



City of Cockburn

Project Plans

2025-2026



Cockburn, the best place to be

www.cockburn.wa.gov.au

June 2025

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Front cover photo: From Bibra Lake, looking out to Perth City and the Swan River.

Acknowledgement of Country

The Mayor, Councillors and staff of the City of Cockburn acknowledge the Whadjuk Nyungar people of Beeliar boodja as the traditional custodians of this land. We pay our respect to the Elders, past and present.

What is a Project Plan

Welcome to the City of Cockburn's FY2026 Project Plans. This document dives deeper into the projects and activities shaping our city in the coming year. Remember the **Strategic Community Plan 2025-2035** that outlines our long-term vision? The FY2026 Project Plans build on that foundation, providing detail on specific projects being delivered by the City, expanding on the **Corporate Business Plan 2025-2029**. These plans bridge the gap between vision and action, showcasing how we'll deliver our projects in the 2025-2026 financial year.

Key Features:

- **Community-Driven Focus:** Every project and activity aligns with the strategic outcomes identified by you, the community, in the Strategic Community Plan. We've prioritised projects based on valuable community feedback and council priorities.
- **Actionable Transparency:** Each project has clear quarterly milestones, estimated costs, and projected future timelines. Progress on these milestones will be reported to the council (available through council minutes) and summarised in an annual report detailing each project's achievements throughout the year.

What You'll Find Inside:

- **Easy Navigation:** We've included a helpful guide on the following page to understand the layout and terminology used in the project plans.
- **The Framework Explained:** We'll connect the dots by explaining how these project plans fit within the Integrated Planning and Reporting Framework (IPRF). We'll also provide a one-page overview of our city's vision, purpose, and the strategic outcomes established by the community.
- **A Year in Action:** Get ready to explore the exciting projects and activities commencing or continuing in the 2026 financial year, all categorised by the linkage to a specific strategic outcome. This allows you to see how each initiative contributes to a bigger goal for Cockburn.

How to read a Project Plan

The City of Cockburn project plans use a clear and easy-to-understand format. Each project has its own row in the table, and information is categorised under specific headings. Here's what you can find in each section:

1. Name of the project
2. A short explanation of the project's purpose and goals
3. Identification code for the project and the directorate overseeing it
4. Benefits the project will deliver to the community
5. Alignment of the project with the City's Community Strategic Plan
6. Total budget allocated to the project, any external funding, and expected timeframe for project completion
7. Budget allocated for the current year



The image shows a project plan for 'Hobley Way - Drainage Improvements'. It includes the City of Cockburn logo, a recycling symbol, and a detailed breakdown of the project's purpose, benefits, strategic alignment, budget, and timeline. The plan is organized into sections numbered 1 through 9, corresponding to the legend on the left.

1 Hobley Way - Drainage Improvements

2 The City of Cockburn is installing a brand new drainage improvement project for Hobley Way. Our engineers will assess and upgrade the existing drainage network to ensure it can effectively handle stormwater runoff.

3 ID: 2C.02 Directorate: Infrastructure Services

4 Project Benefits

- Enhance network capacity to facilitate a 1 in 100 storm event
- Ensure future flooding impact is significantly reduced

5 Strategic Outcome: 2. Environmental Responsibility Strategic Link: 2C. Address Climate Change

| Total Cost | External Funding | Project Start Date | Project End Date |
|------------|------------------|--------------------|------------------|
| \$600,000 | 0% | July 2023 | June 2025 |

6

7 Financial Year (FY) 2025 Cost: \$600,000

8 Financial Year (FY) 2025 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-----------------------------|----------------------------|------------------------|--------------------|
| Market Engagement commenced | Market Engagement complete | Construction commenced | Project completion |

9 Project Timeline

| FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|-------------|---------|---------|---------|
| ✓ \$600,000 | X | X | X |

8. Milestones to track the project's progress throughout the financial year
9. Estimated 4 year project timeline.

Our Strategic Framework

Our Local Government operates within an Integrated Planning and Reporting Framework (IPRF). This framework, mandated by the Western Australian Government, ensures a structured and transparent approach to planning and decision-making. The IPRF connects the long-term vision of our Strategic Community Plan with our current plans and strategies. It guides how we identify community needs, set strategic objectives, allocate resources, and ultimately measure our success in achieving those goals. Through the IPRF, we strive to deliver effective services, manage finances responsibly, and remain accountable to the community we serve. The following diagram illustrates the City's Integrated Planning and Reporting Framework and specifies positions of the strategies and plans within the framework.



Our Strategy on a Page

This page presents the vision for Cockburn, highlighting our driving purpose. It also outlines our strategic objectives and outcomes as detailed in our Strategic Community Plan.

Vision

Cockburn, the best place to be

Purpose

Support our communities to thrive by providing inclusive and sustainable services which reflect their aspirations

Our Outcomes



Our Outcomes

| | | | | |
|---|---|--|---|--|
| 1A. Empower and support local businesses | 2A. Protect and enhance our natural areas and streetscapes | 3A. Strengthen and facilitate a safe and secure Cockburn | 4A. Plan for growth and sustainable development | 5A. Facilitate transparent and accountable governance for today and tomorrow |
| 1B. Facilitate economic growth and employment opportunities | 2B. Facilitate sustainable waste management and resource conservation | 3B. Promote and support active, healthy lifestyles through recreation and wellness | 4B. Strengthen unique, liveable and adaptive places | 5B. Strengthen engagement, communication and enhance customer experience |
| 1C. Attract investment to the city by promoting innovation and economic opportunity | 2C. Enhance climate resilience and champion environmental initiatives to mitigate impacts | 3C. Celebrate and recognise Aboriginal and Torres Strait Islander and diverse cultures | 4C. Enhance connectivity and mobility through integrated transport networks | 5C. Champion strategic partnerships and stakeholder collaboration |
| 1D. Facilitate vibrant, connected commercial hubs and visitor experiences | | 3D. Foster connected, accessible communities and services | | 5D. Strive for financial sustainability and operational excellence |



1. Our Economy

Our City attracts investment supporting commercial and business growth. Our distinctive hubs facilitate and attract local business and visitor growth, providing employment and community access to services.

Strategic Objectives

- **1A.** Empower and Support Local Businesses
- **1B.** Facilitate Economic Growth and Employment Opportunities
- **1C.** Attract investment to the city by promoting innovation and economic opportunity.
- **1D.** Facilitate Vibrant, Connected Commercial Hubs and Visitor Experiences



International Engagement

This program is designed to help our local businesses connect with international markets and unlocking pathways for international investment and collaboration. Through carefully curated trade delegations, we'll connect local businesses with potential partners and investors in key international locations.

This project aims to:

- **Expand Global Market Reach:** Provide a platform for local businesses to showcase their products and services to a wider audience, opening doors to new markets and customers.
- **Forge Strategic Partnerships:** Facilitate meaningful connections with international companies that may lead to collaboration, trade, skills or knowledge-sharing opportunities.
- **Attract Investment:** Highlight the strengths and potential of Cockburn as a business destination, attracting foreign investment that creates local jobs and drives economic development.

ID: 1C.01

Directorate: Sustainable Development and Safety

Project Benefits

- **Local Business Growth:** International partnerships and investment opportunities can fuel the expansion and success of our local businesses.
- **Job Creation:** Increased economic activity attracts new businesses and investment, leading to the creation of new jobs for our community.
- **Knowledge Sharing:** Collaboration with international partners fosters a vibrant exchange of ideas and expertise, leading to innovation and growth across various industries.

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 1. Our Economy | 1C. Attract investment to the city by promoting innovation and economic opportunity. |

| Total Cost | External Funding | Project Start Date | Project End Date |
|--------------------------|------------------|--------------------|------------------|
| Included in service cost | 0% | July 2024 | June 2027 |

| Financial Year (FY) 2026 Cost | Included in service cost |
|-------------------------------|--------------------------|
|-------------------------------|--------------------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---|--|--|---|
| Plan development. Ongoing network development. | Plan approval. Ongoing network development. | Plan implementation. Report on outcomes of delegation visit to council. | Follow up outcomes of delegation visit with stakeholders. Ongoing network development. |
| | | | |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|----------|---------|
| Planning | Delivery | Delivery | |



Business Engagement Plan

The City of Cockburn's Business Engagement Plan 2025-26 provides a unified framework to empower and support the diverse business ecosystem within the City.

The plan is designed to foster a thriving, inclusive, and innovative business community, aligning engagement across key sectors and business groups.

This comprehensive plan builds upon six key pillars:

- Multi-channel communication
- Sector specific events
- Targeted funding and support
- Skill development and training
- Recognition, celebration and advocacy
- Business centre activations

ID: 1A.01

Directorate: Sustainable Development and Safety

Project Benefits

- Strengthen local economic resilience by facilitating opportunities for small and medium enterprises to diversify their revenue across market so they can withstand challenges and maximise emerging opportunities.
- Promote inclusive growth so businesses have equitable access to resources, funding, and networks.
- Drive innovation and sustainability so businesses have access to world class innovation ecosystems, investors and entrepreneurial support.
- Build capability and capacity by enhancing skills for business owners through targeted training and education programs aligned with sector needs.
- Foster collaboration and recognition to provide opportunities for businesses to build partnerships across sectors and celebrate business achievements to inspire broader participation and success.

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 1. Our Economy | 1A. Empower and support local businesses |

| Total Cost | External Funding | Project Start Date | Project End Date |
|------------|------------------|--------------------|------------------|
| \$550,000 | 0% | July 2024 | June 2026 |

| | |
|-------------------------------|-----------|
| Financial Year (FY) 2026 Cost | \$550,000 |
|-------------------------------|-----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|---|---|--|
| Approval of Business Engagement Plan and implementation action schedule. | Report on Business Grants delivery round one. Develop defence industry readiness upskilling program for SMEs in partnership with key stakeholders. | Deliver targeted events for SME's. Progress report on business centre activations. | Report on Business Grants delivery round two. Deliver key event to celebrate and recognise Cockburn businesses. |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|---------|---------|
| Delivery | Delivery | | |



Investment Attraction Plan

This informing strategy focuses on attracting targeted investments in key industries, identified through collaboration with our advisory group. These investments will foster:

- Investing in Growth: Attract targeted investments in key industries to create a more sustainable and resilient local economy,
- Jobs for the Future: Stimulate economic growth and create high-quality jobs for our residents.
- Cockburn Open for Business: Streamlined processes, a supportive approach, and a skilled workforce make Cockburn an attractive destination for business.

ID: 1C.02

Directorate: Sustainable Development and Safety

Project Benefits

- Increased investment creates a ripple effect, fostering economic growth, job creation, and a more vibrant Cockburn for everyone.
- The project prioritises attracting investments in industries that contribute to long-term economic resilience, ensuring Cockburn's prosperity for generations to come.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 1. Our Economy | 1C. Attract investment to the city by promoting innovation and economic opportunity |

| Total Cost | External Funding | Project Start Date | Project End Date |
|------------|------------------|--------------------|------------------|
| \$175,000 | 0% | July 2024 | June 2029 |

| Financial Year (FY) 2026 Cost | \$45,000 |
|-------------------------------|----------|
|-------------------------------|----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-----------------------------------|--|--|--|
| Completed website and prospectus. | Finalised Investment forum and first Investment familiarisation visit. | Identified professional development for investment facilitation. | Completed first round of professional development for investment facilitation. |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029175 |
|----------|----------|----------|------------|
| Delivery | Delivery | Delivery | Delivery |



Destination Plan

To establish Cockburn as a premier visitor destination using a prioritised approach that:

- Highlights the diverse and unique attributes of Cockburn
- Matches the capabilities of stakeholders
- Strengthens community aspirations
- Protects and celebrates Aboriginal history
- Boosts collaboration with neighbouring Councils, Destination Perth and Tourism Council

ID: 1D.01

Directorate: Sustainable Development and Safety

Project Benefits

- Enhanced and diversified commercial investment
- Increased business acumen and professionalism
- Expanded employment opportunities especially for youth
- Improved community amenities
- Greater community pride

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 1. Our Economy | 1D. Facilitate vibrant, connected commercial hubs and visitor experiences |

| Total Cost | External Funding | Project Start Date | Project End Date |
|------------|------------------|--------------------|------------------|
| \$225,000 | 0% | July 2024 | June 2029 |

| Financial Year (FY) 2026 Cost | \$40,000 |
|-------------------------------|----------|
|-------------------------------|----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---|---|---|---|
| Host Industry Destination Advisory Group: | Host Industry Destination Advisory Group: | Host Industry Destination Advisory Group: | Host Industry Destination Advisory Group: |
| Industry Familiarisation for TWA | Hospitality Training workshop | Supported F18 Yacht Championship | Cross promotion initiative between leading Cockburn visitor attractions |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------------------|---------------------|---------------------|---------------------|
| Design and Delivery | Design and Delivery | Design and Delivery | Design and Delivery |



Blue Economy and Defence

This project aims to position the City as a leader in the blue economy by driving sustainable growth in ocean-based industries, including defence, which is a key component of this sector.

As part of our economic development remit, we are launching a research and innovation hub to foster collaboration between industry, academia, and entrepreneurs, with a focus on advancing innovation, research, and commercialisation in marine technology and defence capabilities.

This initiative will help up to 40 businesses strengthen their local business capacity, support workforce development and training, and ensure our region is ready to capitalise emerging opportunities in the Blue Economy.

ID: 1C.03

Directorate: Sustainable Development and Safety

Project Benefits

- Support local job creation and skills development by growing emerging industries and increasing workforce participation.
- Attract new investment and business activity through innovation, research, and commercialisation initiatives.
- Encourage industry collaboration and partnerships that lead to measurable economic and community benefits.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 1. Our Economy | 1C. Attract investment to the city by promoting innovation and economic opportunity |

| Total Cost | External Funding | Project Start Date | Project End Date |
|-------------|------------------|--------------------|------------------|
| \$1,800,000 | 99% | July 2023 | June 2028 |

| | |
|-------------------------------|----------|
| Financial Year (FY) 2026 Cost | \$55,000 |
|-------------------------------|----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--------------------------------|---|---|--|
| Finalise tenancy arrangements. | Finalise lease or purchase agreement of site. Appoint a Facilities Management Operator. | Complete fit-out and installation of infrastructure. Commence onboarding of anchor tenants and pilot activities. Operationalise hub management systems and protocols. | Host official opening event. Activate full operations. |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|----------|---------|
| Delivery | Delivery | Delivery | |



2. Our Environment

Our natural environment is valued and resilient to a changing climate. Our community enjoys our open spaces, bushland and coast and takes pride and ownership in their streetscapes. We use our resources with a focus on conservation and mitigate the impacts of climate change.

Strategic Objectives

- **2A.** Protect and Enhance Our Natural Areas and Streetscapes
- **2B.** Facilitate Sustainable Waste Management and Resource Conservation
- **2C.** Enhance Climate Resilience and Champion Environmental Initiatives to Mitigate Impacts.



Adoption of Henderson Waste Recovery Park Master Plan

The master plan will establish the long-term strategic framework for addressing the remaining operational lifespan of the landfill (approximately 5 years), including cell capping, post-closure management, and identifying future development opportunities

ID: 2B.01

Directorate: Infrastructure Services

Project Benefits

By optimising the use of existing infrastructure and resources, the masterplan can enhance the efficiency of waste management operations. This includes improving logistics, reducing operational costs, and maximising the use of available technology.

| Strategic Outcome | Strategic Link |
|--------------------|---|
| 2. Our Environment | 2B. Facilitate sustainable waste management and resource conservation |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|-------------------------------|------------------|--------------------|------------------|
| \$60,000 | \$0 | July 2025 | March 2026 |
| Financial Year (FY) 2026 Cost | | \$60,000 | |

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---|--|------------------------------|-----------|
| Scope development and market engagement/award | Document review, internal stakeholder engagement, EM Workshop, draft plan. | Council report and adoption. | |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|---------|---------|
| Planning | | | |



Increase appearance of major road streetscapes within the city

This project aims to transform key arterial road corridors into visually appealing and inviting spaces. The focus is on enhancing the aesthetic and presentation of the streetscapes to create a vibrant and attractive environment.

ID: 2A.01

Directorate: Infrastructure Services

Project Benefits

- Enhanced Aesthetics: Improved visual appeal through landscaping, creating a more attractive environment.
- Environmental Benefits: Green spaces and trees improve air quality, provide shade, and contribute to a healthier urban environment.

| Strategic Outcome | Strategic Link |
|--------------------|--|
| 2. Our Environment | 2A. Protect and enhance our natural areas and streetscapes |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$1,750,000 | \$0 | July 2025 | September 2026 |

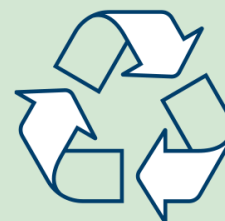
| Financial Year (FY) 2026 Cost | \$1,750,000 |
|-------------------------------|-------------|
|-------------------------------|-------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---|--|-----------------------------|----------------------------|
| Scope development and market engagement | Contract award and traffic management approvals. | Landscaping works commences | Landscaping works continue |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|---------|---------|
| Delivery | Delivery | | |



Natural Area Management Strategy - Tramway Trail Stage 1 & 2

The Tramway Trail Project was first identified in the City's Trails Master Plan in 2013. The completion of the Tramway Trail is the only trail identified in the plan that has not been completed.

The Tramway Trail is also referenced in other strategic documents such as the Beeliar Regional Park Management Plan, Yangebup and Little Rush Lake Master Plan as well as structure plans and subdivisions.

ID: 2A.02

Directorate: Infrastructure Services

Project Benefits

- **Enhances Community Connectivity:** Links natural areas and urban spaces, improving access to recreation and cultural services
- **Improves Environmental Stewardship:** Strengthens green corridors and biodiversity through thoughtful integration with regional park plans

| Strategic Outcome | Strategic Link |
|--------------------|--|
| 2. Our Environment | 2A. Protect and enhance our natural areas and streetscapes |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|-------------------------------|------------------|--------------------|------------------|
| \$385,000 | \$ | July 2025 | June 2027 |
| Financial Year (FY) 2026 Cost | | \$59,000 | |

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--------------------|------------|-----------------|-----------|
| Consultant engaged | Design 50% | Design complete | |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|---------|---------|
| Design | Delivery | | |



3. Our Community

Our diverse and valued community is engaged and involved in activities and events with access to services in local distinctive places. Our community feels safe, secure and connected and is active and healthy.

Strategic Objectives

- **3A.** Strengthen and Facilitate a Safe and Secure Cockburn
- **3B.** Promote and Support Active, Healthy Lifestyles Through Recreation and Wellness.
- **3C.** Celebrate and Recognise Aboriginal and Torres Strait Islander and Diverse Cultures
- **3D.** Foster Connected, Accessible Communities and Services



Manning Park Playground Upgrade

Manning Park playground is getting a much-needed upgrade. We'll be replacing the aging equipment with modern and exciting play features that will spark children's imaginations and cater to different ages and abilities.

ID: 3B.01

Directorate: Infrastructure Services

Project Benefits

- Upgraded equipment encourages children to be active, potentially leading to a healthier lifestyle and a community more likely to choose sustainable activities.
- A vibrant playground can attract families to Manning Park, fostering a connection with nature and potentially raising awareness about its importance.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|-------------------------------|------------------|--------------------|------------------|
| \$2,339,200 | 0% | July 2024 | Dec 2026 |
| Financial Year (FY) 2026 Cost | | \$2,289,200 | |

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|--|----------------|--------------|
| Detail design and contract development | Market engagement / tender advertising | Contract award | Construction |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|---------|---------|
| Delivery | Delivery | | |



Atwell Reserve – Building Improvements

This project is the result of a club-driven Needs and Feasibility Study focused on expanding existing facilities to better meet the needs of local sports clubs. The initiative includes the refurbishment and expansion of the current changerooms, along with additional storage to align with the City's standards for a two-field recreation site.

A key upgrade will be the implementation of gender-neutral facilities, ensuring compliance with inclusion standards and supporting the growth of female participation in both football and cricket.

Project Scope:

- Refurbishment of 2 existing changerooms.
- Construction of 2 new changerooms, providing a total of 4 gender-neutral facilities for football and cricket.
- Increased storage capacity and improved functionality to support growing club needs.

This upgrade will create a more inclusive, accessible, and functional facility for all users.

ID: 3B.02

Directorate: Community and Place

Project Benefits

Upgrading service levels at this site will ensure it meets the City's standards for a two-field recreation facility. The refurbishment and expansion of amenities will support all clubs, with a particular focus on increasing female participation through the introduction of gender-neutral facilities.

Key Benefits:

- Modern facilities to accommodate the growing demand for cricket and football.
- Expanded storage capacity to provide clubs with sufficient space for essential equipment.

This project will create a more inclusive, well-equipped, and future-ready sporting hub for the community.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$4,620,000 | \$2,600,000 | March 2023 | June 2028 |

| Financial Year (FY) 2026 Cost | \$472,000 |
|-------------------------------|-----------|
|-------------------------------|-----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|-------------------|-----------------------------------|----------------|
| Execute State Government funding agreement | Report to Council | Market engagement for consultants | Contract Award |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|----------|---------|
| Design | Delivery | Delivery | |



Aubin Grove Reserve Floodlight Improvements

The City of Cockburn is upgrading floodlighting across the entire reserve to meet Australian Standards for large ball sports, ensuring a safer and more accessible space for all users.

What this project will deliver:

- 100-lux sports floodlighting for enhanced visibility and improved gameplay.
- Recreational lighting to support general community use and enjoyment.

These upgrades will create a well-lit, safer, and more inclusive space for sports and recreational activities, benefiting players and the wider community alike.

ID: 3B.03

Directorate: Community and Place

Project Benefits

The benefits of the project:

- To support growth in sporting participation for community level sport.
- Provide safe training and game lighting to support evening use of reserves
- Spread of wear and tear across the reserve to optimise use of reserve space.
- Improve passive surveillance and greater access for members of the community in the evening with recreational lighting. Providing for flexible work/life balances and exercise during winter months.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$1,260,000 | \$373,734 | January 2024 | June 2027 |

| | |
|-------------------------------|----------|
| Financial Year (FY) 2026 Cost | \$64,900 |
|-------------------------------|----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---|----------------|-----------------|--------------------------|
| Re-apply for Club Night Lights Program Grant. Market engagement commenced | Contract Award | Detailed Design | Detailed design complete |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|---------|---------|
| Design | Delivery | | |



Beeliar Reserve - Beeliar Reserve Clubroom Upgrade

The City of Cockburn is undertaking a major redevelopment of the Beeliar Reserve Community Centre to enhance local sporting and community facilities. The upgrade will deliver modern, functional and sustainable infrastructure to support the growing demand for community sport and recreation in the area.

Key features of the redevelopment include:

- New and upgraded changerooms to accommodate both male and female athletes, meeting modern sporting facility standards.
- Multipurpose community spaces for club meetings, social events and wider community use.
- Accessible amenities to ensure the facility is inclusive and welcoming for all users.
- Sustainable design features, including energy-efficient lighting and water-saving fixtures.
- Improved storage facilities to better support the needs of local sporting clubs.
- Enhanced spectator areas to improve the experience for players, families and supporters.

ID: 3B.04

Directorate: Community and Place

Project Benefits

- Upgraded clubrooms will better meet the needs of local sporting clubs, community groups and casual users.
- Facilities will be welcoming and accessible for all, encouraging greater participation in sport and recreation.
- Energy-efficient features will help reduce operational costs and minimise the environmental footprint.
- The revitalised clubrooms will serve as a central hub for gatherings, events and social connection, strengthening community ties.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$7,500,000 | \$0 | July 2024 | June 2029 |

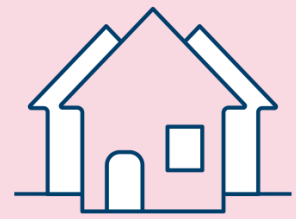
| | |
|-------------------------------|----------|
| Financial Year (FY) 2026 Cost | \$10,000 |
|-------------------------------|----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---------------------|-------------------|-----------|-----------|
| Public Consultation | Report to Council | TBD | TBD |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|----------|----------|
| Planning | Design | Delivery | Delivery |



Cockburn Coast Clubroom and Oval

Cockburn Coast Oval will be located on the corner of McTaggart Cove and Cockburn Road in North Coogee. The Western Suburbs Sporting Precinct Study, identified strong support for a new sporting field to be built. Delivery of the facility is subject to population increase in the catchment and an assessment of usage pressures at surrounding facilities. A key cost element is the purchase agreement in relation to the land predominantly funded by developer contributions.

The project had been split into two delivery stages:

- Stage 1 - development of a fully irrigated sports oval, car park, sports lighting and minor supporting amenities
- Stage 2 - development of a clubroom building.

ID: 3B.05

Directorate: Corporate and System Services

Project Benefits

Cockburn Coast Clubroom and Oval to provide access to an active sports and recreation space with associated facilities to support those activities.

Project Benefits:

- Provide new sporting space in the North Coogee to facilitate active participation in recreation pursuits
- Provide opportunities for residents to use the open space for other recreational activities
- Support various community groups in providing services which provide socialisation and recreational to the local community.
- Support the overall health and well-being of the Port Coogee community and surrounding population

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Total Estimated Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$17,100,000 | \$14,000,000 | July 2022 | June 2028 |

| | |
|-------------------------------|--------------|
| Financial Year (FY) 2026 Cost | \$11,400,000 |
|-------------------------------|--------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-----------|-----------|-----------|------------------------|
| - | - | - | Land purchase complete |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|----------|---------|
| Planning | Design | Delivery | |



Coogee Golf Complex

Conducting comprehensive flora, fauna, and heritage assessments to inform the design opportunities and constraints of the proposed Coogee Golf Complex. These assessments will ensure the development is planned responsibly, preserving environmental and cultural values while maximising the site's potential. Subject to business case approval.

ID: 3B.06

Directorate: Community and Place

Project Benefits

- Provides enhanced recreational outcomes for the community
- Creates a destination within City of Cockburn
- Recognises environmental and heritage values of the proposed location

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$40,000,000 | \$5,000,000 | July 2023 | TBD |

| Financial Year (FY) 2026 Cost | \$26,000 (Carry forward) |
|-------------------------------|--------------------------|
|-------------------------------|--------------------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|---|-------------------|-----------|
| Finalise heritage and environmental assessment | Heritage and environmental assessment finalised | Report to Council | TBD |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|---------|---------|
| Planning | Planning | Design | Design |



Legacy Park Floodlighting

This project focuses on the detailed design and implementation of energy-efficient LED floodlights at Legacy Park. The upgraded lighting will enhance evening accessibility for sports and community activities, creating a safer and more inclusive space.

What this project will deliver:

- Develop a comprehensive design for the new LED floodlighting system.
- Provide cost estimates for installing 100-lux floodlights, ensuring optimal visibility and energy efficiency.

This initiative aims to improve community engagement and maximize the park's usability after dark while promoting sustainability

ID: 3B.07

Directorate: Community and Place

Project Benefits

The proposed new lighting will transform Legacy Park into a more vibrant and welcoming space, encouraging community engagement and promoting active lifestyles.

The project will directly benefit sporting users and enthusiasts, providing them with improved facilities for training and competition, as well as community use for future evening events

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Estimated Total Cost | Estimated External Funding | Project Start Date | Project End Date |
|----------------------|----------------------------|--------------------|------------------|
| \$620,000 | \$150,000 | April 2025 | June 2027 |

| | |
|-------------------------------|----------|
| Financial Year (FY) 2026 Cost | \$41,300 |
|-------------------------------|----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-----------------------------|------------------|-----------------|--------------------------|
| Market Engagement commenced | Contract Awarded | Detailed Design | Detailed Design Complete |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|---------|---------|
| Design | Delivery | | |



Next RAP Development 2026 - 2029

The City of Cockburn's current Innovate Reconciliation Action Plan (RAP) Strategy runs from December 2023 to December 2025 and is overseen by Reconciliation Australia. This project will provide additional internal resourcing to review the existing RAP, develop a new draft, and conduct community and stakeholder engagement to refine actions for the next three-year Innovate RAP. Once finalised, the RAP will require approval from Reconciliation Australia before being presented to the Council for final endorsement.

ID: 3C.01

Directorate: Community and Place

Project Benefits

Reconciliation Action Plan (RAPs), developed in partnership with Reconciliation Australia, provide a structured framework for local governments to advance reconciliation, fostering strong relationships, respect, and opportunities for Aboriginal and Torres Strait Islander peoples. The RAP is Based around the core pillars of relationships, respect and opportunities, RAPs provide tangible and substantive benefits for Aboriginal and Torres Strait Islander peoples, increasing economic equity and supporting First Nations self-determination.

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 3. Our Community | 3C. Celebrate and recognise Aboriginal and Torres Strait Islander and diverse cultures |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|-------------------------------|------------------|--------------------|------------------|
| \$15,000 | \$0 | July 2025 | February 2026 |
| Financial Year (FY) 2026 Cost | | \$10,000 | |

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---|---|---|---|
| Appoint personnel to commence review of 23-25 RAP | Commence consolidation of RAP actions and develop engagement plan | Commence engagement on consolidated RAP actions | Develop draft innovate RAP to submit to Reconciliation Australia. |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|----------|----------|
| Design | Delivery | Delivery | Delivery |



Port Coogee Community Space

The objective of this project is to provide the Port Coogee community with space to meet their needs into the future; and that responds appropriately and innovatively to the urban and mixed-use context of Port Coogee.

Specific objectives include:

- Creation of a meeting place(s) for the community to undertake a range and scale of community activities and functions consistent with the current and future needs of the Port Coogee community.
- Flexible spaces that can provide for a range and scale of uses, including accessible and adequate storage to facilitate those activities and uses.
- Space(s) that are accessible and open to the public, including for people with disabilities.
- Spaces that are designed in such a way to minimise conflict between users and local resident and businesses including consideration of after-hours access, impacts from noise and activity.

ID: 3D.01

Directorate: Community and Place

Project Benefits

The PCCS looks to improve access for the community to a space which can be used for a variety of social, cultural and recreational activities.

- Provide contemporary community spaces.
- Provide a community facility which enhances sense of place and supports community connectedness to build social capital in Port Coogee.
- Support various community groups in providing services which provide socialisation, recreational and educational services to the local community.
- Support the overall health and well-being of the Port Coogee community and surrounding population

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3D. Foster connected, accessible communities and services |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$7,000,000 | TBC | July 2023 | June 2029 |

| | |
|-------------------------------|-----------|
| Financial Year (FY) 2026 Cost | \$115,000 |
|-------------------------------|-----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|----------------|----------------|------------------------|---------------|
| Concept design | Concept Design | Stakeholder engagement | Business Case |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|----------|---------|
| Planning | Design | Delivery | |



Hosting ROYALS State Conference

The conference is held annually at locations across Western Australia. This year, the City of Cockburn is proud to host the event following a decision made at an Ordinary Council Meeting. The conference aims to showcase Cockburn's unique heritage and history, welcoming approximately 100 delegates over a weekend of activities and functions. Key outcomes include strong attendance and high levels of delegate satisfaction.

ID: 3D.02

Directorate: Community and Place

Project Benefits

- Hosting the conference provides a valuable opportunity to share Cockburn's rich heritage with a wider audience.
- The event offers a platform for the Historical Society of Cockburn to raise its profile and highlight its contributions to preserving local history.
- It will also help increase awareness of the City-owned Azelia Ley Museum and promote its significant historical collection.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3D. Foster connected, accessible communities and services |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|-------------------------------|------------------|--------------------|------------------|
| \$110,000 | \$0 | January 2025 | September 2025 |
| Financial Year (FY) 2026 Cost | | \$55,000 | |

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---------------------------------------|---------------------------------|--------------------------------|----------------------|
| Promotion, website and ticketing live | Minimum 100 attendees confirmed | All functions and tours booked | Conference delivered |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|---------|---------|
| Delivery | | | |



Success Regional Reserve Masterplan – Playing Field Floodlights

This project focuses on the implementation of energy-efficient LED floodlights at Success Reserve. The upgraded lighting will enhance evening accessibility for sports and community activities, creating a safer and more inclusive space.

What this project will deliver:

- Develop a comprehensive design for the new LED floodlighting system.
- Provide cost estimates for installing 100-lux floodlights, ensuring optimal visibility and energy efficiency.

This initiative aims to improve community engagement and maximize the park's usability after dark while promoting sustainability.

ID: 3B.08

Directorate: Community and Place

Project Benefits

- Improved lighting will make Success Reserve safer, more accessible and welcoming for evening use.
- Rugby clubs, players and community groups will benefit from better facilities for training, matches and events.
- Enhanced lighting will support a range of community activities and improve the experience for spectators and event attendees.
- Energy-efficient LED technology will lower operational costs and reduce environmental impact.
- Greater lighting coverage will increase use of the reserve and help meet growing demand for rugby.
- Upgraded infrastructure will support the long-term development of rugby and boost community participation.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Total Estimated Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$1,025,000 | \$25,000 | July 2025 | June 2028 |

| | |
|-------------------------------|----------|
| Financial Year (FY) 2026 Cost | \$25,000 |
|-------------------------------|----------|

Financial Year (FY) 2025 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-----------|-------------------|------------------|-------------------------|
| - | Request for quote | Contractor award | Concept design complete |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|----------|---------|
| Planning | Design | Delivery | |



Success Regional Reserve Masterplan – Netball Floodlights

Brand-new, energy-efficient LED floodlights will be installed across all 20 netball courts, significantly improving visibility, safety and overall usability of the facility.

This upgrade will:

- Replace existing floodlights with modern LED fixtures to enhance lighting quality and energy efficiency
- Expand lighting coverage from 8 courts to all 20 courts, supporting greater evening use
- Ensure lighting meets relevant Australian standards for sports facilities

ID: 3B.09

Directorate: Infrastructure Services

Project Benefits

- The upgraded lighting system will transform Success Reserve into a more vibrant and welcoming space, encouraging more community participation and promoting active lifestyles.
- The project directly benefits sporting clubs and enthusiasts, providing them with improved facilities for training and competition
- Extended operating hours will support more training, competitions and community activities.
- Improved accessibility will promote active lifestyles and increase overall use of the courts.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$740,000 | \$278,500 | February 2023 | June 2026 |

| | |
|-------------------------------|-----------|
| Financial Year (FY) 2026 Cost | \$700,000 |
|-------------------------------|-----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-----------------------------|------------------|--------------|--------------------|
| Market Engagement commenced | Contract Awarded | Construction | Project Completion |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|---------|---------|
| Delivery | | | |



Beale Park Redevelopment

The Beale Park Redevelopment is designed to transform the reserve into a vibrant hub for active recreation. The new facility will replace the existing infrastructure, delivering modern amenities and expanded space to meet the growing demand for sport and community use.

A new clubhouse will be built to support a wider range of sporting codes and activities, ensuring Beale Park continues to serve the Cockburn community now and into the future. Key features include upgraded playing fields, floodlighting, gender neutral change rooms, increased storage, a hireable community space, and improved parking.

ID: 3B.10

Division: Infrastructure Services

Project Benefits

- Transforms Beale Park into a modern, multi-use sporting and community facility
- Supports a growing population with expanded space for recreation and organised sport
- Encourages community participation and active lifestyles through inclusive and accessible design
- Enhances safety and functionality with upgraded floodlighting and improved infrastructure
- Provides local clubs with purpose-built amenities, including gender neutral change rooms and increased storage
- Offers flexible community space for meetings, events and programs

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$15.25m | \$3.8m | July 2019 | June 2027 |

| Financial Year (FY) 2026 Cost | \$8.14m |
|-------------------------------|---------|
|-------------------------------|---------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|---|---|---|
| Preliminary work commenced with appointed Contractor | Demolition works (existing Buildings) Commenced | Project on Track to FY26 Approved works Schedule and Budget | Project on Track to FY26 Approved works Schedule and Budget |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|---------|---------|
| Delivery | Delivery | | |



Beeliar Reserve - Floodlighting

As part of the Beeliar Reserve Needs and Feasibility Study, this project aims to enhance floodlighting across the reserve to support evening use for large ball sports. The upgrade will feature energy-efficient LED luminaires, improving visibility, safety, and sustainability.

Key Project Features:

- Installation of 100-lux floodlighting across Beeliar Reserve to accommodate evening sports and community activities.
- Enhanced lighting for one cricket field, upgraded to 300 lux to meet Australian Standards for night play.
- Development of a detailed design and cost estimates for the proposed lighting system.

This initiative will create a more inclusive and accessible space for the community while ensuring compliance with national sporting standards.

ID: 3B.11

Directorate: Community and Place

Project Benefits

The project will enhance evening accessibility and safety at Beeliar Reserve with energy-efficient LED lighting. This upgrade will support soccer, cricket, and community activities, fostering greater participation.

Key benefits include:

- Improved sports facilities for training, competitions, and recreation.
- Optimised reserve usage by distributing wear and tear and expanding club capacity.
- Lower costs & environmental impact through sustainable LED lighting.
- Enhanced safety & accessibility with better surveillance and flexible evening use.

This initiative ensures Beeliar Reserve remains a vibrant, inclusive, and sustainable community space.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$1,250,000 | \$0 | March 2024 | June 2027 |

| Financial Year (FY) 2026 Cost | \$64,900 |
|-------------------------------|----------|
|-------------------------------|----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-----------------------------|------------------|-----------------|--------------------------|
| Market Engagement commenced | Contract Awarded | Detailed Design | Detailed Design Complete |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|---------|---------|
| Design | Delivery | | |



Davilak Reserve Redevelopment

We're launching a comprehensive review to determine the best way to revitalise Davilak Park and ensure it meets the needs of our growing community.

The project will involve:

- Understanding community needs: We'll be conducting a needs analysis to identify the types of activities and facilities to provide.
- Site Analysis: Our team will conduct a thorough analysis of the park's current layout and features.
- Development of Concept Plans: We'll create draft concept plans to help visualise potential upgrades and guide future discussions.
- Feasibility Study: Based on the needs and site analysis, we'll explore various redevelopment options that are both practical and beneficial for the community.

We want Davilak Park to be a vibrant space that caters to a diverse range of users and interests. This project is an opportunity to unlock Davilak Park's full potential as a central hub for recreation and community activities. We'll explore possibilities for creating a community hub that's not only enjoyable but also environmentally sustainable.

ID: 3B.12

Directorate: Community and Place

Project Benefits

- The needs analysis ensures the park caters to a wider range of residents by identifying desired features and facilities. This can create a more inclusive and welcoming space for the community.
- The comprehensive review can transform Davilak Park into a more vibrant and engaging space. Upgraded facilities and features can ensure current and future users' needs are met, encourage social interaction, community events, and a stronger sense of community connection.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Total Estimated Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$17,340,000 | \$1,570,000 | July 2023 | June 2030 |

| | |
|-------------------------------|--------------------------|
| Financial Year (FY) 2026 Cost | \$14,500 (carry forward) |
|-------------------------------|--------------------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---------------------|-------------------|-----------|-----------|
| Public Consultation | Report to Council | TBD | TBD |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|---------|----------|
| Planning | Design | Design | Delivery |



Wally Hagan Redevelopment

A new era for Wally Hagan Stadium is on the way. This project will deliver a modern, multipurpose sport and recreation hub designed to meet the growing needs of our vibrant community. Featuring eight indoor courts, with potential for future expansion, the new stadium will provide top-tier facilities for the Cockburn Basketball Association (CBA) and the wider community. Spectator seating, a community health club, and other supporting amenities will create a first-class experience for players and community alike. Beyond the courts, we're looking to transform the surrounding precinct into a welcoming space for everyone. This could include new green spaces, play areas, and public art installations, making it a true hub for sport, recreation, and community connection. Community input will play a key role in shaping the final design. We want to hear your ideas to ensure the precinct meets the diverse needs of Cockburn residents.

ID: 3B.13

Directorate: Community and Place

Project Benefits

- The Cockburn Basketball Association and court sport enthusiasts will benefit from a modern and well-equipped stadium, fostering a thriving sporting culture in Cockburn.
- The transformed precinct has the potential to become a popular destination for families, offering recreational activities and fostering a strong sense of community.
- Improved facilities and a welcoming environment can encourage active lifestyles and promote overall well-being and social connection for Cockburn residents.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Total Estimated Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$60,000,000 | \$40,000,000 | July 2021 | June 2030 |

| | |
|-------------------------------|----------|
| Financial Year (FY) 2026 Cost | \$20,000 |
|-------------------------------|----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|-------------------|-----------|-----------|
| Elected Member Strategic Briefing on Advocacy outcomes | Report to Council | TBD | TBD |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|---------|----------|
| Planning | Design | Design | Delivery |



Tempest Park Redevelopment

The City of Cockburn is proposing a major redevelopment of the Tempest Park Clubrooms to enhance local sporting and community facilities. The upgrade will deliver modern, functional and sustainable infrastructure to support the growing demand for community sport and recreation in the area.

Key features of the redevelopment include:

- New and upgraded changerooms to accommodate both male and female athletes, meeting modern sporting facility standards.
- Accessible amenities to ensure the facility is inclusive and welcoming for all users.
- Sustainable design features, including energy-efficient lighting and water-saving fixtures.
- Improved storage facilities to better support the needs of local sporting clubs.
- A focus on long-term site sustainability, equitable access, and flexibility for community and sporting use.

ID: 3B.14

Directorate: Community and Place

Project Benefits

- Upgraded clubrooms will better meet the needs of local sporting clubs, community groups and casual users.
- Facilities will be welcoming and accessible for all, encouraging greater participation in sport and recreation.
- Energy-efficient features will help reduce operational costs and minimise the environmental footprint.
- The revitalised clubrooms will serve as a central hub for gatherings, events and social connection, strengthening community ties.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Total Estimated Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$7,800,000 | | July 2024 | June 2030 |

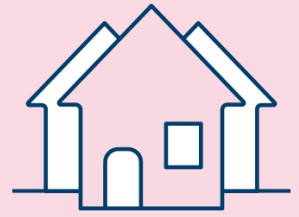
| | |
|-------------------------------|----------|
| Financial Year (FY) 2026 Cost | \$10,000 |
|-------------------------------|----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---------------------|-------------------|-----------|-----------|
| Public Consultation | Report to Council | TBD | TBD |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|---------|----------|
| Planning | Planning | Design | Delivery |



Port Coogee Marina Expansion Stage 4 – Business Case

This comprehensive Business Case will explore the feasibility and potential benefits of expanding the Port Coogee Marina in its final stage. The study will delve into several key areas:

- **Financial Viability:** A thorough financial analysis will be conducted, assessing the costs and potential revenue streams associated with the Stage 4 expansion. This will ensure the project is financially sound and delivers long-term benefits for the community.
- **Market Demand:** Current and projected demand for additional marina berths will be assessed, taking into account factors such as boat ownership trends and local boating activity.
- **Marina Berth Assessment:** An evaluation of the existing marina berths and their capacity will be conducted to determine the optimal layout and size for additional berths in Stage 4.
- **Industry Trends:** The Business Case will consider the latest trends in marina development and design, ensuring the Stage 4 expansion reflects best practice and caters to the evolving needs of boat owners.

The Business Case will be developed with transparency in mind. Following its completion, we will undertake a comprehensive community engagement process to share the findings and seek feedback. The Business Case will also outline indicative timelines for delivering the expansion.

ID: 3B.15

Directorate: Community and Place

Project Benefits

- The Stage 4 expansion has the potential to provide much-needed additional berths, easing waitlists and accommodating the growing demand for marina space.
- The project may explore opportunities to improve existing marina facilities or introduce new amenities to further enhance the customer experience.
- An expanded marina can attract new boat owners and marine-related businesses, contributing to the local economy and creating jobs.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3B. Promote and support active, healthy lifestyles through recreation and wellness. |

| Total Estimated Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$80,000 | | July 2024 | June 2026 |

| | |
|-------------------------------|--------------------------|
| Financial Year (FY) 2026 Cost | \$10,000 (carry forward) |
|-------------------------------|--------------------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-------------------|-----------|-----------|-----------|
| Report to Council | TBD | TBD | TBD |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|----------|---------|
| Planning | Desing | Delivery | |



Arts and Culture City Wide Approach

Building on consultation undertaken in FY25, the City will develop a high-level Arts and Culture Approach encompassing public art, the museum and historical collection, and broader arts and cultural initiatives.

This work will leverage the City's existing strengths and assets to support a cohesive and vibrant cultural future.

ID: 3D.03

Division: Community and Place

Project Benefits

- Development of a Public Art Masterplan to guide future public art installations across the City
- Creation of an Interpretation Plan to enhance access to and understanding of the City's historical collection
- Establishment of a clear vision to shape and support arts and culture within the City of Cockburn

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 3. Our Community | 3D. Foster connected, accessible communities and services. |

| Total Cost | External Funding | Project Start Date | Project End Date |
|------------|------------------|--------------------|------------------|
| \$0 | \$0 | July 2025 | June 2026 |

| Financial Year (FY) 2026 Cost | \$0 (Included in the service cost) |
|-------------------------------|------------------------------------|
|-------------------------------|------------------------------------|

Financial Year (FY) 2025 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-----------|-----------|---|-----------|
| - | - | Elected Member Strategic Briefing on Approach | TBD |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|---------|---------|---------|
| Design | | | |



Aboriginal Cultural and Visitors Centre (Advocacy Funding)

The City will continue to raise the proposed ACVC project with relevant stakeholders and seek funding through suitable grant and philanthropic opportunities.

ID: 3C.02

Directorate: Office of the CEO

Project Benefits

To obtain financial support for the designed ACVC.

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 3. Our Community | 3C. Celebrate and recognise Aboriginal and Torres Strait Islander and diverse cultures |

| Estimated Total Cost | External Funding committed to date | Project Start Date | Project End Date |
|----------------------|------------------------------------|--------------------|------------------|
| \$18,050,000 | 0% | July 2018 | June 2027 |

| Financial Year (FY) 2026 Cost | \$55,000 (carry forward) |
|-------------------------------|--------------------------|
|-------------------------------|--------------------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-------------------|-------------------|--|-----------|
| Continue advocacy | Continue advocacy | Review advocacy funding commitments by Council | TBD |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|---------|---------|
| Design | Delivery | | |



Develop a Town Teams approach to activate Cockburn Central

This project aims to develop an approach to work proactively with community groups, businesses, landowners and residents to foster a sense of ownership and pride at Cockburn Central.

ID: 3D.04

Directorate: Community and Place

Project Benefits

- Empower individuals to become active participants in shaping their community.
- Improved collaboration between City, local business and community.
- Create improved places to live, work and play, prioritising social and economic wellbeing.
- Foster shared purpose and a sense of belonging and community resilience.
- Address local issues to improve quality of life.
- Provide opportunities to learn new skills, share knowledge and develop leaders within our community.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 3. Our Community | 3D. Foster Connected, Accessible Communities and Services |

| Total Cost | External Funding | Project Start Date | Project End Date |
|-------------------------------|------------------|--------------------|------------------|
| \$30,000 | \$30,000 | July 2025 | June 2027 |
| Financial Year (FY) 2026 Cost | | \$30,000 | |

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|---|---|---|
| Develop plan to activate Cockburn Central using towns team approach. | Deliver engagement activities with stakeholders including residents, community groups and local business. | Support group to understand and participate in towns team approach. | Trial delivery of identified activation activities. |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|---------|---------|
| Design | Delivery | | |



4. Our Places

The City prioritises our resources and is dedicated to enhancing our distinctive and liveable areas to address the needs of our community. Our neighbourhoods and locations are linked through safe transportation choices, including roads, cycleways and pathways.

Strategic Objectives

- **4A.** Plan for Growth and Sustainable Development
- **4B.** Strengthen Unique, Liveable and Adaptive Places
- **4C.** Enhance Connectivity and Mobility through Integrated Transport Networks

Banjup Local Area Traffic Management (LATM)

The Banjup Local Area Traffic Management (LATM) project aims to create a safer and more enjoyable environment for everyone in our community.

This project focuses on calming traffic within Banjup. We'll be implementing a number of measures to discourage vehicles that aren't heading to a specific destination in our area from using our roads as a shortcut.

ID: 4C.01

Directorate: Infrastructure Services

Project Benefits

- Slower speeds mean shorter stopping distances and a reduced risk of accidents.
- Less cut-through traffic creates a more peaceful and enjoyable environment for residents.
- Project embraces the preservation principles for Banjup in mitigating impacts of surrounding urban areas on the rural Banjup area.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 4. Our Places | 4C. Enhance connectivity and mobility through integrated transport networks |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|-------------------------------|------------------|---------------------------|------------------|
| \$400,000 | \$0 | July 2023 | September 2025 |
| Financial Year (FY) 2026 Cost | | \$400,000 (Carry Forward) | |

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-----------------------|-----------|-----------|-----------|
| Construction Finished | - | - | - |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|---------|---------|
| Delivery | | | |



Cycling and Walking Plan Implementation

The City of Cockburn is revising our Cycling and Walking Network Plan, to provide a long-term vision in creating a more connected bicycle, pedestrian, and micromobility network.

We know that cycling, walking, and scooting are important to residents and visitors of Cockburn, and we are committed to improving links between existing routes and creating user-friendly active transport networks, to make moving around the City safer and more accessible for people of all ages and abilities.

ID: 4C.02 **Directorate:** Infrastructure Services

Project Benefits

A Bicycle and Walking Network Plan provides the City with strategic direction for the development of safe, accessible, and efficient infrastructure that supports active transportation. It encompasses promoting active transportation, enhancing safety, improving connectivity, and supporting sustainable transport.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 4. Our Places | 4C. Enhance connectivity and mobility through integrated transport networks |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|-------------------------------|------------------|--------------------|------------------|
| \$150,000 | \$0 | July 2025 | June 2026 |
| Financial Year (FY) 2026 Cost | | \$150,000 | |

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---|----------------------|----------------------|---|
| Market Engagement Commenced, Consultant engaged | Project 50% complete | Project 85% complete | Plan presented to council for endorsement |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|---------|---------|---------|
| Design | | | |



Elderberry Drive, Semple Court and Berrigan Drive Intersection - Semple Berrigan Roundabout

The City of Cockburn is committed to creating safer and more efficient roads for everyone. That's why we're undertaking a major upgrade project at the intersections of Berrigan Drive, Semple Court and Elderberry Drive. Currently a staggered uncontrolled set of intersections, these busy intersections will be being transformed with the installation of a new roundabout. Delivered to the ultimate alignment of Ngort Drive from the Cockburn Central North Structure Plan This innovative approach aims to significantly improve safety and traffic flow for all road users. Upgraded lighting will enhance visibility at the intersection, improving safety for night-time drivers and pedestrians.

ID: 4C.03

Directorate: Infrastructure Services

Project Benefits

Roundabouts are designed to enhance safety and improve traffic flow, making intersections more efficient and secure for all road users.

- Reduces Crashes – Minimises right-angle collisions, which are more common at signalized intersections.
- Improves Traffic Flow – Reduces wait times and allows for a smoother, continuous movement of vehicles, especially during peak hours.
- Enhances Night-Time Safety – Upgraded lighting will improve visibility, ensuring safer conditions for both drivers and pedestrians.
- Encourages Safer Driving – The roundabout's design naturally promotes slower speeds and better control, reducing the risk of accidents.

By implementing these upgrades, we are creating a safer, more efficient road network for the community.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 4. Our Places | 4C. Enhance connectivity and mobility through integrated transport networks |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$6,000,000.00 | \$4,000,000 | July 2025 | June 2027 |

| | |
|-------------------------------|-----------|
| Financial Year (FY) 2026 Cost | \$353,646 |
|-------------------------------|-----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|---------------------|-----------------|---|
| Market Engagement of Detailed Design Consultant Complete | Design 50% Complete | Design Complete | Market Engagement Package Complete for FY27 |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|---------|---------|
| Design | Delivery | | |



Mid Term review of Integrated Transport Strategy

The Integrated Transport Strategy (ITS) is designed to ensure safe, efficient, and sustainable movement across the City. It focuses on managing traffic congestion, advocating for better public transport, and promoting alternative transport options such as walking and cycling.

This strategy is shaped by community input and aims to improve transport accessibility for all. As part of this project, we will:

- Review progress on the ITS over the past five years.
- Assess performance and key trends across its six pillars.
- Provide a report and recommendations to the Council.
- Establish a clear pathway for the remaining five years of the strategy.

This review will help ensure that the ITS continues to meet the City's evolving transport needs while supporting a more connected and sustainable future.

ID: 4C.04

Directorate: Infrastructure Services

Project Benefits

As a strategy that guides investment in one of the City's most important asset bases, it is essential to conduct regular reviews to ensure it continues to deliver effective outcomes that meet community expectations.

Transport projects require significant time and planning, so keeping priorities up to date is critical. Regular reviews help:

- Minimise delays and inefficiencies in project delivery.
- Ensure resources are directed toward the most pressing transport needs.
- Support timely investment in key infrastructure that benefits the community.

By staying proactive, we can make informed decisions that keep the City's transport network safe, efficient, and aligned with community needs.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 4. Our Places | 4C. Enhance connectivity and mobility through integrated transport networks |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|--------------------------|------------------|--------------------|------------------|
| Included in Service Cost | \$0 | July 2025 | June 2026 |

| Financial Year (FY) 2026 Cost | Included in Service Cost |
|-------------------------------|--------------------------|
|-------------------------------|--------------------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|------------------|---------------------|----------------------|--------------------------------------|
| Review commenced | Review 50% complete | Review 100% complete | Report to Council (Review concluded) |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|---------|---------|---------|
| Design | | | |



Orsino Boulevard and Pantheon Avenue Intersection

The City of Cockburn is dedicated to creating safer and more efficient roads for the community. As part of this commitment, we are upgrading the intersection of Orsino Boulevard and Pantheon Avenue by installing a new roundabout to replace the current uncontrolled intersection.

This upgrade will:

- Improve safety by reducing crash risks and ensuring smoother traffic movement.
- Enhance traffic flow for all road users, especially during peak hours.
- Increase night-time visibility with upgraded lighting for safer driving and pedestrian access.

This project reflects our ongoing efforts to make Cockburn's roads safer, more accessible, and future-ready for everyone

ID: 4C.05

Directorate: Infrastructure Services

Project Benefits

Roundabouts are a proven solution for improving road safety and traffic efficiency.

- Reduces Crashes – Helps prevent right-angle collisions, which are more common at traffic lights.
- Improves Traffic Flow – Minimizes wait times and allows for a continuous movement of vehicles, especially during peak hours.
- Enhances Night-Time Safety – Upgraded lighting will improve visibility for drivers and pedestrians.
- Encourages Safer Driving – The roundabout's design naturally promotes slower speeds and better control at the intersection.

By implementing these upgrades, we are ensuring a safer, more efficient road network for everyone.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 4. Our Places | 4C. Enhance connectivity and mobility through integrated transport networks |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$977,000 | \$977,000 | July 2025 | June 2027 |

| | |
|-------------------------------|-----------|
| Financial Year (FY) 2026 Cost | \$106,400 |
|-------------------------------|-----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|---------------------|-----------------|---|
| Market Engagement of Detailed Design Consultant Complete | Design 50% Complete | Design Complete | Market Engagement Works Package Complete for FY27 |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|---------|---------|
| Design | Delivery | | |



Rowley Road, De Haer Road and Liddelow Road Intersection

The City of Cockburn is committed to creating safer and more efficient traffic flow for everyone. That's why we're undertaking a major upgrade project at the intersections of Rowley Road, Liddelow Road and De Haer Road. Currently a staggered uncontrolled set of intersections, these busy intersections will be being transformed with the installation of a new roundabout. This innovative approach aims to significantly improve safety and traffic flow for all road users. Upgraded lighting will enhance visibility at the intersection, improving safety for night-time drivers and pedestrians.

ID: 4C.06

Directorate: Infrastructure Services

Project Benefits

Roundabouts are designed to enhance safety by reducing crashes, particularly right-angle collisions that are more common at traffic signal intersections.

- **Improved Traffic Flow** – Roundabouts help minimize wait times and ensure a continuous flow of traffic, especially during peak periods.
- **Enhanced Safety** – The design naturally encourages slower speeds, leading to safer driving conditions for all road users.
- **Better Visibility** – Upgraded lighting will improve nighttime visibility, making the intersection safer for motorists, cyclists, and pedestrians.

By integrating these features, the roundabout will create a safer and more efficient roadway for the community.

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 4. Our Places | 4C. An Integrated, accessible and improved transport network |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$2,391,190 | \$1,793,391 | July 2025 | June 2027 |

| | |
|-------------------------------|-----------|
| Financial Year (FY) 2026 Cost | \$609,611 |
|-------------------------------|-----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|---------------------|-----------------|---|
| Market Engagement of Detailed Design Consultant Complete | Design 50% Complete | Design Complete | Market Engagement Works Package Complete for FY27 |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|---------|---------|
| Design | Delivery | | |



Public Open Space Strategy Review

The City of Cockburn is where we live, work, and play. Public open spaces are vital for our community's health, well-being, and overall enjoyment of our city.

The Strategy is a roadmap for creating and maintaining a network of parks, reserves, and green areas that cater to the needs of a growing Cockburn. It will guide future strategic level decisions on:

- Where and how we guide future investment in the creation of new parks and recreational facilities across the city.
- Establish a vision, hierarchy and framework for improving and revitalising our existing parks and green areas to meet the evolving needs of the community.
- The plan will focus on creating a network of interconnected green spaces, that best protects its existing environmental assets, promotes active lifestyles and a sense of community.

ID: 4B.01

Directorate: Planning and Sustainability

Project Benefits

- The Public Open Space Strategy ensures a variety of parks and green spaces are available throughout the city, catering to different ages, interests, and activity levels.
 - Easy access to parks and green spaces is linked to numerous health benefits, promoting physical activity, relaxation, and social interaction.
 - The strategy will consider environmental factors, creating green spaces that are resilient and that contribute to a sustainable city.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 4. Our Places | 4B. Strengthen unique, liveable and adaptive places |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$30,000 | \$0 | July 2024 | June 2026 |

| | |
|--------------------------------------|--------------------------|
| Financial Year (FY) 2026 Cost | Included in Service Cost |
|--------------------------------------|--------------------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-------------------------------|---|--|--|
| Commence document development | Complete document development (working draft) | Commence community engagement planning (Phase 2) | Complete community engagement planning (Phase 2) and present for Council consideration |

Project Timeline

| FY 2026 | FY 2027 | FY 2027 | FY 2028 |
|---------|---------|---------|---------|
| Design | Design | | |



Hammond Rd Duplication Russell Rd to Rowley - Upgrade & Extension Stage 1 - Russell to Frankland

The City of Cockburn is committed to creating safer and more efficient roads for everyone. That's why we're undertaking a major upgrade project along Hammond Rd between Russel Rd and Frankland Road. Described as Stage 1 this project will duplicate Hammond Road allowing for the planned future traffic volumes in the area. The project will also include significant improvements to lighting, landscaping and pedestrian facilities inclusive of a Dual Use Path.

ID: 4C.07

Directorate: Infrastructure Services

Project Benefits

- Reduced congestion and smoother commutes for everyone using Hammond Road.
- The project aims to create a more attractive and user-friendly environment along Hammond Road.
- This project is a City commitment in both Southern Suburbs District Structure Plan, DCP 9 and 10 and the Metropolitan Region Scheme as a critical road link.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 4. Our Places | 4C. Enhance connectivity and mobility through integrated transport networks |

| Total Estimated Cost | External Funding | Project Start Date | Project End Date |
|-------------------------------|------------------|--------------------|------------------|
| \$8,715,000 | \$581,000 | July 2025 | June 2028 |
| Financial Year (FY) 2026 Cost | | \$600,000 | |

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|---------------------|---------------------|-----------------|
| Market Engagement of Detailed Design Consultant Complete | Design 50% Complete | Design 85% Complete | Design Complete |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|---------|----------|----------|---------|
| Design | Delivery | Delivery | |



Beeliar Drive and Dunraven Drive Intersection (Blackspot Project)

The City of Cockburn is prioritising your safety on the roads. That's why we're implementing a significant improvement at the intersection of Beeliar Drive and Dunraven Drive – the installation of new traffic signals.

The current uncontrolled intersection at Beeliar Drive and Dunraven Drive has seen 27 crashes reported between December 2017 and 2022. These statistics highlight the need for improved traffic management at this location.

By installing traffic signals, we aim to significantly reduce the risk of crashes at this intersection. This project will benefit everyone who uses these roads, including:

- Drivers: Clear and controlled traffic flow will minimise confusion and potential collisions.
- Pedestrians: Designated crossing periods with signals will ensure safer movement across the intersection.
- Cyclists: Traffic signals will provide increased visibility and predictability for cyclists navigating the intersection.

To ensure a smooth and successful project, we've divided it into two stages:

- Stage 1: Design (FY25): Our traffic engineers will design the new traffic signal system, considering factors like traffic volume, pedestrian safety measures, and accessibility for people with disabilities.
- Stage 2: Construction (FY26): Following the design phase, construction crews will begin installing the new traffic signals

ID: 4C.08

Directorate: Infrastructure Services

Project Benefits

- New traffic signals will significantly reduce the risk of crashes at the intersection, benefiting drivers, pedestrians, and cyclists by minimising confusion and improving predictability during crossing or navigating the junction.
- Designated crossing periods with signals will ensure safer movement across the intersection for pedestrians.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 4. Our Places | 4C. Enhance connectivity and mobility through integrated transport networks |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$2,930,000 | 67% | July 2024 | June 2026 |

| | |
|-------------------------------|-------------|
| Financial Year (FY) 2026 Cost | \$1,759,452 |
|-------------------------------|-------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|----------------------------------|---|----------------------------|------------------------|
| Detailed Design continues (FY25) | Detailed Design Concluded (MRWA approvals will determine future project milestones) | Market Engagement Complete | Construction Commenced |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|---------|---------|
| Delivery | Delivery | | |



Rockingham/Phoenix Road Roundabout

The City of Cockburn is committed to creating safer and more efficient traffic flow for everyone. That's why we're undertaking a major upgrade project at the intersection of Rockingham Road and Phoenix Road.

Currently controlled by traffic signals, this busy intersection is being transformed with the installation of a new roundabout. This innovative approach aims to significantly improve safety and traffic flow for all road users.

Upgraded lighting will enhance visibility at the intersection, improving safety for night-time drivers and pedestrians. The project will address safety concerns regarding access from Phoenix Road onto Grandpre Crescent.

ID: 4C.09

Directorate: Infrastructure Services

Project Benefits

- Roundabouts are designed to reduce crashes, especially right-angle collisions that are more common with traffic lights.
- Roundabouts improve traffic flow, particularly during peak periods, minimising wait times and allowing for a continuous flow of traffic.
- Upgraded lighting will improve visibility at night, making the intersection safer for everyone. Features including a raised plateau encourage slower speeds and safer driving.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 4. Our Places | 4C. Enhance connectivity and mobility through integrated transport networks |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$2,492,000 | \$1,661,333 | July 2022 | June 2026 |

| | |
|--------------------------------------|-------------|
| Financial Year (FY) 2026 Cost | \$1,495,201 |
|--------------------------------------|-------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|---|------------------------|---|-----------------------|
| Market Engagement Package complete (Construction) | Construction commenced | Construction on track for EOFY completion | Construction finished |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|---------|---------|
| Delivery | | | |



Rockingham Road Improvement – Coleville Crescent to Phoenix Road

The City of Cockburn is revitalising Rockingham Road, transforming it into a vibrant and functional corridor for everyone.

Rockingham Road is a vital artery in our city.

- We'll be implementing strategic upgrades to enhance traffic flow and travel times for motorists. This may include measures like dedicated turning lanes or optimised traffic signal timing.
- Creating a safe and inviting environment for pedestrians and cyclists is a priority. Upgrades will include improved walkways, designated cycling lanes, and potentially, enhanced pedestrian crossing facilities.
- We'll revitalise the streetscape along Rockingham Road, making it more attractive and welcoming. This could involve improved landscaping, street furniture, and potentially initiatives to encourage local businesses and create a vibrant commercial precinct.

ID: 4C.10

Directorate: Infrastructure Services

Project Benefits

- Improved traffic flow will translate to shorter travel times and a more pleasant driving experience for everyone.
- Upgrades will prioritise the safety of pedestrians and cyclists, encouraging active lifestyles and creating a more inclusive environment.

| Strategic Outcome | Strategic Link |
|-------------------|---|
| 4. Our Places | 4C. Enhance connectivity and mobility through integrated transport networks |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$8,550,000 | \$5,643,000 | July 2022 | June 2027 |

| | |
|--------------------------------------|-------------|
| Financial Year (FY) 2026 Cost | \$2,690,400 |
|--------------------------------------|-------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|---------------------------------------|--------------------------------------|---|
| Land and Service Relocation planning ongoing | Planned service relocations commenced | Planned service relocations finished | Market Engagement Package Complete for FY27 |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|---------|---------|
| Delivery | Delivery | | |



5. Our Governance

Our City is governed through transparent and accountable leadership with a focus on open communication, listening and engaging with our community, with an eye on the future.

Strategic Objectives

- **5A.** Facilitate Transparent and Accountable Governance for Today and Tomorrow
- **5B.** Strengthen Engagement, Communication and Enhance Customer Experience.
- **5C.** Champion Strategic Partnerships and Stakeholder Collaboration
- **5D.** Strive for Financial Sustainability and Operational Excellence



Civic Facility Masterplan - Administration Building

The objective of this project is to renew components of the admin building to allow the City to continue to use the asset into the medium term. It has been identified that HVAC and roof repairs are two of the most critical components of this asset refresh.

ID: 5D.01

Directorate: Infrastructure Services

Project Benefits

Extend the life of an asset which has reached the end of its useful life, which could be more cost effective than constructing a new building or relocating the City's administration elsewhere.

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 5. Our Governance | 5D. Strive for financial sustainability and operational excellence |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$5,500,000.00 | \$ | July 2024 | June 2028 |

| Financial Year (FY) 2026 Cost | Included in the Service Cost |
|-------------------------------|------------------------------|
|-------------------------------|------------------------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|-----------------------|-----------|---------------------------------------|-----------|
| Business Case & Scope | Approval | Market Engagement for Detailed Design | TBD |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|----------|---------|
| Planning | Design | Delivery | |



Develop Project Management Governance Framework

Development and deployment of a Project Management Governance Framework

ID: 5A.01

Directorate: Corporate and System Services

Project Benefits

To define project management at the City in terms of project delivery and corporate governance and deliver a framework and documentation that will maximise efficiencies and accuracy in relation to project scoping, project delivery, monitoring and reporting.

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 5. Our Governance | 5A. Facilitate transparent and accountable governance for today and tomorrow |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$60,000 | \$0 | July 2025 | June 2026 |

| Financial Year (FY) 2026 Cost | \$60,000 |
|-------------------------------|----------|
|-------------------------------|----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|---|---------------------------|-----------|
| Finalise consultation with internal stakeholders | Finalise development of draft Project Management Governance Framework | Delivery of final version | Completed |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|---------|---------|
| Delivery | | | |



Migrate GIS Systems to hosted Cloud

Migration of GIS systems from on-premise servers to a hosted cloud environment.

ID: 5D.02

Directorate: Corporate and System Services

Project Benefits

Improved accessibility and collaboration. Improved platform stability, performance, scalability. Enhanced security (MFA, Single Sign On). Supports City's 'Cloud First' Technology strategy. Migrates risk to external provider for platform uptime and stability.

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 5. Our Governance | 5D. Strive for financial sustainability and operational excellence |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$300,000 | \$0 | July 2025 | February 2026 |

| Financial Year (FY) 2026 Cost | \$300,000 |
|-------------------------------|-----------|
|-------------------------------|-----------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|--------------------------------------|--|-----------|
| Identify hosted cloud platform for migration and develop migration plan. | Migration in process. 50% completed. | Complete migration, uplifting 100% of services to cloud. | |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|---------|---------|---------|
| Delivery | | | |



TechOne CiAnywhere Project

The TechOne CiAnywhere Project is a major digital transformation initiative at the City of Cockburn, aimed at upgrading all TechOne modules from the legacy Ci platform to the modern CiAnywhere (CiA) environment.

The project involves a whole-of-business approach to how we utilise our systems and processes, using the CiA platform as a catalyst to review, modernise, and align them with best practice. This transition is essential to maintain support from TechOne, ensure system relevance, and unlock modern capabilities.

ID: 5D.03

Directorate: Corporate and System Services

Project Benefits

Allow for business and process improvements. Allows for mobility and accessibility. Supports remote work. Modern, intuitive user interface. Enhanced Security (MFA, Single Sign On). Allows for workflow automation. Better support from TechOne and partners.

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 5. Our Governance | 5D. Strive for financial sustainability and operational excellence |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|-------------------------------|------------------|--------------------|------------------|
| \$3,720,000 | \$0 | July 2025 | June 2029 |
| Financial Year (FY) 2026 Cost | | \$930,000 | |

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--|-----------------------|-----------------------|-----------------------|
| Develop readiness assessment, create PMP, on board Project Manager and Business System Analysts. | Migration of modules. | Migration of modules. | Migration of modules. |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|----------|----------|
| Delivery | Delivery | Delivery | Delivery |



Service Review Program

The City of Cockburn is committed to providing exceptional services that meet the needs of our growing community. To ensure we're delivering on that promise, we're undertaking a comprehensive review of City services.

The review will identify areas for improvement in resource allocation and service delivery, leading to a more efficient use of resources. This review will inform future long-term financial planning, ensuring resources are allocated effectively to meet future community demands.

ID: 5D.04

Directorate: Corporate and System Service

Project Benefits

A review of the City's services ensures they better align with customer needs and expectations, leading to more relevant and effective service provision.

The review aims to identify areas for improvement in managing resources for service delivery, potentially leading to a more efficient use of resident rates.

This project informs long-term financial planning, ensuring City resources are allocated effectively to meet the evolving needs of the community.

| Strategic Outcome | Strategic Link |
|-------------------|--|
| 5. Our Governance | 5D. Strive for financial sustainability and operational excellence |

| Estimated Total Cost | External Funding | Project Start Date | Project End Date |
|----------------------|------------------|--------------------|------------------|
| \$360,000.00 | \$ | October 2024 | June 2028 |

| Financial Year (FY) 2026 Cost | \$120,000.00 |
|-------------------------------|--------------|
|-------------------------------|--------------|

Financial Year (FY) 2026 Milestones

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|--------------------------------------|--|---|---|
| Delivery against methodology outputs | Delivery against methodology outputs; readiness for change process | Delivery against methodology outputs; readiness for change process; benchmarking and KPIs | Delivery against methodology outputs; readiness for change process; benchmarking and KPIs; Implement change |

Project Timeline

| FY 2026 | FY 2027 | FY 2028 | FY 2029 |
|----------|----------|----------|---------|
| Delivery | Delivery | Delivery | |