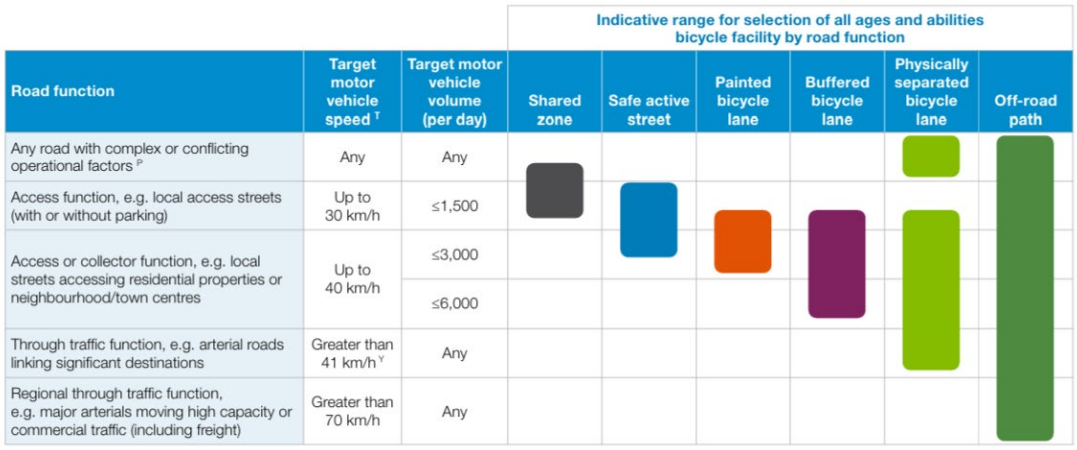


Figure 8 Planning and Designing for Active Transport, All ages and abilities contextual guidance, DTMI, showing the Bicycle Design Outcomes



Road function	Target motor vehicle speed [T]	Target motor vehicle volume (per day)	Indicative range for selection of all ages and abilities bicycle facility by road function: Shared zone	Safe active street	Painted bicycle lane	Buffered bicycle lane	Physically separated bicycle lane	Off-road path
Any road with complex or conflicting operational factors [P]	Any	Any						
Access function, e.g. local access streets (with or without parking)	Up to 30 km/h	≤1,500						
Access or collector function, e.g. local streets accessing residential properties or neighbourhood/town centres	Up to 40 km/h	≤3,000						
		≤6,000						
Through traffic function, e.g. arterial roads linking significant destinations	Greater than 41 km/h [Y]	Any						
Regional through traffic function, e.g. major arterials moving high capacity or commercial traffic (including freight)	Greater than 70 km/h	Any						

Figure 9 Planning and Designing for Active Transport, All ages and abilities contextual guidance, DTMI, showing the Facilities Selection Tool

PATH POLICY

Development of a local government path policy can support the identification of what and where to build and can be used to prioritise works.

The City's internal project stakeholders have expressed a clear desire for a path policy that provides a prioritisation framework, that can be communicated clearly to other stakeholders and the community.

Stakeholders have expressed a desire for this to cover:

- Indication of how priority for path projects is determined
- Intention to deliver a path on every street
- Infrastructure solutions in industrial areas
- Infrastructure solutions in rural areas
- Local government requirements triggering Traffic Impact Statements and Assessments.

RURAL AREAS

Path continuation along rural roads have been included on the long term cycle network plan but they are a low priority and unfunded by the State or local government.

Most rural areas are further from key destinations and not within the walkable or rideable catchment of schools, bus stops and shops.

Several areas are being considered for rezoning for future residential housing by the WA Planning Commission. These areas will have path networks constructed by the property developers in the future. The costs of upgrade from a rural road to a built-up area road, including kerbing, drainage, and various services, ranges between one and ten million dollars per kilometre of road. The upgrade is usually done as part of the subdivision process at the developer's cost.

Proposed local area traffic management devices (slow points) and footpath construction would be required to meet specifications stipulated in Austroads Guides regarding kerbing, drainage, clear zones, speed reduction, and spacing. These requirements can only be provided as a part of the process of upgrade to a built-up area road.

INDUSTRIAL AREAS

Industrial areas face unique challenges with increased heavy vehicle traffic and often limited consideration for active travel modes.

Several design solutions have been developed for key industrial areas in the City, with consultation underway with DTMI to determine an appropriate standard for higher-order active transport infrastructure in these Precincts.

Figure 10 provides an example treatment.

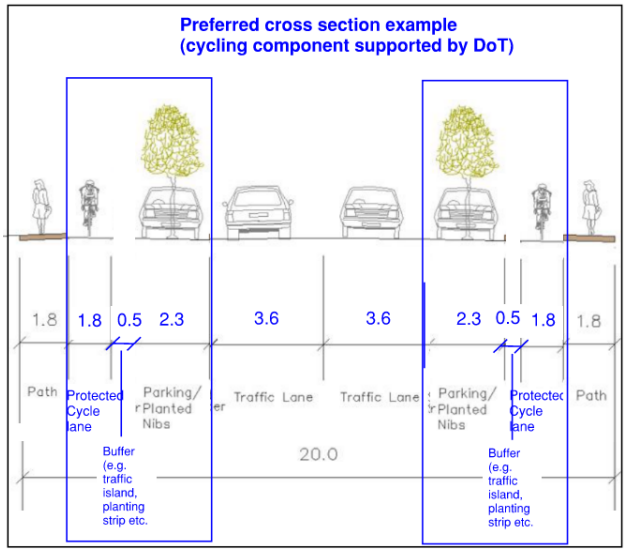


Figure 10 Industrial area treatment option

FROM PAINTED LANES TO ALL AGES AND ABILITIES PROTECTED BICYCLE LANES

The City has extensive painted bicycle lanes throughout, which rarely constitute all ages and abilities infrastructure. Opportunities to convert these to protected infrastructure where appropriate are visualised below, indicated for consideration throughout the Action Plan, intended to be progressed, subject to funding and integration with other works, if suitable for delivery.

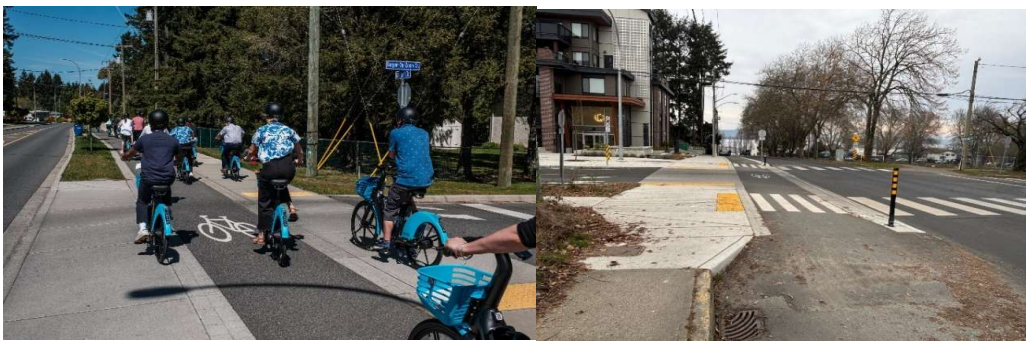


Figure 11 Opportunities to provide more protection for existing on-road bicycle lanes

AMENITY FEATURES

Creating comfortable and inviting spaces for walking and riding is essential to support active travel. This includes consideration for things like trip facilities and shade / canopy coverage as part of all routes. Figure 12 shows places in the City to stop, rest and repair. Figure 13 shows a general tree canopy coverage through the City.

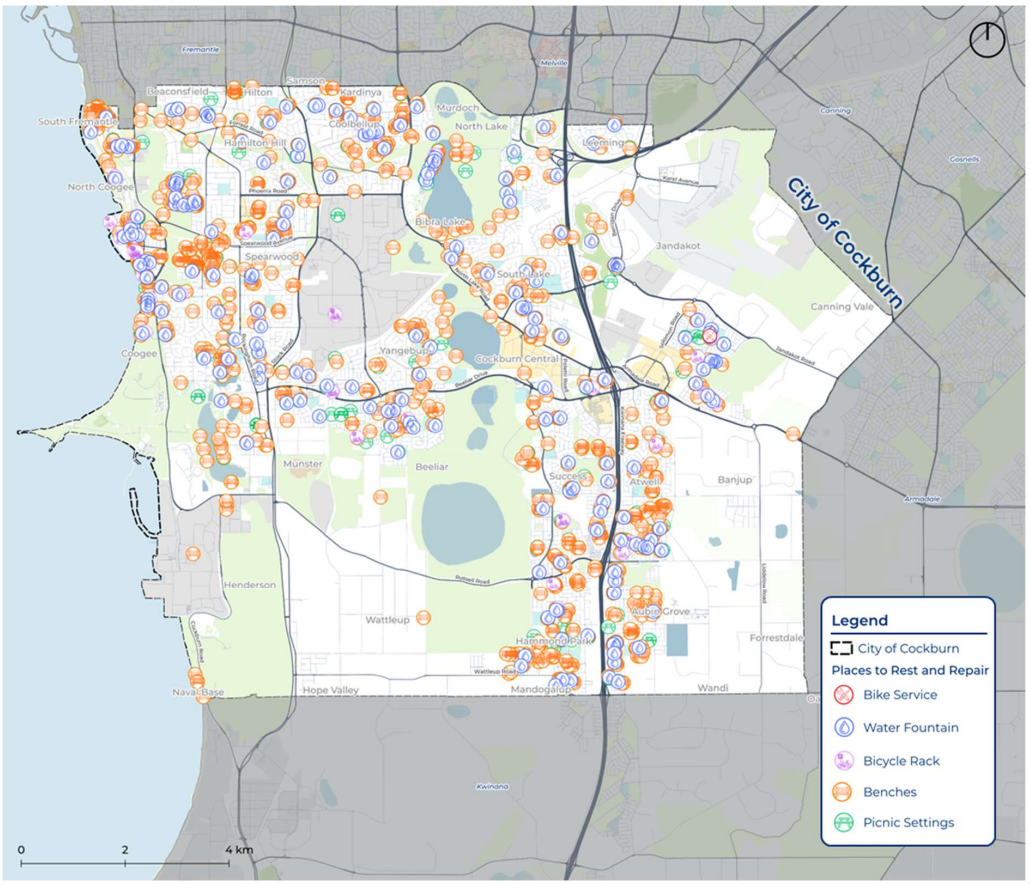


Figure 12 Trip facilities in the City of Cockburn

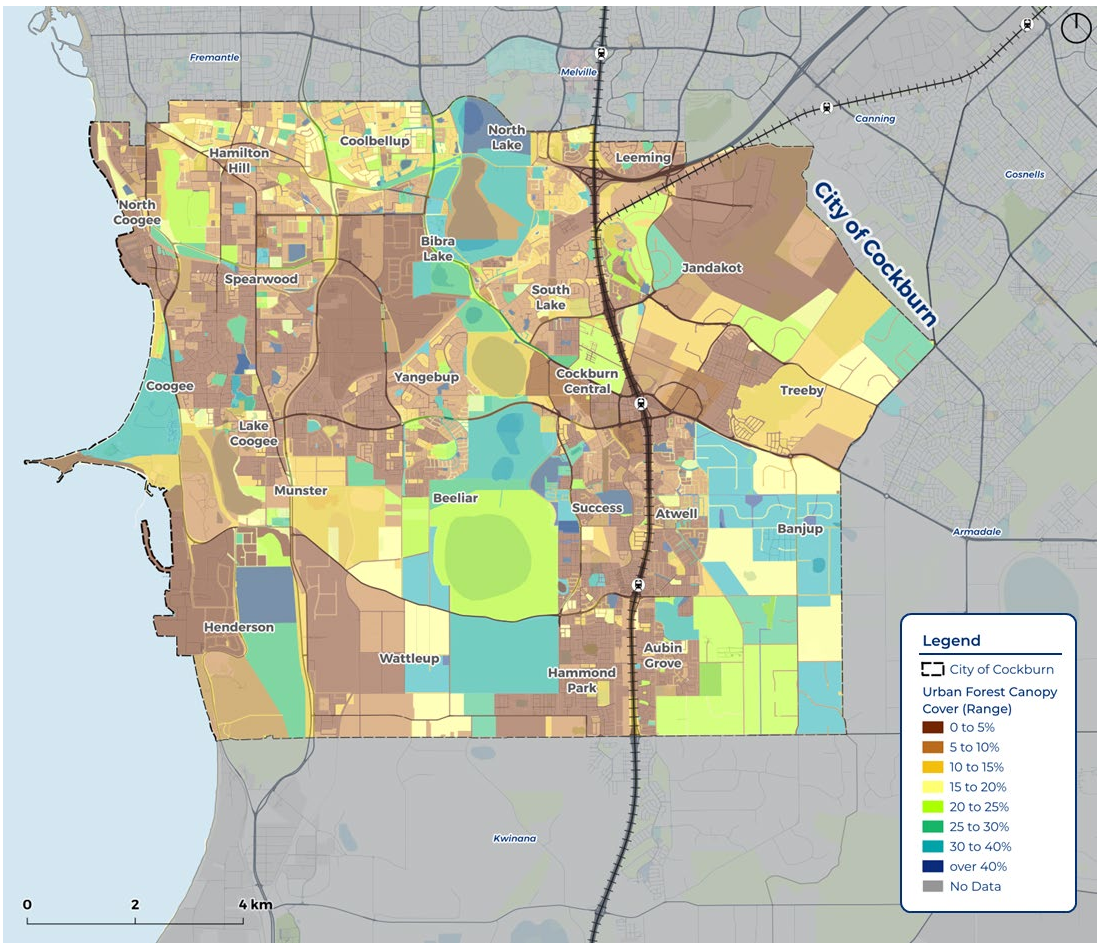


Figure 13 Tree canopy coverage in the City

4 The City at a Glance

4.1 People

The City of Cockburn is home to a diverse and growing population, shaped by a mix of cultural backgrounds, household types, and life stages. With strong projected growth over the next two decades, Cockburn is emerging as a key metropolitan hub, requiring responsive planning across housing, infrastructure, transport and community services.

The City of Cockburn is multicultural in character, with relatively young median age of 37 years old, a diversity of cultures and rising educational attainment, reflecting a community with unique needs and opportunities.

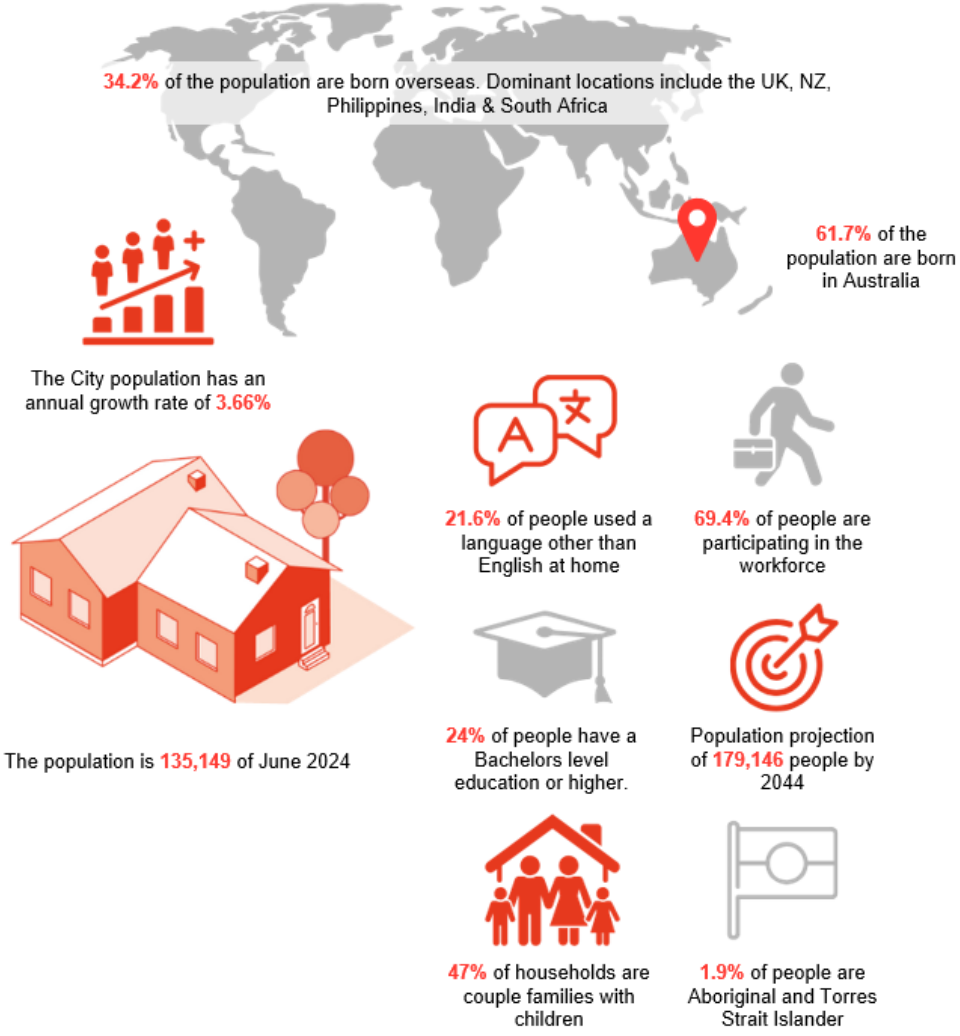


Figure 14 About the City's residents (ProfileID and Census 2021)

4.2 Travel behaviour

Census method of travel to work data provides information on how people travel to work. Work trips make a significant portion of overall travel, creating peak traffic, and provide a regular opportunity for people to shift towards active modes. In the 2021 Census, the City's residential working population method of travel to work showed:

- The City had lower riding and walking mode share relative to Greater Perth (which had 0.6% cycling and 1.6% walking mode share), and slightly lower from 2016 (where the City had 0.7% riding and 1.2% walking mode share).
- The City's residents had a high train mode share (6%) relative to Greater Perth (4.9%), though this was slightly lower than at the 2016 Census (where it was nearly 7%). The City's residents had lower bus mode share relative to Greater Perth, with 1.9% of City residents catching the bus to work vs 3.5%. As Census captures longest part of the journey, some residents may walk, wheel or ride to stations.
- 7% of the City's working residents worked from home, similar to Greater Perth. Working from home trends provide an opportunity for active local trips such as school drop off, visits to local centres for coffee or lunch, and for recreation and fitness.

Compared with Perth and the State in terms of active transport usage, for recreation (such as leisure and exercise) and as a mode of travel for 'transport' for related activities such as commuting to work or school, the City of Cockburn has a stronger focus on recreational riding and a lower proportion of people bike riding for transport.

Almost 10% more of Cockburn's population cycles for recreation, with 89.7% of trips undertaken for this purpose (Compared to 80.6% for Perth). Conversely, only 24.9% of trips are for transport within the City's residents, which is approximately 10% lower than Perth's overall figure of 34.1% and significantly below the State representation of 38%.

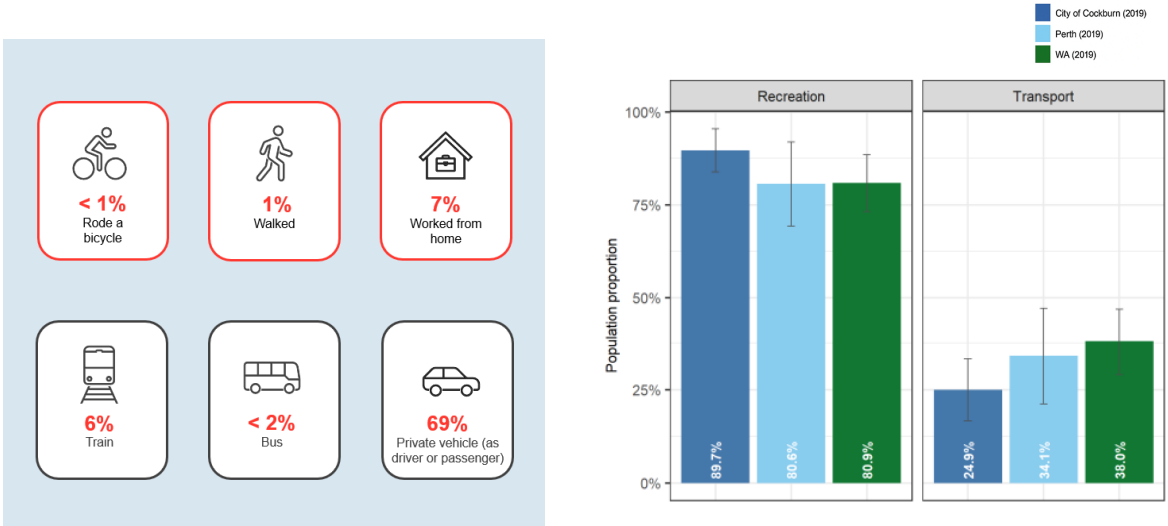


Figure 15 Travel behaviour in the City (Census 2021 and City of Cockburn Cycling Participation Report 2019)

4.3 Places

Located on Whadjuk Nyungar Boodjar, the City of Cockburn is sited in Perth's southern suburbs approximately 15–20 kilometres from the Perth CBD. The City blends natural landscapes of coastal beauty, regionally important wetland chains, and important urban growth areas. City of Cockburn covers a large geographic area of 170 square kilometres of land, encompassing 24 suburbs, with a range of older, established low density residential areas, residential in-fill development and newer residential developments.

The City of Cockburn spans from the coastal edges of Henderson, Coogee and North Coogee to the inland communities of Treeby, Jandakot and Banjup. The City is bordered by Fremantle, Melville, Canning, Gosnells, Armadale, Serpentine-Jarrahdale and Kwinana. The City also includes offshore gems like Rottnest Island and Carnac Island, however, these islands are managed directly by the State. Jandakot Airport is located within the City but on Commonwealth Government land and managed directly by the Commonwealth.

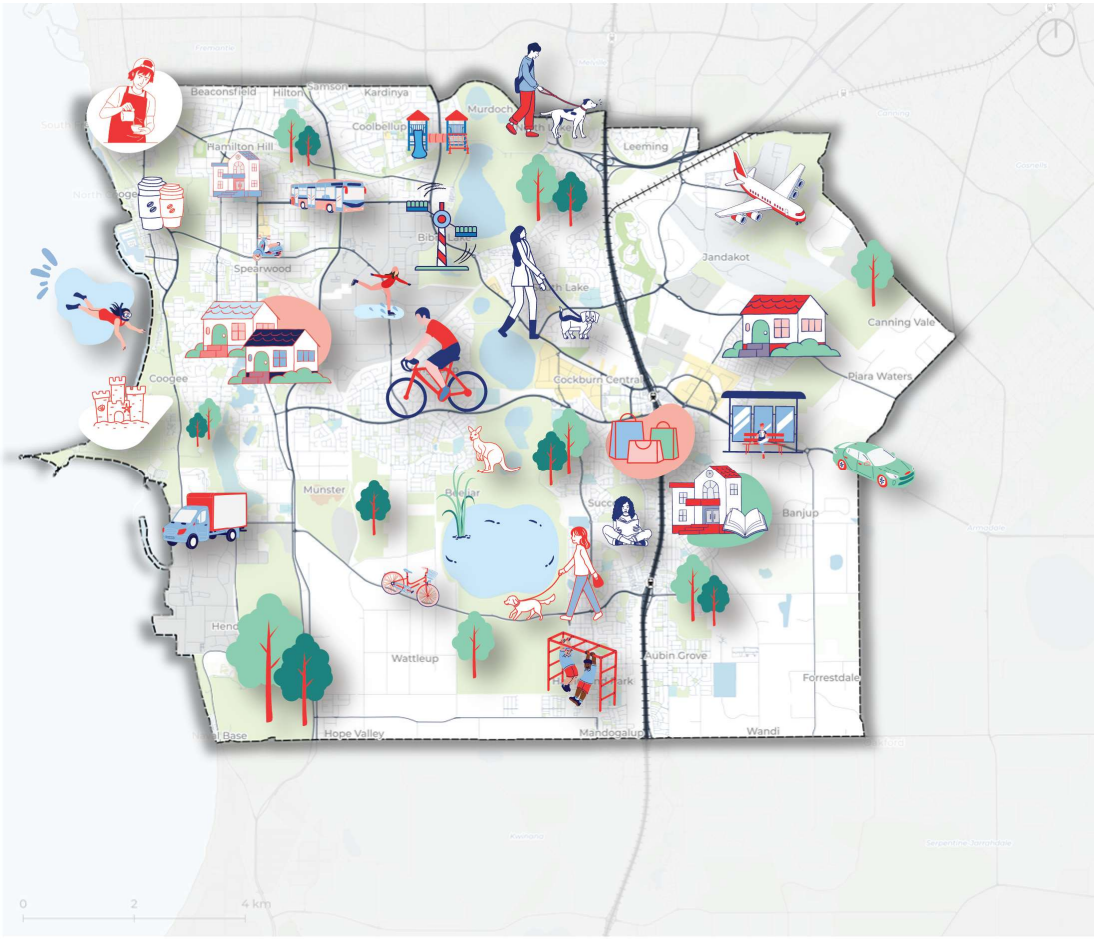


Figure 16 Overview of the City's places

There are 40 schools located within the City, including primary and secondary schools and two tertiary education campuses (Munster and Jandakot - South Metropolitan TAFE). Figure 9 maps the locations of the larger schools. There are also 16 schools/colleges/University/TAFE in neighbouring Council areas that local residents may attend as the City is within their local catchment area.

Over the past 40 years the national rate of active travel to school has declined from 75 to 25 per cent (Department of Transport, The declining rate of walking and cycling to school in Perth, 2021). The Your Move Schools program seeks to help more school children get to school actively, providing support for initiatives like regular active travel to school days, bike month breakfasts and events, bike skills and education courses, school street open days and more. Typically, parents, students and teachers work together torun activities tailored to their local context and earn points to spend in the Your Move 'shop' on resources and activities to enhance their active travel.

Links between schools and transport connections is also an important consideration to support parents using active transport as part of their trip-chains.

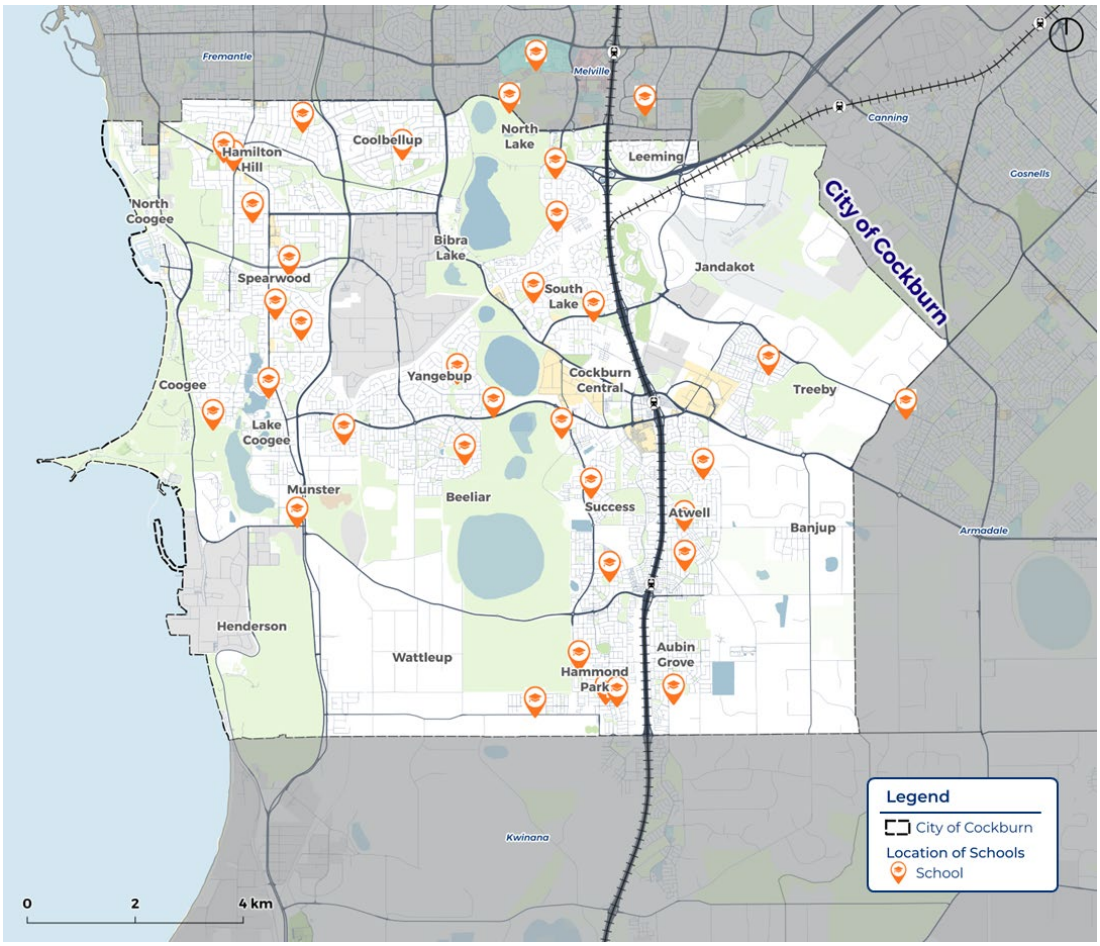


Figure 17 Location of larger schools in the City

4.4 The Future

IN THE NEXT 10 YEARS

Figure 10 shows the City's projected residential growth to 2036. Growth is anticipated in coastal areas such as North Coogee, driven by demand for high-density coastal living. Cockburn Central is expected to mature into its intended role as a transit-oriented development hub, with increased residential density and a more established urban character. Emerging suburbs including Wattleup, Hammond Park, Jandakot, Banjup and Treeby are also projected to experience substantial infill and development, contributing to the City's overall expansion. Wandi, Mandogalup and Piara Waters are developing further in neighbouring council areas, Kwinana and Armadale.

Henderson will continue to have a low residential population due to its industrial, freight, and logistics land uses but will be a key growth area for economic activity. This precinct is expected to strengthen, supported by State investment projects and the strategic development of Latitude 32. These initiatives will reinforce Henderson's role as a key industrial hub within the region.

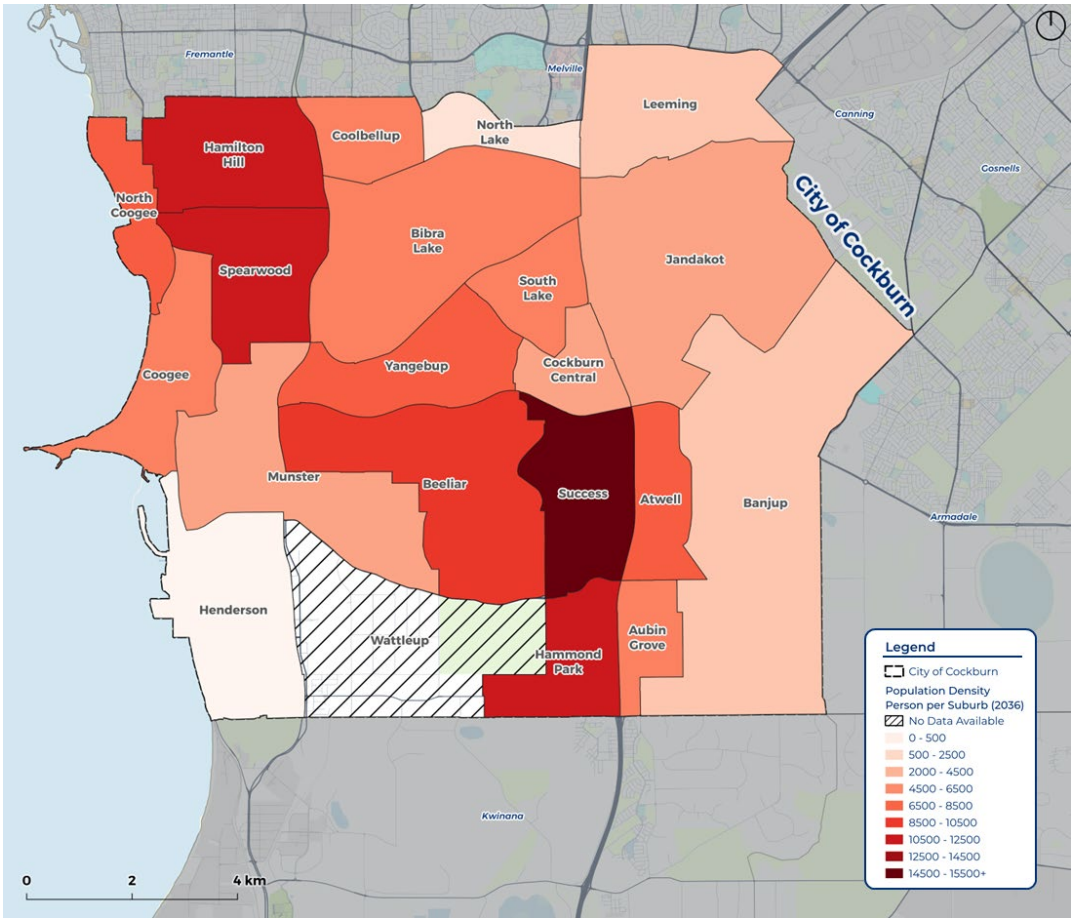


Figure 18 The City's projected population density (2036)

4.5 Planned projects by the City

REGIONAL & MAJOR ROADWORKS

Between 2018 and 2031, the City of Cockburn has committed to an extensive program of 56 regional and major roadworks aimed at improving connectivity and supporting growth across the municipality. Figure 13 shows the location of the projects, showing 35 projects have been completed, with two in progress and a further 19 planned for future delivery before 2031. The map is subject to ongoing updates so the corridors, current status and project number have been summarised into Table 2 below.

Key initiatives include four planned upgrades along Hammond Road and significant works along Rowley Road, Russell Road, and within Cockburn Central. Notably, Cockburn Central represents the largest concentration of road infrastructure investment, reflecting its strategic importance as the City's regional transport hub.

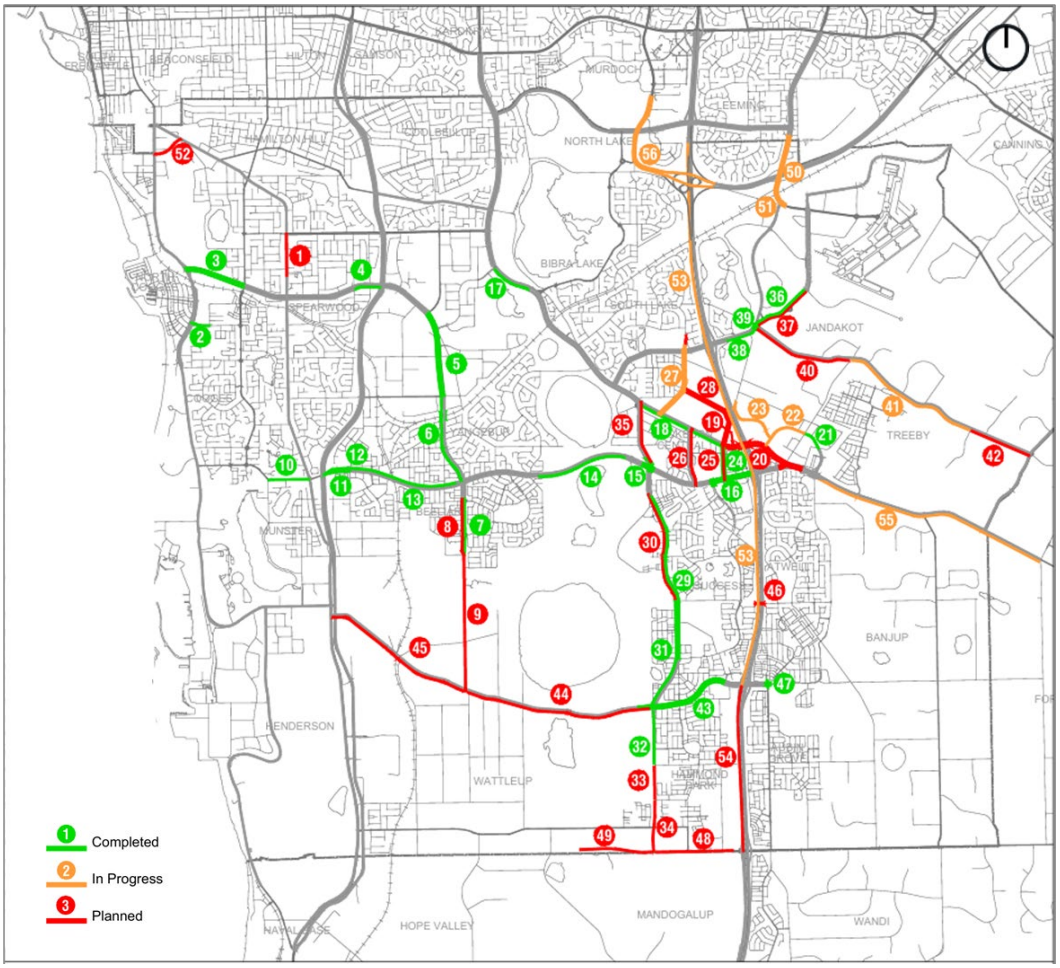


Figure 19 City of Cockburn Planned Regional & Major Roadworks 2018 – 2031 (Map subject to ongoing updates)

Table 2 City of Cockburn Regional and Major Roadworks 2018 – 2031 (Status as at of May 2026)

City of Cockburn Regional & Major Roadworks Table 2018 – 2031 (status 2026)		
Complete	**In progress**	**Planned**
Ocean Road **(2)**	Semple Court/Ngort Drive **(27)**	Rockingham Road **(1)**
Spearwood Avenue **(3,4,5,6,7)**	Kwinana Freeway **(54)**	Spearwood Avenue **(8)**
Mayor Road **(10)**		Henderson Road **(9)**
Beeliar Drive **(11,12,13,14,15,16)**		North Lake Road **(19,20)**
North Lake Road **(17,18)**		Midgegooroo Avenue **(25)**
Verde Drive **(21,22)**		Poletti Road **(26)**
Midgegooroo Avenue **(24)**		Hammond Road **(33,34,35)**
Hammond Road **(29,30,31,32)**		Pilatus Street **(37)**
Pilatus Street **(36)**		Jandakot Road **(42)**
Berrigan Drive **(38,39)**		Russell Road **(44,45)**
Russell Road **(43)**		Bartram Road **(46)**
Gibbs Road **(47)**		Rowley Road **(48,49)**
Jandakot Road **(40/41)**		Rollinson Road **(52)**
Prinsep Road **(23)**		Muriel Court **(28)**
Karel Avenue **(50,51)**		
Kwinana Freeway **(53)**		
Armadale Road **(55)**		
Murdoch Drive connection **(56)**		
35 projects completed	**2 projects in progress**	**19 projects in planning stage**

FOOTPATH PROGRAM AND MISSING LINKS

The City's draft Footpath Asset Management Plan 2024 - 2028 proposes an increased budget for path maintenance and renewal. The following missing links and key routes represent an investment opportunity in the next 5 - 10 years (subject to funding, collaboration with key stakeholders / asset owners / integration with other planned works).

1. Hammond Road – Russell to Frankland and Frankland to Wattleup (**secondary route** in the LTCN)
2. Farrington Road – Cockburn Melville border (**secondary route** in the LTCN)
3. Jandakot Road to Warton Road (**secondary route** in the LTCN)
4. Rockingham Road – Phoenix Shops area Coleville Crescent to Phoenix Road (**secondary route** in the LTCN)
5. Russell Road from Hammond Road – Rockingham Road (**secondary route** in the LTCN)
6. Stock Road (**primary route** in the LTCN)
7. Wetlands to Waves (extension from Hope Road shared path to the coast) (currently a **secondary route** in the LTCN but proposed change to **primary route**)
8. Rockingham Road (northern section - Cockburn Road to Phoenix Road) (**secondary route** in the LTCN)
9. Cockburn Road (south of Mayor Road this is a **primary route** in the LTCN, north of Mayor Road major priorities include connections across Cockburn Road)

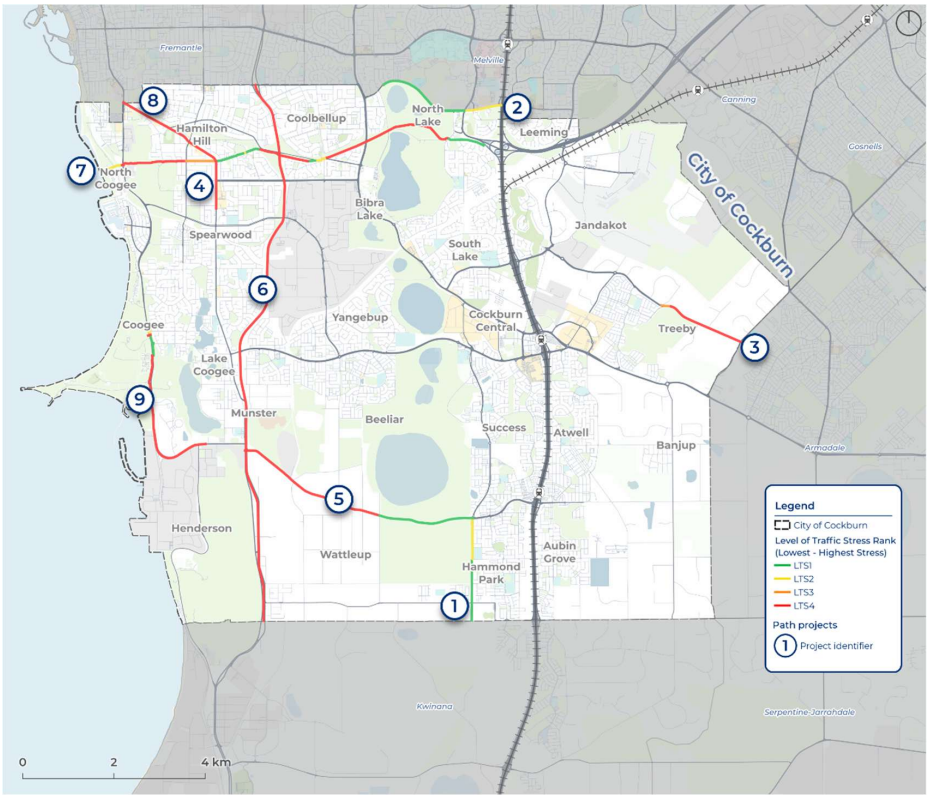


Figure 20 Footpath proposed program showing Level of Traffic Stress (Refer to Section 5.4 for details)

4.6 Planned projects by Others

These planned projects were identified during Stakeholder Engagement Workshop 1 and meetings with individual local governments.

Organisation	Active Travel Projects
City of Kwinana	• Currently updating their Bike and Walk Plan and taking a neighbourhood approach • Intersection upgrade planned at Rowley Road (**primary route** in the LTCN) / Lyon Road (**local route** in the LTCN), replacing roundabout with traffic signals
City of Melville	• Black Spot Funding received to upgrade Winterfold Road (**secondary route** in the LTCN) / North Lake Road (**primary route** in the LTCN) intersection at the boundary of the City of Cockburn and the City of Melville which will improve upgrades to the active transport routes here
City of Fremantle	• Currently updating their Bike Plan
City of Armadale	• Warton Road Shared Path (**primary route** in the LTCN) • Mason Road upgrade (**local route** in the LTCN)
City of Gosnells	• Nicholson Road Shared Path (**secondary route** in the LTCN) • Warton Road Shared Path (**primary route** in the LTCN)
City of Canning	• Connecting Orion Road (Jandakot Airport Holdings – Commonwealth Govt Special Control Area) (**secondary route** in the LTCN) to Leeming Road (**secondary route** in the LTCN) and Clifton Road (**local route** in the LTCN) Canning Vale in City of Canning and Fraser Road (not on LTCN) in City of Cockburn connect to Acourt Road/ Canderloro Road (**local routes** in the LTCN) in the City of Canning, to better link to Jandakot Airport and Ranford Road Station • Canning Vale Sports Master Plan, and Canning Vale Sports Complex 166-167 Clifton Road (**local route** in the LTCN) Canning Vale to be completed by 2029 • Jandakot Eastern Link Road (**secondary route** in the LTCN)

Organisation	Active Travel Projects
Main Roads WA	• Intersection upgrade at Rockingham Road / Cockburn Road / Hampton Road intersection (Rockingham Road and Hampton Road are **secondary routes** in the LTNC) • Pedestrian bridge at Stock Road Investigation (Hamilton Hill) (Location of supporting piers) (Stock Road is a **primary route** in the LTCN) • Kwinana Freeway (northbound) additional lane (Russell Road to Beeliar Drive) (**primary route** in the LTCN) • Kwinana Freeway (both directions) additional lane (Russell Road to Mortimer Road) (**primary route** in the LTCN) • Kwinana Freeway (southbound) additional lane (Roe Highway to Berrigan Drive) (**primary route** in the LTCN) • Stock Road (Planning Review stage) (**primary route** in the LTCN) • Rowley Road (Planning Review undertaken and Planning Control Area in place as at July 2025) (**primary route** in the LTCN) • Russell Road upgrade (**secondary route** in the LTCN)
DPLH	• Jandakot Road Planning Study (recommended urban expansion) (**secondary route** in the LTCN)
RAC	• RAC Surf Park in Cockburn Central (opening late 2027) (on Prinsep Road, a **local route** in the LTCN, and bordering **primary routes** on the Kwinana Freeway eastern side and Armadale Road)
Latitude 32	• Recently developed Active Transport Strategy
Henderson Defence Precinct	• Henderson Defence Precinct and Australian Marine Centre have developed integrated transport plans

5 Walking, Wheeling and Riding in the City

5.1 The Long Term Cycle Network Hierarchy

The Long Term Cycle Network (LTCN) categorises routes according to their function.

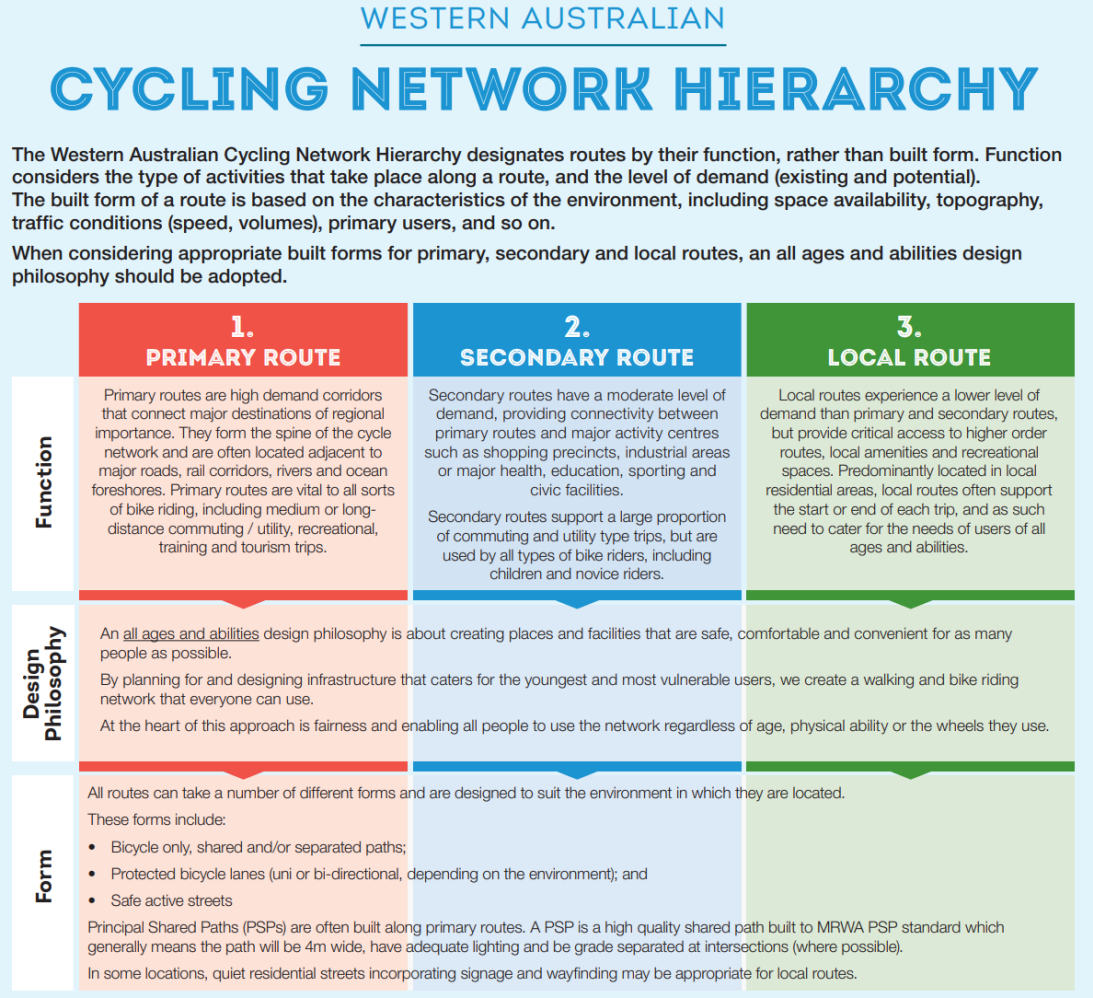


Figure 21 Western Australian Cycling Network Hierarchy

5.2 The City's long term cycling network

The Long-Term Cycle Network (LTCN) was endorsed by the City of Cockburn in April 2020. The plan is aspirational and identifies corridors and investment opportunities to improve the cycling network and obtain funding through development activity and State-led infrastructure projects.

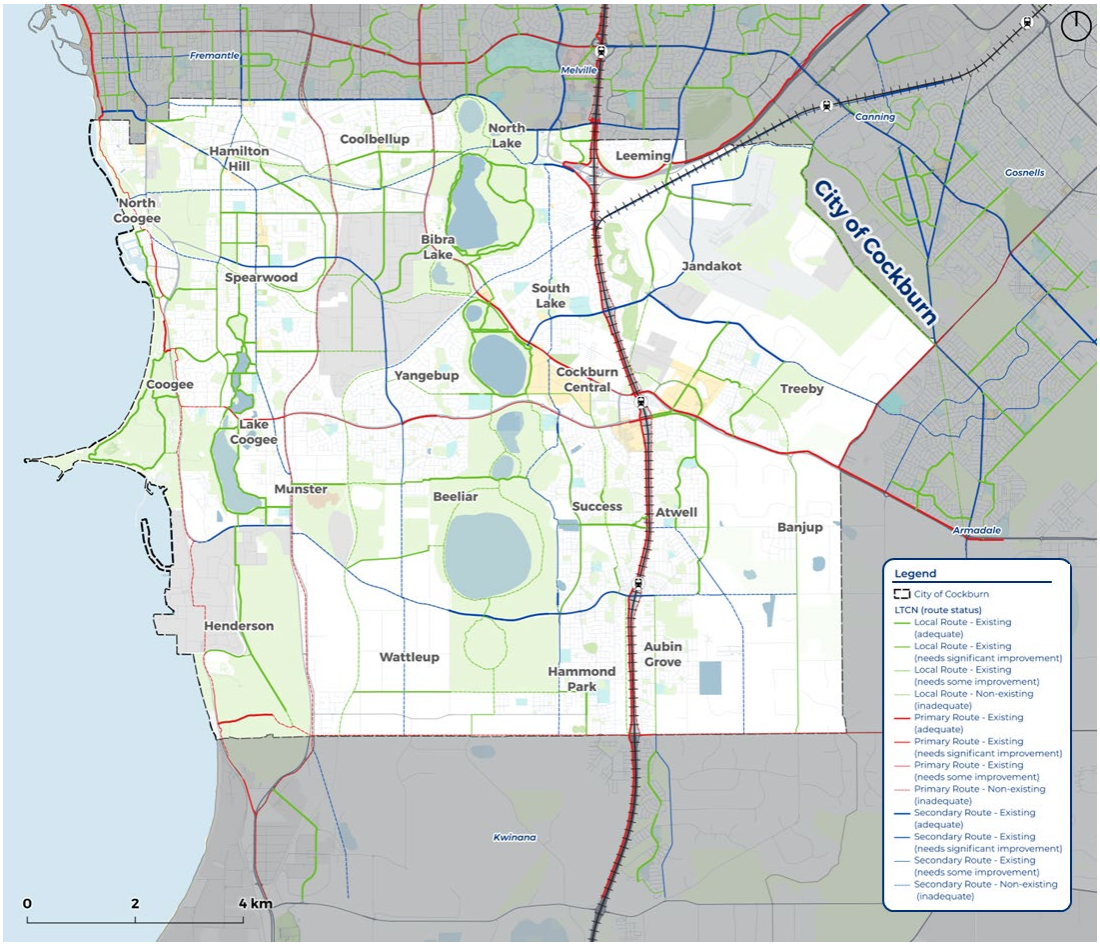


Figure 22 The City's endorsed Long Term Cycle Network

5.3 The City's active transport network gaps

Figure 22 shows the existing footpath network managed by the City and the proposed network to identify gaps where infrastructure for walking and riding does not currently exist within the locality.

It is important to note that this existence of a route does not necessarily mean that it meets all functional requirements. Therefore, Figure 23 highlights existing routes that require either some or significant improvement in red and orange, proposed routes (currently non-existing) in grey and the locally managed and determined footpath network in light blue.

Missing links are particularly evident on longer journeys and key routes, with significant breaks or extended sections absent in both major north-south and east-west corridors.

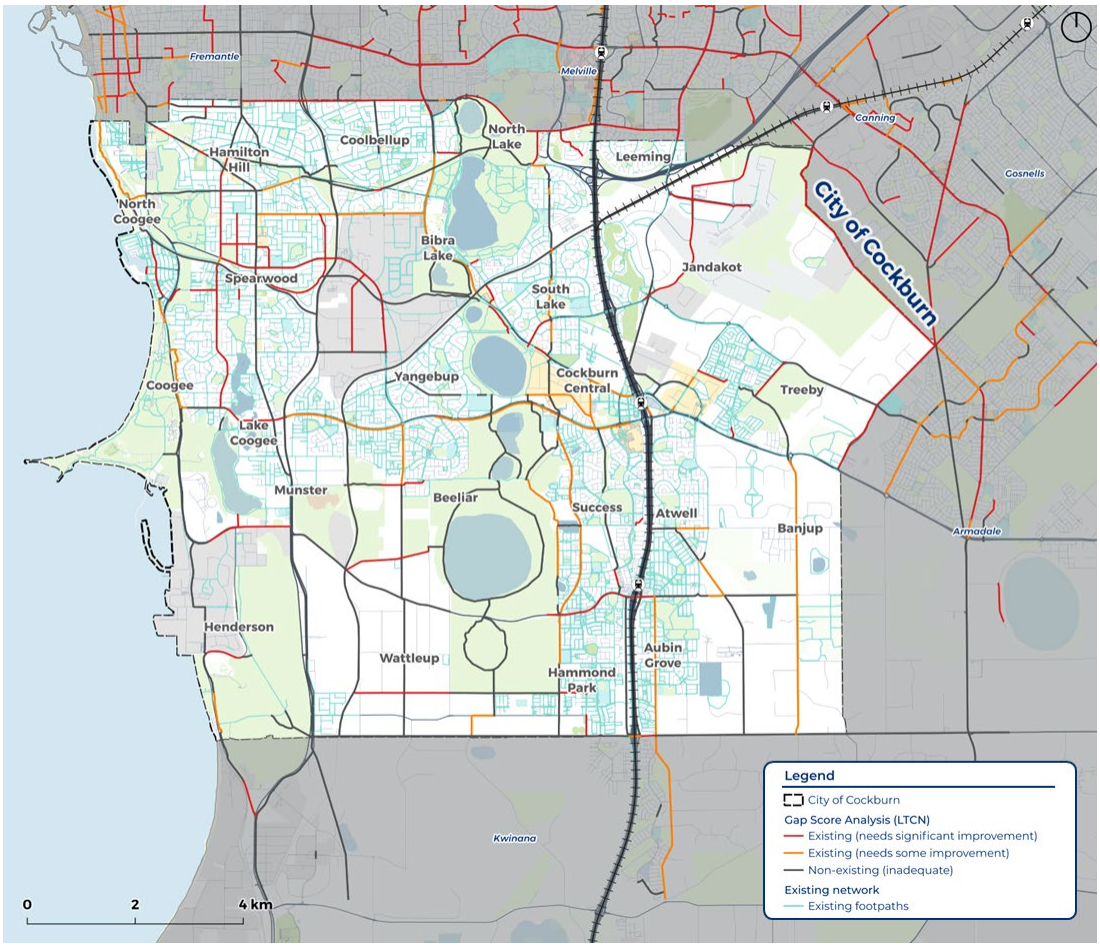


Figure 23 The City's active transport network gaps

5.4 Level of traffic stress

Level of Traffic Stress assessments looks at factors including traffic volume, speed, and road design to categorise streets into four different stress levels, ranging from low stress (suitable for most riders) to high stress (only suitable for highly confident riders). Level of Traffic Stress assessment helps define where and what type of infrastructure intervention is required to develop an all ages and abilities network.

Routes should minimise level of traffic stress and other stress factors to be attractive to a wider range of people riding. Generally, the higher the level of traffic stress, the more protective the required bicycle facility. This relates to the design direction provided in Section 3.1. Examples of low stress treatments include wide off-road paths separated from vehicle traffic with infrequent interruptions. In some instances. such as around the lakes, a lack of infrastructure has also been classified as high stress.

The Level of Traffic Stress Assessment for the City's active transport network shows:

- Limited comfortable riding routes both for north-south travel and east-west travel
- Comfortable recreational routes around lakes, but gaps between the lakes
- Network gaps

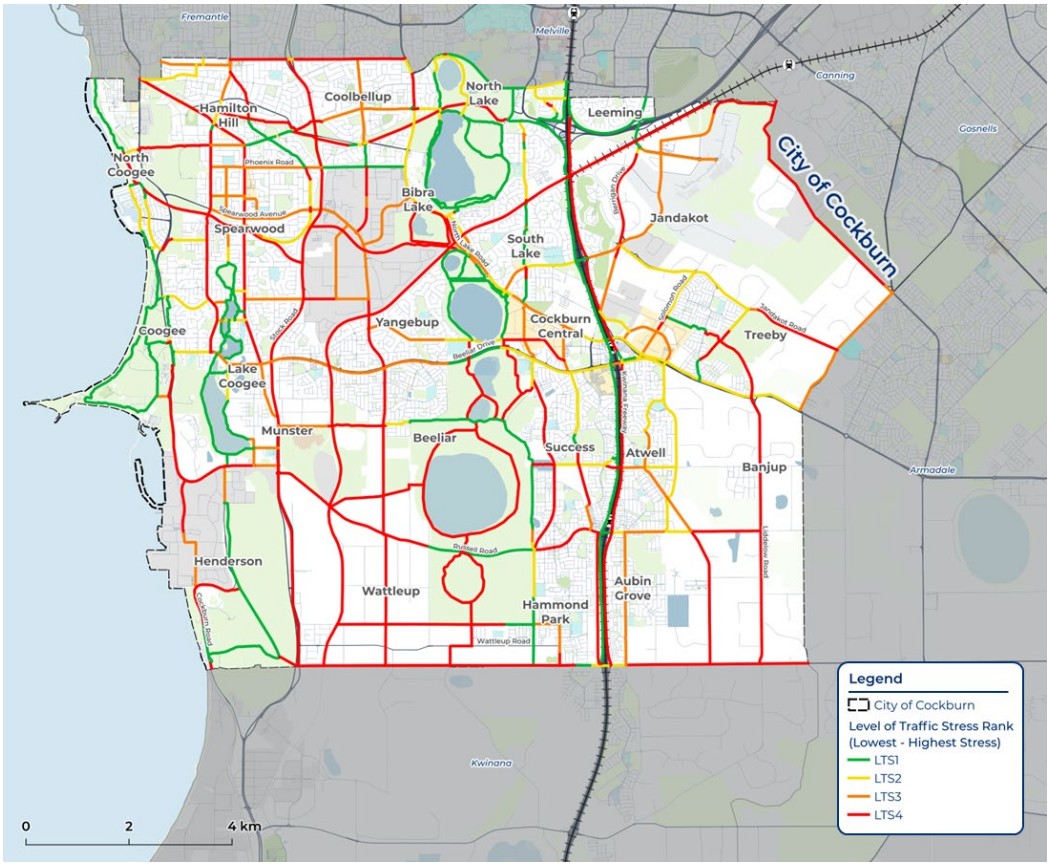


Figure 24 The City's Network Level of Traffic Stress

5.5 Crash hot spots

Crash Map MRWA data shows that during the 5 year period (2019 – 2023), a total of 134 crashes occurred involving a person walking or riding and requiring hospital or medical treatment in the City. These crashes are dispersed across the City, as shown in the heatmap (Figure 25). There are cluster areas of greater crash incident volumes, especially along high traffic volume corridors. However, some clusters of crashes have occurred in higher pedestrian movement environments such as Brenchley Drive in Atwell adjacent to Atwell College, Midgegooroo Avenue, Wentworth Parade, Rockingham Road, North Lake Road, Spearwood Avenue and Berrigan Drive. A correlation of concerns is that many of the higher crash volume roads are also the location of numerous schools and shopping areas, creating potential desire lines for active transport crossings.

Importantly, crash data is based on reported incidents, whereas near misses and many pedestrian and bike incidents are often underreported. Crash statistics are complemented by extensive community engagement and feedback on locations where people feel unsafe walking or wheeling.

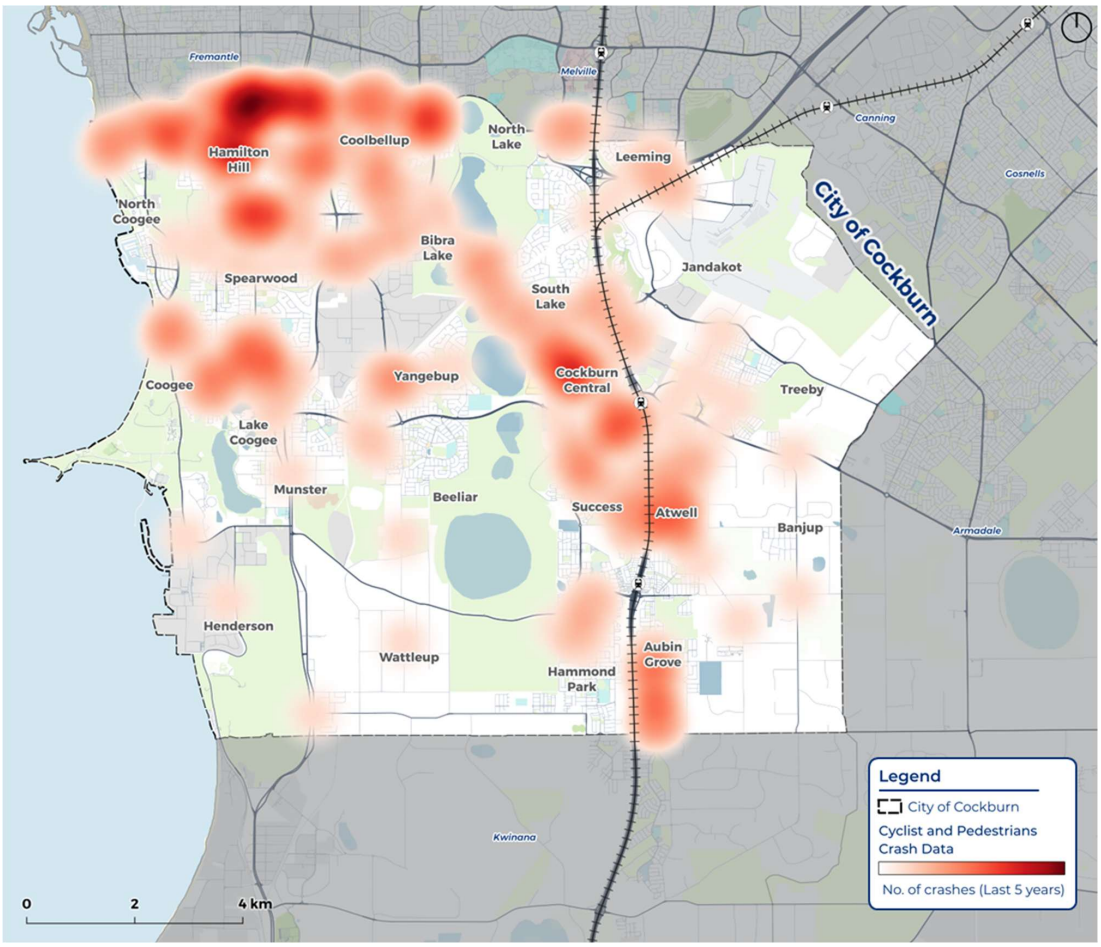


Figure 25 Crash hot spots in the City

6 Action Plan

6.1 The Infrastructure Programs

MAJOR ROUTES

Longer corridors through the City that are staged for delivery over multiple years, where the City has the primary role in planning, design and delivery.

ADVOCATING FOR PRIORITIES

Important routes for connectivity in the City where the City does not have the primary role in planning, design and delivery and is dependent on external delivery partners.

PROBLEM CROSSINGS

Identified crash hot spots and intersections where people feel unsafe on the network, with an ongoing budget to continue to upgrade intersections and provide crossings as feedback is received.

SAFE ACTIVE NEIGHBOURHOODS

Larger local projects concentrated in residential areas and grouped minor network connections.

SAFE AROUND SCHOOLS

The program responds to increasing safety risks around school precincts, declining rates of walking and cycling to school, and strong community concern regarding traffic congestion, pedestrian safety and school access. There are 40 schools located within the City, including primary and secondary schools, as well as two tertiary education campuses at Munster and Jandakot (South Metropolitan TAFE). In addition, 16 schools are located in neighbouring local government areas that fall within local catchments and are frequented by City residents.

To improve safety, accessibility and active travel outcomes, all schools within the City, and schools with catchments in the City, should be systematically assessed for safety and infrastructure requirements, with funding allocated to deliver priority upgrades across the City.

School Safety and Infrastructure Assessment

Each school site should be assessed using a combination of desktop analysis and on-site observation to ensure a comprehensive understanding of local conditions, risks and opportunities.

The assessment process should include:

- Review of available traffic volume, speed and movement data, including relevant crash history

- Site visits during AM and PM school peak periods to observe travel behaviour, congestion, and safety risks
- Documentation of existing parking controls, including pick-up/drop-off arrangements and compliance
- Audit of all existing pedestrian and cyclist crossing infrastructure, including compliance with applicable standards
- Identification of key safety risks, access issues, gaps and improvement opportunities
- Connection to public transport for parents/carers should also be considered
- Preparation of a school-specific Action Plan, prioritised using a risk-based methodology that considers safety, vulnerability, demand and feasibility

Safe Route Mapping

Each school should be assessed to identify and map designated active travel routes within two defined catchments:

- 400-metre catchment (approximately 5 minutes): immediate, highly walkable catchment
- 800-metre catchment (approximately 10 minutes): extended walkable and rideable catchment

Safe route identification should consider:

- Existing infrastructure, including footpaths, crossings, shared-use paths and traffic controls
- Planned or proposed upgrades, including new connections, surface treatments, missing links and network continuity
- Barriers to movement such as high traffic volumes, vehicle speeds, poor lighting, missing crossings or accessibility constraints

The outcome should be a clear set of preferred walking, wheeling and riding routes for each school, supported by infrastructure upgrades.

Action Plan and Delivery

A comprehensive Action Plan should be prepared for each school, clearly identifying:

- Proposed infrastructure improvements (e.g. footpaths, crossings, traffic calming, speed management, wayfinding)
- Location, rationale and safety outcomes for each recommended treatment
- Priority ranking based on safety risk, exposure, demand and equity
- Indicative cost ranges to support funding and staging decisions

Collectively, the Action Plans should support a coordinated, multi-year delivery program, enabling the City to progressively fund and implement school safety and active travel infrastructure upgrades across all sites.

Safe around schools funding allowance

Annual budget	What it delivers
$500k / year	1 – 2 schools fully treated or minor upgrades at 4 – 6 schools
$1.0m / year	3 – 4 schools per year; visible network improvement
$1.5m+ / year	Transformational program; aligning with external grant leverage

6.2 Long Term Cycle Network changes

The Department of Transport and Major Infrastructure requested amending two major proposed routes in the City's Long Term Cycle Network, so the routes may be eligible for State funding in the future.

Preliminary concept designs and structure plans are being developed for these corridors by the State. They are unfunded at this stage but provides an opportunity for future progress, subject to feasibility, integration with road upgrades, renewal programs, development activity and State led infrastructure projects.

Any additional changes to the LTCN can be reevaluated in 5 years (at the time of next round of Bike Plan updates or on case-by-case basis) when we have relevant structure plans in place.

1. Retain the existing alignment of the Roe 8 & 9 (Wetlands to Waves) corridor route in the Long-Term Cycle Network and upgrade it from a Secondary Route to a Primary Route.



Figure 26 New primary route along the Roe 8 and 9 corridor

2. Fremantle Stage 6d (Coastal Primary Route) amendments required for the section of route between South Beach and North Coogee:
   - Amend the primary route in the LTCN to be aligned within the rail corridor between Douro Rd and Cockburn Rd (where it crosses over the freight rail line)

- Downgrade existing primary route between Douro Rd and Orsino Blvd to a secondary route
- Create a new local route along Robb Rd
- Create a new local route along Bennett Ave in line with the Robb Jetty Structure Plan

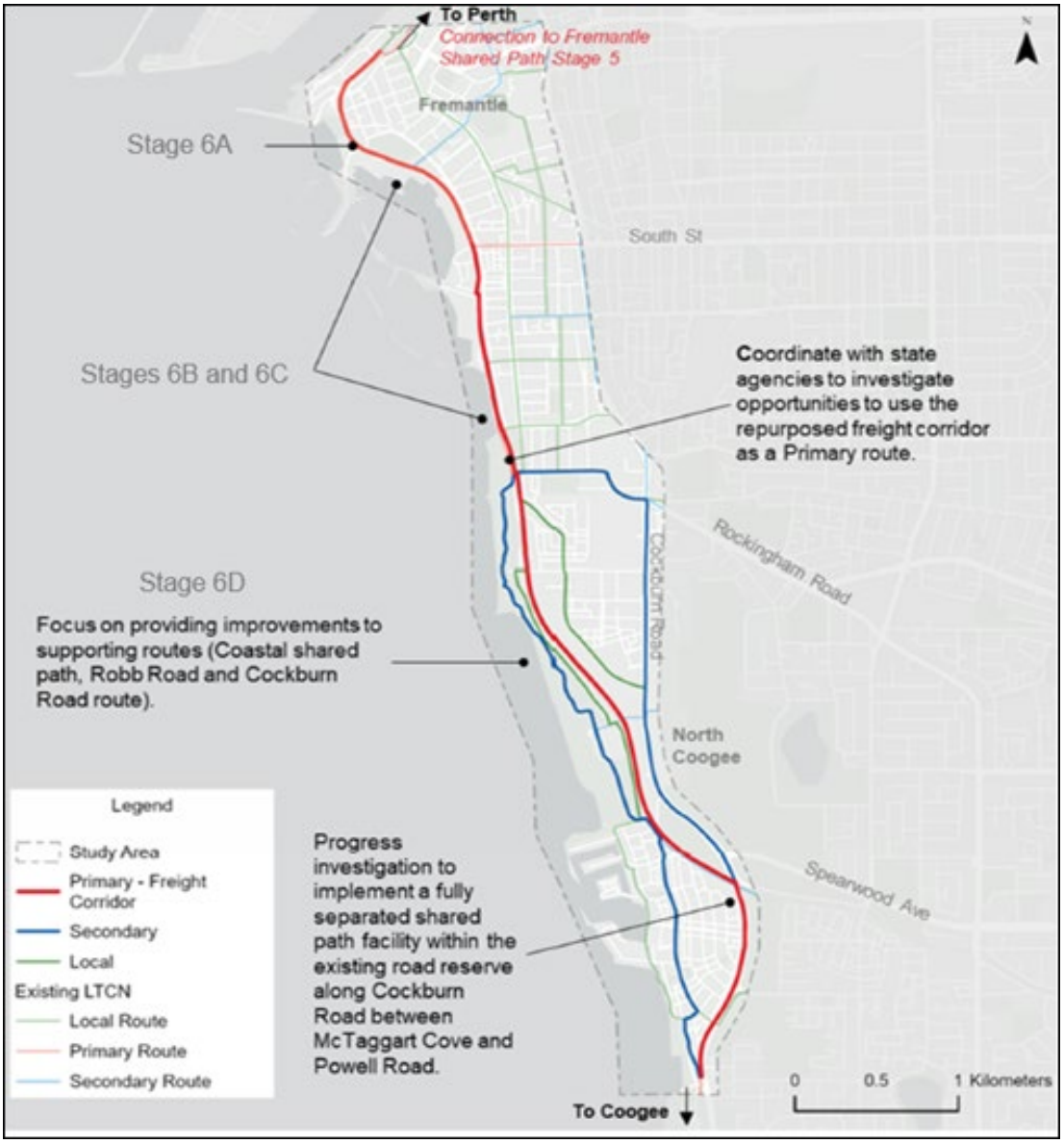


Figure 27 Fremantle Stage 6 Corridor study recommendations relevant to the Stage 6D project area

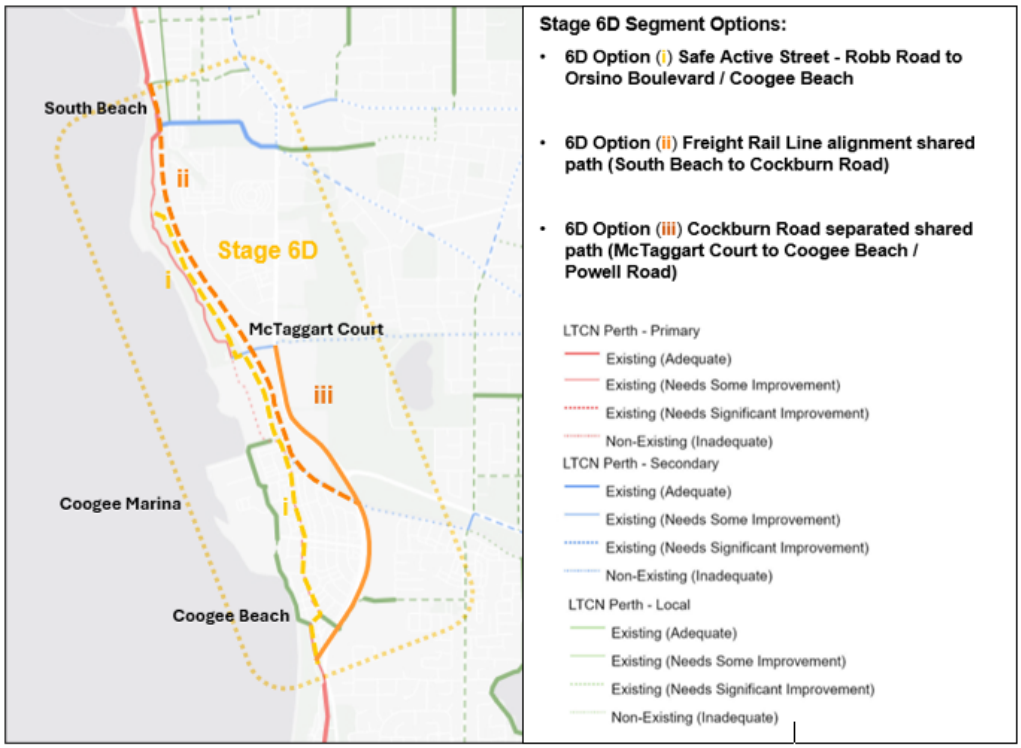


Figure 28 Stage 6D options to be investigated in the scope of works

6.3 Policy and programs

The Plan supports the City's Strategic Community Plan (SCP) objectives, particularly community health and wellbeing.

A variety of actions aimed at promoting and improving the experience of people using active transport in the City are intended to be progressed, subject to funding and integration with other works. Details are listed in Section 7 – Policy and Programs table.

6.4 Delivering the Plan

RESOURCING AND GRANT FUNDING OPPORTUNTIES

The Plan does not rely on a standalone funding uplift but is intended to be delivered through an integrated investment approach, optimising outcomes from existing capital programs and external funding opportunities.

Resource availability, delivery sequencing and scope will be reviewed through future budget processes and Long Term Financial Plan updates.

This supports transparency around affordability while maintaining flexibility.

Current grant opportunities to support the City's delivery are identified in Table 3.

Table 3 Key grant funding opportunities

Funding opportunity	Description
Western Australian Bicycle Network (WABN) Grants Program	State funding initiative to assist local governments in WA. Funding for the design and implementation of bicycle network infrastructure and programs in accordance with the State's priorities set out in the WABN Plan. Funding is available for up to 50% of the total project cost. Projects are encouraged to be spread over two financial years to facilitate high quality planning and design.
Your Move Program	Schools can receive grants for end of trip facilities and bike education programs from the DTMI's Your Move Program for schools, including the Connecting Schools Grant. Schools must join Your Move, actively participate in the program and achieve a high points status to be eligible for the grant.
Bike Month Grants	Community groups, organisations and LGAs can apply to share in $75,000 in grants from the DTMI and RAC to support local bike riding events and activities as part of Bike Month.
Federal Active Transport Fund Grants	The Active Transport Fund is a $100 million national funding program funding capital infrastructure works including: construction of new bicycle and walking paths. Upgrades to existing paths, crossings and links; Infrastructure on publicly owned road assets or corridors, and complete, stand-alone projects (not dependent on other works).
RAC Community Sponsorships	The program has a range of sponsorship categories for community groups to access including Grass Roots, Project and Partnership categories.
Office of Road Safety Community Grants	To encourage community groups to participate in road safety, the Road Safety Community Grant Program provides up to $5,000 in event grants and up to $25,000 for projects.
Black Spot Program	National and state funding initiative to assist in implementing measures at roads with proven history of crashes. The subject road would need to be nominated as a 'black spot' to be considered for funding. Black spot projects can also be nominated with road safety inspections. Project proposals should demonstrate a benefit to cost ratio of over 2 for the Australian Government Program and a benefit to cost ration of over 1 for the State Black Spot Program.
Roads to Recovery Program	National funding initiative that supports the maintenance of local roads. LGAs could utilize this funding to fix / maintain local roads that are part of bike riding routes.
Lotterywest Community Grants	WA funding program open to LGAs and non for profits for $3,000+ with five priority areas: Inclusive thriving community; Connected cultural experiences; Protected sustainable ecosystems; Smart innovative society;

Funding opportunity	Description
	Active healthy people (delivered in partnership with Healthway)
Streets Alive	Town Team Movement program funded by MRWA, providing grants of up to $100,000 for projects designed to calm traffic on local roads. The program has a place making focus.

INTEGRATION WITH ROAD AND RENEWAL PROGRAMS

The preferred delivery model for this Plan is through integration with existing capital programs, including road upgrades, footpath renewals, developer funded works and State led infrastructure projects.

Standalone walking and cycling projects are intended to be targeted and opportunistic, responding to funding availability and project readiness.

TIMING

The Action Plan identifies indicative investment opportunities to guide planning, advocacy and funding applications over the life of the Plan. Inclusion does not constitute a funding commitment, fixed delivery timeframe or finalised design outcome.

TARGETS AND OUTCOMES

Targets included in this Plan are intended as aspirational and directional indicators of progress. Achieving broader mode shift and safety outcomes is influenced by multiple factors, including land use patterns, State infrastructure delivery and public transport services.

KEY RISKS

Key risks associated with delivery of the Plan include external funding availability, reliance on State-led infrastructure programs, competing capital priorities and corridor constraints.

These risks are mitigated through an integrated investment approach that promotes flexibility, staged delivery and strong inter-agency coordination.

THE ROLE OF THE CITY ON STATE-CONTROLLED CORRIDORS

On State-controlled corridors, the City's primary role is advocacy and coordination to support inclusion of walking and riding outcomes. Delivery, timing and scope remain subject to State priorities and funding decisions.

7 The opportunities

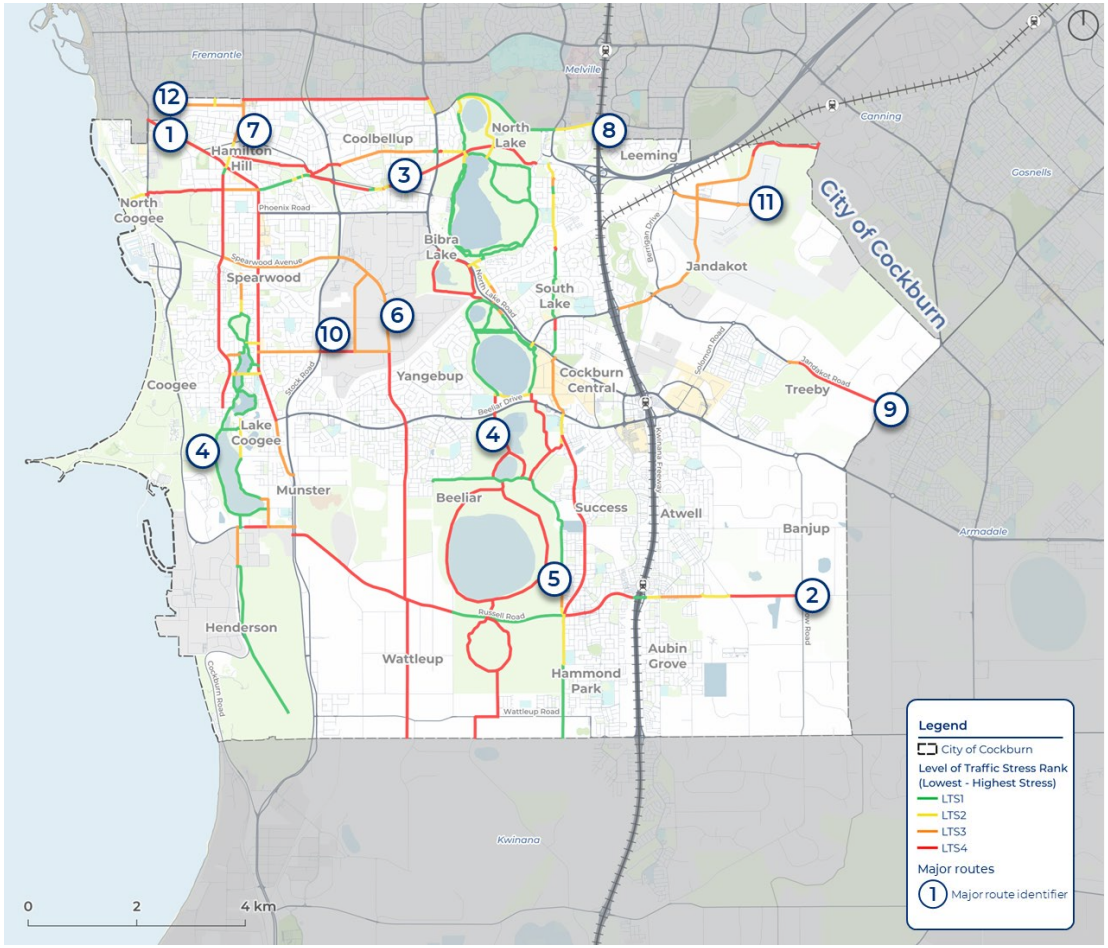


Figure 29 Major routes– showing missing links and level of traffic stress, City roads and paths to be considered for infrastructure improvements as budget allows

Major routes - missing links and level of traffic stress - City roads and paths to be considered for infrastructure improvements as budget allows

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
1	**Rockingham Road secondary route** This corridor provides connection from the coast to established, densifying residential areas, local activity centres and major shopping precincts, light industrial areas and key community facilities, local parks and recreation as well as being within school catchments for several schools. Upgrades to this corridor will provide priority for the route at access roads, improve crossings, resolve interface issues with bus stops and obstructions such as power poles, and be wider than the existing narrow concrete. The route upgrade has been designed from Cockburn Road to Phoenix Road.	✓	✓	✓	✓	✓	Plan Design Deliver	MRWA	MRWA Road Project Grants WABN Grant Federal Active Transport Fund
2	**Gibbs Road / Russell Road secondary route** This east-west corridor provides direct access to Aubin Grove Train Station, the Wetland Chain (running North-South), the Henderson industrial precinct / Latitude 32, local shops and growing residential areas (including Banjup), and connects to the Kwinana Freeway PSP and coastal route (providing beach access as well as commuting access) and forms part of school access for several schools.	✓	✓	✓	✓	✓	Advocate Plan Design Deliver	DPLH / Development WA MRWA (signals and intersections)	WABN Grant Federal Active Transport Fund
3	**Wetlands to Waves Roe 8/9 corridor secondary route** The City is abundant with natural beauty and the Wetlands to Waves route showcases the variety its of landscapes, providing an important link combining transport and recreation in a high-amenity setting. Using the former Roe 8/9 corridor the City has an opportunity to provide high-quality paths as destination infrastructure that is sensitive to local context. This route combines parts of the secondary and local networks to provide a key east-west link between the wetland chain and the coast, providing a key route for established and densifying residential areas. The route will provide access to higher order cycling routes, the wetlands, and is within the catchment for several schools and local activity centres.	✓	✓	✓	✓		Plan Design Deliver	MRWA	WABN Grant Federal Active Transport Fund

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
4	**The Wetland Chains** The City is home to two parallel wetland chains running north-south through the City. These chains provide opportunity to promote active recreation as well as transport along high amenity corridors separated from vehicle traffic. Parts of this route are managed by DBCA and the City's role will include advocacy and potential funding discussions with DBCA for the design and construction of infrastructure, as well as ongoing management and maintenance of these routes. The western wetland chain should include a link through Manning Park to Manning Lake. Safe crossings of the east-west road corridors which run through the wetland chains are critical. More detail should be developed in the City's Trails Master Plan, acknowledging that these routes, if developed, can play a significant transport function as well as recreational opportunity.	✓	✓	✓	✓		Advocate Partner Plan Design Deliver	DBCA MRWA (Signals and intersections)	WABN Grant Federal Active Transport Fund
5	**Hammond Road** Running north-south between North Lake Road and Frankland Avenue this link connects residential areas, community sport facilities and parks, schools, and shopping precincts / employment destinations. Some segments of the route have narrow concrete or gaps that don't support the secondary route function of this link. Upgrades to occur in line with road upgrades.	✓	✓	✓	✓	✓	Plan Design Deliver	MRWA	WABN Grant MRWA
6	**Spearwood Avenue** Currently this route features on-road painted lanes which do not provide for an all ages and abilities experience. This route connects to local parks, schools, and connects established residential areas with one of the City's industrial precincts	✓	✓	✓	✓	✓	Plan Design Deliver	Internal	WABN Grant MRWA
7	**Carrington Street / Hamilton Road** Upgrades to the existing narrow concrete shared paths along this route will connect established residential areas to local shopping areas and community facilities, and resolve intersection issues raised during engagement (particularly the Carrington Street / Healy Road intersection).	✓	✓		✓	✓	Plan Design Deliver	MRWA (Signals and intersections)	WABN Grant MRWA

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
8	**Winterfold Road / Farrington Road** This route was raised frequently during engagement with issues including narrow widths of shared paths, high vehicle speeds, dangerous and limited crossing opportunities and unsafe painted bicycle lanes. Upgrading the route with separated cycling facilities and wider paths will provide for a lower stress experience connecting to schools, the wetlands, local shops and community facilities and the primary cycling network.	✓	✓		✓		Plan Design Deliver	City of Melville MRWA	WABN Grant MRWA
9	**Jandakot Road** Continuing the existing high-quality shared path on Jandakot Road, this project will connect residential growth areas including Treeby with Piara Waters High School (City of Armadale) and other regional connections to Warton Road (current projects for City of Armadale and City of Gosnells).	✓	✓	✓	✓	✓	Plan Design Deliver	DPLH	WABN Grant MRWA
10	**Barrington Street and Wellard Street industrial area** Barrington Street and Wellard Street form two key parts of the Bibra Lake Industrial Precinct. The streets have existing narrow concrete paths in some segments. Due to the conflict between people using the paths and vehicle types on the road network, these locations are suitable for the City's industrial precinct form. Early concept designs have been developed.	✓	✓		✓	✓	Design Deliver	Internal	WABN Grant MRWA
11	**Jandakot Airport Precinct** Located within the Karel Avenue and Orion Road link to higher order active transport infrastructure as well as local shopping destinations. The transition from on-road painted lanes to protected infrastructure would support safer active transport for a more diverse user group. Connects to future projects in the City of Canning.	✓	✓	✓	✓	✓	Plan Design Deliver	MRWA City of Canning	MRWA Jandakot Airport

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
12	**Clontarf Road secondary route** Clontarf road runs east-west between Hampton Road and Carrington Street through an established residential area, with narrow concrete paths on some segments. The route connects to shopping precincts, and the coast and is within the catchment for Winterfold Primary School, Christ the King School and Fremantle College. Engagement reflected that residents do not feel safe riding on the existing shared paths on this route	✓	✓		✓		Plan Design Deliver	City of Fremantle	WABN Grant MRWA

Advocating for priorities

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
1	Kwinana Freeway Primary Route The City's advocacy role supports the inclusion connections from the primary route to the lower order network, and advocacy for connections over the Freeway such as Bartram Road Bridge (requested in community engagement).		✓	✓	✓	✓	Advocate	MRWA	MRWA
2	Coastal Primary Route The coastal primary route provides for multiple functions including tourism and recreation as well as longer commuter trips. Engagement revealed dissatisfaction of the width of paths and interactions between people walking and those riding, with a preference for separation of infrastructure for people walking and those riding bicycles and higher speed devices. Connections from the coastal route to the local network support residents access to destinations along this route. As the Henderson precinct and Latitude 32 develop this is likely to increase as a high amenity commuting route.	✓	✓	✓	✓	✓	Advocate	DTMI DBCA	DTMI
3	Stock Road / Rockingham Road Primary Route Stock Road is a key north-south primary route located within established residential areas and will provide connection to a wide variety and density of uses. This route is under investigation. Permeability into the local network and safe crossing opportunities are priorities.	✓	✓	✓	✓	✓	Advocate	MRWA DTMI	MRWA
4	Railway Route The freight rail corridor currently managed by ARC is anticipated to be upgraded as part of the Westport project, providing an opportunity to simultaneously deliver a high-quality shared path along this corridor.	✓	✓	✓	✓		Advocate	PTA ARC Westport	Westport
5	Stock Road Overpass A previously existing overpass was demolished in 2019. As part of planning for the Stock Road primary route, the location of the supporting piers is being determined so construction of a replacement overpass can progress.	✓	✓		✓		Advocate	MRWA	MRWA

Problem crossings

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
1	Cockburn Rd / Hampton Rd / Rockingham Rd	✓	✓		✓		Advocate	MRWA	MRWA
2	Farrington Rd crossings (multiple locations)	✓	✓		✓		Advocate Deliver	MRWA City of Melville	MRWA
3	Winterfold Rd / North Lake Rd	✓	✓		✓		Advocate	MRWA City of Melville	MRWA
4	Hope Road crossings (Bibra Lake and North Lake)	✓	✓		✓		Advocate	MRWA	MRWA
5	Cockburn Road coastal crossings	✓	✓		✓	✓	Advocate	MRWA	MRWA
6	Beeliar Drive / Dunraven Drive	✓	✓		✓	✓	Advocate	MRWA	MRWA
7	Mayor Road crossing to Woodman Point	✓	✓				Advocate	MRWA	MRWA
8	Port Kembla Dr / Phoenix Rd	✓	✓		✓	✓	Design Deliver	MRWA	MRWA
9	Beeliar Dr pedestrian overpass (Cockburn Central) Consider pedestrian signals for crossing of Midgegooroo Avenue between Cockburn Central, Playground and ARC.	✓	✓	✓	✓	✓	Advocate	MRWA	Developer
10	Ongoing funding for responsive crossing improvements over 10 years	✓	✓	✓	✓	✓	Advocate Deliver	MRWA	MRWA

Safe active neighbourhoods

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
1	40 km per hour speed zones for residential areas including local area traffic management Speed issues were flagged as a major deterrent for active transport in the City. Across the Perth metropolitan area recent programs to reduce all residential speeds to 40km / hour have been successful, including neighbourhoods within the City. Continued roll out of slow speed residential zones supports safety for people walking, wheeling and riding.	✓	✓		✓		Plan Advocate Design Deliver	MRWA	MRWA / City
2	Coolbellup Avenue Slow Speed Shared Space Upgrade Traffic calming measures currently implemented on Coolbellup Avenue were raised in consultation as negatively impacting people riding. Serving local shops, schools and community facilities, providing a safe, slow speed environment on this important local route. Consider removing islands, widening paths for the length of the route, and installing raised platform intersections.	✓	✓		✓		Plan Design Deliver	Internal	MRWA / City
3	Kent Street / Sussex Street Safe Active Street neighbourhood Kent Street and Sussex Street form a grid in the established residential neighbourhood of Spearwood, and connect to other routes in the cycling network on all sides as well as providing access to Spearwood Primary School, Pheonix Shopping Centre and community facilities on Rockingham Road, as well as local parks. Consider continuing to Gorham Way with a priority crossing of Azelia Road and improving access to Manning Park.	✓	✓		✓		Plan Design Deliver	Internal	MRWA / City
4	Atwell: Close residual footpath gaps on local residential streets Construct missing footpaths on St Claire Gardens, Lipton Mews and Carlhausen Close/Mayhew Crescent to complete safe walking routes to schools and shops.	✓	✓		✓		Deliver	Internal	City

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
5	Banjup: Deliver ongoing Traffic Calming Project with raised entry statements, reduction of speed to 60 km/h and light upgrades within 2026 / 2027. As per Section 2.1 ensure future development include verge upgrade with adequate path design. The current road environment is semi-rural, with an undeveloped verge, and not meeting Austroads Guidelines for the delivery of paths. Review after 5 years post-implementation.	✓	✓	✓			Plan Design Deliver	Internal	MRWA / City
6	Beeliar: Construct missing local footpaths to support school access and calm-street movement Install footpaths on remaining streets serving South Coogee Primary School (e.g. Streeter Way, Strelitz View, Wauhop Circle, Waylen Square) to complete the neighbourhood walking network.	✓	✓		✓		Deliver	Internal	City
7	Bibra Lake: Upgrade and complete footpaths on key connector streets Construct a continuous footpath along Howson Way (Wellard Street to Spearwood Avenue), Wellard Street and Barrington Road to link residential areas with shared paths and future Stock Road Primary Route.	✓	✓		✓		Deliver	Internal	City
8	Cockburn Central: Complete footpath provision in industrial and mixed-use streets Install footpaths on Spencer Street, Maclaglan Street and Cooper Road to support walking access to bus/train stations, lakes and employment areas. Install Bike Repair Station at ARC.	✓	✓		✓		Deliver	Internal	City
9	Coogee: Address residual footpath gaps on collector streets Construct missing and widen footpath sections along Mayor Road and local streets feeding coastal routes	✓	✓		✓		Deliver	Internal	City
10	Coolbellup: Install drinking fountain at Tempest Park.	✓	✓				Deliver	Internal	City

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
11	Hamilton Hill: Fill remaining footpath gaps on older local streets Construct footpaths on Hyam Street/Sawle Road and complete local missing links connecting to Phoenix Road. Construct footpath on Parnell Road western side and Healy Road northern side path. Install taps / drinking fountains at Davilak Oval and Enright Reserve.	✓	✓		✓		Deliver	Internal	City
12	Hammond Park: Complete footpaths supporting school catchments Construct missing footpath sections along Frankland Avenue (Hammond Road frontage) connecting schools and residential areas.	✓	✓		✓		Deliver	Internal	MRWA / City
13	Jandakot: Improve footpath continuity on semi-rural connector roads Construct missing footpaths on Solomon Road and connecting streets, Prinsep Road and Verde Drive to support walking and future path connections. Install drinking fountain at Prinsep Park.	✓	✓		✓		Deliver	Internal	City
14	Leeming: Finish suburban footpath network linking to Primary Cycling Routes Install remaining footpath sections along Heatherlea Way and Sylvan Crescent to connect neighbourhood streets to Roe Highway/Karel Avenue PSP	✓	✓		✓		Deliver	City	City
15	Munster: Deliver outstanding footpaths on residential streets linked to schools and reserves Install footpaths on Blondell Drive, Shelley Way, Kipling Street and Beckett Close to complete local walking loops and access Santich Park facilities, as well as Barrington Street southern side path (Rockingham Road to Stock Road).	✓	✓		✓		Deliver	City	City
16	North Lake: Provide short missing neighbourhood footpath connections Construct a short connecting footpath on Coleridge Place to link the cul-de-sac with Du Maurier Road and Farrington Road paths.	✓	✓		✓		Deliver	City	City

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
17	Spearwood: Fill missing footpath links between the cul-de-sac, parks and schools Construct footpaths on Steinbeck Place, Buchan Close, Thackeray Street and Fallow Crescent to link local streets to Newton Primary School and parks. Install bike rack at Edwardes Park.	✓	✓		✓		Deliver	City	City
18	Success: Complete neighbourhood footpath coverage Install footpaths on Marraboor Place and Cherniss Court / Derwent Crescent to support pram, school and park access.	✓	✓		✓		Deliver	City	City
19	Yangebup: Complete missing footpaths supporting school and shopping access Install remaining footpath links on Tern Loop, Milgun Drive and Yangebup Road to complete safe walking routes to Yangebup Primary School, local shops and Yangebup Lake.	✓	✓		✓		Deliver	City	City

Policy and programs

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
1	Share the Road / Path Education campaigns Continue to promote share the road and share the path education for all people using the paths and roads. These campaigns focus on improving awareness of shared-space etiquette, legal responsibilities, speed management, and predictable behaviour, particularly in locations with high conflict such as shared paths, school precincts, coastal routes and activity centres.	✓					Lead	DTMI	City
2	Maintenance promotion campaign Promote the City's existing Customer Services Reporting platforms as a simple and accessible mechanism for the community to report maintenance issues, safety concerns, and obstructions affecting walking and riding infrastructure. Increased awareness and uptake of this tool supports faster identification of issues such as damaged paths, vegetation encroachment, debris, lighting outages, and signage problems, improving the overall reliability and quality of the active transport network.	✓					Lead	Internal	City
3	Wayfinding across the City Deliver a coordinated wayfinding program to improve navigation, legibility and confidence for people walking and riding across the City. Wayfinding to be considered and implemented as part of all routes.	✓	✓	✓	✓	✓	Plan Design Deliver	Internal	City
4	Green the route Integrate tree planting and greening as a core component of all major active transport infrastructure projects to enhance comfort, usability, and amenity. Greening initiatives focus on increasing shade, reducing urban heat, improving environmental outcomes, and enhancing the visual quality of streets and paths. This approach supports walking and riding in warmer weather and aligns active transport delivery with broader urban greening, climate resilience, and place-making objectives.	✓					Plan Design Deliver	Internal	City

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
5	Activation programs Continue and evolve existing activation and promotion programs that encourage walking and riding, such as events, challenges, seasonal campaigns and partnerships. Activation initiatives help normalise active travel, increase awareness of new infrastructure, and support community ownership of the network. These programs are particularly effective when delivered alongside infrastructure upgrades, school initiatives, and neighbourhood-based improvements.	✓	✓	✓	✓	✓	Lead	DTMI	Various
6	Statewide policy change Advocate to the State Government for policy and regulatory reforms that require developers to deliver walking and riding infrastructure concurrently with development, rather than deferring delivery until full area build-out. Strengthening state-level requirements would reduce network fragmentation, improve early access for new communities, and ensure active transport infrastructure is delivered when it is most needed and not when it is too late.	✓	✓	✓	✓	✓	Advocate	DTMI DPLH	N/A
7	Actively monitor eRideable environment Increasing use of eRideables including Ebikes and Escooters is impacting the comfort of all sharing the network. The City will follow up on the recommendations of the Parliamentary inquiry into eRideables and actively monitor eRideable share scheme options over the next 5 year period to make sure any rollout will appropriately promote safety for people walking, wheeling and riding.	✓	✓	✓	✓	✓	Monitor	DTMI Businesses / operators	N/A
8	ACE approach embedded into active transport Ongoing engagement and evaluation incorporates three essential elements into project delivery – activation, consultation and evaluation (ACE). Planning and building infrastructure alone will not necessarily lead to a significant increase in the number of people riding. Accordingly, the City recognises that we need to work towards planning for and delivering inclusive infrastructure projects which serve the needs of the local community and people visiting the area. This can be achieved through a range of engagement and monitoring activities.	✓	✓	✓	✓	✓	Lead	DTMI	N/A

#	Action	Alignment with themes					The City's Role	Key Partners	Funding opportunities
		The best place	Connected neighbour hoods	Connected transport	Connected centres	Connected precincts			
9	Monitoring, evaluation and review of the Bicycle and Walking Network Plan Regular reviews of the progress of the Bike Plan are critical. Review annually.	✓	✓	✓	✓	✓	Lead	Internal	N/A

City of Cockburn

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Email: customer@cockburn.wa.gov.au

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City of Cockburn Instagram: www.instagram.com/**cityofcockburn**
City of Cockburn Youtube: www.youtube.com/**CityofCockburn**
City of Cockburn LinkedIn: www.linkedin.com/company/**city-of-cockburn**
City of Cockburn X (Twitter): https://x.com/CityOfCockburn



Comment on Cockburn

Bicycle and Walking Network Plan

Community Feedback

The City of Cockburn Bicycle and Walking Network Plan 2016-2021 is required to be updated to reflect growth within the City, changes in infrastructure, and developments in micromobility. The City engaged with the community in March and April 2025, to hear their experiences, views and ideas on cycling and walking pathways and roads within the City of Cockburn, to inform the revision of the Bicycle and Walking Network Plan.

How we promoted the consultation

- Comment on Cockburn webpage
- Signs, floor stickers and banners at key City pathways, parks, bike racks, and events
- Flyers at our Libraries, events and local bike shops
- E-newsletters to the wider community
- Chats at events and our bike maintenance pop-up at Bibra Lake

Who we heard from

1,937
visits to Comment on Cockburn

292
online location markers and survey responses

130
in-person location markers and discussions

Feedback Summary Snapshot

In total, community engagement gathered 845 responses to the engagement methods:

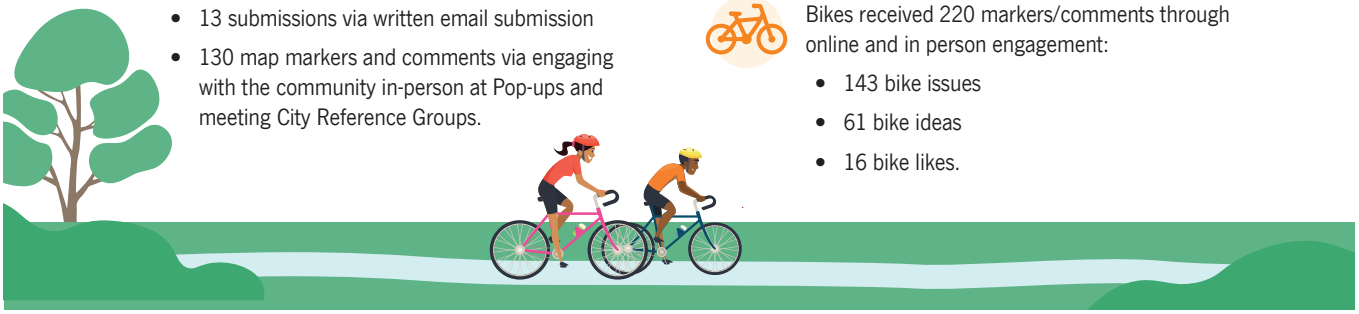
- 292 map markers via the online social map and hardcopy survey
- 298 votes via the online quick poll
- 101 votes via the voting board quick poll
- 11 submissions via the gather tool
- 13 submissions via written email submission
- 130 map markers and comments via engaging with the community in-person at Pop-ups and meeting City Reference Groups.

52 per cent of the Quick Poll results indicated that voters would like to see **more dedicated pathways and bike lanes, including better connectivity.**

15 per cent of the Quick Poll results indicated that voters would like to see **better pedestrian crossings and safety features.**

Bikes received 220 markers/comments through online and in person engagement:

- 143 bike issues
- 61 bike ideas
- 16 bike likes.



Feedback Summary Snapshot continued

Walk received 194 markers/comments through online and in person engagement:

- 131 walk issues
- 33 walk ideas
- 30 walk likes.

Micromobility did not receive a high number of online responses; only receiving 2 individual map markers, and 2 comments via hardcopy surveys. An additional 3 written submissions have been classified as micromobility and 25 in-person markers or comments were related to micromobility = 32 micromobility markers/comments.

Connectivity was the biggest mention across, bike, walk and micromobility responses, indicating:

- Issues with getting from point A to point B due to lack of connected footpaths or cycle paths/lanes or no paths at all
- Lack of safe crossing points for cyclists and pedestrians
- Overpasses and/or footbridges were suggested over major arterial roads (Kwinana Freeway, Cockburn Road, and Stock Road).

Road safety was a concern across bike, walk and micromobility responses, indicating:

- Speed limits are too high for roads with cycle paths/lanes
- Dual space for cars and bikes is an issue, with bike lanes not being wide enough
- Not enough barriers between cars and bikes
- Road users lack knowledge on how to share the road
- There is a lack of safe crossing points for cyclists, pedestrians, and micromobility device users, especially at main intersections and busy roads.

Across the like responses for bike, walk and micromobility, respondents indicated:

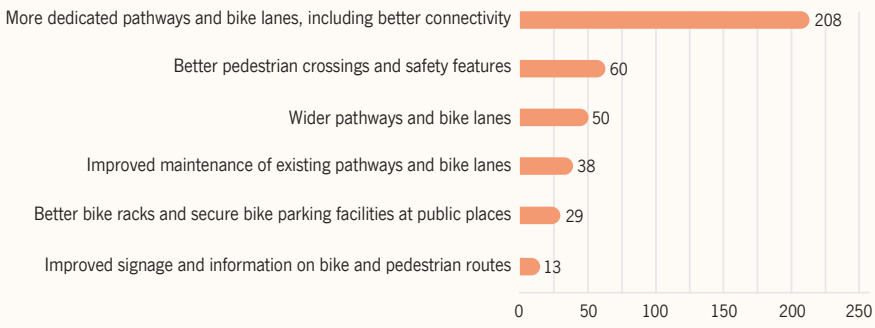
- Scenic routes amongst nature are appreciated
- Wide pathways of newer infrastructure are working well.

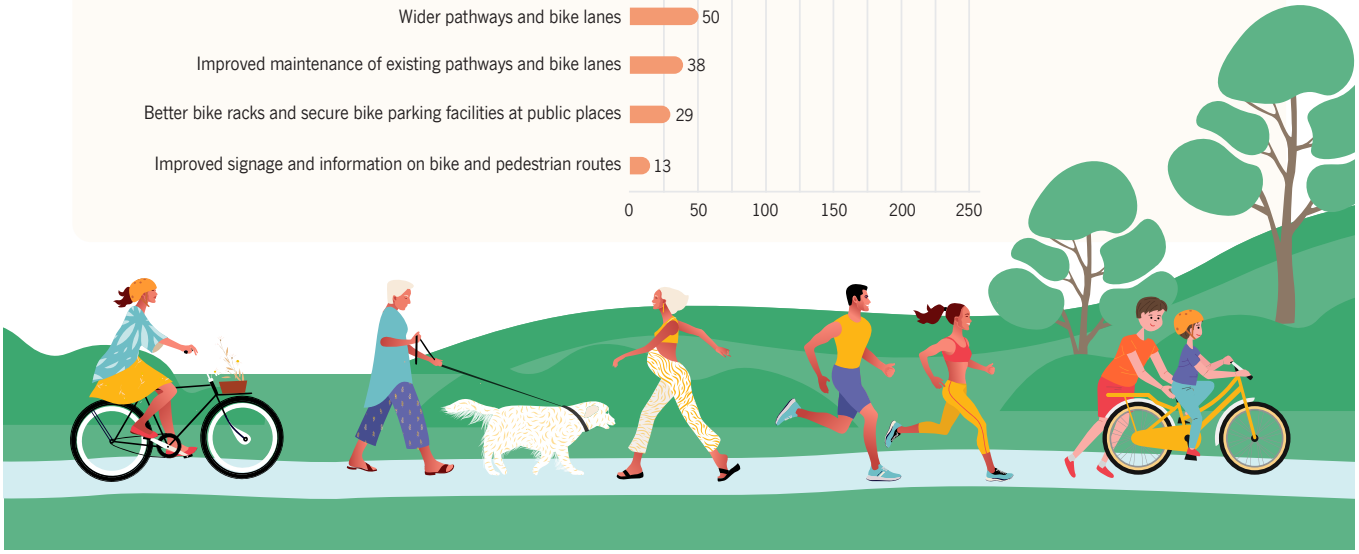
Some of the ideas provided included:

- Education and signage for shared-use pathways
- Education for drivers, cyclists, and e-scooter/e-bike users regarding road rules
- Additional cycle lanes needed
- Include walking trails
- More storage and parking for bikes and scooters/e-scooters.

Quick Poll Results

What would encourage you to ride, walk, skate, wheel, or scoot more, around the City of Cockburn?





Top Locations

The top locations marked on our online and hardcopy maps, or noted via other community engagement tools were:

Bike Like, Issue and Idea

1. Cockburn Road
2. Healy Road
3. Farrington Road
4. Rockingham Road
5. Forrest Road
6. Winterfold Road
7. Robb Road
8. Coolbellup Ave
9. Russell Road
10. Kwinana Fwy (overpass)

Walk Like, Issue and Idea

1. Cockburn Road
2. Beeliar Drive
3. Hammond Road
4. Coolbellup Ave
5. Rockingham Road
6. Rowley Road
7. Aurora Drive
8. Mayor Road

Micromobility Like, Issue and Idea

1. Cockburn Road
2. Coast paths
3. Liddelow Road
4. Cockburn Central
5. Russell Road

Like Bike, Walk and Micromobility

1. Coogee Beach
2. Hammond Park
3. Woodman Point Regional Park
4. Yangebup Lake
5. Port Kembla Drive
6. Armadale Road

Issue Bike, Walk and Micromobility

1. Bibra Lake
2. Cockburn Road
3. Rockingham Road
4. Farrington Road
5. Healy Road
6. Coolbellup Avenue
7. Mayor Road
8. Forrest Road
9. Robb Road
10. Gibbs Road

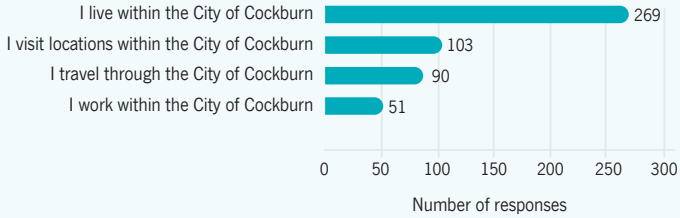
Idea Bike, Walk and Micromobility

1. Robb Road
2. Cockburn Road
3. Rockingham Road
4. Coolbellup Ave
5. Kwinana Freeway
6. Azelia Road
7. Healy Road
8. Beeliar
9. Bibra Lake
10. Yangebup

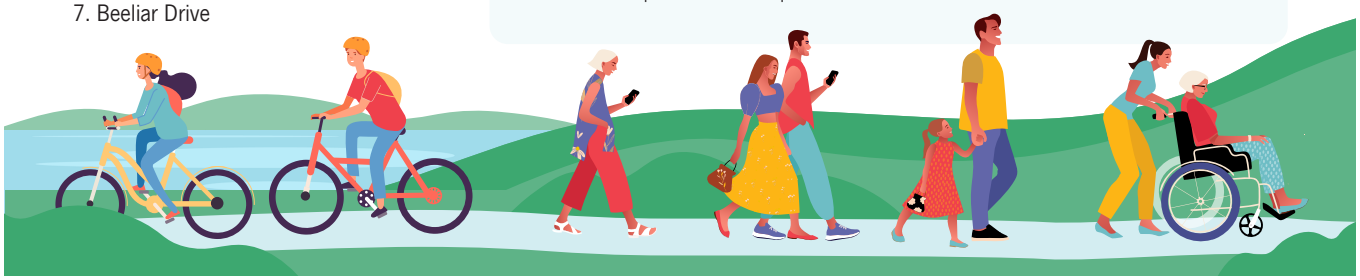
All Bike, Walk, Micromobility - Like, Issue and Idea

1. Cockburn Road
2. Rockingham Road
3. Healy Road
4. Coolbellup Ave
5. Farrington Road
6. Winterfold Road
7. Beeliar Drive
8. Robb Road
9. Forrest Road
10. Rowley Road
11. Russell Road
12. Hammond Road

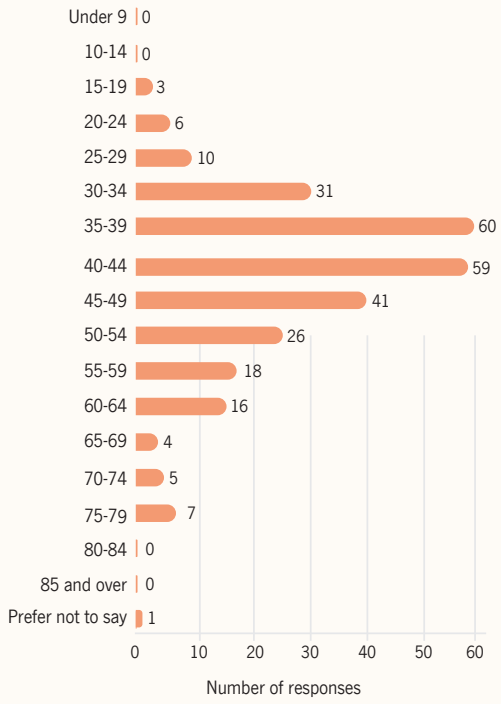
Relationship to the City of Cockburn



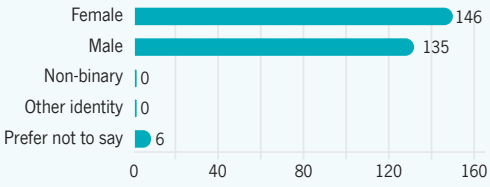
*Some responders indicated more than one relationship to the area and therefore total responses does not equate to total submissions



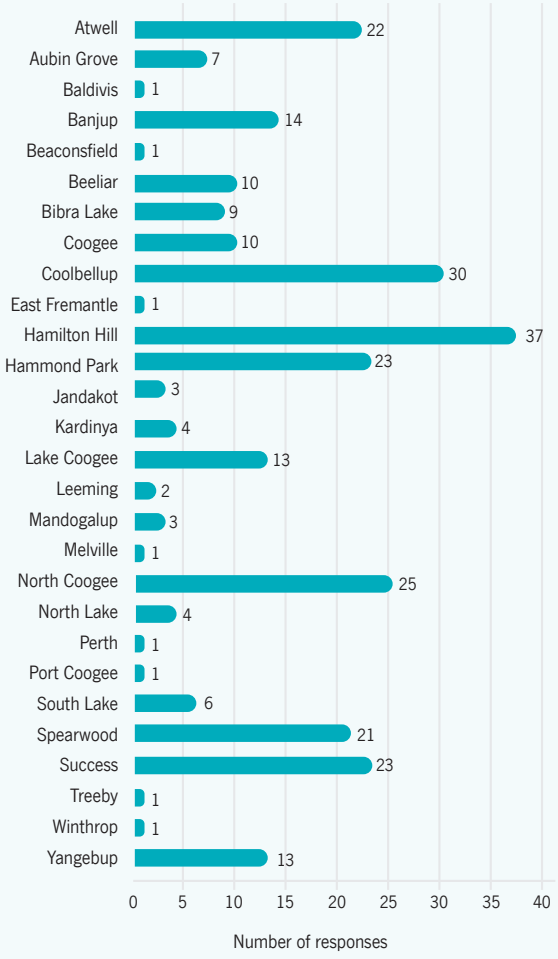
Age



Gender



Suburb





Further Information and Next Steps

Thank you to everyone who participated and provided markers on our maps, to inform the revision of the City's Bicycle and Walking Network Plan. The City will present a report, which will include a draft Bicycle and Walking Network Plan, to Council at a future Ordinary Council Meeting (OCM) for consideration for further engagement. Phase Two of engagement is planned for early 2026. To keep informed of progress on this project, please follow the project page on Comment on Cockburn.

For further information, please contact the City of Cockburn **08 9411 3444** or email **comment@cockburn.wa.gov.au**

14.4 Community and Place

14.4.1 (2026/MINUTE NO 0098) Tempest Park Redevelopment

Executive Director Community and Place

Author Community Facilities Advisor and Service Manager Recreation Services

Attachments
1. Tempest Park Engagement Outcomes Report ⇩
2. Tempest Park Building Options ⇩
3. Tempest Park Concept Site Plan ⇩

Recommendation
That Council:

(1) RECEIVES the Community Feedback Report from the community engagement period on the Tempest Park Redevelopment;

(2) ENDORSES the progression of the Tempest Park Redevelopment to the design phase;

(3) NOTES that the design phase will further investigate and respond to the functional and cultural requirements identified through community engagement, including change room provision and layout, in consultation with key stakeholders; and

(4) NOTES that indicative project costs for higher provision options exceed current Long Term Financial Plan allocations and will be further refined, including consideration of construction costs, contingencies and overall project value, prior to any future Council decision on the delivery phase.

Council Decision
MOVED Cr C Stone SECONDED Deputy Mayor P Corke
That Council:

(1) RECEIVES the Community Feedback Report from the community engagement period on the Tempest Park Redevelopment;

(2) ENDORSES the progression of the Tempest Park Redevelopment to the design phase;

(3) NOTES that the design phase is to proceed based on a four-change room facility and will further investigate and respond to functional and cultural needs identified through community engagement;

(4) NOTES that the four-change room option currently exceeds the funding allocation identified in the LTFP and project costs will be refined during the design phase prior to any future Council decision on delivery phase.

CARRIED 9/1

For: Mayor L Howlett, Deputy Mayor P Corke, Cr P Eva, Cr C Stone, Cr T Widenbar, Cr T Dewan, Cr C Reeve-Fowkes, Cr K Allen and Cr H Srhoy

Against: Cr C Zhang

Reasons

Community feedback has demonstrated strong support for a four-change room facility to accommodate the continued growth of women's sports, remove cultural issues, and ensure Tempest Park meets the future needs of our growing sportrs community.

Officer Comment

The City understands the intent of the amendment is to provide a higher level of provision in response to the feedback received. The City will be able to work within the intent of Amendments (3) and (4) through the design phase.
The intent of the officer recommendation is to respond to the functional and cultural requirements identified through community engagement, while retaining flexibility in how those outcomes are achieved through the design.

While a four-change room facility provides a strong response to the needs identified, further design development may identify alternative layouts, supporting spaces or design solutions that achieve the same functional and cultural outcomes, in a way that is more efficient or better suited to the site.
Progressing to design without prescribing a fixed outcome at this stage allows the City to continue working with key stakeholders, refine the facility design, and better understand project costs, including construction and contingencies, as the design develops.

Background

Tempest Park is a key community and sporting hub within the City of Cockburn and accommodates organised sport, passive recreation and community use. The reserve currently includes an active sporting oval, changeroom facilities, floodlighting, playground infrastructure and surrounding public open space.

A needs assessment and feasibility study completed in 2024 identified the need to modernise ageing infrastructure and improve functionality, accessibility and inclusivity at the reserve to support current and future community needs.

Initial concept planning considered refurbishment of the existing facility and construction of a new clubroom facility. Following the June 2025 Ordinary Council Meeting, Council requested an additional concept option incorporating four changerooms to support growing and diverse participation, including female sport.

The expanded footprint associated with this option highlighted the need for broader site planning to understand impacts on surrounding parkland, circulation, infrastructure and reserve functionality. As a result, a draft site master plan and supporting investigations were prepared prior to community engagement.

Community engagement was subsequently undertaken between March and April 2026 to gather feedback on the draft park planning and building visions.

Submission

N/A

Report

Community Engagement Outcomes

Community engagement for the Tempest Park Redevelopment was undertaken between 23 March and 23 April 2026 to gather feedback on the draft park plan and three building visions for the reserve.

The engagement process was intended to inform future planning and decision-making regarding the redevelopment direction, rather than determine a single preferred option.

The engagement process included:
- Comment on Cockburn online engagement platform
- Pop-up engagement sessions
- Stakeholder meetings and direct discussions
- Attendance at community sporting events
- Targeted engagement with reserve user groups and stakeholders
- Engagement with the Aboriginal Reference Group and Youth Advisory Committee.

A total of 25 contributors provided feedback, generating 57 individual contributions across the engagement process.

Feedback demonstrated strong overall support for upgrading the reserve and improving the functionality, accessibility and inclusivity of facilities at Tempest Park.

Feedback and stakeholder discussions also identified several site-specific operational and inclusivity considerations that may warrant a different level of provision than typically applied to a single-oval reserve.

The feedback identified several clear priorities to guide future decision-making regarding the scale, layout and function of the redeveloped reserve.

Key Engagement Themes

Support for Improved Sporting Facilities

There was strong recognition that the existing facilities no longer meet contemporary expectations or support current participation levels.

Feedback consistently highlighted:
- The need for suitability and inclusiveness of changeroom facilities
- Improved accessibility and a family friendly focus
- Facilities that better enable participation of women and girls through provision of welcoming and appropriately designed infrastructure
- Increased functionality for clubs, volunteers and spectators
- The importance of modern and flexible community infrastructure.

The need for additional changerooms, with a strong focus on suitability, inclusiveness and contemporary design, was one of the most consistent themes raised by sporting user groups

Importance of Broader Community Use

Feedback highlighted that Tempest Park is valued as more than a sporting reserve and plays an important role as a community gathering and recreation space.

Participants identified the importance of:
- Retaining usable open space
- Providing improved playground facilities
- Supporting walking, exercise and passive recreation
- Maintaining family-friendly and flexible community spaces
- Improving safety, lighting and accessibility.

Many participants expressed support for balancing organised sport with broader community outcomes.

Inclusion and Cultural Considerations

Feedback highlighted that change room design at Tempest Park must respond not only to operational requirements, but also to cultural context and lived experience of how the facility is used. Engagement identified the importance of ensuring future facilities are inclusive, culturally appropriate and welcoming for diverse users.

Key themes included:
- Private and adaptable changeroom design to support cultural safety, with a preference for separated and dedicated spaces
- Facilities that support women, families and young people
- Improved safety and visibility throughout the reserve
- Opportunities to reflect local identity and connection to Country
- Accessible pathways and circulation.

Environmental and Site Considerations

Participants also highlighted the importance of:
- Retaining existing trees where possible
- Managing lighting impacts
- Protecting reserve amenity
- Ensuring future infrastructure integrates effectively within the site
- Improving safety on the south east corner through lighting and paths.

Feedback highlighted differing views regarding the scale of redevelopment and the balance between built infrastructure and open space outcomes.

Redevelopment Options and Indicative Costs

Three redevelopment options have been prepared for consideration.

Option	Construction Cost	Construction Contingency (10%)	Additional Project Costs	Landscaping & External Works	Subtotal (Excl. PM Fees)	Project Management Fees (Internal)	Total Project Cost (Incl. PM)
1 – Alterations & Additions (2 changerooms)	$2.64M	$0.264M	$0.66M	$0.537M	**$3.8M**	$0.25M	**$4.05M**
2 – New Building (2 changerooms)	$5.30M	$0.53M	$1.43M	$0.537M	**$7.8M**	$0.33M	**$8.13M**
3 – New Building (4 changerooms)	$6.41M	$0.64M	$1.81M	$0.537M	**$9.4M**	$0.33M	**$9.73M**

**Construction Contingency is calculated at 10% of the escalation-adjusted construction cost. Additional Project Costs capture all remaining professional and statutory fees detailed in the Rider Levett Bucknall (RLB) concept reports.*

While the four change room option provides the strongest response to the functional and cultural requirements identified through engagement, it is proposed to progress to the design phase without committing to a fixed concept at this stage, recognising that this option requires further refinement.

This approach allows for exploration of how these requirements can be achieved in the most appropriate and value-for-money manner, including consideration of alternative layouts, supporting spaces and design solutions.

The four change room configuration represents a higher level of provision than is typically associated with a single oval reserve and has broader implications for project cost, building footprint and surrounding parkland impacts.

The design phase will therefore focus on refining the facility response to these requirements, with ongoing engagement with key stakeholders, and updates provided to Elected Members through Briefing Forums and/or Elected Member communications as the design progresses.

Strategic Plans/Policy Implications

Our Community
A diverse, active, and connected community that feels safe and has access to local services.
• Promote and support active, healthy lifestyles through recreation and wellness.
• Aboriginal and Torres Strait Islander cultures and other diverse cultures and heritage are recognised and celebrated.

Our Places
Enhancing distinctive, liveable areas with well-connected, safe transport options.
• Strengthen unique, liveable and adaptive places.

Budget/Financial Implications

The Tempest Park Redevelopment is included within the City's 10 Year Forward Capital Model, with current allocations including:

- FY26 & FY27 – Planning
- FY28 – Detailed Design ($640,000)
- FY29 – Construction ($3.6 million)
- FY30 – Construction ($3.6 million).

Indicative project costs vary significantly depending on the redevelopment option progressed.

The four changeroom option represents a higher provision standard than typically provided at a single oval reserve and may require additional future funding consideration depending on final scope, staging and delivery outcomes.

All costs remain preliminary and subject to further design development, site investigations and quantity surveying.

Legal Implications

N/A

Community Consultation

Community engagement was undertaken between 23 March and 23 April 2026 through online engagement, stakeholder meetings, pop-up sessions and direct discussions with reserve user groups and the broader community.

The engagement process included:

- Comment on Cockburn online engagement platform
- Pop-up engagement sessions
- Meetings with sporting clubs and stakeholder groups
- Targeted engagement with the Aboriginal Reference Group and Youth Advisory Committee
- Social media, signage, e-newsletters and resident notifications

A total of 25 contributors provided feedback, generating 57 contributions across the engagement process.

Feedback received through engagement will inform future planning and concept refinement for the Tempest Park Redevelopment project.

Risk Management Implications

The primary strategic risk associated with the Tempest Park Redevelopment relates to the level of provision progressed through the design phase and the implications this may have for project scope, cost, provision standards and broader reserve planning across the City.

Progression of a higher level of provision, particularly in response to the functional and cultural requirements identified through engagement, would deliver increased flexibility, inclusivity and operational capacity for overlapping use and contemporary sporting requirements. However, this level of provision exceeds the standard typically associated with a single-oval reserve and may create precedent and increased expectations across the City's reserve network.

Higher-order provision may also result in:
- increased capital construction costs
- increased whole-of-life operational and maintenance costs
- greater impacts on surrounding parkland and reserve amenity due to expanded building footprint requirements
- additional pressure on future capital allocations and infrastructure prioritisation.

Alternatively, a lower level of provision may reduce financial and site impacts but may not fully address the operational, accessibility and inclusivity outcomes identified through the needs assessment and community engagement process.

There is also risk associated with balancing differing stakeholder and community expectations regarding:
- the scale and standard of redevelopment
- retention of open space and playground areas
- sporting versus broader community use outcomes
- environmental and amenity considerations.

Should the project not progress, risks include the continued use of ageing infrastructure that does not meet contemporary accessibility, functionality or inclusivity expectations, along with increasing maintenance and renewal pressures over time.

These risks can be managed through staged planning, detailed site investigations, ongoing stakeholder engagement, and refinement through the design phase to ensure an appropriate and balanced outcome.

Advice to Proponent(s)/Submitters

The Proponent(s) and those who lodged a submission on the proposal have been advised that this matter is to be considered at the 9 June 2026 Ordinary Council Meeting.

Implications of Section 3.18(3) *Local Government Act 1995*

Nil

Engagement Outcomes Report

Tempest Park

Engagement occurred: March – April 2026



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Acknowledgement of Country

The Mayor, Councillors and staff of the City of Cockburn acknowledge the Whadjuk Nyungar people of Beeliar boodja as the traditional custodians of this land. We pay our respect to the Elders, past and present.

Background

The City of Cockburn is planning for the future of Tempest Park in Coolbellup, including upgrades to the park and the clubroom building.

Tempest Park is a well-used local sporting and community space, currently home to a range of users including football and cricket clubs, as well as local residents and families. The site has been identified for future upgrades through the City's long-term planning, including the Community Infrastructure Plan 2024–2041.

Initial community engagement was undertaken in early 2023 to understand how the space is used and valued. This feedback helped inform the development of a draft park plan and three potential building visions, which explore different approaches to upgrading the existing facilities.

These building options include:

- refurbishment and extension of the existing building
- construction of a new building with two changerooms
- construction of a new building with four changerooms

Each option has different implications for the park, including the size and layout of the building, surrounding open space, and existing features such as the playground.

Community engagement was undertaken in March–April 2026 to understand how these proposals may impact people who live near, use, or have an interest in Tempest Park.

The focus of this engagement was not to ask the community to select a preferred option. Instead, it was designed to:

- understand how the proposed changes would affect different users of the space
- identify what is working well and what could be improved
- explore priorities and trade-offs
- capture a range of perspectives, including where views differ

Engagement activities were open to the broader community, including local residents, park users and sporting groups. Targeted conversations also took place with key user groups, including the women's football team based at the reserve, to ensure a range of perspectives were captured.

The City recognises that Tempest Park supports a diverse range of users, and that there are differing views within and between user groups. This engagement process was designed to capture these perspectives so they can be considered alongside technical, environmental, financial and operational factors.

Clubs based at Tempest Park were informed ahead of the engagement going live and were provided with opportunities to review the concepts, ask questions and provide feedback directly to the project team.

This report summarises the feedback received and highlights the key themes identified through the engagement process.

Process

Between 23 March and 23 April 2026, the City invited community members and stakeholders to provide feedback on the draft park plan and building visions for Tempest Park.

Community members could participate in the following ways:

- Online via the Comment on Cockburn project page, including interactive plans and feedback tools
- In person at pop-up engagement sessions and community events
- Through direct conversations with the project team via phone, email or meetings

To raise awareness and encourage participation, the City used a range of communication channels, including:

- A dedicated project page on Comment on Cockburn
- Targeted e-newsletters to local suburbs and stakeholders
- A city-wide e-newsletter to Comment on Cockburn subscribers
- Social media posts
- On-site signage at Tempest Park and surrounding locations
- Letter distribution to nearby residents
- A library display at Coolbellup Library

Targeted engagement was also undertaken with key stakeholders and user groups, including:

- Coolbellup Football Club (including the women's team)
- Phoenix Cricket Club and associated junior clubs
- Coolbellup Community Association
- Aboriginal Reference Group (ARG)
- Youth Advisory Committee (YAC)
- Local residents, park users and community groups

The clubs based at the reserve were contacted immediately prior to the engagement going live to be made aware of it. They were then contacted again throughout the process and encouraged to provide feedback. The clubs were made aware of the in-person engagement day at Tempest Park and opportunities were provided for further engagement should they wish to provide further feedback.

Face-to-face engagement included:

- Two pop-up sessions at Coolbellup Library
- Attendance at the Coolbellup Football Club's opening round, where approximately

100 people were engaged in conversation
- Meetings and discussions with stakeholder groups

During the engagement period:

- The project page received 1,409 views, with 560 unique visitors
- A total of 57 contributions were received from 25 contributors
- 9 people chose to follow the project for updates

Online participation included feedback on both the park plan and building visions, with the highest level of engagement focused on the overall park layout.

The targeted e-newsletter distributed to local suburbs reached over 4,000 recipients, achieving an open rate of approximately 47.8% and generating 119 clicks to the project page. A broader city-wide e-newsletter further supported awareness, reaching over 11,000 subscribers.

A social media post was made on Facebook on March 23. The post was shared eight times, received 23 reactions and had 13,134 views. The link to the Comment on Cockburn page was clicked 77 times.

This combination of online, in-person and targeted engagement methods provided multiple opportunities for the community to participate in a way that suited them and supported the collection of both detailed feedback and broader community insights.

This approach ensured feedback reflected a range of perspectives, rather than being limited to a single user group or participation method.

Engagement focused on capturing informed feedback from people with a direct connection to the park, alongside broader community awareness.

Response Demographics

A total of 25 contributors provided feedback during the engagement period, generating 57 contributions across the available participation tools.

To better understand who was providing feedback, a short optional survey was included across the project pages. This survey asked participants about their connection to Tempest Park and how they typically use the park and facilities.

A total of 23 responses were received to this survey across the four project pages (park plan and three building visions). Two responses were identified as duplicates, resulting in 21 unique responses used for analysis.

Connection to Tempest Park
Responses indicate that participants had a strong connection to the park, with the majority identifying as:

- Local residents who live nearby and visit the park (11)
- Users of the space for recreation or sport
- Members of sporting clubs based at Tempest Park (2)

A smaller number of respondents indicated they travel from further afield or have another connection to the space.

How the park is used
Participants reported a wide range of uses, highlighting the park's role as a multi-functional community space. The most common uses included:

- Walking and exercise (9)
- Use of the playground (4)
- Organised sport (5)
- Dog walking (9)
- Informal use such as relaxing, socialising or passing through (13)

Use of the building and facilities
Responses relating to the building highlighted a mix of users, including:

- Sporting club members using changerooms and club facilities
- Community members accessing public amenities such as toilets
- Residents and visitors who use the surrounding park but have limited interaction with the building itself

Some respondents also identified indirect use of the facilities, such as parents attending the playground who require access to public toilets, or nearby residents who interact with the space as part of their daily routine.

Additional submissions and engagement
In addition to online contributions:

- Four written submissions were received via email from individual community members
- Formal submissions were received from Leeming Spartan Cricket Club and Coolbellup Amateur Football Club
- A targeted meeting was held with the women's football team, with approximately 22 players and family members participating, and detailed notes captured
- Broader face-to-face engagement included conversations with approximately 100 community members at the Coolbellup Football Club's opening round, as well as pop-ups and stakeholder discussions

Targeted engagement also included input from groups such as the Aboriginal Reference Group (ARG) and Youth Advisory Committee (YAC), ensuring a range of perspectives were considered.

Some participants selected more than one response option. As a result, totals may exceed the number of individual responses.

Feedback Summary

In addition to online and written submissions, significant insights were gathered through face-to-face engagement, including community pop-ups, attendance at local events and targeted discussions with stakeholder groups.

These conversations provided valuable context, allowing participants to expand on their experiences, raise detailed concerns and describe how the space is used in practice. Feedback gathered through these methods has been incorporated into the themes outlined throughout this section. This approach supported a more comprehensive understanding of community perspectives.

These themes were consistently raised across multiple engagement methods, including face-to-face discussions with park users and community groups.

Summary

Feedback on the draft park plan showed strong overall support for the proposed upgrades, with many participants expressing excitement about improvements to the park and its facilities.

The park is clearly valued as a local community space, with consistent feedback highlighting its role in supporting both organised sport and everyday community use. Feedback highlighted the importance of maintaining this balance, while also identifying opportunities to improve functionality, inclusivity and everyday usability.

While many elements of the draft plan were well received, feedback gathered through both online and face-to-face engagement identified clear opportunities to improve how the park functions for a broader range of users.

What is working well

Participants responded positively to several elements of the draft park plan, particularly those that improve everyday use of the space:

- Support for a path around the park, improving opportunities for walking and exercise
- Positive feedback on increased seating and gathering spaces
- Strong support for upgrades to the playground, particularly from families
- Recognition that the park already has good parking availability
- Appreciation for retaining trees and the natural environment

There was also general sentiment of support for the project overall, with several participants expressing excitement about the upgrades.

Park as a shared community space

A key theme across feedback was the importance of Tempest Park serving a broad range of users beyond organised sport.

Participants identified opportunities to better support:

- Young people, including requests for spaces designed specifically for teenagers
- Older adults, including low-impact recreational activities such as bocce
- Families, particularly through improved playground facilities and amenities
- General community use, including informal gathering spaces and activation opportunities

Suggestions to support broader use included:

- Spaces for social and community activities (e.g. music, casual gatherings)
- Activation ideas such as a coffee van or community events
- Additional recreational elements such as basketball or BMX-style spaces

This reflects a desire for the park to function as both a sporting reserve and a multi-use community space.

Amenities and everyday functionality
Participants identified a number of practical improvements that would enhance the day-to-day usability of the park:

- Additional bins and dog waste facilities, particularly in under-serviced areas
- Access to water fountains
- Improved access to public toilets, especially for playground users
- Requests for a continuous path network to support accessibility and inclusion

There was also feedback highlighting the importance of weather protection and usable spaces during events, particularly in relation to gathering areas.

Playground and family use
The proposed playground upgrades were strongly supported, with feedback indicating:

- A need for a larger, more functional playground
- Importance of shade and safety, including fencing for younger children
- Recognition that the current playground does not meet community needs

There was also interest in ensuring the playground is supported by nearby amenities, such as toilets and seating.

Dogs and park access
Feedback relating to dogs highlighted differing community views:

- Some participants support the current on-lead environment, particularly for safety and comfort
- Others would like to see off-lead opportunities, including a fenced dog exercise area

This indicates a need to carefully balance different user preferences in how dog access is managed within the park.

Environment and lighting
Environmental considerations were raised, particularly in relation to:

- The impact of lighting on wildlife, including birdlife
- Preference for warmer lighting tones to reduce environmental and health impacts
- Importance of retaining existing trees and habitat

These comments highlight the value placed on the park's natural environment alongside its recreational function.

Key tensions and opportunities
Feedback on the park plan identified several areas where competing needs will need to be balanced:

- Supporting organised sport while also expanding broader community use
- Providing dog-friendly spaces while maintaining safety and comfort for all users
- Increasing activation and facilities while protecting environmental values
- Delivering improved infrastructure within space and layout constraints

These tensions reflect the diverse ways the park is used and the importance of considering a wide range of perspectives in future planning.

In-person engagement insights

Face-to-face engagement provided significant additional insight into how Tempest Park is used in practice and reinforced many of the themes identified through online and written feedback.

Across conversations, there was a consistent message that Tempest Park should function as more than a sporting reserve, with strong support for it to evolve into a flexible, inclusive and welcoming community space.

Participants highlighted that while the oval itself is well used, supporting infrastructure has not kept pace with current demand. Feedback identified significant gaps in changeroom capacity, layout and equity, especially for women's participation. These issues were consistently raised as priority areas for improvement. Feedback consistently highlighted the need for increased changeroom capacity, with many participants noting that current and future use of the reserve would require facilities that can accommodate multiple teams

and overlapping games. This was one of the most consistently raised themes during face-to-face engagement.

The importance of family use of the space was also strongly emphasised. Observations and discussions highlighted that children are regularly present during training and games, and that facilities need to better support this, including improved playgrounds, accessible toilets, seating and safe, connected spaces.

Safety and comfort were recurring themes, with participants identifying concerns relating to lighting, visibility and underutilised areas, particularly around the bushland edges of the site. There was strong support for design approaches that improve passive surveillance, activation and overall sense of safety.

Participants also expressed a desire for more flexible, multi-use spaces, including indoor and outdoor areas that support both organised sport and informal community use. This included interest in function spaces, gathering areas and facilities that enable social connection beyond game day.

In addition to physical improvements, there was clear feedback on the importance of transparent and accessible communication, with a preference for face-to-face engagement and regular updates on project progress.

Overall, in-person engagement reinforced the need to balance improved sporting infrastructure with broader community use, ensuring Tempest Park continues to support a diverse and growing user base.

Aboriginal Reference Group

Targeted engagement was undertaken with the Aboriginal Reference Group (ARG) to ensure Aboriginal perspectives were captured and considered as part of this process.

Targeted engagement with the Aboriginal Reference Group (ARG) highlighted the importance of ensuring Tempest Park is designed as a culturally safe, inclusive and community-focused space. Key themes from this discussion have been incorporated into the broader summary; however, they are outlined here to ensure the perspectives of the Aboriginal Reference Group are clearly represented.

Feedback emphasised that the reserve already functions as a place for connection between families, players and the broader Aboriginal community, and that future upgrades should strengthen this role. Participants supported facilities that accommodate growing and diverse use, including additional changerooms, while also stressing the need for thoughtful design that respects cultural values, privacy and inclusivity for all users. This included consideration of how spaces are shared across different age groups and genders, and how facilities can support participation for women, young people and families. Safety was also a key focus, with the need for improved lighting, visibility and

overall comfort within the space. There was strong interest in embedding cultural identity within the design, such as through signage, storytelling elements and materials that reflect connection to Country. Overall, feedback highlighted the importance of designing a flexible, welcoming environment that reflects both current use and future community needs.

Feedback Summary – Vision One

No feedback was received via Comment on Cockburn for Vision 1.

However, insights relating to this option were captured through broader engagement activities, including face-to-face discussions, stakeholder meetings and written submissions. These insights are reflected in the themes outlined below.

Feedback Summary – Vision Two

Limited submissions were received via Comment on Cockburn in relation to Vision 2.

Feedback highlighted both positive elements and areas for improvement:

- A participant responded positively to the overall layout and design, noting that the building appeared functional and well considered
- A suggestion was made to improve circulation and internal layout, including how spaces connect and are used
- An opportunity was identified to optimise the building footprint, including reconsidering the use of space within the proposed design

While online feedback was limited, additional insights relating to this option were gathered through face-to-face engagement, stakeholder discussions and written submissions. These insights are reflected in the broader themes outlined below.

Feedback Summary – Vision Three

Limited submissions were received via Comment on Cockburn in relation to Vision 3.

Feedback received through the online platform indicated support for increased capacity within the building, particularly the inclusion of additional changerooms.

Key points raised included:

- Support for additional changerooms, reflecting the needs of sporting groups and future growth
- Suggestions to improve functionality within changerooms, including the potential for operable walls to enhance flexibility and usability

While online feedback was limited, these comments highlight the importance of ensuring the building is designed to support modern sporting requirements and adaptable use.

Further insights relating to this option were also captured through face-to-face engagement, stakeholder discussions and written submissions, and are reflected in the broader themes outlined below.

Building Visions Key Insights

Summary

Feedback on the building visions showed strong overall support for upgrading the existing facilities at Tempest Park. Participants recognised that the current building does not meet modern expectations, particularly in relation to functionality, accessibility and supporting growing participation in sport.

However, views differed on the scale, configuration and role of the facility, with feedback highlighting the need to balance improved infrastructure with efficient use of space and broader community benefit. Feedback also varied within stakeholder groups, with differing perspectives expressed regarding building scale, operational priorities and broader community use.

Overall, the diversity of responses reflects that there is no single solution that will meet all expectations, but rather a need for a flexible, multi-purpose design.

Functionality and operational needs

A dominant theme across engagement was that the current building no longer reflects how Tempest Park is actually used.

While the reserve itself was consistently described as active, welcoming and strongly connected to the community, participants repeatedly highlighted that the supporting infrastructure has fallen behind the growth and changing needs of the space. This was particularly evident in discussions about cultural and social safety, women's participation, family use, game-day operations and the increasing role of the reserve as a broader community gathering place.

Feedback highlighted that the facility is no longer used solely as a traditional sporting clubroom. Instead, it functions as a multi-purpose environment supporting players, volunteers, families, children, spectators and informal community connection, often all at the same time.

Participants consistently emphasised that future designs need to respond to how the space operates in practice, particularly during busy game days and overlapping use.

Changerooms: Capacity and Cultural Responsiveness

A strong and consistent theme was the need for increased changeroom capacity and improved layout. Participants described current arrangements as difficult to manage during concurrent games and training, with concerns raised about congestion, lack of separation, limited privacy and operational challenges. Submissions specifically noted that because Aboriginal and Torres Strait Islander people comprise the majority of the football club's membership base, the design must be culturally responsive.

Feedback particularly highlighted the experiences of women and girls, including the need for safer and more appropriate transition spaces, improved shower facilities and layouts that better support dignity, cultural safety and inclusive participation, noting that current arrangements as difficult to manage and not always providing women and girls with the level of privacy, comfort and safety expected in contemporary sporting facilities.

Connectivity and Spectator Provisions

Discussions also highlighted the importance of how people move through and interact with the building. Feedback consistently referenced:

- direct access between changerooms and the oval
- separation between players and spectators where appropriate
- improved circulation during games and events
- visibility across the reserve
- safe and practical movement between indoor and outdoor spaces

Many participants noted that the current building struggles to support the intensity of use occurring across the reserve.

Social Hub

A recurring theme throughout engagement was the importance of the kitchen and surrounding social spaces. Participants consistently described the kitchen as the "hub" or "heart" of the existing facility — a place where families gather, volunteers work, children are supervised and social connection occurs. Feedback strongly supported ensuring future designs retain and strengthen this role through practical, accessible and community-oriented spaces.

While some participants emphasised the importance of the bar area as part of a contemporary sporting facility, discussions generally focused less on the bar itself and more on its retention to create a balanced, family-friendly environment that supports community connection and social interaction beyond sport.

There was also strong feedback about the importance of designing spaces that support families and children. Participants highlighted the need for:

- spaces where children can safely play or be supervised during training and games
- improved connection between indoor spaces, the playground and spectator areas
- practical amenities such as accessible toilets, baby change facilities and storage for personal items and toys

These discussions reinforced the strong family-oriented nature of the reserve and the ways people currently adapt the space to make it work for everyday use.

Participants also raised a range of practical operational considerations, including:

- secure storage for sporting equipment
- first aid accessibility
- external toilets for park users and spectators
- dedicated spaces for valuables
- improved waste management and bin storage
- practical kitchen and canteen functionality

Overall, feedback highlighted that the success of any future facility will depend not only on the scale of the building, but on how effectively it supports the lived experience of the people who use Tempest Park every week.

Feedback reflected the many informal ways the reserve is used, families supervising children during training, shared meals after games and community gatherings beyond organised sport.

Scale and efficient use of space

Feedback from both face-to-face engagement and stakeholder discussions highlighted support for larger, higher-capacity facilities, particularly to accommodate multiple games, growing participation and increased use of the reserve.

Feedback indicated differing views on the appropriate size, capacity and role of the building:

- Some stakeholders supported larger, higher-capacity facilities, noting the need to accommodate multiple games, growing participation and increased use
- Submissions also highlighted that Tempest Park functions as a hub for a broader community, attracting users from beyond the immediate neighbourhood
- Others raised concerns about overdevelopment, questioning whether larger building footprints represent an efficient use of space and resources

Some feedback emphasised the importance of considering the perspectives of regular and primary users of the reserve, alongside broader community input.

Balance between building and park

A key consideration across feedback was the relationship between the building and the surrounding park.

Participants highlighted the importance of:

- Maintaining usable open space for sport and informal recreation
- Avoiding design elements that reduce training areas or flexibility of use
- Ensuring the building integrates well within the broader park layout

Specific concerns were raised about elements such as paths, playground location and infrastructure placement, and how these may impact both sporting use and general community access.

Inclusion, cultural considerations and participation

A key theme across engagement was the importance of designing facilities that support inclusive, safe and culturally appropriate participation.

Feedback from targeted engagement, including discussions with the Aboriginal Reference Group (ARG) and the women's football team, highlighted:

- The need for private and culturally appropriate changing and showering spaces, including individual cubicles
- The importance of respectful and inclusive environments, particularly for women, young people and culturally diverse users
- Consideration of family needs, including space for children, prams and informal supervision during training and games
- The role of facility design in supporting participation and retention, particularly for women and girls

Discussions highlighted that the reserve is often used in highly family-oriented ways, including children spending time in changerooms and club spaces during and after games

and training. Participants noted that this can create challenges where facilities do not provide sufficient space, privacy or separation, particularly for women and girls.

Feedback also highlighted the importance of recognising the strong family and kinship connections present within the club environment, where extended family members of different ages often participate in and attend the reserve together. Participants noted that shared or overlapping changeroom arrangements are not always culturally appropriate or comfortable in these contexts, particularly for young women and girls.

Several participants described the current arrangements as difficult to manage and not always providing the level of privacy, comfort and safety expected in contemporary sporting facilities. Feedback highlighted that thoughtful design can help ensure all users feel comfortable, respected and welcome within the space.

Feedback also highlighted the importance of ensuring the space feels safe and welcoming, including:

- Improved lighting and visibility, particularly in areas currently perceived as unsafe
- Removal of dark or isolated areas
- Design that supports both physical and emotional safety, including for young people

Participants emphasised that Tempest Park functions as a family-oriented and culturally significant space, with strong community connection and a diverse user base. Feedback highlighted the importance of creating spaces that support connection between families, generations and the broader community.

There was also strong interest in ensuring the design reflects local identity and connection to Country, including opportunities for cultural expression through signage, materials and storytelling elements within the park and building design. Suggestions included cultural signage, references to boodja and dedicated gathering spaces such as yarning areas that support connection, conversation and community use.These insights reinforce the importance of designing a facility that reflects not only sporting requirements, but also the social, cultural and community context of the reserve.

Spectator experience and weather protection

Feedback consistently highlighted the importance of infrastructure that supports spectators, families and community connection particularly during the winter season.

Feedback consistently referenced:

- Demand for covered viewing areas and verandah space to shelter from rain and wind
- Importance of spaces where people can gather, connect and participate beyond the game

- Need for supporting infrastructure such as external accessible toilets for spectators to ensure the reserve is comfortable for spectators of all ages and abilities.

These spaces were identified as critical to the overall experience of the reserve.

Relationship between building, park and safety

Feedback identified several design considerations relating to safety and the relationship between the building and surrounding park:

- Importance of safe and visible play areas, including fencing to prevent access to nearby roads
- Support for improved playground facilities, particularly for families attending the reserve
- Recognition that paths and circulation can improve accessibility, including for prams and young children

These insights highlight that facility design can directly influence participation and retention, particularly for women and girls in sport.

Differing perspectives within the community

The engagement identified diverse and, at times, conflicting views about the role and future of the facility.

While many participants supported investment in improved infrastructure, others questioned:

- The level of investment in sporting facilities
- Whether the upgrades benefit the broader community
- How the space is shared between different user groups

These differing perspectives highlight the importance of considering a wide range of needs in future planning.

Feedback highlighted that inclusive and culturally appropriate design is essential to ensuring the facility is accessible and welcoming for all members of the community.

Next Steps

The City of Cockburn would like to thank the community for their time and input throughout this engagement process.

Feedback received through this engagement will be used to inform the ongoing planning and design of Tempest Park, including consideration of how the park and building can best support both organised sport and broader community use.

Key themes identified through engagement will be considered alongside technical, environmental, financial and operational requirements to guide the next stage of the project.

As the project progresses, the City will continue to keep the community informed, with updates provided via the Comment on Cockburn project page.

City of Cockburn
Whadjuk Boodja

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PO Box 1215, Bibra Lake DC WA 6965
Telephone: 08 9411 3444
Email: Comment@cockburn.wa.gov.au
www.cockburn.wa.gov.au

ABN 27 471 341 209

Beeliar Community Centre & Tempest Park

Existing Building - Plan

Brief Requirements

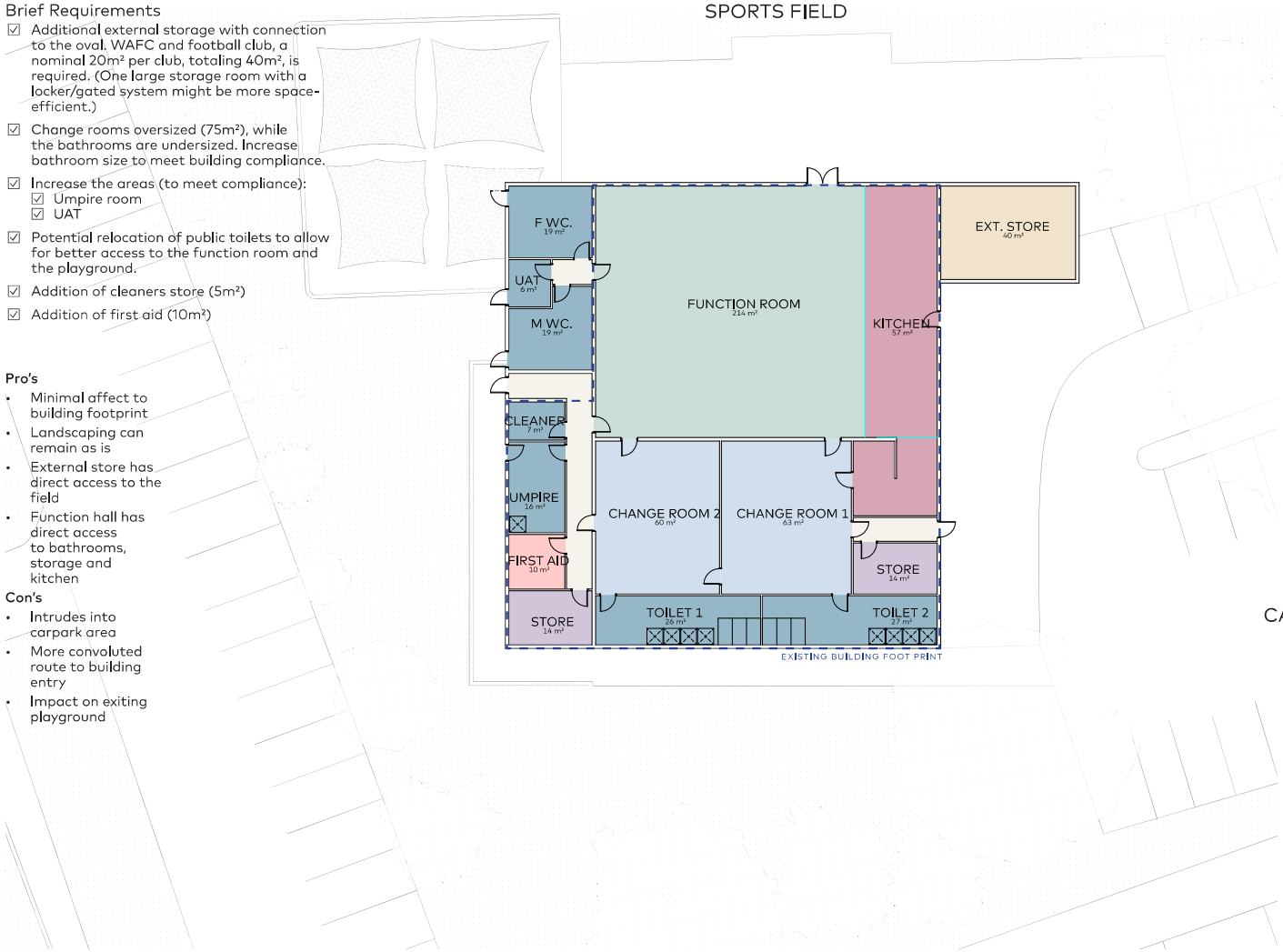
- ☑ Additional external storage with connection to the oval. WAFC and football club, a nominal 20m² per club, totaling 40m², is required. (One large storage room with a locker/gated system might be more space-efficient.)
- ☑ Change rooms oversized (75m²), while the bathrooms are undersized. Increase bathroom size to meet building compliance.
- ☑ Increase the areas (to meet compliance):
  - ☑ Umpire room
  - ☑ UAT
- ☑ Potential relocation of public toilets to allow for better access to the function room and the playground.
- ☑ Addition of cleaners store (5m²)
- ☑ Addition of first aid (10m²)

Pro's

- Minimal affect to building footprint
- Landscaping can remain as is
- External store has direct access to the field
- Function hall has direct access to bathrooms, storage and kitchen

Con's

- Intrudes into carpark area
- More convoluted route to building entry
- Impact on exiting playground



Room Name	Area (m2)	Requirements	
Parking	approx 50 bays	80	No
Circulation spaces			
Entry/Foyer/Corridor	26		Yes
Cleaners Store	7	5	Yes
Function Room			
Function Room	214	100	Yes
Store 1	14		Yes
Store 2	14		Yes
Toilet - Disabled	7	7	Yes
Kitchen			
Kitchen	57	25	Yes
Bar	20		Yes
Bin Store			-
Toilets - External			
Toilet Male	19		Yes
Toilet - Female	19		Yes
Change Rooms			
Umpire	16	10	Yes
Change Room 1	63	50-60	Yes
Change room 1 - Toilet	27		Yes
Change Room 2	60		Yes
Change room 2 - Toilet	26		Yes
Store - External			
Store	40	40	Yes
Playground			Yes
First Aid	10	10	Yes
TOTAL	639		

COX **Concept Option 1.0 -** Tempest Park 1:200 **April 2025**

Beeliar Community Centre & Tempest Park

Proposed Building - Plan

Pro's

- Meets area requirements
- Minimal trees affected
- Kitchen directly connects to the field.
- Bathrooms act as internal and external bathrooms
- Change rooms lead straight out onto the field.

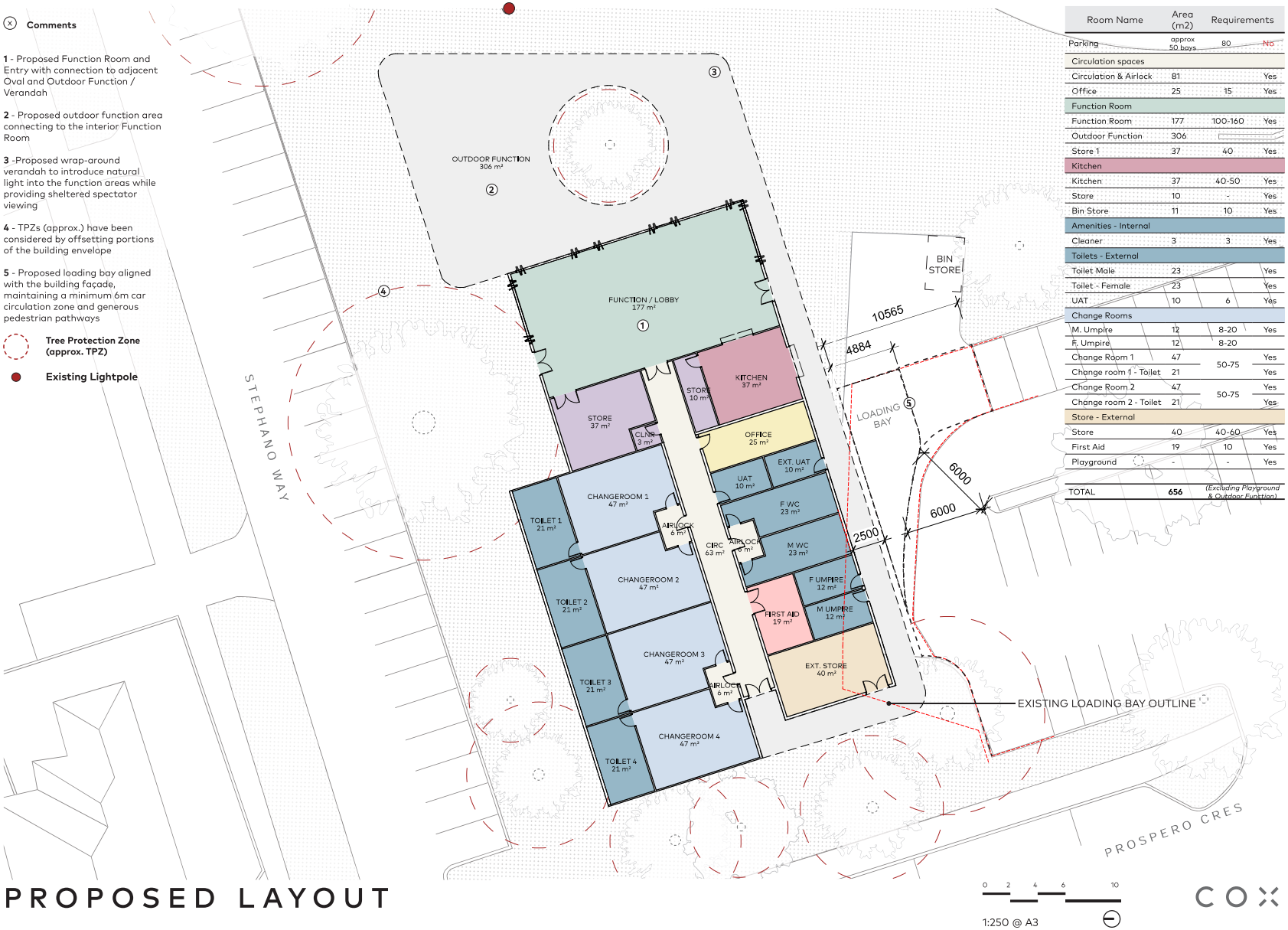
Con's

- Relocation of playground



Room Name	Area (m2)	Requirements	
Parking	approx 50 bays	80	No
Circulation spaces			
Entry/Foyer/Corridor	87		Yes
Office	15	15	Yes
Function Room			
Function Room	185	100-160	Yes
Store 1	31	40	Yes
Toilet - Disabled	6	7	Yes
Kitchen			
Kitchen	40	40-50	Yes
Store	10	-	Yes
Bin Store	12	10	Yes
Amenities - Internal			
Cleaner	4	3	Yes
UAT	6	6	Yes
Toilets - External			
Toilet Male	24		Yes
Toilet - Female	24		Yes
UAT	9	6	Yes
Change Rooms			
M. Umpire	12	8-20	Yes
F. Umpire	12	8-20	
Change Room 1	47	50-75	Yes
Change room 1 - Toilet	22		Yes
Change Room 2	47	50-75	Yes
Change room 2 - Toilet	22		Yes
Store - External			
Store	50	40-60	Yes
First Aid	16	10	Yes
Playground	-	-	Yes
TOTAL	681		

COX **Concept Option 2.0** - Tempest Park 1:200 April 2025



Room Name	Area (m2)	Requirements	
Parking	approx 50 bays	80	No
Circulation spaces			
Circulation & Airlock	81		Yes
Office	25	15	Yes
Function Room			
Function Room	177	100-160	Yes
Outdoor Function	306		
Store 1	37	40	Yes
Kitchen			
Kitchen	37	40-50	Yes
Store	10	-	Yes
Bin Store	11	10	Yes
Amenities - Internal			
Cleaner	3	3	Yes
Toilets - External			
Toilet Male	23		Yes
Toilet - Female	23		Yes
UAT	10	6	Yes
Change Rooms			
M. Umpire	12	8-20	Yes
F. Umpire	12	8-20	
Change Room 1	47	50-75	Yes
Change room 1 - Toilet	21		Yes
Change Room 2	47	50-75	Yes
Change room 2 - Toilet	21		Yes
Store - External			
Store	40	40-60	Yes
First Aid	19	10	Yes
Playground	-	-	Yes
TOTAL	656	*(Excluding Playground & Outdoor Function)*	



- EXTENT OF WORKS
- EXISTING TREE RETAINED
- AFL FIELD ALIGNMENT
- CRICKET FIELD REALIGNMENT
- CONCRETE PAVING
- EXISTING ASPHALT & PAVING
- PROPOSED PLAYGROUND EXTENTS
- PLAYGROUND FENCING
- INVESTIGATE VERGE PARKING
- EXISTING FLOODLIGHT RETAINED

1. EXISTING PARKING LOT RETAINED
2. SERVICE ACCESS POINTS RETAINED
3. PAVING EXTENSIONS TO FACILITATE ACCESS AROUND CLUB BUILDING AND CARPARK, INCLUDING COMPLIANT RAMP CONNECTIONS AS REQUIRED
4. CIRCUIT FOOTPATH UNIVERSAL ACCESS WIDTH 1500MM
5. PROPOSED PLAYGROUND RELOCATION
6. 1 X ADDITIONAL CRICKET NET ADJACENT TO EXISTING
7. EXISTING SITE AMENITY - SHADE STRUCTURE WITH PICNIC SETTING, BENCH SEAT
8. ADDITIONAL BENCH SEATING REST NODE
9. SCOREBOARD LOCATION
10. OPTIONAL REDUCED WIDTH OF PATH TO 1200MM TO ALLOW FULL SITE CIRCUIT
11. SITE DRAINAGE LOCATIONS
12. FOOTPATH CONNECTION TO PROSPERO CRESCENT
13. FOOTPATH CONNECTION TO STEPHANO WAY
14. EXISTING AFL BACK NET
15. EXISTING CRICKET PITCH TO BE RELOCATED WITH FIELD REALIGNMENT

ecoscape
L1 38 Adelaide Street
FREMANTLE (WALYALUP) WA 6160
www.ecoscape.com.au

AUTHOR: NS QA: PJ PROJECT: 5285-25
SCALE: 1:500 @ A1

REV.	DATE	DESCRIPTION
C	09.03.26	FINAL MASTER PLAN
B	03.03.26	FINAL MASTER PLAN
A	19.02.26	DRAFT MASTER PLAN

TEMPEST PARK
CITY OF COCKBURN

SITE MASTER PLAN
SK01-C

LANDSCAPE IMAGERY



Retain open turf in front of club building for patron use and sport viewing



Retain existing shade trees and open turf spaces



Maintain sports field turf surface and line marking



Broome finished concrete paving perimeter circuit path



Integrate native feature landscape planting

FURNITURE AND FIXTURES



Rest seating placement throughout



One additional cricket batting next adjacent to existing







Playground relocation and redesign, integrating more nature play aesthetic in a shaded space, retaining the play value from the existing play ground.

ecoscape
L138 Adelaide Street
FREMANTLE (WALYALUP) WA 6160
www.ecoscape.com.au

AUTHOR: NS QA: PJ PROJECT: 5285-25
SCALE: 1:500 @ A1

REV.	DATE	DESCRIPTION
C	09.03.26	FINAL MASTER PLAN
B	03.03.26	FINAL MASTER PLAN
A	19.02.26	DRAFT MASTER PLAN

TEMPEST PARK
CITY OF COCKBURN

LANDSCAPE IMAGERY
SK03-C

Declaration

Type of Interest	Nature of Interest
Cr Kevin Allen declared a Proximity Interest, pursuant to Section 5.60B of the Local Government Act 1995 for Item 14.4.2.	I have a property adjacent to the proposed golf course development.

8.49pm Having declared a Proximity Interest in Item 14.4.2, Cr Kevin Allen departed the meeting.

(2026/MINUTE NO 0099) Extension of Meeting

Council Decision

MOVED Cr C Reeve-Fowkes SECONDED Cr C Stone

8.49pm That Council extends the meeting to 10pm, in accordance with Clause 4.13 of the City of Cockburn Standing Orders Local Laws 2016.

CARRIED 10/0

14.4.2 (2026/MINUTE NO 0100) Proposed Coogee Golf Complex - Heritage and Environmental Investigation Outcomes

Executive Director Community and Place
Author Community Facilities Advisor
Attachments
1. Heritage and Environmental Investigation Outcome Maps
2. Fauna Survey, Report 2024
3. Flora and vegetation survey, Report 2024
4. Flora and /Vegetation Survey, Mapping2024
5. Heritage Due Diligence Assessment, Report 2024
6. Aboriginal and Early European Heritage Survey, Draft Report 2025

Attachments under separate cover

RECOMMENDATION
That Council:

(1) RECEIVE the Fauna Survey and Flora and Vegetation Survey

(2) RECEIVE the Heritage Due Diligence Assessment Report and Draft Heritage Survey

(3) NOTE that the Draft Heritage Survey outcomes will be presented to the Aboriginal Reference Group at the next available meeting.

(4) SUPPORT the outcomes of the Fauna, Flora and Heritage Surveys as considerations for incorporation into future planning of the Coogee Golf Complex and that;
   (i) The City will present the Fauna and Flora Survey recommendations to the Sustainability and Environmental Reference Group;
   (ii) The City will continue to liaison with the City's Aboriginal Reference Group; and
   (iii) The City will investigate the appropriate recording and protection of the identified early European heritage site.

(5) NOTE that a further Report will be presented to Council in Q2 FY27 following the completion of the Golf Investigation to recommend a pathway forward.

Council Decision
MOVED Cr T Dewan SECONDED Cr P Eva
That Council:

(1) RECEIVES the Fauna Survey and Flora and Vegetation Survey;

(2) RECEIVES the Heritage Due Diligence Assessment Report and Draft Heritage Survey;

(3) NOTES the Draft Heritage Survey outcomes and any future consultation requirements arising from those outcomes.

(4) REQUESTS the Chief Executive Officer to suspend any further work associated with the Proposed Coogee Golf Complex project (excluding the

current consultancy contract) and not allocate additional resources or funding towards further investigations, planning, design or business case development unless otherwise resolved by Council.

CARRIED 5/4

For: Deputy Mayor P Corke, Cr P Eva, Cr T Dewan, Cr C Reeve-Fowkes and Cr C Zhang

Against: Mayor L Howlett, Cr C Stone, Cr T Widenbar and Cr H Srhoy

Reasons

1. The proposed Coogee Golf Complex has been under consideration for approximately two decades without progressing to implementation. The prolonged timeframe indicates that the project has not demonstrated sufficient strategic priority, financial viability or community benefit to justify further investment.
2. Significant funds have already been expended on investigations, studies and consultant reports over an extended period. While the environmental and heritage assessments provide useful baseline information, further studies are unlikely to materially alter the fundamental challenges associated with the progressing the project.
3. Any future advancement of the proposal would require substantial additional expenditure on investigations, planning, design, approvals, procurement processes, business case development and potential capital works. Such expenditure would occur at a time when the City and the community is facing ongoing financial pressures and competing demands on limited resources.
4. Sound financial governance requires Council to prioritise expenditure on essential infrastructure, asset renewal, community services and projects that deliver demonstrable benefits to the broader community.
5. The City must carefully consider the opportunity cost of continuing to pursue a project that has not progressed over a considerable period. Resources allocated to the Coogee Golf Complex could otherwise be directed towards higher-priority projects with greater certainty of delivery and broader community benefit.
6. Existing golf facilities within the metropolitan area provide residents with access to golfing opportunities, reducing the necessity for the City to pursue the development of an additional municipal golf facility.
7. The environmental and heritage investigations have identified values that warrant ongoing consideration and protection. Suspending the project avoids potential impacts on environmentally and culturally significant areas while preserving future options for the site.
8. In the absence of a compelling business case, identified funding source, clear delivery pathway and demonstrated community-wide benefit, it is prudent and responsible for Council to suspend further work on the project.

Officer Comment

The alternate recommendation enables the current consultancy to continue, which aligns with Council's budget amendment in December 2025.

The investigation is underway and will provide Council with the information required to make an informed decision on the future of the project in Q2 of FY27.

8.59pm Cr Allen returned to the meeting.

Background

The proposal for a golf course in Coogee originated in 2006 following an Elected Member request for a feasibility study into developing a golf facility. The City engaged Michael Coates Golf Designs to investigate an 18 and 9-hole option across the proposed site and adjacent landholdings on the Packham North Development.

The adjacent landholdings have since been developed.

The proposed golf course was incorporated into the City's Plan for the District (2008-2018) and included in Developer Contribution Area No. 13 in 2011 as part of regional community infrastructure provision.

In the years following, further options have been considered, each including business case and cost estimates, and high level demand analysis. A flora and fauna study was completed in 2013 and 2017, and a geotechnical survey in 2023.

In 2023, the project status was presented to Council (OCM 10/08/2023) following an Elected Member briefing session. The Council Report recommended that investigation be undertaken of the proposed location in line with the Aboriginal Cultural Heritage Act 2021. In addition, it was proposed for the Flora and Fauna studies to be updated.

Council endorsed additional budget to update the flora and fauna reports and evaluate the impact of any applicable Aboriginal Cultural Heritage legislation as shown below.

Council Decision
MOVED Cr T Dewan SECONDED Cr P Corke

That Council AMENDS the FY24 budget by allocating $125,000 to secure a resource and to update the Flora and Fauna study, along with an evaluation of the impact of any applicable Aboriginal Cultural Heritage legislation.

CARRIED 8/0

The findings and outcomes of the Fauna, Flora and Heritage Survey are summarised below and reports attached.

The completion of updated environmental and heritage investigations now provides a clearer understanding of site constraints and opportunities, creating a critical decision point in determining the future direction of the proposed golf complex.

Submission

N/A

Report

The study area for the Flora, Fauna and Heritage investigations is shown is Figure 1. The survey site comprises of four (4) lots zoned as a regional reserve for the purpose of parks and recreation under the Metropolitan Regional Scheme (MRS).

This area is shown across four (4) land parcels recorded as lot 9902, 9903, 9905 and Rotary Park (lot 38). There is no official naming encompassing the overall reserve. For ease of reference, the site has been referred to as the proposed Coogee Golf Complex for the purposes of this report.

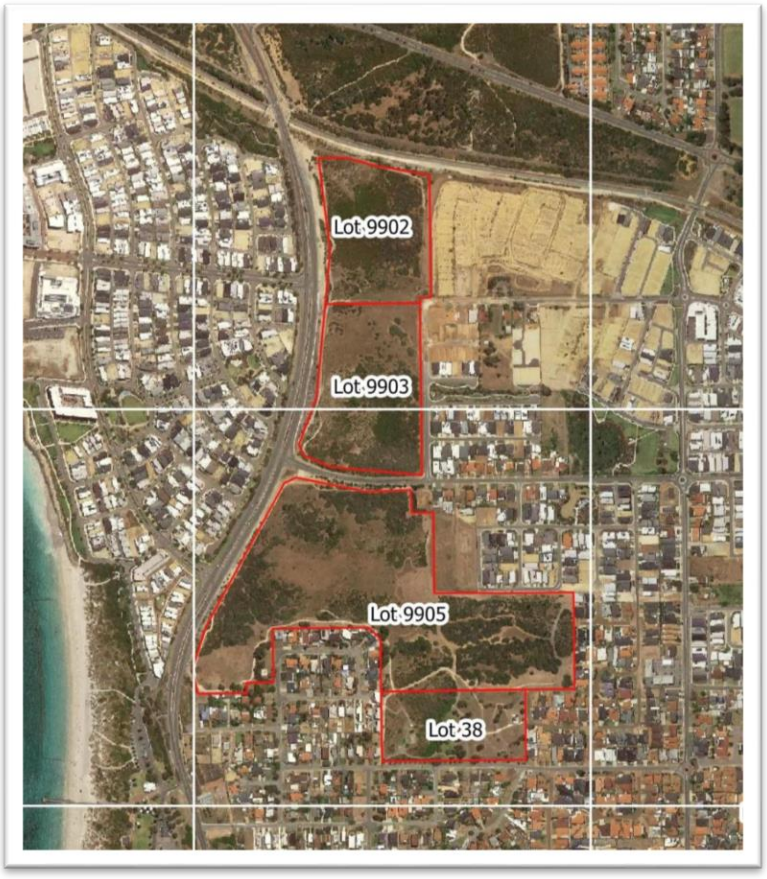


Figure 1: Survey Area (red)

Environmental Investigations

The investigations confirm the site retains important but declining ecological values, including habitat for conservation-significant species and a key north–south ecological linkage.

Species Identification

The Fauna Survey detected 41 different species, 9 of which were introduced species. Of the species detected, three (3) were of conservation significance and seven (7) were of local significance (table 1). In addition, one (1) conservation significant species was recorded nearby and included.

Although not detected, the survey area is also known to support two species of conservation and/or local significance being the EPBC endangered carnaby's cockatoo and variegated fairy-wren.

Table 1: Species of Significance

Species	Conservation Significance	Local Significance
Bird	• EPBC marine listed rainbow bee-eater • *EPBC endangered forest red-tailed black cockatoo was recorded nearby to the study area	• White-browed scrub-wren • New-holland honeyeater • White-cheeked honeyeater • Brown goshawk • Splendid fairy-wren, and • Western wattlebird
Mammal	• Priority 4 listed quenda	
Reptile	• Priority 3 listed Perth-lined slider	• Western bluetongue
Explanatory notes **EPBC – Listed under the Environment Protection and Biodiversity Conservation Act* **Priority 1,2,3 species – not listed under the Act as poorly known species and insufficient data to meet criteria but may be threatened and requires evaluation.* **Priority 4 species - Rare, near threatened or recently removed from threatened list and requires monitoring.*		

Ecological Link and Supporting Habitat

The Fauna Survey identified that the survey site forms part of a north-south regional ecological link connecting bushland areas from Manning Park to the north and Coogee Beach in the south.

This link as well as the higher quality areas of native shrubland habitat is relevant for the priority Quenda and Perth lined slider as well as other locally significant species.

It was noted the open sandy areas and track edges may also support nesting habitat for the Rainbow Bee-eater.

Black Cockatoo Habitat Assessment

Both the Fauna Survey and the Flora Survey investigated the status of habitat for black cockatoos at the subject site.

High-quality foraging habitat for Carnaby's cockatoo were recorded in the northern portion of lot 9902, in sections of Rotary Park and lot 9905. The remaining areas have some foraging habitat but of much lower quality.

In addition, 27 potential black cockatoo hollow trees were recorded (with no hollows sighted at the time of survey) along with significant foraging tree species. The trees were identified in Rotary Park and lot 9905. These trees have potential for roosting habitat and foraging habitat for black cockatoo species such as Carnaby's and Forest red-tailed cockatoos.

These areas of high-quality foraging and tree locations are shown in figure 2.

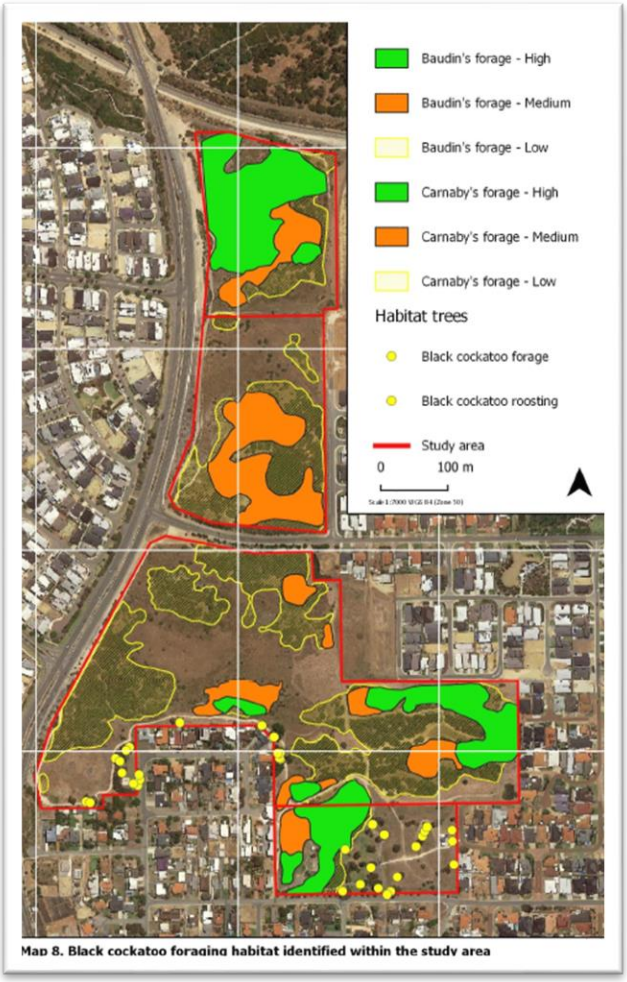


Figure 2: 2024 cockatoo habitat map (left)

Vegetation Condition Assessment

The Flora Survey undertook a vegetation condition assessment and weed mapping which confirmed a total of 110 flora species across the proposed site.

Of these 72 are introduced (weed) species, 34 native species, 2 declared pests and weeds of national significance, 1 was unidentified and 1 was a conservation significant species. It is noted the conservation significant species was a single plant, most likely introduced.

The condition of the vegetation across the site ranged from completely degraded to degraded with most of the site completely degraded (54.92%). It was noted that there is also a high level of weed diversity on site compared to native species and significant rubbish dumping, cubbies and firepits.

This current vegetation condition was compared to the previous Flora Survey in 2013. This comparison shows a significant decline of the vegetation condition over a 10-year timeframe (figure 3).

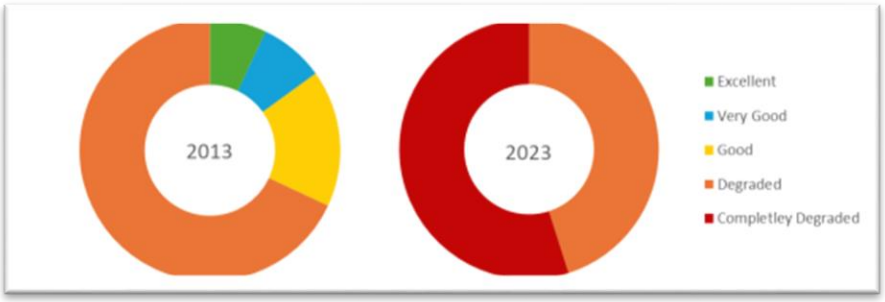


Figure 3: Vegetation condition in 2013 and 2023

When comparing the specific areas over time, it is evident that the vegetation degradation has occurred throughout the reserve including in the locations identified as having quality foraging habitat.

Priority Ecological Community

One priority ecological community (PEC) was identified in isolated sections of Rotary Park and in the Mills Street playground on lot 9905. It consists of Tuart Woodlands and Forests of the Swan Coastal Plain ecological community (figure 4).



Figure 4: Priority ecological community map

Aboriginal and Early European Heritage Investigation

The investigations highlight a high likelihood of Aboriginal Cultural Heritage significance associated with the ridgeline, alongside a single identified European heritage site.

Due Diligence Assessment

A desktop Due Diligence Assessment (DDA) was initially undertaken with the purpose to provide advice on the likelihood of encountering Aboriginal Cultural Heritage (ACH) and historical heritage across the proposed site.

The DDA found high risk areas located on site with potential to encounter ACH and low to moderate risk of historical heritage. Based on the DDA outcomes, it was recommended that an archaeological and ethnographic heritage survey was required.

Heritage Survey

A Heritage Survey was conducted across 2025 and 2026 with the first survey conducted in July 2025.The findings of this site survey were presented to the ARG on the 10 November 2025. In discussion with the ARG, secondary site surveys were conducted in May 2026 to ensure an appropriate level of local knowledge from First Nations Knowledge Holders was gathered.

The findings and recommendations from these secondary site surveys will be collated and presented back to the ARG. This is currently scheduled for the 15 June 2026.

As such, the Heritage Survey is currently in draft form with the preliminary findings outlined below.

Early European Heritage

- One heritage place of European significance was found within lot 9902. Preliminary findings suggest it is the remains of a lime kiln.

Aboriginal Cultural Heritage

- It is advised that the proposed site forms part of a ridgeline with the highest elevations points in the south (Around the rotary lookout) and north. These likely connect songlines which extend to other cultural sites.
- It is important to minimise disruption to the ridgeline and landscape topography given significance of the sight lines out to the ocean and islands as well as use of these locations as lookouts and paths of travel.
- Limestone outcrops and formations were found pertaining to the unique characteristic of the site and potential use of them as water collection sources. These were most prominent on the highest points near ‘Rotary Lookout’ and the elevation point on lot 9902.

- Limestone outcrops and formations are found scattered across the site including pinnacle style formations in lot 9903 creating a unique landform and visual point of reference.
- Much of the site is covered in shrublands and high weed and grass coverage. This coverage makes it difficult to locate any physical sites of significance and requires cultural monitoring should any clearing occur.
- The need to protect the native flora and fauna was expressed and included improvements to the vegetation condition and opportunities for educational programs.

Outcomes Summary

In reviewing the outcomes of the Fauna, Flora and Heritage Surveys it is clear there are actions that require greater consideration and incorporation into broader master planning for the site.

A holistic approach will help enhance the environmental and heritage values of the site alongside supporting recreational participation and visitor experience.

The outcomes for consideration in the future planning the proposed Coogee Golf Complex site:

(1) Retention of high-quality foraging habitat and potential roosting trees to support black cockatoo population.
(2) Retention of identified PEC's of the Tuart Woodlands and Forests of the Swan Coastal Plain and habitat supporting species of significance.
(3) Strategic planning of fauna habitats to maintain ecological links.
(4) Sensitive placement and management of infrastructure such as buildings, lighting, large barriers and fences or roads to minimise impact to fauna.
(5) Investigation of management options to prevent further vegetation degradation.
(6) Recognising and incorporating Aboriginal Cultural Heritage which has been identified in conjunction with First Nation Knowledge Holders of the ARG.
(7) Appropriate recording and management of the identified early European heritage site.

Next Steps

The outcomes of the Fauna, Flora and Heritage investigations provide a clearer understanding of the site's environmental and cultural constraints and opportunities. Importantly, these studies do not determine a final land use outcome, but confirm that further detailed work is required to understand how these values can be appropriately integrated with the future proposed use.

In this context, the investigations support progression to the next stage of work, being a more detailed assessment of the proposed Coogee Golf Complex, with golf considered as the central organising use of the site.

At the December 2025 OCM, Council approved a budget amendment of $45,000 to undertake a further review of golf provision at the site. This work is currently

underway and is being progressed in parallel with, and informed by, the findings of the environmental and heritage investigations.

The investigation is reviewing previous feasibility work and considering contemporary forms of golf, alongside current economic conditions, participation trends and broader community needs, while testing whether an appropriate balance can be achieved with the identified environmental and cultural considerations.

The outcomes of this work will clarify what is feasible at the site, with a further report to be presented to Council in Quarter 2 of FY27 outlining the outcomes of the investigation and recommending a pathway forward.

Strategic Plans/Policy Implications

Our Environment
Valuing natural assets, building climate resilience and using resources sustainably. • Protect and enhance our natural areas and streetscapes.

Our Community
A diverse, active, and connected community that feels safe and has access to local services.
• Promote and support active, healthy lifestyles through recreation and wellness. Celebrate and recognise Aboriginal and Torres Straight Islander and diverse cultures.

Our Places
Enhancing distinctive, liveable areas with well-connected, safe transport options.
• Strengthen unique, liveable and adaptive places.

Budget/Financial Implications

Ongoing operational funding may be required to support site management and protection of identified ecological values.

Additional funding may be required to manage identified heritage values, including Aboriginal Cultural Heritage and the early European heritage site.

The outcomes of the current golf investigation and future master planning process will clarify the broader financial implications for the site.

Legal Implications

It is noted that any clearing of identified cockatoo habitat may trigger formal assessment under the EPBC Act.

Community Consultation

The City has followed the advised process of engagement with the First Nations community in progressing the Heritage investigations. This involved engaging with Whadjuk Aboriginal Corporation (WAC) and South West Aboriginal Land and Sea Council (SWALSC) and providing opportunity to provide comment.

City Officer's attended the City's Aboriginal Reference Group (ARG) meeting on the 12 May 2025. This presentation was to provide a project overview, advised of the intent to undertake a heritage survey of the site and to seek initial feedback on potential ACH.

The first site survey was undertaken on the 15 and 16 July 2025 with First Nation Knowledge Holders which had been provided through the Whadjuk Cultural Advice Committee and South West Aboriginal Land and Sea Council.

The initial findings of the site survey were presented to the City's ARG on the 10 November 2025.

An outcome of the ARG was to undertake a secondary site survey with nominated members of the ARG. This additional site survey was to ensure a thorough and comprehensive process is undertaken to identify any cultural significance of the site.

The second site survey was undertaken on the 13 May 2026.

The final Heritage Report and outcomes from the site surveys is scheduled to be presented at the next ARG meeting on the 15 June 2026.

The ARG will continue to be involved as key stakeholders throughout the project stages.

Risk Management Implications

The Flora and Fauna Surveys have identified vegetation which supports conservation species under the EPBC Act. Failure to adhere to appropriate protections, approvals or management may cause future complications and legal implications.

The Heritage Survey has identified a European significant historical site and Aboriginal Cultural Heritage. Not incorporating these items into future planning for the site may cause legal implications, reputation loss and impact the City's relationship with the First Nations community and ARG.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

14.4.3 (2026/MINUTE NO 0101) Annual Calendar of Events 2026-27

Executive Director Community and Place
Author Service Lead Events and Culture
Attachments 1. Annual Calendar of Events 2026-27 ⇩

Recommendation
That Council:

(1) ADOPTS the proposed 2026/27 Annual Calendar of Events, as detailed in Attachment 1, within 0.8% of rate revenue in accordance with the Policy; and

(2) RECEIVES the Engagement Outcomes Report, as requested at the 10 June 2025 Ordinary Council Meeting, following consultation on future event planning, with a focus on stronger distribution of events across wards.

(3) APPROVES the temporary changes to parking controls for City run events held in Manning Park.

Council Decision
MOVED Cr C Stone SECONDED Cr H Srhoy
That Council:

(1) ADOPTS the proposed 2026/27 Annual Calendar of Events, as detailed in Attachment 1a, subject to the following amendments:
   1. APPROVES the carry forward of unspent funds from the 2025/26 Grants, Donations and Sponsorship and Resident Groups Grant Program budgets, estimated at approximately $430,000, into the 2026/27 financial year
   2. NOTES that the current allocation to the Grants, Donations and Sponsorship budget represents approximately 1% of total rates revenue, within the Policy provision of up to 2%
   3. AMENDS the 2026/27 Amended Budget to reallocate $400,000 from the Grants, Donations and Sponsorship budget to the Community Events program to support the delivery of the Annual Calendar of Events
   4. APPROVES the Budget for the Arts and Culture Activation Fund to be increased to $130,000.

(2) RECEIVES the Engagement Outcomes Report, as requested at the 10 June 2025 Ordinary Council Meeting, following consultation on future event planning, with a focus on stronger distribution of events across wards;

(3) APPROVES the temporary changes to parking controls for City run events held in Manning Park; and

(4) REQUESTS the Chief Executive Officer to prepare a report reviewing the Corporate Strategic Business Planning and Budget Policy and associated funding allocations, including consideration of the ongoing allocation to the Community Events program, for Council's consideration.

Attachment 1a.

Event Name	Date Time	Comments and Proposed Location	2025/26 Budget Ex-GST	2026/27 Budget Ex-GST	Notes
Fur Run	August 2026	McFaull Park (West Ward)	OP 8992 $18,000	OP8992 $20,000	Approx. 3,000 attendees, increase on previous year. Additional costs reflect operational and market increases.
Teddy Bears Picnic	October 2026	Manning Park (West Ward)	OP 9307 $70,000	OP 9307 $80,000	Approx. 8,000 attendees. Timing adjusted to avoid turtle nesting season and support event spread. Additional costs relate to traffic, parking and fuel.
Side Splitter Comedy Festival	Two weekends in October 2026	Memorial Hall (West Ward)	OP 8854 $55,000	OP 8854 $60,000	Strong attendance (approx. 1,500). Continued delivery of established event across two weekends.
Mosaic Festival	November 2026	Treeby Reserve (East Ward)	OP 4896 $67,000	OP 4896 $70,000	Approx. 5,000 attendees. High satisfaction. Additional costs include parking management, shade, and fuel.
Christmas on the Green	December 2026	Lakelands Reserve (Central Ward)	OP 9460 $85,000	OP 9460 $90,000	Approx 6000 attendees. Continued City delivery with consultation with resident groups, proposed to shift to Central Ward to achieve greater distribution of events across wards.
Australia Day Coogee Beach Festival	January 26, 2027	Coogee Beach Reserve (West Ward)	OP 9107 $75,000	OP 9107 $80,000	Approx. 6,000 attendees. Additional funding for additional shade, fuel costs and traffic management.
Cockburn Sunsets	February 2027	Success Regional Sporting Facility (East Ward)	OP9476 $275,000	OP 9476 $290,000	Approximately 10,000 attendees. Increased operational costs reflect infrastructure, public amenities, security, fuel and enhanced traffic management required to support safe event delivery.
Coogee Live	March 2027	Coogee Beach Reserve (West Ward)	OP 9470 $550,000 (not in the 0.8%)	OP 9470 $700,000	Approx. 26,000 attendees. Increased investment from FY26 reflecting the complexity, compliance and resourcing requirements in addition to escalating costs.
Easter Fair	March 2027	Aubin Grove Reserve (East Ward)	OP 9108 $70,000	OP 9108 $75,000	Approximately 6,000 attendees. Aubin Grove Reserve is operating at capacity for this partnership event. Additional costs relate to traffic management, amenities and infrastructure required to safely accommodate attendance.
Arts and Culture Activation Fund	Various	Memorial Hall (West Ward) and possible external locations	OP 4898 $80,000	OP 4898 $100,000	Slightly expanded program including live music, theatre, touring productions and Makuru Festival. Increased investment supports flexible, local activation.
Seniors Dine and Dance x3	Nov, Feb, June 26/27	Rotating venues across the city with one outdoor event and one event remaining at the Spearwood Dalmatinac Club	OP 9492 $14,000	OP 9492 $60,000	Scope unchanged. Increased costs reflect venue and catering. Ticket adjustment from $15 to $20 to offset cost increase.
Marketing and Research		Marketing and event surveys and research	OP 9021 $183,000	OP 9021 $190,000	Marketing, promotion, evaluation to remain unchanged. Increase reflects market rising costs.
TOTAL			**$1,570,000**	**$1,815,000**	

CARRIED 6/4

For: Mayor L Howlett, Cr C Stone, Cr T Dewan, Cr C Reeve-Fowkes, Cr K Allen and Cr H Srhoy

Against: Deputy Mayor P Corke, Cr P Eva, Cr T Widenbar and Cr C Zhang

Reasons

- Council's budget policy includes a principle that a percentage of rates revenue is reinvested back into the community through Grants and Donations (1.5%), and the annual events calendar (0.8%)
- The City's events program delivers large-scale, inclusive community events that attract broad participation from residents all across the City
- Major events such as Coogee Live and Christmas on the Green are well loved by the community, attract large attendance rates, provide a greater community return on investment, and should absolutely remain in the City's events portfolio
- Arts and Culture receives its own dedicated budget allocation, independent of the events budget, to deliver arts and cultural programming across the City
- Increasing the delivery of smaller arts and cultural events from within the Community Events budget reduces the capacity to deliver major city-wide events
- Arts and Culture should absolutely be funded through the appropriate budget

process, but not by reducing flagship community events

- Historical underspending within the Grants and Donations program demonstrates that the full allocation is not required to meet demand
- Reallocating the portion of the Grants and Donations funding that was unspent last financial year (FY26) to the events budget ensures that rates revenue continues to be reinvested back into the community as was the intention of Council
- Reallocating $400,000 from the FY27 Grants and Donations budget to the Community Events Calendar and enables the continuation of major city-wide events that deliver broad community benefit and high participation outcomes, whilst also supporting the additional Art and Culture program
- The Corporate Strategic Planning and Budget Policy should be reviewed to provide greater clarity around the funding and delivery of major City events and the separation of Community Events and Arts and Culture programming.

9.01pm The Director Sustainable Development and Safety departed the meeting.

Officer Comment

The proposed amendment would enable delivery of the full events program for the 2026/27 financial year through the use of carried forward funds and the reallocation of funding from the Resident Groups Grant Program and the Community Grants, Donations and Sponsorship budgets.

The total cost of the proposed program is $1,815,000. Based on the revised 0.8% allocation of rate revenue, $1,239,551 is available, with the remaining funding to be sourced from a $430,271 carry forward and a $400,000 reallocation. It is proposed that the required budget adjustments to increase the Community Events allocation be implemented through a budget review process in 2026/27.

The expanded program would also require additional operational resourcing within the Events and Culture team, which is responsible for delivering the City's civic and commemorative event schedule. Delivery of a program of this scale would not be achievable within current resourcing levels, particularly given the increasing complexity, compliance requirements and delivery demands associated with large-scale events.

The proposed amendment provides a mechanism to support delivery through the allocation of additional funding. It is anticipated that this would require consideration through the City's workforce planning processes, with the $254,822 balance used to support increased resourcing requirements, with any remaining funds returned to the operating surplus.

Secondly, the proposed carry forward and reallocation of funding represents a shift in the balance between event delivery and community grants, donations and sponsorship within the existing budget framework and a reduction in the Resident Groups Grant Program budget. While this will result in an increased operating deficit

in 2026/27, the funding impact will be offset by the opening surplus brought forward from the 2025/26 financial year.

Finally, it is noted that this approach relies on the availability of one-off and reallocated funds. As such, while it supports delivery in 2026/27, it does not resolve the ongoing structural funding and resourcing constraints associated with the events program. Without corresponding adjustments in future years, similar trade-offs would be required for 2027/28 and beyond, including the potential need to reduce the scale or number of events delivered.

In this context, officers consider that the proposed amendment supports delivery of the full program in the short term, while highlighting the need for a longer-term review of funding allocations, workforce planning and service levels. This is supported through the proposed policy review and ongoing consideration through the Grants Funding and Events Working Group.

9.03pm The Director Sustainable Development and Safety returned to the meeting.

Background

In accordance with the Corporate Strategic Business Planning and Budget Policy, Council is required to determine the Annual Calendar of Events each year.

The Policy provides a provisional allocation for community events of up to 0.8% of rates revenue (excluding any specified area rates), which for 2026/27 represents $1.142M.

A number of activities sit outside of this allocation and are funded through separate budgets, including Spring Fair, Show Off Art Exhibition and associated programs, Hiroshima Day, Civic events and ANZAC Day commemorative services.

Following the 10 June 2025 Ordinary Council Meeting, the Grants Funding and Events Working Group met on 13 November 2025 to consider an update on the 2025/26 events program and to provide input into the approach to community consultation.

The outcomes of this consultation were subsequently presented to the Working Group at its meeting on 7 May 2026, which focused on identifying priorities for the future events program and broader event delivery approach.

Key themes from the 7 May 2026 discussion included:

- support for stronger distribution of events across wards, including opportunities within the Central Ward
- acknowledgement of positive community feedback on the current program, with recognition that City-led events are generally well attended and valued
- discussion on the future role of major events, including mixed views on Coogee Live, alongside general support for more localised, community-led event delivery in response to the changing operating environment
- identification of opportunities to support community activation aligned with the Fremantle Football Club AFLW season at Cockburn ARC.

This report has been developed having regard to these discussions, alongside community engagement outcomes, ongoing review of program performance and engagement with relevant community groups.

Submission

N/A

Report

For the 2026/27 financial year, it is proposed that the Calendar of Events Program broadly retain the format of the 2025/26 program, with the exception of Fur Run and Christmas on the Green, which are not proposed to proceed within the 0.8% allocation.

The proposed program reflects a balance between maintaining established, high-performing events and adapting delivery to respond to financial constraints, community feedback and evolving event models.

This approach reflects the increasing capacity and interest of resident groups to independently deliver localised events, particularly Christmas-style activities, as well as emerging interest from community stakeholders in delivering a dog-related event. In this context, these events are considered well suited to a community-led model, supported through the City's existing grant and partnership programs.

Considering ongoing financial constraints and rising operational costs, it is also proposed that Coogee Live be deferred, with future consideration to be undertaken through the 2027/28 budget process.

A detailed breakdown of the proposed program and associated budget allocations is provided in Attachment 1.

Proposed 2026/2027 Calendar of Events

A review of the 2025/26 events season has highlighted that the City's investment in community events is increasingly impacted by rising costs, including materials, contracted services and staffing.

Maintaining the current allocation of 0.8% of rates revenue requires careful consideration of how the program is structured within these constraints. This includes balancing the number of events delivered with the scale and experience of those events, alongside available resources and delivery capacity.

The proposed calendar has therefore been developed to reflect the trade-offs required to maintain a meaningful and sustainable events program within the existing budget and staffing environment.

Adjustment to program mix

The proposed removal of Fur Run and Christmas on the Green from the 0.8% allocation is supported by:

- demonstrated community capability to deliver similar events independently
- the opportunity to support localised, place-based events through grants and partnerships rather than direct delivery.

This approach represents a transition to a community-led delivery model, with events continuing to be delivered across the City by resident groups, supported through the City's grants and partnership programs.

Supporting community organisations to plan and deliver local events strengthens participation, community connection and local ownership, and contributes to the long-term sustainability of the events program within existing financial and resourcing constraints.

Coogee Live – future consideration

The projected cost to deliver Coogee Live in 2027 is expected to increase from $550,000 to approximately $750,000 (excluding sponsorship), reflecting increases in:

- contractor and supplier costs
- labour and staffing requirements
- infrastructure, logistics and fuel.

While Coogee Live has demonstrated strong community outcomes, it is also a high-cost and resource-intensive event.

Deferring the event provides an opportunity for Council to:

- consider its role within the broader events program
- review delivery model, scale and funding approach
- assess alignment with the City's financial position and priorities.

The recommendation to defer Coogee Live ensures that it will be considered in the budgeting process for 2028.

This approach ensures the broader events program can be maintained within the current allocation, while providing an opportunity to reconsider Coogee Live as part of future budget deliberations.

Continued investment in established events

The proposed program retains and strengthens events that have demonstrated consistent demand and strong community outcomes, including:

- **Cockburn Sun Sets** – continued focus on quality programming and headline acts
- **Mosaic Festival** – potential to expand cultural programming reflecting the City's diversity
- **Easter Fair** – continued partnership delivery with enhancements to support increased attendance.

In addition, there is continued investment in the City's Arts and Culture programming to further build Cockburn's cultural offering through a variety of activities, including live music, performing arts residencies, youth art exhibitions, theatre, comedy and networking opportunities for the arts and culture sector. Key elements of this program include curated live music programming, touring productions and the ongoing delivery of the Makuru Festival.

This ensures continued delivery of a diverse and accessible events offering, aligned with community feedback.

Distribution across wards

As per the 10 June 2025 Council resolution that Council receives a further report following consultation on future event planning, with a focus on stronger distribution of events across wards, community consultation was undertaken with the engagement outcomes shared through the Grants Funding and Events Working Group at its most recent meeting on May 7 2026.

There was strong support at the Working Group for improving the distribution of events across the City, including consideration of opportunities within the Central Ward.

Following Working Group discussion, officers undertook a detailed assessment of alternative venue options across the program, including specific investigation of potential alternate sites for Teddy Bears Picnic.

Through this assessment, it was identified that venue suitability must be considered holistically, including infrastructure, parking capacity and traffic management, public safety, accessibility and the availability of shade to support safe and effective delivery.

On this basis, Teddy Bears Picnic is recommended to remain at Manning Park, reflecting the specific requirements of the event and the suitability of the site. This includes the ability to effectively manage parking arrangements, noting that where temporary event parking controls are required, Council must resolve these in accordance with Section 8 of the *City of Cockburn Parking and Parking Facilities Local Law 2007*.

If Council wished to consider a Central Ward option, the Australia Day event at Coogee Beach is nearing capacity, and Lakelands Reserve could be considered as a suitable alternative to support distribution and future growth.

Program adoption and delivery requirements

The adoption of the 2026/27 Events Calendar by June 2026 is necessary to ensure sufficient lead time for planning and delivery.

This includes securing performers and suppliers, commencing marketing and design, and pursuing sponsorship and funding opportunities. These timelines are consistent with previous years and are essential to maintaining the quality of delivery expected by the community.

Funding and delivery approach

Marketing will continue to be delivered through a combination of external providers and internal coordination, utilising a mix of traditional and digital channels to maximise reach and engagement.

Event funding also supports evaluation, research and documentation, including Culture Counts reporting, which continues to inform program development.

The City will continue to explore external funding and sponsorship opportunities to support the delivery of the events program and enhance community outcomes.

In response to the Working Group discussion, officers will utilise available operational budgets, where appropriate, to support initial community activation aligned with the commencement of the Fremantle Football Club AFLW season at Cockburn ARC.

Strategic Plans/Policy Implications

Our Community

A diverse, active, and connected community that feels safe and has access to local services.

• Celebrate and recognise Aboriginal and Torres Straight Islander and diverse cultures.

Foster connected, accessible communities and services.

Budget/Financial Implications

Council's Corporate Strategic Business Planning and Budget Policy provides for an allocation of 0.8% of total rates revenue to fund the Calendar of Events.
Based on current projections, a total of $1.142M is allocated for delivery of the 2026/27 events program.

Final adjustments will be undertaken following adoption of the FY2026/27 budget and confirmation of rate setting.

A further report will be presented to the July 2026 Ordinary Council Meeting to seek consideration of a budget to support community activation aligned with the Fremantle Football Club season at Cockburn ARC.

Legal Implications

N/A

Community Consultation

In accordance with the Council resolution of 10 June 2025, a program of community consultation was undertaken to inform future event planning, with a focus on improving the distribution of events across the City.

The consultation achieved strong participation and broad geographic representation, with overall sentiment indicating that the City's events program is well regarded and contributes positively to community connection and participation.

Key themes identified through the engagement included:

- strong appreciation for well-delivered and high-quality events
- a preference for music, arts and creative programming, and family-friendly formats
- support for greater distribution of events across wards
- recognition that events of different scales, including smaller and localised activations, are valued by the community.

The results also highlighted opportunities to improve promotion, accessibility and timing, alongside a desire for a broader mix of event types and locations.

The outcomes of the consultation were subsequently presented to the Grants Funding and Events Working Group at its meeting on 7 May 2026 to support discussion on the future events program, including consideration of delivery models, resource allocation and program priorities.

Feedback at the Working Group generally acknowledged that, while the current program is successful and well received, there is a need to respond to changing financial and delivery constraints. In this context, there was strong support for:

- improved distribution of events across the City, including opportunities within the Central Ward
- a gradual shift toward more localised and community-led event delivery, while maintaining a core program of City-led events.

Feedback on major events, including Coogee Live, was varied, reflecting the balance between strong community outcomes and increasing delivery costs. It was noted through discussion that delivering Coogee Live within the 0.8% allocation would have implications for the broader events program, potentially affecting the ability to deliver other valued events.

The Working Group also considered the potential for community activation aligned with Fremantle Football Club AFLW matches at Cockburn ARC, with a preference to support this outside of the annual events calendar. In addition, there was interest in further understanding attendance patterns, including the proportion of attendees who are Cockburn residents.

This report has been developed having regard to both the community engagement outcomes and the feedback provided through the Working Group, to support a balanced and sustainable events program.

Risk Management Implications

The risks associated with not adopting the events program at the June Ordinary Council Meeting include:

- Delays in booking performers, reducing the availability of preferred acts
- Reduced lead time for planning and delivery, which may impact overall event quality
- Limited capacity to undertake timely and effective marketing and promotion
- Reduced ability to secure sponsorship and external funding opportunities
- Potential reputational impacts should major events, including Coogee Live, not proceed in 2027

There is a potential reputational risk associated with the perception that the City is ceasing delivery of Christmas events. This risk is mitigated by the fact that Christmas events continue to be delivered within the community, with a number of resident and community groups already confirming events for the upcoming season, including combined events in Harvest Lakes, Aubin Grove and Atwell, and activities led by the Catherine Point Community Group.

In addition, a number of community and resident associations have a demonstrated history of delivering Christmas events, including groups in Yangebup, Treeby, Port Coogee and Spearwood, along with local faith-based organisations.

This approach aligns with Working Group discussion to support localised, place-based event delivery and community ownership, while maintaining continuation of Christmas activities across the City.

This approach ensures continuity of Christmas events across the City, while reducing duplication and enabling local communities to shape events to their needs.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

Event Name	Date Time	Comments and Proposed Location	2025/26 Budget Ex-GST	2026/27 Budget Ex-GST	Notes
Fur Run	August 2026		OP 8992 $18,000	OP8992 $0	Proposed to transition to community-led delivery through Resident Group Association.
Teddy Bears Picnic	October 2026	Manning Park (West Ward)	OP 9307 $70,000	OP 9307 $100,000	Approx. 8,000 attendees. Timing adjusted to avoid turtle nesting season and support event spread. Additional costs relate to traffic, parking and fuel.
Side Splitter Comedy Festival	Two weekends in October 2026	Memorial Hall (West Ward)	OP 8854 $55,000	OP 8854 $60,000	Strong attendance (approx. 1,500). Continued delivery of established event across two weekends.
Seniors Dine and Dance	November 2026	Rotating venues across the city with one outdoor event and one event remaining at the Spearwood Dalmatinac Club	OP 8855 $14,000	OP 8855 $20,000	Scope unchanged. Increased costs reflect venue and catering. Ticket adjustment from $15 to $20 to offset cost increase.
Mosaic Festival	November 2026	Treeby Reserve (East Ward)	OP 4896 $67,000	OP 4896 $90,000	Approx. 5,000 attendees. High satisfaction. Additional costs include parking management, shade, and fuel.
Christmas on the Green	December 2026		OP 9460 $85,000	OP 9460 $0	Transition away from City-led delivery. Resident groups continue delivering local Christmas events.
Australia Day	January 26, 2027	Coogee Beach Reserve (West Ward) OR Lakelands Reserve (Central Ward)	OP 9107 $75,000	OP 9107 $100,000	Approx. 6,000 attendees. Coogee site at capacity. Alternative Central Ward location identified to support distribution. Additional funding for additional shade, fuel costs and traffic management.
Cockburn Sunsets	February 2027	Success Regional Sporting Facility (East Ward)	OP9476 $275,000	OP 9476 $300,000	Approximately 10,000 attendees. Increased operational costs reflect infrastructure, public amenities, security, fuel and enhanced traffic management required to support safe event delivery.

Seniors Dine and Dance	February 2027	Rotating venues across the city with one outdoor event and one event remaining at the Spearwood Dalmatinac Club	OP O9492 $14,000	OP 9492 $20,000	Scope unchanged. Increased costs reflect venue and catering. Ticket adjustment from $15 to $20 to offset cost increase.
Coogee Live	March 2027	Coogee Beach Reserve (West Ward)	OP 9470 $550,000 (not in the 0.8%)	OP 9470 $0.00	Approx. 26,000 attendees. Proposed to be deferred due to increasing delivery costs.
Easter Fair	March 2027	Aubin Grove Reserve (East Ward)	OP 9108 $70,000	OP 9108 $93,000	Approximately 6,000 attendees. Aubin Grove Reserve is operating at capacity for this partnership event. Additional costs relate to traffic management, amenities and infrastructure required to safely accommodate attendance.
Arts and Culture Activation Fund	Various	Memorial Hall (West Ward) and possible external locations	OP 4898 $80,000	OP 4898 $160,000	Expanded program including live music, theatre, touring productions and Makuru Festival. Increased investment supports flexible, local activation.
Seniors Dine and Dance	June 2027	Rotating venues across the city with one outdoor event and one event remaining at the Spearwood Dalmatinac Club	OP 9492 $14,000	OP 9492 $20,000	Scope unchanged. Increased costs reflect venue and catering. Ticket adjustment from $15 to $20 to offset cost increase.
Marketing and Research		Marketing and event surveys and research	OP 9021 $183,000	OP 9021 $180,000	Marketing, promotion, evaluation to remain unchanged.
TOTAL			**$1,570,000**	**$1,142,000**	

Declaration

Type of Interest	Nature of Interest
Cr Stone declared an Impartiality Interest, pursuant to Regulation 22 of the Local Government (Model Code of Conduct) Regulations 2021 for Item 14.4.4.	My son is a registered basketball player at Cockburn Basketball Association.

14.4.4 (2026/MINUTE NO 0102) Wally Hagan Recreation Centre Redevelopment

Responsible Executive Director Community and Place

Author(s) Group Manager Recreation and Place

Attachments
1. Wally Hagan Redevelopment Feasibility Update **(Confidential)**
2. Wally Hagan Stage 1 Concept Plan ⇩

Officer Recommendation

That Council:

(1) NOTES the outcomes of the feasibility review and updated financial modelling for the Wally Hagan Recreation Centre Redevelopment as a Confidential Attachment; (Attachment 1)

(2) ENDORSES progression of Stage 1 of the project, comprising six (6) new indoor courts, retention of the existing four (4) courts only, a health club and community spaces, for the purpose of progressing further planning, investigation, design and agreement development; (Attachment 2)

(3) ENDORSES the preparation of a Business Plan compliant with section 3.59 of the Local Government Act 1995, for future consideration by Council prior to any decision to commence construction;

(4) RECEIVES the draft Terms Sheet with Cockburn Basketball Association as a confidential attachment, and AUTHORISES the Chief Executive Officer to finalise and execute a Memorandum of Understanding consistent with the agreed principles;

(5) AUTHORISES the Chief Executive Officer to negotiate a funding agreement with the State Government in respect of the confirmed $20 million funding commitment for the development, including amalgamation and transfer of land to the City (via management order, with interim access supported through a Licence to Occupy where required); and

(6) ENDORSES the proposed funding model for the development comprising:
1. $20 million from State Government (the confirmed State contribution);
2. $20 million from the City of Cockburn (City contribution); and
3. $20 million from a combination of additional funding sources, including continued advocacy for State and Federal Government contributions, together with own-source financing options as required.

Council Decision
MOVED Deputy Mayor P Corke SECONDED Cr P Eva
That Council:

(1) NOTES the outcomes of the feasibility review and updated financial modelling for the Wally Hagan Recreation Centre Redevelopment as a Confidential Attachment; (Attachment 1);

(2) ENDORSES progression of Stage 1 of the project, comprising six (6) new indoor courts, retention of the existing four (4) courts only, a health club and community spaces, for the purpose of progressing further planning, investigation and design (Attachment 2);

(3) ENDORSES the preparation of a Business Plan compliant with section 3.59 of the Local Government Act 1995, for future consideration by Council prior to any decision to commence construction;

(4) RECEIVES the draft Terms Sheet with Cockburn Basketball Association as a confidential attachment, and REQUESTS the Chief Executive Officer to finalise a Memorandum of Understanding consistent with the agreed principles and bring the item back to Council for final determination before execution;

(5) AUTHORISES the Chief Executive Officer to negotiate a funding agreement with the State Government in respect of the confirmed $20 million funding commitment for the development, including amalgamation and transfer of land to the City (via management order, with interim access supported through a Licence to Occupy where required); and

(6) ENDORSES the proposed funding model for the development comprising:
1. $20 million from State Government (the confirmed State contribution)
2. $20 million from the City of Cockburn (City contribution)
3. $20 million from a combination of additional funding sources, including continued advocacy for state and federal Government contributions.

LOST 2/8

For: Deputy Mayor P Corke and Cr P Eva
Against: Mayor L Howlett, Cr C Stone, Cr T Widenbar, Cr T Dewan, Cr C Reeve-Fowkes, Cr C Zhang, Cr K Allen and Cr H Srhoy

9.07pm Cr Widenbar departed the meeting and returned at 9.11pm

Council Decision
MOVED Cr C Stone SECONDED Cr T Dewan
That Council:

(1) NOTES the outcomes of the feasibility review and updated financial modelling for the Wally Hagan Recreation Centre Redevelopment as a Confidential Attachment; (Attachment 1)

(2) ENDORSES progression of Stage 1 of the project, comprising six (6) new indoor courts, retention of the existing four (4) courts only, a health club and

community spaces, for the purpose of progressing further planning, investigation, design and agreement development; (Attachment 2)

(3) ENDORSES the preparation of a Business Plan compliant with section 3.59 of the Local Government Act 1995, for future consideration by Council prior to any decision to commence construction;

(4) RECEIVES the draft Terms Sheet with Cockburn Basketball Association as a confidential attachment, and AUTHORISES the Chief Executive Officer to finalise and execute a Memorandum of Understanding consistent with the agreed principles;

(5) AUTHORISES the Chief Executive Officer to negotiate a funding agreement with the State Government in respect of the confirmed $20 million funding commitment for the development, including amalgamation and transfer of land to the City (via management order, with interim access supported through a Licence to Occupy where required); and

(6) ENDORSES the proposed funding model for the development comprising:
1. $20 million from State Government (the confirmed State contribution);
2. $20 million from the City of Cockburn (City contribution); and
3. $20 million from a combination of additional funding sources, including continued advocacy for State and Federal Government contributions, together with own-source financing options as required.

CARRIED 8/2

For: Mayor L Howlett, Cr C Stone, Cr T Widenbar, Cr T Dewan, Cr C Reeve-Fowkes, Cr C Zhang, Cr K Allen and Cr H Srhoy
Against: Deputy Mayor P Corke and Cr P Eva

Background

Planning for the redevelopment of the Wally Hagan Recreation Centre and the broader Dixon Park precinct has been underway for more than a decade, responding to sustained growth in demand for indoor court sports and the ageing condition of the existing four court facility.

In 2010, Council adopted the Sport and Recreation Strategic Plan 2009, which identified the future need for a dry recreation facility in the western suburbs of the City to cater for growing participation and changing recreation preferences.

In 2018, Council adopted the Western Suburbs Sporting Precinct Study (WSSPS), which was informed by extensive technical analysis and community engagement. The study identified a clear and ongoing demand for a regional indoor sports facility, incorporating additional indoor basketball courts, a gym/health club, café and supporting community and club facilities. At that time, the indicative capital cost was approximately $36.5 million, with $20.8M included in the City's Long Term Financial Plan.

The WSSPS tested multiple development options for the Dixon Park / Wally Hagan site and surrounding precinct, including concepts that incorporated land within the Roe Highway reservation. Community consultation undertaken as part of the study demonstrated a consistent recognition of the need to expand indoor court capacity in the western suburbs and modernise the existing Wally Hagan facility, notwithstanding varying views on site configuration and staging.

Between 2019 and 2021, further detailed planning and consultation was undertaken through the Hamilton Hill Swamp Precinct Aboriginal and Early European Heritage Study. This work, involving Traditional Owners, local residents and State agencies, identified significant heritage constraints affecting large portions of Dixon Park and adjoining land.

As a result of the heritage findings, Council reconsidered the previously endorsed development approach. At the 11 February 2021 Ordinary Council Meeting, Council formally revoked the original WSSPS preferred option and endorsed an alternative development pathway that respected identified heritage areas and relocated development away from sensitive land, subject to further statutory approval processes.

While this work constrained the where and how of future development, it did not alter the underlying conclusion that additional indoor courts and supporting recreation infrastructure were required to meet current and future community needs.

In June 2022, as part of the City's annual budget adoption, Council approved funding of $300,000 for business case development, acknowledging both the need for reinvestment in indoor court infrastructure and the scale and the funding challenges associated with delivering a contemporary multi-court facility with supporting amenities.

At the 9 April 2024 Ordinary Council Meeting, Council was presented with a summary of the Needs Analysis and Site Assessment undertaken for the proposed Wally Hagan Recreation Centre Redevelopment. That work identified a significant shortfall in indoor court provision within the City, confirmed the limitations of the existing four court Wally Hagan Basketball Stadium, and examined potential site and accommodation options to meet future community needs.

As a result of that report, Council resolved to:

1. NOTE the challenges with progressing with Option 3 as resolved by Council at the 11 February 2021 Ordinary Council Meeting;
2. ENDORSE the Chief Executive Officer to progress advocacy discussions for the Wally Hagan Recreation Centre redevelopment based on the following to further support development of the proposal:
   2.1 An eight (8) indoor court basketball facility (with potential expansion to 10–12 courts);
   2.2 Supporting amenities (including but not limited to a gym/health club); and
   2.3 An estimated project cost of $60 million (FY24 construction rates);

3. NOTE that delivery of the Wally Hagan Recreation Centre redevelopment was subject to:
   3.1 Securing $40 million in external funding; and
   3.2 Land acquisition by the State Government, with preference for Site 1 and 2 (combined), followed by Site 3; and
4. RECEIVE a future report to include:
   4.1 A draft Needs Analysis, Site Analysis, Concept Plan and Feasibility Study;
   4.2 Outcomes of advocacy discussions with State and Federal Governments;
   4.3 Identification of future actions relating to the progress of the proposal; and
   4.4 Continued community updates and engagement as the proposal developed.

In accordance with that resolution, further work was undertaken and reported to Council at the 8 October 2024 Ordinary Council Meeting, at which time the Needs Analysis, Site Assessment, Concept Plan and Feasibility Study were formally presented.

At that meeting, Council resolved to:

1. NOTE the Needs Analysis, Site Assessment, Concept Plan and Feasibility Study for the proposed Wally Hagan Recreation Centre Redevelopment, presented in accordance with part 4.1 of Council's April 2024 resolution;
2. DEFER any further expenditure on the proposed redevelopment until the outcomes of advocacy discussions with State and Federal Governments were known, including the success or otherwise of grant applications;
3. REQUEST that the City submit a funding and resources request to the Expenditure Review Committee to investigate alternative locations for the facility, not limited to the former Roe 9 land, and consider the potential benefits of delivering two or more six-court facilities across the City; and
4. REQUEST that the City immediately investigate short to mid-term infrastructure improvements to the existing Wally Hagan building and identify options for consideration in the FY26 annual budget, to ensure Cockburn Basketball Association (CBA) could continue operating from a functional facility while longer-term redevelopment options were explored.

Following the October 2024 Council meeting, the City paused further expenditure on design progression and focused on advocacy activity and internal review, consistent with Council's direction.

Advocacy discussions with the State Government continued throughout 2025 on the basis of Council's April 2024 resolution and the Stage 1 project scope of this report, culminating in a $20 million funding commitment from the State Government, publicly announced in mid-2025, including amalgamation and transfer of land to the City to support delivery of the project. No Federal funding was secured despite multiple applications.

With the outcomes of advocacy known, an internal review was undertaken to reassess the feasibility and delivery options in light of the available funding envelope for this project. This work was presented to Elected Members at a strategic workshop in November 2025.

That review demonstrated that a reduced courts-only facility limited to approximately $40 million would represent a materially reduced scope outcome and would:

- Not address the condition or replacement of the existing four-court Wally Hagan stadium, and not service the community need for courts
- Be misaligned with the intent of the State Government funding commitment
- Provide limited opportunity for financial return under the proposed operating model with Cockburn Basketball Association (CBA)
- Create long-term operational and lifecycle cost pressures for the City.

Conversely, the review confirmed that a staged approach aligned with the April 2024 Council resolution, comprising a Full Stage 1 redevelopment with six new courts, retention of the existing four courts and inclusion of a health club, represented a more sustainable and scalable pathway.

At that time, it was recommended that the Feasibility Study be formally reviewed and updated to reflect this revised Stage 1 scope, test alternative funding, and reassess long-term operating outcomes relative to a courts-only model.

Accordingly, Council endorsed a $50,000 budget amendment at the December 2025 Ordinary Council Meeting to undertake an updated feasibility review and associated financial stress testing. That work included:

- Reassessing the original feasibility study based on the Stage 1 scope, with a clear pathway to a multi-functional, co-located community precinct (Stage 2)
- Testing scenarios incorporating an additional $10 million State contribution, and if not realised, a larger loan option
- Ensuring continued integration and use of the existing four-court stadium during Stage 1 delivery
- Financial modelling has been undertaken to assess the impacts of a project business model, which requires the City to borrow funds. The analysis compares the financial outcomes under two loan scenarios: a 10-year term and a 20-year term.
- Stress testing operating assumptions, including health club performance and its sensitivity to market competition.

Previous Council consideration has informed the progression of this project. The initial feasibility work, including the Needs Analysis, Site Assessment and Feasibility Study, considered a range of options for indoor court provision and locations, including potential alternative sites and delivery approaches. This work formed the basis of Council's endorsed advocacy position, which supported the successful $20 million State Government funding commitment aligned to the proposed site.

Further, the Community Infrastructure Plan endorsed in November 2024, informed by extensive community consultation, confirms the redevelopment as a priority project to address identified indoor court demand across the City and reinforces the strategic benefit of a single, staged regional facility over multiple smaller sites.

This report now presents the outcomes of that work and seeks Council direction on progression of Stage 1, consistent with the intent of the April and October 2024 resolutions and informed by the outcomes of advocacy and updated feasibility testing.

In the interim, and consistent with Council's direction to maintain functionality of the existing facility, Wally Hagan Basketball Stadium continues to be managed in accordance with the City's asset management planning, with ongoing works funded through the annual budget to ensure the venue remains safe, functional and available for community use while longer-term redevelopment planning progresses.

Submission

N/A

Report

The proposed Stage 1 redevelopment of the Wally Hagan Recreation Centre is expected to provide community, participation and strategic benefits, while also laying a foundation for a multi-functional, co-located community precinct for the City.

The project addresses sustained and growing demand for indoor court sports, particularly basketball, by delivering six new indoor courts and continued use of the four existing courts. This expansion supports the Cockburn Basketball Association's operations, which services thousands of participants across junior, senior and representative levels, including participants from traditional low socio-economic areas, and relieves long-standing capacity constraints that currently limit growth in particular and the scheduling of competitions.

The inclusion of a health club extends the use of the facility beyond organised sport by providing opportunities for regular physical activity for the broader community across a range of age groups. The health club also contributes to asset utilisation and generates additional revenue streams, which supports the long-term financial performance of the facility. In addition, the function room is intended to operate as a bookable community space outside of dedicated CBA usage periods, supporting broader access, programming and community activation within the facility.

Critically, Stage 1 is not an isolated investment. It is deliberately structured as a scalable first stage that maintains continuity of service, improves asset condition, and positions the City to strengthen multifunctional community outcomes, attract future external investment, and progress toward a fully integrated, multi-use community precinct over time.

Project Scope

The scope of the updated feasibility review was deliberately aligned with Council's April 2024 resolution, which endorsed progression of advocacy and further work based on:

- An eight (8) court indoor basketball facility with potential expansion to 10–12 courts
- Supporting amenities, including a gym/health club
- An estimated total project cost of $60 million (FY24 construction rates).

Accordingly, the review focused on reassessing Stage 1 of the redevelopment as a scalable and financially sustainable first stage that could be delivered within a revised

funding environment, while retaining a pathway to a multi-functional, co-located community precinct in future stages.

The review was not intended to develop a new or updated concept design for a materially reduced or alternative facility.

Indicative Capital Costs

An indicative budget cost estimate was originally prepared as part of the Feasibility Study presented to Council in October 2024 and has since been reviewed and updated to reflect the current proposed project timelines.

Officers have analysed the indicative budget cost estimate recently prepared by the City's Quantity Surveyor, RLB, to increase confidence in the intended delivery cost, improve consistency with the City's broader cost-estimating practices, and clearly distinguish between planned base delivery costs and managed project risk through contingency. This review does not represent a change in project scope, but a refinement of cost methodology and presentation to improve transparency and support informed decision-making.

As part of this analysis, project allowances, including professional fees, internal costs, statutory charges and other project-related provisions were adjusted to be calculated as direct percentages of the escalated construction cost. Previously, some allowances were applied on a compounding basis, which marginally inflated the overall estimate. Separating base project costs from contingency provides a more realistic indication of the planned delivery cost rather than embedding potential risk outcomes into the base estimate, some of which remain within the influence or control of the City and Council.

This risk-framed cost estimating approach is intended to provide Council with a clearer and more balanced basis for decision-making. It avoids an overly conservative estimate that may overstate cost pressures and affect perceived affordability, while also avoiding an overly optimistic estimate that may enable project progress but increase the likelihood of budget overruns. The approach recognises that risks are progressively mitigated and retired through design development and delivery, allowing contingency to be actively managed over the life of the project rather than assumed as a committed cost.

For the purposes of the tables below:

- **Construction Costs** include a reasonable allowance for escalation to a construction commencement in January 2028.
- **Other Project Costs** include professional fees, internal costs, statutory fees and charges, public art allowance, environmentally sustainable design initiatives and headworks fees and charges.

The figures in Tables 1 and 2 are indicative only and are provided for high-level comparison. They reflect differing scope outcomes and should not be interpreted as equivalent facilities.

Stage 1 Delivery Cost (Including Health Club)

- Construction Cost (including escalation to January 2028): $48.1M
- Other Project Costs: $10.6M
- Estimated Delivery Cost (Base Cost Only): $58.7M.

The total Stage 1 delivery cost, including the health club component, is estimated at **$58.7M**, excluding contingency.

Courts-Only Delivery Cost (Excluding Health Club)

- Construction Cost (including escalation to January 2028): $42.4M
- Other Project Costs: $9.4M
- Estimated Delivery Cost (Base Cost Only): $51.8M.

The courts-only delivery option is estimated at **$51.8M**, excluding contingency.

For clarity, the base delivery cost represents the planned cost of delivering the approved scope and does not constitute the total project budget, which must also account for managed project risk at this stage of development. Officers consider that a contingency provision of up to $7.2 million, subject to Council's risk tolerance, is appropriate for budgeting purposes at the current level of design maturity. As the project progresses through subsequent phases, all cost estimates, escalation assumptions and contingency requirements will be further refined to reflect increasing design certainty.

Future Opportunities for Value Optimisation

The preliminary and early design stages of a major capital project present the greatest opportunity to drive value for the City and the community. During this period, scope, design intent, functionality, staging and delivery strategies can be assessed holistically and aligned with long-term service outcomes, operational efficiency and whole-of-life value. Early investigation of value optimisation opportunities enables informed trade-offs to be considered before the project becomes constrained by fixed timeframes, procurement conditions or contractor-driven solutions that may not always align with the City's strategic interests.

Accordingly, the City proposes to deliberately pursue structured value optimisation as part of Stage 1 of the project. This work will focus on identifying opportunities to optimise facility deliverables and overall project value within established budget parameters, consistent with standard construction project governance and cost management practices. Value optimisation activities will therefore support disciplined cost control while maintaining the intent and functionality of the approved scope.

Any potential changes arising from this process would be subject to further technical assessment and separate Council consideration prior to implementation.

This approach recognises that value optimisation is not solely focused on cost reduction, but on achieving the best overall outcome for the City and community within an evolving market and delivery context, while maintaining flexibility before key scope and delivery decisions are locked in.

Operating Model

As part of the feasibility review, a draft Terms Sheet has been developed between the City and the Cockburn Basketball Association (CBA) to establish a clear, transparent and sustainable operating model for the redeveloped facility.

The Terms Sheet has been developed over several iterations through workshops and meetings involving the City and CBA. The current version reflects agreement on the key principles and operating framework.

The Terms Sheet itself is commercial-in-confidence and is provided as a confidential attachment to this report. A summary of the primary operating assumptions is outlined below to inform Council's consideration.

The operating model is underpinned by four agreed principles:

Shared Vision and Community Benefit
The City and CBA share a commitment to delivering a financially sustainable, community-focused regional facility that promotes participation growth, inclusion and wellbeing. Both parties recognise that the greatest community benefit is achieved when the facility operates as a true multi-purpose community hub with high utilisation.

Financial Sustainability and Fair Transition
The City will retain ownership and financial control of the facility, underpinned by a significant public investment to deliver a long-term, financially sustainable asset across its lifecycle. The transition to the new facility will be based on a fair and transparent partnership approach that ensures CBA remains financially viable while contributing appropriately to the operation of a contemporary facility.

Collaborative Operations and Governance
The facility will operate under a collaborative framework where the City manages the asset and commercial functions, and CBA is recognised as the anchor tenant and key community delivery partner. Clear operational protocols are intended to optimise court usage, support community access and maintain high-quality program delivery.

Transparency, Accountability and Community Impact
Both parties have committed to transparent financial arrangements and ongoing reporting, including annual community and social value reporting, to evidence shared outcomes and return on public investment.

The key operating assumptions informing the feasibility review and financial modelling include:

- **Ownership and Operation**
  - The City retains ownership of the facility and will operate and manage the venue.
  - Basketball remains the primary purpose of the indoor courts, with broader community access enabled outside agreed CBA usage periods.

- **Role of Cockburn Basketball Association**
  - CBA is recognised as the anchor tenant and primary basketball delivery partner.
  - CBA is provided with guaranteed and exclusive access to courts during agreed peak and off-peak periods to support competitions, events and pathway programs.
  - The City will not deliver basketball programs that compete with CBA activities, and CBA will not deliver non-basketball programs.
- **Access and Certainty**
  - Guaranteed court access provides certainty for CBA's long-term programming, planning and investment.
  - Review points are built into the framework to allow agreed settings, including court hire, to be reassessed over time.
- **Financial Framework**
  - Court hire is the primary payment made by CBA to the City and is intended to be an "all-inclusive" charge covering court access, office accommodation, storage and agreed ancillary spaces.
  - CBA is not required to contribute to utilities, day-to-day maintenance or sinking fund.
  - The proposed court hire settings have been tested through the updated financial model to ensure sustainability for both parties.
- **Commercial and Revenue Arrangements**
  - CBA retains all revenue generated from basketball activities, including competitions, ticketing, sponsorship, merchandise and fundraising.
  - The City retains control of broader facility programming and commercial activities outside agreed CBA periods to ensure the asset functions as a multi-purpose community facility.
- **Governance and Oversight**
  - A joint operations working group will be established to manage the partnership, monitor performance and address emerging operational matters.
  - Clearly defined dispute resolution and review mechanisms are included to support a stable long-term relationship.

The draft Terms Sheet is:

- A non-binding working document intended to guide the development of a formal Memorandum of Understanding; and
- Sequenced to align with State Government funding requirements and future Council decisions.

Financial Modelling and Implications

To inform decision-making, the City commissioned an updated financial model as part of the feasibility review for the proposed Stage 1 development. The tests the project's long-term operating performance and sustainability under a range of funding and demand scenarios and provides a comparison against a stadium-only (courts-only) alternative.

The model aligns with the agreed operating framework (City ownership and management of the facility in partnership with the Cockburn Basketball Association) and uses a conservative approach to long-term financial planning.

This model includes staff on-costs and an allocation for corporate operating overheads to capture the full cost of operations. Their inclusion is intended to ensure a realistic assessment of ongoing costs.

This approach has been adopted to:

- Avoid underestimating long-term operational costs
- Increase in resilience to future cost pressures and organisational growth
- Ensure the financial model is based on prudent, up to date assumptions rather than optimistic estimates.

The financial modelling has been structured to:

- Reflect a City-operated facility model
- Test affordability and sustainability under different funding scenarios
- Distinguish clearly between core operating performance and financing impacts
- Enable comparison between a full Stage 1 scope (six courts and a health club) and a courts-only scenario, noting differences in scope and risk.

The model includes key financial components - operating revenues, operating expenses, finance costs and depreciation and is presented using the City's standard financial templates.

Stage 1 – Including Health Club

- Conservative health club assumptions with a $10 million loan over 10 years
- Conservative health club assumptions with a $20 million loan over 10 years
- Benchmark health club assumptions with a $10 million loan over 10 years
- Benchmark health club assumptions with a $20 million loan over 10 years.

Stadium-Only (No Health Club – for comparison)

- Stadium-only model with no health club and a $10 million loan
- Stadium-only model with no health club and no loan.

Health club assumptions have been informed by market benchmarking and ActiveXchange analysis. Both conservative and benchmark scenarios have been tested, including sensitivity to competition and slower-than-anticipated uptake, to assess downside risk as well as expected performance.

Updated financial modelling indicates that the proposed Stage 1 redevelopment, including additional indoor courts and a health club, can operate sustainably over the long term under a range of conservative assumptions.

Key findings from the modelling include:

- The Stage 1 facility is forecast to achieve a positive net operating position (before financing and lifecycle costs) from its early years of operation, supported by diverse revenue streams and high use of courts
- The inclusion of a health club provides a revenue stream that improves overall financial resilience, offsetting fluctuations in court usage income and contributing to future asset renewal funding
- Conservative health club membership scenarios (allowing for increased competition and slower growth) were tested. Under these scenarios, the facility is not projected to incur a structural operating deficit over time, indicating that downside risk is manageable
- A courts only scenario was modelled for comparison. This scenario indicated higher long-term operating pressures and reduced capacity to fund lifecycle costs, especially when considering the retention of the existing four courts.
- Sensitivity testing of different loan terms (e.g. 10-year versus 20-year loans) shows that while the financing structure affects short-term cash flow profiles, it does not change the underlying operating viability of the Stage as scoped.

All modelling was undertaken with conservative assumptions, including on-costs and a corporate overhead allocation, to ensure the projections reflect prudent local government financial practice, rather than best-case outcomes.

Next Steps and Future Considerations

Should Council resolve to endorse progression of Stage 1 of the Wally Hagan Recreation Centre redevelopment, being six new indoor courts, retention of the existing four courts only (existing amenities and CBA space to be decommissioned and transitioned to the new building), inclusion of a health club and community spaces, officers will progress the next phase of planning work to support an informed future decision on design development and delivery.

This endorsement is intended to enable further detailed investigation, planning and agreement development and does not represent approval to commence construction, nor approval of any future stages.

Importantly, the progression of this work proceeds on the basis that delivery of the Stage 1 facility is supported, with subsequent engagement focused on how best to deliver the facility and how the broader precinct can maximise community connection and benefit.

Subject to Council endorsement, officers will progress the following items for future consideration by Council, with several streams of work progressing in parallel:

- Preparation of a Business Plan compliant with section 3.59 of the Local Government Act 1995, to be brought back to Council prior to any decision to commence construction.
- Progression of a precinct plan, including a landscape plan, to articulate the long-term vision for the precinct, including public realm, access, canopy, amenity and how the facility integrates with surrounding community infrastructure over time
- Development and implementation of a community engagement plan, focused on shaping the design, operation and broader precinct outcomes to ensure the facility and its surrounds function as a place for all, while remaining aligned with the endorsed Stage 1 scope
- Finalisation and execution of a Memorandum of Understanding (MoU) with Cockburn Basketball Association, based on the agreed draft Terms Sheet, to formally confirm the operating and commercial framework informing the feasibility review and financial modelling
- The City will continue to engage with the State Government to finalise a funding agreement in respect of the confirmed $20 million State contribution. The City will also continue advocacy for additional State and Federal Government funding to meet the remaining external funding target. Should further external funding not be secured, alternative funding arrangements may be considered to deliver the project, with any such measures subject to separate Council approval.
- Undertaking supporting technical investigations to inform design and delivery, including:
    - Traffic and parking impact assessment
    - Aboriginal Cultural Heritage planning and engagement
    - Geotechnical and other site-based investigations.
- Continuing engagement with the Department of Planning, Lands and Heritage and other relevant State agencies regarding land assembly and transfer arrangements
- Continuation of short-to-medium-term asset management planning to ensure existing facilities remain operational while redevelopment progresses.

Strategic Plans/Policy Implications

Our Economy
Attracting investment, supporting business and visitor growth and boosting local jobs through vibrant hubs.
• Facilitate economic growth and employment opportunities.

Our Community
A diverse, active, and connected community that feels safe and has access to local services.
• Promote and support active, healthy lifestyles through recreation and wellness.
Foster connected, accessible communities and services.

Our Governance
Transparent leadership that listens, communicates openly and plans for a sustainable future.
• Strive for financial sustainability and operational excellence.

Budget/Financial Implications

An allocation of $220,000 has been included in the FY27 draft budget to progress the remaining planning activities consistent with the “Next Steps” outlined in this report.

Where eligible, officers will seek to capitalise costs and apply state government grant funding to support design activities, in accordance with grant conditions.

This report does not seek approval for construction funding. A further report will be presented to Council prior to any decision to commence construction, supported by a section 3.59 Business Plan and refined cost estimates.

Legal Implications

Progression of Stage 1 of the Wally Hagan Recreation Centre Redevelopment will require preparation of a Business Plan compliant with section 3.59 of the *Local Government Act 1995* prior to any decision to commence construction. The Business Plan will be presented to Council for consideration in accordance with legislative requirements.

The draft Terms Sheet with Cockburn Basketball Association is a non-binding working document provided as a confidential attachment. Any formal Memorandum of Understanding will be finalised and executed by the Chief Executive Officer in accordance with Council’s resolution, the City’s delegated authority framework and relevant legislative requirements.

Any future funding agreements with the State Government will be subject to Council approval and execution in accordance with the *Local Government Act 1995* and the City’s governance and procurement frameworks.

Community Consultation

Community consultation will be prepared in accordance with the organisational Engagement Framework.

Risk Management Implications

Funding and advocacy risk: Having secured a $20 million State Government funding commitment based on a staged redevelopment approach, a material departure from the endorsed direction presents a risk of misalignment with funding intent, potential loss of confidence from funding partners, and delays associated with re-scoping, redesign and further feasibility work.

Land assembly and tenure risk: While recent advice indicates a Ministerially endorsed Land Assembly and Disposal Plan is being actioned for former Roe Highway landholdings, timing, transfer conditions and any future Regional Open Space management responsibilities remain subject to confirmation and will require ongoing engagement with State agencies.

Financial sustainability risk: Proceeding with a reduced or courts-only scope may increases exposure to long-term operating and lifecycle cost pressures, with fewer opportunities to offset these costs through diversified revenue streams.

Asset condition and service continuity risk: Ongoing reliance on the ageing four-court stadium, in the absence of a clearly staged redevelopment pathway, may increase the likelihood of unplanned maintenance, service disruption and reduced user amenity.

Delivery and cost escalation risk: Delays in progressing approved stages of work may increase exposure to construction cost escalation and market volatility, potentially reducing the value of existing funding commitments.

Reputational risk: Prolonged indecision or repeated changes in direction on a high-profile regional facility may negatively impact the City's reputation with stakeholders, State agencies and funding partners.

Use of the project name *Wally Hagan Recreation Centre Redevelopment* is for planning purposes only. Premature assumption of a permanent facility name could create community or stakeholder expectation risk, noting that any formal naming must be determined by Council through a separate future process.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

Rockingham Rd - **STAGE 1 / GROUND FLOOR**



Rockingham Rd - **STAGE 1 / LEVEL 1**



14.5 Office of the CEO

14.5.1 (2026/MINUTE NO 0103) Petitions Received - 18 April 2026 to 15 May 2026

Responsible Executive	Chief Executive Officer
Author(s)	Courts and Legal Process Coordinator
Attachments	N/A

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) NOTES that one petition was received by the City between 18 April 2026 and 15 May 2026;

(2) RECEIVES the petition submitted by the Aubin Grove Community Association on 29 April 2026; and

(3) RESOLVES to take no further action on the request to reclassify Balboa Park as an off-lead park for the exclusive use of small dogs.

CARRIED 10/0

Background

At the 9 December 2025 Ordinary Meeting of Council, Council resolved that all petitions must be presented to Council at a Council Meeting.

This report provides Council with a list of petitions received by the City from 18 April 2026 to 15 May 2026, as well as the City's recommended action in respect of each petition.

Submission

N/A

Report

One petition was received by the City between 18 April 2026 and 15 May 2026.

1. Petition 1 – Balboa Park – Dog Off-Lead Status – 95 unverified signatures

The petition, reads verbatim, as follows:

"The Aubin Grove Community Association has been approached by the citizens living near and around the Park called Balboa Park in Aubin Grove requesting the use of the Park be reclassified as a Off lead Park for small dogs.

This request has come about due to the owners of small dogs meeting there on a regular basis with their dogs well under control and no other use of the park by any parties.

Well over 120 signatures from neighbours have been signed to have this park gazetted as an off the lead park specifically as there are no other off lead dog parks in the area close by suitable for small dogs.

The park is ideally suited for the dogs to be off lead as no Children's play equipment and no sport played on the park due to the ground is very susceptible to flooding and the ground very soft underfoot.

The area is ideally suited as it has a natural border, and all the park or part could be fenced off.

Many other councils are now cancelling the off-lead parks where Play Equipment is erected. Colorado Park is the closest off lead park (which has play equipment) and Aubin Grove Sporting Ground is restrictive because of sports playing, larger dogs running around and also the use by the Aubin Grove School and the play equipment used by the school also.

Council has recently put out a "Notion of Interest" to change the Stairs in the Park leading off Balboa Loop and Babylon Lane due to the damage done to the stairs. Caused in part by the skateboarders using the stairs for their use.

Some of the cladding coming off the walls just due to age and deterioration of the glue holding them on.

The drainage problem needs to be sorted with the continual flooding happening every winter and after heavy down rain.

The ground was recently flooded after the rains in March with vehicles/Bikes getting bogged in the ground which is now very uneven and soggy.

Your consideration to this would be appreciated."

The City recommends that Council receive the above petition and take no further action.

The City of Cockburn Animal Management and Exercise Plan 2020-2025 identifies and budgets for five off-leash dog parks within the Balboa Park catchment. Nearby options for the petitioners include Colorado Park and the Aubin Grove Sporting Ground. These options are approximately 250 meters away from Balboa Park. Additionally, only one of the collected signatures are from the twenty properties directly adjoining the park.

Whilst the City understands the concerns surrounding smaller and larger dogs sharing the same area, public parks must remain accessible to all dog owners and cannot be reserved exclusively for use by small dogs. Fencing part of Balboa Park to create an enclosed off-lead area is neither budgeted for nor is it included in the adopted strategic planning for the area. Therefore, it would require additional funding beyond the current Council plan.

It is also important to maintain a balance of on-lead and off-lead public open space across the locality. Balboa Park's small size limits its suitability to be used as a dedicated off-lead area, particularly given separation distances, shared use, and ongoing management requirements.

Balboa Park's function as a local drainage site also makes the area prone to winter waterlogging, creating maintenance challenges and the use of it as an off-lead park would increase the already present risk of ground degradation. This is because, as noted by the Aubin Grove Community Association, the ground is highly susceptible to flooding and remains soft underfoot.

For these reasons, officer recommend that Balboa Park is not suitable for reclassification as a dedicated off-lead dog exercise area at this time.

Strategic Plans/Policy Implications

Our Governance
Transparent leadership that listens, communicates openly and plans for a sustainable future.
• Facilitate transparent and accountable governance for today and tomorrow.
Strengthen engagement, communication and enhance customer experience.

Budget/Financial Implications

There are no significant budget or financial implications arising from the recommendations of this report.

Legal Implications

N/A

Community Consultation

N/A

Risk Management Implications

There is a low level of risk associated with adopting the officer recommendations as presented to Council.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

15. Reports-Standing Committee

15.1 Audit Risk and Improvement Committee Meeting – 26/05/2026

15.1.1 (2026/MINUTE NO 0104) Project Management Review

Executive	Chief Executive Officer
Author	Risk and Governance Advisor
Attachments	1. City of Cockburn Project Management Internal Audit ⇩ 2. Strategic Risk Register - Updated 5 May 2026 ⇩

Officer Recommendation/Committee Recommendation/Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) RECEIVES the City of Cockburn Project Management Internal Audit; and

(2) INCLUDES the findings in the City's Audit Log.

CARRIED 10/0

Background

Project Management poses a significant strategic risk for the City – with potential impacts on financial performance, project management, contract management, operational effectiveness and reputational risk.

Stantons International Audit and Consulting Pty Ltd (Stantons) conducted an independent review of the City's project management systems - the City of Cockburn Project Management Internal Audit (refer Attachment 1).

The Stanton review assessed the current state of the City's project management systems, identified gaps and opportunities, and provides recommendations for systemic improvement to the City's project management systems.

The review also provides advice on the pros and cons of creating an independent corporate Project Management Office (PMO) to coordinate and monitor project governance and project reporting at an organisational level.

The scope of this review was primarily focussed on capital projects in the nature of new builds, building expansion projects, recreational infrastructure and community infrastructure provision.

The review addresses the following areas:

- Current Project Management Framework and assesses the degree to which it is being applied
- Identifies current project management systems and approaches
- Compares the current framework, systems and approaches to two metropolitan Tier 1 local governments (Wanneroo and Canning)

- Assesses the appropriateness of the City internal project management charge
- Assesses the effectiveness of the City's project management whereby the City appoints external superintendents as well as having internal project managers
- Assesses project and contract variations to assess whether the City's approach to variations effectively protects the City's interests and is within tolerance of industry standards
- Assesses three recent projects (Malabar BMX and Community Facility, Cockburn ARC Expansion, and Omeo Public Toilet Facility)
- Current level of resourcing and expertise available within the Projects Team with reference to the 2025/26 Capital Works Project
- Assesses the suitability of 'Project Portfolio Management' (PPM), a project management software from TechnologyOne (TechOne) which the City introduced in 2019 as part of its project management solution.

Submission

N/A

Report

Stantons commenced this audit with an audit opening meeting on 12 August 2025.

Stantons interviewed key City management staff and reviewed appropriate documents as part of the audit process which were provided by the City following a request for information from Stantons.

On 14 November 2025, Stantons provided a draft audit report to the Chief Executive Officer (CEO) for comment. The CEO sought clarification from Stantons, and following updates by the CEO and Project Management officers, further reviews of the draft report were conducted by Stantons.

Stantons submitted the final Audit Report to the CEO on 23 March 2026 (refer Attachment 1).

<u>Audit summary of findings</u>

The report lists six findings as follows:

1. The City's Project Management Framework (PMF) was formally endorsed by the Executive Leadership Team in December 2021 as part of a five-year implementation program, which included a planned beta-testing phase, incorporating the framework document and the associated suite of templates. However, feedback indicated that many project managers and officers were unaware of the framework's existence, suggesting that it is not readily accessible or embedded within the City. It does not reflect current governance arrangements, aligns to technology platforms, nor references best practice project management standards e.g. Project Management Body of Knowledge (PMBOK), and PRojects IN Controlled Environment (PRINCE2).

2. The review identified that project management practices are applied inconsistently across the organisation. Different business areas (e.g. building, roads, infrastructure) use varying tools and documentation approaches, resulting in inconsistent quality and governance of project delivery. While TechOne PPM is used for some capital projects, its adoption and use are not standardised across all directorates. In several cases, project management documentation is maintained manually or through ad hoc systems. This inconsistency results in varied levels of visibility and control over project progress, risks, and outcomes.
3. The PMO currently has limited capability and resourcing (1.0 FTE PMO Manager) and does not effectively perform its intended governance and oversight role. It is not fully independent from delivery teams, limiting its ability to enforce standards and provide objective assurance.
4. The review identified weak governance controls and absence of enforced deadlines throughout the project lifecycle. Steering Committees and oversight groups are not consistently established or maintained, and project roles (including sponsors and managers) are not always clearly accountable for outcomes.

   It was advised that a Project Board was recently established for project major projects which comprised cross functional representation to ensure that broader organisational interests were incorporated into key decision making.
5. The review identified City's PMF does not align to best practice such as PRINCE2or PMBOK as do the City of Canning or City of Wanneroo. The framework has no formal review process, is not consistently applied, provides limited guidance and does not clearly mandate a records management protocol.
6. The review identified that resourcing of project management has improved but there are some gaps in terms of specialist knowledge and the proposed positioning of the PMO may lack independence if it is a governance function.

<u>Audit recommendations and City management comments</u>

There are several recommendations listed in the report, to assist the City. These are presented below, together with management comments, and action implementation progress:

Item No.	Recommendation	Management Response	Action Implementation Progress
1.	The City should review and update the Project Management Framework to: • Align with recognised standards such as PMBOK or PRINCE2 to promote consistency and better practice across the organisation • Clearly define project governance roles	The City is reviewing the current framework to establish an approach that aligns with recognised standards and achieves appropriate governance and technology integration.	A revised PMF encompassing governance and technology integration will be endorsed by Executive in March 2027.

Item No.	Recommendation	Management Response	Action Implementation Progress
	and accountabilities to strengthen oversight, decision-making and accountability • Integrate with chosen technologies (e.g. TechOne PPM, Microsoft Project etc.) to enable efficient planning, monitoring and reporting • Ensure the framework is formally endorsed, published, available, and regularly reviewed (e.g. every two years) to ensure it remains current and fit for purpose.	Currently, Assets and Projects Business Unit team manually extracts data from Works Asset Management (WAM) for planning, monitoring and reporting.	
2.	The City should implement a consistent project management methodology and standardised tools across all departments. This should include: • Select a project management tool whether TechOne PPM, Microsoft Project or some other agreed tool • Mandatory use of selected tool for the project lifecycle • Ensure supporting documentation is saved in ECM • Organisation-wide training on consistent project management processes and templates • Regular compliance monitoring by the PMO to ensure consistent application. By mandating a single, organisation-wide project management tool and standardised processes, the City can reduce duplication, inconsistency and reliance on informal practices, while improving visibility over project status, risks, budgets and timelines. At the same time, applying scalable requirements (for example, lighter documentation and approval processes for low-risk or low-value projects) will help avoid unnecessary administrative burdens that could hinder timely delivery. This balanced approach enables stronger project control through	Currently, Works and Assets projects are managed in WAM, and IT projects reside out of the WAM module. In the short term, the City will decide if there is benefit in moving all Capital Projects, including IT, to the WAM module. In the longer term, following completion of the revised PMF, the City will select a suitable standardised software solution.	Following endorsement of the revised PMF, a decision on the preferred standardised software solution and implementation timeframe will be made by March 2027. [Please note that the Stantons report incorrectly cited this date as March 2026.]

Item No.	Recommendation	Management Response	Action Implementation Progress
	consistent planning, monitoring and documentation, without over-engineering project management activities. The resulting benefits to the City include improved decision-making, clearer accountability, better use of resources, enhanced knowledge retention through centralised records in ECM, and increased confidence that projects are being delivered in line with organisational priorities, budget constraints and risk tolerance.		
3.	The City should strengthen its PMO by: • Establishing a formal PMO Charter that defines roles, responsibilities, and authority • Positioning the PMO to ensure independence from directorates such as being part of the Office of the CEO, or Director Corporate and System Services • Ensuring appropriate PMO resourcing and capabilities to enable monitoring of overarching project governance including compliance, performance, and risk • Introducing enhanced reporting dashboards on project health, status, tracking, risks, lessons learnt and benefits realisation.	The City is currently recruiting a Project Governance Specialist and is awaiting commencement of the Service Manager – Organisational Capability and Performance. This will enable centralisation of project governance including a PMO Charter, monitoring of project governance and enhanced reporting dashboards.	Finalisation of the PMO, establishment of the PMO Charter, monitoring of project governance and enhanced dashboards by June 2027.
4.	The City should: • Establish clear governance structures and accountability at each stage of the project lifecycle • Mandate project stage gates with defined decision-making and approval points. The PMO would confirm that project stage gates with defined decision-making and approval points are being adhered to but it is the project team that is responsible for implementing this • Introduce standardised project gate tracking within the chosen project tool	Standardised governance structures, project stage gates and tracking are anticipated as part of the revised Project Management Framework.	Implementation of the governance structures, stage gates and tracking by June 2027.

Item No.	Recommendation	Management Response	Action Implementation Progress
	to improve accountability and timelines.		
5.	The City should: • Learn from the Cities of Canning and Wanneroo by adopting a recognised best-practice methodology in a way that is proportionate and risk-based. Consistent with the City of Wanneroo's approach, the City may consider applying PMBOK (or elements of PRINCE2) selectively, with the level of governance, documentation and control scaled according to the risk, complexity and value of individual projects. This approach allows the City to benefit from established best-practice principles—such as clear governance, defined lifecycle stages, and structured risk and change management—while avoiding unnecessary administrative burden for lower-risk projects • Establish a periodic review cycle (e.g. every two years) to confirm ongoing framework relevance and effectiveness • Review the current project classification model (based on dollar value) to guide governance requirements, documentation, and reporting expectations based on project scale and complexity. A revised model could consider the following metrics in addition to dollar value o Risk profile – including health and safety risks, environmental impact, community sensitivity, and reputational risk to the City o Complexity – such as the number of stakeholders, interdependencies with other projects or business units, and the level of technical or specialist expertise required o Strategic significance – whether the project directly supports key strategic objectives, council priorities, or statutory obligations	The City will consider a project management approach that is fit for purpose for the City of Cockburn, informed by audit insights and organisational context. Peer councils will be used as reference points, to inform the development of a risk-based, scalable Project Management Framework. When endorsed, this will include periodic cycle review, classification models, governance roles and record management protocols.	The City will provide an update on the roll out of the Project Management Framework to the Audit, Risk and Improvement Committee by December 2027.

Item No.	Recommendation	Management Response	Action Implementation Progress
	○ Delivery approach – for example, use of external contractors, partnerships, or grant-funded arrangements, which may introduce additional oversight and compliance requirements ○ Time criticality – projects with fixed deadlines, legislative timeframes, or funding conditions may warrant higher levels of control regardless of value ○ Change impact – the extent of organisational change, system implementation, or service disruption arising from the project. • Clarify project governance roles and accountability through formal Terms of Reference for key committees and roles (e.g. Steering Group, Project Control Group) • Embed records management protocols within the project lifecycle to ensure documentation is complete, controlled, and accessible.		
6.	The City should review the proposed location of the PMO and the current resourcing of project management to ensure appropriate levels of subject expertise are available for internally managed projects.	The organisation review determined the PMO to report through to the Group Manager People and Organisational Performance and be accountable to the Director Corporate and System Services. Review of the performance of the PMO and the success of its implementation will occur regularly.	Completed and closed.

All the recommendations from the auditor have been reviewed by the City and appropriately responded to; and when all fully implemented, they will improve the effectiveness of project management for all City projects

Strategic Plans/Policy Implications

Our Economy
Attracting investment, supporting business and visitor growth and boosting local jobs through vibrant hubs.
• Facilitate vibrant, connected commercial hubs and visitor experiences.
Attract investment to the City by promoting innovation and economic opportunity.

Our Environment
Valuing natural assets, building climate resilience and using resources sustainably.
• Protect and enhance our natural areas and streetscapes.

Our Community
A diverse, active, and connected community that feels safe and has access to local services.
• Foster connected, accessible communities and services.

Our Places
Enhancing distinctive, liveable areas with well-connected, safe transport options.
• Enhance connectivity and mobility through integrated transport networks.
Plan for growth and sustainable development.

Our Governance
Transparent leadership that listens, communicates openly and plans for a sustainable future.
• Facilitate transparent and accountable governance for today and tomorrow.
Strive for financial sustainability and operational excellence.

Budget/Financial Implications

The Project Management Governance Officer role is included in the budget, confirming that the proposed actions have been allowed for. Thie role has not yet been recruited and once filled, will support the review, deployment, and monitoring of the City's Project Management Framework..

Legal Implications

City projects support the Integrated Planning and Reporting required under section 5.56 (1) of the *Local Government Act 1995*.

Community Consultation

N/A

Risk Management Implications

Accepting these audit findings, and implementing the appropriate management measures, will ensure better management of the City's project management systems to continually improving:

- How projects are planned and scheduled
- How contractors are assessed and selected
- How projects are managed for time and quality
- How project and contract variations are managed
- The systems that are used to manage projects.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

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City of Cockburn

City of Cockburn
Project Management

Internal Audit

March 2026

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1. EXECUTIVE SUMMARY

Introduction

The City of Cockburn is a local government area in Perth's southern suburbs, known for its growing population, diverse community, and mix of coastal and inland suburbs. It features a mix of pristine beaches, wetlands, and recreation facilities, as well as a strong industrial and commercial sector, particularly along the coast. The city covers approximately 167.5 square kilometres and is located about 24 kilometres south of Perth's central business district.

The City's approach to Project Management has been identified as an area of focus by the Chief Executive Officer through an independent organisational review. With carry forwards and budget amendments increasing the Amended Capital budget to $71,862,395 in June 2025, there is a significant investment in capital works. In a tight budget environment, gaps in project management, contract management and operational effectiveness could result in financial losses. Many projects have a high profile in the community so project delays and a lack of quality assurance could result in damage to the City's reputation.

The City has over the years invested in the development of Project Performance Management (PPM), a comprehensive project management software through Technology One (TechOne). Project Management poses a strategic risk to the City of Cockburn with potential impacts being financial performance, project management, contract management, operational effectiveness, and reputational damage. Whilst Project Management was not identified as a strategic risk by the Riskwest review during the April – August 2024 workshops with Elected Members and the ELT, Project Management, as a practice (not individual specific projects), may need to be considered as a strategic risk to the City, in regard to the City of Cockburn Strategic Community Plan 2025-2035.

Audit Objective:

This is classified as an assurance audit with a focus on controls. We will use a combination of walk throughs, interviews, process observation, and sampling to assess controls.

The specific objectives of this audit are as follows:

- Assess the current Project Management Framework and the degree to which it is being applied
- Identify current Project Management systems and approaches
- Compare the current Framework, systems and approaches to two metropolitan Tier 1 local governments (Wanneroo and Canning)
- Assess the appropriateness of the City internal project management charge
- Assess the effectiveness of the City's project management whereby the City appoints external superintendents as well as having internal project managers
- Assess project and contract variations to assess whether the City's approach to variations effectively protects the City's interests and is within tolerance of industry standards
- Assess three recent projects (Malabar BMX and Community Facility, Cockburn ARC Expansion, and Omeo Public Toilet Facility)
- The current level of resourcing and expertise available within the Projects Team with reference to the 2025/26 Capital Works Project.

Scope of works

The audit period was 1 July 2024 to 30 June 2025.

2. OVERALL AUDIT OUTCOMES AGAINST AUDIT SCOPE OF WORKS

Overall Risk Rating

Scope Report Reference	Audit Scope	Outcomes	Risk Rating
8.1	Assess the current Project Management Framework and the degree to which it is being applied	Partially Achieved	High
8.2	Identify current Project Management systems and approaches	Achieved	NA
8.3	Compare the current Framework, systems and approaches to two metropolitan Tier 1 local governments (Wanneroo and Canning)	Partially Achieved	Moderate
8.4	Assess the appropriateness of the City internal project management charge	Achieved	NA
8.5	Assess the effectiveness of the City's project management whereby the City appoints external superintendents as well as having internal project managers	Achieved	NA
8.6	Assess project and contract variations to assess whether the City's approach to variations effectively protects the City's interests and is within tolerance of industry standards	Achieved	NA
8.7	Assess three recent projects (Malabar BMX and Community Facility, Cockburn ARC Expansion, and Omeo Public Toilet Facility)	Achieved	NA
8.8	The current level of resourcing and expertise available within the Projects Team with reference to the 2025/26 Capital Works Project	Mostly Achieved	Low

3. SUMMARY OF FINDINGS

1. The City's Project Management Framework (PMF) was formally endorsed by the Executive Leadership Team in December 2021 as part of a five-year implementation program, which included a planned beta-testing phase, incorporating the framework document and the associated suite of templates. However, feedback indicated that many project managers and officers were unaware of the framework's existence, suggesting that it is not readily accessible or embedded within the City. It does not reflect current governance arrangements, aligns to technology platforms, nor references best practice project management standards e.g. Project Management Body of Knowledge (PMBOK), and PRojects IN Controlled Environment, (PRINCE2).

2. The review identified that project management practices are applied inconsistently across the organisation. Different business areas (e.g. building, roads, infrastructure) use varying tools and documentation approaches, resulting in inconsistent quality and governance of project delivery. While TechOne PPM is used for some capital projects, its adoption and use are not standardised across all directorates. In several cases, project management documentation is maintained manually or through ad hoc systems. This inconsistency results in varied levels of visibility and control over project progress, risks, and outcomes.

3. The PMO currently has limited capability and resourcing (1.0 FTE PMO Manager) and does not effectively perform its intended governance and oversight role. It is not fully independent from delivery teams, limiting its ability to enforce standards and provide objective assurance.

4. The review identified weak governance controls and absence of enforced deadlines throughout the project lifecycle. Steering Committees and oversight groups are not consistently established or maintained, and project roles (including sponsors and managers) are not always clearly accountable for outcomes. It was advised that a Project Board was recently established for project management which comprised cross functional representation to ensure that broader organisational interests were incorporated into key decision making.

5. The review identified City's Project Management Framework does not align to best practice such as PRINCE2or PMBOK as do the City of Canning or City of Wanneroo. The framework has no formal review process, is not consistently applied, provides limited guidance and does not clearly mandate a records management protocol.

6. The review identified that resourcing of project management has improved but there are some gaps in terms of specialist knowledge and the proposed positioning of the PMO may lack independence if it is a governance function.

4. RECOMMENDATIONS

1. The City should review and update the Project Management Framework to:
   - Align with recognised standards such as PMBOK or PRINCE2 to promote consistency and better practice across the organisation
   - Clearly define project governance roles and accountabilities to strengthen oversight, decision-making and accountability
   - Integrate with chosen technologies (e.g. TechOne PPM, Microsoft Project etc.) to enable efficient planning, monitoring and reporting
   - Ensure the framework is formally endorsed, published, available, and regularly reviewed (e.g. every two years) to ensure it remains current and fit for purpose.

2. The City should implement a consistent project management methodology and standardised tools across all departments. This should include:
- Select a project management tool whether TechOne PPM, Microsoft Project or some other agreed tool
- Mandatory use of selected tool for the project lifecycle
- Ensure supporting documentation is saved in ECM
- Organisation-wide training on consistent project management processes and templates
- Regular compliance monitoring by the PMO to ensure consistent application.

By mandating a single, organisation-wide project management tool and standardised processes, the City can reduce duplication, inconsistency and reliance on informal practices, while improving visibility over project status, risks, budgets and timelines. At the same time, applying scalable requirements (for example, lighter documentation and approval processes for low-risk or low-value projects) will help avoid unnecessary administrative burden that could hinder timely delivery.

This balanced approach enables stronger project control through consistent planning, monitoring and documentation, without over-engineering project management activities. The resulting benefits to the City include improved decision-making, clearer accountability, better use of resources, enhanced knowledge retention through centralised records in ECM, and increased confidence that projects are being delivered in line with organisational priorities, budget constraints and risk tolerance.

3. The City should strengthen its PMO by:
- Establishing a formal PMO Charter that defines roles, responsibilities, and authority
- Positioning the PMO to ensure independence from directorates such as being part of the Office of the Chief Executive Officer, or Director Corporate and System Services
- Ensure appropriate PMO resourcing and capability to enable monitoring of overarching project governance including compliance, performance, and risk
- Introducing enhanced reporting dashboards on project health, status, tracking, risks, lessons learnt and benefits realisation.

4. The City should:
- Establish clear governance structures and accountability at each stage of the project lifecycle
- Mandate project stage gates with defined decision-making and approval points. The PMO would confirm that project stage gates with defined decision-making and approval points are being adhered to but it is the project team that is responsible for implementing this.
- Introduce standardised project gate tracking within the chosen project tool to improve accountability and timelines.

5. The City should:
- Learn from the Cities of Canning and Wanneroo by adopting a recognised best-practice methodology in a way that is proportionate and risk-based. Consistent with the City of Wanneroo's approach, the City may consider applying PMBOK (or elements of PRINCE2) selectively, with the level of governance, documentation and control scaled according to the risk, complexity and value of individual projects. This approach allows the City to benefit from established best-practice principles—such as clear governance, defined lifecycle stages, and structured risk and change management—while avoiding unnecessary administrative burden for lower-risk projects.

- Establish a periodic review cycle (e.g. every two years) to confirm ongoing framework relevance and effectiveness.
- Review the current project classification model (based on dollar value) to guide governance requirements, documentation, and reporting expectations based on project scale and complexity. A revised model could consider the following metrics in addition to dollar value:
    - Risk profile – including health and safety risks, environmental impact, community sensitivity, and reputational risk to the City.
    - Complexity – such as the number of stakeholders, interdependencies with other projects or business units, and the level of technical or specialist expertise required.
    - Strategic significance – whether the project directly supports key strategic objectives, council priorities, or statutory obligations.
    - Delivery approach – for example, use of external contractors, partnerships, or grant-funded arrangements, which may introduce additional oversight and compliance requirements.
    - Time criticality – projects with fixed deadlines, legislative timeframes, or funding conditions may warrant higher levels of control regardless of value.
    - Change impact – the extent of organisational change, system implementation, or service disruption arising from the project.
- Clarify project governance roles and accountability through formal Terms of Reference for key committees and roles (e.g. Steering Group, Project Control Group)
- Embed records management protocols within the project lifecycle to ensure documentation is complete, controlled, and accessible.

6. The City should review the proposed location of the PMO and the current resourcing of project management to ensure appropriate levels of subject expertise are available for internally managed projects.

5. BUSINESS IMPROVEMENTS

1. None.

6. OVERALL COMMENTS

City of Cockburn - Management Comments

Management Response to Recommendation 1:
The City is reviewing the current framework to establish an approach that aligns with recognised standards and achieves appropriate governance and technology integration.

Currently, Assets and Projects Business Unit team manually extracts data from Works Asset Management (WAM) for planning, monitoring and reporting.

Implementation time:
A revised Project Management Framework encompassing governance and technology integration will be endorsed by Executive in December 2026.

Management Response to Recommendation 2:
Currently, Works and Assets projects are managed in WAM, and IT projects reside out of the WAM module.

In the short term, the City will decide if there is benefit in moving all Capital Projects, including IT, to the WAM module.

In the longer term, following completion of the revised Project Management Framework, the City will select a suitable standardised software solution.

Implementation time:
Following endorsement of the revised Project Management Framework, a decision on the preferred standardised software solution and implementation timeframe will be made by March 2026.

Management Response to Recommendation 3:
The City is currently recruiting a Project Governance Specialist and is awaiting commencement of the Service Manager – Organisational Capability and Performance. This will enable centralisation of project governance including a PMO Charter, monitoring of project governance and enhanced reporting dashboards.

Implementation time:
Finalisation of the PMO, establishment of the PMO Charter, monitoring of project governance and enhanced dashboards by June 2027.

Management Response to Recommendation 4:
Standardised governance structures, project stage gates and tracking are anticipated as part of the revised Project Management Framework.

Implementation time:
Implementation of the governance structures, stage gates and tracking by June 2027.

Management Response to Recommendation 5:

The City will consider a project management approach that is fit for purpose for the City of Cockburn, informed by audit insights and organisational context. Peer councils will be used as reference points, to inform the development of a risk-based, scalable Project Management Framework. When endorsed, this will include periodic cycle review, classification models, governance roles and record management protocols.

Implementation time:

The City will provide an update on the roll out of the Project Management Framework to the Audit, Risk and Improvement Committee by December 2027.

Management Response to Recommendation 6:
The organisation review determined the PMO to report through to the Group Manager People and Organisational Performance and be accountable to the Director Corporate and System Services. Review of the performance of the PMO and the success of its implementation will occur regularly.

Implementation time:
Completed and closed.

Stantons - Audit Management Comments

We acknowledge the management comments from the City of Cockburn. We also note the management actions and implementation timeframe. We would like to thank the City's staff for all their assistance with the audit.

7. RISK RATING AND DEFINITIONS

Risk Ratings and Interpretations

Risks Ratings	Rating Interpretation	Suggested timing of implementing recommendations
Extreme	The finding poses a severe risk to CoC if not appropriately and timely addressed.	Commence remedial action immediately
High	The finding poses significant risk to CoC if not appropriately and timely addressed.	Commence remedial action within 3 months
Moderate	The finding poses less significant risk to CoC if not appropriately and timely addressed.	Commence remedial action within 6 months
Low	The finding poses minimal risk to CoC if not appropriately and timely addressed, and the risk may develop more or cause other risks to develop.	Commence remedial action within 12 months

DISCLAIMER, BASIS OF AUDIT AND LIMITATIONS

DISCLAIMER
This report is prepared for CoC's internal use and may be shared with its auditors and professional advisors for internal use. Copying and distribution of this report to other parties should not be done without prior approval and consent from Stantons.

BASIS OF AUDIT
We have conducted our audit in accordance with the applicable Performance Standards of the International Standards for the Professional Practice of Internal Auditing. The content of this report therefore represents the independent view by Stantons purely based on the information provided by CoC members of staff during audit fieldwork. Changes to the contents of the report without Stanton's involvement will render all contents less "independent" and unrepresentative of Stanton's position with regards to the contents contained therein.

INHERENT LIMITATIONS
Because of the inherent limitations of any internal control structure, it is possible that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An Audit is not designed to detect all weaknesses in control procedures as it is not performed continuously throughout the period and the tests performed are on a sample basis.

Any projection of the evaluation of control procedures to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

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Report Release

Released by (Name): James Cottrill *Signature:* James Cottrill
Title: Principal, Internal Audit, IT Audit & Risk Consulting *Date: 23 March 2026*

8. DETAILED AUDIT ASSESSMENT

8.1 ASSESS THE CURRENT PROJECT MANAGEMENT FRAMEWORK AND THE DEGREE TO WHICH IT IS BEING APPLIED

Overall Outcome	While the City has an established Project Management Framework and governance model, the framework is not consistently applied, is outdated, and lacks integration across business areas. The Project Management Office function requires strengthening to ensure it can perform its intended governance and oversight role, and the forthcoming reassessment of project management presents an opportunity to re-establish a fit-for-purpose framework aligned with best practice and supported by adequate resourcing, consistent tools, and clear accountability mechanisms.

The City's Project Governance Framework is underpinned by four (4) core governance principles designed to ensure accountability, separation of roles, and effective oversight:

- Ensure a single point of accountability for the success of projects
- Maintain project ownership independent of asset, service or stakeholder ownership
- Separate stakeholder management from project decision-making activities
- Separate project governance from organisational governance structures.

The Project Management Governance Framework defines five (5) sequential phases — Concept, Business Case, Setup, Implementation, and Close Out — which are further supported by seven (7) detailed processes:

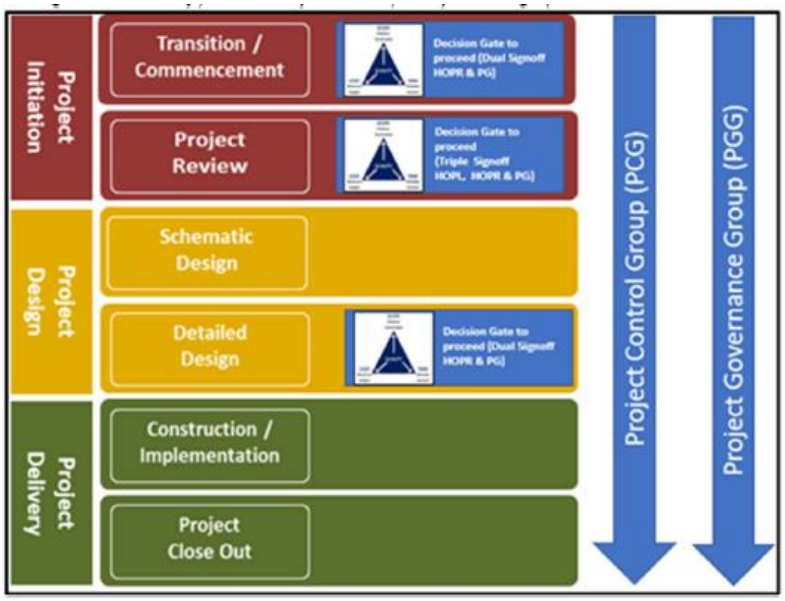
- Project Concept Process
- Business Cases & Options Process
- Project Management Plan Process
- Design Development Process
- Programming Process
- Construction Process
- Close Out Process.

Two project tolerances are established within the framework, which may be varied based on project complexity, governance control, and risk exposure:

- A project cost impact of 10 percent or greater
- A combined risk acceptance rating of Substantial or above.

The framework is supported by a suite of systems and guidance materials, including the Project Governance Framework, Project Management Framework (containing process maps, templates, and checklists), the Risk, Issues and Change Management Framework, Land Management Guideline, Organisational Community Engagement Framework, and Organisational Risk Management Framework. Project activities are supported through the Technology Enterprise Asset Management and Technology One Project Portfolio Management (PPM) systems, alongside user guides and video tutorials.

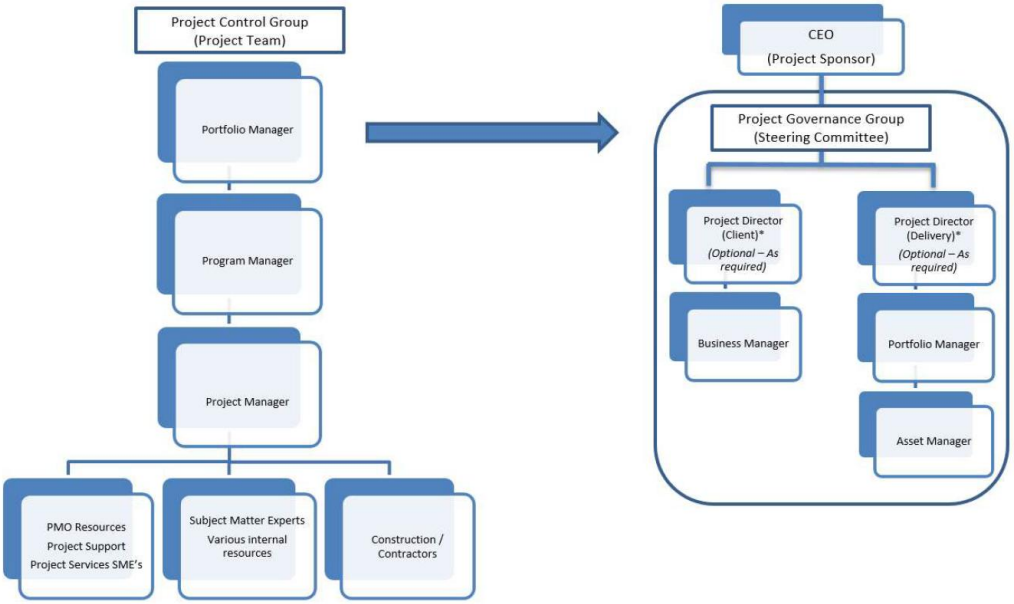
Project lifecycle management is centrally coordinated by the Projects Business Unit, which structures activities across three (3) stages — Initiation, Design, and Delivery — and six (6) phases (two per stage), as presented below.



Major projects are reflected as key initiatives within the Corporate Business Plan and supported by key performance indicators (KPIs) aligned to the City's strategic vision. Responsibilities for project performance are assigned through the City's RACI model, promoting accountability across governance levels.

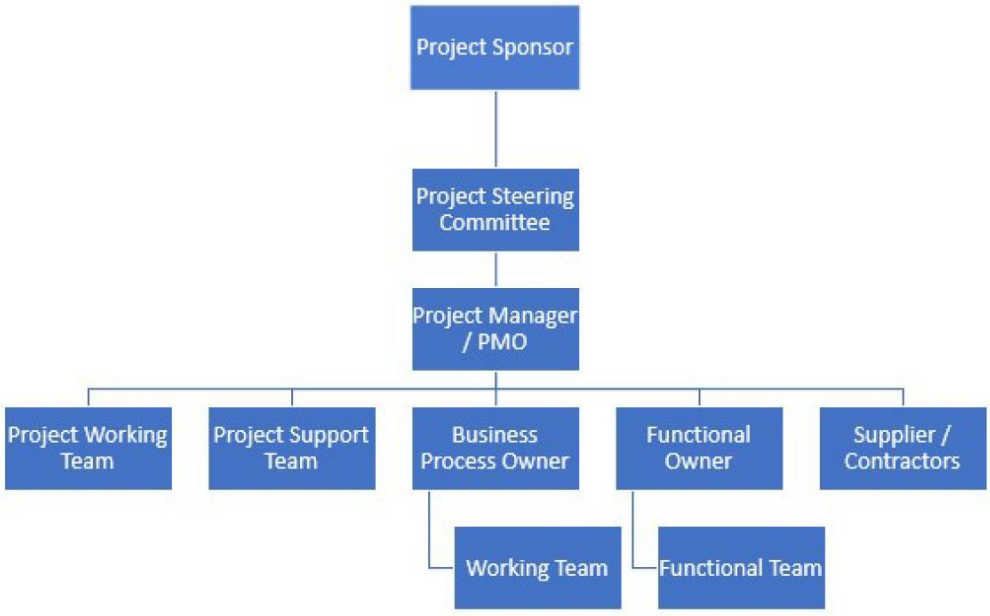
Project Lifecycle Management	Accountable		Responsible	
	Organisational	Project	Organisational	Project
Initiation, Design & Delivery	Chief Operations Officer	Project Director (Delivery)	Head of Projects	Portfolio Manager

Governance oversight is provided through the Project Delivery Team and associated governance groups, with defined reporting lines between Project Managers, Steering Committees, and Executive Management, as presented below. The Director of Infrastructure Services (or the former Director responsible for Asset Management) would typically act as a senior responsible officer within, or reporting to, the Project Governance Group (Steering Committee), particularly for asset-intensive or infrastructure-led projects. In practice, the Director may represent the asset owner perspective, ensuring projects align with asset management plans, lifecycle considerations, service levels and long-term sustainability; provide strategic input and challenge to Project Directors (Delivery) and Portfolio Managers on scope, prioritisation, risk, affordability and sequencing; and support or act as delegate to the CEO as Project Sponsor for major infrastructure programs, where appropriate under the City's delegations.



This is all embedded in the current organisation structure. However, a direct CEO intervention, via an external audit, was made on the Henderson Waste Recovery Park (HWRP) performance.

A high-level project hierarchical organisational chart of the above key roles is presented as follows:



The City's framework is controlled by five gates (traffic lights) enabling transition to new phases or steps within the project lifecycle. As a project reaches each decision gate, they are subject

to an assessment and approval from senior project governance roles - this is the role of the Director. However, based on interviews and review of documentation, it does not appear there is mandatory enforcement of the gating process, applying any rectification action, assessing costs and progress before moving to the next gate.

Reporting expectations are supported by recommended meeting frequencies, including:

- Steering Committee – every 1.5 to 2 months (formal)
- Project Manager's Meeting – every 2 to 4 weeks (formal)
- Project Team Meeting – weekly to fortnightly (formal or informal)
- Stakeholder Meetings – as required (formal or informal)
- SMT and Executive Group – every 3 to 6 months, or as required for key milestones (formal).

The Director's involvement in Stakeholder Meetings should be selective and purposeful, typically where:

- Stakeholders are senior internal executives, Councillors, regulators, funding bodies or key external partners
- The project carries significant strategic, reputational, community or financial risk
- Issues require executive-level decision-making, escalation or sponsorship support.

Regular status updates are expected to include a summary of administrative progress, completed milestones, risk and issue escalation, budget status, and forward planning for upcoming tasks and timelines.

As part of our review, we interviewed 16 stakeholders being:

- Tony Natalie, Manager Procurement and Contracts
- Andrew Tomlinson, Group Manager Recreation and Place
- Bob McCaughan, Service Lead Projects
- Lou Viera, Group Manager Parks, Fleet and Waste
- Colin Macmillan, Acting Service Manager Infrastructure Assets
- Anton Lees, Director Infrastructure Services
- Shane Pike, Service Lead City Facilities
- Ben Moore, Acting Group Manager Assets and Projects
- Chantelle Hanrahan, Group Manager People and Organisational Performance
- Mare Luik, Project Manager
- Alex Thompson, Project Manager
- Carissa Bywater, Director Corporate and System Services
- Aaron Thomas, Chief Financial Officer
- Tim Clark, Service Lead Infrastructure Project Planning
- Janelle Keene, Service Specialist - Tenders and Contracts
- Joseph Fiori, Risk & Governance Advisor.

The City's Project Management Framework (PMF) is not a new initiative and development commenced around 2016 and has undergone structured and continuous improvement aligned to the City's evolving organisational capacity, capability and projected growth. It was formally endorsed by the Executive Leadership Team in December 2021 as part of a five-year implementation program which was supported by an approved workforce plan stemming from an organisational review and this version was the basis for this review.

During the period 2021–2023 there was a clear and proactive trajectory toward implementation of the PMF. Several significant projects progressed through structured and documented User Acceptance (Beta) testing. These activities were part of a formally documented performance plan jointly delivered by the Director of Infrastructure and the former Head of Projects. This

demonstrates that the Director of Infrastructure took reasonable and accountable steps, within the scope of his authority, to advance the framework in line with the endorsed plan. During 2023, the Executive Governance and Strategy commenced a review of the PMF which included the engagement of an external consultant. Amendments to the PMF were placed on hold resulting in the document not being updated to reflect the new Organisational Structure implemented by the then CEO. The consultant's review was not adopted by the rotating A/CEO's and Executive (at the time) due to the recruitment of a new CEO and potential PM considerations.

Following the appointment of the CEO and current Executive Team, the continuation of the rollout and testing program was formally paused. This pause was initiated to allow an internal review of Project Management processes led by the Strategic Manager Culture & Organisational Development, reporting to the then Acting Head of People Experience and Director Corporate Services. The Project Management review was an outcome of the Organisational Review with two phases proposed. The first stage included a Literature Review 2024 that explored project management practices to guide the rest of the review and development of a "New" framework for the organisation. The literature review was never formally endorsed by the Executive and as such, the Director of Infrastructure was not provided with direction or authority to proceed or assist with the findings nor was a finalised "New" framework mandated for organisation-wide use.

Despite the absence of a mandated framework during this period, elements of the 2021 framework have continued to be used operationally in an ad-hoc manner, reflecting that it remains the most complete and functional suite of tools currently available. The City notes that in early 2025, development of a new Project Management Framework commenced under a governance board including the Director Corporate Services and the Director Infrastructure. This demonstrates the Director's continued support and commitment to structured project governance and improvement, and his willingness to work collaboratively within the new direction set by the Executive. However, interview feedback indicated that many project managers and officers were unaware of the framework's existence, suggesting that it is not readily accessible or embedded within the City. Many staff interviewed were unaware of the framework's existence, and project management processes are not consistently followed across directorates. This has resulted in delays and inefficiencies at many stages of project delivery — from design through to completion.

During interviews one Project Manager commented that some projects (citing Beale Park as an example) were observed to have remained in the design phase for extended periods (three to four years), often due to changes in staffing, shifting requirements, or unclear deadlines. Stakeholders noted that project documentation and processes can differ across areas, with road and building projects managed using different approaches and tools, leading to inconsistent project reporting and governance visibility. Audit understands that the reason for these extended periods was that a "Transition Period" was being applied while the organisation was managing legacy projects initiated prior to the testing and staged rollout of the modern Project Management Framework. During this period, the organisation was simultaneously addressing teething challenges associated with embedding new project management requirements, which were impacted by differing levels of resourcing and maturity across business units. These transitional factors affected the degree to which new processes could be consistently adopted and were acknowledged as part of the endorsed implementation plan.

We note that projects progress through defined stages for deliberate reasons, and when a project remains in a particular phase for an extended period, this typically indicates that an approval gate or prerequisite has not yet been met, rather than suggesting inactivity or poor management. Projects within the City's delivery pipeline are established with clear objectives, and once in Delivery, they generally do not stall without identifiable issues. Where delays

occur, they are commonly due to factors such as approval requirements, funding constraints, procurement dependencies, or broader organisational impacts. These matters are escalated through existing reporting mechanisms, including monthly reporting to the ELT, which allows early identification and collaborative management of risks. It is also important to recognise that political intervention, when it occurs, is at the discretion of Elected Members. A recent example is the change to the Phoenix Road / Rockingham Road roundabout project, where elected-member direction influenced project progression. This demonstrates that project timelines may be affected by factors outside administrative processes.

Although the Technology One PPM system is being used for some capital projects, its adoption and integration are inconsistent. While some teams record project information in PPM, others rely on separate documentation or spreadsheets. The lack of a single, standardised project management tool set limits visibility of project performance. The TechOne PPM has been heavily customised resulting in a high degree of complexity and is different to the standard product in the TechOne current offering.

The Project Management Office (PMO), established to provide centralised oversight, has not yet achieved full operational maturity. The PMO currently has limited capacity (1.0 FTE Manager with 0.6 FTE providing support to the service unit in an administrative capacity) and focuses primarily on administrative reporting rather than strategic governance.

When the modern Project Management Framework was placed on hold by the Executive, the structure of the PMO was adjusted to temporarily reallocate resources to other areas of the business. This adjustment ensured staff remained productive and continued to deliver value to the community while the review was underway. These structural changes were made to maintain organisational efficiency and were not reflective of any performance issues within the PMO or the Director of Infrastructure's portfolio.

It is important to note that project risk management and assurance of project documentation standards were not functions assigned to the PMO at that time. These responsibilities sat within Project Delivery and were overseen by functional Managers regarded as Subject Matter Experts in their respective fields. These managers reported to the Head of Projects and, ultimately, to the Director of Infrastructure, who held high-level accountability for project delivery but operated within the governance structures and delegations in place. Several major projects—such as the Henderson Waste Recovery Precinct projects and the Cockburn ARC Expansion—were delivered within a Project Board governance structure. These boards comprised cross-functional representation to ensure that broader organisational interests were incorporated into key decision-making. This model aligns with the City's Project Governance Framework and reflects a structured, shared-accountability approach appropriate for complex or high-value projects.

The use of these governance structures demonstrates that the Director of Infrastructure operated within a mature and collaborative project decision-making environment, where responsibilities for risk, documentation, and delivery were shared across multiple business areas in accordance with approved governance arrangements. It also illustrates that, despite the paused implementation of the framework, the City continued to apply structured project governance practices consistent with the principles of the 2021 framework.

We noted that monthly project reports are produced and provided to the Executive Leadership Team (ELT). This report, along with the accompanying presentation, functions as a key mechanism for organisational visibility and escalation of issues that may create bottlenecks or risks to project delivery. The reporting process provides a structured and timely avenue for identifying emerging risks, seeking cross-departmental support, and ensuring that matters outside the Infrastructure Directorate's control can be addressed early through Executive

intervention. Reporting is well detailed using a traffic light system with commentary, risks, and supporting Gantt charts.

The PMO's role is currently being re-evaluated as part of enhancing project governance and delivery at the City and a proposal to shift the PMO to Corporate and System Services. Aspects identified include:

- Reviewing the City's Project Management Framework
- Strengthen governance arrangements for project management
- Establish a PMO Governance Board.

At the time of audit, the Corporate and System Services team had a targeted delivery of a draft revised framework by December 2025, with final endorsement by March 2026, and establishment of a revised PMO structure by June 2026. The re-established PMO is intended to operate as a corporate governance function, independent of project delivery, and to standardise reporting across all service areas.

At present, there remains a lack of formalised procedures, policies, and training in project management. There is no adopted standard or methodology to better guide project initiation, planning, execution, and closure. As a result, previous projects rely heavily on the experience of individual managers or external consultants, and problem-solving is often reactive rather than systematic.

Stakeholder feedback commented that the PMO has had limited impact to date, with minimal influence over governance compliance, reporting quality, or risk management, however this may be due to the lack of exposure that some stakeholders have had in relation to the PMO. Resistance from some operational areas, particularly Infrastructure, has also impeded implementation, as PMO oversight is sometimes perceived as administrative rather than strategic.

Overall, the application of the project framework is not consistent with some staff indicating they are not familiar with the framework and do not use PPM.

Finding 1	The City's Project Management Framework (PMF) was formally endorsed by the Executive Leadership Team in December 2021 as part of a five-year implementation program, which included a planned beta testing phase, incorporating the framework document and the associated suite of templates. However, feedback indicated that many project managers and officers were unaware of the framework's existence, suggesting that it is not readily accessible or embedded within the City. It does not reflect current governance arrangements, aligns to technology platforms, nor references best practice project management standards e.g. Project Management Body of Knowledge (PMBOK), and PRojects IN Controlled Environment, (PRINCE2).
Risk	An outdated framework increases the risk that projects are managed inconsistently and without alignment to contemporary best practices, and the City's Enterprise Risk Management Policy. This can result in poor project planning, inefficient use of resources, cost overruns, and lack of accountability, so that the City's Project Management Framework needs to be reviewed and updated.

Risk Rating	High
Recommendation 1	The City should review and update the Project Management Framework to: • Align with recognised standards such as PMBOK or PRINCE2 to promote consistency and better practice across the organisation • Clearly define project governance roles and system accountability • Integrate with chosen technologies (e.g. TechOne PPM, Microsoft Project etc.) to enable efficient planning, monitoring and reporting • Ensure the framework is formally endorsed, published, available, and regularly reviewed (e.g. every two years) to ensure it remains current and fit for purpose.

Finding 2	The review identified that project management practices are applied inconsistently across the organisation. Different business areas (e.g. building, roads, infrastructure) use varying tools and documentation approaches, resulting in inconsistent quality and governance of project delivery. While TechOne PPM is used for some capital projects, its adoption and use are not standardised across all directorates. A risk based approach to managing project risks is necessary. In several cases, project management documentation is maintained manually or through ad hoc systems. This inconsistency results in varied levels of visibility and control over project progress, risks, and outcomes.
Risk	Inconsistent project management practices reduce transparency, making it difficult to monitor overall project performance, prioritise resources, and identify emerging risks across the portfolio.
Risk Rating	High
Recommendation 2	The City should implement a consistent project management methodology and standardised tools across all departments. This should include: • Select a project management tool whether TechOne PPM, Microsoft Project or some other agreed tool • Mandatory use of selected tool for the project lifecycle • Ensure supporting documentation is saved in ECM • Organisation-wide training on consistent risk based project management processes and templates • Regular compliance monitoring by the PMO to ensure consistent application. By mandating a single, organisation-wide project management tool and standardised processes, the City can reduce duplication, inconsistency and reliance on informal practices, while improving visibility over project status, risks, budgets and timelines. At the same time, applying scalable requirements (for example, lighter documentation and

	approval processes for low-risk or low-value projects) will help avoid unnecessary administrative burden that could hinder timely delivery. This balanced approach enables stronger project control through consistent planning, monitoring and documentation, without over-engineering project management activities. The resulting benefits to the City include improved decision-making, clearer accountability, better use of resources, enhanced knowledge retention through centralised records in ECM, and increased confidence that projects are being delivered in line with organisational priorities, budget constraints and risk tolerance.

Finding 3	The PMO currently has limited capability and resourcing (1.0 FTE PMO Manager) and does not effectively perform its intended governance and oversight role. It is not fully independent from delivery teams, limiting its ability to enforce standards and provide objective assurance.
Risk	Without an effective and independent PMO, there is a risk that: • Project governance and reporting are inconsistent and lack integrity • Senior management does not have accurate, timely information for decision-making • Oversight of risk, budget, and schedule performance is inadequate.
Risk Rating	Moderate
Recommendation 3	The City should strengthen its PMO by: • Establishing a formal PMO Charter that defines roles, responsibilities, and authority • Positioning the PMO to ensure independence from directorates such as being part of the Office of the Chief Executive, or Director Corporate and System Services • Ensure appropriate PMO resourcing and capability to enable monitoring of overarching project governance including compliance, performance, and risk • Introducing enhanced reporting dashboards on project health, status, tracking, risks, lessons learnt and benefits realisation.

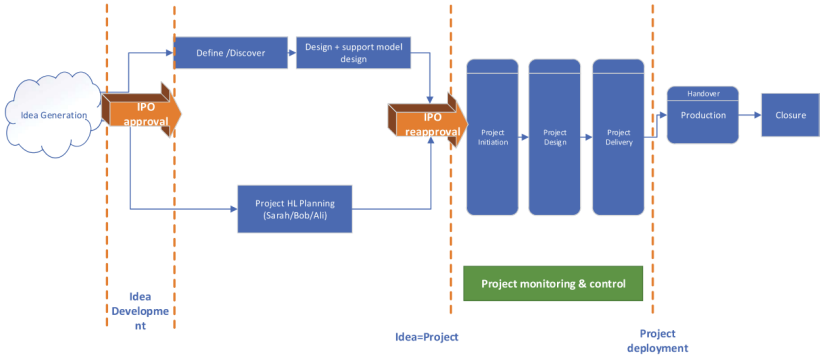
Finding 4	The review identified weak governance controls and absence of enforced deadlines throughout the project lifecycle. Steering Committees and oversight groups are not consistently established or maintained, and project roles (including sponsors and managers) are not always clearly accountable for outcomes. It was advised that a Project Board was recently established for project management which comprised cross functional representation to ensure that broader organisational interests were incorporated into key decision making.

Risk	Weak project governance and lack of accountability increase the risk of: • Significant delays in project completion • Escalation of costs due to scope changes and prolonged timelines • Diminished public confidence in the City's capital works delivery • Strategic misalignment between projects and organisational objectives.
Risk Rating	High
Recommendation 4	The City should: • Establish clear governance structures and accountability at each stage of the project lifecycle • Mandate project stage gates with defined decision-making and approval points • Introduce standardised project gate tracking within the chosen project tool to improve accountability and timelines.

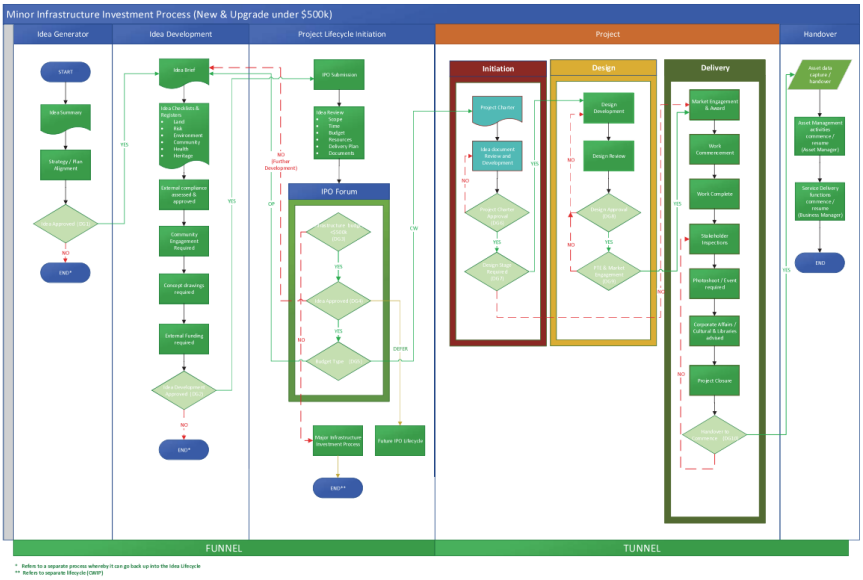
8.2 IDENTIFY CURRENT PROJECT MANAGEMENT SYSTEMS AND APPROACHES

Overall Outcomes	There are a variety of different approaches used for projects within the City and although Technology One has the customised PPM module, it is not used consistently. Some users may employ spreadsheets; others have used Microsoft Projects whereas some past projects have employed PPM.

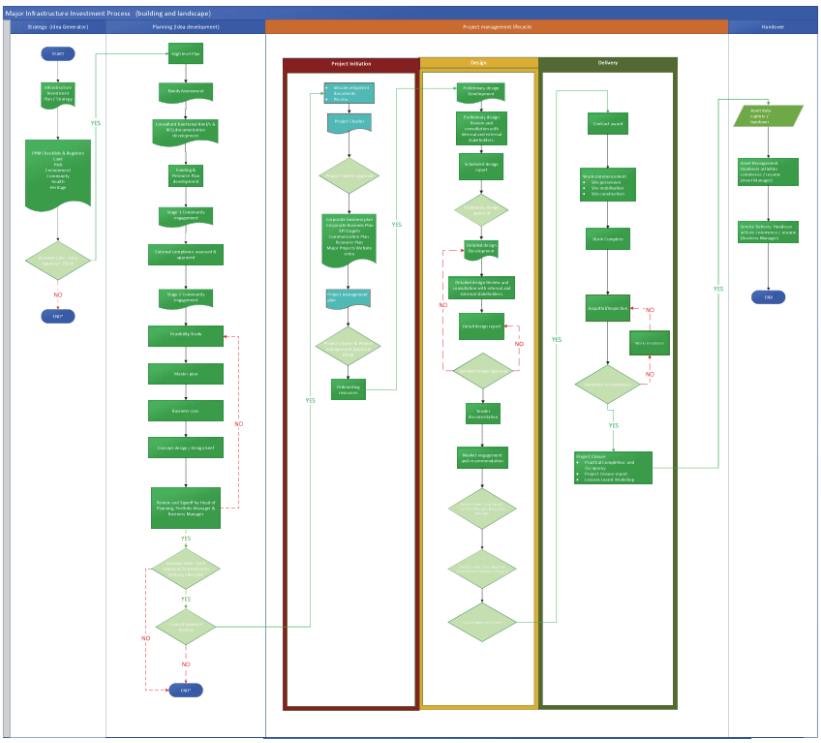
Review of the Project Framework Structure confirmed that while the governance model and supporting processes seem comprehensive, endorsement and revision tracking for framework documents are not currently maintained. The extract flowchart below illustrates general project management process from ideal generation to closure.



The flowchart below illustrates minor infrastructure investment process (new and upgrade under $500k).



The flowchart below illustrates major infrastructure investment process (building and landscape).

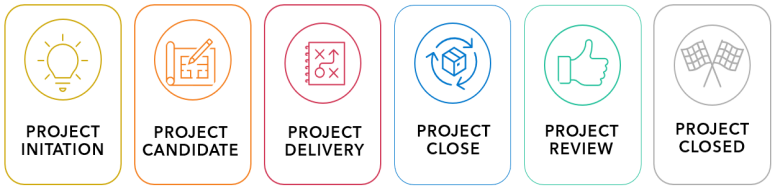


During the review, a total of 16 stakeholders (refer to 8.1) were interviewed across the City including Project Managers. The overwhelming theme was that although a defined project management system is available within the City through the user of Technology One PPM, this was not applied consistently with some users indicating they do not use the system. This has already been raised in section 8.1 of this report.

8.3 COMPARE THE CURRENT FRAMEWORK, SYSTEMS AND APPROACHES TO TWO METROPOLITAN TIER 1 LOCAL GOVERNMENTS (WANNEROO AND CANNING)

Overall Outcome	The review identified current framework, systems and approaches uses defined phases with supporting documentation, there are opportunities to enhance alignment with best practice principles and strengthen accountability and oversight arrangements. Comparison with the Cities of Canning and Wanneroo indicates that both Tier 1 local governments have adopted more mature and integrated project governance systems underpinned by alignment best practice standards (such as PRINCE2 or PMBOK), formalised stage gates, and clearer reporting and control mechanisms.

Review of the City of Canning Project Management Framework noted that the City of Canning adopts a six-stage gated process, with clearly defined triggers, deliverables, and formal approval requirements before progressing between stages, as presented below.



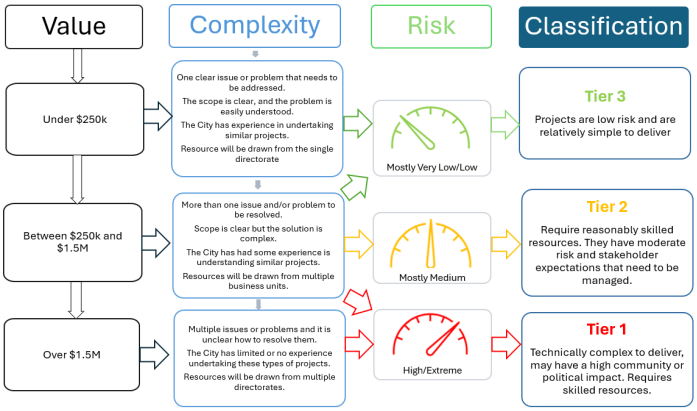
The Framework is founded on best practice principles drawn from PRINCE2, including:

- Continued business justification
- Learning from experience
- Defined roles and responsibilities
- Managed by exception
- Focus on outcomes
- Tailoring to project context
- Management by stages.

The City of Canning's Framework is also aligned with PMBOK guidelines and integrates with supporting corporate process, including:

- Risk management
- Community and stakeholder engagement
- Change management
- Strategic financial planning
- Procurement and contract management
- Reporting and record keeping
- Benefits realisation management.

The Framework applies to all projects across the organisation and includes a tiered classification system (Tier 1, 2 and 3), determined during the Initiation Stage based upon project scale and complexity. The thresholds and determinants of a project classification are as follows:



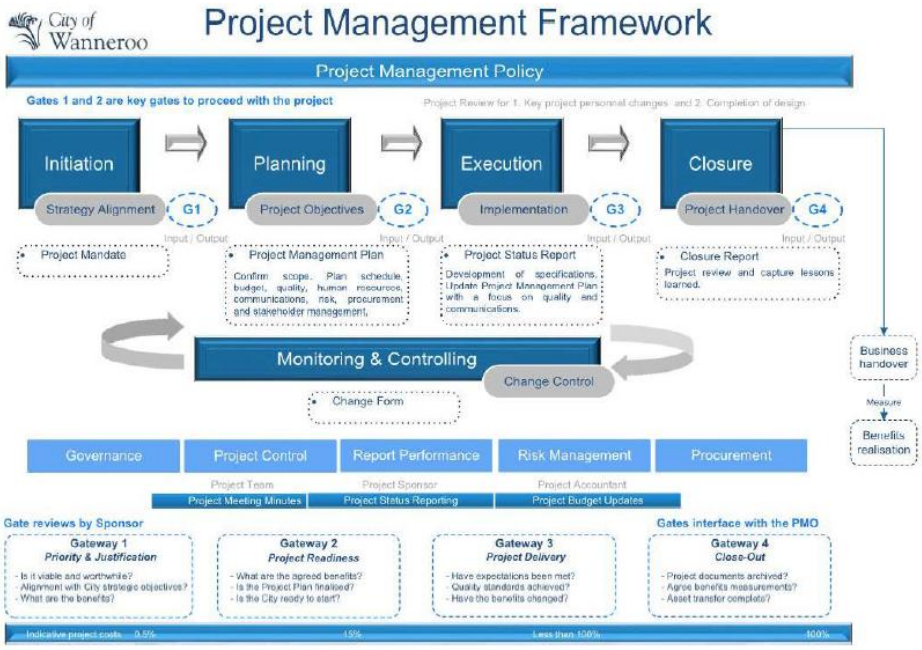
The governance structure within the City of Canning's Project Management Framework is well defined, with clear oversight and reporting arrangements that ensure accountability across all stages of project delivery. The Project Control Groups (PCGs) provide strategic direction and decision-making for projects, ensuring alignment with organisational objectives, effective risk management, and delivery support for Project Managers. Membership of the PCG includes representatives from key business areas such as the Project Management Office, Information Technology, Engineering Services, Infrastructure, Finance, Recreation and Leisure, Strategy and Organisational Excellence, and Parks and Environment, with additional members included as required based on project needs.

Formal project reporting occurs on a quarterly basis through the Corporate Business Plan Update reports presented to Council in September, December, March, and June. This is complemented by monthly informal reporting to the Executive Team, ensuring senior management is kept informed of project progress and emerging issues. Projects are also managed and reported on an exception basis, meaning that where a project deviates beyond its approved tolerances, the Project Manager must provide an explanation and corrective action plan to bring the project back on track.

Comprehensive records management practices are also embedded within the governance model. Project information is maintained through daily logs and registers in the Project Lifecycle Management (PLM) system, with supporting documentation stored and indexed within the Content Manager to ensure traceability and secure recordkeeping. Managing these records is the direct responsibility of the Project Manager, who must ensure that all project documents are up to date, properly secured, and appropriately archived at project completion.

The governance framework was recently strengthened through updates endorsed by the Major Projects Steering Group (MPSG) on 13 May 2025. These updates refined the project management structure and clarified the roles and responsibilities of key governance bodies, including the Major Projects Steering Group, Project Control Groups, and Project Teams. In addition, formal Terms of Reference have been implemented for the Project Specialists Group, Tier 1 Project Control Group, and Tier 2 Project Control Group, providing greater clarity of purpose, membership, and accountability within the project governance hierarchy.

Review of the City of Wanneroo Project Management Framework noted that it adopts a structured lifecycle approach based on PMBOK principles, encompassing five process groups — Initiation, Planning, Execution, Monitoring and Controlling, and Closing — to support effective project management and delivery. The Framework provides a consistent structure for project execution and reinforces accountability through clearly defined governance arrangements and oversight mechanisms, as illustrated below.



Governance oversight within the City of Wanneroo is primarily provided through the Project Board, which operates under a formal Terms of Reference that outlines the collective and individual responsibilities of its members. The Project Board is accountable to the Executive for the delivery of projects, including achieving intended benefits and ensuring alignment with corporate objectives. It is responsible for monitoring project progress, managing risks and issues, and promoting formal and regular reporting to ensure transparency and control throughout the project lifecycle.

In addition to the Project Board, the City has established a Capital Works Steering Group following an internal audit recommendation to strengthen consistency and coordination across all capital projects. This Steering Group functions as an overarching governance body, providing strategic oversight for the capital works portfolio. It assists the Executive in reviewing project progress, ensuring a consistent approach to project delivery, and contributing to the prioritisation and allocation of resources across projects. The group meets on a monthly basis to review consolidated reports of all capital projects, assess performance, and address emerging risks or resourcing issues.

Together, the Project Board and the Capital Works Steering Group provide a robust dual-layer governance structure that ensures strong oversight of project delivery and fosters continuous improvement in project management practices. Their defined roles and reporting requirements promote greater consistency, accountability, and visibility across the organisation’s project portfolio.

Comparison of the City's current project management framework, systems, and approaches with those adopted by the Cities of Canning and Wanneroo identified the following gaps and improvement opportunities:

- The City's Project Management Framework does not currently reference or align with established project management standards or best practice methodologies such as PRINCE2 or (PMBOK). In contrast, both the Cities of Canning and Wanneroo have explicitly structured their frameworks around these methodologies, ensuring consistency in terminology, governance expectations, and lifecycle processes. The absence of such alignment reduces the City's ability to benchmark practices, ensure standardisation across projects, and embed a culture of continuous improvement in project delivery.
- There is no defined schedule or process for the periodic review and update of the City's Project Management Framework. The frameworks at Canning and Wanneroo are subject to ongoing review and formal endorsement to ensure continued relevance, as demonstrated by the City of Canning's Major Projects Steering Group review in May 2025. Without a formal review cycle, there is a risk that the City's framework may become outdated and not fully reflect evolving organisational structures, technology solutions, or industry-leading practices.
- Evidence from the review indicates that while the City's Project Management Framework is comprehensive in design, it is not consistently applied across projects. In practice, project documentation, reporting standards, and governance requirements vary depending on the responsible project officer or department. This inconsistency limits oversight capability increases delivery risk and makes it difficult to assess overall performance and compliance across the project portfolio.
- The City's framework provides limited guidance on role definition and accountability for key project governance bodies, particularly regarding the composition and responsibilities of project control groups, steering committees, and project sponsors. Comparatively, the Cities of Canning and Wanneroo have well-defined governance structures, supported by formal Terms of Reference that outline the roles, decision-making authority, and escalation processes. The lack of equivalent clarity within the City's framework can lead to ambiguity in responsibility, decision-making delays, and potential overlaps in authority.
- While the City maintains some project documentation, there is no formally defined records management protocol embedded within the project lifecycle. Both Canning and Wanneroo have established structured document control processes through systems such as Project Lifecycle Management (PLM) and Content Manager, which ensure traceability of project decisions, approvals, and lessons learned. The absence of a similar structured approach within the City increases the risk of incomplete records, loss of project history, and challenges in post-project reviews or audits.

Finding 5	The review identified City's Project Management Framework does not align to best practice such as PRINCE2 or PMBOK as do the other Cities. The framework has no formal review process, is not consistently applied, provides limited guidance and does not clearly mandate a records management protocol.
Risk	A lack of best practice and out of date framework that is not consistently applied may increase the risk of: • Significant delays in project completion • Inconsistent project management practices • Out of framework • Escalation of costs due to scope changes and prolonged timelines

	• Poor records storage • Strategic misalignment between projects and organisational objectives.
Risk Rating	Moderate
Recommendation 5	The City should: • Learn from the Cities of Canning and Wanneroo by adopting a recognised best-practice methodology in a way that is proportionate and risk-based. Consistent with the City of Wanneroo's approach, the City may consider applying PMBOK (or elements of PRINCE2) selectively, with the level of governance, documentation and control scaled according to the risk, complexity and value of individual projects. This approach allows the City to benefit from established best-practice principles—such as clear governance, defined lifecycle stages, and structured risk and change management—while avoiding unnecessary administrative burden for lower-risk projects. • Establish a periodic review cycle (e.g. every two years) to confirm ongoing framework relevance and effectiveness. • Review the current project classification model (based on dollar value) to guide governance requirements, documentation, and reporting expectations based on project scale and complexity. A revised model could consider the following metrics in addition to dollar value: ○ Risk profile – including health and safety risks, environmental impact, community sensitivity, and reputational risk to the City. ○ Complexity – such as the number of stakeholders, interdependencies with other projects or business units, and the level of technical or specialist expertise required. ○ Strategic significance – whether the project directly supports key strategic objectives, council priorities, or statutory obligations. ○ Delivery approach – for example, use of external contractors, partnerships, or grant-funded arrangements, which may introduce additional oversight and compliance requirements. ○ Time criticality – projects with fixed deadlines, legislative timeframes, or funding conditions may warrant higher levels of control regardless of value. ○ Change impact – the extent of organisational change, system implementation, or service disruption arising from the project. • Clarify project governance roles and accountability through formal Terms of Reference for key

	committees and roles (e.g. Steering Group, Project Control Group) • Embed records management protocols within the project lifecycle to ensure documentation is complete, controlled, and accessible.

8.4 ASSESS THE APPROPRIATENESS OF THE CITY'S INTERNAL PROJECT MANAGEMENT CHARGE

Overall Outcome	Interview with stakeholders indicated that the internal project management charge is appropriate to ensure allocation of project resource cost, however it is applied on an inconsistent manner and is not well understood by all. We note that reconsideration of the cost-recovery model sits outside the remit of this audit.

During the audit there was limited documentation to confirm the appropriateness of the City's internal project management charge. A review of various project expenditure and reserve spreadsheets showed a charge for Project Managers working on each project being allocated.

As part of the assessment, a total of 16 stakeholders (see 8.1) were interviewed across the City including Project Managers. The overwhelming theme was that a project management charge mechanism is in place to ensure that project time expended by Project Managers is allocated to projects and this was felt to be appropriate. However, the application of this charging mechanism is not consistent. The charge as we understand from interviews is $330 per hour for Project Managers regardless of their level. Some Project Managers will charge all their time to projects regardless of whether it is project related, such as general administration or training. An example of the cost impact of this charge was provided in relation to a $500k refurbishment of fuel jetties. This was going to be outsourced for project management but was done internally and due to the charging mechanism, the cost was $1.5m. We were advised that for projects over $500k, the time expended internally would be recharged back to the project. For projects under $500k, the project may be managed by technical officers, whose time is allocated back to GL and not a project code.

Finance indicated that at the beginning of the year an estimate is performed to come up with a total cost for projects based on budgeted project hours to determine the project charge per hour including overheads. A flat rate is used for the project charge and should only be for time related to the project. The rate is reviewed based on allocation to date for projects, and this can be done throughout the year and a review of the charge rate can be performed each month. At the end of the year, all project hours should be fully charged.

It was also indicated that a project allocation percentage may be in use, which was 3% last year which is suitable for larger value projects but for small projects it does not cover the cost. An example was provided where the project management fee of $330 per hour took up 43% of the budget on one project. The responsibility for underbudgeting goes back to the planning team and a budget amendment is required. Overall, it seems that there is a lack of understanding and consistency regarding the project management charge and it applicability. However, there were no issues with its appropriateness.

It was advised that reconsideration of the cost-recovery model sits outside the remit of this audit. Determining the appropriateness, efficiency, or design of the City's internal cost model is therefore a matter that should be addressed outside of this audit, through a structured Service Review or organisational analysis process. Such a review would allow for proper contextualisation and ensure that any recommendations are evidence-based, strategically aligned, and reflective of the City's actual operating environment.

No issues were noted.

8.5 ASSESS THE EFFECTIVENESS OF THE CITY'S PROJECT MANAGEMENT WHEREBY THE CITY APPOINTS EXTERNAL SUPERINTENDENTS AS WELL AS HAVING INTERNAL PROJECT MANAGERS

Overall Outcome	There were generally sound outcomes achieved when an external Superintendent was appointed to projects with no adverse outcomes noted. It is advised that the appointment of external superintendents is a requirement driven by the form of contract selected for specific projects, rather than a reflection of internal capability or performance concerns. Certain contract types necessitate an independent superintendent to fulfil statutory and contractual obligations, ensure impartial administration of the contract, and uphold probity in decision-making.

Through review of project documentation and interview of 16 stakeholders (see 8.1) it was noted that generally sound outcomes were received when the City appoints external superintendents to support internal project managers. For larger projects, the City tends to use external resources that have the appropriate expertise that may not be available in house.

The appointment of external superintendents is a requirement driven by the form of contract selected for specific projects, rather than a reflection of internal capability or performance concerns. Certain contract types necessitate an independent superintendent to fulfil statutory and contractual obligations, ensure impartial administration of the contract, and uphold probity in decision-making. For AS2124 or AS4000 contracts generally it is best practice to have an external Superintendent. An external Superintendent is beneficial to provide clarity over variations and their allocation if a third party was involved such as with the Cockburn ARC Expansion where there was the involvement of Fremantle Football Club who contributed to the project cost. A Superintendent has a role to be the referee and needs to be fair and reasonable.

We understand that for the Malabar BMX Project the City is currently in dispute with the Superintendent regarding early certification of practical completion required works to be completed after practical completion (PC). However, the occurrence of a dispute or activation of a contractual dispute resolution process should not be interpreted as an indication of project failure or lack of success. Disputes are a common and expected feature of construction and infrastructure delivery, and the presence of a structured, contractually defined process for resolving these matters is a core part of sound project management practice.

From a project management perspective, the use of dispute resolution mechanisms can be considered an appropriate, controlled, and successful outcome, as it demonstrates that:

- issues have been identified and escalated through formal, contractually compliant pathways
- both parties are working within a clear and fair governance structure
- risks are being managed through established procedures rather than informal or ad hoc approaches.

Such processes exist precisely because issues can and will arise over the life of infrastructure projects, and the use of these mechanisms supports rather than detracts from good governance and contractual accountability.

No issues were noted.

8.6 ASSESS PROJECT AND CONTRACT VARIATIONS TO ASSESS WHETHER THE CITY'S APPROACH TO VARIATIONS EFFECTIVELY PROTECTS THE CITY'S INTERESTS AND IS WITHIN TOLERANCE OF INDUSTRY STANDARDS

Overall Outcome	For each project, a Project Management Plan Process is formulated for which will define the approach to variations to effectively protect the City's interests in line with industry standards based on AS2124 or AS4000 contracts.

The mechanism for contract variations is defined as part of each project with defined approval mechanisms in place. A Project Management Plan Process is created for higher value projects which outlines variations in relation to time, cost, and scope with defined limits.

An external Project Manager/Superintendent may have approval authority to accept insignificant variations up to $20,000 when the City's Project Manager is not available, insignificant delays (such as up to 15 days) with a defined scope regarding latent conditions. A Superintendent role may be allocated and is the final contractual authority for time and cost approvals related to contract management.

The City's Project Manager will be given approval authority for acceptance of minor variations up to a defined amount, for example $90,000 depending on the size of the project. They may also have the ability to approve scope change and budget increases within limits and will consult with the project Sponsor, Director and/or Subject Matter Experts as required. Program Managers will have higher limits and must consult with relevant Subject Matter Experts on any minor scope issues. For higher limits there is a need for consultation and endorsement by the Portfolio Manager including major delays to the project schedule/timeline (between 60-90 days) as well as major impact on milestones and objectives being achieved. They must consult with relevant Subject Matter Experts and Project Director on any major scope issues. Any higher value variations will require consultation and endorsement by Executive for variances over $250,000, or critical delays with approval of Council. Any tolerances to industry standards are as per alignment with the contract type such as AS2124 or AS4000 (construction contracts).

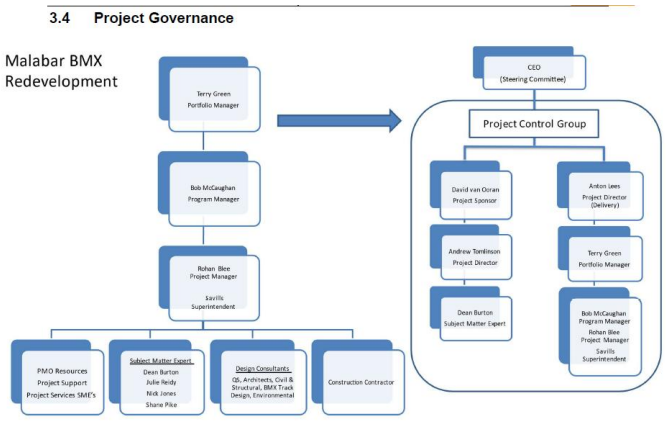
No issues were noted.

8.7 ASSESS THREE RECENT PROJECTS (MALABAR BMX AND COMMUNITY FACILITY, COCKBURN ARC EXPANSION, AND OMEO PUBLIC TOILET FACILITY)

Overall Outcome	In assessing the three recent projects it was noted that Malabar BMX and Community Facility had a number of issues resulting in delays and cost overruns with COVID resulting in a pause of the project with timelines slipping as well as cost overruns, changes in the project management team, periods of absence for key personnel as well as some procurement issues. The Cockburn ARC Expansion and Omeo Public Toilet Facility were regarded as successful and within budget expectations.

The Malabar BMX and Community Facility had a Project Management Plan Process created. The City had engaged a suitably qualified Project Manager and Superintendent (Savills) to support the delivery of this project. This project aimed to deliver an upgraded BMX facility to firstly support the Cockburn BMX Club Inc. and secondly the City of Cockburn and wider community.

The governance over the project is depicted below.



The Project Sponsor was accountable for vision, alignment, financial resources, and support. The Project Director is accountable for the capital works portfolio program, divisional leadership, first level escalation, post lifecycle and KPIs. The Project Director was responsible for objective and deliverables, critical issues resolution, liaison with stakeholders and a member of the Project Control Group (PCG). The Portfolio Manager had overall responsibility for project lifecycle on time and budget, provided leadership, first level of escalation, approval of minor variances, and may be an optional PCG member. The Program Manager had overall responsibility for project lifecycle on time and budget, leadership, first level escalation, approval of minor variances and a member of the PCG. The Project Manager supported and assisted the external Project Manager, considered requirements of stakeholders, documentation requirements, review and recommend final deliverables, informs Director and Process Owners, approval of insignificant variances and a member of the PCG. The External Project Manager and Superintendent (Savills) was responsible for project delivery and completion, overall authority to run the project, attendance at relevant project meetings, superintendent for contract, manage costs and risks, client liaison, sign-off deliverables, and a member of PCG. The Subject Matter Expert is the SME for the project for their area including Recreation (PCG member), Facility, Reserve, and Environmental Health.

The Project Scope included a track that complies to UCI standards, a 5m start ramp, a new building that includes functional space for the Cockburn BMX including toilets, meeting space, office and storage, floodlighting, car parking, park upgrade, pump track and sump regeneration with some exclusions. The project planning commenced prior to COVID and a number of high level risks were identified including costs exceed approved project budget, site contamination issues and project delays due to dust management restrictions, all of which came to fruition due to several factors.

The project included external design consultants including architects, Quantity Surveyor, electrical, civil, structural engineers, track design, and environmental consultants. A construction company was procured via RFT under AS4000 for a value of $6.88M. Considering all other project lifecycle costs inclusive of contingencies, public art allowance, professional fees and internal fees, the total budget to complete the project was $8.125 million.

A Project Management Plan dated June 2019 had been formulated by Savills. This document had the purpose of:

- Provide an overview of the project including an outline of the major project deliverables
- Define the methodology and approach for delivering the project
- Define the scope of the project and scope management processes
- Identify success criteria and critical success factors
- Define the approved budget and management of costs
- Detail who is involved in the management of the project and what their skills, roles and responsibilities are
- Identify the project risks and risk management strategies
- Provide a summary record of all pertinent project information and documents that may be produced during the project.

The project had several challenges including COVID resulting in a pause of the project with timelines slipping as well as cost overruns. Changes in the project management team, periods of absence for key personnel as well as some procurement issues contributed to budgeted costs being exceeded. The City performed an internal review of Procurement Services – Malabar BMX Contract C100950, Request for Tender RFT03/2023 to determine the circumstances that led to the City incurring $203,328.50 (ex. GST) in cost escalation post the closing of the tender. It focussed on current corporate procurement practices, level of transparency and reporting available and whether practices clearly delineate and assign responsibility and accountability the various aspects of the tender. It was conducted at the request of the CEO during the period 02-11 January 2024.

The Council accepted the successful tender by MG Group – increased by $1.239m making a total project value of $8,124,842 and award advised 24 August 2023 being 107 days after close and within the 180day validity period. However, MG Group had a validity period of 60 days specified in their response and various qualifications. Execution of the contract was on 01 November 2023 and the Procurement Services Unit was guided by the Procurement Policy last reviewed 2023, Procurement Framework 2021, Purchase Order Guidelines last reviewed 2023, Tender Guidelines updated August 2017 and Delegated Financial Authority Application Form. It was noted the 60 days MG Group tender validity was not shared with the Evaluation Panel post initial evaluation and consensus meeting which triggered the additional cost escalation. Several opportunities for improvements were raised over the RFT assessment methodology, tender validity period, training, panel composition during absences, pre-tender estimates calculated close to closing date, procurement framework publishing, transparency, project management plan finalised prior to execution, contingencies to be confidential, process mapping, contract accountability, and regular reporting.

During the project, several Project Control Group (PCG) meetings were held and we reviewed minutes from 02 October 2019 covering project initiation until 26 September 2024 when the date of practical completion was advised. A few tracking spreadsheets were provided for Malabar which tracks account allocation, budget, commitments etc. Also, several PCG reports were reviewed covering the period December 2023 to December 2024 which noted the current forecast of $8.484m, $0.402m under the adjusted budget estimate, with variations of $0.748m approved variations. There were also pre-start reports and various site meeting minutes and two weeks look ahead reports from MG Group were examined from 20 December 2023 until August 2024 which covered stakeholders, scope and design, construction, financial, programme, safety, handover and commissioning and risk management.

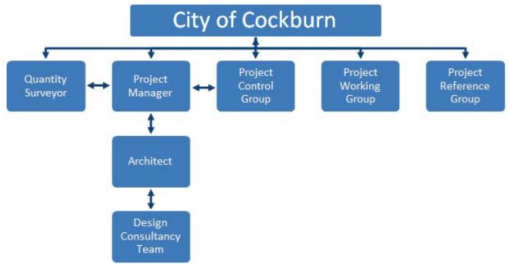
The Malabar project is not representative of typical project conditions due to several unique factors such as four different Project Managers across its lifecycle, multiple Project Owners, including changes within the Recreation Services division. Significant parts of the project occurred during periods where the Head of Projects role was filled in an acting capacity and also when the Chief Operations Officer was seconded to the Chief Community Services and an acting Chief Operations Officers was appointed. This contributed to several errors due to insufficient handover, loss of project continuity, changing PMF and limited subject-matter expertise specific to the project's scope.

In addition, heightened community group involvement created disturbance between project managers (Internal/External), clients, and recreation services on roles and responsibilities. Malabar had to be constructed by a defined completion date so a community group at another facility, due for demolition, could be relocated, creating precise milestones which influenced business decisions. These contextual elements impacted the project's performance and thus the Malabar project was considered to be an exception to the norm. However, the appropriate project management artefacts were in place and the project construction and Superintendent roles were executed in accordance with contractual obligations.

In relation to the ARC Expansion, a Project Management Plan was created for the Cockburn ARC and Fremantle Football Club Expansion dated October 2022. OCM minutes dated 09 November 2023 authorised the Mayor and CEO to enter into a Development Agreement with the Fremantle Football Club regarding the Cockburn ARC Expansion. We noted that the project was supported with various tracking spreadsheets showing transaction tracking regarding expenditure and reserves. In other OCM minutes the CEO had a declaration of financial interest and was a recipient of hospitality at an AFL match in August 2021 from Fremantle Football Club and left the meeting in compliance with policy.

For the project the Fremantle Football Club was to pay upfront for design costs, the CEO entered into negotiations for heads of agreement for prefunding up to $5.8m and application for $1m from DLGSC. A Request for Quotation was issued for Project Management Services for the Cockburn Aquatic and Recreation Centre (ARC) which is a multipurpose facility that includes a community aquatic and recreation centre and the Fremantle Football Club elite training and administration facilities. The project was managed using the framework below.

The City has developed the framework by which the project will be managed as per the below:



Project management was provided by Successful Projects who developed an Indicative Tender Program which was successful with no key issues noted. Feedback from interviews noted that overall, the project was a success.

The Port Coogee Southern Amenities Facility Project – Rest Room Facility as known as Omeo Toilet was the third project examined. On 17th May 2023, Successful Projects received a request from the City of Cockburn to construct an Indicative Tender Program for the Port Coogee Southern Amenities Facility (Omeo Toilet Block Project). The Port Coogee Southern Amenities Facility Indicative Tender Program was developed based on the corresponding documents and directions. Several assumptions and allowances were made while developing the program. Risks to the program were identified and the outcomes of the program were well documented. They also provided a critical path and indicative program.

A review of OCM minutes dated 09 July 2024 noted that the City accepted the tender from Pennant Construction Pty Ltd. We reviewed the Omeo Site progress meeting agendas and minutes from 23 October 2024 to 26 February 2025 as well as some proposed agendas for May and June 2025. We also examined the Omeo Kick-off and Prestart meeting minutes conducted in July and August 2024 as well as various Council meetings, updates from the Project Control Group and updates to the Executive Leadership Team over procurement activities, project overview, risk assessment with options, and decision outcomes.

A review of various spreadsheets was performed showing transaction tracking regarding expenditure and reserves. Based on review of documentation and feedback from interviews, the general consensus was that this project was run well, although comments were made regarding the cost of the facility. One lesson learnt was the need to include asset management principles at design before budget. A lesson learnt review was conducted for this project with an extract provided below.

Omeo lessons learnt
Ben Moore - Why concrete at beach and not permeable paving.
Ensure we have the correct as-constructed drawings for underground services. Irrigation.
Ensure builder double checks documented finished floor levels against footpaths and other site features. Frasers foot path.
Don't use materials that are complex and expensive to install unless we have a very good reason to.
Check that there are FWG's where there should be.
Cross reference Architectural drawings with consultant's drawings.
Baby change tables in all UAT's.
Always get 2 quotes if figure is close to 50k threshold.
Discovery of light pole cables installed without conduit. Request photos throughout install process of future electrical work.

It was noted that the Malabar BMX and Community Facility project had some isolated issues due to several factors and various improvements have already been recommended in section 8.1. Both Cockburn ARC and Omeo were generally well run, with no major issues noted.

8.8 THE CURRENT LEVEL OF RESOURCING AND EXPERTISE AVAILABLE WITHIN THE PROJECTS TEAM WITH REFERENCE TO THE 2025/26 CAPITAL WORKS PROJECT

Overall Outcome	There have been several organisational changes over time in relation to project and the current structure is under review. Resourcing at present is meeting current demand supplemented by external resources for large or technical complex projects, however the proposed location of the PMO should be reassessed.

The Projects Team has gone through several structural changes from 2014 to 2025. During the period there were various departures of Project Managers, Technical Officers were transitioning to Project Managers, a significant period of leave for the Manager of the PMO occurred and the IT Project Manager role, allocated to the PMO, was awaiting structural changes. Further, the PMO's ability to drive improvements and implementation initiatives was significantly constrained by staff turnover and awaiting the outcomes of the organisational restructure. The PMO was mindful of the change fatigue being experienced by staff and under direction of the Head of Projects chose to defer further improvements and changes to avoid additional disruptions particularly in light of anticipated further organisational impacts.

The City of Cockburn Annual Report 2023-2024 notes that Project Services and the Project Management Office is under Infrastructure Services as depicted below.



Interviews with 16 key stakeholders (see section 8.1) noted that in terms of resourcing and expertise, there have issues in the past regarding numbers and capability, but improvements have occurred. There are teams in place for civil, building and parks. It was expected that another resource would be added to the two Project Managers for building, but construction has reduced as per the 2025/2026 Capital Works Program.

Many interviewees expressed that project management is not an easy topic and multi-million dollar projects need to have the appropriate expertise such as using external superintendents. Some noted that the Project Management Office should be a central office and independent. It was felt that there was very little parks expertise in the project delivery team, with a landscape architect lacking. It was also noted that some critical staff have left such as in the engineering

space. Some staff have also expressed that having a specialist project person in each Directorate may be a better option.

The overall consensus was that large or technical complex projects require external specialist resources which is current practice. Smaller projects could use internal Project Managers. Minor capital projects ranging from $15k to around $450k can be performed by Technical Officers, with projects above $500k being managed by dedicated Project Managers.

Many interviewees felt that an allocation of 2.6 FTE for the PMO was not necessary and it could function using one person depending on its role, especially if it is a governance function rather than administration and reporting. It was also expressed that Project Managers need to understand the projects being managed and have a background in the area such as civil engineering for civil projects or construction for building projects.

It is currently proposed that the PMO will come under Corporate and System Services and potentially may be an oversight and governance body. The new PMO is proposed to have 2.6 FTE, however, if it is governance role, some interviewees have expressed that one FTE may be sufficient. It was also felt that if you want to provide a service or office it should not be under layers of management but be independent and may be better suited under the Office of the CEO.

Finding 6	The review identified that resourcing of project management has improved but there are some gaps in terms of specialist knowledge and the proposed positioning of the PMO may lack independence if it is a governance function.
Risk	The current structure has a number of risks: • PMO lacks independence • Project Managers may lack appropriate subject matter expertise • Structure does not align to Directorate requirements.
Risk Rating	Low
Recommendation 6	The City should review the proposed location of the PMO and the current resourcing of project management to ensure appropriate levels of subject expertise are available for internally managed projects.

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154. Omeo Public Amenities Project Status Update (10 May 2023)
155. Omeo lessons learnt
156. List of Omeo Contractors
157. Omeo Amenities Building - Construction Programme Rev 1
158. List of Active Project Contracts
159. Omeo Amenities Building - Construction Programme Rev 3
160. Purchase Authorisation Level
161. City of Cockburn Procurement Policy (8 July 2025)
162. City of Cockburn Procurement Framework
163. City of Wanneroo Project Management Corporate Policy (5 November 2024)
164. City of Wanneroo Project Management Framework (July 2024)
165. City of Canning Project CEO Instruction Management Framework
166. City of Canning Project Management Framework Schematic
167. City of Canning – PLM Register Changes (October 2025)
168. City of Canning Project Lifecycle Basic Process
169. City of Canning Project Management Framework (13 May 2025)
170. City of Canning Terms of Reference – Projects Specialists Group (September 2025)
171. City of Canning Terms of Reference – Tier 1 Projects Control Group (September 2025)
172. City of Canning Terms of Reference – Tier 2 Projects Control Group (September 2025)
173. Project Management Framework Guideline (07 April 2025)
174. PPM Project Management Framework V1.0
175. PPM Project Management Framework V1.0 (Combined)
176. Project Governance Framework Final
177. City of Cockburn Environment Analysis Report and Recommendations for Embedding a Project Management Office (PMO)
178. Portfolio Status Reports 12-01-2026
179. HWRP-Governance Group -Minutes
180. Email dated 28 Mar 2023 Callio Consulting - PM Review
181. Email dated 31 Aug 2023 Cap Infrastructure Projects Review
182. PPM Configuration Templates (Reports & Export Documents)
183. PPM - RIC - Risk Issue Change Documents
184. PPM - Pilot Projects Templates & Reports.

City of Cockburn Strategic Risk Register – As Discussed at the 17 February 2026 Council Risk Management Workshop, Updated on 05 May 2026)

Risk Identification & Analysis					Current Risk Assessment (Residual) Risk Rating				Management of Identified Risk			
Risk No.	Risk Title	Risk Description	Possible Causes	Existing Controls	Control Rating: R = Robust, A = Adequate, I = Inadequate	Consequence Rating	Likelihood Rating	Level of Risk	Risk Strategy (i.e., ACCEPT, TOLERATE, REDUCE / IMPROVE CONTROLS)	Risk Owner	Treatment Action Plans	
1.	**Strategic Outcomes**	Failure to deliver strategic plan outcomes resulting in significant reduction in liveability in our suburbs.	1. Strategic Plans, Corporate Business Plans, Asset Management Plans not executed. 2. Service Plans not aligned to community expectation and technical levels of services 3. Mismatch of urban intensification to infrastructure delivery 4. Ad hoc State government urban growth decisions (beyond subregional plan) 5. Constraints on funding 6. Shifts in community expectations 7. Reduction in WA State Govt Services requiring LGA's to address the gap 8. Geopolitical impacts	1. Integrated strategic, financial, asset planning framework 2. Asset management and renewal prioritisation processes 3. Suite of strategic documents adopted by Council and implemented, i.e. Community Infrastructure Plan, Integrated Transport Strategy, Urban Forest Plan, Climate Change Strategy, Waste Strategy. 4. Ongoing monitoring of demographic trends and growth assumptions	R	Insignificant 1	Possible 3	Low 3	Accept	Director Infrastructure Services		
2.	**Corporate Outcomes**	Failure to deliver services, projects, facilities and assets resulting in non-achievement of corporate business plan.	1. Insufficient organisational capability or capacity to deliver planned outcomes 2. Financial pressures or volatility impacting service and capital delivery 3. Ineffective prioritisation or sequencing of projects and initiatives 4. Asset portfolios not aligned with service needs 5. Workforce availability, capability or succession challenges 6. Supply chain disruption	1. Corporate planning and performance management framework 2. Long term financial planning and budget governance 3. Procurement and contract governance 4. Project and asset management frameworks 5. Workforce planning and capability development strategies	I	Medium 3	Possible 3	Moderate 9	Tolerate	Director Corporate and System Services	1. Fuel Supply Business Continuity Plan	
3.	**Cyber security**	Failure to provide cyber security resulting in loss of private data or compromise of systems	1. Increasing sophistication and frequency of cyber threats 2. Human error, inadequate cyber awareness, failure to recognise threats, intentional acts. 3. Third-party or supply-chain vulnerabilities 4. Rapid digitisation outpacing control maturity	1. ICT planning, governance and risk management arrangements 2. Security monitoring, response and recovery capabilities 3. Staff awareness and training programs 4. External assurance and testing activities	A	Major 4	Unlikely 2	Moderate 8	Tolerate	Director Corporate and System Services		

City of Cockburn Strategic Risk Register – As Discussed at the 17 February 2026 Council Risk Management Workshop, Updated on 05 May 2026)

Risk Identification & Analysis					Current Risk Assessment (Residual) Risk Rating				Management of Identified Risk			
Risk No.	Risk Title	Risk Description	Possible Causes	Existing Controls	Control Rating: **R** = Robust **A** = Adequate **I** = Inadequate	Consequence Rating	Likelihood Rating	Level of Risk	Risk Strategy (i.e., ACCEPT, TOLERATE, REDUCE / IMPROVE CONTROLS)	Risk Owner	Treatment Action Plans	
4.	**Natural disaster**	Natural disasters resulting in loss of life, substantial property damage or compromised community or public health and environmental damage	1. Bush fire 2. Flood 3. Storm / cyclone 4. Storm surge/coastal erosion.	1. Coastal Hazard Mitigation Risk Mitigation Adaptation Plan (CHRMAP) 2. Local Emergency Management Arrangements (includes LEMP, Local Recovery Plan, Emergency Comms Plan, Animal Welfare Plan, Evacuation Centre Guidelines) 3. Business Continuity Plan 4. Bushfire Planning, Monitoring, Response and Recovery 5. Storm water drainage asset planning, operation and maintenance	**A**	Medium 3	Likely 4	High 12	Reduce	Director Sustainable Development and Safety		
5.	**Community and Workplace Safety**	Failure to provide a safe community or work environment resulting in loss of life or significant injuries	1. Emerging security threats and external risk environment 2. Inadequate or ineffective safety governance systems 3. Physical or psychosocial hazards 4. Poorly planned or managed high-risk activities or events 5. Insufficient safety culture or accountability	1.WHS governance framework 2.Community safety and security strategies 3.Incident management, reporting and investigation processes 4.Training, supervision and safety leadership programs 5.Monitoring of safety performance and emerging risks	**A**	Major 4	Possible 3	High 12	Reduce	Director Sustainable Development		

15.1.2 (2026/MINUTE NO 0105) Cockburn IMP Project 21116389 Revised Certificate of Completion Hammond Road - Branch Circus to Bartram Road

Executive	Chief Executive Officer
Author	Risk and Governance Advisor
Attachments	1. Stantons Internal Audit - City of Cockburn IMP Project ⇩

Officer Recommendation/Committee Recommendation/Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) RECEIVES the City of Cockburn IMP Project 21116389 Hammond Road – Branch Circus to Bartram Road Audit Report; and

(2) AMENDS the 2025/26 budget to write off the Grant funding payment by reducing Capital Grant Income by $600,000 and increase funding from the Road Reserve by $600,000.

CARRIED 10/0

Background

As a KPI for the 2025/26 Financial Year, Council requested the Chief Executive Officer (CEO) of the City of Cockburn (City) arrange an internal audit to:

- Determine how the City appeared to not inform and/or provide justification to Mains Road Western Australia (MRWA) and the Metropolitan Regional Road Group (MRRG) of a significant variation to the Cockburn IMP Project 21116389 Hammond Road – Branch Circus to Bartram Road (the Project), despite many requests for 12 months to the City from the MRWA and the MRRG
- Review how previously the City has managed and acquitted MRWA Grants including management of project variations with MRWA.

The CEO appointed Stantons International Audit and Consulting Pty Ltd (Stantons) to conduct the independent review of the Project (refer Attachment 1).

A summary of the events that led to the CEO requesting an external audit is set out below:

The City was awarded funding by the MRRG in 2020/2021 for the Project.

The Western Australian Government applies funding caps to road improvement projects under its MRRG road improvement grant funding.

At the time of the City's submission for the Project, the State's contribution was capped at $3 million per annum (to a maximum of $9million) towards a total project cost of $13.5m, resulting in a $2:$1 State-to-City split.

The Project ran from 2019 to completion in 2025. Shortly after funding was initially approved, the total project cost was revised from $8.0 million to $13.5 million, an increase of 68%, and the City received an additional $3.6 million from the MRRG over the life of the Project. Council approved total costs of $22.6 million, and the project was ultimately delivered at a total cost of $23.7 million.

The MRWA has raised its concern with the City that the cost of the whole project significantly exceeded the revised $13.5m limit. MRWA questioned the 75% increase compared to the approved funding application and deemed the Project ineligible for funding in this program because the City could not justify the increase.

MRWA claims that, despite making repeated requests to the City over a 12-month period for an explanation of the significant project variation, no detailed justification was provided to satisfy the MRRG that the project was originally scored correctly and that the completed works aligned with the approved scope.

MRRG has advised that the final payment of $600,000 will be withheld. This amount was accrued in the City's 2022/23 financial accounts as a debt due and payable to the City and remains outstanding.

MRRG has advised the City that it had considered the repayment of the $8.4million previously disbursed to the City, such an action would be disproportionate given the project's completion.

Submission

N/A

Report

Stantons commenced the audit with an audit opening meeting on 3 February 2026.

Stantons interviewed key City management staff and reviewed key documents as part of the audit process which were provided by the City following a request for information from Stantons.

The audit examined the following areas:

- The City's current project management practices, especially communications with grants providers, to update grants providers, on projects progress
- The City's current corporate practices for grant funding management and acquittals (policy, approach, methodology, reporting)
- The City's funding guidelines/agreement with the MRWA and the MRRG to determine if MRWA/MRRG has the authority to withhold the last payment of the Project
- The financial impact of the MRWA/MRRG decision on not funding the last grant component the Project
- Leadership accountability within Corporate Finance and Infrastructure/Projects, throughout the Project and if there was any shortfall in these leadership accountabilities

- The role played by management leadership in the way projects are managed and articulated to Council
- The effectiveness of current project management controls in place
- The City's compliance with legislation, and its project management system, to assure ratepayers that the City is delivering value to the community
- The City's effective audit trail of expenditures.

On 23 April 2026, Stantons provided a draft audit report to the CEO for comment.

Audit summary of findings

The report lists two findings as follows:

1. The City did not have effective controls in place to manage project cost escalation, ensure timely communication with funding bodies, and maintain adequate financial records. Specifically, the City:
   - did not notify MRRG of a material project variation in a timely manner
   - did not seek approval for significant increases in project cost to the grant provider (MRWA)
   - was unable to provide sufficient and auditable justification for the increased project costs
   - did not ensure alignment between approved funding scope and actual expenditure.

2. While the City has established processes for project monitoring, reporting, and variation approval, these are not consistently applied or sufficiently robust to ensure accurate cost estimation, transparent acquittal, and effective management of project variations. Specifically -
   - cost estimation practices are not sufficiently detailed or validated
   - project reporting does not consistently capture performance, risks, and variations
   - acquittal processes lack transparency and reconciliation to approved funding scope
   - variation management controls are not consistently applied in practice.

Audit recommendations and City management comments

There are two recommendations listed in the report, to assist the City. These are presented below, together with management comments, and action implementation progress:

Item No.	Recommendation	Management Response	Action Implementation Progress
1.	The City should strengthen its project governance, financial management, and funding compliance processes to ensure effective oversight and management of capital projects. This should include - • Establishing formal requirements for timely notification and approval of material project variations • Implementing robust cost estimation, validation, and reforecasting processes • Ensuring clear alignment and reconciliation between approved funding scope and actual expenditure • Strengthening financial record-keeping to maintain a complete and auditable project cost trail • Finalising and embedding a standardised Project Management Framework aligned with recognised standards (e.g. PRINCE2 or PMBOK) • Enhancing PMO capability, independence, and oversight to enforce governance controls and provide assurance.	The project management framework is currently being progressed with the commencement of the Service Manager Organisational Capability and Performance, May 2026. The determination to progress either of the project management standard technology platforms - Project Management Body of Knowledge (PMBOK) or Projects In Controlled Environment, (PRINCE2) will enable a consistent practice that can be applied across the organisation in accordance with the Findings of the Project Management Audit. The Project Governance Framework will deliver each of the processes included in this recommendation by March 2027 consistent with the timeframe adopted in the Project Management Audit.	Group Manager People and Organisational Performance. To be implemented by end May 2026.
2.	The City should strengthen its processes for managing and acquitting MRRG-funded projects to ensure accuracy,	The project management framework is currently being progressed with the commencement of the Service	Group Manager People and Organisational Performance. To be implemented by end May 2026.

Item No.	Recommendation	Management Response	Action Implementation Progress
	consistency, and transparency. This should include – • Enhancing cost estimation methodologies, including validation, documentation, and appropriate contingency allowances • Standardising project reporting to include clear tracking of scope, cost, risks, and variations • Improving acquittal processes to ensure full reconciliation between approved funding scope and actual expenditure • Strengthening variation management practices, including documentation, escalation, and compliance with approval thresholds • Ensuring all relevant costs (including service authorities, land impacts, and lifecycle factors) are incorporated into project planning • Reviewing and clarifying project cost allocation methodologies to ensure consistency and transparency.	Manager Organisational Capability and Performance, May 2026. The processes for MRRG funded projects can be included in the roll out of the Project Governance Framework to ensure that there is enhanced estimates, standardised reporting and improved acquittal processes, with associated documentation. The Project Governance Framework will deliver each of the processes included in this recommendation by June 2027 consistent with the timeframe adopted in the Project Management Audit.	

Both recommendations from the auditor have been reviewed by the City and appropriately responded to; and when fully implemented, they will improve the effectiveness of project management for all City projects.

As MRRG has been advised that the final payment of $600,000 to the City will be withheld, this report includes an additional recommendation to write off the $600k Hammond Park grant funding that was previously accrued in the 2022/23 financial year, enabling the accrual to be reversed and the resulting shortfall to be funded from the Road Reserve.

The above additional recommendation is aligned with the recommendation by GFC Consulting in its 'Major Project Review – Hammond Road (Branch Circus to Bartram Road} For City of Cockburn (Recommendations), 24 November 2025' report:

> "…it is not considered advisable for the City of Cockburn to pursue the remaining $600,000 associated with the Hammond Road Project. The focus, moving forward, should be to develop a robust and transparent infrastructure funding management process that maximises grant opportunities and clearly demonstrates compliance with required standards."

Strategic Plans/Policy Implications

Our Environment
Valuing natural assets, building climate resilience and using resources sustainably. • Protect and enhance our natural areas and streetscapes.

Our Community
A diverse, active, and connected community that feels safe and has access to local services.
• Foster connected, accessible communities and services.

Our Places
Enhancing distinctive, liveable areas with well-connected, safe transport options.
• Enhance connectivity and mobility through integrated transport networks.

Our Governance
Transparent leadership that listens, communicates openly and plans for a sustainable future.
• Facilitate transparent and accountable governance for today and tomorrow.
Strive for financial sustainability and operational excellence.

Budget/Financial Implications

The proposed action will result in a $600,000 receivable accrued in 2022/23, being written-off.

Legal Implications

City projects support the Integrated Planning and Reporting required under S5.56 (1) of the *Local Government Act 1995*.

Community Consultation

N/A

Risk Management Implications

Accepting these audit findings, and implementing the appropriate management measures, will ensure better management of the City's project management systems to continually improve:

- How projects are planned and scheduled
- How contractors are assessed and selected
- How projects are managed for time and quality
- How project and contract variations are managed;
- The systems that are used to manage projects
- The current corporate practices for grant funding management and acquittals (policy, approach, methodology, reporting).

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

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City of Cockburn
Cockburn IMP Project

Internal Audit

May 2026

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1. EXECUTIVE SUMMARY

Introduction

The City of Cockburn is a local government area in Perth's southern suburbs, known for its growing population, diverse community, and mix of coastal and inland suburbs. It features a mix of pristine beaches, wetlands, and recreation facilities, as well as a strong industrial and commercial sector, particularly along the coast. The city covers approximately 167.5 square kilometres and is located about 24 kilometres south of Perth's central business district.

The City was awarded funding by the Metropolitan Regional Road Group (MRRG) in 2020/2021 for the Cockburn IMP Project 2116389 Hammond Road – Branch Circus to Bartram Road (the Project). The MRRG caps the funding to individual projects at $3 million per year to a maximum contribution of $9m.

The total project cost for the Project was revised up from $8.0m to $13.5m (68%) not long after the project was initially approved for funding and the City received an additional $3.6m from the MRRG over the duration of this project.

Mains Road Western Australia (MRD) has raised its concern with the City that the cost of the whole project significantly exceeded the revised $13.5m limit and was therefore deemed ineligible for funding in this program because it could not justify the increase.

The MRD claims that despite many of its numerous requests over 12 months to the City to explain how there was such a significant variation to the project, no detailed justification has been provided to satisfy the MRRG that the project was correctly costed originally and that the works undertaken matched those of the approved project.

The MRRG stated that the final payment of $600,000 will be withheld, and it is seeking a detailed explanation from the City for the significant total project cost overrun and how that relates to the original submission of the total project cost maximum allowable grant.

Audit Objective:

The specific objectives of this review are as follows:

- Determine how the City appeared to not inform and / or provide justification to Main Roads Western Australia (MRD) and the Metropolitan Regional Road Group (MRRG) of a significant variation to the Cockburn IMP Project 21116389 Hammond Road – Branch Circus to Bartram Road (the Project), despite many requests for 12 months to the City from MRD and the MRRG; and
- Review how previously the City has managed and acquitted MRD Grants including management of project variations with MRD.

Scope of Works

The Scope of this audit is to review:

- The City's current project management practices especially communications with grants providers, to update grants providers, on projects progress
- The City's current corporate practices for grant funding management and acquittals (policy, approach, methodology, reporting)

- The City's funding guidelines / agreement with the MRD and the MRRG to determine if MRD / MRRG has the authority to withhold the last payment of the Project
- The financial impact of the MRD / MRRG decision on not funding of last grant component of the Project
- Leadership accountability within Corporate Finance and Infrastructure / Projects, throughout the Project and if there was any shortfall in these leadership accountabilities.

2. OVERALL AUDIT OUTCOMES AGAINST AUDIT OBJECTIVE AND SCOPE

Overall Risk Rating

Objective Report Reference	Audit Objective	Outcomes	Risk Rating
8.1	Determine how the appeared to not inform and / or provide justification to Main Roads Western Australia (MRD) and the Metropolitan Regional Road Group (MRRG) of a significant variation to the Cockburn IMP Project 21116389 Hammond Road – Branch Circus to Bartram Road (the Project), despite many requests for 12 months to the City from MRD and the MRRG.	Partially Achieved	Moderate
8.2	Review how previously the City has managed and acquitted MRD Grants including management of project variations with MRD.	Partially Achieved	Moderate

3. SUMMARY OF FINDINGS

1. The City did not have effective controls in place to manage project cost escalation, ensure timely communication with funding bodies, and maintain adequate financial records. Specifically, the City:
   - did not notify MRRG of a material project variation in a timely manner;
   - did not seek approval for significant increases in project cost;
   - was unable to provide sufficient and auditable justification for the variation; and
   - did not ensure alignment between approved funding scope and actual expenditure.

2. While the City has established processes for project monitoring, reporting, and variation approval, these are not consistently applied or sufficiently robust to ensure accurate cost estimation, transparent acquittal, and effective management of project variations. Specifically:
   - cost estimation practices are not sufficiently detailed or validated;
   - project reporting does not consistently capture performance, risks, and variations;
   - acquittal processes lack transparency and reconciliation to approved funding scope; and
   - variation management controls are not consistently applied in practice.

4. RECOMMENDATIONS

1. The City should strengthen its project governance, financial management, and funding compliance processes to ensure effective oversight and management of capital projects. This should include:
   - Establishing formal requirements for timely notification and approval of material project variations
   - Implementing robust cost estimation, validation, and reforecasting processes
   - Ensuring clear alignment and reconciliation between approved funding scope and actual expenditure
   - Strengthening financial record-keeping to maintain a complete and auditable project cost trail with responsibility allocated to Finance
   - Finalising and embedding a standardised Project Management Framework aligned with recognised standards in terms of PRINCE2 principles for governance and PMBOK practices as delivery tools. Requirements can be scaled based on project size and risk
   - Enhancing PMO capability, independence, and oversight to enforce governance controls and provide assurance.

2. The City should strengthen its processes for managing and acquitting MRRG-funded projects to ensure accuracy, consistency, and transparency. This should include:
   - Enhancing cost estimation methodologies, including validation, documentation, and appropriate contingency allowances
   - Standardising project reporting to include clear tracking of scope, cost, risks, and variations
   - Improving acquittal processes to ensure full reconciliation between approved funding scope and actual expenditure with responsibility allocated to Finance
   - Strengthening variation management practices, including documentation, escalation, and compliance with approval thresholds
   - Ensuring all relevant costs (including service authorities, land impacts, and lifecycle factors) are incorporated into project planning

- Reviewing and clarifying project cost allocation methodologies to ensure consistency and transparency.

5. BUSINESS IMPROVEMENTS

1. The City may wish to consider a process map as follows:

1. **Project Initiation and Strategic Assessment**
   - **Key Activities**
     - Identify project need and strategic alignment
     - Define preliminary scope, objectives, and expected outcomes
     - Undertake initial feasibility assessment
     - Confirm funding eligibility requirements (e.g. MRRG/MRWA)
     - Assign Project Sponsor and Project Manager
     - Establish preliminary risk assessment
   - **Key Controls**
     - Formal Project Initiation Document (PID)
     - Executive approval to proceed
     - Funding criteria checklist completed
     - Project classification and governance pathway determined
   - **Required Documentation**
     - Business Case
     - Preliminary Cost Estimate
     - Funding Eligibility Assessment
     - Risk Register
     - Governance Structure
2. **Concept Design and Cost Estimation**
   - **Key Activities**
     - Undertake concept and detailed design
     - Conduct site investigations and service authority engagement
     - Identify land acquisition and utility relocation requirements
     - Prepare detailed cost estimate including contingencies
     - Identify scope assumptions and exclusions
   - **Key Controls**
     - Independent review of cost estimates for major projects
     - Mandatory contingency thresholds
     - Validation of assumptions by Finance and Engineering
     - Formal sign-off of estimates prior to grant submission
   - **Required Documentation**
     - Design Drawings
     - Quantity Estimates
     - Cost Estimate Worksheets
     - Contingency Assessment
     - Service Authority Advice
     - Scope Assumptions Register
3. **Funding Submission and Approval**
   - **Key Activities**
     - Prepare grant submission
     - Reconcile project scope, estimates, and funding split
     - Submit funding application to MRRG/MRWA
     - Obtain Council endorsement where required
   - **Key Controls**
     - Executive review of submission accuracy

    - Financial reconciliation prior to submission
    - Verification of project scoring and assumptions
    - Version control maintained
- **Required Documentation**
    - Grant Submission
    - Funding Breakdown
    - Approval Minutes
    - Supporting Calculations
    - Version Register

4. **Project Delivery and Financial Management**
    - **Key Activities**
        - Procure contractors and award contracts
        - Deliver project works
        - Monitor budget, scope, milestones, and risks
        - Track all project expenditure at project level
        - Undertake monthly financial reconciliation
    - **Key Controls**
        - Dedicated project cost codes
        - Monthly budget vs actual reporting
        - Mandatory variation register
        - Stage gate reviews for major milestones
        - Financial oversight by Finance Business Partner
    - **Required Documentation**
        - Approved Budget
        - Procurement Documentation
        - Contract Variations Register
        - Monthly Financial Reports
        - Project Progress Reports
        - Risk and Issues Register
5. **Variation Management and Escalation**
    - **Key Activities**
        - Identify scope, cost, or schedule variations
        - Assess impact against approved funding scope
        - Escalate material variations
        - Seek approval from MRRG/MRWA where required
    - **Key Controls**
        - Mandatory variation assessment template
        - Defined escalation thresholds
        - Formal approval prior to commitment of expenditure
        - Funding body notification requirements embedded
    - **Required Documentation**
        - Variation Requests
        - Cost Impact Assessment
        - Funding Impact Assessment
        - Approval Records
        - Stakeholder Communications
6. **Project Reporting and Governance Oversight**
    - **Key Activities**
        - Quarterly reporting to Council
        - Monthly reporting to Executive
        - Monitor project KPIs and funding compliance
        - Report exceptions and emerging risks
    - **Key Controls**

- Standardised reporting templates
- PMO oversight and challenge function
- Exception reporting for cost/scope deviations
- Independent review of high-risk projects

- **Required Documentation**
  - Quarterly Project Reports
  - Dashboard Reporting
  - Exception Reports
  - Governance Meeting Minutes

7. **Project Completion and Acquittal**
   - **Key Activities**
     - Finalise project expenditure
     - Reconcile approved funding vs actual expenditure
     - Prepare Certificate of Completion
     - Submit acquittal documentation to MRRG/MRWA
   - **Key Controls**
     - Finance validation of expenditure
     - Reconciliation of eligible/ineligible costs
     - Audit trail verification
     - Executive sign-off prior to submission
   - **Required Documentation**
     - Final Cost Reconciliation
     - Certificate of Completion
     - Acquittal Documentation
     - Supporting Financial Records
     - Lessons Learned Report.

6. OVERALL COMMENTS

City of Cockburn - Management Comments

Management supports the recommendations.

The future of project management requires a project governance framework with consistent reporting the Executive Leadership Team and Council. Consistent approaches and improved reporting will improve grant compliance, acquittal and risk mitigation measures. The recommendations will further improve comprehension of the MRRG guidelines and policies as projects are planned and scoped for delivery by Project Managers along with appropriate training and system configuration to maintain compliance.

The project management framework is currently being progressed with the commencement of the Service Manager Organisational Capability and Performance, May 2026. The determination to progress either of the project management standard technology platforms - Project Management Body of Knowledge (PMBOK) or Projects In Controlled Environment, (PRINCE2) will enable a consistent practice that can be applied across the organisation in accordance with the Findings of the Project Management Audit.

Stantons - Audit Management Comments

We acknowledge the management comments from the City of Cockburn. We also note the management actions. We would like to thank the City's staff for all their assistance with the audit.

City of Cockburn Management Overview:

During the period covered by the audit there was turnover both at the senior leadership level, and at the level of officer responsible for delivering project and grant management. This makes it difficult to assign leadership accountability for project governance at relevant times during the project. The project was also being implemented after the COVID-19 pandemic during a period of rapid delivery of grant funding from the State and Federal Government. This contributed to project intensification and escalating costs in project delivery.

The audit provides valuable insight to ensure that project and grant leadership accountability is embedded within the proposed Project Governance Framework.

7. RISK RATING AND DEFINITIONS

Risk Ratings and Interpretations

Risks Ratings	Rating Interpretation	Suggested timing of implementing recommendations
Extreme	The finding poses a severe risk to CoC if not appropriately and timely addressed.	Commence remedial action immediately
High	The finding poses significant risk to CoC if not appropriately and timely addressed.	Commence remedial action within 3 months
Moderate	The finding poses less significant risk to CoC if not appropriately and timely addressed.	Commence remedial action within 6 months
Low	The finding poses minimal risk to CoC if not appropriately and timely addressed, and the risk may develop more or cause other risks to develop.	Commence remedial action within 12 months

DISCLAIMER, BASIS OF AUDIT AND LIMITATIONS

DISCLAIMER
This report is prepared for CoC's internal use and may be shared with its auditors and professional advisors for internal use. Copying and distribution of this report to other parties should not be done without prior approval and consent from Stantons.

BASIS OF AUDIT
We have conducted our audit in accordance with the applicable Performance Standards of the International Standards for the Professional Practice of Internal Auditing. The content of this report therefore represents the independent view by Stantons purely based on the information provided by CoC members of staff during audit fieldwork. Changes to the contents of the report without Stanton's involvement will render all contents less "independent" and unrepresentative of Stanton's position with regards to the contents contained therein.

INHERENT LIMITATIONS
Because of the inherent limitations of any internal control structure, it is possible that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An Audit is not designed to detect all weaknesses in control procedures as it is not performed continuously throughout the period and the tests performed are on a sample basis.

Any projection of the evaluation of control procedures to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

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Report Release

Released by (Name): James Cottrill *Signature:* James Cottrill
Title: Principal, Internal Audit, IT Audit & Risk Consulting *Date: 12 May 2026*

8. DETAILED AUDIT ASSESSMENT

8.1 DETERMINE HOW THE CITY APPEARED TO NOT INFORM AND / OR PROVIDE JUSTIFICATION TO MAIN ROADS WESTERN AUSTRALIA (MRD) THE METROPOLITAN REGIONAL ROAD GROUP (MRRG) OF A SIGNIFICANT VARIATION TO THE COCKBURN IMP PROJECT 21116389 HAMMOND ROAD – BRANCH CIRCUS TO BARTRAM ROAD (THE PROJECT), DESPITE MANY REQUESTS FOR 12 MONTHS TO THE CITY FROM MRD AND THE MRRG.

Overall Outcome	The City did not adequately inform, update, or provide sufficient justification to Main Roads Western Australia (MRD) and the Metropolitan Regional Road Group (MRRG) regarding a significant increase in the total cost of the Hammond Road Project. The final project cost of approximately $23.8 million exceeded the approved maximum of $13.5 million by approximately $10.2 million (76%). This also represents an increase of approximately 198% from the original estimate of $8.0 million. Despite being aware of the cost escalation as early as September 2021, the City did not submit a revised proposal nor provided timely and adequate justification to MRRG, despite repeated requests of clarifications over a 12-month period. As a result, the project was assessed as non-compliant with MRRG funding requirements, reducing transparency and weakening stakeholder confidence in the City's project governance and financial management practices.

Significant Cost Escalation without Further Submissions

The Hammond Road project was initially submitted on 10 September 2019 with an estimated cost of $8.0 million. A revised submission on 22 May 2020 increased the estimated cost to $13.5 million (68.75% increase), primarily driven by substantial increases in intersection upgrade costs.

Mid-block/Intersection	Initial Cost$	Revised Cost$	Increase Rate	Date
Branch Circus to Bartram Road	$4.50M	$5.27M	17.11%	May 2020
Intersection Hammond Rd/Hird Rd	$1.30M	$2.97M	128.46%	May 2020
Intersection Hammond Rd/Darlot Av/Carmel Way	$1.10M	$2.60M	136.36%	May 2020
Intersection Hammond Rd/Bartram RD	$1.10M	$2.66M	141.82%	May 2020
Total Project Cost	$8.00M	$13.50M	68.75%	May 2020

No further revised submissions were provided to the grant provider being Metropolitan Regional Road Group (MRRG) despite continued escalation. The Certificate of Completion submitted on 18 December 2024 reported a final cost of $23.8 million. This represents:

- $10.2 million above the approved funding cap; and
- A material deviation from the scope and assumptions underpinning the original approval.

Under expected funding governance practices, such a variation would require formal resubmission and approval. The City did not adequately inform, update, or provide sufficient justification to Main Roads Western Australia (MRD) and the Metropolitan Regional Road Group (MRRG) regarding a significant increase in the total cost of the Hammond Road Project. The final project cost of approximately $23.8 million exceeded the approved maximum of $13.5

million by approximately $10.2 million (76%). This also represents an increase of approximately 198% from the original estimate of $8.0 million."

Failure to Notify and Escalate Known Variations
Council Meeting Minutes dated 9 September 2021 confirmed that the City was aware that the total project cost had increased to approximately $22.6 million at that time and had endorsed this cost. The breakdown of costs is detailed below.

Project Management (inc. Tendering)	$307,000
Concept and Detailed Design	$70,000
Land Acquisition	$1,181,000
Forward Works	$2,340,550
Service Relocations	$2,510,556
Road construction contract	$14,064,607
Contingency	$2,109,692
Works by Others (MRWA)	$30,000
TOTAL:	**$22,613,405**

The funding model for the construction of Hammond Road is detailed below.

MRRG (5132)	$8,999,541
MRRG (5131)	$408,760
Municipal (FY23)	$3,000,000
RTR 2020/21	$2,080,582
Road & Drainage Reserve	$4,023,211
DCA1 (31/3/2021)	$4,101,311
TOTAL:	**$22,613,405**

Despite this:
- no formal notification was made to MRRG;
- no revised submission or approval was sought; and
- no documented escalation occurred.

MRRG formally queried the variation on 16 January 2025 following submission of the Certificate of Completion. This indicates a failure of key project governance controls, including:
- cost monitoring and forecasting;
- escalation of material variance
- potential incorrect interpretation of the applicable total project cost under the MRWA guidelines; and
- compliance with funding body notification requirements.

Inadequate Cost Estimation and Financial Accuracy
The review identified weaknesses in cost estimation and financial controls, including:
- a $521K summation error in the revised submissions;
- significant increases in individual cost components (e.g., intersection costs increasing by over 120% - 140%); and
- final costs significantly exceeding both initial and revised estimates.

.	MRWA Grant Submission(22 May 2020)	MRWA Grant Submission with adjusted Contingency (inc)	Construction Costs as considered in Grant Expenditure
Item	TOTAL	TOTAL	TOTAL
Road Construction	$ 3,310,591.89	$ 3,187,577.80	$ 4,791,567.92
Footpath Construction	$ 277,430.10	$ 267,121.42	$ 582,874.50
Drainage	$ 866,332.16	$ 834,141.22	$ 1,520,426.53
Walls & Fences	$ 2,222,990.00	$ 2,140,388.73	$ 2,020,900.00
Extra Costs	$ 7,343,644.00	$ 7,070,770.83	$ 4,582,347.14
Total	$ 14,020,988.15	$ 13,500,000.00	$ 13,498,116.09
# Error Adjustment	$ 520,988.15		
Total Project Cost	$ 13,500,000.00		$ 13,498,116.09

These issues potentially indicate:

- insufficient validation and review of cost estimates;
- lack of independent challenge or assurance; and
- absence of robust cost forecasting throughout the project lifecycle.

Misalignment between Approved Scope and Final Expenditure

As per the State Road Funds to Local Government Procedures, it specifies that on completion of the project the Local Government shall provide a Certificate of to the Secretariat. This must include an accurate final cost, including expenditure detail as included in the original funding request. The Chief Executive Officer and the Works Supervisor/Engineer must co-sign this certificate prior to the balance of the funds being released to the Local Government.

Analysis of Council records and funding breakdowns identified inconsistencies between:

- the project scope and cost components submitted to MRRG; and
- the final expenditure reported in the Certificate of Completion.

For example:

- certain cost categories (e.g., project management and tendering costs) were included in final expenditure but not clearly aligned with the approved submission;
- the Certificate of Completion did not clearly distinguish eligible versus ineligible costs; and
- no reconciliation was provided explaining the variance between approved and actual costs.

This limits transparency and prevents validation of whether the funding was used in accordance with the approved scope.

Inadequate Supporting Documentation and Audit Trail

The City advised that it was difficult to provide auditable cost breakdowns due to how the project had been transacted and accounted for.

As a result, cost allocations were reconstructed retrospectively through engineering assessments and supporting documentation did not provide a clear audit trail from source transactions to reported totals.

This reflects weakness in the financial record-keeping and project-level cost tracking. Consideration could be given to having a process map for these types of projects.

Business Improvement Suggestion 1	The City may wish to consider a process map as follows: **1. Project Initiation and Strategic Assessment** • **Key Activities** o Identify project need and strategic alignment o Define preliminary scope, objectives, and expected outcomes o Undertake initial feasibility assessment o Confirm funding eligibility requirements (e.g. MRRG/MRWA) o Assign Project Sponsor and Project Manager o Establish preliminary risk assessment • **Key Controls** o Formal Project Initiation Document (PID) o Executive approval to proceed o Funding criteria checklist completed o Project classification and governance pathway determined • **Required Documentation** o Business Case o Preliminary Cost Estimate o Funding Eligibility Assessment o Risk Register o Governance Structure **2. Concept Design and Cost Estimation** • **Key Activities** o Undertake concept and detailed design o Conduct site investigations and service authority engagement o Identify land acquisition and utility relocation requirements o Prepare detailed cost estimate including contingencies o Identify scope assumptions and exclusions • **Key Controls** o Independent review of cost estimates for major projects o Mandatory contingency thresholds o Validation of assumptions by Finance and Engineering o Formal sign-off of estimates prior to grant submission • **Required Documentation** o Design Drawings o Quantity Estimates o Cost Estimate Worksheets o Contingency Assessment o Service Authority Advice o Scope Assumptions Register **3. Funding Submission and Approval**

- **Key Activities**
  - Prepare grant submission
  - Reconcile project scope, estimates, and funding split
  - Submit funding application to MRRG/MRWA
  - Obtain Council endorsement where required
- **Key Controls**
  - Executive review of submission accuracy
  - Financial reconciliation prior to submission
  - Verification of project scoring and assumptions
  - Version control maintained
- **Required Documentation**
  - Grant Submission
  - Funding Breakdown
  - Approval Minutes
  - Supporting Calculations
  - Version Register

4. **Project Delivery and Financial Management**
   - **Key Activities**
     - Procure contractors and award contracts
     - Deliver project works
     - Monitor budget, scope, milestones, and risks
     - Track all project expenditure at project level
     - Undertake monthly financial reconciliation
   - **Key Controls**
     - Dedicated project cost codes
     - Monthly budget vs actual reporting
     - Mandatory variation register
     - Stage gate reviews for major milestones
     - Financial oversight by Finance Business Partner
   - **Required Documentation**
     - Approved Budget
     - Procurement Documentation
     - Contract Variations Register
     - Monthly Financial Reports
     - Project Progress Reports
     - Risk and Issues Register
5. **Variation Management and Escalation**
   - **Key Activities**
     - Identify scope, cost, or schedule variations
     - Assess impact against approved funding scope
     - Escalate material variations
     - Seek approval from MRRG/MRWA where required
   - **Key Controls**
     - Mandatory variation assessment template

	○ Defined escalation thresholds ○ Formal approval prior to commitment of expenditure ○ Funding body notification requirements embedded • **Required Documentation** ○ Variation Requests ○ Cost Impact Assessment ○ Funding Impact Assessment ○ Approval Records ○ Stakeholder Communications **6. Project Reporting and Governance Oversight** • **Key Activities** ○ Quarterly reporting to Council ○ Monthly reporting to Executive ○ Monitor project KPIs and funding compliance ○ Report exceptions and emerging risks • **Key Controls** ○ Standardised reporting templates ○ PMO oversight and challenge function ○ Exception reporting for cost/scope deviations ○ Independent review of high-risk projects • **Required Documentation** ○ Quarterly Project Reports ○ Dashboard Reporting ○ Exception Reports ○ Governance Meeting Minutes **7. Project Completion and Acquittal** • **Key Activities** ○ Finalise project expenditure ○ Reconcile approved funding vs actual expenditure ○ Prepare Certificate of Completion ○ Submit acquittal documentation to MRRG/MRWA • **Key Controls** ○ Finance validation of expenditure ○ Reconciliation of eligible/ineligible costs ○ Audit trail verification ○ Executive sign-off prior to submission • **Required Documentation** ○ Final Cost Reconciliation ○ Certificate of Completion ○ Acquittal Documentation ○ Supporting Financial Records ○ Lessons Learned Report

Failure to Provide Justification Despite Repeated Requests

MRRG formally requested justification for the cost variation over a 12-month period. However, the City did not provide sufficient detail to:

- explain the drivers of the $10.2 million cost increase;
- demonstrate alignment with the approved project scope; or
- support the validity of the original project scoring and prioritisation.

While external factors (e.g., COVID-19, economic conditions, and staff turnover) were acknowledged, these were not supported by detailed analysis or quantification.

Funding Compliance Outcome and Stakeholder Impact

Due to the lack of justification and the extent of the cost overrun:

- the project was deemed non-compliant with the maximum allowable project cost; and
- funding eligibility was challenged by MRRG.

Although recovery of funds was considered, it was not pursued given the project had been completed and recovery was considered disproportionate. MRRG have withheld the last payment of the Project in accordance with the funding agreement, meaning the cost of $600K was borne by the City.

Nonetheless, MRRG expressed concern regarding the City's inability to provide a reasonable and timely explanation, indicating reduced confidence in the City's governance and financial management practices.

Underlying Project Governance Weaknesses

The issues identified are consistent with broader weaknesses identified in the City's project management review conducted previously, including:

- The City's Project Management Framework (PMF) was formally endorsed by the Executive Leadership Team in December 2021 as part of a five-year implementation program, which included a planned beta-testing phase, incorporating the framework document and the associated suite of templates. However, feedback indicated that many project managers and officers were unaware of the framework's existence, suggesting that it is not readily accessible or embedded within the City. It does not reflect current governance arrangements, aligns to technology platforms, nor references best practice project management standards e.g. Project Management Body of Knowledge (PMBOK), and PRojects IN Controlled Environment, (PRINCE2).
- Project management practices are applied inconsistently across the organisation. Different business areas (e.g. building, roads, infrastructure, IT) use varying tools and documentation approaches, resulting in inconsistent quality and governance of project delivery. While TechOne PPM is used for some capital projects, its adoption and use are not standardised across all directorates. In several cases, project management documentation is maintained manually or through ad hoc systems. This inconsistency results in varied levels of visibility and control over project progress, risks, and outcomes.
- The PMO currently has limited capability and resourcing (1.0 FTE PMO Manager) and does not effectively perform its intended governance and oversight role. It is not fully independent from delivery teams, limiting its ability to enforce standards and provide objective assurance.
- Weak governance controls and absence of enforced deadlines throughout the project lifecycle. Steering Committees and oversight groups are not consistently established or maintained, and project roles (including sponsors and managers) are not always clearly accountable for outcomes. It was advised that a Project Board was recently established for project management which comprised cross functional representation

to ensure that broader organisational interests were incorporated into key decision making.

- City's Project Management Framework does not align to best practice such as PRINCE2or PMBOK as do the City of Canning or City of Wanneroo. The framework has no formal review process, is not consistently applied, provides limited guidance and does not clearly mandate a records management protocol.
- Resourcing of project management has improved but there are some gaps in terms of specialist knowledge and the proposed positioning of the PMO may lack independence if it is a governance function.

Finding 1	The City did not have effective controls in place to manage project cost escalation, ensure timely communication with funding bodies, and maintain adequate financial records. Specifically, the City: • did not notify MRRG of a material project variation in a timely manner; • did not seek approval for significant increases in project cost; • was unable to provide sufficient and auditable justification for the variation; and • did not ensure alignment between approved funding scope and actual expenditure.
Risk	• Breach of MRRG funding conditions and requirements • Significant cost overruns and inefficient use of public funds • Reduced confidence from MRWA, MRRG, and other stakeholders • Weak oversight and accountability increasing likelihood of recurrence • Inadequate records and reporting impacting transparency and auditability.
Risk Rating	Moderate
Recommendation 1	The City should strengthen its project governance, financial management, and funding compliance processes to ensure effective oversight and management of capital projects. This should include: • Establishing formal requirements for timely notification and approval of material project variations • Implementing robust cost estimation, validation, and reforecasting processes • Ensuring clear alignment and reconciliation between approved funding scope and actual expenditure • Strengthening financial record-keeping to maintain a complete and auditable project cost trail with responsibility allocated to Finance • Finalising and embedding a standardised Project Management Framework aligned with recognised standards (e.g. PRINCE2 or PMBOK) • Enhancing PMO capability, independence, and oversight to enforce governance controls and provide assurance.

Management Comment	The project management framework is currently being progressed with the commencement of the Service Manager Organisational Capability and Performance, May 2026. The determination to progress either of the project management standard technology platforms - Project Management Body of Knowledge (PMBOK) or Projects In Controlled Environment, (PRINCE2) will enable a consistent practice that can be applied across the organisation in accordance with the Findings of the Project Management Audit. The Project Governance Framework will deliver each of the processes included in this recommendation by March 2027 consistent with the timeframe adopted in the Project Management Audit.

8.2 REVIEW HOW PREVIOUSLY THE CITY HAS MANAGED AND ACQUITTED MRD GRANTS INCLUDING MANAGEMENT OF PROJECT VARIATIONS WITH MRD.

Overall Outcomes	The City has established processes for monitoring and reporting MRRG-funded projects, including periodic reporting to Council and internal oversight mechanisms. However, these processes are not consistently applied or sufficiently robust to ensure effective cost estimation, project acquittal, and management of project variations. While governance structures (e.g. reporting cycles and delegated authorities) are in place, weaknesses were identified in cost estimation practices, documentation, consistency of reporting, and transparency of acquittal processes. These weaknesses reduce the City's ability to demonstrate compliance with MRRG funding requirements and increase the risk of material project cost variations not being appropriately identified, managed, or communicated.

Project Monitoring and Reporting Framework

The City performs:

- Quarterly formal reporting to Council through Corporate Business Plan updates; and
- Monthly informal reporting to the Executive Team.

Projects are also managed on an exception basis, requiring explanation and corrective action where deviations exceed approved tolerances.

In addition, the City maintains a Quarterly MRRG Project Milestone and Status Report to track funded projects. However, it was noted that:

- the format and naming of this report have changed across financial years (2021/22–2023/24); and
- the report appears primarily focused on funding received vs outstanding, rather than comprehensive tracking of project performance, risks, and variations.

This limits its effectiveness as a governance and oversight tool.

Weaknesses in Cost Estimation Practices

Review of the grant estimation process identified several deficiencies:

- Underestimation of key cost components, particularly:
  - earthworks (significant level changes of 0m–3m not fully accounted for);
  - asphalt (not fully included or incorrectly recorded);
- Lack of supporting documentation for detailed cost estimates;
- Insufficient contingency allowance, with approximately 6% applied despite documentation indicating 10%, and industry expectations suggesting higher allowances (e.g. 10–15% for complex infrastructure works);
- Failure to account for key project complexities, including:
  - land acquisition impacts on design accuracy;
  - level differences across newly acquired land;
  - complexity of traffic management and retaining structures;
- Omission of scope elements, including:
  - asphalt works for mid-block sections;
  - noise wall requirements due to property subdivision; and
  - service authority costs (e.g. ATCO Gas, TPG, Water Corporation upgrades).

A recalculation based on identified omissions suggests that the project estimate could have been significantly higher (approximately $23.9 million), indicating that the original and revised estimates were not sufficiently robust.

Variances Between Grant Estimates, Tender, and Final Costs
Significant discrepancies were identified between:

- grant estimates;
- tendered costs; and
- final project costs.

Contributing factors include:

- underestimation of major cost components;
- scope changes and omissions; and
- lack of allowance for price escalation over a multi-year delivery period (3 years).

This indicates that cost estimation processes did not adequately consider:

- project lifecycle duration;
- market conditions; and
- inflationary pressures.

Project Acquittal and Transparency Issues
Three (3) progress payment claims submitted to MRRG referenced the approved project allocation of $13.5 million. However, the final claim reflected a total project cost of approximately $23.7 million.

While the funding split remained capped at $9.0 million (State) and the balance funded by the City, the acquittal process:

- did not clearly explain the increase in total project cost;
- did not reconcile actual expenditure against approved funding scope; and
- lacked transparency regarding the drivers of cost overruns.

This reduces the ability of MRRG to assess compliance with funding conditions.

Financial Management and Cost Allocation Practices
Finance advised that:

- project costing is based on hourly charge-out rates including overheads;
- rates are periodically reviewed and adjusted; and
- full cost allocation is applied at year-end.

However:

- inconsistencies were identified in the application and understanding of project management cost allocations;
- a flat percentage allocation (e.g. 3%) may not reflect actual project effort, particularly for smaller projects; and
- underbudgeting of project management costs requires retrospective budget adjustments.

While not within the direct scope of this audit, these inconsistencies may contribute to inaccuracies in project cost estimation and reporting.

Variation Management and Delegations
The City has defined delegation thresholds for approving project variations:

- Project Managers – minor variations (e.g. up to ~$90,000);
- Program Managers – higher thresholds with consultation;

- Executive / Council – major variations (e.g. >$250,000 or significant delays).

These thresholds are broadly aligned with standard contract frameworks (e.g. AS2124, AS4000).

However, the effectiveness of these controls is dependent on:
- accurate identification of variations;
- timely escalation; and
- proper documentation and reporting.

As discussed in Section 8.1, these controls were not effectively applied in practice for significant project variations.

Leadership Accountabilities
The organisational structure changed over the timeline of the Hammond Road project was detailed in the Appendix. The numerous changes in leadership and accountability may have potentially impacted the project due to differing levels of handover between each accountable leader. However, there was insufficient audit evidence to fully conclude on this.

Finding 2	While the City has established processes for project monitoring, reporting, and variation approval, these are not consistently applied or sufficiently robust to ensure accurate cost estimation, transparent acquittal, and effective management of project variations. Specifically: • cost estimation practices are not sufficiently detailed or validated; • project reporting does not consistently capture performance, risks, and variations; • acquittal processes lack transparency and reconciliation to approved funding scope; and • variation management controls are not consistently applied in practice.
Risk	• Inability to demonstrate adherence to MRRG funding requirements • Inaccurate cost estimates leading to budget overruns and funding gaps • Ineffective monitoring and oversight of capital projects • Reduced confidence from funding bodies and stakeholders • Inconsistent practices leading to inefficiencies and control gaps.
Risk Rating	Moderate
Recommendation 2	The City should strengthen its processes for managing and acquitting MRRG-funded projects to ensure accuracy, consistency, and transparency. This should include: • Enhancing cost estimation methodologies, including validation, documentation, and appropriate contingency allowances • Standardising project reporting to include clear tracking of scope, cost, risks, and variations

	• Improving acquittal processes to ensure full reconciliation between approved funding scope and actual expenditure with responsibility allocated to Finance • Strengthening variation management practices, including documentation, escalation, and compliance with approval thresholds • Ensuring all relevant costs (including service authorities, land impacts, and lifecycle factors) are incorporated into project planning • Reviewing and clarifying project cost allocation methodologies to ensure consistency and transparency.
Management Comment	The project management framework is currently being progressed with the commencement of the Service Manager Organisational Capability and Performance, May 2026. The processes for MRRG funded projects can be included in the roll out of the Project Governance Framework to ensure that there is enhanced estimates, standardised reporting and improved acquittal processes, with associated documentation. The Project Governance Framework will deliver each of the processes included in this recommendation by June 2027 consistent with the timeframe adopted in the Project Management Audit.

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10. APPENDIX

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
Apr 2019		CEO	Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	
May 2019	**Original MRRG Submission ($8.0M)**	CEO	Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	
Aug 2019		CEO	Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	
Sep 2019	**Original MRRG Submission Queries Response**	CEO	Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
Oct 2019		CEO	Acting Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	
Apr 2020		Acting CEO	Acting Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	
May 2020	**Revised MRRG Submission**	Acting CEO	Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
May 2020	**Revised MRRG Submission Letter ($13.5M)**	Acting CEO	Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	
Jun 2020		Acting CEO	Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	
Jul 2020		Acting CEO	Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	
Aug 2020	**MRRG 1st Grant Received ($3.0M)**	Acting CEO	Director Finance and Corporate Services	Manager Engineering	Project & Asset Services Manager	

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
			Director Engineering and Works			
Sep 2020	**Media Release ($15.0M)**	Acting CEO	Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	
Oct 2020		Acting CEO	Director Finance and Corporate Services Director Engineering and Works	Manager Engineering	Project & Asset Services Manager	
Apr 2021		CEO	Acting Chief Financial Officer Acting Chief of	Manager Engineering	Project & Asset Services Manager	

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
			Operations			
May 2021	**Revised MRRG Submission**	CEO	Acting Chief Financial Officer Acting Chief of Operations	Manager Engineering Manager Engineering	Project & Asset Services Manager	
Jun 2021	**Access to RTR Web and Program Management ($13.5M)**	CEO	Acting Chief Financial Officer Acting Chief of Operations	Manager Engineering	Services Manager	
Jun 2021	**New MMRG Program Manager – Anton Lees**	CEO	Acting Chief Financial Officer Acting Chief of Operations	Manager Engineering	Project & Asset Services Manager	

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
Jul 2021		CEO	Acting Chief Financial Officer Chief of Operations		Project & Asset Services Manager	
Aug 2021		CEO	Acting Chief of Finance Chief of Operations		Project & Asset Services Manager	
Sep 2021	**Council Agenda Item $14M ($1M + $3M 2023)**	CEO	Chief Financial Officer Chief of Operations		Project & Asset Services Manager	

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
Sep 2021	**Adopted Officer Report to Council -Cost breakdown $22M**	CEO	Chief Financial Officer Chief of Operations		Project & Asset Services Manager	
Oct 2021		CEO	Chief Financial Officer Chief of Operations		Project & Asset Services Manager	
Nov 2021		CEO	Chief Financial Officer Chief of Operations		Project & Asset Services Manager	

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
Dec 2021	**Quarterly Expenditure Report**	CEO	Chief Financial Officer Chief of Operations		Project & Asset Services Manager	
Dec 2021	**Noise Report Lloyd George Acoustics**	CEO	Chief Financial Officer Chief of Operations		Project & Asset Services Manager	
Dec 2021	**Quarterly Expenditure Report**	CEO	Chief Financial Officer Chief of Operations		Project & Asset Services Manager	

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
Jan 2022		CEO	Chief Financial Officer Chief of Operations	Head Of Projects		
Feb 2022		CEO	Chief Financial Officer Chief of Operations	Head Of Projects		
Mar 2022	**MMRG Program of Work – Update Request**	CEO	Chief Financial Officer Chief of Operations	Head Of Projects		
Mar 2022	**Project updates following meeting with MRRG**	CEO	Chief Financial Officer Chief of Operations	Head Of Projects		

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
Mar 2022	**Fallout on CoC Grant following MRRG meeting**	CEO	Chief Financial Officer Chief of Operations	Head Of Projects		
Mar 2022	**Quarterly Expenditure Report**	CEO	Chief Financial Officer Chief of Operations	Head Of Projects		
Apr 2022		CEO	Chief Financial Officer Chief of Operations	Head Of Projects		
May 2022		CEO	Chief Financial Officer Chief of Operations	Head Of Projects		
Jun 2022	**2nd Grant Payment Received ($3.0M)**	CEO	Chief Financial Officer Chief of Operations	Head Of Projects		

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
Jul 2022		CEO	Chief Financial Officer Chief of Operations	Head Of Projects		
Nov 2022		Acting CEO	Chief Financial Officer Acting Chief of Operations	Head Of Projects		
Dec 2022	**Quarterly Expenditure Report (45% Completion)**	Acting CEO	Acting Chief Financial Officer Acting Chief of Operations	Head Of Projects		
Jan 2023		Acting CEO	Acting Chief Financial Officer Acting Chief of Operations	Head Of Projects		
Feb 2023		Acting CEO	Acting Chief Financial Officer Chief of Operations	Head Of Projects		
Mar 2023	**Quarterly Expenditure Report ($13.5M)**	Acting CEO	Acting Chief Financial Officer	Head Of Projects		

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
			Chief of Operations			
Apr 2023	**3rd Grant Payment Received ($2.4M)**	Acting CEO	Acting Chief Financial Officer Chief of Operations	Head Of Projects		
May 2023		Acting CEO	Acting Chief Financial Officer Chief of Operations	Head Of Projects		
Jun 2023		Acting CEO	Acting Chief Financial Officer Chief of Operations	Head Of Projects		
Jul 2023	**Quarterly Expenditure Report**	Acting CEO	Acting Chief Financial Officer Chief of Operations	Head Of Projects		

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
Aug 2023		Acting CEO	Acting Chief Financial Officer Chief of Operations	Head Of Projects		
Sep 2023	**Quarterly Expenditure Report**	Acting CEO	Acting Chief Financial Officer Chief of Operations	Head Of Projects		
Nov 2023		CEO	Acting Chief Financial Officer Chief of Operations	Head Of Projects		
Dec 2023	**Quarterly Expenditure Report**	CEO	Acting Chief Financial Officer Chief of Operations	Head Of Projects		

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
Jan 2024		CEO	Acting Chief Financial Officer Chief of Operations	Head Of Projects		
Feb 2024		CEO	Acting Chief Financial Officer Acting Chief of Operations	Head Of Projects		Manager Transport and Traffic
Apr 2024	**Final Claim – Certificate of Completion** **Invoice not received – please explain 75% increase**	CEO	Acting Chief Financial Officer Acting Chief of Operations	Head Of Projects		Manager Transport and Traffic
May 2024		CEO	Acting Director Corporate and System Services Acting Director Infrastructure Services	Head Of Projects		Manager Transport and Traffic
Jun 2024	**Will investigate and respond – possible prefunding and exclusions**	CEO	Acting Director Corporate and System Services Acting Director	Head Of Projects		Manager Transport and Traffic

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
			Infrastructure Services			
Jul 2024		CEO	Acting Director Corporate and System Services Acting Director Infrastructure Services	Head Of Projects		Manager Transport and Traffic
Nov 2024		CEO	Director Corporate and System Services Director Infrastructure Services	Head Of Projects		Manager Transport and Traffic
Dec 2024	**Final claim – Revised Certificate of Completion**	CEO	Director Corporate and System Services Director Infrastructure Services	Head Of Projects		Manager Transport and Traffic
Jan 2025		CEO	Director Corporate and System Services	Head Of Projects		Manager Transport and Traffic

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
			Director Infrastructure Services			
Feb 2025	**Errors in how the project has been transacted – communicated to MRWA**	CEO	Director Corporate and System Services Director Infrastructure Services	Head Of Projects		Manager Transport and Traffic
Mar 2025		CEO	Director Corporate and System Services Director Infrastructure Services		Service Manager Traffic and Major Projects	Manager Transport and Traffic
Apr 2025	**Revised Certificate of Completion**	CEO	Director Corporate and System Services Director Infrastructure Services		Service Manager Traffic and Major Projects	Manager Transport and Traffic
May 2025		CEO	Director Corporate and System Services		Service Manager Traffic and Major Projects	

Date	Timeline – according to GFG Report	Chief Executive Officer	Executive Level	Group Manager Level	Service Manager Level	Service Lead Level
			Director Infrastructure Services			
Jun 2025	**Retention of $600k** **(Project cost $23.7M)**	CEO	Director Corporate and System Services Director Infrastructure Services		Service Manager Traffic and Major Projects	

15.1.3 (2026/MINUTE NO 0106) RFQ01/2026 Appointment of Auditor - Internal Audits and Development of Internal Audit Plan

Executive	Chief Executive Officer
Author	Risk and Governance Advisor
Attachments	1. City of Cockburn Internal Audit Plan 2024-2026 ⇩ 2. Summary of Evaluation Process – Selection of Successful Submission for RFQ01/2026 'Appointment of Auditor- Internal Audits and Development of Internal Audit Plan' **(Confidential)**

Officer Recommendation/Committee Recommendation/Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen

That Council ENDORSES the tender submission from William Buck Consulting (WA) Pty Ltd for RFQ01/2026 'Appointment of Auditor – Internal Audits and Development of Internal Audit Plan', for a period of two (2) years from the date of Contract Award, with City of Cockburn instigated options to extend the period for a subsequent twelve (12) months after that, to a maximum of three (3) years.

CARRIED 10/0

Background

At its 20 May 2025 meeting, the City's Audit Risk and Compliance Committee (ARC) of the City of Cockburn (the City) endorsed the approach to be undertaken by the City in relation to its City of Cockburn Internal Audit Plan 2024-2026 (Audit Plan) and supported a formal procurement process for delivery of internal audit services (2025/Minute No 0016). The Audit Plan is presented to this report (refer Attachment 1).

This report informs the City's Audit Risk and Compliance Improvement Committee (ARIC) of the procurement process undertaken by the City and its outcome, specifically the selection of William Buck Consulting (WA) Pty Ltd (William Buck) as the successful service provider for the 'Appointment of Auditor – Internal Audits and Development of Internal Audit Plan'.

Submission

N/A

Report

Through the release on 22 January 2026 of RFQ01/2026 'Appointment of Auditor – Internal Audits and Development of Internal Audit Plan', the City invited suitably

qualified and experienced service providers to provide services as an internal auditor to the City.

RFQ01/2026 required an audit service provider to deliver two audits remaining in the City's current Internal Audit Plan, provide advice to draft a new Internal Audit Plan including reviewing the City's audit log, and provide an audit service to complete the new internal audit.

11 suitably qualified and experienced service providers were invited and four quotes were received.

Attachment 2 to this report summarises the process undertake by a selection panel in evaluating all quotes submitted against a weighed selection criteria. The selection panel by consensus agreed that the submission from William Buck achieved the highest overall score and demonstrated:

- Extensive and directly relevant local government experience
- Strong and suitably qualified resources
- A robust, risk-based and contemporary audit methodology
- Alignment with sustainability and responsible business practices
- A strong local presence and understanding of the WA local government environment.

Therefore, it is recommended that Council appoint William Buck as the City's Internal Auditor for the provision of internal audit services and the development of the Internal Audit Plan, for the specified contract term, subject to finalisation of contractual arrangements.

This recommendation is based on William Buck having demonstrated experience in performing this type of work at other organisations, including at other local governments within Western Australia.

Strategic Plans/Policy Implications

Our Governance
Transparent leadership that listens, communicates openly and plans for a sustainable future.
• Facilitate transparent and accountable governance for today and tomorrow.
Strive for financial sustainability and operational excellence.

Budget/Financial Implications

The engagement of the recommended audit firm can be accommodated through existing budget.

Legal Implications

Local Government (Audit) Regulations 1996 r17 CEO to review certain systems and procedures.

Community Consultation

N/A

Risk Management Implications

Audit oversight and review is a function of the ARIC. The ARIC is required to review the City's Internal Audit Plan as part of the City's risk management practices to support continuous improvement.

This report details improvements to the City's risk management reporting practices
Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil

City of Cockburn Internal Audit Plan 2024-2026 (Revised – 19 March 2024 Audit, Risk and Compliance Committee Meeting)

Function/Process/Activity	Reason	Likelihood	Consequence	Risk	Audit Scope – to be refined in partnership with the Auditor	Organisational Context	2024	2025	2026
1. Procurement Corporate and Systems Services – Strategic Procurement [ELT member: Director Corporate and System Services; Responsible Person: Chief Financial Officer]	**Ensuring Value for Money:** The City is entrusted with public funds, and procurement is often a significant area of expenditure. An audit helps ensure these funds are used effectively and efficiently to acquire goods and services that meet the needs of the community at a fair price. **Promoting Transparency and Accountability:** Public trust is essential for the City. An audit fosters transparency by scrutinizing procurement practices and revealing any potential irregularities or non-compliance with regulations. This promotes accountability and helps ensure public funds are used ethically and for intended purposes. **Identifying and Mitigating Risks:** Procurement processes can be complex and susceptible to various risks, such as fraud, corruption, or errors in judgment. An audit can identify these risks, assess their likelihood, and impact, and recommend strategies to mitigate them, safeguarding public funds and ensuring the integrity of the procurement process. **Enhancing Efficiency and Effectiveness:** An audit can identify areas where procurement procedures can be streamlined or improved, potentially leading to cost savings and increased efficiency. It can also evaluate the effectiveness of procurement strategies in achieving desired results and suggest improvements for better alignment with the City's objectives. *Linked to Strategic Community Plan 2020-2030, Strategic Outcomes and Objectives; Listening and Leading – A community focused, sustainable, accountable, and progressive organisation.* *Strategic Objectives – 5.1 Best practice Governance, partnerships, and value for money. Measurements – Improved satisfaction with the City's Governance and financial sustainability* *Local Government Act 1995* *Local Government (Functions and General) Regulations 1996.*	Possible 3	Minor 2	**Moderate 6**	**Contract Formation and Award:** Adherence to established procurement policies and procedures in the formation and award of contracts. Review of tender documentation and evaluation processes to ensure compliance with regulations and fairness. Assessment of contract award decisions and justifications for chosen suppliers. **Contract Management:** Effectiveness of contract management practices. **Contract Variations and Extensions:** Review of the process for authorising contract variations and extensions. **Contractual Dispute Resolution:** Effectiveness of mechanisms for resolving disputes arising from contracts. **Contract Close-out and Post-Contract Review:** Review of contract close-out procedures. **Training and Awareness:** Availability and effectiveness of training programs for staff on procurement policies, procedures, and best practice. Assessment of staff awareness and understanding of their roles and responsibilities.	On 20 June 2022, the Chief Financial Officer suggested scheduling this audit for the 2023 calendar year. The reason for this being that the Procurement Team at capacity with tenders and the conversion from *Ci* to *Ci – Anywhere* until December 2022. OAG Local Government Focus Audit - Timely Payment Of Suppliers – 2018. Procurement Improvement Internal Audit Completed 2014/15. Procurement/Supply Chain Management Process 2011 Internal Audit Plan Completed 2012/13.		✓	
2. Information Management Corporate and Systems Services – Information Technology and Customer [ELT member: Director Corporate and System Services;	**Ensuring Transparency and Accountability:** Effective information management is crucial for transparent decision-making and public accountability. An audit evaluates how information is collected, stored, and accessed, ensuring it's readily available for public scrutiny and supports informed decision-making by Council. **Mitigating Risks and Protecting Data:** The City manages vast amounts of sensitive data, and proper information management is critical for mitigating risks like data breaches, loss, or	Possible 3	Minor 2	**Moderate 6**	**Information Governance Framework:** Existence and effectiveness of a documented information governance framework that outlines policies, procedures, and responsibilities for information management. Alignment of the framework with relevant regulations and best practice. **Information Lifecycle Management:** Effectiveness of processes for creating, capturing, storing, accessing, using, archiving, and disposing of information throughout its lifecycle. Compliance with relevant retention and disposition schedules for different types of information.	The last Records Management internal audit was undertaken in 2018. A Privacy Impact Assessment Audit was undertaken in 2020. In 2024, locating information for FOI requests, legal purposes and staff related matters continues to be challenging and an ongoing		✓	

City of Cockburn Internal Audit Plan 2024-2026 (Revised – 19 March 2024 Audit, Risk and Compliance Committee Meeting)

Function/Process/Activity	Reason	Likelihood	Consequence	Risk	Audit Scope – to be refined in partnership with the Auditor	Organisational Context	2024	2025	2026
Responsible Person: Chief Information Officer]	unauthorised access. An audit assesses the security measures in place, identifies potential vulnerabilities, and recommends improvements to safeguard sensitive data. **Enhancing Efficiency and Effectiveness:** Efficient information management underpins various government functions. An audit evaluates information flow, access, and utilisation, identifying areas for improvement. This can lead to streamlined processes, improved information sharing, and ultimately contribute to better service delivery and decision-making for the benefit of the community. *Linked to Strategic Community Plan 2020-2030, Strategic Outcomes and Objectives; Listening and Leading – A community focused, sustainable, accountable, and progressive organisation.* *Strategic Objectives – 5.1 Best practice Governance, partnerships, and value for money. Measurements – Improved satisfaction with the City's Governance and financial sustainability.* *Local Government Act 1995* *State Records Act 2000*				**Information Security:** Adequacy of security controls to protect information from unauthorised access, modification, loss, or misuse. **Information Technology Infrastructure:** Effectiveness of the information technology (IT) infrastructure in supporting information management needs, including: ○ Hardware and software systems for data storage, processing, and access. ○ System uptime and performance monitoring. ○ Backup and disaster recovery capabilities. **Information Access and Transparency:** Availability of clear and accessible procedures for internal and external access to public information, complying with relevant open government and freedom of information (FOI) requirements. Effectiveness of communication strategies to educate the public about information access rights and procedures. **Records Management:** Effectiveness of the City's records management program. **Information Management Training and Awareness:** Availability and effectiveness of training programs for staff on information management policies, procedures, and data security best practices. Assessment of staff awareness and understanding of their roles and responsibilities in managing information effectively.	matter for the City. It is important to test the outcomes of the previous audit in line with the City's community growth, staff turnover and periods of shutdown due to Covid to ensure that information management is keeping pace with organisational change.			
3. Corporate Card Expenditure, Controls and Reporting Corporate and Systems Services – Strategic Finance [ELT member: Director Corporate and System Services; Responsible Person: Chief Financial Officer]	This internal Audit is required to comply with Council Decision (3) as set out in the Minutes for the 9 November 2023 OCM record 2023/Minute No. 0299 - *'That Council:* *(1) ADOPTS the amendments to the Procurement Policy;* *(2) AMENDS Item 2, Value for Money, to include the following: All pre-qualified, approved, and strategic business partnership suppliers will be systematically reviewed in line with contract terms and performance criteria (at least three yearly or as required) and* *(3) REQUESTs the CEO to present an internal Scope of Audit – Corporate Credit Card Expenditure, Controls and Reporting to the first Audit & Risk meeting in 2024 for consideration by the Committee.'*	Unlikely 2	Minor 2	**Low 4**	The recommended scope of this audit is: • to assess the types of purchase made by credit cards; • to determine whether credit cards are the most efficient and effective means for the types of costs incurred; • to assess the oversight and control of the credit card spending; and • to make recommendations for improvement as required. **UPDATE** Paxon Group was selected on 20 June 2024 to conduct this audit. The final audit report was submitted by Paxon on 06 January 2025. The report was submitted to the Audit, Risk and Compliance Committee at its 18 March 2025 meeting.	Council 2023/Minute No. 0299 records the reason for Council Decision (3) as: *'The City currently has 72 corporate credit cards averaging $100k total spend per month, equating to approximately $1.2mil expenditure per year. In the current economic climate, it is prudent that an audit is conducted to ensure public money is being spent wisely and ethically. This audit is one part of a wide-ranging program we should put in place to make sure our spending is focused on the right priorities and that strong controls govern how rates are spent. Residents and ratepayers are under economic strain. There is no such thing as council money – there is only ratepayers' money that we are charged with*	✓		

City of Cockburn Internal Audit Plan 2024-2026 (Revised – 19 March 2024 Audit, Risk and Compliance Committee Meeting)

Function/Process/Activity	Reason	Likelihood	Consequence	Risk	Audit Scope – to be refined in partnership with the Auditor	Organisational Context	2024	2025	2026
						spending wisely and frugally. *We should examine every area of spending to make sure ratepayers are getting value for money and ensure that their money is being spent in the most efficient and ethical way possible.'* **COMPLETED & CLOSED**			
4. Fleet Management Infrastructure Services – Fleet Management [ELT member: Director Infrastructure Services; Responsible Persons: Group Manager Parks, Fleet and Waste, and Group Manager People and Organisational Performance]	The City has a considerable investment in its fleet assets and considerable resources are consumed in operating and maintaining the fleet to ensure it services the City's business requirements. Independent review will assist determine the effectiveness of the fleet management model. *Linked to Strategic Community Plan 2020-2030, Strategic Outcomes and Objectives; Listening and Leading – A community focused, sustainable, accountable, and progressive organisation.* *Strategic Objectives – 5.1 Best practice Governance, partnerships, and value for money. Measurements – Improved satisfaction with the City's Governance and financial sustainability.*	Unlikely 2	Medium 3	**Moderate 6**	The objective of the review is to assess the adequacy of the management control framework and related risk management strategies for the fleet management function, including processes relating to the planning, organising, controlling, directing, communicating, and the management of vehicle assets. Extent to which the City's is complying with policies, procedures, guidelines, and with laws and regulations pertaining to fleet management. **UPDATE** Blue Zoo Pty Ltd was selected on 23 April 2025 to conduct this audit. The audit was shared with the City of Kwinana. The final audit report was submitted by Bluezoo on 02 September 2025 The report will be submitted to the Audit, Risk and Integrity Committee at its 06 December 2025 meeting.	Emerging Strategic & Operational Risks **COMPLETED & CLOSED**		✓	
5. 'Acting through' Corporate and Systems Services – Strategic Procurement [ELT member: Director Corporate and System Services; Responsible Person: Chief Information Officer]	The City included this audit in the City of Cockburn Strategic Internal Audit Plan 2022-2023 (ARC September 2022) for completion in the 2022 - 2023 financial year to comply with a 14 April 2022 resolution of Council. *There is uncertainty by some Elected Members of the application of the principle of 'acting through'. This was identified in the City of Cockburn Governance Review 2021 at the City of Cockburn Governance Steering Committee Meeting on 22 March 2022. Subsequently, Council resolved on 14 April 2022 to list the item in the City's Strategic Internal Audit Plan 2022-2023 to be completed in the 2022 -2023 financial year.* *Local Government Act 1995 (the Act)*	Risk assessment was not undertaken			The auditor will be required to examine how procurement at the City implements and administers its: · Authorisations provided under legislation · Delegations provided under the Act · Acting through another person **UPDATE** It has taken the City significant time to procure the services of an Auditor to undertake this work. McLeods Lawyers was selected on 28 June 2023 to conduct this audit. Due to the nuance of the matter, the audit took longer than anticipated. it The final audit report was submitted by McLeods on 24 February 2025 The report was submitted to the Audit, Risk and Compliance Committee at its 18 March 2025 meeting.	Section 5.45 of the Act states that provisions concerning delegations do not prevent a local government from performing any of its functions by acting through a person, or a CEO from performing any of his or her functions through the actions of another person. While what constitutes an 'acting through' arrangement is not defined in legislation, the Department's published guidance on the matter states that acting through arrangements can be employed where an Officer performs tasks at the direction of the authority holder. **COMPLETED & CLOSED**		✓	

15.1.4 (2026/MINUTE NO 0107) Integrity Strategy Update

Executive Chief Executive Officer
Author Risk and Governance Advisor
Attachments 1. Ethical Governance Proposal to City of Cockburn **(Confidential)**

Officer Recommendation/Committee Recommendation/Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen

That Council NOTES the appointment of Ethical Governance to facilitate the City of Cockburn Integrity Strategy to align with the Public Sector Commission's Integrity Strategy.

CARRIED 10/0

Background

At its 25 November 2025 meeting, the Audit, Risk and Improvement Committee (ARIC) of the City of Cockburn (the City) was presented with an update on the progress made by the City with the Development of an Integrity Strategy aligned with the Integrity Strategy of the Public Sector Commission (PSC).

Subsequently, the City sought the services of an appropriately experienced and qualified external service provider to facilitate developing and implementing the City's Integrity Strategy Improvement Framework.

This report is to inform the ARIC to note the procurement process undertaken by the City and the outcome of that process that resulted in Ethical Governance being selected as the successful service provider to facilitate in developing and implementing the City's Integrity Strategy Improvement Framework.

Submission

N/A

Report

On 3 March 2026 the City invited the following four external service providers to quote on facilitating and implementing the City's Integrity Strategy Improvement Framework to align with the PSC's Integrity Strategy:

- Applied Innovation
- Australian Compliance Institute
- Ethical Governance
- Governance Institute of Australia.

The invitation stipulated that quotes should be based on the cost of providing the service in accordance with:

- WALGA PSP003 Panel
- Common User Agreement.

The following two entities stated that they were unable to submit a proposal:

- Applied Innovation;
- Governance Institute of Australia;

Ethical Governance submitted a proposal to the City outlining its approach to facilitating leadership workshops and developing an integrated strategy aligned with the Public Sector Commission's integrity framework. Proposal from Ethical Governance (refer Attachment 1).

The proposal from Ethical Governance outlines a facilitation and strategy development approach designed not only to meet the requirements of the PSC's Integrity Framework, but also to ensure the strategy is practical, implementable, and capable of embedding integrity as a lived organisational capability across the City.

Ethical Governance has been appointed to facilitate in developing and implementing the City of Cockburn Integrity Strategy to align with the Public Sector Commission's Integrity Strategy.

Work has commenced with Ethical Governance to facilitate internal workshops and prepare the draft Integrity Strategy. This will be presented to the ARIC at later meeting in 2026 for consideration of formal adoption.

Strategic Plans/Policy Implications

Our Economy
Attracting investment, supporting business and visitor growth and boosting local jobs through vibrant hubs.
• Attract investment to the City by promoting innovation and economic opportunity.

Our Governance
Transparent leadership that listens, communicates openly and plans for a sustainable future.
• Facilitate transparent and accountable governance for today and tomorrow.
Strive for financial sustainability and operational excellence.

Budget/Financial Implications

The engagement of the Integrity Strategy can be managed within existing Corporate Business Plan and Budget processes.

Legal Implications

The Integrity Strategy will assist the City to comply with its legal obligations and align it to the PSC integrity requirements.

Community Consultation

N/A

Risk Management Implications

The Integrity Strategy can include actions to better manage any identified integrity risks.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

15.1.5 (2026/MINUTE NO 0108) City of Cockburn Risk Register Update

Executive Chief Executive Officer
Author Risk and Governance Advisor
Attachments
1. City of Cockburn Strategic Risk Register Summary 25 November 2025
2. Strategic Risks – Audit Risk and Improvement Committee 17 February 2026

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) ENDORSES the Strategic Risk Register shown as Attachment 2;

(2) REQUESTS the Chief Executive Officer to prepare an Organisational Risk Register based on the same principles, and reflecting the approach, of the Strategic Risk Register;

(3) REQUESTS the Chief Executive Officer to prepare an updated Risk Management Framework based on the same principles, and reflecting the approach, of the Strategic Risk Register; and

(4) REQUESTS biannual risk reports to the ARIC on Strategic Risk and Operational Risk.

CARRIED 10/0

Background

Following the 25 November 2025 Audit, Risk and Improvement Committee (ARIC) meeting, Council requested that the Chief Executive Officer (CEO) organise a workshop on Risk at the City of Cockburn.

At the 17 February 2026 ARIC meeting, the City facilitated a risk management workshop which was attended by the ARIC members, one non-ARIC Elected Member, and the Executive Leadership Team (ELT). The risk management workshop was to review the City's Strategic Risk Register.

This report provides an update to the ARIC on the City's approach to Risk following the 17 February 2026 Risk Workshop.

Submission

N/A

Report

At the 17 February 2026 Risk Management Workshop, attendees reviewed the 13 strategic risks which were identified by Elected Members and ELT at risk management workshops facilitated by Riskwest during May and August 2024.

The current Strategic Risk Register emanating from the 2024 Riskwest Workshops is summarised (refer Attachment 1).

Regular reviews of the Strategic Risk Register are necessary to ensure the City's identified strategic risks are aligned to the City's current Strategic Community Plan. The current City of Cockburn Strategic Community Plan 2025-2035 was adopted by Council at the 19 June 2025 Special Council Meeting. The 17 February 2026 Risk Management Workshop was an appropriate and timely strategic risk review.

Strategic risks reflect the internal and external forces capable of causing uncertainty on the City's long-term business strategies or strategic objectives in its Strategic Community Plan. For effective risk governance, strategic risks are owned and managed by individual member of the City's Executive Leadership Team (ELT).

Table 1 below summarises the outcome from the 17 February 2026 Risk Management Workshop, which resulted in five new strategic risks being identified.

Table1: City of Cockburn 17 February 2026 strategic risk register summary

	Risk name	Risk description	Risk owner
1	Strategic outcomes	Failure to deliver strategic plan outcomes resulting in significant reduction in liveability in our suburbs.	Director Infrastructure Services
2	Corporate outcomes	Failure to deliver services, projects, facilities and assets resulting in non-achievement of Corporate Business Plan.	Director Corporate and System Services
3	Cyber security	Failure to provide cyber security resulting in loss of private data or compromise of systems.	Director Corporate and System Services
4	Natural disaster	Natural disasters resulting in loss of life, substantial property damage or compromised community or public health.	Director Sustainable Development and Safety
5	Community and workplace safety	Failure to provide a safe community or work environment resulting in loss of life or significant injuries.	Director Sustainable Development and Safety

Attachment 2 to this report is the comprehensive revised strategic risk register summarise in Table 1 above.

Operational Risks

The 25 November 2025 Council resolution requests the City's Operational Risk Register to also be reviewed. It is appropriate for ARIC to adopt the Strategic Risk Register before the City reviews its operational risks. It is anticipated this review will be completed by the end of this calendar year.

Business Continuity
In late February 2026 military conflict in the Middle East erupted causing global oil market disruption. Australian agencies and regulators reported that, from 20 February 2026, wholesale petrol and diesel prices began rising, and after 28 February 2026 international benchmark prices and domestic wholesale prices moved sharply higher.

As a result of the above global events, the City has convened a Business Continuity Team to monitor and manage a concerted Fuel Supply Business Continuity Response Plan. Managing resources to understand and plan an appropriate response by the City has taken priority over a review of the Operational Risk Register.

The City has prepared a bespoke Fuel Supply 2026 Business Continuity Plan to respond to events and significant work has been undertaken to plan for a response if fuel supply conditions worsen. A report to Council endorsed this approach at the April 2026 Council meeting.

Strategic Plans/Policy Implications

Our Governance
Transparent leadership that listens, communicates openly and plans for a sustainable future.
• Facilitate transparent and accountable governance for today and tomorrow.
Strive for financial sustainability and operational excellence.

Budget/Financial Implications

Endorsing the Strategic Risk Register has no immediate financial impact; however, future risk treatment actions may have resourcing or budget implications that will be considered through normal planning and budget processes.

Legal Implications

Local Government (Audit) Regulations 1996 r17 CEO to review certain systems and procedures.

Community Consultation

N/A

Risk Management Implications

Risk management oversight and review is a function of the ARIC.

The ARIC is required to review the City's Strategic and Operational Risk as part of the City's risk management practices.

The ARIC's oversight of the Risk Register review report supports continuous improvement of risk management processes.

Adopting this report will result in the City continually improving its risk management processes.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

City of Cockburn strategic risk register summary, on 25 November 2025

Risk No.	Risk name	Risk description	Level of risk
1	Financial sustainability	Failure to ensure the financial viability and long term sustainability of the City.	Moderate 8
2	Economic development	Failure to engage and partner with business and development stakeholders to promote, advocate and support opportunities to live, work and invest in the City.	Moderate 6
3	Environmental protection and management	Council plans, decision making processes and/or activities fail to effectively and responsibly support the management, protection and improvement of its natural environment (areas, bushlands, parks and open spaces).	Moderate 9
4	Sustainable Resource Management - Water	Failure to manage both the use of and impact on water supply across the City's activities in a sustainable and responsible way.	Moderate 6
5	Sustainable Resource Management - Energy	Failure to manage the use of energy across the City's activities in a sustainable and responsible way.	Moderate 6
6	Sustainable Resource Management - Waste	Failure to manage waste across the City's activities in a sustainable and responsible way.	Moderate 6
7	Climate Change	Failure to manage both the impact of climate change, as well as the impact the City has on the driver of climate change.	Moderate 9
8	Community, Lifestyle and Security	Failure to plan for, provide and support socially connected, healthy and safe neighbourhoods.	Moderate 6
9	Infrastructure and assets	Failure to strategically plan, deliver and maintain infrastructure and assets to support the City's community aspirations and predicted growth.	Moderate 6
10	Transport	Failure to strategically plan, deliver and maintain an integrated, improved and accessible transport network, to support the City's community aspirations and predicted growth.	Moderate 9
11	Governance	Failure to ensure ethical and accountable governance and decision-making at the City.	Moderate 6
12	Community Engagement and Service Delivery	Failure to deliver quality and responsive services, which meet the needs and expectations of the community.	Moderate 6
13	Employer of choice	Inability to develop and maintain a competent, capable and culturally aligned workforce.	Moderate 9

City of Cockburn Strategic Risk Register – As Discussed at the 17 February 2026 Council Risk Management Workshop, Updated on 05 May 2026)

Risk Identification & Analysis					Current Risk Assessment (Residual) Risk Rating				Management of Identified Risk			
Risk No.	Risk Title	Risk Description	Possible Causes	Existing Controls	Control Rating: **R** = Robust **A** = Adequate **I** = Inadequate	Consequence Rating	Likelihood Rating	Level of Risk	Risk Strategy (i.e., ACCEPT, TOLERATE, REDUCE / IMPROVE CONTROLS)	Risk Owner	Treatment Action Plans	
1.	**Strategic Outcomes**	Failure to deliver strategic plan outcomes resulting in significant reduction in liveability in our suburbs.	1. Strategic Plans, Corporate Business Plans, Asset Management Plans not executed. 2. Service Plans not aligned to community expectation and technical levels of services 3. Mismatch of urban intensification to infrastructure delivery 4. Ad hoc State government urban growth decisions (beyond subregional plan) 5. Constraints on funding 6. Shifts in community expectations 7. Reduction in WA State Govt Services requiring LGA's to address the gap 8. Geopolitical impacts	1. Integrated strategic, financial, asset planning framework 2. Asset management and renewal prioritisation processes 3. Suite of strategic documents adopted by Council and implemented, i.e. Community Infrastructure Plan, Integrated Transport Strategy, Urban Forest Plan, Climate Change Strategy, Waste Strategy. 4. Ongoing monitoring of demographic trends and growth assumptions	**R**	Insignificant 1	Possible 3	Low 3	Accept	Director Infrastructure Services		
2.	**Corporate Outcomes**	Failure to deliver services, projects, facilities and assets resulting in non-achievement of corporate business plan.	1. Insufficient organisational capability or capacity to deliver planned outcomes 2. Financial pressures or volatility impacting service and capital delivery 3. Ineffective prioritisation or sequencing of projects and initiatives 4. Asset portfolios not aligned with service needs 5. Workforce availability, capability or succession challenges 6. Supply chain disruption	1. Corporate planning and performance management framework 2. Long term financial planning and budget governance 3. Procurement and contract governance 4. Project and asset management frameworks 5. Workforce planning and capability development strategies	**I**	Medium 3	Possible 3	Moderate 9	Tolerate	Director Corporate and System Services	1. Fuel Supply Business Continuity Plan	
3.	**Cyber security**	Failure to provide cyber security resulting in loss of private data or compromise of systems	1. Increasing sophistication and frequency of cyber threats 2. Human error, inadequate cyber awareness, failure to recognise threats, intentional acts. 3. Third-party or supply-chain vulnerabilities 4. Rapid digitisation outpacing control maturity	1. ICT planning, governance and risk management arrangements 2. Security monitoring, response and recovery capabilities 3. Staff awareness and training programs 4. External assurance and testing activities	**A**	Major 4	Unlikely 2	Moderate 8	Tolerate	Director Corporate and System Services		

City of Cockburn Strategic Risk Register – As Discussed at the 17 February 2026 Council Risk Management Workshop, Updated on 05 May 2026)

Risk Identification & Analysis					Current Risk Assessment (Residual) Risk Rating				Management of Identified Risk			
Risk No.	Risk Title	Risk Description	Possible Causes	Existing Controls	Control Rating: **R** = Robust **A** = Adequate **I** = Inadequate	Consequence Rating	Likelihood Rating	Level of Risk	Risk Strategy (i.e., ACCEPT, TOLERATE, REDUCE / IMPROVE CONTROLS)	Risk Owner	Treatment Action Plans	
4.	**Natural disaster**	Natural disasters resulting in loss of life, substantial property damage or compromised community or public health and environmental damage	1. Bush fire 2. Flood 3. Storm / cyclone 4. Storm surge/coastal erosion.	1. Coastal Hazard Mitigation Risk Mitigation Adaptation Plan (CHRMAP) 2. Local Emergency Management Arrangements (includes LEMP, Local Recovery Plan, Emergency Comms Plan, Animal Welfare Plan, Evacuation Centre Guidelines) 3. Business Continuity Plan 4. Bushfire Planning, Monitoring, Response and Recovery 5. Storm water drainage asset planning, operation and maintenance	**A**	Medium 3	Likely 4	High 12	Reduce	Director Sustainable Development and Safety		
5.	**Community and Workplace Safety**	Failure to provide a safe community or work environment resulting in loss of life or significant injuries	1. Emerging security threats and external risk environment 2. Inadequate or ineffective safety governance systems 3. Physical or psychosocial hazards 4. Poorly planned or managed high-risk activities or events 5. Insufficient safety culture or accountability	1.WHS governance framework 2.Community safety and security strategies 3.Incident management, reporting and investigation processes 4.Training, supervision and safety leadership programs 5.Monitoring of safety performance and emerging risks	**A**	Major 4	Possible 3	High 12	Reduce	Director Sustainable Development and Safety		

15.1.6 (2026/MINUTE NO 0109) Appointment of Deputy of the Presiding Member - ARIC

Executive	Chief Executive Officer
Author	Service Lead Governance and Council Support
Attachments	1. Mr Aswin Kumar - CV and Cover Letter **(Confidential)**

Officer Recommendation/Committee Recommendation/Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) APPOINTS Aswin Kumar as independent Deputy of the Presiding Member of the City of Cockburn Audit, Risk and Improvement Committee; and

(2) DETERMINES the fee payable for the independent Deputy of the Presiding Member to be the maximum amount as determined by the Salaries and Allowances Tribunal from time to time, varied automatically.

CARRIED BY ABSOLUTE MAJORITY OF COUNCIL 10/0

Background

Under recent Local Government Reform, local governments will be required to have an Audit, Risk and Improvement Committee (ARIC).

As part of these reforms, Council must, at a minimum, appoint an independent Presiding Member of the ARIC. Council may also appoint an independent Deputy Presiding Member of the ARIC. Council did this at the 28 October 2025 Special Meeting of Council.

Reforms also require that Council appoint an independent Deputy *of* the Presiding Member. This report presents to Council the recommended candidate for this role for Council's consideration.

Submission

N/A

Report

Under Local Government Reform, ARICs will be required to have an independent Deputy *of* the Presiding Member. This is a separate and distinct role to the Deputy Presiding Member.

The Deputy of the Presiding Member will only attend an ARIC meeting where both the independent Presiding Member and Deputy Presiding Member are unable, unwilling or unavailable to attend. The Deputy Presiding Member and the Deputy *of* the Presiding Member cannot be the same person.

To identify a suitable candidate, the City reviewed the applications received for the independent Presiding Member and Deputy Presiding Member roles.
The City then reached out to any candidates who were selected for interview but unsuccessful, and who have previous experience as an independent member of an ARIC.

The City has identified Aswin Kumar as the preferred candidate for appointment. His CV and cover letter as provided in his application for the independent Presiding Member and Deputy Presiding Member roles is attached to this report.

Mr Kumar has previous experience as an independent member of the City of Subiaco and Mindarie Regional Council, Audit and Risk Committees.

Strategic Plans/Policy Implications

Our Governance
Transparent leadership that listens, communicates openly and plans for a sustainable future.
• Facilitate transparent and accountable governance for today and tomorrow.

Budget/Financial Implications

There are no significant budget/financial implications arising from the recommendations of this report. The City has budgeted for the required meeting fee and allowable expense reimbursements for independent members.

Legal Implications

The City is required under the Act to appoint a Deputy of the Presiding Member of the ARIC.

Community Consultation

N/A

Risk Management Implications

There is a low level of risk associated with adopting the officer recommendations as presented to Council. It ensures Council appoints a Deputy of the Presiding Member of the ARIC, as required by the Act.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

15.1.7 (2026/MINUTE NO 0110) Local Government Reform: Update to Terms of Reference for the Audit, Risk and Improvement Committee

Executive	Chief Executive Officer
Author	Service Lead Governance and Council Support
Attachments	1. ARIC Terms of Reference – track changes 2. ARIC Terms of Reference Attachments under separate cover

Officer Recommendation/Committee Recommendation/Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen

That Committee recommends Council ADOPTS the revised Terms of Reference for the Audit, Risk and Improvement Committee.

CARRIED 10/0

Background

On 1 January 2026, changes to the Local Government Act 1995 (the Act), Local Government (Audit) Regulations 1996 (Audit Regulations), and the Local Government (Financial Management) Regulations 1996 (Financial Management Regulations) came into effect to give effect to reform to Audit, Risk and Improvement Committees.

This report presents to Council an update to the Terms of Reference for the Audit, Risk and Improvement Committee to ensure to aligns with changes made as a result of reform.

Submission

N/A

Report

As part of LG Reform, the Audit Regulations have been amended to prescribe the functions of an Audit, Risk and Improvement Committee.

City officers have assessed the functions prescribed as provided in the Audit Regulations, with the City's current Terms of Reference for the ARIC, and made updates to the Purpose, Objectives and Duties of the ARIC, to ensure alignment.

While the changes appear significant (refer Attachment 1), they are largely wording changes to more closely align the Terms of Reference with the wording used in the Audit Regulations, as well as to remove repetitive content.

One key change, reflected in the updated Terms of Reference, is that with reform, the requirement for the CEO to conduct a review of the local government financial management systems and procedures every three years under regulation 5(2)(c) of the Financial Management Regulations has been removed. Instead, it is now incorporated as part of the broader four-yearly review of the City's systems and procedures as required by regulation 17 of the Audit Regulations.

Other key changes made to the Terms of Reference during this review, not related to LG Reform, are:

- Changing the meeting fee for the Deputy Presiding Member so that it is 75% of the maximum allowable by the Salaries and Allowances Tribunal. This gives effect to Council's decision made at the 12 May 2026 Ordinary Meeting of Council
- Removing the requirement that there be at least two proxies. The current ARIC does not have any proxy members. Further, the Terms of Reference for the Governance Committee do not include any requirement for proxies to be appointed
- Removing the clause specifying what a quorum for a meeting is as the Act already prescribes the Quorum for Committee meetings
- Amending the time an ARIC is held to be "as scheduled by Council", to allow more flexibility of scheduling where needed
- Removing the content to do with delegated authority. This aligns with the revocation of this delegation done by Council at the 12 May 2026 Ordinary Meeting of Council. As explained in that report, delegation to the ARIC is not necessary for ARIC to be able to meet with an auditor.

Strategic Plans/Policy Implications

Our Governance
Transparent leadership that listens, communicates openly and plans for a sustainable future.
• Facilitate transparent and accountable governance for today and tomorrow.

Budget/Financial Implications

There are no significant budget or financial implications arising from the recommendations of this report.

Legal Implications

The functions of the City's ARIC as provided for in the Terms of Reference must align with the functions prescribed under the Audit Regulations. The revised Terms of Reference are considered aligned with the Act.

Community Consultation

N/A

Risk Management Implications

There is a low level of risk associated with adopting the officer recommendations as presented to Council. The revised Terms of Reference are aligned with the Audit Regulations, improve clarity and remove existing ambiguities, making them easier to interpret and apply.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

15.1.5 (2026/MINUTE NO 0111) OAG Report 11: Local Government Management of Gifts and Benefits - Review of Recommendations

Executive	Chief Executive Officer
Author	Courts and Legal Process Coordinator
Attachments	1. OAG Report 11 - Local Government Management of Gifts and Benefits ⇩

Officer Recommendation/Committee Recommendation/Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen
That Council:

(1) RECEIVES Office of Auditor General Report 11 – Local Government Management of Gifts and Benefits as attached to this report as Attachment 1; and

(2) NOTES the Officer responses and recommendations to the Office of Auditor General Report 11's recommendations for local governments to enable effective management of gifts and benefits.

(3) REQUESTS the actions outlined in the report be included in the City's proposed Integrity Strategy.

CARRIED 10/0

Background

On 18 March 2026, the Office of the Auditor General (OAG) published Report 11, entitled 'Local Government Management of Gifts and Benefits' (Report) (refer Attachment 1). The focus of the Report was on the effective management of gifts and benefits across six local government areas:

Gifts and benefits management is an important area for effective and transparent governance as was noted in the Report. Gifts and benefits can create real or perceived conflicts of interest, impacting integrity and public trust in local government decision-making.

Overall, the Report found that '[e]ntities were generally effective in disclosing gifts and benefits, but they need to improve how they manage conflicts of interest from accepted gifts and more support and guidance is needed from the Local Government Industry Regulations and Safety. The broader recommendations proposed by the Report focus on improvements to education, policy design and reporting mechanisms.

The present report for Council's consideration reviews the recommendations for local governments proposed by the OAG Report.

Submission
Broadly, the Report presents two key recommendations for local governments to consider, which are broken down into further sub-recommendations. These recommendations are responded to in the tables below.

Provide education and guidance that sets out entity expectations and assists staff and council members in making decisions by:

Implementing clear and up to date policies and procedures that outline gifts that are acceptable (good practice limits these to token gifts)	The City of Cockburn's Employee Code of Conduct 2025 currently restricts acceptance of gifts where it is less than $50 in value or only of symbolic or tokenistic value The Code of Conduct is unclear in regard to gifts between $50 and $300 in value. Whilst stipulating that gifts can only be accepted if under $50 in value, the Code nonetheless states that where a gift between $50 to $300 is accepted it must also be declared. Introducing new clarity into the Code of Conduct will help maintain effective management of gifts. For Elected Members, gift disclosure requirements are clearly outlined in the Local Government Act 1995 and require disclosure in the event of a gift or gifts exceeding a total value of $300 over 12 months. These requirements are communicated via the Elected Members Guide on Gifts, available on the Elected Members online portal. **ACTION: Update employee Code of Conduct by June 2027**
Requiring accepted and declined gifts from commercial entities be declared	The Employee's Code of Conduct does not require the disclosure of declined gifts currently. Although there is a regular practice of declaring declined gifts. Elected members are currently required to disclose declined gifts as per the Gifts Guide.

	No action required
Specifically outline gifts that are prohibited	The Employee Code of Conduct specifically states what gifts are prohibited under the Local Government Act 1995 and the Code, including gifts which may give rise to a 'perception of or actual risk of conflict of interest'. The Elected Members Guide for Gifts does not specifically outline what gifts are prohibited. It does link to the Local Government, Industry Regulation and Safety webpage which provides more information for elected members. The City views it as desirable to update the EM's guide for gifts to reflect the specifically prohibited categories of gifts. **No action required**
Implement regular training and education programs to ensure staff understand and apply policy, procedure and code of conduct, in practice and when making decisions.	For employees, specific training is not provided regarding gifts and benefits management. Staff are expected to familiarise themselves with the Code of Conduct and the established process for gifts and their declaration as part of the induction. Training is provided to newly elected Elected Members on conflicts of interest. This training includes aspects of gifts and benefits management. **ACTION: Implement appropriate governance training to employees on an ongoing basis by December 2027**

Implement fit for purpose, risk-based monitoring and reporting mechanisms to:

Proactively oversee gift and benefit declarations	The City currently offers a declaration process for staff who have accepted gifts over $50. This declaration is retrospective and the requirement to fulfill a declaration arises only after the gift has been accepted or declined. Declarations are overseen by Governance and the Office of the CEO. Elected Member and CEO declarations are mandatory under the legislation and published on the City's website. **No action required**
Analyse information across the entity to identify undeclared gifts, check that controls are working and identify any concerning trends or patterns	Staff members who fail to declare a gift are subject to disciplinary proceedings under the Code of Conduct. Elected Members and the CEO are governed under the legislation. The City does not consider it is possible to manage trends for undisclosed gifts as the City has no ability to track them. **No action required**
Manage perceived and actual conflicts of interest, requiring these declarations to consider the receipt of gifts and benefits	The Code of Conduct currently prohibits receiving gifts or benefits which could give rise to a perceived or actual conflict of interest. Declaration also requires stating the nature of the relationship between the gift giver and the recipient to ensure transparency. Elected Members are also required to state the nature of the relationship between themselves and the gift givers. Disclosures of interest and gifts are publicly available. **No action required**
Consider a centralised complaints register to highlight where controls and process have not been followed and identify systemic risks	The City currently does not have a specific complaints process or registry related to gifts and benefits. Complaints related to gifts and benefits

	are handled as per the complaints policy in regards to employees and per the *Local Government Act 1995* and Elected Member Code of Conduct for Elected Members. The City has not received any complaints about gifts in the last 12 months. **No action required**

Report

Overall, the City is compliant with the legislation. The development of an Integrity Strategy will allow consideration of the recommendations made by the Report. However, there remains room for improvement in several areas. This includes:

- Amending the Employee Code of Conduct in order to better communicate and increase the clarity of the specific requirements and restrictions employees are expected to comply with
- Amending the Elected Member Guide for Gifts to outline what gifts are specifically prohibited by the Local Government Act
- Introduce mandatory training for employees in regard to gifts and benefits including when and how to make declarations.

These improvements can be introduced and actioned as part of the City's developing Integrity Strategy.

Strategic Plans/Policy Implications

Our Governance

Transparent leadership that listens, communicates openly and plans for a sustainable future.

• Facilitate transparent and accountable governance for today and tomorrow.
Strengthen engagement, communication and enhance customer experience.

Budget/Financial Implications

N/A

Legal Implications

The City is currently compliant with the statutory requirements around gifts and benefits as outlined in Part 4A of the *Local Government (Administration) Regulations 1996* and Subdivision 2A Division 6 Part 5 of the *Local Government Act 1995*.

Risk Management Implications

Failure to implement the suggested improvements risks exposing the City to integrity and transparency failures. Implementing the suggested improvements will better safeguard the City from potential breaches of statutory requirements around gifts and benefits.

OAG performance audits constitute the fourth line of defence in the OAG's 'Four Lines of Defence Assurance Model' which the City has adapted in the City of Cockburn Enterprise Risk Management Framework. The OAG has identified risks in its report of local governments and makes recommendations to manage these risks. The City needs to consider these recommendations and implement appropriate control measures as appropriate.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) Local Government Act 1995

Nil

Office of the Auditor General
Serving the Public Interest

Report 11: 2025-26 | 18 March 2026

PERFORMANCE AUDIT

Local Government Management of Gifts and Benefits



Office of the Auditor General
for Western Australia

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(to assist people with hearing and voice impairment)

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The Office of the Auditor General acknowledges the traditional custodians throughout Western Australia and their continuing connection to the land, waters and community. We pay our respects to all members of the Aboriginal communities and their cultures, and to Elders both past and present.

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WESTERN AUSTRALIAN AUDITOR GENERAL'S REPORT

Local Government Management of Gifts and Benefits

Report 11: 2025-26
18 March 2026

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THE PRESIDENT
LEGISLATIVE COUNCIL

THE SPEAKER
LEGISLATIVE ASSEMBLY

LOCAL GOVERNMENT MANAGEMENT OF GIFTS AND BENEFITS

This report has been prepared for submission to Parliament under the provisions of sections 24 and 25 of the *Auditor General Act 2006*.

Performance audits are an integral part of my Office's overall program of audit and assurance for Parliament. They seek to provide Parliament and the people of WA with assessments of the effectiveness and efficiency of public sector programs and activities, and identify opportunities for improved performance.

This audit assessed if six local government entities are effectively managing gifts and benefits registers. It also assessed if the Department of Local Government, Industry Regulation and Safety is providing effective guidance to the sector.

I wish to acknowledge the entities' staff for their cooperation with this audit.

Caroline Spencer
Auditor General
18 March 2026

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Auditor General's overview



Ratepayers and the public have a right to expect that when local government entities make decisions, they are made based on merit and are free from undue influence. This requires entities to have effective policies and practices over gifts and benefits to ensure that there is transparency and that any resulting conflict of interest is appropriately managed. This is a particularly challenging area for council members, whose responsibilities to represent, advocate and build relationships within the community often expose them to offers of gifts and benefits. This audit identified that the range and number of gifts indicates that staff at all levels, not just council members and CEOs, are exposed to the risk of inappropriate influence.

Having complete and accurate gift registers allows scrutiny of who is offering gifts, who is accepting them and whether potentially inappropriate relationships are being cultivated. Our review of the publicly available registers identified that between 2019 and 2024, entities reported over 2,500 gifts valued at approximately $664,000. Event tickets and food and beverages were the most common gifts.

Given some high profile media reporting in recent years, we expected to identify systemic non-compliance with policies and procedures and incomplete recording of gifts and benefits. This was not the case as almost all entities have a gift register and we found evidence of good practice and diligence in the reporting and disclosure of gifts and benefits. Our e-discovery procedures revealed over 900 emails offering gifts and, from that, our detailed review only identified nine gifts above the reporting threshold which were accepted but not recorded within a two-and-half-year period. While there were a further 54 instances where we could not conclusively determine whether a gift was accepted because the staff were no longer employed by the entity, these results highlight the concerted effort entities are taking to transparently disclose gifts and benefits.

Diligent disclosure is important, but so too is managing the conflicts of interest created by gifts and benefits. Significant improvement is needed here as we found many instances where conflicts of interest were not appropriately managed. Across the six entities we audited, 79 individuals had received a gift or benefit from a supplier and had then inappropriately participated in tender assessments, been involved in procurement decisions or overseen contracts with suppliers. This creates unacceptable conflicts of interest which undermine decision-making.

We found that 70% of the gifts at the six entities were accepted by staff and almost half of these were related to events and hospitality. Given this, there is a need for strong controls and clear guidance directed at staff. Entities need to make it clear to potential and current suppliers to not offer gifts, and to staff, that they should decline gifts from current and potential suppliers and proponents.

There is more that the Department of Local Government, Industry Regulation and Safety can do to support entities in meeting their obligations. The six entities we audited all indicated that guidance could be improved, with some seeking independent legal advice to properly understand and meet their obligations. Clear guidance targeted to staff as well as council and CEOs, will help avoid these unnecessary costs being passed onto ratepayers.

Gifts and benefits are a risky and complicated area not just in local government but for all public officials and entities. It is important for all entities to review the findings, recommendations and better practices in this report to ensure that they have strong controls which promote a culture of transparency, impartiality and effective management of conflicts of interest.

Executive summary

Introduction

Following a sector-wide review of publicly available gifts and benefits registers, this audit assessed if the following six local government entities are effectively managing gifts and benefits:

- City of Bayswater
- City of Fremantle
- City of Kwinana
- City of Mandurah
- City of Perth
- Town of Cambridge.

We also assessed if the Department of Local Government, Industry Regulation and Safety (LGIRS) is actively monitoring entity compliance with gifts and benefits regulations and is providing effective guidance to the sector.

Rationale for undertaking the audit

Gifts and benefits can create real or perceived conflicts of interest, impacting integrity and public trust in local government decision-making. Strong governance, clear policies, and effective oversight are essential to manage these risks.

Recent media reports have raised concerns about gift acceptance practices in local governments, including high-value trips funded by external entities. Similar issues have been highlighted in other jurisdictions[1], with audit findings recommending improvements to risk management, policy frameworks and compliance monitoring.

This audit provides transparency over gifts and benefits practices in local government entities, with a detailed examination at six entities.

Background

Managing gifts and benefits is essential for maintaining integrity, accountability and public trust. It helps to prevent conflicts of interest and ensure decisions are made based on merit and not influenced by personal interests.

A gift is something of value given to someone without receiving equal value in return.[2] This can include money, goods, property, travel and hospitality. Benefits are often intangible and include any preferential treatment, privileged access, favours or other advantages offered to an officer above their normal salary or engagement entitlements.[3] Unlike gifts, benefits often

[1] Tom McIlroy, 'Salesforce slammed for lavish gifts meals with NDIA', *Australian Financial Review*, 26 June 2024, accessed 6 August 2024.

[2] A gift is defined within the *Local Government Act 1995 (s5.57)* and includes a conferral of a financial benefit (including disposition of property) made by a person in favour of another person without adequate consideration in money or a travel contribution.

[3] Government of Western Australia, *Managing the Risks of Gifts Benefits and Hospitality*, WA.gov.au website, 15 January 2025, accessed 24 October 2025.

lack a clear monetary value, but they can still create risks, particularly if they appear to offer a private advantage connected to someone's public role.

Gifts and benefits create a connection between the person who gave it and the person receiving it. This might influence how decisions are made, or the perception of how decisions are made. This risk and perception apply to all gifts and benefits, not just those that are required by the *Local Government Act 1995* (LG Act)[4] to be declared.

Although offers of gifts are often provided with positive intentions to recognise working relationships, they can create perceived or actual conflicts of interest and need to be managed based on clear principles that focus on:

- ensuring gifts are declared to provide transparency and enable scrutiny of who is giving and receiving gifts, and why
- considering who benefits from a gift when individuals accept or decline an offer
- declining most offers, particularly those from suppliers or other entities with commercial relationships with the entity
- identifying and managing conflicts of interest to maintain and demonstrate the integrity of decision-making
- good record keeping and active oversight of compliance.

Managing gifts and benefits well relies on individuals being able to do the right thing and make informed decisions. They need support in doing this in the form of codes of conduct, policies and procedures, and training. Gifts can vary widely, from token to substantial. They may be one-off or repeated and may be offered to many people or targeted at individuals. Depending on the context, they may all present a risk and accepting any gift requires careful consideration.

The LG Act regulations require council members and chief executive officers (CEOs) to declare any gift received in their capacity as a council member or CEO valued at $300 or above (or the cumulative value of gifts from one donor if they exceed $300 in a 12-month period) within 10 days of receipt. Council members and CEOs must also manage associated conflicts of interest. The CEO must maintain an up-to-date version of the register and publish it on the entity's official website.

When a council member or CEO receives a gift and the council is discussing a matter related to the donor, the council member or CEO cannot take part in the discussion or decision unless the council or the Minister for Local Government gives them permission to do so. This requirement does not apply to excluded gifts[5].

Mayors, Shire presidents, council members and CEOs are required to represent and promote the interests of their community. This can involve being offered gifts and benefits, particularly invitations to attend events. To manage this, entities under the LG Act are required to have a specific policy covering council member and CEO attendance at events. This policy supports decisions on whether attendance at events should be declared as a gift or whether it is in accordance with the entity's events policy and therefore does not need to be declared.

[4] *Local Government Act 1995* ss 5.87A, 5.87B and 5.87C.

[5] Excluded gifts are prescribed under s.5.62(1B) of the *Local Government Act 1995* and includes gifts offered to staff to attend events in accordance with local government rules and policies, gifts offered by other government departments, other local governments or member bodies such as Western Australian Local Government Association and Local Government Professionals Australia.

Local government staff also receive gifts and benefits. However, the requirements for staff differ from the requirements for council members and CEOs. The LG Act regulations prohibit staff[6] from accepting gifts which exceed a $300 threshold in a 12-month period. For gifts below this amount, the regulations require entities to set their own threshold for recording, storing and disclosing gifts accepted by staff in their codes of conduct. This provides flexibility to entities to determine their own reporting requirements for staff.

Given that entities maintain a broad range of commercial or other beneficial relationships, situations may arise that increase the risk of conflicts of interest. It is therefore important that the gifts and benefits staff receive are declared and any associated conflict of interest is managed, although this is not specifically prescribed under the LG Act.

Conclusion

Entities were generally effective in disclosing gifts and benefits, but they need to improve how they manage conflicts of interest from accepted gifts and more support and guidance is needed from the LGIRS. Addressing these weaknesses will help to ensure that decisions are free from undue influence and assist entities in managing their obligations in an efficient and transparent way.

Most entities demonstrated transparency in reporting gifts received by council members, CEOs and staff. All except two of the 147 entities had a published gift register and our e-discovery procedures for unrecorded gifts and benefits at six entities indicated that registers were mostly complete. This transparency is important in maintaining public trust and confidence and helps to ensure accountability in decision-making.

While gift registers were mostly accurate and complete, entities were not effectively managing conflicts of interests arising from accepted gifts. At the six audited entities, there were 79 individuals who accepted gifts from current or future suppliers and were involved with procurement, purchasing or contract management decisions. If conflicts of interest arising from accepted gifts are not managed, decisions may not be free from undue influence.

Current guidance from LGIRS focuses on council members and CEOs, but at the six entities, 70% of gifts were accepted by staff. In addition, current legal and regulatory requirements are out of step with the public sector more broadly, with the thresholds for reporting gifts being high and the timeframes for disclosing gifts being too tight. Clear and appropriate guidance will not only help entities manage their obligations efficiently, but it will also improve the transparency for ratepayers.

[6] For the purposes of regulations 19AB and 19AC of the Local Government (Administration) Regulations 1996, staff are all employees excluding the CEO.

Findings

Overall, entities are providing transparency around gifts and benefits

Almost all entities had gift registers, but some were incomplete or had not been updated, limiting the monitoring of risks and compliance

Although most entities had published gift registers, 78 (53%) entities' registers did not have any information or had information that had not been recently updated (Table 1). Where no gifts or benefits have been accepted, it is important for entities to publish a nil declaration on the gifts and benefits register during the reporting period. Transparency enables the community's ability to scrutinise potential conflicts of interest or undue influence in decision-making.

	Number of entities	Percentage
Did not have published register	2	1%
No data in published register	24	16%
No new data since 1 July 2022	35	24%
No new data since 1 July 2023	17	12%
Published register with current data	69	47%
Total entities	**147**	**100%**

Source: OAG based on public entity data July 2024

Table 1: Review of published entity gift registers

We found that 75% of the registers did not record whether a gift or benefit had been accepted or declined. LGIRS guidelines and Form 4 – Register of gifts (Appendix 1)[7] provided within the regulations to assist entities, does not require this information to be recorded as this is not required by the LG Act and regulations. Tracking both accepted and declined gifts can reveal patterns of attempted influence requiring further oversight.

We note that entities receive many gift offers, including those from community organisations and groups they support. However, declaring declined gifts from commercial entities seeking to benefit from interactions with local governments will help to identify conflicts of interest risks and bring entities more in line with State and Australian entities that report declined gifts.

Decisions to accept gifts and benefits often lack clarity about who the intended beneficiary is. Council members, CEOs and staff did not consistently document details that show consideration of the nature of gifts being offered, why they were offered and in what capacity they were being accepted (for example for official representation, ceremonial purposes or whether personally accepted by staff). Documenting these details and outlining the reasons for accepting or declining gifts or benefits within registers is key. They help individuals demonstrate whether a gift is for their personal benefit, for the benefit of the gift giver, or for the entity they represent. Without these details, ambiguity can lead to inconsistent practices, misinterpretation of regulatory obligations and difficulty in enforcing policies around gift acceptance.

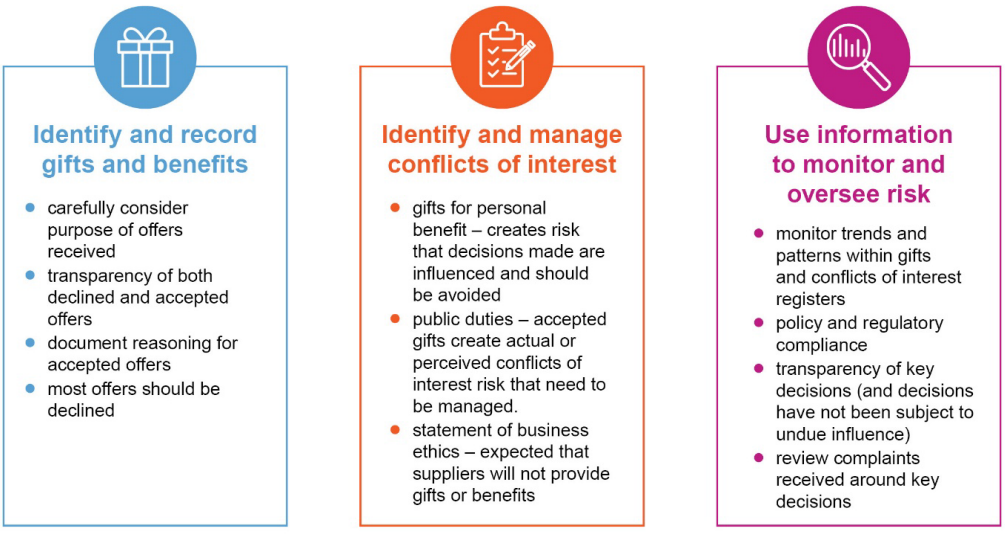
[7] This form is applicable to council members and CEOs.

Entities do not always have the controls and processes to declare gifts within 10 days of receipt as required by the LG Act. Ninety per cent of the registers we reviewed did not record the date the gift declarations were recorded in the register. The absence of this date impairs entities and LGIRS monitoring of compliance with the 10-day rule. This is because most entities are using the Form 4 – Register of gifts (Appendix 1) provided by LGIRS that does not capture this information.

All audited entities are reporting gifts and benefits within their registers, however all indicated that reporting within 10 days of when a gift is received is onerous and impractical. The Australian Government requires its agency heads to report in its registers within 31 days of when a gift is received.[8] We consider this timeframe is more reasonable to allow entities to identify, record and properly communicate decisions and related actions within its registers, whilst continuing to meet public expectations.

Gift registers at the six audited entities were generally complete, providing transparency and allowing for public scrutiny

Dealing with gifts and benefits can be complex, particularly for council members, as their roles in representing, advocating for, and build relationships with the community and stakeholders can lead to offers of gifts and hospitality. Lack of clarity in decision-making can lead to risks, including perceived or actual conflicts of interest, undermining public confidence in the integrity of an entity's operations. While some individuals may assume they are acting appropriately, without a clear framework and principles (Figure 1), policy and code of conduct requirements may not be met, which can unnecessarily damage the reputations of people who aim to uphold high standards in public office.



Source: OAG

Figure 1: Key components of a gifts and benefit framework

Our e-discovery identified just over 900 emails offering gifts and benefits, and from this review we found nine instances where staff accepted gifts that did not match any declaration recorded in the gift register. This reflects a sample of council members, CEOs and staff at

[8] Australian Public Service Commission, *Guidance for Agency Heads - Gifts and Benefits*, ASPC.gov.au, 20 October 2023, accessed 14 July 2025.

each audited entity over a two-and-a-half-year period, and indicates that gifts and benefit registers were generally complete, with three entities having no identified undeclared gifts and benefits. This greatly assists entities to identify, assess and manage conflicts of interest.

The six audited entities confirmed (Table 2) that:

- 48 of the offers were gifts that had been accepted
    - 39 of these were below the $300 threshold limit defined by the LG Act and regulations, or relevant limit for staff[9] and therefore were not required to be declared
    - the remaining nine non-declared gifts have been added to audited entities' gift registers following our enquiries
- a further 197 offers were accepted under the entities event attendance and related policies. These were either paid for by the staff member and therefore not treated as gifts or benefits, or the entity itself paid for them.

Entity	Total number of offers	Gifts that had been accepted	Below the reporting threshold	Above thresholds and now added to the gift register
City of Bayswater	81	27	24	3
City of Fremantle	219	13	13	0
City of Kwinana	106	4	0	4
City of Mandurah	147	0	0	0
City of Perth	294[10]	4	2	2
Town of Cambridge	54	0	0	0
Total	**901**	**48**	**39[11]**	**9**

Source: OAG based on entity data

Table 2: e-discovery results (1 July 2022 to 31 December 2024) identifying offers and accepted gifts by audited entities

In total, the audit resulted in 18 gifts (2%) being added to entity gift registers. Nine of these were above the threshold for reporting and had to be disclosed, another nine were below the threshold but were disclosed voluntarily.

There were another 54 instances (6%) across the audited entities where it could not be determined if the gift or benefit had been accepted or declined because the staff were no longer employed by the entity. In these instances, it is not known if disclosure requirements have been met. However, even if these were all accepted and not disclosed, the level of non-compliance would be low at 63 (7%). The remaining offers were either declined or the entities had paid for the individual to attend an event where a benefit to the entity was identified.

[9] The relevant limit for staff will be the limit prescribed in each entities' code of conduct as required by Regulation 19AC of the Local Government (Administration) Regulations 1996.

[10] Due to the large number of offers, we recommended that the City of Perth focus their review on entries which could raise possible conflicts of interest if accepted. Of the 294 offers identified, 237 lower risk category offers have not been reviewed at the time of this report.

[11] Of these gifts, there were nine that entities voluntarily added nine to the register after the audit.

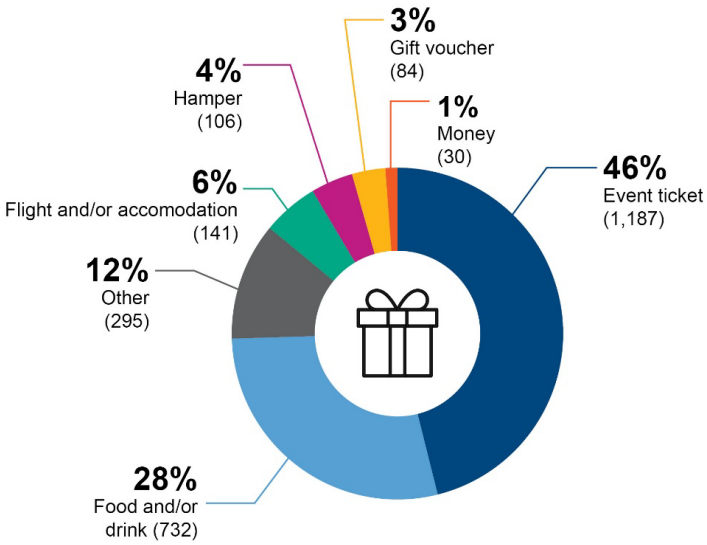
While most of the 48 accepted gifts were work-related and included conferences, hospitality and business-related activities, a small number were accepted for personal benefit. These included a small number of complimentary tickets to VIP sections and corporate suites for sporting events, as well as hospitality (including meals and alcohol). Gifts were accepted from a range of organisations including sport clubs, entertainment/event organisers, professional bodies, mining and IT companies, contractors and suppliers. Accepted gifts and benefits have the potential to create a conflict of interest, even if they are work-related, when they are not identified and managed. This reinforces the need for declarations to detail decision-making to aide with transparency.

The range and number of gifts indicates that staff at all levels, not just council members and CEOs, are exposed to the risk of inappropriate influence

Gifts and benefits are offered and accepted across operational and decision-making roles within entities and by council members and CEOs. While mayors, council members and CEOs receive gifts, staff involved in decision-making areas such as procurement, leasing and property approvals are also offered and accept gifts. These staff are at higher risk of conflicts of interest because of the decisions they make in their roles.

Across the six audited entities, 70% of gift declarations were made by staff. Even though staff have lower reporting thresholds, which can lead to more declarations, receiving gifts still increases the risk of real or perceived conflicts of interest. This shows why strong controls and clear processes for managing gifts are important. These controls and processes should apply at all levels of entities, particularly to high-risk positions.

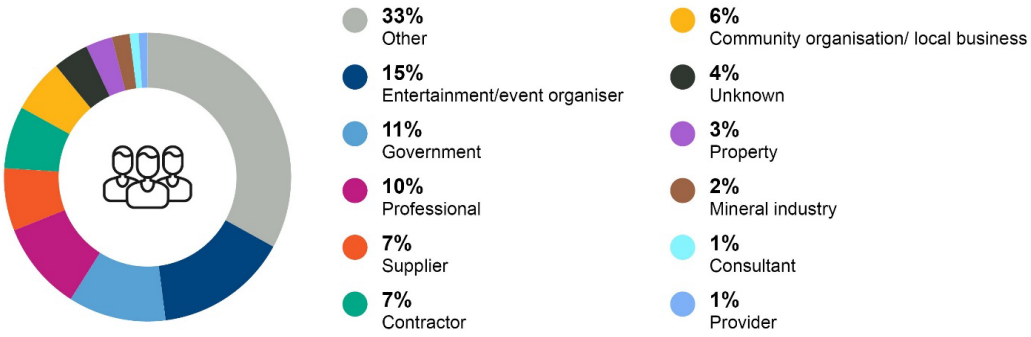
Our review of the publicly available registers of all entities found that between 2019 and 2024 the total number of gifts reported by entities was over 2,500 with a total value of approximately $664,000. Event tickets and food and drink were the most common type of gifts offered, with 10% of all gifts being alcohol and 4% being money or gift vouchers (Figure 2). Gifts of flights and accommodation included 23 instances of international travel.



Source: OAG using publicly available information

Figure 2: Types of gifts recorded in entities' publicly available gift registers between 2019 and 2024

These gifts and benefits were offered by many providers with almost 13% recorded in registers as received from current suppliers and contractors of the entity (Figure 3).



Source: OAG using publicly available information

Figure 3: Sources of gifts recorded in entities' publicly available gift registers between 2019 and 2024

The receipt of gifts and benefits may also be covered by other entity policies and procedures. In accepting gifts, the recipient needs to be mindful of those to ensure compliance with both policies. For example, some member entities of the Perth South West Metropolitan Alliance recorded overseas travel to the United States of America in September 2024 as a gift in their registers and others did not. Where entities have recorded this travel within their gift and benefits registers this provides transparency for council and ratepayers. Entities should still ensure acceptance of gifts and recording of these within gift registers does not substitute for complying with their overseas travel policy requirements.

Entities are not effectively managing conflicts arising from accepting gifts

Conflicts of interest created by accepting gifts are not effectively managed increasing the risk of inappropriate influence

Even when accepted gifts are declared and transparent, we found that the resulting conflicts of interest are not effectively identified or managed. A conflict of interest is created by gift recipients accepting gifts and benefits from current or potential suppliers seeking to obtain work with the entity. We found examples in all audited entities where gifts had been accepted and declared from suppliers but some of these individuals had been involved in procurement decisions or contract management with the supplier. Although in these instances there was a level of transparency about the gifts, because conflicts of interest were not managed, the risk of inappropriate influence was not mitigated.

There were almost 700 instances of accepted gifts or benefits from organisations on the supplier master file for all the audited entities. Of these:

- 79 individuals who had accepted gifts and benefits were then involved in procurement as panel members of tenders, approving procurement decisions and/or purchase requisitions, or overseeing contracts with suppliers
- only five of these individuals (6.3%) had disclosed a conflict of interest risk when participating in a procurement decision relating to the entity providing the gift
- for two of the five individuals, even when a conflict of interest had been declared, we were unable to find any documented strategies to mitigate the risk of influence.

Case study 1 where offers of gifts and benefits from suppliers were accepted by staff. Although the value of the gifts were sometimes small in value, they create a concerning trend as they were identified across the audited entities and resulted in a perceived or actual conflict of interest. If these are not managed, they can lead to the perception of improper influence of decisions made by entities.

Case study 1: Examples of inappropriate gifts offered by suppliers and accepted by staff participating in procurement decisions

- In 2019, a staff member was on the evaluation panel that awarded a contract to a supplier for approximately $111,000. The staff member subsequently managed the contract. Six months before the contract was renewed, the contract manager accepted tickets to watch an AFL game at Optus Stadium. This contract manager was also a panel member during the contract renewal process which saw the contract successfully renewed and increase in value to almost half a million dollars.
- A staff member received three bottles of 12-year-old whisky from a property company valued under $300 after the awarding of a tender for an estimated value of $19.2 million over a five-year period. These gifts were surrendered by the staff member to their social club, and therefore still retained by the entity. The offering and acceptance of such gifts is inappropriate, even after the awarding of contracts, as it is intended to build relationships that may bias future decisions.
- At another audited entity, three staff accepted gifts which included alcohol from a current supplier. Two of the staff were on a tender evaluation panel for that supplier and did not declare any conflict of interest in relation to the gifts. The supplier was the successful tenderer and awarded a contract to the value of $400,000. Those staff have also been involved in approving purchase orders for the supplier.
- At one audited entity the following conflicts of interest were identified and not declared:
    - two staff members accepted a bottle of alcohol each, valued at $50 per bottle from a supplier. One of the staff members approved purchase orders for the supplier and was the nominated representative overseeing the contract, currently valued at $185,000
    - a staff member accepted a bottle of whisky valued at $120 from a supplier and approved purchase orders and purchase amendments from this supplier
    - a staff member received a $50 gift card from a supplier and then went on to approve purchase orders and a contract extension for a further one year for this supplier.
- Thirteen staff at another entity received various $50 gift vouchers in 2019 from a supplier. Four of the staff were involved in the tender process where the gift giving organisation was successful with a contract value of approximately $1.4 million.

All audited entities' policies required panel members to declare conflicts of interest during procurement processes. However, none of them asked panel members when assessing tenders or making procurement decisions to consider whether receiving a gift or benefit may create a conflict. Instead, procurement processes focused primarily on conflicts from personal relationships, proximity, or financial interests, which are better understood by staff and still need to be managed. Staff involved in procurement and commercial activities need to understand conflict of interest risks related to receiving gifts or benefits and when to declare a conflict of interest. By excluding gift-based conflict of interest consideration, entities risk overlooking a key source of influence that can affect decision-making as evidenced in Case study 1.

Conflicts of interest are not considered when recording gifts and benefits, limiting entity oversight of risk and staff compliance with policies

Most audited entities do not require staff to consider the risks from gift acceptance. Five of the six entities' gift registers did not require recipients to consider conflict of interest risks. The City of Mandurah was the only entity that explicitly asked recipients to assess perceived and actual conflict of interest, including whether accepting a gift could lead to a future conflict of interest. Staff are required to consider and document whether the acceptance of the gift creates an impression that the staff member will favour the provider when carrying out their duties. The register also requires declarations to detail information considered in decisions made in accepting or declining gifts, including whether their supervisor or manager has been informed of the gift to aide with oversight, representing good practice.

The City of Mandurah's register is supported by guidance requiring staff to decline the receipt of gifts or benefits from suppliers where conflicts of interest arise and defines which gifts may be acceptable and which are prohibited. Prohibited gifts include:

- any token gift over the value of $50
- any cash or equivalent
- training over $300
- ticket to an event valued over $300
- ticket to an event not related to professional development valued over $50
- any gift of alcohol
- prizes of any value.

Low value gifts can create a perception of bias or preferential treatment if received frequently from parties with vested interests, even when staff are following policies.

The gift registers across the six audited entities showed instances where suppliers and stakeholders offered frequent, low-value gifts such as hospitality, promotional items, and event invitations. While suppliers may wish to showcase the value of their products and services, this should occur through fair and competitive procurement processes – not through gifts. Although low-value gifts often fall below disclosure thresholds and may seem harmless and considered gestures of goodwill, if repeated they can gradually build familiarity and influence over decision-makers. Entities should demonstrate that there is a clear benefit to the entity and not to individuals before accepting the gift.

Some entities have statements of business ethics to help prevent suppliers offering gifts

To minimise staff exposure to the risks from supplier gifts, three of the audited entities have a statement of business ethics (City of Perth, City of Mandurah and Town of Cambridge). A statement of business ethics sets out entity expectations of suppliers in conducting business with them, including not providing or offering gifts and incentives, and provides staff guidance in declining gifts and benefits when offered. At one entity, the implementation of a statement of business ethics resulted in a decline in gift offers from suppliers. A statement of business ethics supports staff to minimise the risk of organisations seeking to influence decisions through gifts and benefits.

However, a statement of business ethics on its own will not always prevent gifts from suppliers. Improvements in policy and procedures, training and monitoring is required to manage the risks of gifts and benefits appropriately.

Audited entities are not using all information to mitigate risks arising from accepting gifts

None of the six audited entities have processes to review information in their gift registers to identify patterns or trends in gifts offered or accepted. This means they are not analysing data that could reveal risks such as offers targeting particular positions, repeated offers from the same company, or conflict of interest risks associated with gift providers. As a result, they are less equipped to identify and address emerging risks.

Further, not all audited entities were using other information they have such as supplier masterfile information, tender registers, lease registers and complaint registers that would help them identify whether controls for gift-based conflicts are working. The City of Kwinana introduced a centralised complaints register, but this has not been implemented long enough to identify trends in conflicts of interest or information which may indicate that there are undeclared gifts and benefits. The other entities could also use complaints information to help identify concerns that relate to fair and transparent decisions. However, these entities did not have centralised complaints information because complaints are dealt with in individual business areas. This siloed approach makes it harder to use the information to identify where there has been at least a perception of a conflict of interest that may be linked to gifts and benefits.

The audited entities rely heavily on staff knowing when to declare gifts and following codes of conduct. Consistent oversight is needed to help entities manage gift declarations. While all the audited entities used an electronic system to manage gift and benefit declarations, there were gaps in recording and ensuring compliance. Two of the audited entities are not fully utilising system functionality with one entity manually recording information between their register and system and the other using their system to only manage council members and CEO declarations. Improving system functionality will help entities ensure the information they have is robust and allow them to use this information for effective oversight of gift and benefit declarations and identify and manage conflicts of interest.

There were six instances across two entities where advice from governance staff to declare gifts was not acted upon, reducing transparency and increasing risk. All audited entities had governance teams providing advice and promoting compliance. In one entity, governance advised staff to return gifts offered by current suppliers, demonstrating proactive support but also highlighting ongoing risks in procurement-related roles. Council members, CEOs and staff are encouraged to seek governance advice when unsure about accepting gifts and leadership teams should support and reinforce the advice governance teams provide. Not following governance advice can undermine transparency and weaken controls designed to ensure compliance and reduce risk.

Entities have policies, procedures and training on gifts and benefits but more support is required

Policies and procedures exist but some are outdated and lack details on what is expected of council members and staff

All six audited entities have policies and procedures to help staff recognise and avoid situations where personal interests could influence, or appear to influence, professional decisions. These policies and procedures are supported by codes of conduct that outline disclosure requirements, but most procedures require improvements to help manage the risks inherent in offers of gifts and benefits.

Four of the six entities' gifts and benefits policies lack clear guidance on when gifts and benefits should be declined, with some being outdated. These entities do not clearly outline examples of prohibited gifts, including not accepting gifts from current or potential suppliers.

This limits their usefulness in helping staff make sound decisions when faced with offers of gifts or benefits and protect the entity from perceptions of bias.

At each of the six audited entities, we saw gifts and benefits being declined by staff, which helps demonstrate that staff do assess and decline gifts when benefits to entities are not clear. Gifts and benefits declined included invitations to sporting events, hospitality that included networking with food and alcohol and gifts offered from suppliers. Some audited entities declined gifts and subsequently chose to pay where a work-related benefit was determined for example where a staff member attended professional development courses. These instances demonstrate staff awareness and the majority try to do the right thing and comply with policy positions.

Policies and procedures clearly define the circumstances when it is appropriate or not to accept gifts or benefits and explain the processes to follow where a perceived or actual conflict of interest exists. The City of Mandurah has published a decision-making tool on its intranet to help convey expectations and guide staff in their decisions and declarations of gifts and benefits. This tool is clear, practical and easy to understand and represents good practice made available by the Public Sector Commission[12] (Figure 4). Guidance to staff also includes the Public Sector Commission's 6Ps and 6Rs Tools[13] for managing conflicts of interest.

G – Giver

Who is providing the gift, benefit or hospitality and what is their relationship to me?

Does my role require me to select contractors, award grants, regulate industries or determine government policies?

Could the giver (person or organisation) benefit from a decision I make?

I – Influence

Is the giver seeking to influence my decisions or actions?

Is the gift, benefit or hospitality being offered to me publicly or privately?

Is it a courtesy, token of appreciation or highly valuable?

Does its timing coincide with a decision I am about to make?

F – Favour

Is the giver seeking a favour in return for the gift, benefit or hospitality?

Is the gift, benefit or hospitality being offered honestly?

Has the giver made several offers to me or people in my business area over the last12 months?

Would accepting it create an obligation on me to return a favour?

T – Trust

Will public trust be enhanced or diminished?

Could I publicly explain why I am accepting the gift, benefit or hospitality?

What would my colleagues, family, friends and associates think?

Have I made good records on accepting the gift, benefit or hospitality in accordance with reporting and recording procedures?

Declining a gift can be as simple as saying "Thank you for your offer however as a public officer it is not appropriate for me to accept gifts".

Source: City of Mandurah

Figure 4: Prompts for City of Mandurah staff to consider when offered a gift (using public sector guidance – decision-making tool)

[12] Government of Western Australia, *Decision-making tool: GIFT test*, WA.gov.au website, 3 November 2021, accessed 25 January 2025

[13] The 6Ps and 6Rs tools help authorities and public officers identify and manage conflicts of interest.

Training is available, but it is often limited to the induction process rather than regularly reinforced to help embed desired behaviours

All the audited entities have formal training covering gift and benefits policies and procedures, but for most audited entities training is provided to council members and staff only during onboarding. The City of Mandurah and the City of Perth provide regular training to staff members, which includes some coverage of gifts and benefits. A lack of regular training reduces the likelihood that the behaviours laid out in policies and procedures are embedded in the culture of entities.

In the absence of regular refresher training, most audited entities rely on seasonal or informal reminders to reinforce gift declaration requirements. These typically occur around festive periods, such as Christmas, or during staff briefings. While helpful, this ad-hoc approach may not provide sufficient guidance for staff to consistently apply policies throughout the year.

LGIRS support and guidance on gifts and benefits is not fully effective

There is limited guidance to the sector for entity staff, leaving entities to develop their own guidance, increasing the risk of inconsistent practice across the sector. LGIRS guidance, last reviewed in 2022, is targeted only to council members and CEOs as they are explicitly covered by the LG Act and regulations. LGIRS supports entities and responds to specific individual queries on gifts and benefits but does not proactively communicate these more broadly to enable shared learning.

In some areas the LGIRS guidance has not been sufficient, resulting in different interpretations by entities. Some entities were obtaining their own independent legal advice, at the cost of ratepayers, to help them meet their compliance requirements. In one instance LGIRS recommended an entity seek their own legal advice if they had any doubt on LGIRS interpretation of a query they raised with them. This query was in relation to the timing of exactly when a gift was accepted. Without clear guidance, inconsistent practice can lead to limited transparency and make monitoring of compliance by LGIRS difficult.

All the audited entities told us the guidance provided by LGIRS is not sufficient to meet their needs. For instance, the current disclosure requirements do not require declarations of declined gifts and the disclosure threshold of $300 is higher than that set for the WA State and Australian government entities ($50 and $100 respectively). This can restrict transparency and may not reflect community expectations. All audited entities have independently set lower value thresholds than those required, indicating the $300 threshold does not meet their risk tolerances.

Recommendations

To enable effective management of gifts and benefits, entities should:

1. provide education and guidance that sets out entity expectations and assists staff and council members in making decisions by:
    a. implementing clear and up to date policies and procedures that outline gifts that are acceptable (good practice limits these to token gifts)
    b. requiring accepted and declined gifts from commercial entities, be declared
    c. specifically outline gifts that are prohibited
    d. implement regular training and education programs to ensure staff understand and apply policy, procedure and code of conduct, in practice and when making decisions.

    Implementation timeframe: December 2026

    Entity response: Entities generally accepted the recommendations but noted that there is currently no legal or regulatory requirement to disclose declined gifts.
2. Implement fit for purpose, risk-based monitoring and reporting mechanisms to:
    a. proactively oversee gift and benefit declarations
    b. analyse information across the entity to identify undeclared gifts, check that controls are working and identify any concerning trends or patterns
    c. manage perceived and actual conflicts of interest, requiring these declarations to consider the receipt of gifts and benefits
    d. consider a centralised complaints register to highlight where controls and processes have not been followed and identify systemic risks.

    Implementation timeframe: December 2026

    Entity response: Recommendation supported.

To enable effective oversight of compliance requirements and in supporting the local government sector, LGIRS should:

3. review regulatory requirements and guidelines to consider:
    a. reducing the $300 threshold or explaining why it remains appropriate (noting state entity requirements of $50 or Australian Government requirements of $100)
    b. increasing the timeframe for updating gift registers from 10 days to better reflect the tempo and nature of senior attention, decision-making and compliance reporting processes, (noting 31 days is the Australian Government timeframe)
    c. amending the Form 4 template to record both the date the gift was received as well as the date the gift register was updated to allow regulatory compliance to be monitored.

    Implementation timeframe: December 2026

    Entity response: Recommendation to be considered as part of review of potential legislative reform and updates to guidelines.

4. Issue updated guidance and templates to the sector to:

   a. extend guidance beyond elected members and CEOs to include all entity staff

   b. require entity gift registers to disclose accepted gifts and benefits and declined gifts from commercial entities to:

      - improve transparency – listing all offers improves trust that declined gifts have not been accepted informally and staff have not been subject to influence
      - improve compliance - declined gifts can help identify patterns where repeated offers from the same person or company are being offered or identify situations requiring further oversight
      - help protect staff by officially recording declined gifts demonstrating compliance and maintaining trust.

   Implementation timeframe: December 2026

   Entity response: LGIRS accepts the recommendation.

Response from the City of Bayswater

The City of Bayswater thanks the Office of the Auditor General (OAG) for its comprehensive report. We acknowledge the complexity of this audit and appreciate the significant effort involved in reviewing extensive information to develop recommendations that support local governments in managing gifts and benefits effectively.

The report confirms that local governments are generally complying with legislative requirements. The data reflects robust governance practices and strong adherence to these requirements, providing confidence in overall compliance across the sector.

Three gifts were identified as accepted by City of Bayswater employees, but not recorded in the City's Gift Register. Two related to an Economic Development Breakfast and one to an Awards Ceremony where the City was nominated for an award. Employees were requested to attend these events as part of their official duties and therefore did not perceive or identify them as gifts.

The City acknowledges there is always room for improvement. While the findings confirm a strong commitment to integrity and sound governance practices, the City of Bayswater values the recommendations and remains committed to continuous improvement and maintaining high standards of accountability.

Response to Recommendations:

Finding 1: The City will review and update its processes and training to provide enhanced education and guidance on the management of gifts and benefits.

Due Date: 31 December 2026

Finding 2: The City will implement a risk-based approach to monitoring the recording and reporting of gifts and benefits.

Due Date: 31 December 2026

Response from the City of Fremantle

Recommendation 1

All newly elected Council Members at the City of Fremantle are required to complete an induction and mandatory training following the election. The City's induction process includes a presentation from WALGA or City Officers, outlining their role and responsibilities as an Elected Member, this includes gifts and interest disclosure requirements. They are also provided with an induction manual, which includes various information regarding gifts and disclosure of interest requirements. The induction manual also includes operational guidelines published by the Department, Council policies and procedures. In 2025, the city also introduced an internal intranet site for Elected Members to provide them with direct access to up-to-date information relevant to their role.

Officers at the City are required to complete mandatory Code of Conduct training, which includes important information in relation to gifts, and specifically outlines that gifts over $300 are prohibited. Information regarding disclosure of interest relating to gifts has also been included in the City's new procurement policy, guidelines and mandatory training. Officers are reminded that they are required to disclose any interests relating to a supplier when undertaking any procurement process such as an RFQ or Tender. Online and in person Governance training has been implemented to ensure staff are aware of their

requirements relating to gifts, and regular reminders and information is also published on the City's internal intranet site.

Elected Members and staff are required to disclose gifts in accordance with the requirements of the Local Government Act and these disclosures are recorded within a gift register which is published on the City's website. The City has not implemented the requirement to disclose gifts that have been declined, as this is not a requirement of the Act. However, staff are required to record this information in the City's records keeping system for future reference.

Recommendation 2

In addition to the annual Compliance Audit Return review, the City undertakes regular internal Governance audits, to monitor gift disclosures and compliance. When non-compliance occurs, the matter is reviewed and appropriate action is taken. This may include mandatory training relating to gift and interest disclosures, or if the matter is serious or repeated, disciplinary action may be taken and the matter is reported to the Department and CCC. If non-compliance is related to an Elected Member or the CEO, this is reported to the Department and CCC as required.

Disclosure of declined gifts

Whilst the City makes every effort to ensure Staff and Elected Members are aware of their requirements relating to gifts, and gift disclosures are made to ensure compliance and transparency, in the City's opinion, the disclosure of gifts that are declined is not required for the following reasons:

The Local Government Act 1995 establishes disclosure obligations for gifts that are received by the CEO and Council Members. Section 5.87A(1) requires disclosure only for gifts that have been received. The term "received" implies acceptance and possession of the gift. Where a gift is declined, it is never taken into possession and therefore does not meet the statutory condition of being "received". As such, a gift that is offered but not accepted, in the City's opinion, does not fall within this definition.

The intent of disclosure provisions is to ensure transparency regarding benefits that may influence decision-making. If a gift is declined, no benefit is conferred, and therefore no potential for undue influence exists. Recording declined gifts as disclosures could create unnecessary administrative burden and misrepresent the nature of interactions, as no actual transfer of value occurred. Therefore, a gift that has not been accepted should not be disclosed, as it does not meet the legislative requirement of being "received," nor does it present any risk of influence or conflict of interest.

Gifts received electronically by email

A gift offered via email is not considered "received" until formal acceptance occurs. The City's interpretation is based on the following principles:

Section 5.87A of the Act requires disclosure of gifts that are received. The term "received" implies both acceptance and possession. An emailed offer is merely an invitation; until the recipient formally accepts, no transfer of benefit has occurred. The intent of the legislation is to ensure transparency regarding benefits that may influence decision-making. If a gift remains unaccepted, there is no actual benefit conferred, and therefore no potential for undue influence.

Formal acceptance provides a clear, auditable point in time when the gift becomes a reportable item. This prevents ambiguity about whether an offer constitutes a received gift and supports consistent governance practices. Treating emailed offers as "received"

without acceptance could lead to unnecessary disclosures and misinterpretation of interactions. Requiring formal acceptance ensures that only genuine transfers of value are recorded.

In conclusion, a gift offered by email should only be considered “received” once formal acceptance has been given, as this aligns with the statutory wording, legislative intent, and best practice for transparency and accountability.

Concluding remarks

As a result of this Audit, the City has commenced a review of the information, processes and training provided to staff and Elected Members relating to gift and disclosures of interest, to ensure improvement. Various initiatives as outlined in the responses above have already been implemented, and additional improvements are being considered by the City, with the intent to be implemented as actions as a result of this audit. These actions will be reported to the City’s Audit, Risk and Improvement Committee for consideration and adopted by Council.

Response from the City of Kwinana

The City of Kwinana (City) appreciates the Office of the Auditor General’s (OAG) report on local government management of gifts and benefits and supports the recommendations provided. The City values the OAG’s review and acknowledges the importance of robust compliance practices in relation to gifts, benefits and conflicts of interest. The findings and insights outlined in the report will assist the City in further strengthening its ongoing commitment to transparency, integrity and public trust in decision-making.

The report highlights that legislative change alone may not always achieve all governance outcomes as intended. It reinforces that compliance with minimum statutory requirements does not necessarily equate to best practice. The City recognises the OAG’s encouragement for local governments to exceed baseline standards, including consideration of measures such as declaring declined gifts and recording supplementary information in the Form 4 register. While the City acknowledges the value of enhanced disclosure, the inclusion of additional information is not currently within the scope of the legislatively prescribed form. Accordingly, the City suggests that any expansion of reporting requirements be supported by formal legislative amendment and that proposed changes be clearly communicated to all local governments to ensure consistent application.

The City is committed to supporting its Governance and Legal team in the implementation of required changes arising from the OAG’s recommendations. The Leadership team will play a key role in proactively promoting clear information and encouraging adherence to updated processes and procedures, ensuring that all staff are well-informed and equipped to comply effectively. The City also notes its support for the recommendations directed to the Local Government Integrity Reporting System (LGIRS).

Since the OAG audit commenced in November 2024, the process has already prompted improvements to the City’s internal practices concerning gifts, benefits and conflicts of interest. The City has initiated a comprehensive review of relevant processes and is progressively implementing necessary changes. A detailed project plan has been developed to guide the coordinated implementation of all recommendations. Progress reports will be provided to the City’s Audit, Risk and Improvement Committee for ongoing oversight and monitoring.

The City will continue to implement these improvements with the objective of maintaining best practice standards in the management of gifts, benefits and conflicts of interest. The

City thanks the Office of the Auditor General for its audit and constructive recommendations and is confident that the actions underway will further enhance governance, accountability and community confidence.

Recommendation 1

The City acknowledges and accepts the recommendations outlined for the effective management of gifts and benefits, and conflicts of interest within Local Government entities. Since the commencement of the OAG audit, the City has proactively begun implementing changes to its approach.

Recommendation 2

The City acknowledges and accepts the recommendations regarding the implementation of fit for purpose, risk-based monitoring and reporting mechanisms. The City would like to note it has completed recommendation 2(d) by establishing the City's "Feedback Register" in August 2023.

Response from the City of Mandurah

The City of Mandurah (the City) has established controls in place that address the OAG recommendations. These controls are reviewed annually to assess their effectiveness and to support continuous improvement.

Through the City's control environment, employees are required to carefully assess the appropriateness of accepting any gift or benefit, particularly where they are involved in procurement activities, grant assessments, or the exercise of delegated authority.

Employees are reminded that the acceptance of a gift must not compromise, or be seen to compromise, their impartiality or the integrity of the City. Decisions must be made on merit, free from undue influence. Where there is any doubt, employees are required to decline the gift and/or seek guidance in accordance with the City's Code of Conduct requirements.

The City has a number of controls to proactively oversee gifts and benefit declaration, including quarterly and annual reporting.

The City will improve its current reporting to the Chief Executive Officer to include a three-year trend analysis that will identify: number of gifts received; number of gifts offered and declined; individuals repeatedly receiving gifts; business units repeatedly receiving gifts; suppliers repeatedly offering gifts and categories of gifts received. Where there a trends observed, the City will utilise this information to provide:

- further education for individuals or teams;
- improvement to controls, such as procedures and guidelines;
- contact City suppliers regarding their obligations under the Statement of Business Ethics, i.e. do not provide gifts to City employees.

The City will further strengthen its employee gifts and conflict of interests training, including identifying and managing any actual, potential or perceived conflict of interest arising from it. This requirement will apply particularly where employees are:

- Undertaking procurement and tender evaluation processes
- Assessing or recommending grant funding
- Exercising delegated or statutory authority

- Training materials, guidelines and procedures will be updated to reinforce these obligations and ensure consistent understanding and application by City officers.

The City will continue to reinforce these obligations through, training, guidelines and ongoing awareness initiatives to ensure consistent and ethical decision-making across the organisation.

Response from the City of Perth

The City of Perth is committed to continuous improvement and feedback and has welcomed the opportunity to participate in the OAG's Local Government Management of Gifts and Benefits Audit.

The City has a range of policies and guidance in place for both staff and elected members to support them in meeting their obligations relating to the declaration of gifts and benefits. This also provides additional guidance and oversight in the management of any related interests.

Based on the two recommendations in this report the city will further enhance its education and training on gifts and benefits and interests' management.

Recommendation 1

The City of Perth believes it already has clear and up to date policies in place. However, the City will review its gifts management framework to ensure currency and promote best practice. The City will also continue to encourage its Elected Members to declare all gifts.

The City is developing additional training (face to face) to further support employee understanding of gifts management at the City. Additional training (face to face) is expected to be implemented in the first quarter of 2026.

Recommendation 2

The City of Perth will review its gifts management framework to ensure currency and promote best practice as suggested in this report. Noting that Employee and Elected Member complaint registers will continue to be kept separately.

Response from the Town of Cambridge

The Town of Cambridge is committed to continuous improvement and has welcomed the opportunity to participate in the OAG's management of gifts and benefits performance audit. The Town acknowledges the overall findings and recommendations and supports the better practice guide.

The Town has maintained strong internal controls in relation to the acceptance of gifts and benefits. In addition, our outward facing Statement of Business Ethics clearly establishes the Town's expectations in relation to the conduct of business with the Town, including not offering gifts.

The Town will look to incorporate the better practice system of controls detailed in the report as part of a future review of the Town's policy and procedures in relation to the acceptance of gifts and benefits.

Response from the Department of Local Government, Industry Regulation and Safety

Recommendations 3 and 4

Suggested legislative reform would need to be considered as part of the larger reform program and would be subject to stakeholder consultation and decisions of Government.

LGIRS acknowledges the Auditor General's observation and supports the need for clear and practical guidance to assist local governments in managing integrity risks.

Our current guidance is directed at council members and CEOs, as they are explicitly covered by the regulations. Gift disclosure and reporting requirements for local government employees that are not CEOs should be included in each individual local government employee code of conduct. LGIRS recognises that additional guidance may assist local governments in supporting staff to meet the requirements of their codes of conduct.

The Local Government Regulatory Approach outlines LGIRS' commitment to fostering best practice and supporting compliance across the sector. Consistent with this approach, LGIRS issued a Local Government Alert – Guidance on managing gifts, benefits and hospitality on 4 September 2025, encouraging all local governments to review their codes of conduct and consider additional policies. LGIRS will continue to engage with the Western Australian Local Government Association and the Local Government Professionals WA to review its guidance materials and to explore opportunities for further sector support, including joint training initiatives by 31 December 2026.

LGIRS notes that the Local Government Inspector formally commenced on 1 January 2026. This represents a significant change in the State Government's regulatory approach for the local government sector, and accordingly, the Local Government Inspector will play a central role in shaping the future compliance framework and approach to proactive monitoring. LGIRS will liaise with the Local Government Inspector to hand over this recommendation for consideration as part of the Inspector's compliance monitoring plan. LGIRS will also engage with the Inspector regularly to assist with monitoring.

Audit focus and scope

This audit was conducted with an initial review of published gifts and benefits registers from all 147 entities with results informing our more in-depth work at six metropolitan entities.

The objective of this audit was to assess whether entities effectively manage gifts and benefits.

We based our audit on the following criteria:

- Are entities complying with their gifts and benefits policies and procedures?
- Are entities recording all offers of gifts and benefits?
- Are entities' decisions for accepting or declining gifts and benefits appropriate?
- Are entities recording and managing all conflicts of interests in relation to gifts and benefits?
- Is LGIRS actively monitoring compliance with the regulations and providing adequate guidance to entities?

The audit reviewed gifts and benefits registers and the recording and management of conflict of interests at each audited entity over the period 1 July 2019 to 30 June 2024.

We assessed each entity's policies and procedures against legislative requirements, LGIRS' operational guidelines and our better practice guidance in Appendix 1. At each entity, we also:

- reviewed policies, procedures and processes relating to gifts and benefits
- examined records and processes for monitoring conflicts of interest
- reviewed all entity / regional council entities' gifts and benefits register for council members, CEO and council
- conducted e-discovery procedures on the email correspondence of selected key decision makers for undeclared gifts and benefits to test the completeness of gift and benefit declarations
- e-discovery procedures used defined terms of common offers of gifts and benefits we identified through our initial review of published gifts and benefits registers of all entities. Our results are restricted to these terms meaning not all offers of gifts and benefits to selected risk positions can be identified
- where e-discovery procedures identified offers of gifts and benefits, these have been assessed by entities. They have updated their registers to record and make transparent gift offers that have been accepted and notified external entities where compliance obligations were not met
- reviewed tender and procurement contracts
- met with key staff from governance, procurement, contracts and finance areas.

We did not assess electoral gifts as they fall under different rules and regulations and are only relevant for a specific period (during elections).

It is outside the scope of this audit and our remit under the *Auditor General Act 2006* to, and we did not, conduct any investigation of:

- the conduct of any individual member of staff in accepting gifts or benefits or the appropriateness of each individual decision to accept a gift or benefit
- the appropriateness of decisions made by staff after accepting gifts or benefits
- the conduct of any commercial supplier; or
- whether there was any direct or deliberate attempt to influence any particular procurement by offering gifts or benefits to entity staff or seek to identify any direct inappropriate influence on any specific procurement.

As this was our first audit into gifts and benefits for local government entities, we are not naming individuals and have relied on the sampled entities to update their gift registers and report non-compliance appropriately. However, we may change this position in future audits if we again find instances where gifts and benefits are accepted, but not disclosed.

This was an independent performance audit, conducted under section 18 of the *Auditor General Act 2006*, in accordance with Australian Standard on Assurance Engagements ASAE 3500 *Performance Engagements*. We complied with the independence and other ethical requirements related to assurance engagements. Performance audits focus primarily on the effective management and operations of entity programs and activities. The approximate cost of undertaking the audit and reporting was $690,000.

Appendix 1: Form 4 – Register of gifts

Local Government Act 1995

Local Government (Administration) Regulations 1996

REGISTER OF GIFTS

Name of person making disclosure	Description of gift	Name and address of person who made gift	Date gift was received	Estimated value of gift at time it was made	Nature of relationship between person who made gift and person who received gift	For a gift that is a travel contribution — description and date of travel	For an excluded gift under s. 5.62(1B)(a) — the date of the approval referred to in s. 5.62(1B)(a)(ii) and the reasons for the approval

Source: Local Government (Administration) Regulations 1996

Form 4 – Register of gifts within the Regulations to be used by entities to manage risks associated with the receipt of gifts and benefits highlighted weaknesses.

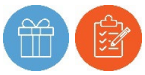
Appendix 2: Gifts and benefits better practice guidance

Entities need to have gifts and benefits policies and procedures that are up-to-date and accessible to staff. These policies and procedures should include key controls for the declaration of gifts and benefits, the management of conflict of interests created from accepting gifts and benefits and regular review and monitoring.

The table lists the key elements of a system of controls for effective gifts and benefits management, which guided our audit.

Key elements / Framework component[14]	Outcome	What we expect to see
Policies and procedures 	Comprehensive, approved and up-to-date policies and procedures to provide all local government staff with guidance on their obligations	• clear and easy to understand policy and procedures that detail prohibited gifts • code of conduct signed at start of employment and annually thereafter • clear and specific definitions of gifts and benefits to aid in decision-making and limit ambiguity, providing examples relevant to entity operations • set out overarching entity expectations reinforcing policy, procedures and code of conduct messages • management of gifts and benefits considered in the context of ethical conduct, impartiality, honesty, transparency and accountability • evidence of periodic review.
Declaration of all gifts and benefits 	Consistent expectations	• all gifts and benefits are declared regardless of value or acceptance • standardised declaration forms, ensuring consistency of information recorded and decision-making process • consider whether the receipt of gifts and benefits results in a conflict of interest that needs to be identified and managed • gift registers should detail where there are nil returns to ensure they provide transparency and date of update of registers should be evident
Making appropriate decisions 	Clear decision-making framework	• to minimise risk, the entity's policy position should be communicated to stakeholders, suppliers and clients – his could include sharing the statement of business ethics • guidance to aid staff with decision-making and when the acceptance of gifts may be considered appropriate • guidance be clear in setting out processes for avoiding and managing conflicts of interest to

[14] Refer to Figure 1 Key components of a gifts and benefits framework

Key elements / Framework component[14]	Outcome	What we expect to see
		consider who benefits from the acceptance of the gift or benefit • decisions be based on risk assessment that consider potential, perceived and actual conflicts of interest • provide clear guidance on declaring conflicts of interest, managing (with documented mitigation strategies) and reviewing these • guidance to support staff in declining gifts and benefits.
Training and education 	Training to increase awareness of impartiality, integrity and conduct expectations	• regular codes of conduct, fraud awareness and integrity training (yearly) • regular reminders to council members, CEO and staff to make sure there is awareness and understanding of compliance obligations • advanced integrity training for staff in areas identified as high risk of influence (e.g. procurement, recruitment, finance, binding decision makers).
Oversight 	Regular monitoring and reporting to provide management with insights into use and the effectiveness of controls, and to address shortcomings in a timely manner Identification of patterns, areas of increased risk Evidence of reviews should be retained	• reports from monitoring and reviews made available to leadership and audit committee periodically • all accepted and declined gifts or benefits reported to a central member of management to allow for effective oversight • monitor for repeat offers and cumulative value as these may flag risk where there is an intention to influence decisions that require further scrutiny, as well as monitor acceptance of repeat token gifts that may otherwise go undetected.

Key components of a gifts and benefit framework

 Identify and record gifts and benefits

 Identify and manage conflicts of interest

 Use information to monitor and oversee risk

Source: OAG

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Auditor General's 2025-26 reports

Number	Title	Date tabled
11	Local Government Management of Gifts and Benefits	18 March 2026
10	Controls Over Portable Assets – State Entities	6 March 2026
9	Microsoft 365 Security Controls – State Entities	6 March 2026
8	Status of Local Government Audits 2025	28 January 2026
7	State Government 2025 – Information Systems Audit Results	3 December 2025
6	State Government 2025 – Financial Audit Results	3 December 2025
5	Valuation of Property Held by the Public Education Endowment Trust	3 December 2025
4	WA's Progress to Implement the National Principles for Child Safe Organisations (arising from the Royal Commission into Institutional Responses to Child Sexual Abuse)	27 November 2025
3	Maintaining Regional Local Roads	12 November 2025
2	Gold Corporation – Trade Applications	29 October 2025
1	Management of Housing Maintenance Information	6 August 2025

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15.1.6 (2026/MINUTE NO 0112) Audit Plan for Financial Year ending 30 June 2026

Responsible Officer	Director Corporate and System Services
Author	Service Manager Strategic Finance
Attachments	3. City of Cockburn Audit Plan for the year ending 30 June 2026 Attachment under separate cover

Officer Recommendation/Committee Recommendation/Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen

The Committee recommends Council RECEIVES the Audit Plan for the financial year ending 30 June 2026, as attached to the Agenda, noting it outlines the external audit scope, approach and timelines, and supports oversight of the audit process.

CARRIED 10/0

Background

The attached audit plan for the 2025-26 Financial Year outlines the purpose and scope of the external audit and explains the audit methodology and approach to be taken in completing the 2026 Financial Year Audit.

It provides the Audit, Risk and Improvement Committee (ARIC) with the opportunity to review the audit focus areas, the auditor's procedures, and the agreed timelines.

The audit plan was prepared by KPMG (contracted audit firm) in consultation with the City and approved by the Office of the Auditor General (OAG).

Given the OAG has indicated a preference that their audit plans, management letters and audit closing reports are not made publicly available, this audit plan has been made confidential (refer Confidential Attachment.1).

Regulation 9 (2) of the *Local Government (Audit) Regulations 1996* sets out that the principal objective of the external audit is for the auditor to undertake sufficient work to form an opinion on whether the accounts are properly kept, and whether the Annual Financial Report:

- is prepared in accordance with underlying financial records; and
- fairly represents the results of the Local Government's operations as at 30 June, in accordance with Australian Accounting Standards and the *Local Government Act 1995*.

In addition, the ARIC Terms of Reference require the Committee to discuss the scope and planning of the audit with the external auditor on an annual basis.

Submission

N/A

Report

KPMG, as the appointed contract audit firm, will undertake an independent audit of the City's 2025–2026 financial statements to support the OAG in forming an audit opinion.

The audit will be conducted in accordance with Australian Auditing Standards and is designed to provide reasonable assurance that the financial report is free from material misstatement.

Audit planning includes identifying and assessing key risk areas, informed by KPMG's understanding of the City's operations, financial reporting framework, and the broader local government environment. Audit procedures will consider the effectiveness of internal controls and the appropriateness of accounting policies, estimates and disclosures.

Interim audit fieldwork is scheduled for June 2026, with year-end audit procedures commencing in early October 2026, in line with the proposed timeline. The draft audit report will be presented to ARIC on 1 December 2026, with the audit opinion and management letter to follow.

KPMG and the OAG will attend the May ARIC meeting to present and discuss the audit plan for the year ending 30 June 2026.

Strategic Plans/Policy Implications

Listening & Leading
A community focused, sustainable, accountable, and progressive organisation.
• Best practice Governance, partnerships and value for money.

Budget/Financial Implications

The OAG has provided a quote for the audit, which is included within the FY27 Annual Budget.

Legal Implications

- *Local Government Act 1995* Sections 5.53, 5.54, 6.4, and Part 7 - Audit
- *Local Government (Audit) Regulations 1996* Regulations 9, 9A and 10
- *Local Government (Financial Management) Regulations 1996* Part 4 - Financial Reports.

Community Consultation

N/A

Risk Management Implications

Under the *Local Government Act 1995*, Council is required to accept the Annual Report (including the Financial Report and Auditor's Report) by 31 December each year, or within two months of the auditor's report being available if it is delayed. Failure to meet these timeframes would result in statutory non-compliance.

Effective audit planning supports timely completion of the audit and assists in mitigating this risk.

Advice to Proponent(s)/Submitters

N/A

Implications of Section 3.18(3) *Local Government Act 1995*

Nil

16. Committee Minutes

16.1 (2026/MINUTE NO 0113) Audit Risk and Improvement Committee Meeting – 26/05/2026

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen

That Council RECEIVES the Minutes of the 26 May 2026 Audit Risk and Improvement Committee Meeting.

CARRIED 10/0

17. Motions of Which Previous Notice Has Been Given

Nil

18. Notices Of Motion Given At The Meeting For Consideration At Next Meeting

Nil

19. New Business of an Urgent Nature Introduced by Members or Officers

Nil

20. Matters to be Noted for Investigation Without Debate

20.1 Bibra Lake Dirt Carpark – CCTV Security Cameras and Resurfacing

Cr Eva submitted the following Matter for Investigation on 27 May 2026:

Investigate and provide costings for security funding, either external or internal, for the installation of a CCTV security camera at the dirt carpark and exercise area at Bibra Lake.

In addition, could the resurfacing of the dirt carpark also be investigated, as the current condition is becoming hazardous for members of the public.

Reason
The reason for this request is that the area is increasingly becoming a hotspot for anti-social behaviour and illegal dumping.

Bibra Lake is becoming a key tourist attraction, and we owe it to the community to ensure it remains a safe and welcoming place for all residents and visitors.

20.2 Three-Phase Power at Reserves and Facilities

Cr Srhoy submitted the following Matter for Investigation on 8 June 2026

That the Chief Executive Officer investigate the feasibility, costs and benefits of installing three-phase power infrastructure at the following City of Cockburn reserves and facilities:

• Coogee Beach Reserve
• Success Regional Sport and Community Facility
• Manning Park

The investigation is to include:
- The estimated capital cost of installing three-phase power at each location
- Any ongoing maintenance or operational costs associated with the infrastructure
- The potential savings from reducing or eliminating the need to hire generators and purchase diesel fuel for City-supported events
- The total expenditure on generator hire and diesel fuel at each of the above locations over the past ten years, where records are available.

Reason
The City currently incurs significant annual costs associated with generator hire and diesel fuel for community events. The installation of three-phase power may provide a more cost-effective and sustainable long-term solution while supporting major community events including Australia Day celebrations, Coogee Live, Cockburn Sunsets, Teddy Bears Picnic and the Cockburn Spring Fair. The proposed infrastructure would help future-proof these venues and may reduce ongoing event operating costs.

21. (2026/MINUTE NO 0113) Confidential Business

21.1 Confidential Matter

This report and its attachments are **CONFIDENTIAL** in accordance with Section 5.23(4) (a) of the Local Government Act 1995, which permits the meeting to be closed to the public for business relating to the following:

(a) legal advice, or other information, over which the local government holds legal professional privilege.

Council Decision
MOVED Cr T Dewan SECONDED Cr K Allen

That Council ADOPTS the Confidential Officer Recommendation.

CARRIED 10/0

22. Closure of Meeting

There being no further business, the Presiding Member closed the meeting at 9.24pm.